

2013/14 annualreport



Gawler





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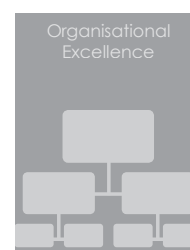
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Introduction



Statement of Commitment to Indigenous Australians

We would like to acknowledge this land is the traditional lands for the Kaurna people and that we respect their spiritual relationship with their country. We also acknowledge the Kaurna people as the custodians of the greater Adelaide region and that their cultural and heritage beliefs are still as important to the living Kaurna people today.

Flags at Apex Park

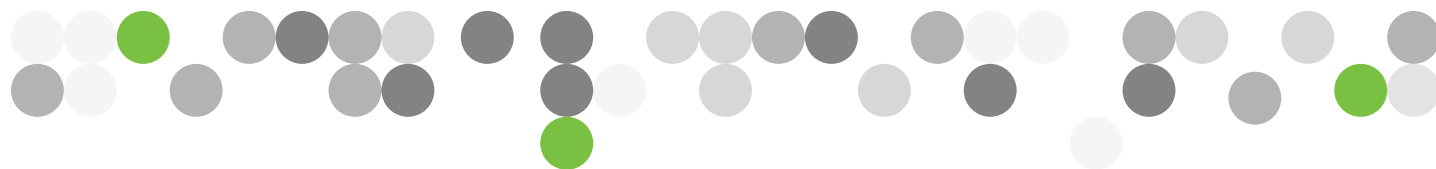
It is with great pleasure Council presents the 2013/14 Town of Gawler Annual Report detailing its performance and achievements over this financial year.

Mayor Brian Sambell

Front page photograph:
Gawler Town Hall and Institute buildings

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Purpose of the Annual Report

While annual reporting is a mandatory requirement under the Local Government Act 1999, Council embraces this requirement as an opportunity to demonstrate its commitment to open, transparent and accountable governance.

The Town of Gawler continues to demonstrate a commitment to working with the community, business and industry, developing our region to its full potential.

The Annual Report is divided into three main sections.

Section 1 - Report Summary

A summary containing information on Council and Gawler.

Section 2 - Strategic Directions

Outlines performance against the Strategic Plan, including achievements and future plans.

Section 3 - Statutory Information

Contains the statutory requirements for Annual Reports as governed by the Local Government Act 1999 of South Australia.

Other documents that complement the Annual Report include:

2013/14 NAWMA Annual Report
(Northern Adelaide Waste Management Authority).

2013/14 GRFMA Annual Report
(Gawler River Floodplain Management Authority).



Jimmy Barnes in Concert in Gawler



2014 Australia Day Ambassador, Rima Chahoud



CEO Henry Inat participating in the Worlds Greatest Shave

Section 1

Reporting Framework

Strategic Plan 2010 - 2018

Council's Strategic Plan 2010-2018 provides the framework for achieving the strategic goals for the eight (8) years as designated. To achieve the strategic goals, an Annual Business Plan is prepared each financial year, which focuses on achieving Council's priorities over the next 12 months. In 2013, Council will undertake a review of the Strategic Plan and seek community input into Gawler's future directions.

This is a vital process to ensure that community aspirations guide Council to deliver the type of town and community Gawler residents want to live, work and play in. The update to the Strategic Plan 2010-2018 will be in the form of a Community Plan 2014-2024 will be undertaken next year.

Strategic Directions Report

This year, Council commenced a review of the planning and development policies contained within the Development Plan to ensure they were consistent with the South Australian Planning Strategy, Council's Strategic Plan and community aspirations. This process is a requirement under Section 30 of the Development Act 1993. All Councils must review their Development Plan every five (5) years or when the State Planning Strategy is altered, in order to determine how the aims and objectives of the Strategy can be implemented in their local area.

A Town of Gawler Strategic Directions Report was progressed, outlining a strategic vision for growth in the Council area by means of a program of Development Plan Amendments (DPA's). This transforms the strategic vision into Development Plan content. Finalisation of the Strategic Directions Report is expected to occur in October 2013.

Infrastructure and Asset Management Plan

Council's Infrastructure and Asset Management Plan covers all assets; property, infrastructure, plant and equipment as described in Town of Gawler's Asset Register. The purpose of the Plan is to ensure the long-term, sustainable management of Council's assets appropriate to community expectations and Council's needs. This Plan was updated this year to consider Council's Strategic Plan, Development Plan, Long Term Financial Plan and Annual Business Plans.

Long Term Financial Plan

The Long Term Financial Plan is reviewed and updated annually to provide an indicative 10 year outlook of Council's longer-term financial aspirations.

The primary financial goal of the Council is to ensure that the recurrent operations and activities are financially sustainable – as represented by a recurring breakeven operating result.

Annual Business Plans / Budget

The Annual Business Plan identifies the specific actions and program of works which will be undertaken by Council during the year. The Annual Business Plan is directly linked to the objectives and strategies contained within the Strategic Plan.

Ongoing reporting

Financial performance, monitoring and reporting are ongoing processes throughout the financial year. Monthly reports were provided to Council to progressively monitor the performance against the budget.

In addition, comprehensive quarterly reviews of the budget were conducted and reported to Council and also incorporate performance against various non-financial measures.





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Mayor's Report

The Town of Gawler made considerable progress in what was essentially a year of applied planning for a better long term future. Throughout the 2013–14 Elected Members and staff initiated and advanced a raft of strategic planning and policy reviews and public consultations that will secure Gawler's long term future economically, socially and environmentally.

Of course whilst we plan for a better future Council has also continued to maintain our amenity and community assets, deliver services and respond to community demands, in what was a tough fiscal period for Gawler. However, despite the challenges that were often not of our own doing, we have managed to turn the tide of past deficit budgets and delivered an underlying operating surplus of \$160,000, the first time in many years.

To see the work begin on the Clonlea Park Skate Park and Youth Precinct this financial year is very heart warming, as the future of our youth and the ability of Council to deliver such important amenity for our youth is a long time passion of mine as Mayor.

The \$1.02m development of Reid Reserve has got underway, transforming the Gawler River land west of the Roseworthy Railway line, back to its natural environment and at the same time providing new infrastructure for soft recreational pursuits such as cycling and walking.

Around the town, our footpath renewal and road resurfacing rolls on unabated. Admittedly not as fast or as comprehensively as some residents are calling for, but all within our budget restraints, and all completed on time.

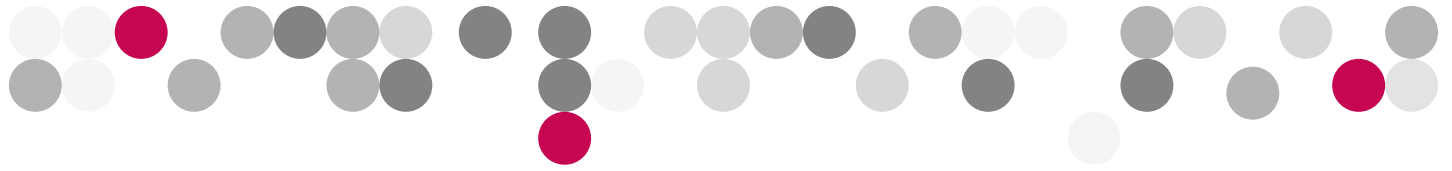
I would like to make special acknowledgment of our service clubs and community volunteers and the contribution you make to our great community. Some of your efforts are directly linked to Council through our libraries, the Visitor Information Centre, Home and Aged Care; whilst other support is indirectly through running important events such as the Village Fair, Carols, RallySA, the Swap Meet, or your sports club, church or heritage group. Whatever your interest and passion, your volunteering of your time and talents and efforts make a massive contribution to the social wellbeing of this township and on behalf of the Town of Gawler I thank you and encourage you to keep giving.

I would also like to recognize the work and contribution of our eleven Elected Members. In addition to Council meetings, Council presides over ten committees and numerous other advisory groups.

To the Community, whether through contacting Elected Members to ensure your voice or thoughts are heard, writing a letter to the editor of a local paper, or through making deputations to Council, your direct involvement is a reflection of your love for this town and our community.

The role of Mayor has again been incredibly demanding and always rewarding as I officiated over many community events. The number of events perhaps increased due to this being our 175th celebratory year as a town. The 175th events have grown as our community has embraced the 175th branding and themed their events and activities around the past 175 years. Special thanks must go to the Gawler 175 Events Community Reference Group for championing this commemoration.

Mayor Brian Sambell



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Chief Executive Officer's Report

The year started with the implementation of a new organisation structure. The reconfiguration of our business model has resulted in more streamlined decision making and more responsive outcomes achieved. The establishment of a new 'Leadership Team' has reconfigured key roles throughout the organisation, providing opportunities for greater value adding to occur relative to both business needs and individual professional development opportunities.

The 2013/14 year proved to be another busy period for Council. A primary focus for the year was continuing to improve the organisation's financial performance while not compromising customer service experiences.

Council's overall financial position improved from previous years with the Council achieving an underlying operating surplus of \$169,000 (after allowing for a non-cash fixed asset write-down of \$9.083M). This is the first time that Council has realised a underlying operating surplus since the 2006/2007 financial year.

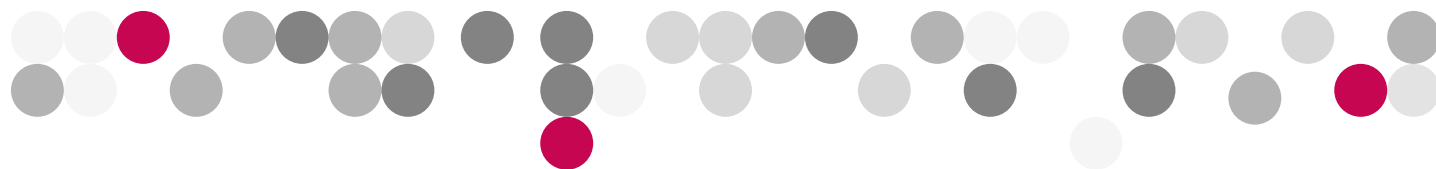
Council embarked upon a journey to engage with the community and formulate a road map for the future in the form of a new Community Plan 2014-24. Anticipated to be completed in August 2014, the Plan will establish a refreshed vision for the Council area and articulate key objectives to be achieved over the coming decade.

Both the Elected Members and Staff have worked together to progress the review of several service delivery areas which have resulted in change and efficiencies gained. The application of new technology to increase service efficiency and effectiveness was further pursued with a number of business areas establishing improved new customer service platforms. Furthermore, Council engaged the services of an independent specialist to undertake a diagnostic analysis of the organisation to identify and priorities further areas of improvement in regards to business processes and outputs. This work will be further progressed next year.

Project delivery has also been a priority during the year with several key projects either completed or well on the way. Such projects include Clonlea Park Skate Park, Alternative Heavy Vehicle Route Upgrade and Murray Street Footpath Upgrade.

I'm sure as you read the information provided in this year's Annual Report you will appreciate the diversity of outcomes achieved which will benefit the community over the coming years.

Mr Henry Inat, Chief Executive Officer



Elected Members

The Town of Gawler has 11 Council Members consisting of a Mayor and 10 Area Councillors elected for a term of four (4) years. The last Local Government election was held in November 2010 with the next election due in November 2014. The Council meets on the last Tuesday of each month in the Council Chamber located at 89 Murray Street Gawler. The Mayor does not have a vote at Council meetings unless there is a tied vote, in which case he has the casting (deciding) vote.

The positions of Deputy Mayor, Chair and Deputy Chair of the various committees of the Council (refer below) are for a period of 12 months. These positions were determined by nominations from Council Members and where there is more than one nomination for the same position, the successful candidate is determined by secret ballot.

Details of each Council Member are contained on the following pages. The role of the Council is described on page 62 under Corporate Governance.

