



TOWN OF GAWLER

QUARTERLY BUDGET REVIEW (AS AT 31 DECEMBER 2021) FOR THE YEAR ENDING 30 JUNE 2022

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EXECUTIVE SUMMARY

In accordance with Section 123 of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, this report comprises the second of three quarterly budget reviews for the 2021/22 financial year.

This review covers the first six months of actual operation for the 2021/22 financial year and the proposed adjustment of existing 2021/22 budgets based on year to date results. Some capital expenditure adjustments have been incorporated in this review, but was not the primary focus at this time. A more extensive review of the Capital Expenditure performance will be subsequently incorporated within the 3rd Quarterly Budget Review to be tabled to the Audit & Risk Committee and Council in May 2022 – noting that the majority of capital expenditure is traditionally incurred in the last half of the financial year.

Background

The 2021/22 draft 2nd Quarter Budget Review (as at 31 December 2021) is presented to the Audit & Risk Committee for endorsing prior to consideration by Council at the 22 February 2022 meeting. This reporting process reflects Council's request that all quarterly budget reviews be considered and endorsed by the Audit & Risk Committee prior to presentation to Council.

Comments/Discussion

All budget variations have been processed by staff in accordance with the Budget Management Policy. **Appendix 2** summarises the budget review variances as follows:

- **Section A** lists budget *transfers* approved by Managers/CEO in accordance with the policy thresholds (net total of \$0);
- **Section B** lists various capital project funds brought forward from the 2020/21 budget for completion in 2021/22 (net total of \$0);
- **Section C** lists budget variations previously approved by Council (net total of \$11k); and
- **Section D** lists recommended budget variations requiring the authorisation of Council (net total of (\$11k)).

The budget variations incorporated within this review provide for no change in the estimated 2021/2022 operating surplus of \$145k. There is a proposed decrease of \$173k in capital expenditure, and a net increase in capital grants received (\$59k).

Summary of proposed key Budget variations

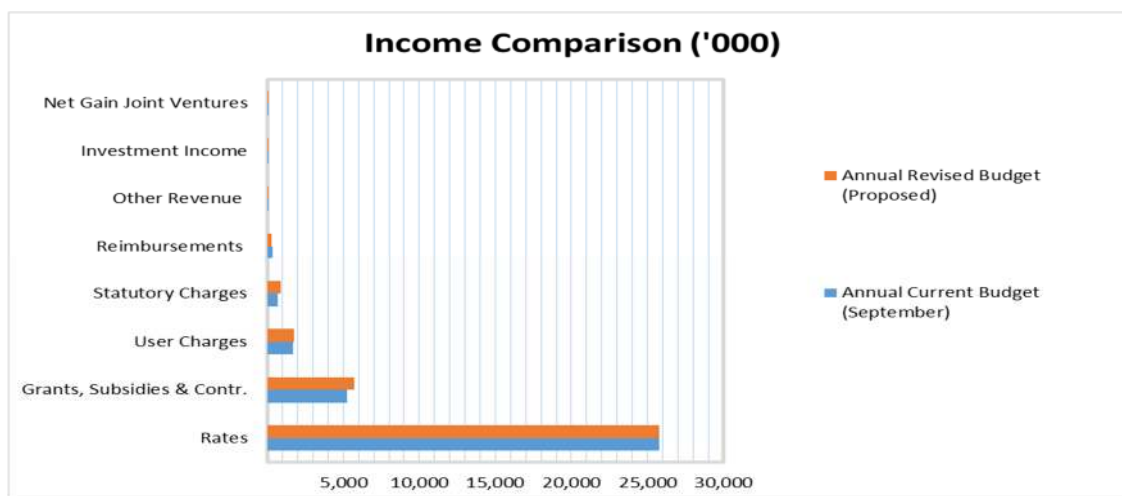
An overview of the budget variations included in this review is detailed below.

a) Operating Budget

A summary of the budget variations (*net* \$0 effect) included in this review is as follows:

- i) **\$629k net increase in operating revenue as outlined below:**

Account Category	Annual Current Budget (September)	Annual Revised Budget (Proposed)	Variance	Trend
Rates	25,788	25,788	0	
Grants, Subsidies & Contr. ¹	5,229	5,712	483	
User Charges ²	1,720	1,755	35	
Statutory Charges ³	707	866	159	
Reimbursements ⁴	340	291	-49	
Other Revenue	72	71	-1	
Investment Income	25	27	2	
Net Gain Joint Ventures	10	10	0	
Total	33,891	34,520	629	



¹ Increase in Grant, Subsidies and Contributions due to:

- successful funding outcome for 'Getting Gawler Green' initiative(\$150k);
- Transfer of accounting treatment of State Government contribution towards revegetation as part of Gawler Rail Electrification project (\$173k). Contribution transferred from 'Capital' to 'Operating' Income as cost/installation of revegetation is not a Capital expenditure pursuant to Council's Capitalisation Policy;
- COVID-19 Vaccine booster grant (\$35k);
- Australia Day Awards ceremony grant (\$20k); and
- Developer contributions towards Gawler East Link Road (\$100K), as informed by number of new allotments within the Gawler East development area.

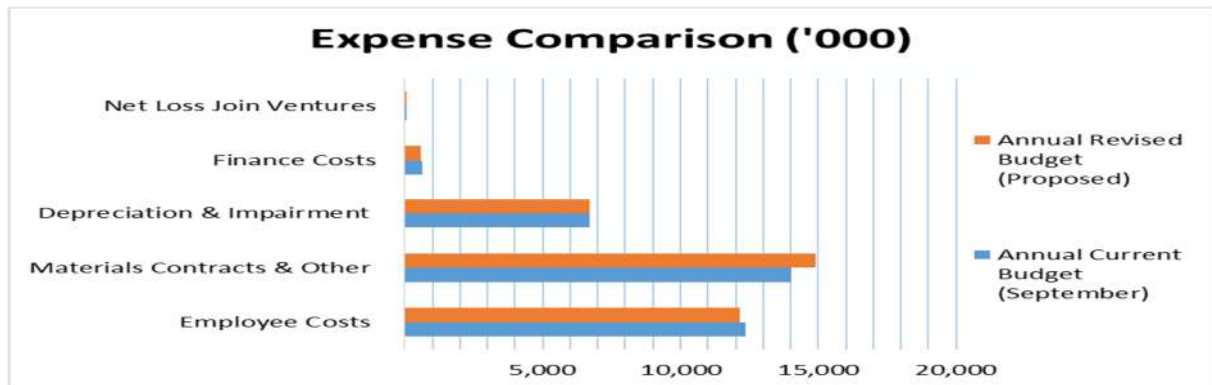
² Income generated from Business Innovation hub (\$20k) due to Council taking over the management responsibility. Remaining \$15k increase in projected income is for Recreation centre and swimming pool based on actual results.

³ Additional income in development application fees.

⁴ Decrease in reimbursements income primarily driven by dissolution of Barossa Regional Procurement Group.

ii) **\$629k net increase in operating expenses as outlined below:**

Account Category	Annual Current Budget (September)	Annual Revised Budget (Proposed)	Variance	
Employee Costs ¹	12,383	12,155	-228	↓
Materials Contracts & Other ²	14,005	14,911	906	↑
Depreciation & Impairment	6,680	6,680	0	
Finance Costs ³	622	573	-49	↓
Net Loss Join Ventures	56	56	0	
Total	33,746	34,375	629	↑



¹ *Employee Costs – The net savings of \$228k in employee costs is a combination of short-term increases (based on immediate business needs) and decreases (as informed by savings from positions vacant).*

² *Materials, Contracts & Other Expenses - There is an increase of \$906k in this category, however it is important to note that \$754k (83%) of this increase is offset by either reduced Employee Costs (to offset increased Employment Agency staff costs), or aligned Operating Revenue. Material proposed budget variations are as per below:*

- *\$342k towards the Gawler Rail Electrification project (\$192k) (transferred from Capital Expenditure budget, with offsetting revenue) and 'Getting Gawler Green' project (\$150k), based on the recent advice that Council was successful in securing matching grant funding to this initiative;*
- *There have also been a material increase in unplanned breakdown maintenance and repair costs around various Council facilities, and therefore an increase of (\$100k) is required to cater for such costs;*
- *\$266k increase in agency staffing budget offset by reduction in Employee cost. This is to cover for various vacant positions across the organisation;*
- *\$181k increase in Consultancy costs, primarily in Town planning services comprising of \$40k to cover for staffing shortages and \$80k for Rural Areas Planning & Design Code Amendment Investigation reclassification of expense. There has also been increased consultancies for Traffic management (\$34k);*
- *Account for expenditure of successful grant funding secured towards the Australia Day ceremony event (\$20k) and COVID-19 Vaccine support program (\$35k);*

- *Increase of \$50k in reimbursements to the State Government towards the cost of constructing the Gawler East Link Road (funded from associated developer contributions).*

³ *Reduction in the estimated interest expense (\$49k) based on cashflow projections.*

b) Capital Expenditure / Revenue Budget

A summary of the capital budget variations (*net* \$232k decrease) incorporated in this review is presented below. This comprises a reduction in capital expenses of \$173k and increase in capital revenue of \$59k.

Decrease/Transfer of Capital Expenditure by \$173K

This reduction is driven by transfer of capital expenditure on Gawler Rail Electrification project (\$252k) to the Operating budget. This project involves the planting of the trees and current Council policy is not to capitalise the trees and therefore such costs are deemed as operating expenditure.

Other minor projects adding to the overall balance are \$15k increase for improving bus stops compliance project, and \$60k for King Street Bridge Mural (offset by \$60k State Government contribution).

Increase of Capital Revenue by \$59k

This increase incorporates funding received towards the King Street bridge mural in delivering the project.

There has been an additional \$202k developer contributions received, pertaining to the Gawler East Development area (informed by the number of new allotments). Such funds are towards future community and social infrastructure within the Gawler East development area, and will subsequently be transferred to the associated internal equity reserve.

A detailed analysis of proposed budget variations incorporated within this review is included in **Appendix 2**.

Balance Sheet

The revised total annual comprehensive income incorporated within the Statement of Comprehensive Income (\$10.848m) reconciles to the projected increase in net assets for the year disclosed in the Budgeted Balance Sheet (i.e. from \$295.020m to \$305.868m). The projected increase is heavily informed by an estimated \$7.2m worth of fixed assets received free of charge from property developers (e.g. the value of fixed assets such as roads, footpaths, stormwater drains, etc. acquired as part of new residential land developments).

Cashflow Statement

The revised 2021/22 Cashflow Statement provides for a nominal net increase in Council's total debt of \$50k (increased from \$7.155m in September Revised Budget to \$7.205m in this Review).

Financial Indicators

- The **Operating Surplus / (Deficit) ratio**, being the key indicator of Council's recurrent performance, is projected to marginally decrease from 0.43% to 0.42%

due to various revenue and expenditure budget adjustments identified in **Appendix 2**.

- The **Net Financial Liabilities ratio**, being the key indicator of Council's overall financial position, is projected to marginally decrease (from 91.4% to 89.9%), which continues to be within Council's Treasury Management Policy threshold of 100%.
- The **Asset Renewal Funding ratio** is projected to marginally increase from 135% to 137%. The ratio reflects the estimated expenditure on asset renewal and replacement as a percentage of the associated optimum expenditure disclosed for 2021/22 within the Long Term Asset Management Plan. This estimate is above Council's policy target of 90-100%.

Non-Financial Statistics (Appendix 1)

Staff continue to focus on various non-financial indicators, which provide useful and alternative indicators of performance across various functional areas. Commentary regarding the YTD results for the various non-financial statistics is included within Appendix 1.

Lokesh Anand

Team Leader – Finance

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
BUDGETED STATEMENT OF COMPREHENSIVE INCOME
for the year ending 30 June 2022

2020/2021 Actuals	2021/2022 Adopted Budget	2020/2021 Revised Budget (September Review)		2021/2022 Actual YTD	2021/2022 Current Budget YTD	% of YTD Budget Rec'd / Spent	Proposed Budget Variation	2021/2022 Revised Annual Budget
\$'000	\$'000	\$'000		\$'000	\$'000		\$'000	\$'000
INCOME								
24,095	25,788	25,788	Rates	25,739	25,755	100%		25,788
983	687	707	Statutory charges	649	479	135%	159	866
1,599	1,720	1,720	User charges	860	836	103%	35	1,755
4,530	5,149	5,229	Grants, subsidies and contributions	1,697	1,655	103%	483	5,712
24	25	25	Investment income	25	22	114%	2	27
413	290	340	Reimbursements	160	184	87%	(49)	291
326	44	72	Other income	42	40	105%	(1)	71
192	10	10	Net gain - Joint ventures & associates					10
32,162	33,713	33,891	Total Income	29,172	28,971	101%	629	34,520
EXPENSES								
11,281	12,357	12,383	Employee Costs	5,421	5,819	93%	(228)	12,155
13,541	13,778	14,005	Materials, contracts & other expenses	5,609	5,383	104%	906	14,911
618	622	622	Finance costs	280	294	95%	(49)	573
6,434	6,608	6,680	Depreciation, amortisation & impairment	3,239	3,340	97%		6,680
53	56	56	Net loss - Joint ventures & associates					56
31,927	33,421	33,746	Total Expenses	14,549	14,836	98%	629	34,375
235	292	145	OPERATING SURPLUS / (DEFICIT)	14,623	14,135	103%	0	145
(1,086)	46	46	Asset disposal & fair value adjustments					46
1,100	3,712	3,398	Amounts specifically for new or upgraded assets	2,035	1,833	111%	59	3,457
36,174	7,200	7,200	Physical resources received free of charge					7,200
36,423	11,250	10,789	NET SURPLUS / (DEFICIT) transferred to Equity Statement	16,658	15,968	104%	59	10,848
Other Comprehensive Income								
2,084			Changes in revaluation surplus - Infrastructure, Property, Plant & Equipment					0
			Share of Other Comprehensive Income - Equity Accounted Council Businesses					0
(5)			Other Equity Adjustments - Equity Accounted Council Businesses					0
2,079	0	0	Total Other Comprehensive Income	0	0		0	0
38,502	11,250	10,789	TOTAL COMPREHENSIVE INCOME	16,658	15,968	104%	59	10,848
225	292	138	ADJUSTED OPERATING RESULT with distortion from advance Federal Government grant payments removed - SURPLUS / (DEFICIT)					138

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
BUDGETED BALANCE SHEET
for the year ending 30 June 2022

2020/2021 Actuals		2021/2022 Adopted Budget	2020/2021 Revised Budget (September Review)	2021/2022 Revised Budget
\$'000		\$'000	\$'000	\$'000
	ASSETS			
	Current Assets			
89	Cash and cash equivalents	100	100	100
2,101	Trade & other receivables	1,514	2,037	2,037
17	Inventories	23	17	17
2,207	Total Current Assets	1,637	2,154	2,154
	Non-current Assets			
164	Financial Assets	147	141	141
4,659	Equity accounted investments in Council businesses	4,592	4,669	4,669
306,713	Infrastructure, Property, Plant & Equipment	320,478	330,664	330,773
8,873	Work in Progress	0	1,482	1,482
320,409	Total Non-current Assets	325,217	336,956	337,065
322,616	TOTAL ASSETS	326,854	339,110	339,219
	LIABILITIES			
	Current Liabilities			
5,104	Trade & Other Payables	4,388	4,315	4,315
2,820	Borrowings	1,107	1,107	1,107
2,996	Provisions	2,911	2,996	2,996
10,920	Total Current Liabilities	8,406	8,418	8,418
	Non-current Liabilities			
16,425	Borrowings	23,954	24,256	24,306
251	Provisions	836	571	571
0	Liability - Equity accounted Council businesses	96	56	56
16,676	Total Non-current Liabilities	24,886	24,883	24,933
27,596	TOTAL LIABILITIES	33,292	33,301	33,351
295,020	NET ASSETS	293,562	305,809	305,868
	EQUITY			
106,426	Accumulated Surplus	107,782	117,657	117,464
185,714	Asset Revaluation Reserve	183,630	185,714	185,714
2,880	Other Reserves	2,150	2,438	2,690
295,020	TOTAL EQUITY	293,562	305,809	305,868

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
BUDGETED STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2022

2020/2021 Actuals		2021/2022 Adopted Budget	2020/2021 Revised Budget (September Review)	2021/2022 Revised Budget
\$'000		\$'000	\$'000	\$'000
ACCUMULATED SURPLUS				
70,751	Balance at end of previous reporting period	95,914	106,426	106,426
36,423	Net Result for Year	11,250	10,789	10,848
(743)	Transfers to Other Reserves	(282)	(282)	(534)
	Transfers from Other Reserves	900	724	724
(5)	Equity Accounted Council Businesses			0
106,426	Balance at end of period	107,782	117,657	117,464
ASSET REVALUATION RESERVE				
183,630	Balance at end of previous reporting period	183,630	185,714	185,714
2,084	Gain on revaluation of infrastructure, property, plant & equipment		0	0
	Gain on revaluation of Joint ventures & associates		0	0
185,714	Balance at end of period	183,630	185,714	185,714
OTHER RESERVES				
2,137	Balance at end of previous reporting period	2,768	2,880	2,880
743	Transfers from Accumulated Surplus	282	282	534
	Transfers to Accumulated Surplus	(900)	(724)	(724)
2,880	Balance at end of period	2,150	2,438	2,690
295,020	TOTAL EQUITY AT END OF REPORTING PERIOD	293,562	305,809	305,868

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
BUDGETED CASH FLOW STATEMENT
for the year ending 30 June 2022

2020/2021 Actuals		2021/2022 Adopted Budget	2020/2021 Revised Budget (September Review)	2021/2022 Revised Budget
\$'000		\$'000	\$'000	\$'000
	CASH FLOW FROM OPERATING ACTIVITIES			
	<u>Receipts</u>			
31,465	Operating receipts	33,878	33,714	34,341
24	Investment receipts	25	25	27
	<u>Payments</u>			
(24,025)	Operating payments to employees and suppliers	(25,401)	(25,733)	(26,411)
(634)	Finance payments	(622)	(622)	(573)
6,830	Net Cash Provided by (or used in) Operating Activities	7,880	7,384	7,384
	CASH FLOW FROM INVESTING ACTIVITIES			
	<u>Receipts</u>			
1,066	Amounts specifically for new or upgraded assets	3,266	2,206	2,265
0	Sale of replaced assets	223	223	223
106	Sale of surplus assets	0	0	0
10	Loan repayments from community groups	16	13	13
	<u>Payments</u>			
(2,270)	Expenditure on renewal/replacement of assets	(5,995)	(5,813)	(5,907)
(6,320)	Expenditure on new/upgraded assets	(9,992)	(10,120)	(10,135)
(7,408)	Net Cash Provided by (or used in) Investing Activities	(12,482)	(13,491)	(13,541)
	CASH FLOWS FROM FINANCING ACTIVITIES			
	<u>Receipts</u>			
438	Proceeds from Borrowings	5,639	7,155	7,205
	<u>Payments</u>			
0	Repayment of Borrowings	(1,037)	(1,037)	(1,037)
(25)	Repayment of Finance Lease Liabilities			
413	Net Cash Provided by (or used in) Financing Activities	4,602	6,118	6,168
(165)	NET (DECREASE)/INCREASE IN CASH HELD	0	11	11
254	CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD	100	89	89
89	CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD	100	100	100

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
BUDGETED UNIFORM PRESENTATION OF FINANCES
for the year ending 30 June 2022

2020/2021 Actuals		2021/2022 Adopted Budget	2020/2021 Revised Budget (September Review)	2021/2022 Revised Budget
\$'000		\$'000	\$'000	\$'000
32,162	Operating Revenues	33,713	33,891	34,520
(31,927)	less Operating Expenses	(33,421)	(33,746)	(34,375)
235	Operating Surplus / (Deficit) before Capital Amounts	292	145	145
	less Net Outlays on Existing Assets			
(2,270)	Capital Expenditure on renewal and replacement of Existing Assets	(5,995)	(5,813)	(5,907)
6,434	less Depreciation, Amortisation and Impairment	6,608	6,680	6,680
0	less Proceeds from Sale of Replaced Assets	223	223	223
4,164		836	1,090	996
	less Net Outlays on New and Upgraded Assets			
(6,320)	Capital Expenditure on New and Upgraded Assets	(9,992)	(10,120)	(10,135)
1,066	less Amounts received specifically for New and Upgraded Assets	3,266	2,206	2,265
106	less Proceeds from Sale of Surplus Assets	0	0	0
(5,148)		(6,726)	(7,914)	(7,870)
(749)	Equals: Net Lending / (Borrowing) for Financial Year	(5,598)	(6,679)	(6,729)

Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on non-financial assets.

The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual accounting basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the fluctuating nature of some capital expenditure.

Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.

The amount of Net Lending in any one year decreases the level of Net Financial Liabilities in the year by that amount. Conversely, the amount of Net Borrowing increases the level of Net Financial Liabilities.

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
FINANCIAL INDICATORS

	2019/2020 Actuals	2021/2022 Adopted Budget	2020/2021 Revised Budget (September Review)	2021/2022 Revised Budget
	\$'000	\$'000	\$'000	\$'000

Operating Surplus / (Deficit) Ratio

<u>Operating Surplus / (Deficit)</u>	0.73%	0.87%	0.43%	0.42%
Total Operating Revenue				

This ratio expresses the operating result as a percentage of total operating revenue.

Adjusted Operating Surplus / (Deficit) Ratio

<u>Operating Surplus / (Deficit)</u>	0.64%	0.87%	0.43%	0.42%
Total Operating Revenue				

This ratio is the Operating Surplus / (Deficit) Ratio but, if applicable, is adjusted for the impact of the advance payment of the Federal Financial Assistance Grant for the following year.

Net Financial Liabilities	25,242	31,435	30,967	31,017
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Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	78.48%	93.2%	91.4%	89.9%
Total Operating Revenue				

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Asset Renewal Funding Ratio

<u>Net Asset Renewals</u>	97%	139%	135%	137%
Infrastructure & Asset Management Plan required expenditure				

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
PROJECTED RESERVE FUNDS
for the year ending 30 June 2022

	Actual Audited Opening Balance 1/7/2021 \$'000	Transfers to Reserve (Revised Budget) 2021/2022 \$'000	Transfers from Reserve (Revised Budget) 2021/2022 \$'000	Projected Closing Balance 30/6/2022 \$'000	Note
Asset Revaluation Reserve	185,714	-	-	185,714	
<i>Other Reserves:</i>					
Carparking	631	5		636	
Property	1,055	9	(724)	340	
Waste Management Service Charge	18			18	
Willaston Cemetery	2			2	
Urban Tree Fund	8			8	
Historic Walls Scheme	84			84	
GELR Community Infrastructure / Traffic Interventions	1,081	520		1,601	
Total Other Reserves	2,879	534	(724)	2,689	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
INCOME & EXPENDITURE STATEMENT BY DIVISION
FOR THE YEAR ENDING 30 JUNE 2022

ANNUAL ADOPTED BUDGET	CURRENT BUDGET (SEPTEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION	NOTE
			ACTUAL	CURRENT BUDGET	VARIANCE	%				
\$	\$		\$	\$	\$		\$	\$		
Operating Income by Divisional Function										
		CEO Administration								
(13,000)	(13,000)	01000 - CEO Office	(6,500)	(6,481)	(19)	100%	0	(13,000)	Vehicle Contribution	
(10,000)	(10,000)	01010 - Elected Member Services	(4,167)	(4,986)	819	84%	0	(10,000)	Mayoral vehicle contribution	
(23,000)	(23,000)	CEO Administration Total	(10,667)	(11,467)	800	84%	0	(23,000)		
		Development Environment & Regulatory Services								
(154,530)	(154,530)	02650 - Parking Control	(75,846)	(77,262)	1,416	99%	0	(154,530)	Infringement & Expiation Fees Collected	
(378,347)	(378,347)	02700 - Other Environmental & Regulatory Service	(374,278)	(378,147)	3,869	99%	0	(378,347)	NRM Levy	
(11,000)	(11,000)	02800 - Development & Regulatory Services Administration	(5,259)	(5,486)	227	96%	5,000	(6,000)	Vehicle Contribution	4
(294,875)	(294,875)	02810 - Animal & Pest Control	(262,278)	(273,312)	11,034	96%	0	(294,875)	Registrations, Expiation fees	
(992,300)	(1,012,300)	02820 - Town Planning Services	(638,704)	(466,648)	(172,056)	139%	(174,000)	(1,186,300)	Development Application Fees, Developer contributions	1
(46,300)	(46,300)	02830 - Building Control Services	(71,622)	(23,148)	(48,474)	317%	(79,000)	(125,300)	Building Assessment Fees	1
(19,775)	(19,775)	02840 - Health Control Services	(11,387)	(9,714)	(1,673)	478%		(19,775)	Food inspections & audits	
(12,300)	(12,300)	02845 - Immunisation	(426)	(6,150)	5,724	7%	(35,040)	(47,340)	Grant funding, user contributions, COVID-19 Vaccine Services Grant	2
(3,500)	(3,500)	02870 - Inflammable Undergrowth Services	(3,356)	(1,750)	(1,606)	219%	0	(3,500)		0
(2,610,800)	(2,610,800)	03000 - Waste Management	(2,596,138)	(2,591,002)	(5,136)	100%	0	(2,610,800)	Waste Management Service Charge revenue	
(4,523,727)	(4,543,727)	Development Environment & Regulatory Services Total	(4,039,294)	(3,832,619)	(206,675)	100%	(283,040)	(4,826,767)		
		Economic Development Marketing & Communications								
(10,000)	(10,000)	01130 - Information Technology Services	(5,000)	(4,986)	(14)	100%	0	(10,000)	Vehicle Contribution	
0	0	01140 - Records Management	(688)	0	(688)	0%	0	0	FOI fees, etc.	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
INCOME & EXPENDITURE STATEMENT BY DIVISION
FOR THE YEAR ENDING 30 JUNE 2022

ANNUAL ADOPTED BUDGET	CURRENT BUDGET (SEPTEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION	NOTE
			ACTUAL	CURRENT BUDGET	VARIANCE	%				
\$	\$		\$	\$	\$		\$	\$		
(85,764)	(105,764)	02300 - Economic Development Marketing & Comm M	(14,230)	(42,868)	28,638	38%	61,934	(43,830)	Vehicle Contribution, Aussie Farm Fresh Market licence fee, Barossa Regional Procurement Group	7
(77,100)	(77,100)	02505 - Civic Centre Operations	(39,444)	(34,369)	(5,075)	115%	(20,000)	(97,100)	Venue hire, etc.	7
(182,616)	(182,616)	02550 - Gawler Business Development Group	(182,506)	(182,616)	110	100%	0	(182,616)	Separate Rate Revenue	
(51,380)	(51,380)	02600 - Visitors Information Centre	(12,511)	(25,692)	13,181	49%	16,100	(35,280)	Souvenirs sales, various commissions	7
0	0	02880 - Heritage	(523)	0	(523)	0%	0	0		
(406,860)	(426,860)	Economic Development Marketing & Communications Total	(254,902)	(290,531)	35,629	100%	58,034	(368,826)		
		Finance & Corporate Services								
(1,558,353)	(1,683,253)	01110 - Financial Services	(455,805)	(443,087)	(12,718)	105%	(10,500)	(1,693,753)	Investment income, Financial Assistance Grant	11
(39,000)	(39,000)	01150 - Human Resources	(980)	(3,750)	2,770	163%	0	(39,000)	Traineeship rebates, LGA reimbursements	
(75,000)	(20,000)	01155 - General Administration	0	0	0	0%	0	(20,000)	Various insurance scheme rebates, etc.	
(22,657,756)	(22,657,756)	01160 - Rates Administration	(22,595,975)	(22,622,256)	26,281	100%	0	(22,657,756)	Rates Income	
(569,361)	(569,361)	02240 - Council Buildings	(289,663)	(286,955)	(2,708)	101%	0	(569,361)	Property rent/lease fees	
0	0	02260 - Property Management Administration	(884)	0	(884)	0%	0	0		
(24,899,470)	(24,969,370)	Finance & Corporate Services Total	(23,343,306)	(23,356,048)	12,742	100%	(10,500)	(24,979,870)		
		Infrastructure & Engineering Services								
(10,000)	(60,000)	01190 - Depot Operations	(56,956)	(54,986)	(1,970)	104%	0	(60,000)	Vehicle Contributions, Employment subsidies	
(10,000)	(10,000)	01200 - IES & Depot Management	(5,000)	(4,986)	(14)	100%	0	(10,000)	Vehicle Contribution	
(21,000)	(21,000)	01210 - Engineering Services	(8,235)	(10,476)	2,241	1,732%	(323,000)	(344,000)	Vehicle Contributions, & Greening Gawler	19,20
0	0	01220 - Parks & Gardens	(1,696)	0	(1,696)	0%	(1,000)	(1,000)		
(18,200)	(18,200)	01240 - Sports Facilities Outdoor	(4,161)	(5,700)	1,539	73%	0	(18,200)	Princes Park hire fees, Light Regional contribution towards Dog Park	
0	0	01245 - Street Beautification	(4,669)	0	(4,669)	0%	(4,700)	(4,700)	Illegal street tree removal	
(1,906,146)	(1,889,540)	01340 - Roads	(474,506)	(479,415)	4,909	36%	0	(1,889,540)	Grant funding	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
INCOME & EXPENDITURE STATEMENT BY DIVISION
FOR THE YEAR ENDING 30 JUNE 2022

ANNUAL ADOPTED BUDGET	CURRENT BUDGET (SEPTEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION	NOTE
			ACTUAL	CURRENT BUDGET	VARIANCE	%				
\$	\$		\$	\$	\$		\$	\$		
(152,349)	(152,349)	02210 - Cemetery Operations	(82,018)	(76,164)	(5,854)	108%	0	(152,349)	Burial, Lease, Cremation, etc fees	
(15,300)	(15,300)	02220 - Plant Operations	(4,667)	(6,370)	1,703	73%	0	(15,300)	Fuel Tax rebates	
(2,132,995)	(2,166,389)	Infrastructure & Engineering Services Total	(641,908)	(638,097)	(3,811)	100%	(328,700)	(2,495,089)		
		Library & Community Services								
(10,000)	(45,000)	02400 - Community Services Management	(39,598)	(39,986)	388	99%	0	(45,000)	Vehicle Contribution, Age Friendly Grant funding	
(684,206)	(684,206)	02410 - Community Home Support Program	(333,877)	(342,102)	8,225	98%	0	(684,206)	Grant Funding & Client Contributions	
(41,500)	(41,500)	02440 - Elderly Citizen Facilities	(15,159)	(20,754)	5,595	73%	0	(41,500)	Hire of Elderly Centre	
0	0	02450 - Community Support	(16,278)	0	(16,278)	0%	(20,000)	(20,000)	Australia Day Awards Grant	13
(400,000)	(400,000)	02460 - Sports Facilities Indoor	(204,628)	(199,007)	(5,621)	103%	(18,000)	(418,000)	Sport & Community Centre fees	12
(93,900)	(93,900)	02470 - Libraries	(4,386)	(9,950)	5,564	9%	(8,650)	(102,550)	Shared Resources Reimbursement, State Govt Operating Subsidy	13
(12,500)	(12,500)	02480 - Youth Services	(5,272)	(8,000)	2,728	68%	0	(12,500)	Youth Activities	
(434,500)	(434,500)	02750 - Gawler Aquatic Centre	(230,756)	(198,448)	(32,308)	129%	(8,500)	(443,000)	Various fees	12
(50,000)	(50,000)	02860 - Customer Services	(32,664)	(24,996)	(7,668)	131%	(10,000)	(60,000)	Property Search Fees	14
(1,726,606)	(1,761,606)	Library & Community Services Total	(882,618)	(843,243)	(39,375)	100%	(65,150)	(1,826,756)		
(33,712,658)	(33,890,952)	Total	(29,172,695)	(28,972,005)	(200,690)	100%	(629,356)	(34,520,308)		
Operating Expenses by Divisional Functions										
		CEO Administration								
492,533	611,684	01000 - CEO Office	225,013	237,907	(12,894)	95%	41,000	652,684	Staff salaries, Internal Audit function, etc.	30
379,457	379,457	01010 - Elected Member Services	204,799	197,506	7,293	104%	-	379,457	EM Allowances	
871,990	991,141	CEO Administration Total	429,812	435,413	(5,601)	99%	41,000	1,032,141		
		Development Environment & Regulatory Services								
166,202	212,423	02650 - Parking Control	78,290	88,883	(10,593)	88%	(7,300)	205,123		3,4
384,500	384,500	02700 - Other Environmental & Regulatory Service	184,982	192,501	(7,519)	96%	-	384,500	NRM Levy payments	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
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FOR THE YEAR ENDING 30 JUNE 2022

ANNUAL ADOPTED BUDGET	CURRENT BUDGET (SEPTEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION	NOTE
			ACTUAL	CURRENT BUDGET	VARIANCE	%				
\$	\$		\$	\$	\$		\$	\$		
1,007,860	892,307	02800 - Development & Regulatory Services Administration	356,656	403,454	(46,798)	88%	(43,000)	849,307	Staff salaries, CEAP, Regional Health / Environmental Management Plans	3
294,457	346,456	02810 - Animal & Pest Control	179,489	183,356	(3,867)	98%	-	346,456		
1,836,385	1,916,385	02820 - Town Planning Services	463,335	517,511	(54,176)	90%	42,000	1,958,385	Development assessment, various studies, DAP committee, Gawler East Link Road reimbursements to State Govt	1,3,4
250,105	250,105	02830 - Building Control Services	114,598	118,557	(3,959)	97%	-	250,105	Building Assessment costs	
157,154	157,154	02840 - Health Control Services	73,690	74,259	(569)	99%	-	157,154	Covid Booster Grant expenditure	
58,588	58,588	02845 - Immunisation	31,628	28,520	3,108	111%	35,040	93,628	Immunisation services & Covid Booster Grant Expenditure	2
39,189	56,522	02870 - Inflammable Undergrowth Services	22,724	26,799	(4,075)	85%	-	56,522		
2,610,469	2,610,469	03000 - Waste Management	1,059,539	1,104,422	(44,883)	96%	-	2,610,469	Kerbside waste collection & disposal	
6,804,909	6,884,909	Development Environment & Regulatory Services Total	2,564,931	2,738,262	(173,331)	94%	26,740	6,911,649		
		Economic Development Marketing & Communications								
1,189,920	1,223,724	01130 - Information Technology Services	658,966	647,244	11,722	102%	23,164	1,246,888	Operational costs; IT support; hardware lease charges	6
261,247	266,011	01140 - Records Management	109,133	124,199	(15,066)	88%	-	266,011		
1,057,146	1,154,146	02300 - Economic Development Marketing & Comm M	300,978	341,955	(40,977)	88%	(68,387)	1,085,759	Dissolution of BRPG	5,6
407,362	407,362	02505 - Civic Centre Operations	180,483	190,183	(9,700)	95%	2,300	409,662		6
182,616	182,616	02550 - Gawler Business Development Group	91,308	91,308	-	100%	-	182,616	Gawler Business Development Group contribution	
161,767	186,767	02600 - Visitors Information Centre	59,836	64,684	(4,848)	93%	(15,000)	171,767		6
319,619	321,647	02850 - Communication & Marketing	86,656	118,324	(31,668)	73%	(29,704)	291,943	Council Communications and Marketing; Murray St Banners	5,6
34,844	34,844	02880 - Heritage	2,135	548	1,587	390%	-	34,844	Heritage collection maintenance, Heritage Walls Grants	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
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FOR THE YEAR ENDING 30 JUNE 2022

ANNUAL ADOPTED BUDGET	CURRENT BUDGET (SEPTEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION	NOTE
			ACTUAL	CURRENT BUDGET	VARIANCE	%				
\$	\$		\$	\$	\$		\$	\$		
3,614,521	3,777,117	Economic Development Marketing & Communications Total	1,489,495	1,578,445	(88,950)	94%	(87,627)	3,689,490		
		Finance & Corporate Services								
271,741	271,741	01100 - Finance & Corporate Services Management	127,829	128,727	(898)	99%	-	271,741		
1,185,960	1,185,960	01110 - Financial Services	589,102	567,738	21,364	104%	(33,000)	1,152,960	Accounting services, Audit Committee, Loan repayments	10
145,051	145,051	01120 - Governance Services	69,218	68,261	957	101%	-	145,051		
562,992	498,441	01150 - Human Resources	204,106	178,269	25,837	114%	38,250	536,691	Recruitment costs, Staff training costs, Staff salaries	9,10
881,628	468,032	01155 - General Administration	233,606	220,197	13,409	106%	1,226	469,258	General admin, WHS, Agenda/Minutes preparation	9
291,346	291,346	01160 - Rates Administration	166,417	166,914	(497)	100%	-	291,346		
8,942	8,942	02230 - Crime Prevention	9,466	4,468	4,998	212%	-	8,942	CCTV operating expenses	
1,623,764	1,696,106	02240 - Council Buildings	803,488	795,543	7,945	101%	98,800	1,794,906	Unplanned maintenance cost	8
326,453	326,453	02260 - Property Management Administration	139,725	144,663	(4,938)	97%	-	326,453		
57,150	57,150	02280 - Car Parks	33,481	29,995	3,486	112%	-	57,150	Maintenance & Depreciation	
5,355,027	4,949,222	Finance & Corporate Services Total	2,376,437	2,304,775	71,662	103%	105,276	5,054,498		
		Infrastructure & Engineering Services								
-1,010,622	-1,010,622	01170 - Oncosts Recovered	-374,690	-476,207	101,517	79%	92,982	-917,640	Wages overhead costs recovered	
401,785	433,185	01190 - Depot Operations	188,931	173,647	15,284	109%	-	433,185		
260,202	260,202	01200 - IES & Depot Management	126,230	116,906	9,324	108%	10,000	270,202		17
787,018	825,018	01210 - Engineering Services	432,461	368,287	64,174	117%	411,000	1,236,018		18,19,20
2,030,512	2,030,192	01220 - Parks & Gardens	727,834	869,579	(141,745)	84%	116,479	2,146,671	Programmed maintenance of parks, gardens & reserves	
680,938	680,938	01240 - Sports Facilities Outdoor	209,869	229,419	(19,550)	91%	(166,729)	514,209	Programmed ovals maintenance	
862,473	862,793	01245 - Street Beautification	309,393	364,256	(54,863)	85%	(28,800)	833,993	Tree replacement / removal / maintenance, garden beds maintenance	
202,000	245,000	01310 - Street Sweeping	88,694	95,214	(6,520)	93%	-	245,000	Programmed Cleaning of CBD and Urban Streets	
339,000	339,000	01320 - Street Lighting	132,190	167,489	(35,299)	79%	-	339,000	Electricity & maintenance costs	
3,654,658	3,780,658	01340 - Roads	1,769,295	1,774,768	(5,473)	100%	(11,500)	3,769,158		
792,247	792,247	01350 - Kerb & Gutter	395,624	396,096	(472)	100%	-	792,247	Depreciation Only	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2021)
INCOME & EXPENDITURE STATEMENT BY DIVISION
FOR THE YEAR ENDING 30 JUNE 2022