Council Committees:

- Audit Committee (Audit)
- Chief Executive Officer Performance Management Panel (CEO PMP)
- Corporate and Community Services Committee (CCS)
- Development Assessment Panel Committee (DAP)
- Elderly Centre Advisory Committee (ECAC)
- Gawler175 Events Community Reference Group (Gawler175)
- Gawler Skate Park Committee (Gawler Skate Park)
- Gawler Volunteer Advisory Committee (GVAC)
- Gawler Youth Advisory Committee (GYAC)
- Infrastructure and Environmental Services Committee (IES)



Elected Members



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Mayor Brian Sambell conducting a Gawler 175th Celebration launch at Big W



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Mayor Brian Sambell JP

Home: 8522 2871 Mobile: 0417 826 560
mayor@gawler.sa.gov.au

Mayor Sambell was first elected to Council in 2006

Mayor Sambell is a member of the following Council Committees:
Audit, CCS, CEO PMP, IES, EFC

External organisations:

- Gawler Care and Share Group Inc
- Wakefield Group
- LGA Mayoral Group
- CGFA Northern Connection



Deputy Mayor Brian Thom

Home: 8522 2823 Mobile: 0412 015 990
bgthom@optusnet.com.au

Councillor Thom was first elected to Council in 2000
Councillor Thom held position of Deputy Mayor from May 2006 until
November 2011 and November 2013 onwards

Councillor Thom is a member of the following Council Committees:
CCS, CEO PMP (Deputy Chair), Gawler 175 reference group (Chair),
IES, EFC

External organisations:

- Gawler River Floodplain Management Authority
- Gawler National Trust
- Gawler History Team Inc (Founder Chairman)
- Liberal Party



Councillor Kevin Fischer

Home: 8523 0243 Mobile: 0407 472 373
kevin@kcfischer.com.au

Councillor Fischer was first elected to Council in 2005 then re-elected in
2010

Councillor Fischer is a member of the following Council Committees:
CCS, DAP, Gawler Skate Park (Chair), IES (Chair)

External organisations:

- Wakefield Group
- Gawler Business Development Group



Councillor Diane Fraser

Mobile: 0439 902 893
disco.fraser@bigpond.com

Councillor Diane Fraser was elected to Council in 2010

Councillor Fraser is a member of the following Council Committees:
CCS, CEO PMP, Gawler Skate Park, GVAC, IES, EFC

External organisations:

- Gawler Community House
- Liberal Party
- Gawler Action Group
- Child & Youth Gawler Friendly Project



Councillor Scott Fraser

Mobile: 0447 332 884
disco.fraser@bigpond.com

Councillor Scott Fraser was elected to Council in 2010

Councillor Fraser is a member of the following Council Committees:
IES, GVAC, Skate Park, CCS

External organisations:

- Willaston Football Club
- Northern Adelaide Waste Management Authority
- Liberal Party



Councillor Dianne Hockley

Mobile: 0419 810 947
hockleyj@internode.on.net

Councillor Hockley was elected to Council in 2012

External organisations:
Nil

Councillor Hockley is a member of the following Council Committees:
Audit, CEO PMP, IES



Councillor David Hughes

Home: 8522 3176
dfhughes27@hotmail.com

Councillor Hughes was elected to Council in 2010
Councillor Hughes held position of Deputy Mayor from November 2011 to November 2013

External organisations:
• Gawler District Health Advisory Council
• Wakefield Group

Deputy Mayor Hughes is a member of the following Council Committees:
Audit, CCS, CEO PMP (Chair), IES, EFC



Councillor Paul Koch

Home: 8523 2859 Mobile: 0431 866 586
written@tpg.com.au

Councillor Koch was elected to Council in 2010

External organisations:
• Northern Adelaide Waste Management Authority

Councillor Koch is a member of the following Council Committees:
Audit, CCS, DAP, GYAC, IES, CEO PMP, EFC (Chair)



Councillor Barry Neylon

Home: 8284 7660 Mobile: 0426 204 028
barryneylon@hotmail.com

Councillor Neylon was elected to Council in 2012

External organisations:
• Gawler and District College Council
• Child and Youth Friendly Greater Gawler Action Group

Councillor Neylon is a member of the following Council Committees:
CEO PMP, ECAC, IES, CCS, EFC



Councillor Karen Redman

Home: 8522 3717 Mobile: 0421 839 359
karter@chariot.net.au

Councillor Redman was elected to Council in 2010

External organisations:
• Gawler International Women's Day Event Committee
• Gawler Youth Film Festival Committee

Councillor Redman is a member of the following Council Committees:
CCS (Chair), DAP, GYAC, IES, CEO PMP, EFC



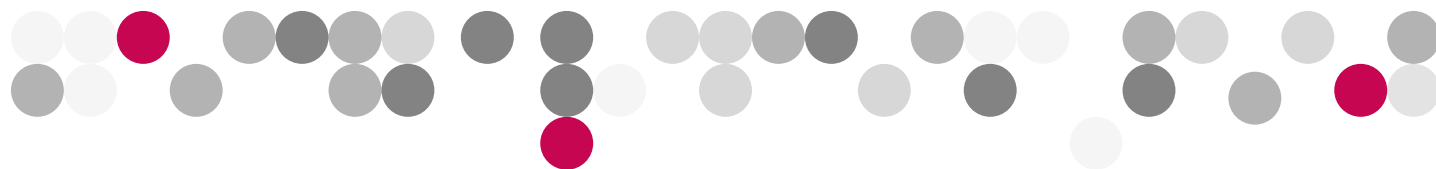
Councillor Adrian Shackley

Home: 8522 4363 Mobile: 0429 004 363
finniss@bigpond.net.au

Councillor Shackley was elected to Council in 2006

External organisations:
• Gawler Region Understorey native plant project
• Lower North Native Grasslands Biodiversity Survey
• Gawler Environment and Heritage Association
• Gawler History Team

Councillor Shackley is a member of the following Council Committees:
CCS (Deputy Chair), IES



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The Organisation

The Town of Gawler comprise 99 full and part time staff, all of which are dedicated and wanting to make a real contribution to the local community. The structure of the organisation comprise the following executive team.



Henry Inat
Chief Executive Officer



Coupled with the leadership team as formed in 2013, the organisational model is aligned with key service delivery outcomes to be achieved

Corporate Governance

Role of Council

The role of Council can be summarised as follows:

- Provide for the government and management of the area
- Act as a representative, informed and responsible decision maker in the interests of the community
- Provide and co-ordinate various public services and facilities
- Develop the community and resources in a socially just and ecologically sustainable manner
- Encourage and develop initiatives for improving quality of life of its residents
- Represent the interests of the community
- Exercise, perform and discharge statutory powers, functions and duties

Role of Chief Executive Officer

The Chief Executive Officer provides leadership to the organisation and is responsible for ensuring Council's local laws, decisions and policies are implemented in line with the Local Government Act 1999, and other relevant legislation.

The Chief Executive Officer is also responsible for providing timely professional advice to Council and managing a professional relationship with the Mayor, Councillors and staff.

Code of Conduct

On 29 August 2013, a new Code of Conduct for Council Members was made by the Local Government (General) Regulations 2013. The Code of Conduct applies to all Council Members across South Australia.

On 13 February 2014, a new Code of Conduct for Council Employees was made by the Local Government (General) Regulations 2013. The Code of Conduct applies to all Council employees across South Australia.

Council Members and Council employees must comply with the respective provisions of the Codes in carrying out their functions as public officials. It is the personal responsibility of Council Members and Council employees to ensure that they are familiar with, and comply with, the standards in the Codes at all times to ensure their responsibilities are being met under the Local Government Act 1999.

External auditors

Chartered Accountants Dean Newbery and Partners were responsible for the independent external audit of Council's 2012/13 annual financial statements. Details are contained on pages 74-124 of the Annual Report.

Risk management

Local Government in South Australia is self-insured through the Local Government Insurance Scheme with all insurance

covers placed through this scheme (Workers Compensation, Public Liability, Professional Indemnity, Building, Fleet, etc).

Council continues to work towards compliance with the SA Local Government Associations 'One System' approach to Work Health and Safety. Council employs a Work Health Safety Officer and continues formal consultations with staff via the Work Health Safety Committee and through the Local Government Association Workers Compensation Scheme.

Records management

The ongoing implementation of TRIM Electronic Document and Records Management System has been a continued focus during 2013/14. This included preparation for titling, access controls, training and changes to policy and procedures requirements. Council's annual records disposal program continued for records re-appraisal, destruction and transfer to permanent or temporary off-site storage according to State Records guidelines and approval.

Financial management

The Local Government Act 1999, and the associated Local Government (Financial Management) Regulations 2011, prescribe the financial governance practices that must be applied by the Council.

In this regard, the key financial management elements are as follows:

- Adoption of Annual Budget / Business Plan (Section 123 of the Act) – the 2013/2014 Annual Budget / Business Plan was adopted on 25 June 2013;
- Annual review of Long Term Financial Plan (Section 122(4) of the Act) – the updated Long Term Financial Plan was adopted by Council on 25 June 2013 as part of the adoption of the 2013/2014 Budget / Business Plan;
- Periodic reviews of the Annual Budget / Business Plan (Section 123(13) of the Act) – quarterly reviews of the 2013/2014 Annual Budget / Business Plan were considered and adopted by Council as at 31 October 2013, 31 January 2014 and 30 April 2014;
- Preparation of Annual Financial Statements (Section 127 of the Act) – the independently audited 2013/2014 Financial Statements are included as an appendix to this report;
- Internal Control policies (Section 125 of the Act) – During the year, Council implemented the Deloitte Better Practice Model to assess the effectiveness of internal controls. Periodic reports were tabled to Council's Audit Committee.

In addition to the legislative requirements above, Council also incorporates the following activities within its financial governance framework:



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- Monthly Finance Reports are tabled to Council, outside of the periodic (quarterly) reviews of the Annual Budget / Business Plan;
- A Council Comparative Data Report, which compares the financial performance of the Council with similar Councils', is tabled to Council on an annual basis (the various financial data provided is sourced from comparative data provided by the South Australian Local Government Grants Commission).

focus in human resource management aligns the organisation with its business strategy. A highly productive and competent workforce will deliver services that demonstrate Council's ability to meet infrastructure, community and financial responsibilities.

Council needs to attract, develop and retain talented individuals and provide a stimulating, supportive and safe work environment that enables them to maximise their contribution.

Human Resources

The Town of Gawler's future success depends upon the skills, energy and commitment of its employees. A clear strategic

Gawler Profile

Gawler is located approximately 42 kilometres north of Adelaide, at the edge of the metropolitan area and identifies itself as a separate provincial town.

The Town of Gawler covers an area of 42 square kilometres. Within its boundaries are the following areas:

- | | |
|--------------------|----------------|
| • Bibaringa* | • Gawler South |
| • Evanston | • Gawler West |
| • Evanston Gardens | • Hillier* |
| • Evanston Park | • Kudla |
| • Evanston South | • Reid |
| • Gawler | • Uleybury* |
| • Gawler East | • Willaston |

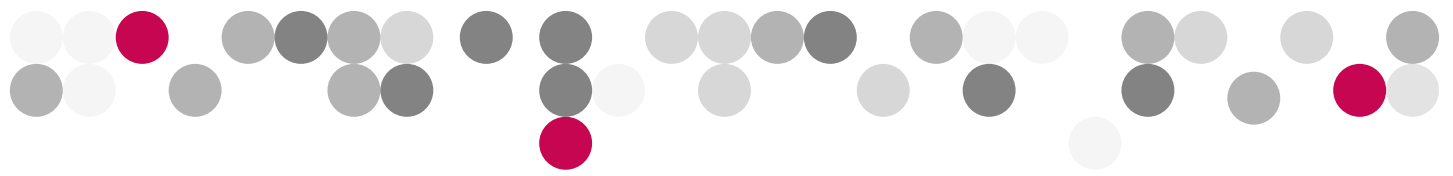
*Area extends beyond Town of Gawler boundary

Gawler's estimated population, according to the Australian Bureau of Statistics in 2012, was 21,271. Since its formation in 1839, Gawler has served as a regional centre for the surrounding area providing retail, education, medical, community and recreational services and facilities. The catchment for Gawler is estimated at 90,000 persons.