ANNUAL ADOPTED BUDGET	CURRENT BUDGET (SEPTEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION	NOTE
			ACTUAL	CURRENT BUDGET	VARIANCE	%				
\$	\$		\$	\$	\$		\$	\$		
557,420	557,420	01360 - Footpaths	278,210	278,682	(472)	100%	-	557,420		
282,319	282,319	01370 - Bridges	141,160	141,160	-	100%	-	282,319	Maintenance & Depreciation	
36,291	36,291	01380 - Roundabouts	18,146	18,146	-	100%	-	36,291	Depreciation	
5,068	5,068	01390 - Traffic Management	5,594	2,495	3,099	224%	34,000	39,068	Street/traffic control signs maintenance	21
1,339,999	1,339,999	02100 - Stormwater Drainage	664,940	646,625	18,315	103%	(16,000)	1,323,999	Drain cleaning, repairs & maintenance	
97,091	97,091	02110 - Public Conveniences	48,767	45,435	3,332	107%	5,400	102,491	Routine cleaning and maintenance	
804,087	804,087	02180 - Town Maintenance	350,453	342,677	7,776	102%	(1,100)	802,987	Linemarking, weedspraying and other services	
59,110	59,110	02190 - Litter Control	29,554	27,903	1,651	106%	3,383	62,493	Programmed collection of litter/rubbish from bins	
183,470	183,470	02210 - Cemetery Operations	72,490	84,585	(12,095)	86%	(9,650)	173,820		
-78,651	-78,651	02220 - Plant Operations	82,631	61,499	21,132	134%	-	-78,651	Includes internal plant hire costs recovered	
12,286,415	12,524,815	Infrastructure & Engineering Services Total	5,697,775	5,728,661	(30,886)	99%	439,465	12,964,280		
		Library & Community Services								
323,002	461,581	02400 - Community Services Management	178,130	183,682	(5,552)	97%	8,000	469,581	Community Services admin costs	16
634,683	634,683	02410 - Community Home Support Program	344,153	310,591	33,562	111%	-	634,683	Home Assist Program	
12,756	12,756	02440 - Elderly Citizen Facilities	(437)	6,382	(6,819)	-7%	-	12,756		
373,202	386,559	02450 - Community Support	201,372	161,908	39,464	124%	49,735	436,294	Various community events/grants	13
488,506	490,406	02460 - Sports Facilities Indoor	216,981	221,427	(4,446)	98%	20,000	510,406		12
14,000	14,000	02465 - Recreation Services Administration	-	7,002	(7,002)	0%	-	14,000		
1,055,165	1,060,165	02470 - Libraries	422,010	501,916	(79,906)	84%	(21,733)	1,038,432		13
276,253	248,253	02480 - Youth Services	91,028	100,959	(9,931)	90%	-	248,253	Youth Activities	
124,270	124,270	02490 - Volunteer Services	53,862	51,440	2,422	105%	22,891	147,161	Volunteer Resource Centre, Graffiti removal team	16
881,895	881,895	02750 - Gawler Aquatic Centre	365,576	361,829	3,747	101%	25,609	907,504		13,15
304,359	304,359	02860 - Customer Services	117,636	144,178	(26,543)	82%	-	304,359	Staff Salaries	
4,488,091	4,618,927	Library & Community Services Total	1,990,311	2,051,314	(61,003)	97%	104,502	4,723,429		
33,420,953	33,746,131	Total Operating Expense	14,548,760	14,836,870	(288,110)	98%	629,356	34,375,487		
(291,705)	(144,821)	NET OPERATING RESULT	(14,623,935)	(14,135,135)	(488,799)	103%	-	(144,821)	-	-

CAPITAL EXPENDITURE ANALYSIS

[illegible]

NEW/UPGRADED ASSETS

[illegible]

[illegible]

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW					-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
144,000	174,000	Improve Bus Stop facilities Program	Compliance upgrades in accordance with the Disability Standards for Accessible Public Transport (2002) with	In-Progress	Mgr IES	2,286	86,994	3%		174,000	
29,800	29,800	Install New Street Furniture	Installation of new street furniture to various locations around the Town of Gawler in response to customer requests and to provide additional seating along footpaths, in parklands, and provision of new bins.	In-Progress	Mgr IES	23,036	29,800	77%	5,000	34,800	
1,300,000	1,300,000	Conversion of Streetlights to LED	Converting streetlights within the Council area to LED, thereby significantly reducing greenhouse emissions, saving \$210,000 in electricity costs, and improving quality of lighting. <i>Government grant funding of \$500,000 to be sought which, if successful, will reduce Council's up-front investment by this amount</i>	In-Progress	Mgr DERS	-	649,974	0%		1,300,000	
Kerb & Gutter											
61,262	54,157	Construct kerb & gutter on Main North Road	Construct kerb & gutter on Main North Road (completion of project from 2020/21)	In-Progress	Mgr IES	-	27,017	0%		54,157	
Information Technology											
8,070	8,070	Recreation Services Booking and Point of Sales System	Review and upgrade/replacement of current booking and point of sales system for Council facilities (excluding Gawler Civic Centre) Completion of project from 2020/21)	In-Progress	Mgr LCS	-	4,032	0%		8,070	
10,000	10,000	Additional Conference Microphones	Purchase additional conference microphones, system integration, programming and commissioning 2021:07:COU251	Not Started	Mgr BECS	8,743	4,998	175%		10,000	
0	27,000	Purchase of Labour Budgeting Module	Purchase and Implement Labour Budgeting Module. This module is integrated with Authority and will create substantial efficiencies in the process of calculating employee expense budgets.	Not Started	Mgr FCS	-	27,000	0%		27,000	
Open Space											
252,000	252,000	Gawler Rail Electrification Project Integration Works	100% funding contribution from State Government toward offsetting loss of vegetation along rail corridor and for landscape reinstatement works. Works include revegetation of streets impacted by the Gawler Rail Electrification Project and local rail surrounds <i>(transferred to Operating Expense due to non-capitalisation of Trees)</i>	Transferred to Operating	Mgr IES	27,531	125,994	22%	(252,000)	0	
37,600	37,600	Develop existing bore at Karbeethan Reserve	Professional advice, additional bore testing, concept designs, etc. (Completion of project from 2020/21)	In-Progress	Mgr IES	10,492	37,600	28%		37,600	
16,000	16,000	Musgrave Reserve (Hindmarsh Boulevard) amenity upgrade	Musgrave Reserve amenity upgrade(2019/20) (Completion of project from 2020/21)	Completed	Mgr IES	1,876	7,998	23%		16,000	
206,000	206,000	Whitelaw Terrace Mural Pocket Park	Whitelaw Terrace Toilet Block Demolition & Mural Retention (Completion of project from 2019/20 & 2020/21)	Completed	Mgr IES	149,930	206,000	73%		206,000	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW					-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
27,439	27,876	CCTV Extension and Improved Public Lighting	An extension of the new CCTV system and improved pedestrian safety <i>(Completion of project from 2019/20 & 2020/21)</i>	In-Progress	Mgr IES	-	13,938	0%		27,876	
-	-	King Street Bridge Mural	Installation of a Mural at the King Street Bridge (2nd Qtr Revised Project)	Not Started	Mgr IES	-	-	-	60,000	60,000	
Recreation and Sport											
1,856,579	1,482,000	Karbeethan Reserve Redevelopment Stage 1	The Karbeethan Reserve Redevelopment Stage 1 project includes Stage 1B (redevelopment of the existing baseball diamond, bringing the diamond to a standard commensurate with that required of Baseball SA Division 1) and elements of Stage 2 (development of a feature softball diamond and upgrade to existing soccer and shared turf areas – includes installation of LED sports lighting and associated infrastructure) from the Karbeethan Reserve Master Plan.	In-Progress	Mgr IES	21,511	15,636	138%		1,482,000	
363,500	775,000	Princes Park Community Recreation Hub Stage 1	Commence the implementation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan with the development of community basketball courts and passive recreation infrastructure (BBQ, Seating and Shade Structure) and improved path connections into, and within Princes Park precinct.	In-Progress	Mgr LCS	22,093	0	-		775,000	
54,800	60,800	Aspire Estate Playspaces Improvement project	Allowance for improvements to the Aspire Estate Playspaces, the final scope to be informed by consultation and further consideration by the Council.	In-Progress	Mgr IES	969	29,989	3%		60,800	
30,000	30,000	Half Basketball/Netball court	Construction of a half court basketball court at Humphrey George Reserve.	In-Progress	Mgr IES	4,612	14,968	31%	32,100	62,100	
160,500	160,500	Beautification Plan implementation	Implementation of prioritised strategies contained with the Town of Gawler Beautification Plan	In-Progress	Mgr IES	1,563	79,947	2%		160,500	
0	43,000	Gawler West Basketball Court	Construction of a half court basketball court at Gawler West Playground.	In-Progress	Mgr IES	9,279	21,498	43%		43,000	
Roads											
175,000	175,000	Capital Works Engineering Design Program	Prepare engineering designs for capital infrastructure works as follows. 1. Footpath and Kerb & gutter designs for Tod St, Whitelaw Tce, Julian Tce, MNR (up to Bacton St) and Alexander Ave north side (Sunnyside Dr to Bentley Rd) 2. Kerb Design for Two Wells Rd (Gawler River Rd to Kelly Rd), High St Willaston 3. Pavement rehabilitation design for Dalkeith Rd (Angle Vale Rd to Coventry Rd), 4. Tod St car park upgrade, 5. Main North Road streetscape design, Willaston 6. Design for Sealing Wright St 7. Pioneer Park stone wall restoration design 8. Stormwater Outlets Erosion Control Upgrades (Gawler River corridor)	In-Progress	Mgr IES	2,804	86,774	3%		175,000	

CAPITAL EXPENDITURE ANALYSIS

[illegible]

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW					-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
130,000	130,000	Strategic infrastructure Project Management	Funding for Project Management oversight for progressing Gawler Recycled Water, Gawler River Flood Management Works and interfaces, Management of Gawler East and Southern Urban Area Infrastructure Schemes and various other strategic projects.	In-Progress	Mgr IES	-	64,998	0%	(40,000)	90,000	
9,528,758	9,817,317	TOTAL ASSETS - NEW / UPGRADED				2,410,795	3,959,268	61%	(178,300)	9,639,017	

ASSET REPLACEMENT/RENEWAL

Bridges											
70,000	70,000	Renew Bridges Program	Interim repairs to Clonlea Park Vehicle Access Bridge as recommended in the Bridge audit report 2017. 1. Removal of existing timber structures, 2. Supply & install new timber planks 3. Supply & install new timber kerbs & 4. Shotcrete to abutment embankments. 5. Install a 3T load limit sign	In-Progress	Mgr IES	2,835	34,712	8%		70,000	
216,110	216,110	Renew Murray St South Culvert and Erosion Control	Renew Murray St South Culvert in accordance with Councils Transport Asset Management Plan and upgrade erosion control structures to increase resilience of the ford during times of flooding. Council Motion 2019:02:26:COU 051. (Completion of Project from 2020/21)	In-Progress	Mgr IES	7,084	108,048	7%		216,110	
Community Buildings and Property											
210,000	210,000	Building Asset Management Plan implementation	Implementation of priority replacement/renewal works, as informed and identified in Building Asset Management Plan (updated Plan in progress).	In-Progress	Mgr IES	6,617	104,708	6%		210,000	
27,500	27,500	Gawler Administration Centre - Portico Ceiling Replacement	The Gawler Administration Centre portico and veranda ceiling is showing evidence of water damage and cracking and requires replacement. (Completion of Project from 2020/21)	Not Started	Mgr FCS	0	0	-		27,500	
31,500	31,500	Multi-Level Car Park - High Priority Items	Forensic engineering report provides recommended actions to prolong the structure. Includes concrete grinding, addressing water ingress and monitoring of movement. (Completion of Project from 2020/21)	Not Started	Mgr FCS	0	0	-		31,500	
62,000	62,000	Depot Shed Replacement	Rollover. Replacement of the Concrete Shed at the Depot, currently planned for 18/19 but awaiting results of landfill investigations. Current shed un-stable and not in usable condition. (Completion of Project from 2020/21)	In-Progress	Mgr IES	21,780	30,996	70%		62,000	
51,200	51,200	Implement Willaston Cemetery Action Plan - Stage 6 of 7	Installation of concrete paving including associated earthworks & compacted rubble to aisles located in Block 2. (Completion of Project from 2020/21)	In-Progress	Mgr IES	41,958	25,524	164%		51,200	

CAPITAL EXPENDITURE ANALYSIS

[illegible]

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
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ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW					-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
560,242	560,242	Renew Footpaths Program	Renewal of footpaths which are below the current level of service standards for the Town Centre and serviceable life has expired. List of footpath renewals in priority order as follows: 1. Tod Street from Murray St to roundabout (both sides) 2. Whitelaw Terrace - East side 3. Julian Terrace - East side 4. Reid St - Tod St to Finnis St -west side 5. Cowan St north side (including bluestone kerbing upgrade) 6. Williams St (Sunnyside Drv to Crace Crt) 7. Crace Crt (Williams St to end) 8. Addis St (Williams St to end) 9. Gerlach Gr (Angus Ave to Angus Ave) 10. Minor footpath access improvement works to Sunnyside Drv and Creedon Close	In-Progress	Mgr IES	84,888	279,677	30%		560,242	
Information Technology										0	
20,000	20,000	SharePoint Online Migration	SharePoint Online is a hosted solution that comes with the Office365 environment that the organisation is moving to. The central benefits include a streamlined flow of information and cloud storage that can be accessed by mobile devices allowing staff to easily access information outside of the office without having to use the remote network. This solution keeps staff more informed to make better decisions, meet deadlines, have access to shared business tools, and strengthens collaboration.	In-Progress	Mgr BECS	0	0	-		20,000	
Kerb & Gutter											
280,000	310,000	Renew Kerb & Gutter Program	Repair kerb & gutter on the roads listed for resealing ; Hillier Road Hindmarsh Boulevard Crown Street Mary Street Athens Terrace Bishop Street Myall Street Britton Street Gum Crescent Kendale Avenue Congdon Street Jane Street	In-Progress	Mgr IES	6,587	154,128	4%		310,000	
Open Space											
19,801	19,801	Irrigation designs	New designs for future irrigation renewal project implementation	In-Progress	Mgr IES	473	9,900	5%		19,801	

[illegible]

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW					-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
968,000	1,078,000	Reseal Roads Program	Resealing roads which have reached end of economical life and to maintain the integrity of road pavement structure. Roads in the list are in priority order as follows. Jane Street (resealing only) - Redbanks Road to Chamberlain Road Hillier Road - Para Road to Farrow Rd Hindmarsh Boulevard - Angle Vale Rd to Young St Oliphant Court - Hindmarsh Boulevard to End Kendall Street - Bacton St to Rau Ave Scheibener Terrace - Fourteenth St to Reid St Congdon Street - Mary Street to Carmelo Close Wintulich Avenue - Congdon Street to End Graetz Street - Wintulich Avenue to Calton Rd Walter Grove - Congdon Street to End Bishop Street - 116m from Lyndoch Rd to End Hutchins Street - Bishop St to Crown Street Rusby Drive - East Tce to Bishop St Pope Court - Bishop St to End Churchman Court - Bishop St to End Mary Street - Bright Tce to Congdon St Athens Terrace - Mary St to Crown St Crown Street - Athens Tce to Bright Tce, Ellis Street - Lyndoch Rd to Bright Tce Myall Street - Brigalo St to Britton St Gum Crescent - Britton St to Mulga St Mulga Street - Brigalo St to End Britton Street - Myall St to Brigalo St Jarvis Street - Paxton St to Holmes St	In-Progress	Mgr IES	14,460	537,165	3%		1,078,000	
127,100	127,100	Re-sheet Unsealed Roads Program	Re-sheet rural unsealed roads at the end of useful life. List of roads in priority order as follows. 1. Ormsby Road 2. Salem Road 3. Panes Road and 4. Coles Road	In-Progress	Mgr IES	943	63,546	1%		127,100	
230,000	30,000	Jane Street Road Pavement Reconstruction	Reconstruct the road pavement of Jane Street in accordance with Council's Transport Asset Management Plan. This budget bid is for pavement reconstruction only; reseal component not included.	In-Progress	Mgr IES	53	14,136	0%		30,000	

ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
56,000		Patch and Repair Roads Program	Rehabilitate failed road pavement sections and resurface on various roads (in priority order - extent to be refined pending procurement) 1. Dawson Road roundabout 2. Trinity Drive - Alexander Avenue Roundabout 3. Jacob Lane 4. Tiver Road at various locations	Transferred to Operating	Mgr IES	0	0	-		0	
70,000		Crack Seal Roads and Shared Paths Program	Crack sealing roads to protect pavement from further deterioration. Fifty (50) road segments have been identified for crack sealing treatment (\$40,000) as well as 16 km of shared path network around the river corridors (\$20,000).	Transferred to Operating	Mgr IES	0	0	-		0	
22,000	22,000	Fourteenth Street Guard Rail (W-Beam) Repair / Upgrade	Supply and install, (including traffic management) New Section of W-Beam Guard Railing to Fourteenth Street Ford.	Completed	Mgr IES	5,070	10,943	46%		22,000	
35,350	35,350	Depot - Dust Control for Operations	Improve depot operations on adjoining residential properties - Irrigation system and Recycle Asphalt Product (RAP) on access road to control the dust during operations (Completion of project from 2019-20)	In-Progress	Mgr IES	32,370	17,598	184%		35,350	
Stormwater											
33,822	33,822	Replace standard Side Entry Pits and Lids in high impact areas	Replace Standard Side Entry Pits that are impacted by vehicular traffic ongoing. This will fund the replacement of 12 regularly damaged units	In-Progress	Mgr IES	21,239	16,810	126%		33,822	
49,300	49,300	Improve Miscellaneous Stormwater Drainage Program	Improvements to stormwater drainage infrastructure to reduce ponding and in response to customer requests throughout the year. Also 1. Headwalls replacement at outfalls to South Para River near Goose Island; 2. Headwalls & trash bags at Highfield Reserve Basin Springwood.	In-Progress	Mgr IES	7,559	24,509	31%		49,300	
Street Assets											
34,300	34,300	Renew Hardscaping Program	Renewal of hardscaping assets that have reached the end of their service life including statues, structures, shelters, BBQ facilities, park furniture and park lighting.	In-Progress	Mgr IES	36,610	16,878	217%		34,300	
33,301	33,301	Renew Street Signs Program	Renew Street signs around the Town of Gawler that have reached the end of their service life	In-Progress	Mgr IES	535	16,555	3%		33,301	
5,575,595	5,487,652	TOTAL ASSETS - REPLACEMENT / RENEWAL				791,614	2,234,937	18	5,300	5,492,952	
15,104,353	15,304,969	TOTAL ASSETS - CAPITAL EXPENDITURE - NEW / UPGRADED & REPLACEMENT / RENEWAL				3,202,409	6,194,205	52%	-173,000	15,131,969	