An ABS Regional Profile of the Town of Gawler, commissioned in 2011, provides a snapshot of Gawler in comparison to the State. It confirms that the Town of Gawler has:

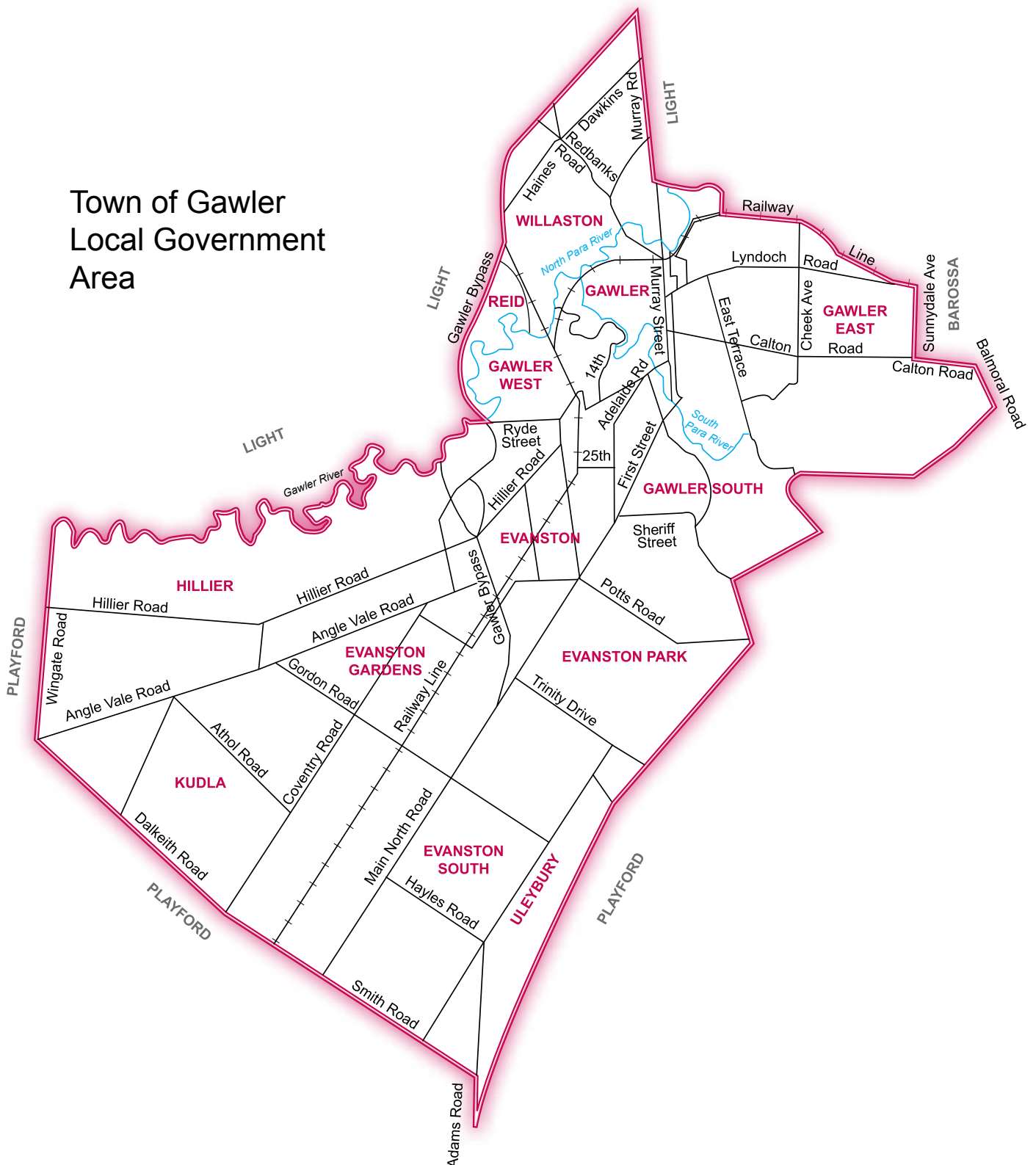
- a similar unemployment rate (5.9%) compared to the rest of SA
- a greater proportion of one parent families (14%) than the rest of SA
- less than the State average of the population are born overseas (23%)
- a similar number of young people (30%) compared to the rest of SA
- less young people (15-19 years) studying full time (42%) compared to the rest of SA
- a greater proportion of the population is of retirement age (18%) compared to the rest of SA

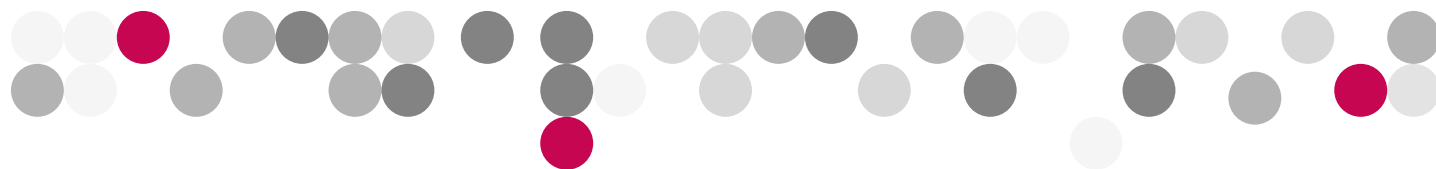
Young families, retirees and elderly citizens all choose to live in Gawler for its relaxed lifestyle. Residents and visitors identify that the strong sense of history, community and environmental pride are major social assets for Gawler, complementing the services and facilities the Town provides. The community is actively interested and involved in the changes that affect the town. Community consultation undertaken by Council and the increasing use of social media in this regard provides avenues for public debate and the opportunity for residents to influence future outcomes. Council has progressed several policy initiatives which have embraced an increased need to engage and listen to the local community. The policy outcomes that have resulted has improved ensuring that local community priorities are clearly documented.



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Town of Gawler Local Government Area





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Gawler Calendar of Events

Regular Happenings

Every Sunday – Lions Market
Every Sunday – Open air Market at Gawler Park
1st Sunday of the month – Antiques & Collectables
Every Wednesday – Gawler Markets
Every Wednesday – Skate Session
Every Wednesday – Boot Camp
Every Wednesday – Smarty Pants Trivia
Every Thursday – Preschool Storytime
Every Friday – Preschool Storytime
Last Friday of the Month – Gawler Community Lunch
Every Friday – Friday Night Skate
Every Saturday – Learn to Skate
Every Saturday – Saturday Skating Session
1st Saturday of the Month – Community House Garage & Car Boot Sale
2nd or 3rd Saturday – General Furniture and Sundry
Every Saturday – Live Music – Prince Albert Hotel
Every Saturday – Karaoke

July 2013

4-31	Gawler Art Society Exhibition
2	Dancing Showcase
7	Willaston Country Music Club
7	NAIDOC March & BBQ
8,10,15, 17	Skate Party
8-12	School Holiday Program STARplex
11 & 18	Inline Hockey
11	Gawler & Barossa Jockey Club Race Day
12	Barista Course
16	Junior Hip Hop Holiday Dance Workshop
19	Big Air Show
26	Blue Light Disco
27	The Music of Billy Joel
31	Gawler & Barossa Jockey Club Race Day

August 2013

1	Gawler & Barossa Jockey Club race Day
2-25	SALA 'Gawler Art Trail'
4	Willaston Country Music Club
15-31	Gawler Community Gallery - Exhibitions
21	Play School Live in Concert
21	Gawler & Barossa Jockey Club – Publican's Day
23	Blue Light Disco
30-31	Gawler Show

September 2013

1	Gawler Show
1-22	Gawler Community Gallery – Exhibitions
1	Willaston Country Music Club
8	Song of Australia
9	Cinderella at the Disco

The Town of Gawler is proud of its community and the wide variety of events that community groups provide. Council facilitates community groups to deliver events that benefit all residents. See below a comprehensive list of community events and activities conducted this year.

10	Lunch with Kevin Sheedy
12	Big Top Rock Concert – Jimmy Barnes
15	Gawler Swap Meet
26	Gawler & Barossa Jockey Club - Sunset & Saddles
23	Youth Film Festival Public Viewing
29	Gawler & Barossa Jockey Club Gawler Cup

October 2013

1-11	Youth Spurge G – School Holiday Program
1-30	Gawler Community Gallery – Exhibitions
1,3,8,10	Kids Dance Fitness
2 & 9	School Holiday Skating
4-5	Book Sale – Friends of Gawler Library
6	Willaston Country Music Club
8	Junior Netball Beginners' Skills Camp
8	Junior Basketball Intermediate Skills Camp
9	Junior Hip Hop Dance Workshop
11	Gymnastics Clinic
11	Music Mini's Holiday Workshop
13	Gawler Cross Country Petanque Championships
13	Sustainable Living Festival
12-13	Gawler Textile and Art Weekend
18	Blue Light Disco

November 2013

1-30	Gawler Community Gallery – Exhibitions
2	AO Blitz Play Tennis Score
1	La De Da Market
2	Gawler Rotary Village Fair
2-3	Gawler Jazz Festival
3	Willaston Country Music Club
3	2013 The Bunyip Gawler Gold Cup
7	Oaks Day
8	Buddy's Back! The Ultimate Buddy Holly Show
9	St Brigid's Cabaret Dinner Dance
10	Gawler Motor Cycle Expo & Swap Meet
11	Remembrance Day Service
15	Blue Light Disco
16	Multicultural Social and Shared Meal
17	St Brigids Catholic School Open Day
17	Dos for Kids with Disabilities Fundraiser
17	Monster Fair
27	Gawler & Barossa Jockey Club – Barossa Cup

December 2013

1-15	Gawler Community Gallery – Exhibitions
13	Blue Light Disco
15	Gawler Carols

18	Gawler & Barossa Jockey Club Race Day
January 2014	
Until 31	Gawler Community Gallery - Exhibitions
5	Willaston Country Music Club
6-14	Gawler Aquatic VACSWIM
8 & 22	Gawler & Barossa Jockey Club Race Day
7,14,21	Kids Dance
9 & 10	Kickback & Movie Mayhem
13,15,20,22	School Holiday Sk8
14	ETI Music Holiday Program
15	Hip Hop Dance Workshop
16 & 23	DaKlinik Workshop plus Movie
17 & 24	Urban Art Workshop
17	SciWorld
24-27	Australia Day Basketball Carnival
25	Pool Party
26	Australia Day Breakfast
29	Gawler & Barossa Jockey Club – Australia Day Race
31	Outdoor Cinema
February 2014	
16-23	Gawler Community Gallery - Exhibitions
5 & 26	Gawler & Barossa Jockey Club Race Day
7	Blue Light Disco
7,14,21	Outdoor Cinema
14	Book Sale – Friends of The Gawler Library
14-28	Gawler Fringe
15	Gawler Relay For Life Quiz Night
16	Gawler Aquatic Centre – Sunday Funday
March 2014	
1-15	Gawler Fringe
1-31	Gawler Community Gallery – Exhibitions
2	Gawler International Women's Day
2	Willaston Country Music Club
4,7,11,18,21,25	Gawler Greyhound Racing Afternoon Meeting
7	Blue Light Disco
13	Gawler Ageing in Style Expo
14	Kokoda Challenge Fundraiser
15	Gourmet Food & Wine Night Charity Auction
15,16	STARplex Pre-Season Netball Carnival
16	Wicking Bed Workshop
16,30	Sunday Twilight Greyhound Racing
21	Multicultural Community Lunch
23	Jasmine's Fundraiser
23	St Brigid's Catholic School Open Day
29-30	Relay For Life
28	Gawler & District College Children's Centre Market
April 2014	
4	Mainstreet SA State conference

4-5	The Place Next Door
4	National Youth Week – Fun in the Park
6	Gawler Caravan, Camping & Outdoor Swapmeet
6	Trinity Open Day
8	Gawler Aquatic Centre Season Celebration
11	Blue Light Disco
11	Calendar Girls
12	Gawler LAN Party
12-13	2 Day Film Making Workshop
13	National Youth Week – School Break Up Party
23	The Wiggles – Apples & Bananas Tour
25	ANZAC Dawn Service & Breakfast
25	Gawler & Barossa Jockey Club ANZAC Races
May 2013	
1-18	Gawler 175: Anniversary Exhibition – Gawler community Gallery
1	Gawler 175: Colonel William Light – How He Shaped Gawler
2	La De Da Market
3	Gawler 175: Frock Around The Clock
3, 4, 10, 11, 17, 18, 24,	Cancer Council's Biggest Morning Tea
25,31	Gawler 175: Early Lutheran Settlers and Their Churches
4	Gawler Bridal Fair
4	Gawler 175: Walking in William Light's Footsteps
4 & 25	Gawler 175: Gawler Church: Community Connection in Early Years of Settlement
5,19,26	Gawler Dark History Tour
6,20,27	Gawler 175: Pioneer Cemetery Walk
7,14,28	Gawler 175: Heritage Walk
11,25	Twilight Sunday Gawler Greyhound Racing
14,16	Gawler 175: Cricket Bat Making in South Australia
16	Blue Light Disco
17	Sing Australian Gawler Choir
18	Gawler 175: Migration Curriculum for Adults
18	Gawler 175: Gawler History Lecture
22	Gawler's Biggest Morning Tea
23	The Salvation Army – Under Two Flags Lunch
June 2013	
to 30 June	The Gawler Community Gallery
12	The Wiggles – Taking Off
14	Friends of the Gawler Public Library Book Sale

The Gawler Calendar of Events is produced each month from the Gawler Visitor Information Centre.

It is widely distributed to the community via email. It is also available on the Town of Gawler website www.gawler.sa.gov.au and hard copies are available from the Gawler Visitor Information Centre.

Email: visitorcentre@gawler.sa.gov.au for inclusion or call: 1300 545 254



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2013/14 Financial Summary

The information below is provided as an analysis of Council's financial performance for the year ending 30 June 2014.

Council uses the following financial indicators to measure its financial performance on an annual basis:

- (a) Operating Result;
- (b) Net Financial Liabilities Ratio;
- (c) Asset Sustainability Ratio.

Comments regarding the performance for each of these ratios are outlined below.

1. Operating Result

The operating result is the key financial performance measure for a Council, with the accepted industry standard being that a sustainable recurrent operating surplus is the ideal financial performance goal – i.e. annual expenditure is funded from annual revenue.

An operating surplus means that the full cost of Council's recurrent activities (including depreciation expense reflecting the annual consumption of fixed assets) is being met by existing ratepayers – conversely an operating deficit means that some of the costs are being deferred to and funded from future ratepayers. As recently as the 2010/11 financial year, Council was incurring unsustainable operating deficits of approximately \$3m and was also markedly incrementally increasing its level of external debt.

In response to such a financial predicament, in February 2011, the Audit Committee of Council challenged Council management to identify opportunities to realise an operating surplus by the 2014/15 financial year (which was two years earlier than envisaged in Council's Long Term Financial Plan projections at the time).

Due to the substantial collective and collaborative work undertaken since by Council staff and the Elected Member body, it is now pleasing to report that, for the 2013/14 financial year, Council has achieved an underlying operating surplus of \$169,000 (after allowing for an extraordinary \$9m non-cash asset write-down adjustment relating to the valuation of fixed assets – total value of which is \$196m). This represents the first time that Council has realised an operating surplus since the 2006/07 financial year, with the achievement being subsequently recognised one year ahead of the challenge previously laid down by the Audit Committee.

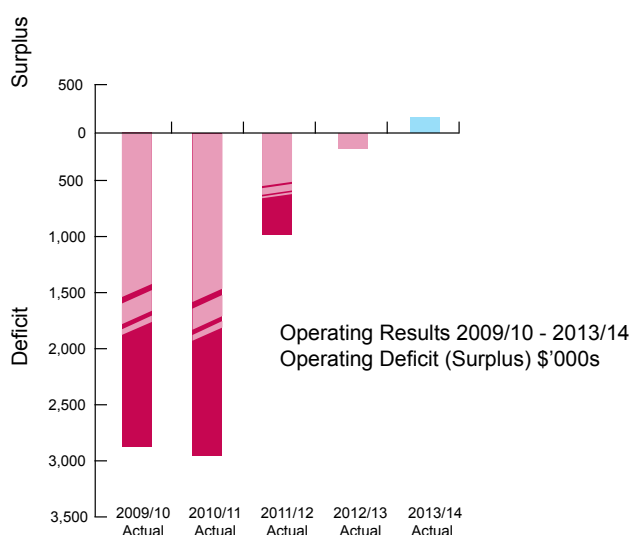
The Council has since estimated to achieve an operating surplus of \$33,000 for the 2014/15 financial year.

The 2013/14 underlying result is particularly impressive considering the Federal Government withdrew budgeted grant funding of \$730,000 as late as May 2014, as part of the 2014 Federal Government budget (all Councils across the nation were affected by this decision to differing degrees).

The dramatic and quick turnaround in Council's recurrent financial performance is attributable to a number of key factors as follows:

- (a) Effective budget management principles, driven and guided by Council's Budget Management Policy adopted in August 2011;
- (b) Improved treasury management practices, including a revised loan funding strategy that has culminated in no fixed long-term loan borrowings since the 2010/11 financial year (which has resulted in a \$2.8m (20%) reduction in loan debt since that time);
- (c) Effective cost containment – since the 2010/11 financial year, Council has contained its annual increase in operating expenditure to, on average, approximately 0.8% (i.e. less than 1% average annual increase);
- (d) Service reviews – in recent years, Council has instigated a number of various service reviews, examples of which are outlined on the next page.

Service	Decision	Net Annual Saving \$
Waste Transfer Station	Closure of facility in February 2013 due to trend of reducing patronage and commencement of a major waste transfer facility capital expenditure required due to EPA requirements	62,000
Out-of-School Hours / Vacation Care Program (Sport & Community Centre)	Closure of service from July 2014 due to unsustainable small client base and increasing legislative compliance costs. Council facilitated continuation of service from an external provider based at the Gawler Primary School	75,000
Multi-level Car Park (Finniss Street, Gawler)	Reduction in lighting during hours when car park is closed	10,000
Community Information Directory	Hard-copy no longer produced and distributed by post. Data now available on-line	12,000
Visitor Information Centre	Reduction in staff nos. (partly due to reducing visitor numbers and trend towards people arranging holiday bookings on-line, etc.)	42,000
Financial Services	Reduced interest costs due to revised loan funding methodology and improved treasury management practices – average \$80,000 p.a. since 2011/12	80,000
Organisational Restructure	Review of whole Council organisational structure (savings effective from 1/7/14)	150,000
Street Cleaning	Review of Murray Street Cleaning – transition from manual labour to machine operated service	34,000
Various	Reduced asset depreciation expense as a result of asset useful life reviews and asset physical condition assessments	268,000
TOTAL		733,000



Visitor Information Centre volunteers Alyssa Sanders and Sue Parks



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These above factors have meant that Council has been able to incrementally reduce the level of General Rate revenue increases required – from 8% (2011/12), 5% for (2012/13 and 2013/14) to 4% (2014/15).

The actual result of a \$169,000 surplus favourably compares to the original budget estimate of a \$1.042m deficit.

2. Net Financial Liabilities Ratio

The Net Financial Liabilities Ratio expresses Council's net financial liabilities (i.e. total liabilities less financial assets) as a percentage of the total operating revenue, with Council policy being that the ratio result not exceed 100% (i.e. the value of net financial liabilities to not exceed Council's annual operating revenue).

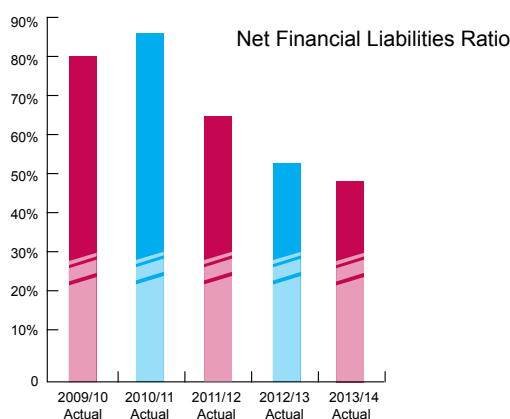
In relatively recent times (until 30 June 2011) the ratio result was markedly increasing towards the policy threshold position of 100%, with the increase being predominantly driven by Council's annual approach (at the time) of undertaking fixed long term loans of \$3m to part fund the delivery of its annual capital works program. In this context, it is important to note that, due to the high operating deficits of the time, Council was considerably reliant on external loan borrowings to fund its capital works programs.

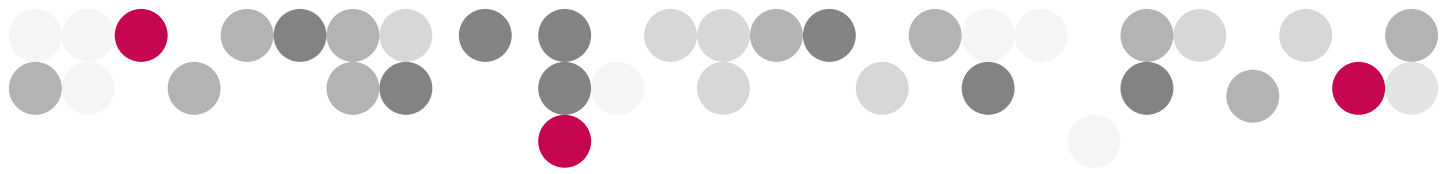
A systematic and dramatic change in Council's treasury management approach during the 2011/2012 financial year has since been the major catalyst behind a marked reduction in the ratio result, from a peak of 86% (as at 30 June 2011) to the ratio result of 49% (as at 30 June 2014).

The fundamental changes in Council's treasury management approach, instigated during the 2011/2012 financial year, have been:

- Only utilising external loan funds as and when they are physically required for cashflow purposes - i.e. Council should utilise its own financial resources first (at a considerably cheaper effective internal interest rate) prior to utilising any external loan funds (which attract a substantially higher external interest rate);
- Not borrowing external loan funds via fixed long-term Debenture Loans (which incorporate fixed principal/interest repayments over the life of the loan – generally 15 years), but rather accessing loan funding (only as cashflow requires) from a bank overdraft facility (at relatively cheap interest rates available from the Local Government Finance Authority), which importantly can be repaid at any time as cashflow permits. Based on effective treasury management, the bank overdraft facility has only been required for a short two month period since 2010/11;
- Restricting the level of capital works to an amount which is financially sustainable.

The ratio result of a 49% favourably compares to the original budget estimate of 61%.





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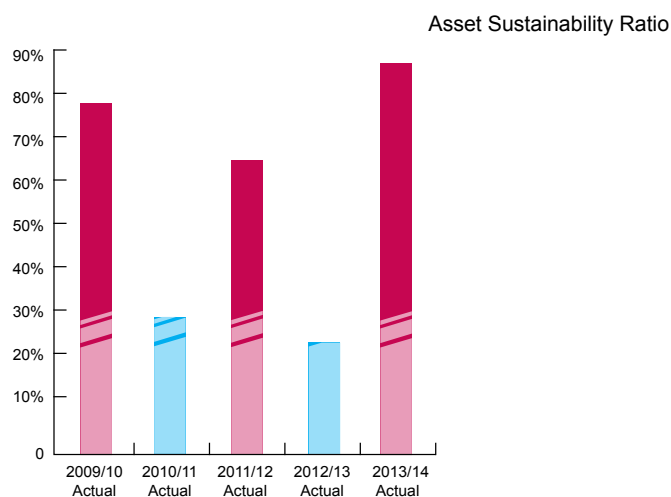
3. Asset Sustainability Ratio

The Asset Sustainability Ratio compares Council's net capital expenditure on the replacement / renewal of existing assets as a percentage of the value identified and required for such purposes within Council's Asset Management Plan.

Whilst Council's initial Asset Management Plan was adopted in late 2009, it has only been updated in relatively recent times, such that it could not effectively be used as the basis of the ratio calculation prior to the 2013/14 financial year.

The policy position of Council is that the ratio result should equal 90-100% over a three year period, thereby ensuring that Council is investing an appropriate financial contribution relating to the replacement / renewal of its existing fixed asset stock.

The 2013/14 result of 86% is only slightly below the Council policy position.





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Section 2

Strategic Direction 1

A distinctive identity

Gawler is different from Adelaide's metropolitan suburbs. The community does not support joining-up with the outer suburbs. It wants open, attractive and economic rural spaces around it and a level of independence for many services and facilities. Preservation and active use of Gawler's historic built and natural features is important to the community, in particular the built heritage and town rivers and parklands.



Picture This - Council's Community Plan marketing campaign

Outcome 1.1: **A Separate Town (not a Suburb)**

Strategy 1.1.1 - Urban design policies and strategies that support and leverage the town's character

Strategy 1.1.2 - Adequate services and facilities to thrive as a regional town

Strategy 1.1.3 - Define and communicate Gawler's identity

Outcome 1.2: **Well Presented Gawler Assets**

Strategy 1.2.1 - Develop, refurbish, manage and maintain critical assets such as open spaces, civic buildings and entries to Gawler

Outcome 1.3: **Valued Local History and Culture**

Strategy 1.3.1 - Local history preserved and promoted

Strategy 1.3.2 - Heritage properties identified, promoted and protected

Outcome 1.4: **A Rural Green Belt for Production and Conservation**

Strategy 1.4.1 - Rural production, including alternative and innovative economic development

Strategy 1.4.2 - Development policies to facilitate rural production and economic development

Performance Summary Achievements & Future Plans for 2013/14

Gawler 175 Events Community Reference Group

During 2014 Gawler commemorated 175 years of European settlement. The Gawler175 Events Community Reference Group was established in mid 2013 to encourage the community to embrace and celebrate this milestone. The Group included Mayor Brian Sambell, Cr Scott Fraser, staff members Anne Richards and Donna Aldridge, Community Representatives Martin Johnson, Graham Tucker, Gary Iremonger and Carolyn Potts and Chairman Deputy Mayor Brian Thom. The Group met fortnightly for over eight months and oversaw:

- a the creation of a distinctive Gawler175 logo. This has been made available for all Gawler Community Groups to use.
- b from January 2014, a cross-street banner has been erected at the southern end of Murray Street and this banner will remain in place until January 2015.
- c the Gawler175 logo has been promoted by the creation of lapel pins and stickers for affixing to car windscreens and shop windows.
- d four retractable banners incorporating the Gawler175 logo have been created for use at registered Gawler175 events.
- e signs displaying the Gawler175 logo were affixed to Council's bins.
- f letters and emails were sent to clubs, community organisations and schools to invite them to participate in celebrations by organising a special Gawler175 event or by badging Gawler175 to an existing event and the Group have been pleased with the enthusiastic response from many in the community.
- g School Principals were contacted to encourage students to become involved in the discovery of Gawler's history.
- h a Calendar of Gawler175 Events was created and highlighted on the front page of the Town of Gawler website.
- i commemorative certificates were printed and given to each baby born at the Gawler Health Service during 2014.
- j balloons printed with the Gawler175 logo have been made available free-of-charge (includes helium fill) to organisers of registered Gawler175 events; and
- k in collaboration with the Gawler History Team Inc, a link was made on the Town of Gawler website to "gawler.nowandthen.net.au" which contains thousands of historic Gawler photographs and articles.

The 175th year of the establishment of Gawler has been the catalyst and inspiration for Council to undertake in 2014:

- a the restoration of artworks from the Gawler Heritage Collection;
- b planning for the restoration of the Gawler Institute Reading Room.