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TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

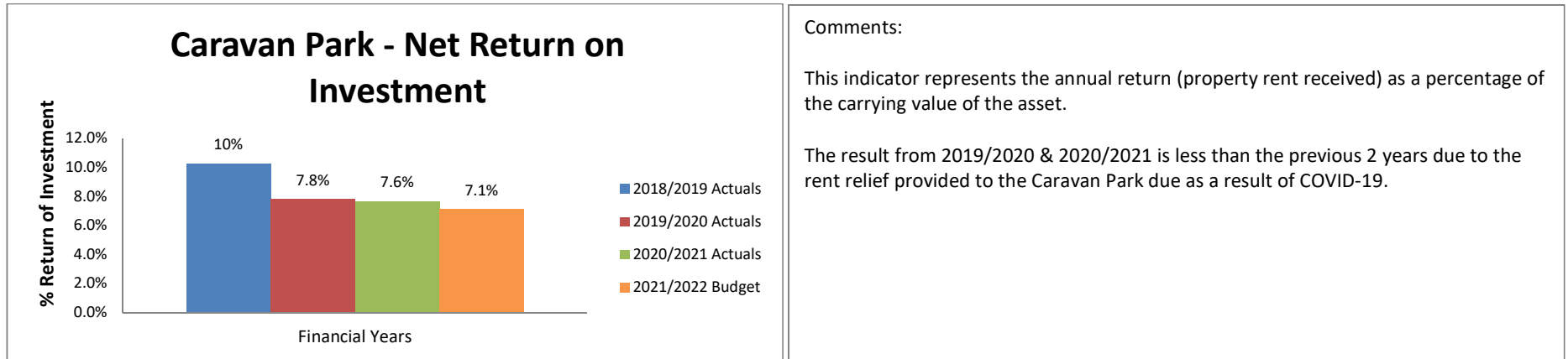
ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW	Project	Scope of Works	Status	Manager	-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT			
\$	\$					\$	\$		\$	\$	
239,000	239,000	Irrigation Efficiency Upgrade - 3 Systems	Irrigation Efficiency Upgrade - 3 Systems (<i>Completion of project from 2020/21</i>)	Completed	Mgr IES	215,541	119,359	181%		239,000	
88,666	84,266	Gum Tree Plaza Paving Adaptions	Design and Delivery of recommended paving adaptions to preserve and improve the soil conditions of a large remnant significant tree (<i>Completion of project from 2020/21</i>)	Completed	Mgr IES	66,727	42,100	158%		84,266	
92,000	92,000	LED Building Light Conversion	Conversion of Gawler Administration Centre building lights to LED efficient lighting (<i>Completion of Project from 2020/21</i>)	In-Progress	Mgr IES	18,912	45,996	41%		92,000	
419,666	415,266	ECONOMIC STIMULUS PACKAGE PROJECTS - REPLACEMENT / RENEWAL				301,180	207,455	145%	0	415,266	
66,500	99,783	Install shade sails to playgrounds	Install shade sails to playgrounds (<i>Completion of project from 2020/21</i>)	Completed	Mgr IES	91,788	49,896	184%		99,783	
201,000	201,000	Economic Stimulus Council and Community Facility Upgrades	Council delivered upgrades to various Council facilities focused on Elderly Centre, Sport and Community Centre and Evanston Garden Community Centre (<i>Completion of project from 2020/21</i>)	In-Progress	Mgr IES	8,068	100,500	8%		201,000	
267,500	300,783	ECONOMIC STIMULUS PACKAGE PROJECTS - NEW / UPGRADED				99,856	150,396	66%	0	300,783	
687,166	716,049	TOTAL ECONOMIC STIMULUS PACKAGE PROJECTS				401,036	357,851	112%	0	716,049	
15,791,519	16,021,018	TOTAL ASSETS - ALL CAPITAL EXPENDITURE				3,603,445	6,552,056	55%	(173,000)	15,848,018	

Town of Gawler Non-Financial Indicators Report

for the period 1 July 2021 to 31 December 2021

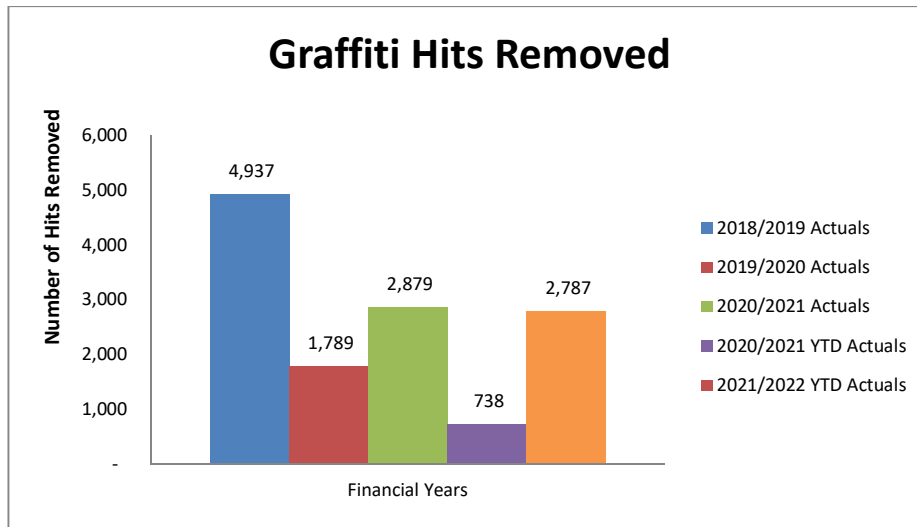
for the year ending 30 June 2022

Caravan Park



Graph 1.1

Community Assistance (Volunteer Services)



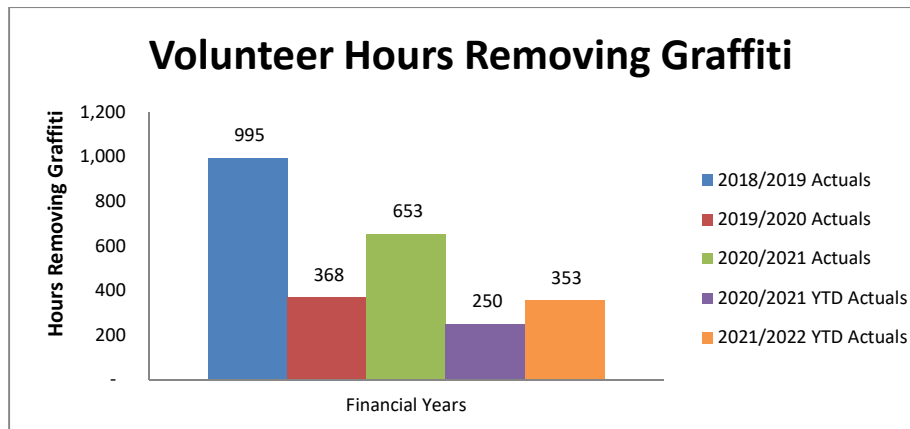
Comments:

The implementation of the Customer Request Module (CRM) system and other technology influenced reporting mechanisms have made reporting graffiti to Council simpler and timelier in recent years.

The total Graffiti Hits removed was 1,789 in 2019/2020 which includes ad hoc removal of graffiti by external contractors and Council staff, noting that during March to June 2020 Council Volunteer programs were suspended due to the COVID-19 pandemic.

In 2020/2021, the Graffiti Removal Program volunteers recommenced the program in July, volunteering for additional hours to catch up on the large amount of graffiti needing removal in the community during the suspension of the program. The Graffiti Removal team were rostered on over three days of the week, with a maximum of 2 people allowed in the Graffiti Removal vehicle during this time.

Graph 2.1



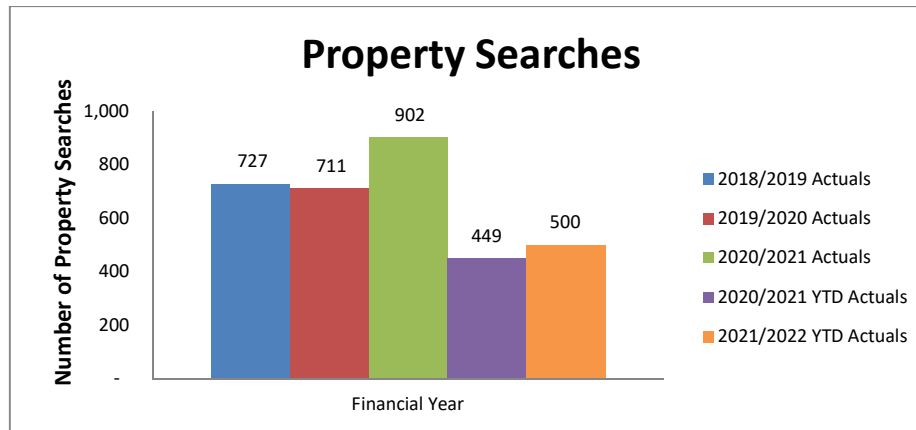
Comments:

There is an ongoing emphasis on increased efficiencies and process improvement within the volunteer graffiti removal program.

There is increased Graffiti hits removed in the first half of 2021/22 compared to same time last year and therefore increased hours.

Graph 2.2

Customer Service

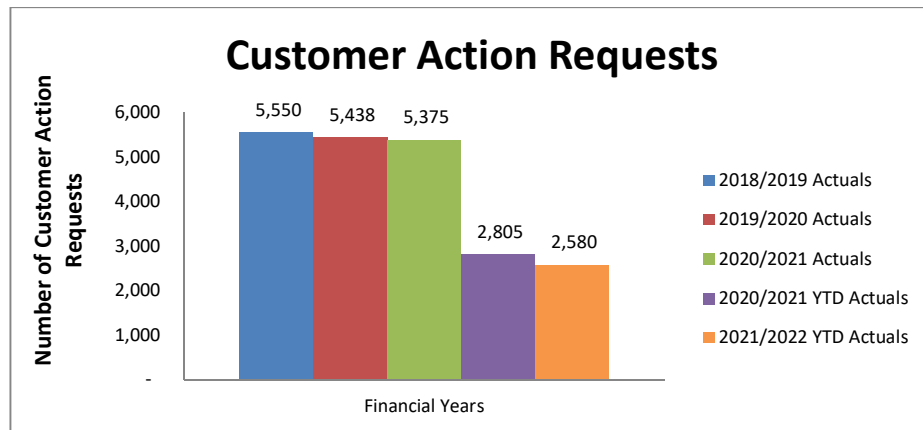


Comments:

This statistic represents the number of property searches completed by Council. There was a 26.86% increase in the volume of searches processed in 2020/2021 when compared to 2019/2020.

The YTD result for 2021/2022 is 11.3% higher than 2020/2021.

Graph 3.1



Comments:

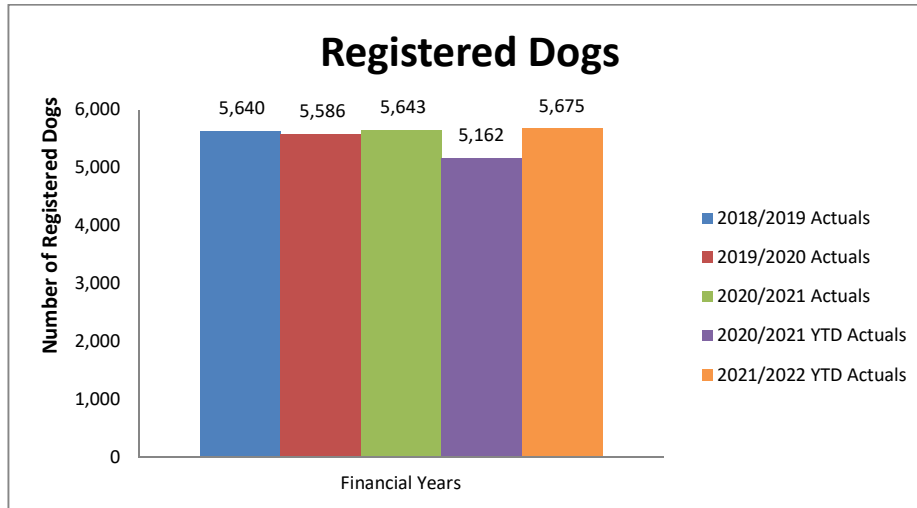
The bulk of the customer action requests YTD in 2021/2022 are from animals (lost or wandering at large), graffiti, infrastructure/open space maintenance, illegal dumping & rubbish removal, and property management (including playground maintenance).

There was a 1.17% decrease in 2020/2021 compared to the 2019/2020 financial year.

The YTD result for 2021/2022 is further decrease of 8.7% compared to YTD 2020/2021.

Graph 3.2

Dog & Cat Control



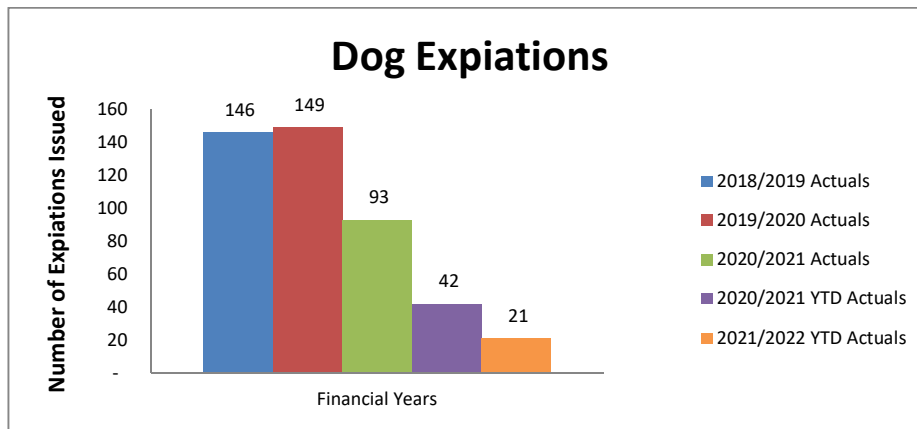
Comments:

The results from the last 4 financial years can be attributed to efforts made by the Community Safety team including the following:

- SMS reminders sent to dog owners prior to the registration deadline, with a follow up SMS and reminder letter in September, warning that expiation notices would be issued for non-compliance;
- A doorknock was conducted by staff in the early months of 2019 to follow up all unregistered dogs, at which time expiations were issued for non-compliance. This is likely to have served as a deterrent for 2019/2020, and motivated the prompt registration of animals in the current year. Community Safety staff have started to follow up the remaining unregistered dogs.

The Dog & Cat Management Board provide Council the number of dogs registered at the reporting date. They deduct deceased dogs from this number which is the sole reason for the decrease in this result from last quarter.

Graph 4.1

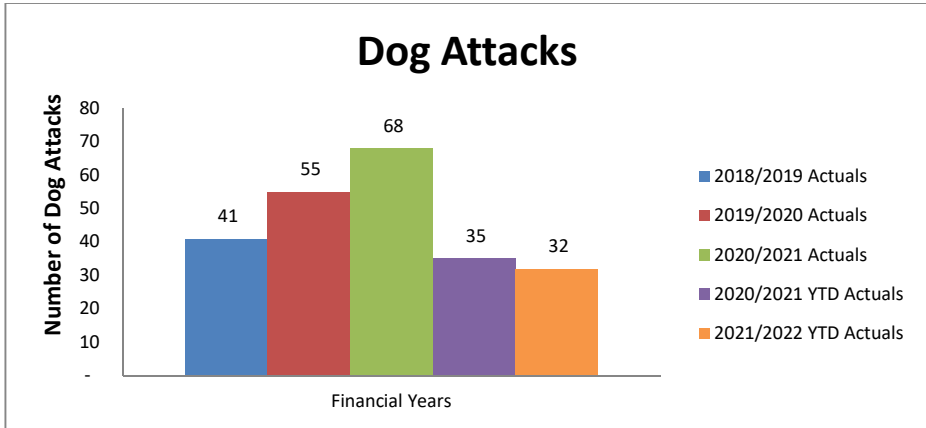


Comments:

The large increase in the volume of expiations in 2018/2019 was due to a Council wide unregistered dog door knock survey undertaken.

A council-wide door knock of all known unregistered dogs commenced in 2019/2020, however, Council was required to cease this early due to the COVID-19 pandemic.

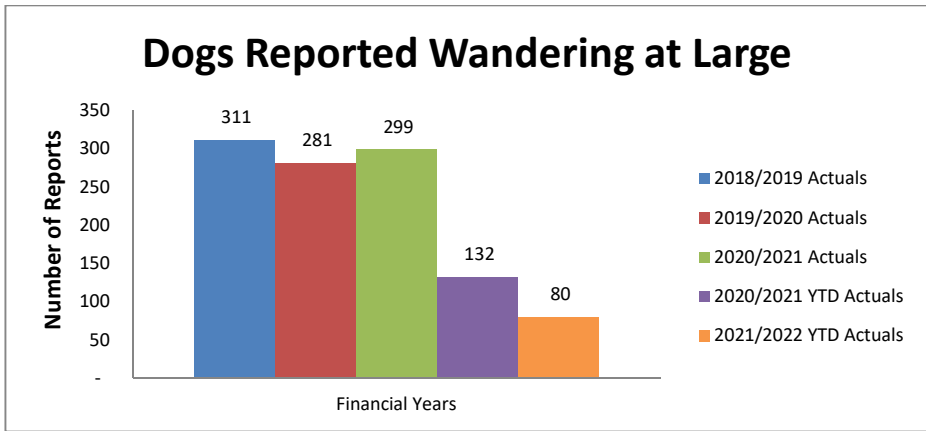
Graph 4.2



Comment:

Councils Community Safety team investigate all reported dog attacks, and when warranted owners are fined and in extreme cases dog control orders are issued.

Graph 4.3

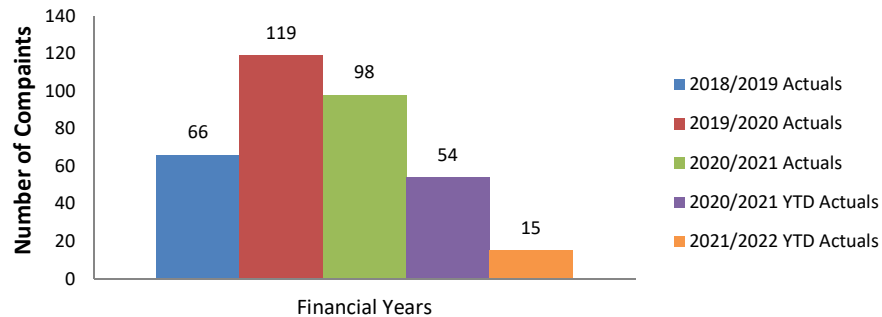


Comment:

The amount of dogs reported as wandering YTD at large has decreased by 60.6% (compared to YTD 2020/2021).