Future Plan - Gawler 175 Events Community Reference Group

175th Events continue to fill the 2014 calendar into the new financial year. The interest in the commemoration is gathering speed and more community interest. From Jazz Festivals to Christmas Carols, to the Pensioners Association 'Merrymaker Choir' are carrying the 175th brand. It is very pleasing to also note the number of motor vehicle windscreens and bumpers displaying the 175th logo and Council is delighted with the number of big and small community events now jointly badged as a 175th function. Council has also commissioned work to restore the James Martin monument as a fitting, important reflection of Mr Martin's founding contribution to the Town of Gawler.

Gawler Connect

Gawler Connect is a major regional infrastructure project planned to create a modern arts, cultural, business and community centre in the heritage-listed and culturally significant Town Hall and Institute building in Gawler's main street. This proposed redevelopment will augment social inclusion, life-long learning, training and universal access to community-identified learning, services and facilities.



Cr Adrian Shackley conducting a Gawler 175th Event



Outcomes of the Gawler Connect redevelopment include:

1. Rejuvenating the Town Hall, Institute and Main Street as a community hub
2. Job creation and skill development
3. Development of a precinct that is an economic driver for local businesses, art and culture
4. Retention of culture and heritage

Community consultation has been a priority in the ongoing development of Gawler Connect. The first community workshop was conducted in July 2013. Nearly 50 residents attended and most participants agreed that the workshop increased their understanding of the purpose and plans for the Gawler Connect development. The completed project will cost several millions of dollars. Investigations in all respects are ongoing.

Future Plan - Gawler Connect

Currently the project is in its initial stages with the formation of various information and asset plans. Through this process it has been identified that the appointment of a Project Manager is required to successfully manage this project. The appointment of the Project Manager Role will be a priority in the first few months of the 14/15 financial year.

Investment in Digital Technology

The Australian Government's funding of the Digital Local Government Program – Digital Inclusion: Town of Gawler Regional Video Conferencing Project is proceeding very positively and in accordance with the project plan. The promotion of the Project has been very well received and has initiated many questions and discussions within the Gawler community.

The tender process undertaken by the project team to engage an appropriate organisation, that will be responsible for undertaking the installation of the equipment, was an exhaustive and transparent process. With the support of the Australian Government the Council is pleased to report Telstra Corporation was the successful tender. The Digital Project Team is entering into construction and production phase which includes installation of Video Conferencing Equipment, creation of promotional videos and web portals supported by implementation and training strategies.

Future Plan - Investment in Digital Technology

The Australian Federal Government's Digital Local Government Program will continue to be rolled out

through 2014/15. The program will see a greater focus on delivery and use of digital technologies, following on from the planning and installation of the previous financial year. It is anticipated this program will also form the foundations for the creation for a digital business studio as an integral component of the Gawler Connect project.

Civic Signage

Several small signage projects were implemented during the financial year with new entrance and car park signs being installed. Further signage work has been deferred until next financial year whilst public consultation is completed and a more strategic signage plan is scoped and finalised.

Future Plan - Civic Signage

It is essential to achieve good, effective and clear signage with signage developed within the context of a consistent, hierarchical and strategic signage strategy.

A Strategic Signage Plan and Signage Manual should consist of an audit of existing signs (as previously undertaken – often referred to as Situational Analysis) and the creation of a hierarchy of signs for use within the Town of Gawler. It is anticipated with the sitting of a new Council in November 2014, staff will present to Council the development of a new Strategic Signage Plan and Signage Manual.

Rural Land Use and Infrastructure Investigation

Council is undertaking a study to provide a clear vision for the future of Gawler's rural areas. The Rural Land Use and Infrastructure Investigation, once completed, will inform economic and land-use planning initiatives and develop a clear picture of the significant social, environmental and economic factors influencing Gawler's rural areas and how these factors should be harnessed to benefit the area and greater Gawler.

Future Plan - Rural Land Use and Infrastructure Investigation

It is anticipated that the Rural Land Use and Infrastructure Investigation will be completed by June 2015.

Town Character Development Plan Amendment (DPA)

Work commenced in the 2013/14 on a Town Character Development Plan Amendment (DPA) preparing the DPA and Guidelines. The aim of this DPA is to ensure principles of development control contained in Council's Development Plan are strong enough to protect Gawler's

historic and unique character, while at the same time provide adequate flexibility to encourage future investment and ongoing maintenance.

Gawler has a very rich and proud heritage and the local community recognise this value and want to hold onto Gawler's unique character by reinforcing its distinctiveness and strong point of difference. The protection of Gawler's historic and unique character, while still ensuring a level of flexibility needed to attract and retain investment in both historic and newly established areas of the Council has been identified as a critical issue in planning for the long term sustainability of our township and Greater Gawler.

Future Plan - Town Character Development Plan Amendment (DPA)

It is anticipated that the Town Character DPA will be substantially progressed by June 2015, following a comprehensive community consultation with all key stakeholders.

Gawler Cultural Heritage Collection Management Plan

The Gawler Cultural Heritage Collection Management Plan was commissioned along with an Action Plan to deliver on the implementation and recommendations of the Plan. The Gawler Cultural Heritage Collection is considered to be of national significance.

The Plan along with a 2013-2014 Action Plan was ratified by Council on 24 September 2013. The Action plan contains 21 recommendations for future action and provides a schedule of prioritised work to be undertaken, the resource levels required and an implementation schedule. Work on this Plan has commenced with a number of actions completed in 2013/14.

Future Plans - Gawler Cultural Heritage Collection Management Plan

Tasks from the Action Plan not completed in 2013/14, will be addressed throughout 2014/15 by Town of Gawler staff, consultants and key stakeholders. Art work currently being restored will be returned in late 2014 for public exhibition.

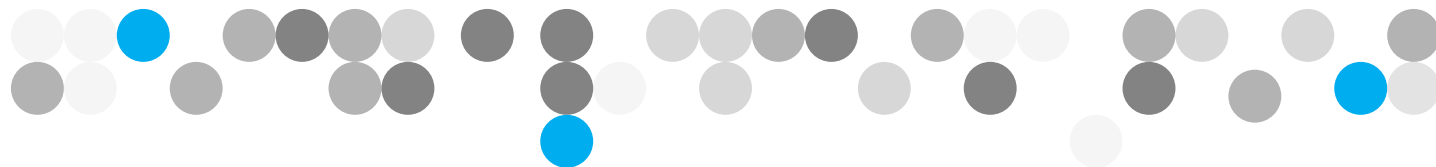
Future Plan

Reconciliation Action Plan

Council will commence the formal development of the Town of Gawler Reconciliation Action Plan (RAP) during 2014/15. This will involve identifying the goals that will assist in the process of reconciliation within the local community and developing actions that will see these goals achieved. The process will involve internal development and a strong connection and engagement with the local Aboriginal and Torres Strait community.



Depot staff Dan Clyne installing the Gawler 175th Signs



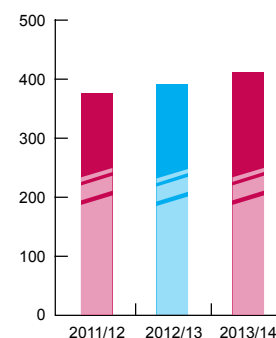
Marketing and Communications

Projects to assist Council	Total projects	Total hours	Average hours to complete a project	Average days given to complete a project	Average proofs per project
2011/12	392	1,415	3.5	7.1	1.75
2012/13	397	802	2.3	5.7	2.7
2013/14	408	921	2.3	5	2.7

Notes

1. Data is at 30 June for each financial year
2. The marketing and communications department provides a professional service to all areas of Council ranging from Annual Report publications to promotional designs for events and banners

Communications and Marketing
Total number of Graphic Design jobs



Gawler historic building - Clock Tower



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Digital Inclusion project photography



Strategic Direction 2

Sustainable Growth Management

The State Government predicts a doubling in Gawler's population in the next 10-15 years. Council is mindful of the additional pressures that this population growth will have on existing civic services and facilities. Council is committed to embracing this growth. It will adopt positive and sustainable maintenance of existing assets and carefully plan for the future community infrastructure requirements to ensure economic, social and environmentally sustainable growth.



Community Plan workshop

Outcome 2.1: Invest in Planning related to Growth

Strategy 2.1.1 - Understand key future development and service issues to inform and produce plans ahead of requirements/demand

Strategy 2.1.2 - Local business growth, diversity and employment

Outcome 2.2: Services and Facilities that Meet Community Needs

Strategy 2.2.1 - Council's services managed and maintained at a level of service that the community can afford

Strategy 2.2.2 - Social and community services delivered or facilitated through Council

Outcome 2.3: A Local Government that is Financially Viable

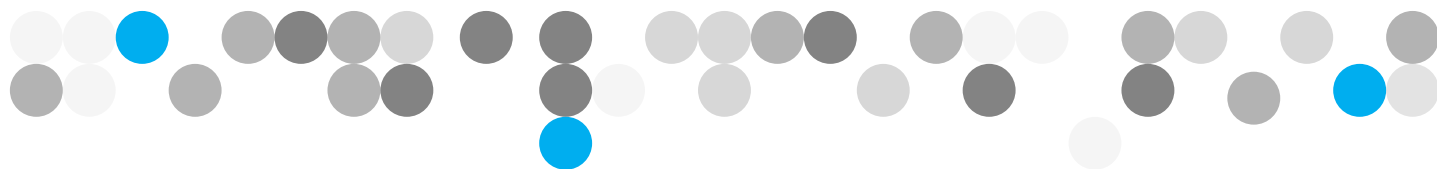
Strategy 2.3.1 - Plan for the long term sustainability of Council's operations

Outcome 2.4: An Effective Transport System

Strategy 2.4.1 - An integrated transport system for Gawler

Strategy 2.4.2 - Promote use of public transport through design of urban form

Strategy 2.4.3 - A walkable and cycleable town



Performance Summary Achievements & Future Plans for 2013/14

Social Infrastructure and Services Study

The Town of Gawler has committed to undertaking a study to identifying existing social infrastructure and services provided by Council and other sectors of the community, State and Federal governments. Anticipating future requirements and establishing responsibilities and ownership of social infrastructure and provision of social services will enable Council and other providers to strategically plan for the current and future needs of the Town of Gawler and Greater Gawler.

Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy

The Barossa Council on behalf of the Barossa, Light and Lower North Region (The Barossa Council, Light Regional Council, District Council of Mallala, Town of Gawler and Regional Development Australia) was successful in acquiring State government funding from the Office for Recreation and Sport to develop a Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy.

The aim of this project was to develop a coordinated and prioritised strategy for the management and design of open space, which includes recreation, sport, trail networks and public realm spaces. This regional strategy will ensure alignment with the vision, targets, strategies and policies in the 30-Year Plan for Greater Adelaide. This project was released for public consultation during the 2013/14 financial year.

Future Plan - Gawler Open Space, Sport and Recreation Plan

The Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy is due for completion in 2014/15, with the outcomes of this strategy to then inform the formation of the Gawler Open Space, Sport & Recreation Plan 2014-2025, which will commence in July 2014. This Plan is funded by the State Government Office of Sport and Recreation a Community Recreation and Sport Facilities Program and will produce a long term Sport and Recreation Strategy (2014-2025) for the Town of Gawler Local Government Area.

Strategic Directions Report

The Town of Gawler Strategic Directions Report 2013-2017 was adopted by Council in December 2013. This initiative involved a review of the planning and development policies contained within the

Development Plan to ensure they were consistent with the South Australian Planning Strategy, Council's Strategic Plan (Community Plan) and community aspirations. The Report outlines a strategic vision for growth in the Council area that would be managed by a program of Development Plan Amendments (DPA's).

The priority DPA's and investigations detailed in the Strategic Directions Report 2013 -2017 are as follows:

1. Rural Land Use and Infrastructure Investigation
2. Town Character DPA (Residential and Character DPA)
3. Town of Gawler Infrastructure/Structure Plan (Greater Gawler Spatial Framework)
4. Recommendations of Town Centre Strategic Framework
5. South Australia Planning Policy Library Conversion DPA
6. Evanston Gardens DPA
7. Review of Special Use Zone
8. Open Space, Recreation and Public Realm
9. Reid DPA

Future Plan - Strategic Directions Report

It is anticipated that the Town of Gawler Strategic Directions Report 2013-2017 will be authorised by the Minister for Planning, Transport and Infrastructure in 2014/15.

Town Centre Strategic Framework

The Town Centre Strategic Framework was adopted by Council in June 2014. The Gawler town centre and main street play a vital role in delivering public realm strategies within the town and Barossa region. Council is committed to the revitalisation and redevelopment of the town centre and The Town Centre Strategic Framework is designed to reinforcing the economic, social and historical significance of Gawler's Town Centre.

Future Plan - Town Centre Strategic Framework

As a first step in delivering the outcomes of the Town Centre Strategic Framework, Council will be initiating a precinct planning project within the town centre in 2014/15.

Town Centre Urban Design Precinct Plan

Work has commenced on the Gawler Town Centre Urban Design Precinct Plans, with Council successfully seeking grant funding from the State Government's Places for People program during



2013/14. The Precinct Plans will provide an implementable framework guiding the improvement of integrated public realm and private development within the Gawler Town Centre.

Future Plan - Town Centre Urban Design Precinct Plan

It is anticipated that a suitably qualified consultancy firm will be appointed via an open tender in 2014/15 to prepare the Town Centre Urban Design Precinct Plans, with project completion expected in the subsequent 2015/16 financial year.

Greater Gawler Regional Spatial Framework

During 2013/14 Council's Executive and Planning Officers continued to liaise and consult with developers and the State Government to ensure that all key stakeholders and the community approach future development in Gawler and surrounding areas, in an integrated and strategically long term focussed manner. Talks have centred around development of a Framework that will outline a 'blue print' for growth based on an assessment of existing infrastructure and environmental assets, future trends and principles of good urban design. This Framework would be viewed as a road map for future development in the region.

Future Plan - Greater Gawler Regional Spatial Framework

The Greater Gawler Regional Spatial Framework has been announced by the State Government to commence in the 2014/15. The Framework will be developed to set out land-use policies to manage the change that is forecast to occur in the Greater Gawler region. The aim of this framework is to provide a planning and design framework to guide development in new growth areas within the Town of Gawler and adjoining Council areas of Roseworthy and Concordia.

Gawler East Precinct Plan

With the development of Gawler East now in full swing, Council has initiated the creation of a Gawler East Precinct Plan to identify preferred options for the layout of all future roads, open space and stormwater management networks to assist both Council staff and the community with land division applications within the Gawler East locality. This an important opportunity for Council to ensure that all future development in this area is integrated and that community social and economic infrastructure is strategically provided and maintained to meet the needs of the residents and businesses in the new development.

Future Plan - Gawler East Precinct Plan

Work on the Gawler East Precinct Plan is due to commence in 2014/15.

Hillier Development Plan Amendment

The Hillier Development Plan Amendment was completed in the 2013/14 financial period following community and key stakeholder consultation and adoption by Elected Members. This initiative has recommended to the State Minister for Planning that 11 hectare of land currently zoned Deferred Urban be rezoned to Residential.

Future Plan - Hillier Development Plan Amendment

It is anticipated that the Hillier DPA will be approved by the State Government Minister for Planning, Transport and Infrastructure in 2014/15.

Tree Management Plan

During 2013/14 Council began work on the development of a Tree Management Plan to provide a framework for the management of all trees within the Gawler area over the next decade. The aim of the Tree Management Plan is to identify and address all major issues relating to tree management on both public and private land and reflect current 'best practice' in tree management to meet Council, environment and community expectations. The Plan would be subject to review in five years' time.

Future Plan - Tree Management Plan

The Tree Management Plan is currently in draft form and is expected to be finalised by June 2015.

Willaston Cemetery Conservation Management Plan

Staff have prepared a Draft Cemetery Conservation Management Plan. The Plan aims to provide Council with a strategy to determine future cemetery maintenance and construction priorities, allow the cemetery to continue to function as operational burial places and formalise the approach to management of a cemetery and provide guidance for those undertaking activities in or adjacent to a cemetery.

The Plan will assist in the management of the cemetery in a way which will preserve and enhance the cultural and natural heritage values and meet the requirements of the Local Government Act 1999 to adopt community land management plans for all community land.



Future Plan - Willaston Cemetery Conservation Management Plan

The Willaston Cemetery Conservation Management Plan is expected to be finalised by June 2015

Gawler Aquatic Centre Asset Management

The Gawler Aquatic Centre Asset Management Plan will be developed in conjunction with the Gawler Open Space, Sport & Recreation Plan 2014-2025. Recent upgrades to the centre include pipework replacement and a sunshade project to be implemented in late 2014 with the assistance of funding received from the State Government's office for Recreation and Sport. The pool's heater is also planned to be upgraded.

Future Plan - Gawler Aquatic Centre Asset Management

The Asset Management Plan will be a key document in relation to future maintenance and development of the Gawler Aquatic Centre. The development of the Gawler Aquatic Centre Asset Management Plan will be undertaken during 2014/15.

Gawler Transport and Traffic Management Plan

A draft Gawler Transport and Traffic Management Plan has been prepared to provide clear guidance and strategic policy directions for transport and traffic measures within the Town of Gawler, in response to the current and future expansion of new commercial and residential growth areas (Gawler East, New Southern Urban Areas).

Transport and Traffic issues within Gawler are also being impacted by development in both the Light and Barossa Council areas.

The Plan will be released for community consultation and discussion in the new financial year to ensure that all issues and concerns raised by the community are considered in its preparation.

Future Plan - Gawler Transport and Traffic Management Plan

The Draft Gawler Transport and Traffic Management Plan to be released for Community Consultation. Subsequently the document will be provided to various stakeholders, authorities and the community for their review and feedback.

The Plan is expected to be finalised in mid 2015.

Gawler and Surrounds Stormwater Management Plan

During 2013/14 Council was successful in gaining \$230,000 in funding to prepare a Gawler and Surrounds Stormwater Management Plan. This Plan will identify flood mitigation measures for the Gawler River and North and South Para Rivers, within the study area, to reduce the risk of flood damage. The Stormwater Management Plan will identify deficiencies in the existing stormwater system within the study area, particularly the existing developed areas.

Council staff are finalising Council's stormwater asset information and a project brief for the Plan to go to tender. The Plan is estimated to take approximately 18 months to complete and will involve a comprehensive community consultation.

Future Plan - Gawler and Surrounds Stormwater Management Plan

The Town of Gawler will be working collaboratively in 2014/15 with Light Regional Council, The Barossa Council, the Stormwater Management Authority and the Natural Resource Management Board to prepare the SMP. It is expected that this Plan will be prepared in Draft format by June 2015 with completion of the SMP expected to be early 2016.

Mainstreet SA

Not-For-Profit association Mainstreet SA, sought an Expression of Interest from the Town of Gawler in September 2013 to partner with Mainstreet SA in hosting its South Australian 2014 Conference.

The timing of Council agreeing to sponsor and host this conference in the context of current local initiatives relative to the Gawler Town Centre and Gawler's Main Streets was considered a significant and important opportunity for the general and local business community to meet, discuss and consider the future of Gawler in a broader Regional, State and National Main Street context.

The conference theme "Creating an Identity" directly related to where the Town of Gawler and in particular Murray Street, is positioned in defining its place both now and in the future. As the conference attracts international and national speakers, the conference was an ideal opportunity to expose and show case brand 'Gawler' to an audience of key decision makers, investors and government officials.



Strategic Direction 3

A Strong Community

Council supports community groups to deliver services that address local needs and provide activities for social interaction. Community groups typically have a common set of needs such as access to land, buildings or information which can be assisted through Council.



“The Place Next Door” an Activate Gawler event

Outcome 3.1: **Well Informed Community**

Strategy 3.1.1 - Use Council's resources as a key source of accurate, timely and accessible information for the community

Outcome 3.2: **A Safe Community**

Strategy 3.2.1 - Improve safety of the public environment

Strategy 3.2.2 - Hazards reduced for the community

Outcome 3.3: **A Resilient Community**

Strategy 3.3.1 - Council continuity and community resilience in the event of a major incident

Strategy 3.3.2 - Opportunities for youth, aged and disabled participation which aligns with Council's Social and Community Service Strategy (S2.2.2)

Outcome 3.4: **An Active Community**

Strategy 3.4.1 - Community and visitor use of the town's sport, recreation, open space and walking and cycling paths is more widespread

Outcome 3.5: **A Community That is Engaging and Participating (Welcoming)**

Strategy 3.5.1 - Volunteering as a critical method for delivering services within our community

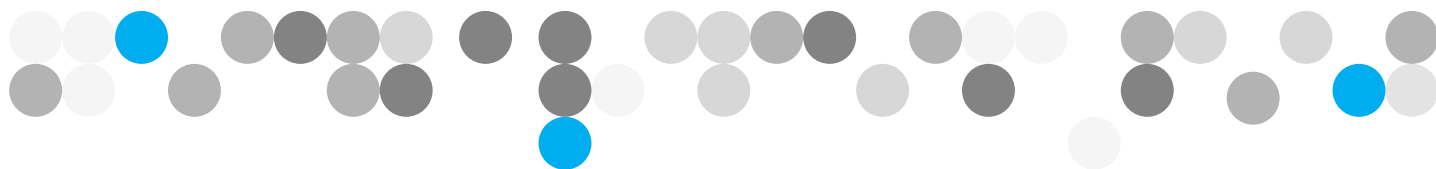
Strategy 3.5.2 - A community that welcomes, informs and involves residents and visitors

Strategy 3.5.3 - A creative arts and cultural program which aligns with Council's Social and Community Services Strategy (S2.2.2)

Strategy 3.5.4 - Good urban design

Strategy 3.5.5 - Community and cultural events as a defining characteristic of the town with Council's role aligned with its Social and Community Services Strategy

Strategy 3.5.6 - Promote and support local and regional tourism initiatives



Performance Summary Achievements & Future Plans for 2013/14

Community Plan

In the 2013/2014 Council commenced a review of the Town of Gawler Strategic Plan 2010-2018, with the intention of developing a new Community (Strategic) Plan for the next decade.

The release of the "Picture This" Discussion Paper marked the beginning of this review process in early 2014, with the community invited to participate in a number of opportunities to shape the direction of the 2104-2014 Community Plan.

The participation of residents and business owners in the consultation events and submissions received from locals and key stakeholders exceeded expectations.

The Gawler Community Plan 2014-2024 will be a key document for both the community and Council, as it will identify the community's aspirations for the future and be used to guide Council's decision-making in order to deliver the type of town and community we want for Gawler.

It will provide direction to Council on the allocation of its resources for the type and level of service provided to the community, as well as identifying the role Council will play in advocating for services provided by other spheres of government, non-government organisations and the private sector.

Animal Management Plan

The Animal Management Plan was completed in April 2014 following an extensive community consultation process and was approved by the Dog and Cat Management Board on 28 May 2014.

Significant community feedback was received and considered, helping to shape the completed Plan. Gawler's new Animal Management Plan covers a wide range of animal management issues including ways to minimise increasing dog attacks in Council parks and reserves. The animal management plan runs until 2017. The Plan includes a specific focus on dogs, cats and encourages responsible pet ownership.

Future Plan - Animal Management Plan

A key strategy in the Plan is to minimise dog attacks in Council parks and reserves.

During 2014/15 Council's new Animal Management Plan will investigate implementation of 'dog on leash areas'

to make our public areas safe from dangerous and menacing dogs. The Plan will also consider parks and reserves where dogs can be off leash or prohibited.

The Plan will explore ways to reduce the environmental harm caused by cats. Gawler's Animal Management Plan will consider the introduction of cat exclusion zones adjoining wildlife areas and make a recommendation to Council. 2014/15 will further see a review of the very successful Dog Registration Door knock.

Library Services

Local residents continued to enjoy the benefits of the statewide 'One Card Network' with Gawler library users accessing over 13,000 items from other libraries around South Australia. The One Card Network continues to exceed all previous expectations regards its popularity and use.

Future Plan - Library Services

A review of the Gawler Public Library and new Library Strategic Plan will commence in 2014/15.

Community Support

The Town of Gawler Community Grants was re-launched in 2013/14 with numerous smaller grants consolidated into the single Community Development Grant. This coincided with a significant increase in funding being provided, with \$25,000 provided to local organisations.

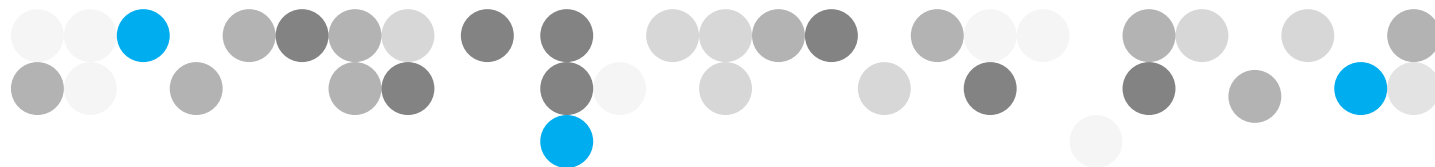
A Sportsperson Sponsorship program was established to recognise and encourage the achievements of young residents of Gawler 12-25 years of age who represent sport at a State or National level. During this financial year nine young people representing in different sports were supported by Council.

Future Plan - Community Support

This community support will continue in 2014/15 with Community grants to be launched in late 2014 and the Sportsperson Sponsorships to again be offered.

Regional Health Plan

The Town of Gawler has a key role in providing supportive environments for our community to lead healthy lifestyles. During 2013/14 the Barossa Council, The Town of Gawler, Light Regional Council and the District Council of Mallala worked in collaboration with Regional Development Australia (Barossa) to develop a Public Health and Wellbeing Plan for the Barossa, Light and Lower Northern Region (Gawler).