Graph 4.4

Cat Complaints



Comment:

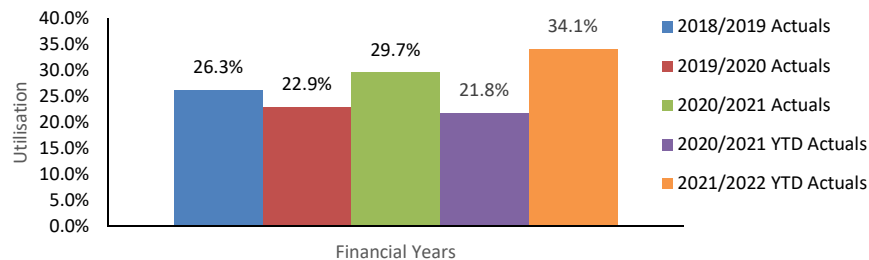
The graph represents the number of complaints to Council about cats within the town. The actuals in 2020/2021 represent that Council received 21% less complaints in 2020/2021 compared to 2019/2020.

In 2021/2022, there has been 260% less complaints YTD compared to YTD 2020/2021.

Graph 4.5

Elderly Centre Facility

Elderly Centre Facility Utilisation Rate



Comment:

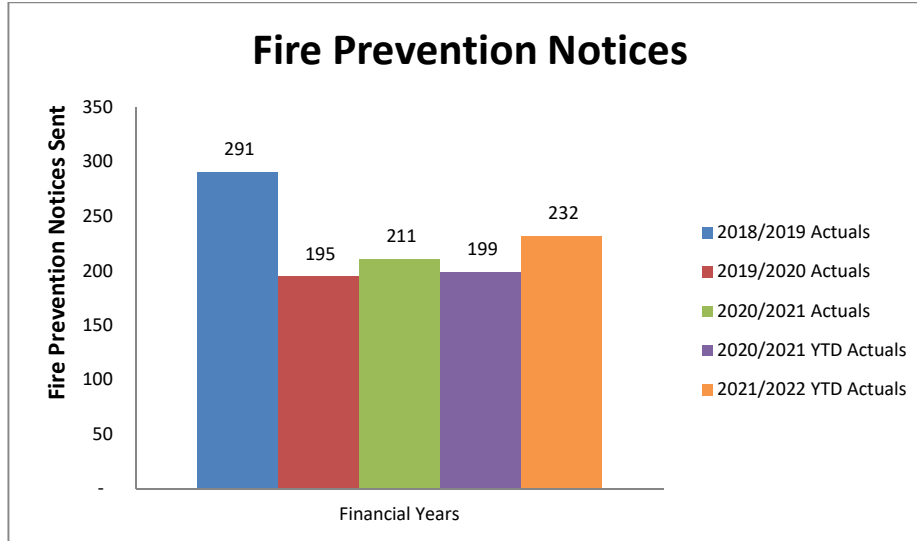
Facility hire at the Gawler Elderly Centre remains an important service for the community with in excess of ten community groups regularly utilising the facility.

The Gawler Elderly Centre continues to be the home to many long-standing Gawler community groups and is consistently utilised seven days a week.

The Centre has been impacted as a result of COVID-19 restrictions in place during the 2019/20 and 2020/21 financial years. User Groups have adjusted their bookings according to the restrictions in place and the safety of the members of their groups.

Graph 5.1

General Inspectorate



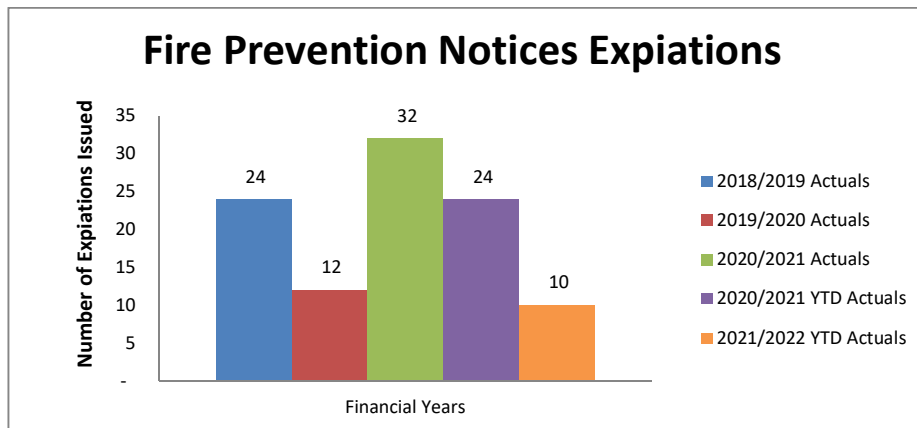
Comments:

A significant reduction in the amount of Fire Prevention Notices and Expiation Notices issued during 2018/2019 indicates that there has been increased level of compliance with landowner obligations as per the *Fire and Emergency Services Act 2005*.

Fire Prevention Officers (FPO) have noted a substantial improvement in comparison to previous years. This may be partially attributed to both increased education, but also a reflection of the community reaction to the reality of local bushfire tragedies. Along with routine property inspections, FPO's have been proactive in educating the community by using traditional and social media to send clear messages regarding the importance of fire prevention. FPO's have nurtured relationships locally with the CFS, and have engaged with the community by facilitating fire prevention displays within the library during school holidays; organising a social media "interview" between the Mayor and local CFS Regional Prevention Officer, and attending community group meetings to provide fire prevention advice.

During the previous 3 seasons, FPO's have taken a less tolerant approach to instances of non-compliance, which may also be providing further motivation for landowners to adhere with the law.

Graph 6.1



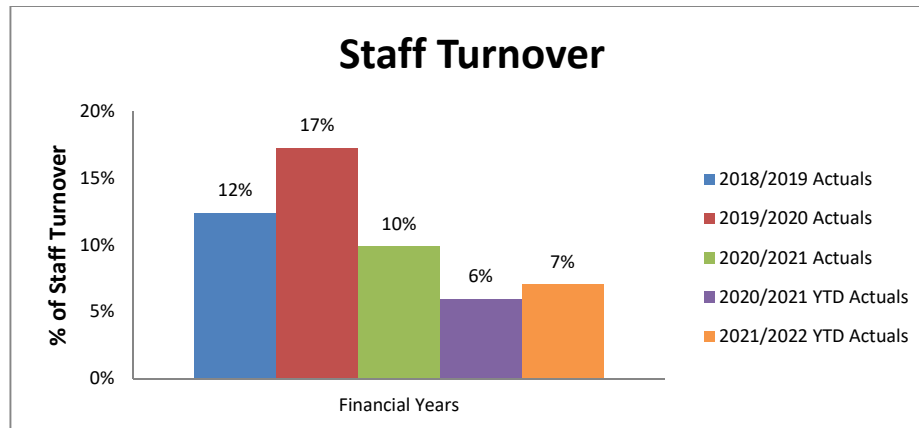
Comments:

Fire Expiations are issued when a Fire Prevention Notice is issued and the landowner does not comply. In 2019/2020, 6% of the residents issued Fire Prevention notices failed to comply by the due date whereas in 2020/2021 it increased to 15%.

In 2021/2022, only 4.3% of resident have not complied YTD.

Graph 6.2

Human Resources

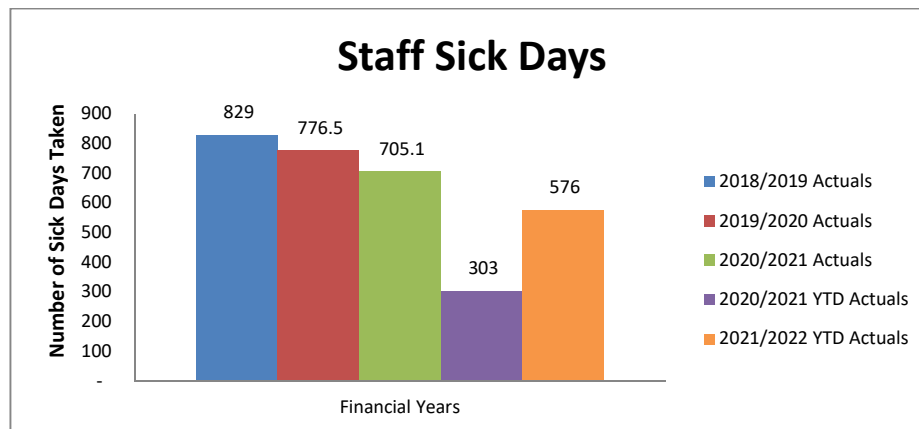


Comments:

Consistent with all organisations, some staff turnover is to be expected each year and is in fact beneficial, with a turnover rate between 8% and 12% considered the industry standard.

The turnover rate was unusually high for 2019/20. This was influenced by the COVID-19 pandemic and the subsequent impact of closing both services and sites. Due to the pandemic, there were 9 part-time contracts at the Sport and Community Centre, which were not extended/renewed due to this site being closed. Taking this into consideration the annual turnover rate would have been around 10.58% if these positions were extended as per the case in previous years.

Graph 7.1



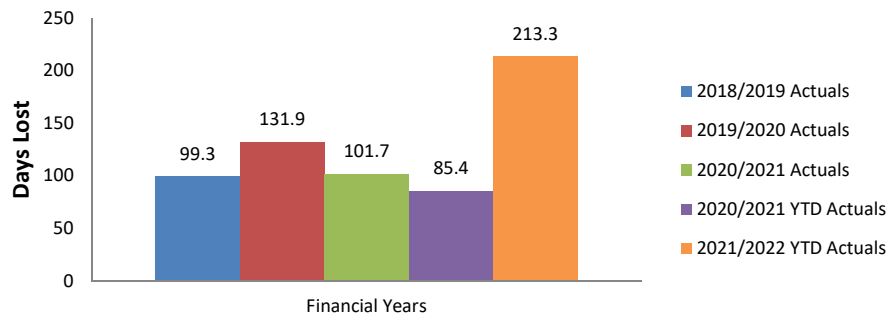
Comments:

Based on the 137.22 full-time equivalent staff, the number of sick days taken in 2021/2022 equates to 4.2 days per employee.

The substantial increase YTD in 2021/2022 was due to a number of staff on extended sick leave due to major illness.

Graph 7.2

Number of Days Lost to Work Injuries



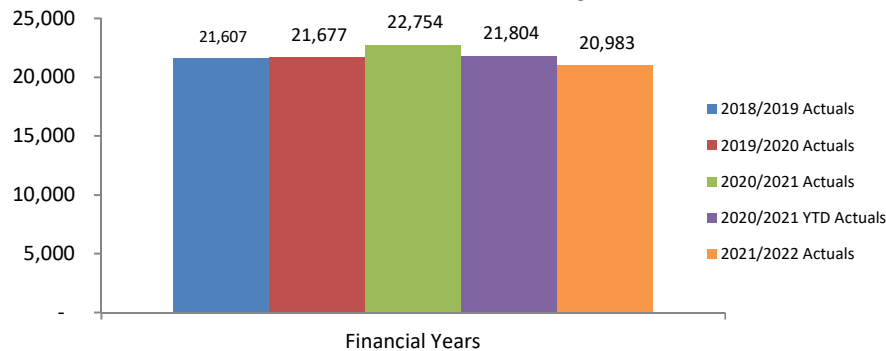
Comments:

The number of days lost to workplace injuries can vary from year to year as a result of the type of workplace incidents incurred by staff which has resulted in various employees being off work for an extended period.

Training and development programs have been established to reduce all such incidents where possible.

Graph 7.3

Annual Leave Liability Hours



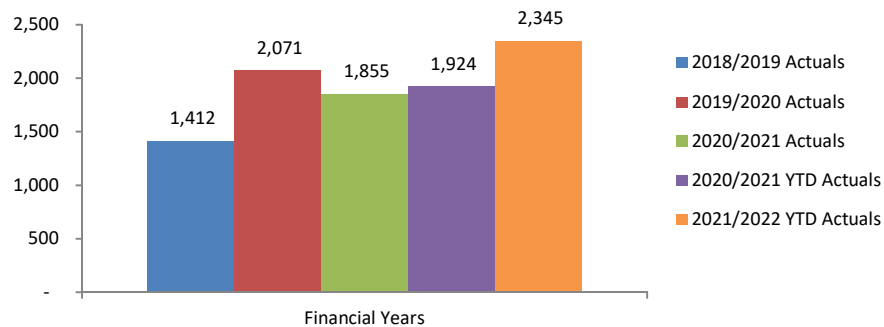
Comments:

This statistic represents the total actual plus accrued hours owing to staff per budgeted FTE as at the reporting date. This figure equates to 152.92 hours per FTE YTD in 2021/2022 (vs. 167.89 per FTE YTD in 2020/2021), representing a 9% reduction.

There is on-going Management focus in reducing excessive leave entitlements, including the mandate that all staff with excessive leave entitlements have an identified program in place to reduce such leave. This includes the minimum requirement that such staff take greater than 4 weeks leave in the 2021/2022 financial year.

Graph 7.4

Time in Lieu & RDO Liability Hours



Comments:

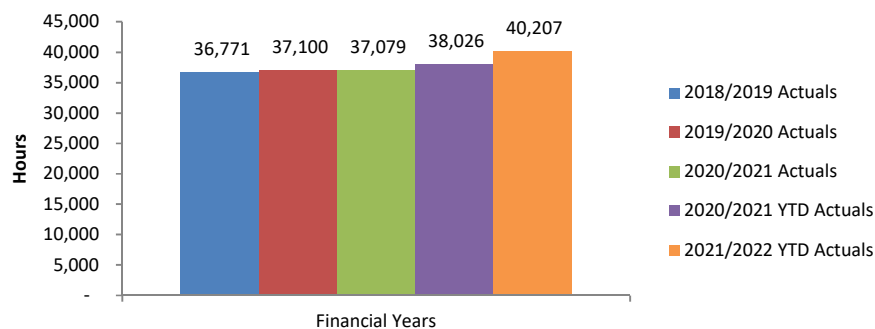
Council Management continues to appropriately manage the TOIL & RDO hours accrued by staff to ensure the balance remains at a minimum.

The level of hours accumulated will fluctuate during the year, dependent on prevailing workloads/priorities at any given point in time.

Nonetheless, appropriate review processes are in place to ensure Councils liability at financial year-end is mitigated as much as possible.

Graph 7.5

LSL Hours Liability



Comments:

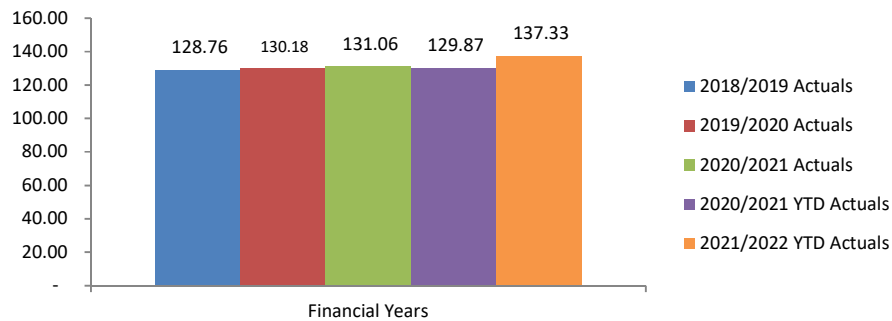
The long service leave hours liability includes hours accrued but not yet available to various employees.

The hours accrued will increase as staff accrue 1.3 weeks per year of long service leave. There will also be an increase when staff are recruited from other Councils, noting that in such instances the Town of Gawler also receives funding from the other Council equivalent to the value of the accrued entitlements for the employee.

As with other staff leave entitlements, an increased focus has been directed at staff taking their leave entitlements.

Graph 7.6

Number of FTE's



Comment:

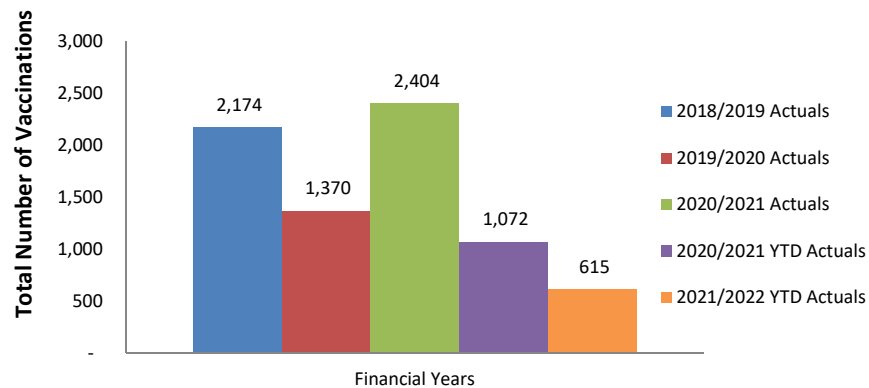
This statistic shows the approved Councils Full Time Equivalent employees at the end of the period (including positions vacant). All positions are provided for in the Council approved budget.

The increase in FTE from 2020/2021 is primarily informed by a number of positions traditionally filled by external agency staff transitioning to casual staff on Council's payroll system.

Graph 7.7

Immunisations

Vaccinations



Comments:

Peak times for student immunisations are September – November & February – July. Peak times for flu immunisations are March – May.

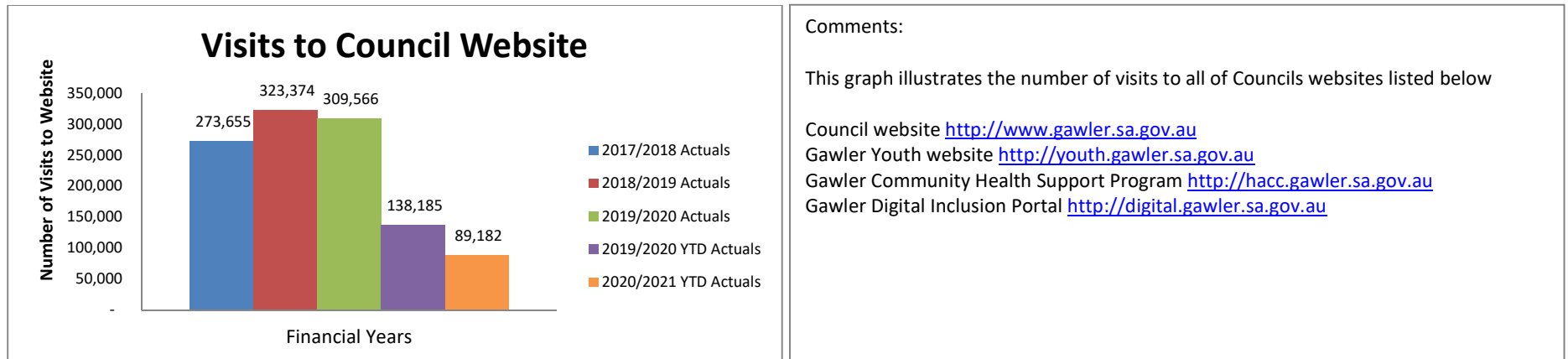
The increase in 2018/2019 was directly attributable to new Men B vaccines being introduced across three year levels in school.