The planning process was an opportunity to collectively identify public Health priorities for the region (and Gawler) and to establish a coordinated approach to promoting community wellbeing.

The Regional Public Health and Wellbeing Plan was developed in accordance with Local Government's responsibilities under the South Australian Public Health Act 2011.

Future Plan - Regional Health Plan

It is anticipated that the regional Public Health and Wellbeing Plan will be presented to Council for adoption in early 2014/15 and a local action plan will be devised and presented to Council for adoption in the new financial year.

Public Health

The Health and Regulatory Services section continue to deliver services to residents of the area including inspection of food premises, auditing of food safety programs, licencing of supported residential facilities, inspections of public pools, assessment of wastewater works applications, registration of warm water systems (cooling towers) and general health and food complaints.

Throughout the year Environmental Health worked closely with local business owners and community to provide up to date information relating to the introduction of the new South Australian Public Health Act. The new Public Health Act has introduced an outcome based approach to Public Health. The new Act has also required the development and implementation of a Public Health Plan. The Town of Gawler has adopted a strategic approach to Public Health Planning as detailed above.

Future Plan - Public Health

With the appointment of a new Team Leader to oversee the Health and Regulatory Services section, a review of services and standards will be undertaken in 2014/15. The review will focus on productivity and service standards, scope of activities and contribution to the new Community Plan strategic directions for Gawler.

Food Safety Week

Food Safety Week November 2013 joint promotion with Light Regional Council targeting volunteer/community groups. A public education session was held at the Hewett Community Centre with presentations from Light Regional Council, Town of Gawler and the Department of Health. Environmental Health Officers from Light and

Gawler Councils provided a presentation on the Food Safety Standards as applicable to community groups and volunteer organisations. Over 45 people attended the public education session at the Hewett Community Centre and the Department of Health provided a presentation on labelling requirements for community groups that may be selling food at fund raising events. All attendees received an information pack and at the conclusion of the session a feedback form was completed by each attendee. Due to an overwhelming positive response Council is planning another event/activity for food safety week in 2014.

Home Assist and Community Care Program

On 13 March, 2014, the Town of Gawler held its third "Ageing in Style Expo". The aim of the Expo was to showcase the diverse range of activities and services available in the local area, with a primary focus on increasing the connection and participation of the aged within the Gawler community.

The Gawler Home Assist and Community Care (HACC) team continue to provide quality support services to older people and younger people with a disability in the Gawler area. The office continues to operate at the Gawler Elderly Centre which enhances the HACC team's connections with the local community. This enables Council to deliver in home support services to frail older people, older people with disabilities and their carers. This in turn enables people to be more independent in their own homes and in the community, enhancing their quality of life and preventing premature admission to long term residential care. The HACC Program is jointly funded by the Commonwealth and State Governments. In South Australia the Program is administered through the Office for the Ageing of the Department for Families and Communities.

HACC Digital Enhancement Project

Federally funded through the Department of Social Services the HACC Program initiative will link high definition video conferencing technology that will support system and operational improvements to the existing HACC service delivery methodology. The development of these digital enhancements that will improve the delivery of HACC services will be showcased to other Councils.

Volunteering

The Town of Gawler recognises the valuable contribution volunteers provide in the delivery of Council programs and services including the:



- Graffiti Removal Program
- Gawler Visitor Information Centre
- Friends of the Clock tower
- HACC (Home & Community Care) Home Assist program
- Town of Gawler Library
- Gawler Sport & Community Centre
- Immunisation Program and,
- A range of community services and events

Achievements this year included a review of resourcing for Volunteer Development and an increase in direct staff resourcing. A Volunteer Supervisors Forum has been established to bring each of the respective Volunteer Program Supervisors together and Volunteer Management.

Future Plan - Volunteering

Key priorities will include placing greater attention on policies and procedures that support an effective volunteer management system. Officers will also be investigating the feasibility of establishing new volunteer roles and new programs that will allow for greater engagement in Council Volunteering.

Gawler Volunteer Resource Centre

Council reviewed the services provided by the Volunteer Resource Centre (VRC) to the broader Gawler community. A recommendation of this review was for the Town of Gawler to enter into a partnership with Northern Volunteering South Australia Inc (NVSA). This recommendation was adopted by Council and NVSA will be delivering core services and supporting community volunteering on behalf of Council effective from 1 July 2014.

Northern Volunteering (SA) is a Volunteer Resource Centre based in Salisbury, South Australia. NVSA provide a wide range of support services to the volunteer sector in Northern Adelaide. This includes the promotion of volunteer opportunities in the north, volunteer or volunteer management training, development and/ or enhancing of existing volunteer programs, customised training for volunteers or volunteer program managers and consultancy services focusing on volunteers and volunteering issues.

Graffiti and Crime Prevention Programs

This financial year has seen a welcomed reduction in graffiti. This is due in on small degree to the number of proactive measures which the Town of Gawler has implemented as follows:

- I. An active, well trained team of Graffiti Removal Volunteers working on a weekly basis with over 900 volunteer hours this reporting period.
- II. Council investment in graffiti removal equipment.
- III. A State Crime Prevention and Community Safety Grant received by Council from the Attorney General's Office to deliver two programs:
 1. Graffiti Prevention Program.
 2. Cyber Bullying & Anti-Abuse Program.

The Graffiti Prevention Program will see nine, 1 hour interactive presentation on site at local schools to a total of 800 students. (The Cyber Bullying & Anti-Abuse Program will deliver eight, 10 week, 1 hour sessions to eight schools on site, to a total of 200 young people).

The commissioning of a number of street art projects in targeted areas has also contributed to a reduction in graffiti in those areas now displaying impressive street art, such as Council's multi-storey car park.

Future Plan

During 14/15 the multi-story car park project will be completed. Engaging youth and local artists to transform this area through urban street art.

Youth Development Plan 2013-2018

During 2013/14 the Town of Gawler was proud to release its Youth Development Plan 2013-2018, which provides a clear direction for Youth Development in the Township. The Plan was developed in close consultation with the Youth Advisory Council, young people, youth service providers, parents and other interested parties such as SAPOL.

This Plan provides direction to assist our local young people in reaching the destination they have identified for themselves. The three focus areas identified; participation, health & well-being, and building capacity, strongly reflects the wider community aspirations. The Plan also highlights the importance Council places on the voices of our young people.

Future Plan - Youth Development Plan 2013-2018

2014/15 will see a renewed focus on the implementation of the Youth Development Plan. Projects include: Development and promotion of the online Youth Portal (central sharing platform), development and delivery of School Tours of Council, development of a Work Experience Program, expand partnerships and collaborations to deliver greater outcomes related to the strategies and objectives of the Youth Plan.



Gawler Youth Advisory Committee

The Gawler Youth Advisory Committee (GYAC) continued to meet during 2013/14 and is pleased to report the following achievements for the financial year:

- a. Volunteering at the Outdoor Cinema initiatives, Australia Day Breakfast
- b. Played a lead role in Youth Week activities
- c. A GYAC member sat on Child and Youth Friendly Greater Gawler Steering Committee (CYFGGAG)
- d. Contributed monthly articles to The Bunyip NOW Generation column
- e. Ran 'Kick Back' Sessions during second semester of 2012. The program was available to primary and secondary students from year seven to 12 every Wednesday of the school term, running from 4pm to 6pm in the Youth Shak. The program provided a fun, safe place for youth to catch up with friends, make new friends and relax.
- f. Ran bi-monthly LAN Parties (A LAN party is a temporary gathering of people with computers or compatible game consoles, between which they establish a local area network (LAN), primarily for the purpose of playing multiplayer video games)
- g. Assisted with tour by the local primary school at the Council Offices— July 13
- h. Had a presence at the Gawler & District College B-12 Careers Expo 3
- i. Established a new Facebook page

Future Plan - Gawler Youth Advisory Committee

Key initiatives for 2014/15 will include a review of a local space for young people, as well as the youth portal, volunteering and assistance at Town of Gawler youth events.

Promotional Films (Film Festival 2014 & Gawler Youth AC) Youth Film Festival

The 2013 Film Festival provided the opportunity for aspiring film makers from our region to showcase their work, whilst receiving mentoring and support from professionals in the industry.

Two day film making workshops were run three times during the financial year which had over 30 young people participating to improve their skills and knowledge. A public screening night was held at the Gawler Cinema's where the short listed films from submitted entries were screened. Winners were announced and over 80 people attended this very popular event and industry training project.

Future Plan - Promotional Films (Film Festival 2014 & Gawler Youth AC) Youth Film Festival

The 2014/15 Workshop for aspiring film makers will be held in July. A public screening will be held in November 2014 to showcase entries.

Summer Initiatives, Gawler Fringe Festival & Lane Way Activation

The Town of Gawler hosted four outdoor cinemas at Apex Park on consecutive Friday nights during summer. Prior to the outdoor cinema events a jumping castle, face painting, music, as well as food and drinks were offered by local businesses and service clubs.

The Adelaide Fringe Festival came to Gawler between 14 February and 16 March 2014. The concept developed for the 'Gawler Fringe' events were to have activities held throughout the Fringe period focused on Friday evenings and weekends.

During 2013/14 Council's 'Pop Up Lane Way' was the first of its kind for Gawler. A community event with a difference held over two days and evenings, the events attracted a diverse audience, activating the main street and side laneway between the Institute building and ANZ Bank with music, wine and food.

Future Plan - Summer Initiatives, Gawler Fringe Festival & Lane Way Activation

In 2014/15 the Town of Gawler will focus on a number of initiatives, in particular the Adelaide Fringe Festival where the 'Pop Up Lane Way' and Gawler Institute are registered as venues for 2015.

Out of School Hours Care

The Gawler Sport and Community Centre 'Out of School Hours Care' program continued to provide quality 'Before and After School Care' to the Gawler Primary School community, and Vacation Care to the wider Greater Gawler community. The program included the provision of a broad range of physical and passive activities for children including the Active After School Program, excursions and incursions and a homework centre.

Future Plan - Out of School Hours Care

The Gawler Sport and Community Centre Out of School Hours Care service will conclude operation in July 2014, with Gawler Primary School commencing the operation of an outsourced Out of School Hours Care program from the primary school site, located directly across the road from Gawler Sport and Community Centre.

Gawler Aquatic Centre

The 2013/14 summer at the Gawler Aquatic Centre was a huge success with a record 59,624 visitations to the centre, building on the achievements of the 2012/13 season.

A key to this success was the Gawler Aquatic Centre Swim School program, VACSWIM, swimming carnivals and for the first time a South Australian Masters Swimming Association event.

The 2013/14 Gawler Aquatic Centre Swim School season was a great success both in and out of the water, with the all the hard work leading to the program being awarded the 2014 AUSTSWIM Recognised Swim Centre State Award at the South Australian AUSTSWIM Industry Awards. This award recognises a Swim Centre who has demonstrated excellence, commitment and innovation in the development and delivery of swimming and water safety programs and has seen the program nominated for a National Award. The Swim School program grew dramatically during the 2013/14 season with lessons offered six days a week, with the program adding classes on Thursday afternoons. Adult lessons, private lessons and a program for swimmers with a disability were introduced during the 2013/14 season. These changes and numerous improvements in program delivery and structure achieved an increase in participants for Terms 4 and 1 of more than 40% compared to the 2012/13 season.

Future Plan - Gawler Aquatic Centre

2014/15 promises to be an exciting swim season with the appointment planned of a new Aquatic Centre Manager and the upgrading of the pool heaters, to enable the use of the Centre to begin on early October 2014.