The reduction in 2019/2020 was anticipated as the Men B reduced down to two year levels.

The decrease in 2021/22 YTD actuals is attributable to a decreased number of vaccinations able to be given within the School Immunisation Program due to the COVID-19 vaccinations. Currently, there is a requirement for there to be a minimum of 7 days between COVID-19 vaccines and any other vaccine.

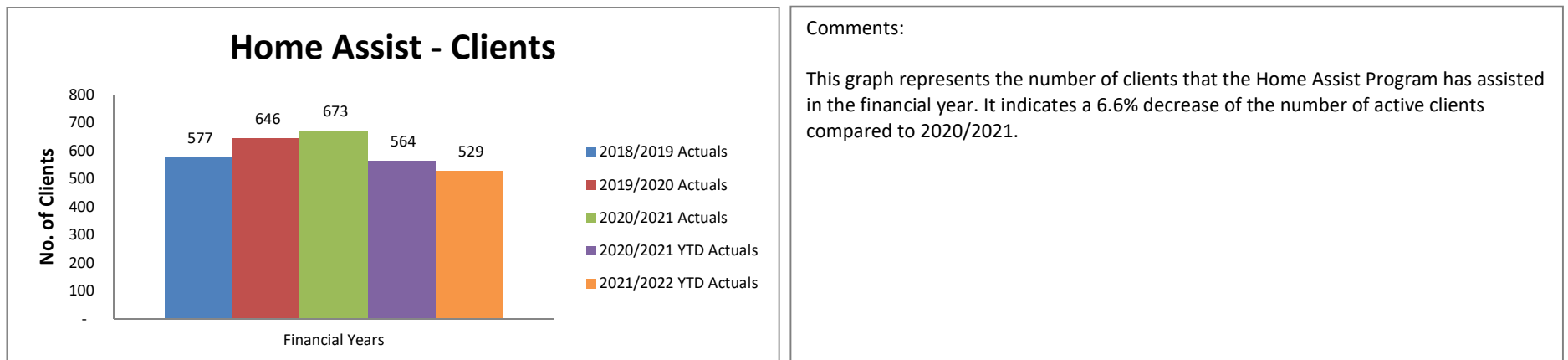
Graph 8.1

Information Technology



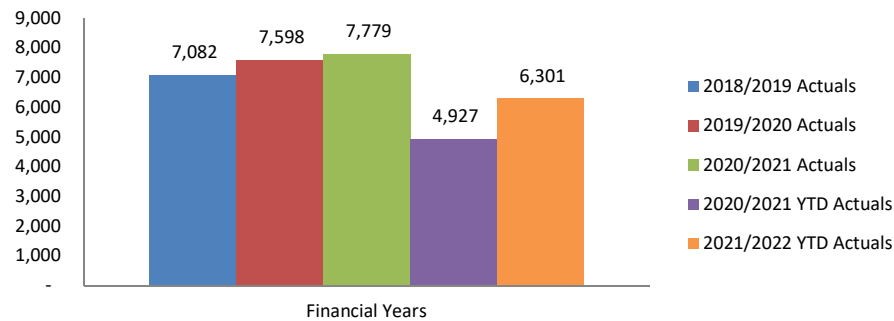
Graph 9.1

Home Assist Program



Graph 10.1

Home Assist - Jobs Completed



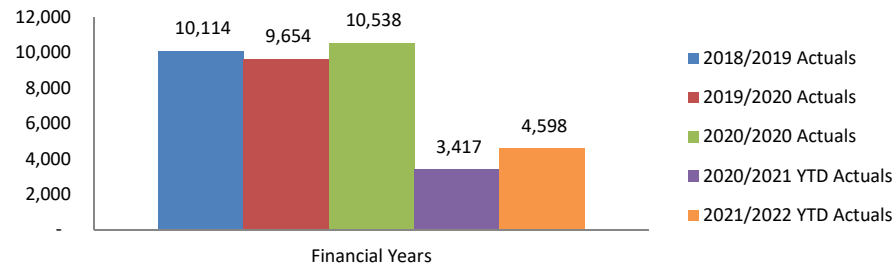
Comment:

The statistic shows the number of jobs undertaken by contractors. This statistic indicates that the level of the services provided increased by 27.9% in 2021/2022 when compared to the result for 2020/2021.

In order for the service to meet a number of KPI's from their external funding bodies and keep within the approved Council Budget, the services offered will fluctuate during the year.

Graph 10.2

Home Assist - Hours Taken to Complete Jobs



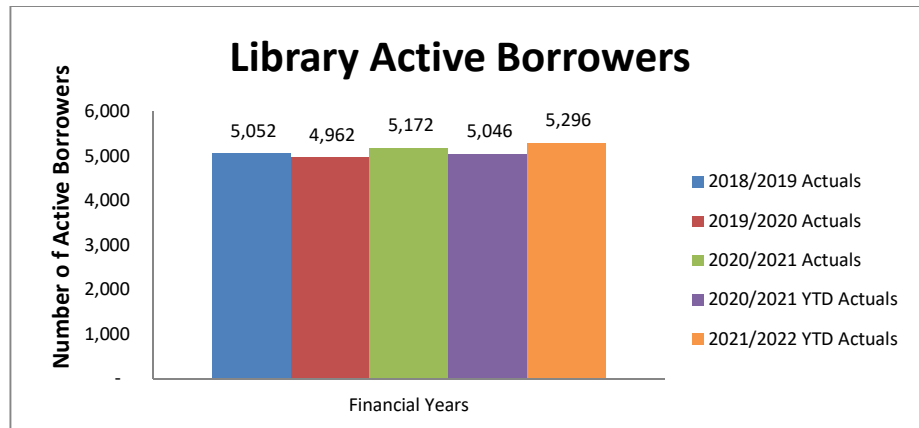
Comments:

This graph represents an 34.6% increase in 2021/2022 in the number of hours of support provided to clients. The reason that the 'hours taken to complete the jobs' is more than the 'number of jobs completed' is simply as a result of the type of service offered.

The service has recently capped the number of hours that each client can access depending on the service type.

Graph 10.3

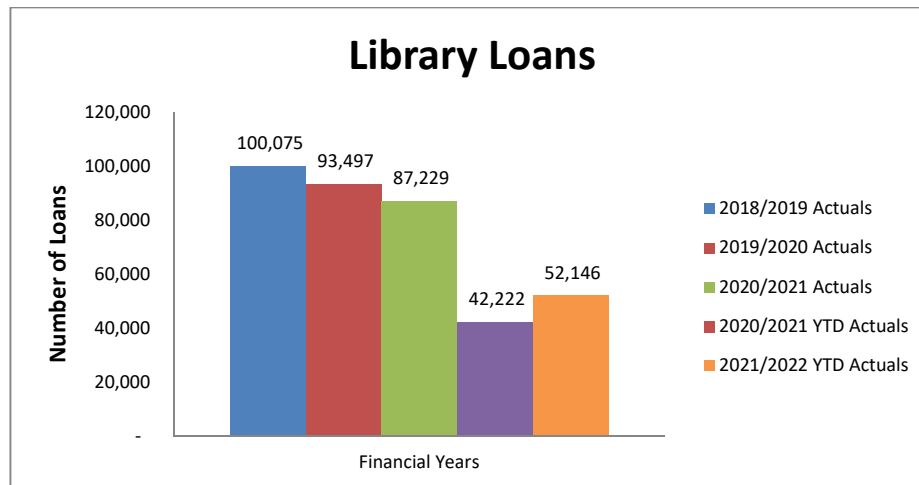
Library



Comments:

The number of active borrowers has remained relatively consistent since 2018/2019.

Graph 11.1



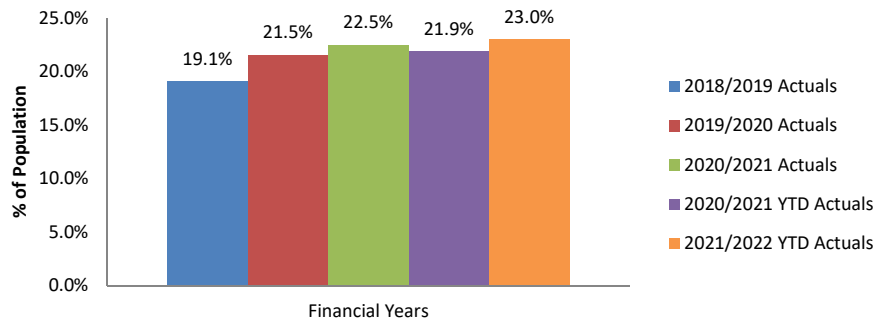
Comments:

In 2019/2020, the Evanston Gardens Library was physically closed between Friday 20 March and Monday 18 May 2020, and the Civic Centre Library was physically closed between 25 March and Monday 11 May 2020 due to COVID-19 restrictions.

The restrictions came into play again during the state lockdown in 2020/2021, which is the main catalyst for the drop in library loans for that year.

Graph 11.2

Library Users as a % of Population

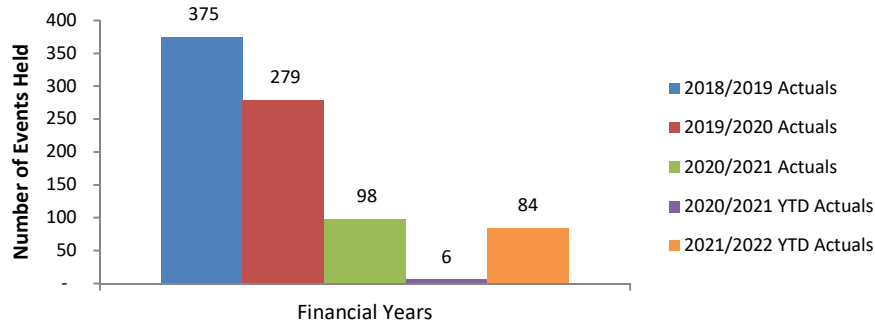


Comment:

This statistic shows what percentage of the population (obtained from the 2011 census, with the 2018/2019 onwards data obtained by the 2016 census) has recorded Gawler as their primary library through the State-wide One Card System.

Graph 11.3

Library Events Held



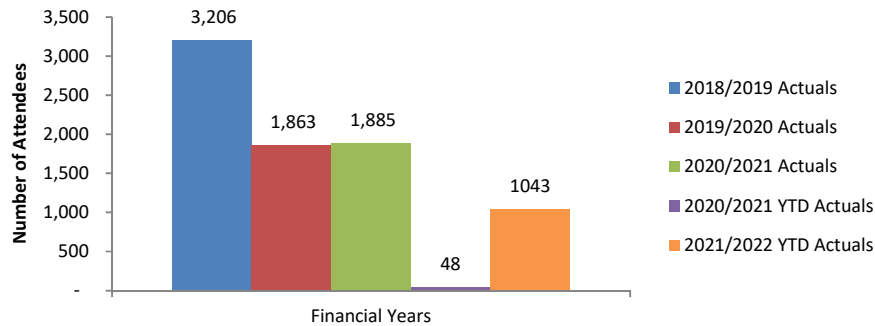
Comments:

Library events include weekly story time sessions, after school craft-it sessions, school holiday programs, poetry competitions, community information sessions and other various events.

There has been a series of new weekly programs initiated over the last couple of financial years as well as an increase in one-off events such as author visits.

Graph 11.4

Attendees at Library Events



Comments:

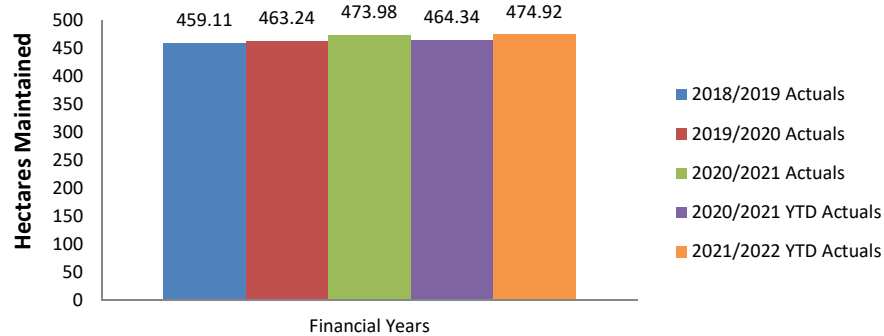
Attendees at Library events can vary greatly, depending upon the type and frequency of the event. Events from 2018/19 were aimed towards smaller group sessions (such as early literacy programs, coding clubs, book clubs etc.).

The number of events held in the first half of 2020/2021 were minimal due to the COVID-19 restriction faced by the Library team.

Graph 11.5

Open Space

Hectares of Open Space Maintained

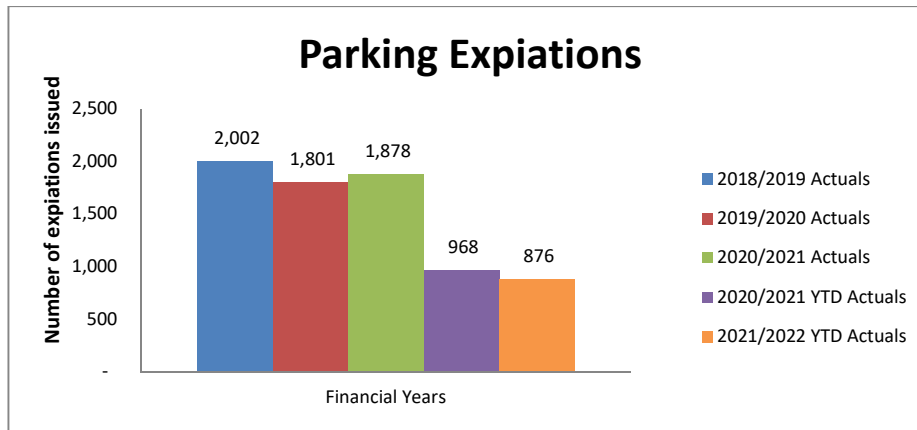


Comments:

This number represents all Council owned land that is maintained with activities such as mowing, slashing, poisoning, planting, etc.

Graph 12.1

Parking Control



Comments:

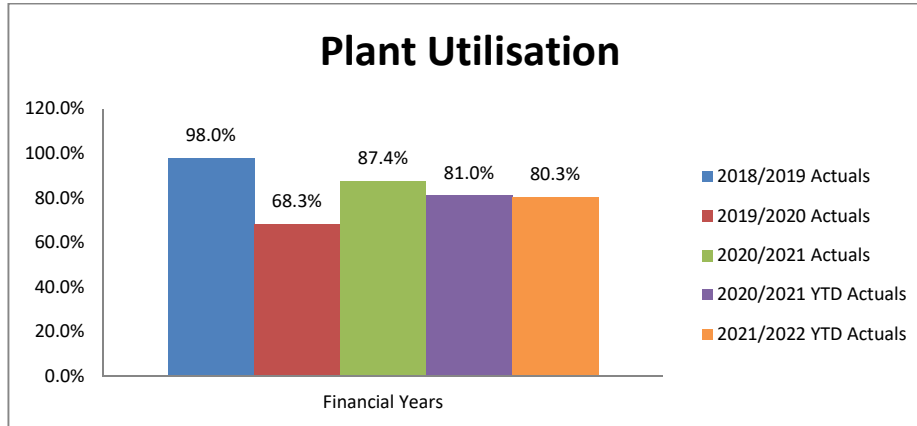
The number of parking expiations issued 2019/2020 is 13% less than the result from 2018/2019.

Due to the COVID-19 pandemic, there was less activity in the town which heavily influenced the decrease in 2019/2020.

In 2021/2022, Council is reporting a decrease of 10.5% when compared to 2020/2021.

Graph 13.1

Plant Utilisation



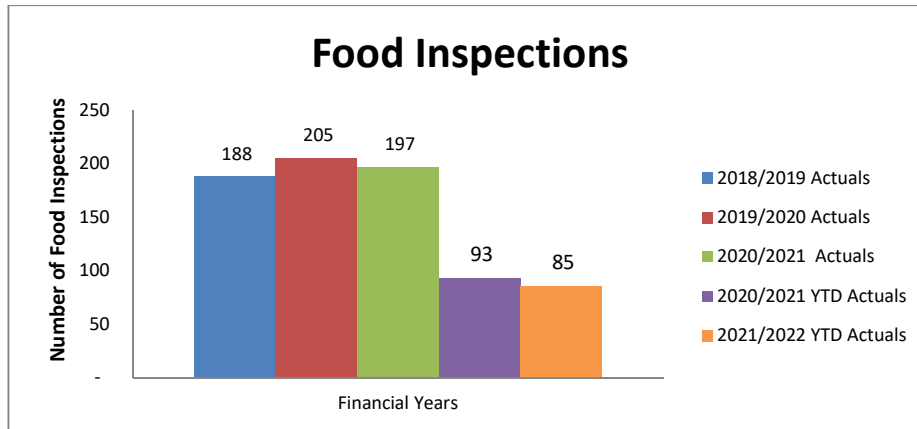
Comments:

This percentage represents the usage of Council's heavy plant (tractors, trucks, etc.) compared to the utilisation estimated within the adopted budget.

The ideal result for internal plant hire is 100% compared to budget.

Graph 14.1

Preventative Health Services

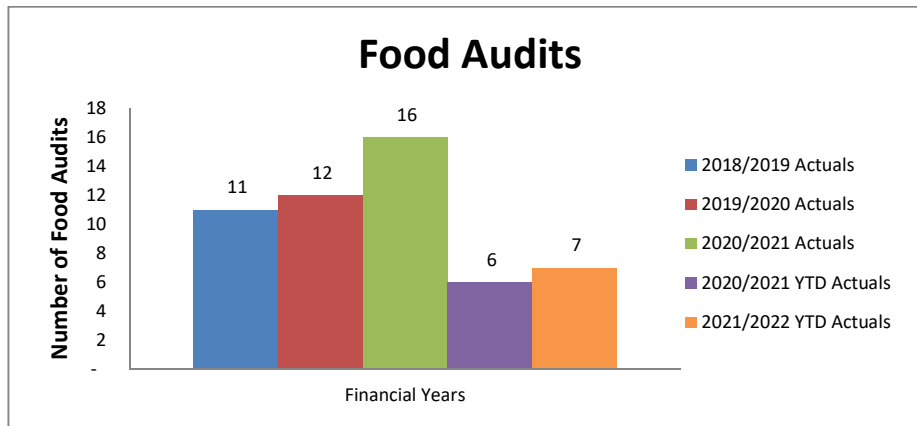


Comments: -

Food premises inspections are based on risk ratings which determine the frequency of the inspection e.g. 6, 12 and 18 month intervals.

The increase in food inspections in 2019/2020 was simply a result of how Council's Environmental Officers inspection scheduled has played out due to COVID-19 disruptions to their original scheduled program.

Graph 15.1



Comments:

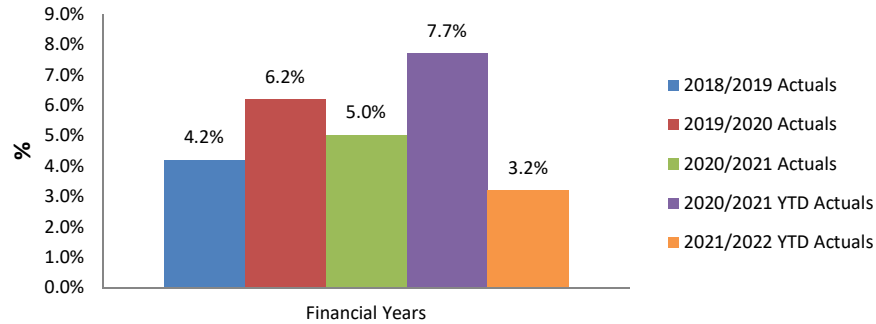
Food Audits are carried out by Council staff. Food Audits are required by law for any business providing food to vulnerable populations and are rated using a risk classification method.

Businesses can select their auditors from a list of accredited auditors across the State.

Graph 15.2

Rates Administration

% of Rate Debtors in Arrears



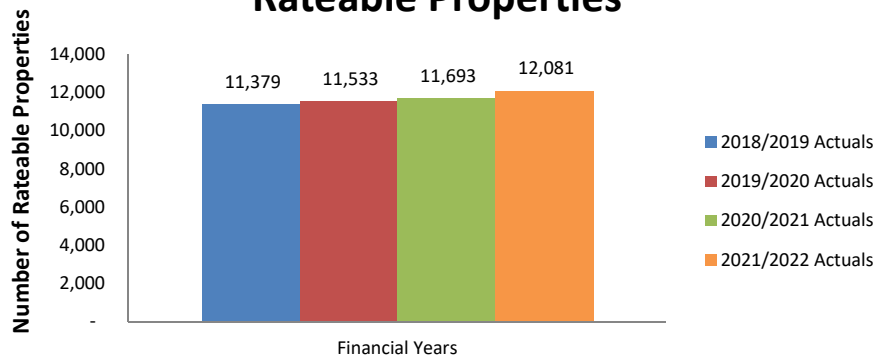
Comments:

Council's business plan target is to achieve outstanding rate debtors of less than 4% as at 30 June each year. The percentage will fluctuate during the year due to the timing of rates instalment due dates.

The Council resolved in 2019/2020 that ratepayers financially affected by the COVID-19 pandemic could elect to defer their rate payments for 6 months. This affected the result from 2019/2020 and continued to impact 2020/2021. Debt Collection has resumed to normal practices in 2021/2022.

Graph 16.1

Rateable Properties

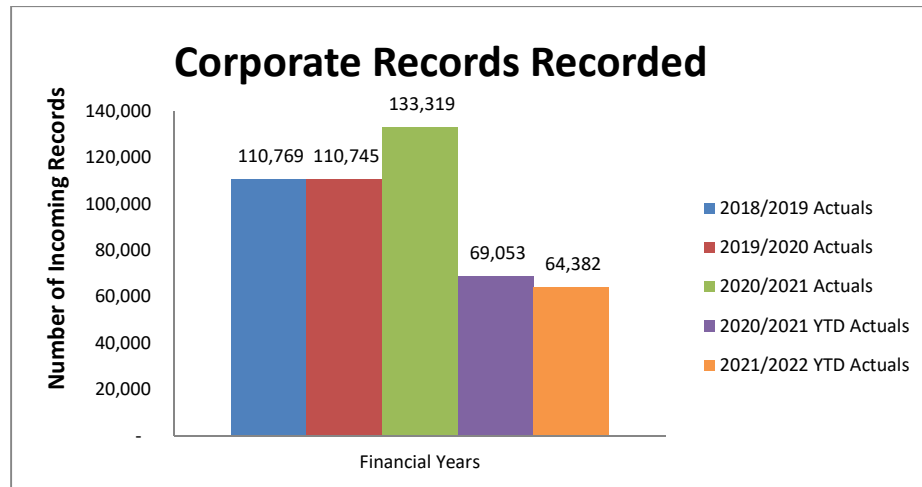


Comments:

The number of rateable properties has increased by approximately 1-2% for the last four financial years, and is representative of the considerable development growth that has been occurring.

Graph 16.2

Records Management



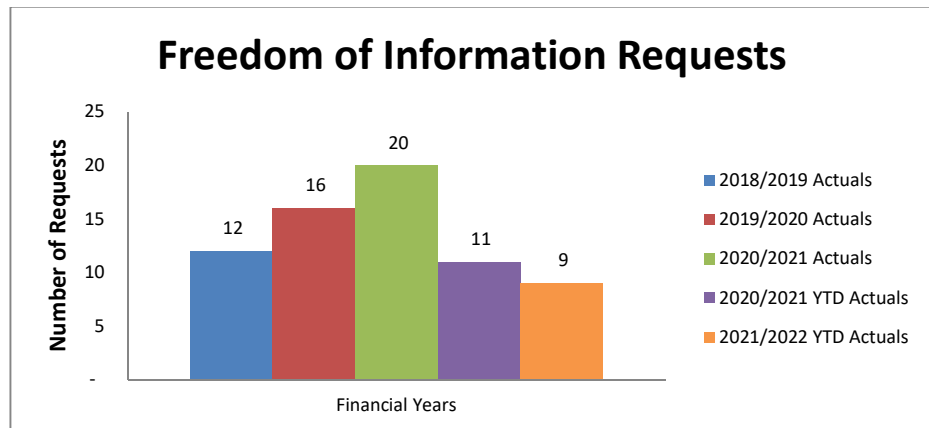
Comments:

These records are incoming, outgoing and internal Council documents that are registered by all employees into the electronic Records Management database.

It is increasingly important, and a legislative requirement under the State Records Act, that all Council records are captured in the electronic data base. The correct recording of these documents into the database facilitates efficient future retrieval as and when required.

The increase over the years is a direct result of the change in operational procedures implemented throughout Council over the last couple of years. Council staff are pleased that the trend from 2018/2019 continued into 2019/2020, and was further evident in 2020/2021.

Graph 17.1



Comment:

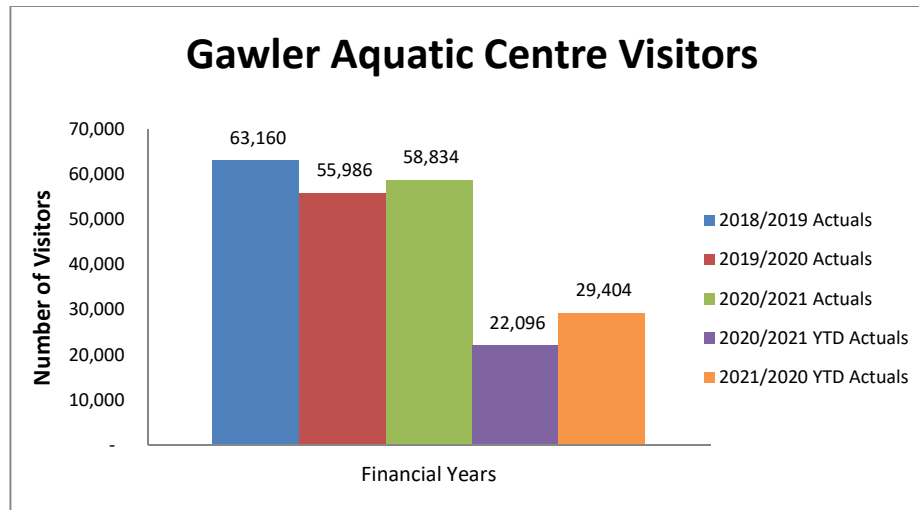
The *Freedom of Information Act 1991* allows individuals the legal right to view Council's documents, or request an amendment to documents about that individual which are incomplete, incorrect or out of date.

The impact on staff workloads can be quite significant depending on the information requested. The process involves staff (sometimes multiple) first collecting the information, contacting all parties involved (if applicable), assessing the request and then reporting information.

The level of staff time required in processing each FOI request may vary, depending on the nature and complexity of the request.

Graph 17.2

Gawler Aquatic Centre



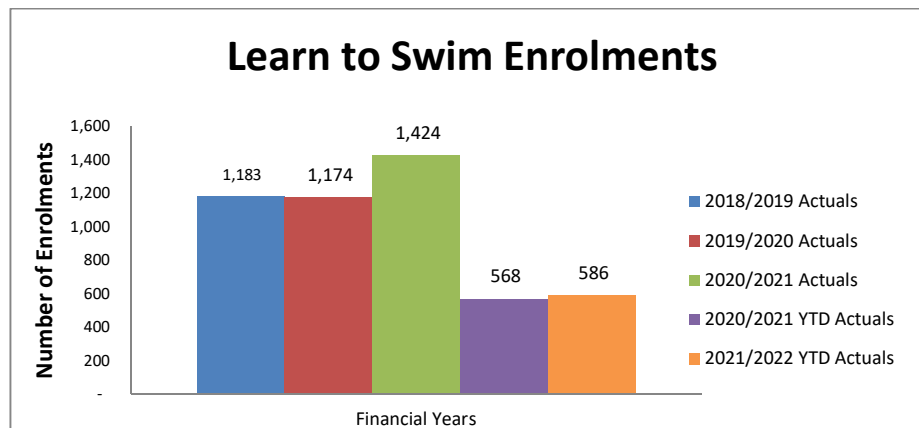
Comments:

The increase in 2018/2019 was due to a number of contributing factors such as improvements to Learn to Swim program/swim passes/club use, word of mouth, improved customer service model and an improved marketing plan.

The cooler weather experienced in the second half of the pool season, along with the earlier closure as a result of COVID-19, had an impact on the number of visitors to the Gawler Aquatic Centre in 2019/2020.

2020/2021 saw steady attendance at the facility but was heavily impacted by the November 2020 COVID-19 lockdown that saw the temporary closure of the facility and subsequent attendance restrictions through until December 2020.

Graph 18.1



Comments:

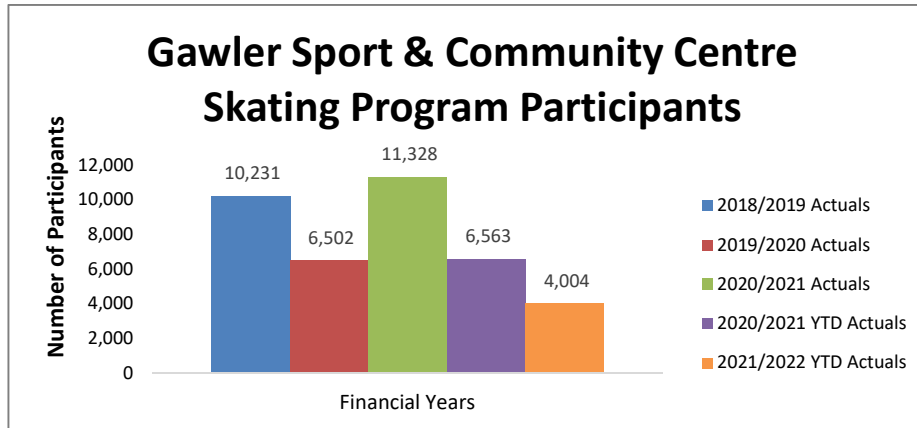
Learn to Swim enrolments include the following programs:

- School Term programs (Term 4 and Term 1)
- January and December Intensive Programs
- VACSWIM
- SONDER Holiday Program

Learn to Swim enrolments for 2020/2021 substantially increased on previous seasons due in part by the introduction of Sports Vouchers where primary School aged children are eligible for \$100 State Government Subsidy, and the popularity of the Centres self-run VACSWIM program. The term 4 and 1 programs also saw record enrolment numbers.

Graph 18.2

Gawler Sport & Community Centre

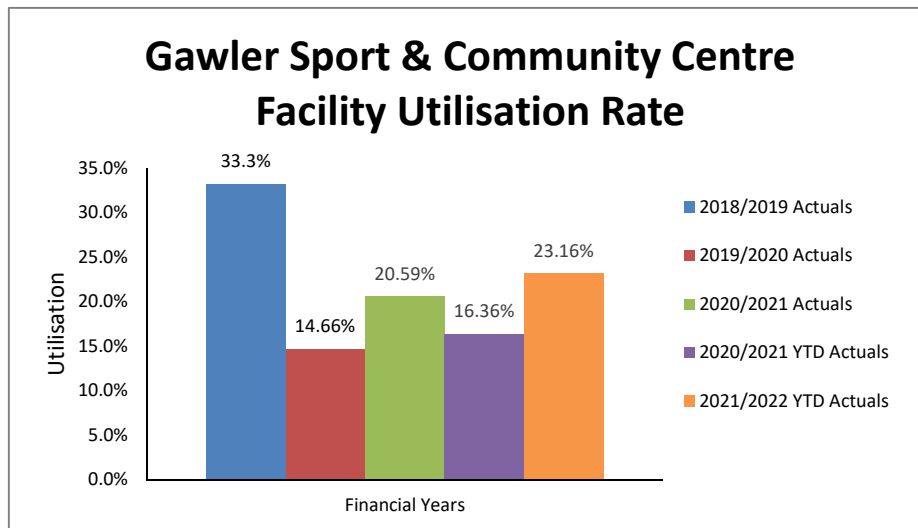


Comments:

Despite COVID-19 the attendance numbers for skating substantially increased in 2020/2021. The Administration is of the belief that the significant works to the upgrade of the Stadium with an increased focus on advertising skating through social media has increased interest from the community in general.

The YTD 2021/2022 skating program participants are reduced compared to YTD 2020/2021 but this can be attributed to the July 2021 COVID-19 lockdown that saw the closure of the Sports Centre, cancellation of multiple skating sessions and decreased venue capacities for subsequent weeks after reopening.

Graph 19.1



Comment:

Facility Hire at Gawler Sport & Community Centre (GSCC) remains an important service for the community, with in excess of 60 community groups regularly utilising the facility.

Challenges include maximising occupancy in non-peak times (between 9am-4pm weekdays and smaller meeting room use on weekends).

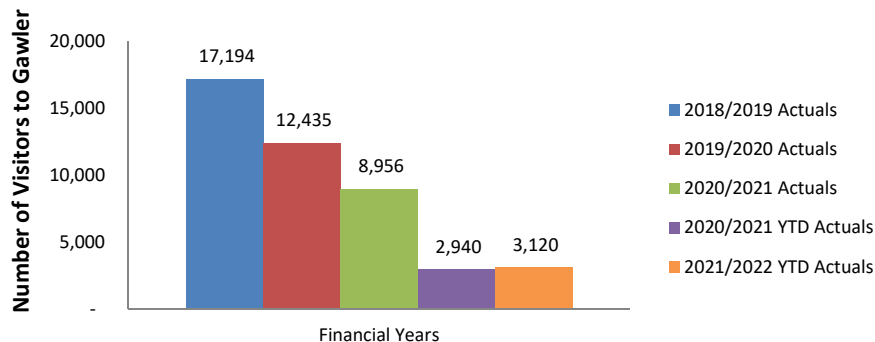
The Centre closed in March 2020 due to COVID-19 restrictions and then was again impacted by the November 2020 state lockdown where the centre was closed for 2 weeks. In some cases, bookings were cancelled by some groups up to 4 weeks.

YTD in 2021/2022 has seen a slight increase on YTD 2020/2021 for utilisation even with the July state-wide COVID-19 lockdown which saw the closure of the facility and the non-returning of some user groups for up to 3 weeks after the facility reopened.

Graph 19.2

Tourism

Visitors to Gawler Information Ctr.



Comments:

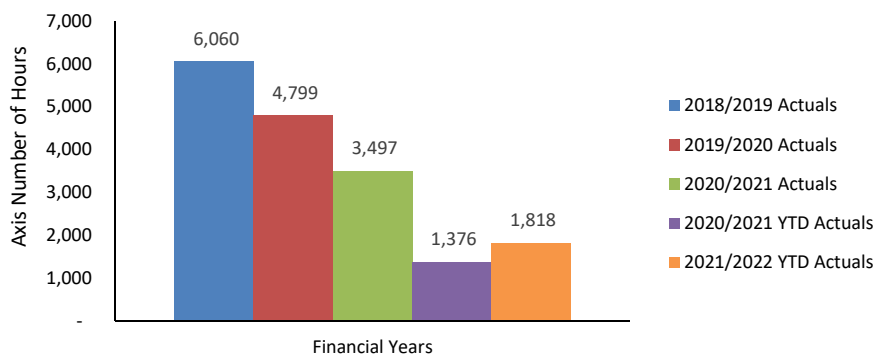
South Australian Accredited Visitor Information Centre Statistic collection data indicates that the visitors that visit information centres come in for maps, brochures and local knowledge about the town and region.

The significant drop in visitors in 2019/2020 is due to the closure between 17 March and 27 May of the centre due to COVID-19 restrictions.

The state lockdown which once again forced the closure of the centre has drastically impacted the number of visitors once again.

Graph 20.1

Volunteer Hours at the Visitors Information Centre



Comments:

This graph represents the number of volunteer hours required each financial year to assist in the functioning of the Gawler Visitors Centre.

In recent years, the Visitors Information Centre has had a number of volunteers retiring and a number of new programs implemented. Both of these factors contribute to the need for additional volunteer hours to ensure they are provided with the necessary professional development training for accreditation purposes.

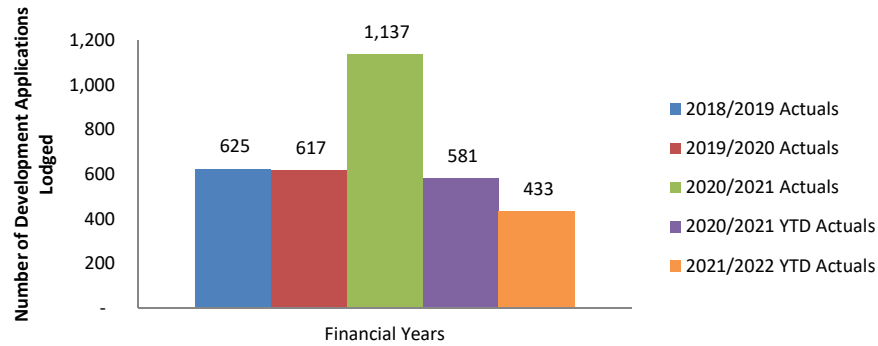
The significant drop in volunteer hours in 2019/2020 is due to the closure between 17 March and 27 May of the centre due to COVID-19 restrictions.

The state lockdown which once again forced the closure of the centre has drastically impacted the operations of the centre once again.

Graph 20.2

Town Planning

Development Applications



Comments:

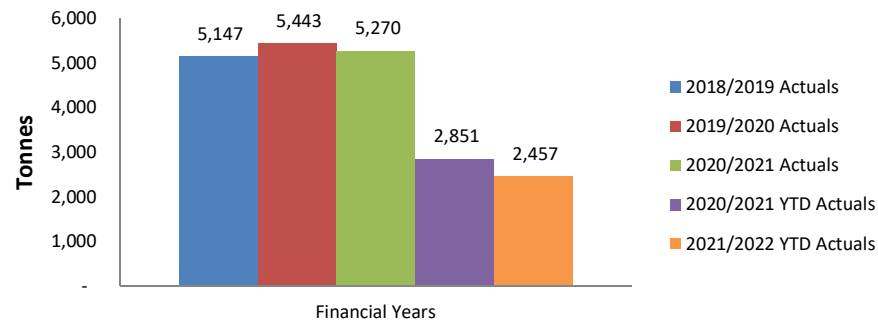
Development Applications in 2020/2021 increased by 84.27% compared to 2019/2020.

The Administration is of the view that this has been informed by various stimulus funding initiatives provided by other tiers of Government (e.g. various grants available through the State and Federal Government) and residents doing various home renovations during the period of the COVID-19 restrictions.

Graph 21.1

Waste Management

General Waste Collected - NAWMA



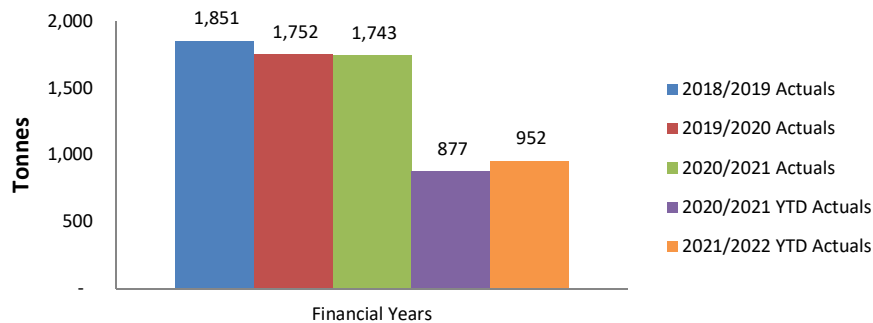
Comments:

The result for 2020/2021 reflects a 3.18% decrease from 2019/2020

YTD, NAWMA has collected 16% less general waste in 2021/2022 compared to YTD 2020/2021.

Graph 22.1

Waste Collected - NAWMA Recycled



Comments:

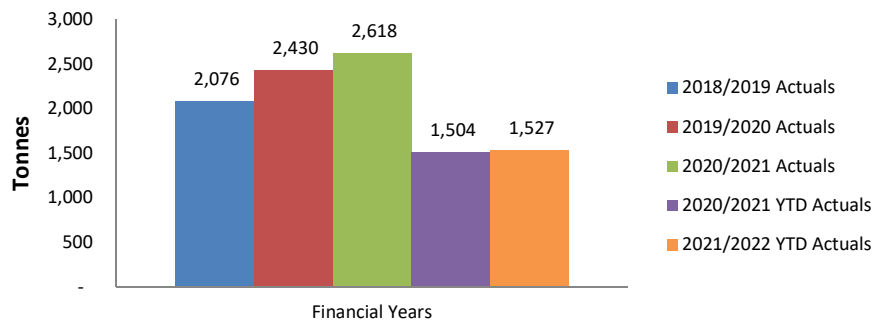
The volume of recyclable waste collected has continued to decline over the 4 years (2017/18 to 2020/2021) with a nominal decrease in 2020/2021 (compared to 2019/2020).

A marketing program was employed by NAWMA in 2018/2019 which was aimed at driving improvement in recycling practices by residents.

The reduction in waste tonnage diverted from landfill, which directly materially, and adversely, impacts Council's Waste Management Costs (due to the \$140 per tonne State Government Solid Waste Levy incurred on waste sent to landfill) would suggest that community education on appropriate waste management techniques is required.

Graph 22.2

Waste Collected - NAWMA Green

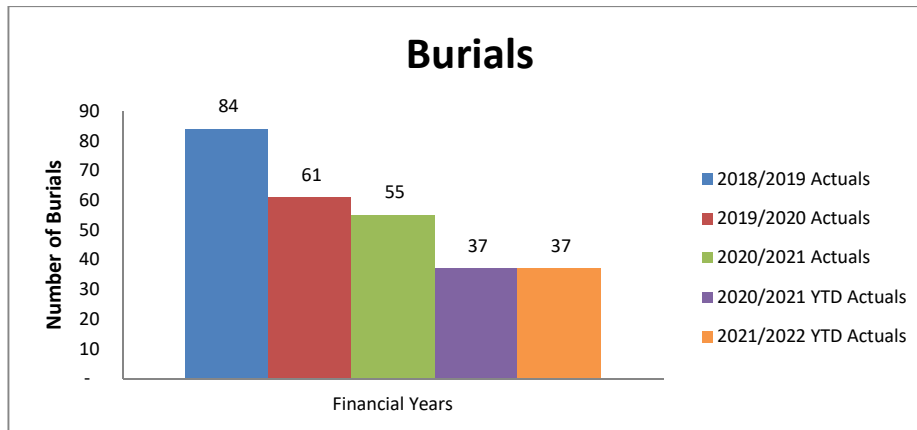


Comments:

Anecdotally, it is presumed that the increase in waste processed is due to COVID-19 consequences (i.e. residents staying at home during the height of the pandemic and taking the opportunity to maintain their gardens).

Graph 22.3

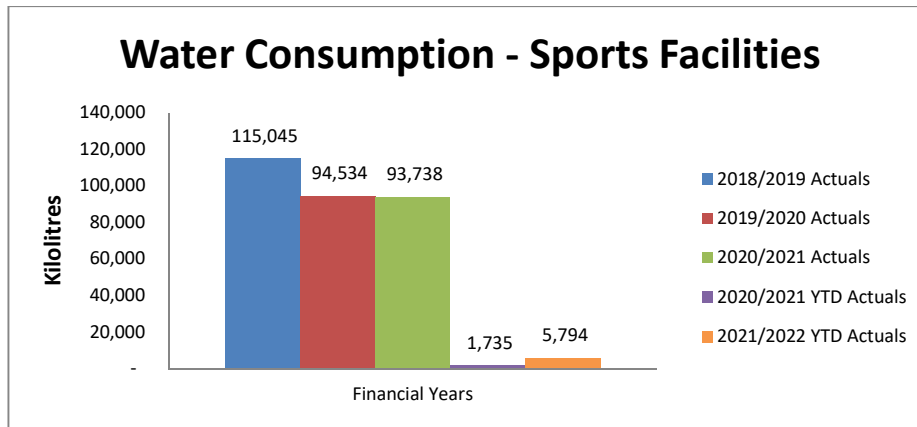
Willaston Cemetery



Comments:

Graph 23.1

Water Consumption



Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

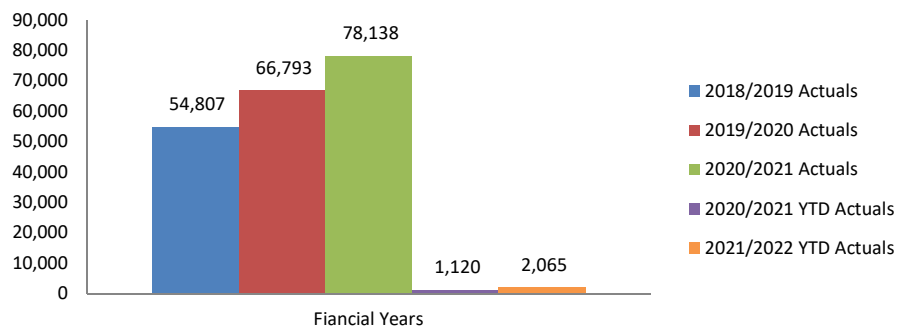
The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

The increase in 2018/2019 was heavily driven by the significant decrease in rainfall (refer graph 24.4 for rainfall statistics).

A significant water leak was identified at a community sporting club in 2021/2022. Investigations are in progress to see if costs are recoverable.

Graph 24.1

Water Consumption - Parks & Gardens



Comments:

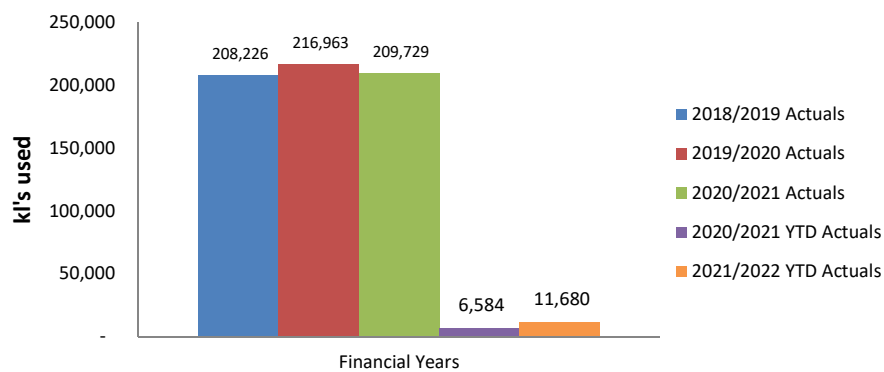
The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's parks & gardens is supported by the automated monitoring and irrigation system.

The increase over-time is also influenced by an increase in irrigated reserves as well as the timing of the rainfall (i.e. heavy rainfall in shorter periods)

Graph 24.2

Total Water Consumption (Council Wide)



Comment:

This is the total water consumed by Council including buildings, parks and gardens and open space.

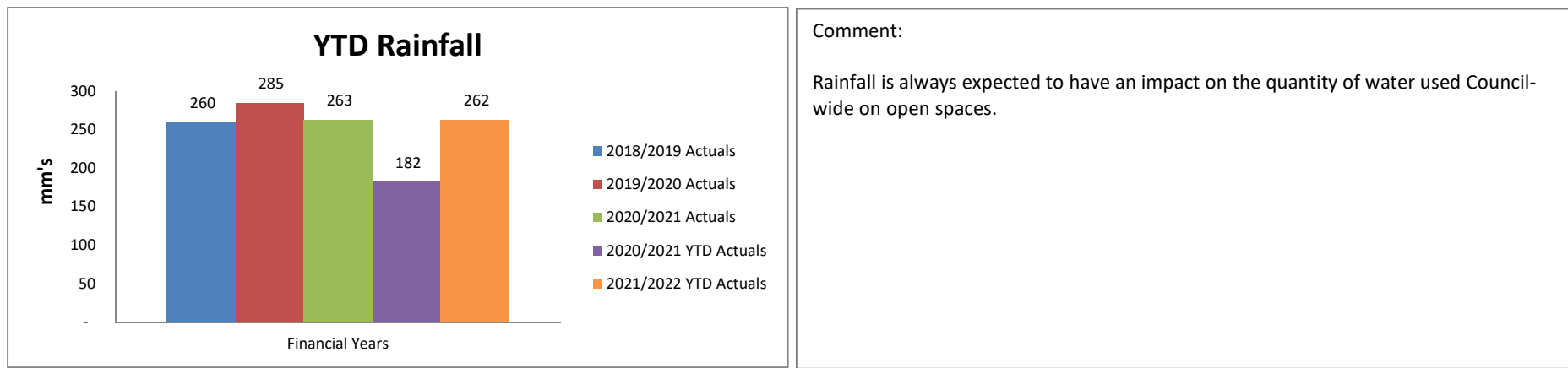
Investigations are underway in respect to possible alternate supply options thus potentially reducing the reliance on mains water consumption.

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's sporting facilities & parks & gardens is supported by the automated monitoring and irrigation system.

A significant water leak was identified at a community sporting club in 2021/2022. Investigations are in progress to see if costs are recoverable.

Graph 24.3



Graph 24.4

Note No.	Division	Description of variation	Council Motion No.	OPERATING REVENUE						OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES Transfers to Res.	TOTAL
				Statutory Charges	User Charges	Oper. Grants & Contrib.	Investment Income	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Finance Charges		Capital Expenditure	Capital Grants / Asset Sales		

Section A - Budget transfers approved by staff in accordance with Budget Management Policy (limited to \$15K Operating, \$30K Capital - provided no change in Service levels)

	Capital Expenditure	Murray Street Upgrade - Stage 6											\$0	(\$9,400)			(\$9,400)
	Capital Expenditure	Renew Playground Program 2021/2022											\$0	\$5,300			\$5,300
	Capital Expenditure	Half Basketball/Netball Court at Humprey George Reserve											\$0	\$4,100			\$4,100
	Capital Expenditure	Murray Street Upgrade - Stage 7											\$0	(\$14,000)			(\$14,000)
	Capital Expenditure	Half Basketball/Netball Court at Humprey George Reserve											\$0	\$14,000			\$14,000
SUB-TOTAL: SECTION A				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Section B - Unspent Operating Initiatives & Capital Project funds b'fwd from previous financial year

Rollovers from 2020/2021 or Adjustments to Budget that was brought forward in 2021/2022 Annual Adopted Budget																	
													\$0				\$0
SUB-TOTAL: SECTION B				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Section C - Budget Variations previously approved by Council

	Development & Regulatory Services	Additional funding towards Local Heritage Grants	2021:12:COU421								\$6,000		\$6,000				\$6,000
	Library & Community Services	Additional (\$5k) funding allocated to support Gawler & District Tennis Association in assisting with marketing: funded from Gawler Activation Strategy Budget - net cost \$0	2022:01:COU003								\$0		\$0				\$0
	Finance & Corporate Services	Changing Places Public Convenience - Master access key provision	2021:12:COU443								\$5,000		\$5,000				\$5,000
SUB-TOTAL: SECTION C				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,000	\$0	\$11,000	\$0	\$0	\$0	\$11,000

Section D - Budget Variations for approval by Council

Net \$0 Variations to 2021/2022 Budget between projects with values exceeding the value stipulated in the Budget Management Policy																	
	Infrastructure & Engineering Services	Depot Labour Budget reallocated								(\$226,268)	\$205,033		(\$21,235)				(\$21,235)
	Library & Community Services	Depot Labour Budget reallocated								\$21,235	\$0		\$21,235				\$21,235
	Infrastructure & Engineering Services	Other operational adjustment required due to business requirements						(\$5,700)		\$13,000	(\$7,300)		\$0				\$0
Variations carrying monetary effect to the 2021/22 Budget																	
1	Development & Regulatory Services	Increase in Town Planning and Building Development Application fees as informed by volume of applications received		(\$149,000)									(\$149,000)				(\$149,000)
1	Development & Regulatory Services	Increase in Developer Contributions - Gawler East Link Road (partly offset by associated repayment to SA Govt)				(\$100,000)					\$50,000		(\$50,000)		\$50,000		\$0
2	Development & Regulatory Services	Covid 19 Vaccine Uptake Grant				(\$35,040)					\$35,040		\$0				\$0
3	Development & Regulatory Services	Saving due to vacant positions and some savings offset by agency staff								(\$107,000)	\$40,000		(\$67,000)				(\$67,000)
4	Development & Regulatory Services	Other operational adjustment required due to business requirements						\$1,000			\$2,700		\$3,700				\$3,700
5	Economic Development, Marketing & Comms	Savings due to vacant positions								(\$93,017)			(\$93,017)				(\$93,017)
6	Economic Development, Marketing & Comms	Sundry minor adjustments									\$5,390		\$5,390				\$5,390
7	Economic Development, Marketing & Comms	Dissolution of the Barossa Regional Procurement Group and therefore affecting reimbursement budget and other minor adjtments			(\$5,000)			\$61,934	\$1,100				\$58,034				\$58,034
8	Finance & Corporate Services	Council Buildings - Increase in unplanned maintenance and repairs as informed by volume of associated works required									\$99,100		\$99,100				\$99,100
9	Finance & Corporate Services	Human Resource - Recruitment costs funded from positions vacant, reduced staff training costs									\$7,476		\$7,476				\$7,476
10	Finance & Corporate Services	Financial Services - Additional short-term Employee costs to cover staff member on extended sick leave, staff member on extended LSL								\$42,700			\$42,700				\$42,700
11	Finance & Corporate Services	Increase in investment income and reimbursement for property valuation service, reduction in estimated interest expense based on cashflow projections					(\$2,000)	(\$8,500)				(\$49,000)	(\$59,500)				(\$59,500)
12	Library & Community Services	Increase in canteen sales and corresponding purchases for Acquatic centre and indoor sports facilities			(\$30,500)						\$7,000		(\$23,500)				(\$23,500)

Note No.	Division	Description of variation	Council Motion No.	OPERATING REVENUE						OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES Transfers to Res.	TOTAL
				Statutory Charges	User Charges	Oper. Grants & Contrib.	Investment Income	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Finance Charges		Capital Expenditure	Capital Grants / Asset Sales		
13	Library & Community Services	Australia Day Awards grant (20k) and related expense, reduction in learn to swim program due to Covid (4k), additional 9k library grant and related expenses				(\$24,650)					\$29,767		\$5,117				\$5,117
14	Library & Community Services	Increase in customer service operations income from property search fees		(\$10,000)									(\$10,000)				(\$10,000)
15	Library & Community Services	Increase in materials to cater for business needs									\$14,967		\$14,967				\$14,967
16	Library & Community Services	Increase in employee expense for volunteer services (24k) and mgmt services (8k)								\$31,533			\$31,533				\$31,533
17	Infrastructure & Engineering Services	Staffing adjustment required due to staff member taking extended leave								(\$20,000)	\$30,000		\$10,000				\$10,000
18	Engineering Services	Salary costs incurred due to staff member on extended sick leave								\$20,000			\$20,000				\$20,000
19	Engineering Services	Grant Funding Received for "Gawler Electrification Integration Works"				(\$173,000)					\$192,000		\$19,000				\$19,000
20	Engineering Services	Grant Funding Received for "Gawler Going Green" Project				(\$150,000)					\$150,000		\$0				\$0
21	Infrastructure & Engineering Services	Consultant required to complete Traffic Management Study									\$34,000		\$34,000				\$34,000
22	Capital Expenditure	Improve Bus Stops Legislative Compliance Program											\$0	\$15,000			\$15,000
23	Capital Expenditure	Martins Place Construction of Changing Place Toilets											\$0	\$25,000			\$25,000
24	Capital Expenditure / Income	Gawler Rail Electrification Project Integration (Transferred to Operating)								\$49,000			\$49,000	(\$252,000)	\$203,000		\$0
25	Capital Expenditure	Install New Furniture Program 2021/2022											\$0	\$5,000			\$5,000
26	Capital Expenditure	Strategic Infrastructure Project Management (Transferred to Operating)											\$0	(\$40,000)			(\$40,000)
27	Capital Expenditure / Income	King Street Bridge Mural											\$0	\$60,000	(\$60,000)		\$0
28	Capital Income	Gawler East Link Road Contributions - Traffic Interventions - Additional developr contributions received based on number of new allotments											\$0		(\$202,000)	\$202,000	\$0
29	Capital Expenditure	Half Basketball/Netball Court at Humprey George Reserve											\$0	\$14,000			\$14,000
30	CEO Administration	Cover for WHS/Risk officer paternity and long service leave (partly offset by reduction in LSL liability)								\$41,000			\$41,000				\$41,000
SUB-TOTAL: SECTION D				(\$159,000)	(\$35,500)	(\$482,690)	(\$2,000)	\$48,734	\$1,100	(\$227,817)	\$895,173	(\$49,000)	(\$11,000)	(\$173,000)	(\$59,000)	\$252,000	\$9,000
TOTAL				(\$159,000)	(\$35,500)	(\$482,690)	(\$2,000)	\$48,734	\$1,100	(\$227,817)	\$906,173	(\$49,000)	\$0	(\$173,000)	(\$59,000)	\$252,000	\$20,000