Youth Week 'Fun in the Park' event

Dog and Cat Control

	2009/10	2010/11	2011/12	2012/13	2013/14
Dogs Registered	N/A	4567	5353	5181	5343
Dogs Impounded	245	167	238	175	186
Dogs returned to owners	167	109	159	47	153
Dog attacks	16	13	23	24	11
Dog harassments	9	1	6	Nil	3
Dog Barking Complaints	19	12	99	43	29
Feral Cat Complaints	26	24	32	30	23
Roosters/Poultry Complaints	4	4	4	2	9
Dog Infringements Issued					691

Notes

1. Data is at 30 June for each financial year

Impounded Dogs Returned to Owners





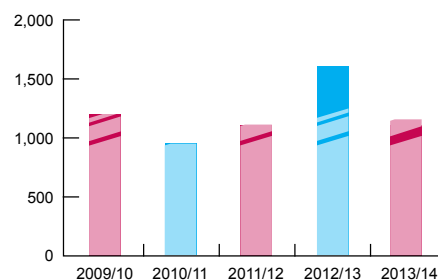
Parking Infringements/Cautions and Abandoned Vehicles

	2009/10	2010/11	2011/12	2012/13	2013/14
Parking Infringements Issued	1285	998	1234	1671	1236
Parking Cautions Issued	12	15	24	17	139
\$ value of Parking Infringements Issued	\$66,940	\$53,626	\$84,087	\$117,998	\$ 83,591
Abandoned Vehicles Impounded	3	5	6	1	2

Notes

1. Data is at 30 June for each financial year
2. Figures dropped due to staff resignations in the inspectorial area and length of time to refill the positions

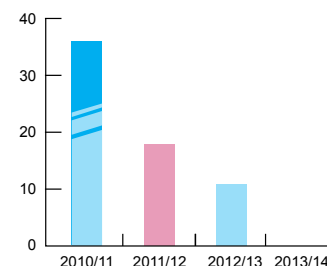
Parking Infringements Issued



Fire Prevention Statutory Charges

	2009/10	2010/11	2011/12	2012/13	2013/14
Notices Issued			267	199	1056
Expiations Issued		36	19	11	0
\$ value of Expiations			\$5,515	\$3,465	\$ -

Fire Prevention Statutory Charges
Total Expiations Issued



Notes

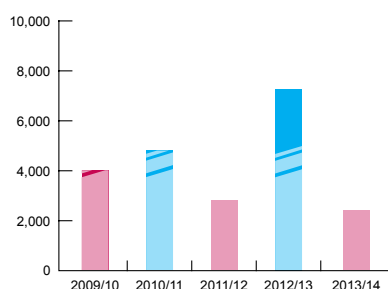
1. Data is at 30 June for each financial year
2. *Inconclusive statistics, new system was put in place for 2011/2012 and will be utilised for 2012/2013

Council Volunteers

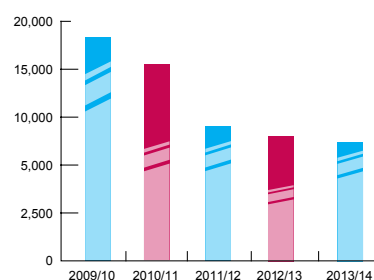
Graffiti Removal Program - Total Hits Removed				
2009/10	2010/11	2011/12	2012/13	2013/14
4,027	4,880	2,837	7,297	2461

Council Programs - Total Hours				
2009/2010	2010/11	2011/12*	2012/13	2013/14
18,737	15,439	8,986	8,065	7910

Council Volunteers
Graffiti Program - Total Hits Removed



Council Volunteers
Total Hours - Council Volunteer Programs



Notes

1. Data is at 30 June for each financial year
2. *Greater efficiencies and streamlined activities developed in some programs which has resulted in a reduced requirement for volunteer hours
3. *Some programs have either ceased, or have been reduced or on hold

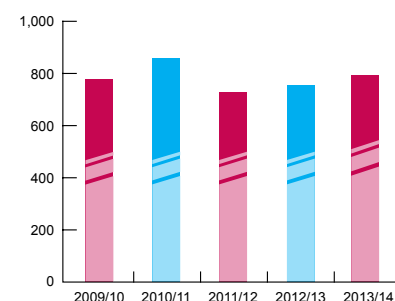
Gawler Home Assist and Community Care Program

	Financial Year				
	2009/10	2010/11	2011/12	2012/13	2013/14
Consumers	794	839	763	788	795
Hours	9,750	10,075	9,228	9,654	9756

Notes

1. Data is at 30 June for each financial year
2. Number of Services

Gawler Home Assist and Community Care Number of Consumers



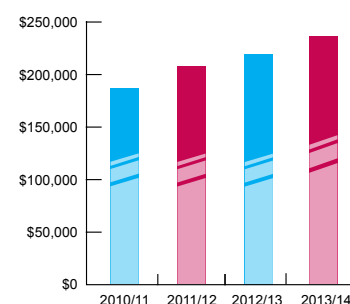
Gawler Aquatic Centre - Number of Visitations and Operating Income

Financial Year	Number of visitations	Hire Fees Income	Canteen Sales Income	Swimming Lessons Income	General Entry & Passes Income
2010/11	n/a	\$30,697.71	\$49,413.12	\$38,494.55	\$79,451.79
2011/12	49,270	\$34,280.00	\$57,583.00	\$39,730.00	\$77,643.00
2012/13	55,182	\$29,986.00	\$61,398.00	\$44,945.00	\$90,546.00
2013/14	59,624	\$42,783.00	\$53,038.00	\$63,413.00	\$85,790.00

Notes

1. Data is at 30 June for each financial year

Gawler Aquatic Centre Operating Income - Total Value



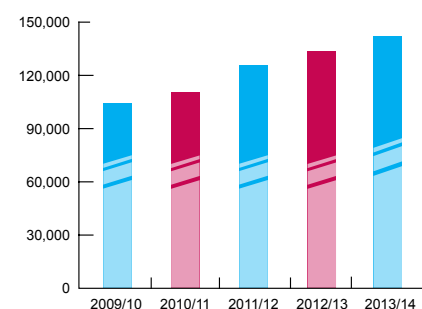
Gawler Sport and Community Centre - Visitation

Facility Attendance	2009/10	2010/11	2011/12	2012/13	2013/14
	104,230	110,225	125,000	139,000	143,000

Notes

1. Data is at 30 June for each financial year

Gawler Sport and Community Centre Visitations - Total Number



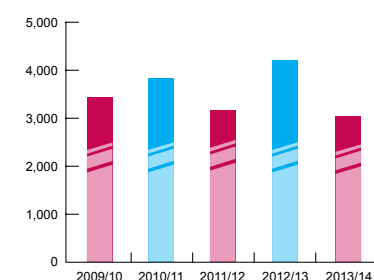
Immunisations Administered

Financial Year	2009/10	2010/11	2011/12	2012/13	2013/14
	3,465	3,890	3,226	4,328	3,083

Notes

1. Data is at 30 June for each financial year

Immunisation Program Total Vaccines Provided

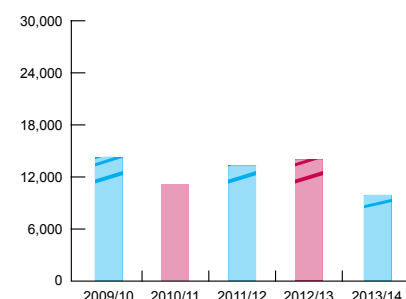




Library - Number of Library Users & Visitations

Financial Year	Number of registered Library users	% Gawler residents	Number of Visitations (people entering library)	Main Library Visits	Evanston Gardens Community Centre Branch Visits	Website Hits
2009/10	14,428	64%	83,544	83,544	n/a	37,690
2010/11	11,724	55%	82,403	82,165	238 (Branch Library opened 31 May)	45,846
2011/12	13,288	51%	80,424	74,891	5,533	45,453
2012/13	14,352	60%	67,534	60,642	6,892	55,007
2013/14	10,550	72%	66,927	61,697	5,230	23,414

Gawler Public Library
Number of Registered Members



Notes

1. Data is at 30 June for each financial year

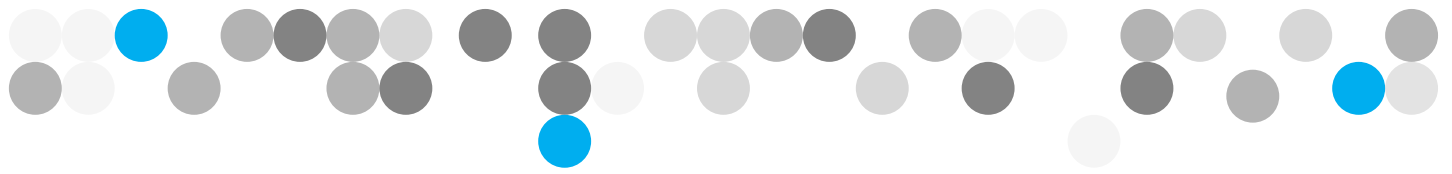
Number of library users – have reduced as a result of audit requirements to remove user details from our system once they have become inactive (not used the library in the past 3 years). The library management system was adapted to annually purge inactive users in 2009/10. Gawler still exceeds the national standard of 50% of population using the library and currently has 10,550 registered users. More recently, the library has changed registration to capture library users who do not borrow books but still use library services (eg internet users). We have an expectation of seeing our numbers continue to rise.

Number of visitations – have reduced due to a number of factors:

- Impact of the LINK network where residents from four neighbouring Councils can now use our library without having to visit our site
- Increased use of online services to browse the collection and then reserve
- Reduced programs and promotions to encourage groups (school children, service groups, tourists) into the library – especially noticeable with school holidays and special events.
- Redesign of the library with less movement of staff across main entrance
- Severe space limitations prevent groups meeting in the library
- Use of alternate sites (eg meeting room, Institute foyer) not yet being captured into statistical count.



SA Pensioners Club at the Gawler Elderly Centre



introduction • summary • [strategic directions](#) • statutory information • index



Red cross Garden Launch with Val Broadbent from Australia Red Cross and Pat Burnett from the Gawler branch



Strategic Direction 4

Manage natural and built environment

Gawler's identity is directly linked to the town's impressive collection of historic private and public buildings and the river system and adjoining parklands. The community also has an expectation that Council will improve both environmental and recreation outcomes from open space and community facilities.



Skate Park Committee Members

Outcome 4.1: Innovative Urban Planning

Strategy 4.1.1 - Leadership and opportunity for creative development solutions with local input

Outcome 4.2: Good Quality Open Space that Responds to Community Needs and Attracts Use

Strategy 4.2.1 - An Open Space Strategy that identifies current needs and influences future development

Strategy 4.2.2 - Disposal of Council land with limited community function or benefit

Outcome 4.3: Sustainable Asset Management

Strategy 4.3.1 - Roads, footpaths and bike trails maintained at a level of service that is acceptable and which the community can afford

Strategy 4.3.2 - Infrastructure assets at a level of service that is acceptable and which the community can afford

Strategy 4.3.3 - Property assets at a level of service that is acceptable and which the community can afford

Strategy 4.3.4 - Historical and Culture assets managed in ways that are acceptable and which the community can afford

Outcome 4.4: A Better Environment

Strategy 4.4.1 - Minimise water use

Strategy 4.4.2 - Improve the natural and built environment and promote community awareness and participation

Strategy 4.4.3 - Reduce energy and resource use in relation to Council's assets and operations

Strategy 4.4.4 - Reduce waste to landfill and increase diversion of recyclables, organics and hazardous materials

Performance Summary Achievements & Future Plans for 2013/14

Gawler Recreational Precinct (Reid Reserve)

With a State Government grant, developer funding and land, 2013/14 saw the creation of a Reserve Precinct to be known as Reid Reserve. The \$1.02m Reid Reserve Project is a cluster of open spaces between the Gawler River, the Northern Expressway and the Roseworthy railway line. This large open space “Reserve” in the suburb of Reid, comprises approximately 250,000 square metres of flood-prone land (where houses cannot be built). The land has been vested to Council and the community.

The primary objective of the Reid Reserve Project is to construct shared walking and cycling linkages (i.e. “shared paths”) between Paternoster Road and the Town of Gawler via existing riverside shared paths and bridges. Key parts of the project include working with indigenous peoples and local community groups to develop a regionally significant outcome for the river frontage and access along the river alignment.

The project is nearing completion with most paths, structures and infrastructure established. Council also identified significant savings in the project and undertook during the reporting period further community consultation to finalise future infrastructure and natural features to be established in the Reserve Precinct.

Future Plan - Gawler Recreational Precinct (Reid Reserve)

Following months of planning, preparation, consultation and construction the \$1.02 million project is scheduled for completion during early 2014/15. It is expected that by October 2014 the Reid Reserve will be open to the community to use and explore the numerous paths and natural areas available for recreation.

With the savings identified during 2013/14 Council was in the position to provide BBQ areas, shelters and other facilities in line with the funding requirements and community expectations.

Reid Reserve is destined to further develop into a model Reserve Precinct for the local community and visitors and is a wonderful showcase of environmental restoration and multi-use recreational grounds, in such a natural surround created by the Gawler River.

Alternative Heavy Vehicle Route Pavement Upgrade Stage 2

This project provided a route for heavy vehicles to bypass Murray Street while still ensuring safer passage and improved connectivity from Northern Adelaide to the Barossa via Gawler. As a consequence, Murray Street is now more user friendly precinct for vehicles and pedestrians and provides a place for people. This project was completed within budget and certificate of practical completion issued 26th September 2013.

Upgrade Clonlea Skate Park Precinct

The Upgrade of the Clonlea Park Precinct has included the development of a Youth Precinct adjacent the new Skate Park facility and includes family friendly facilities inclusive of a junior scooter path and innovative, interactive adventure landscaped paths and playground.

Supported by a State Government Department of Planning, Transport and Infrastructure the Gawler Youth Open Space Precinct Project (Youth Precinct) is proving to be a vibrant, multi-use, and attractive open-space zone adjacent the Skate Park. The Project was completed within budget early in the year, with the scope of works inclusive of the Murray Street footpath upgrade between Calton Road and Bridge Street South.

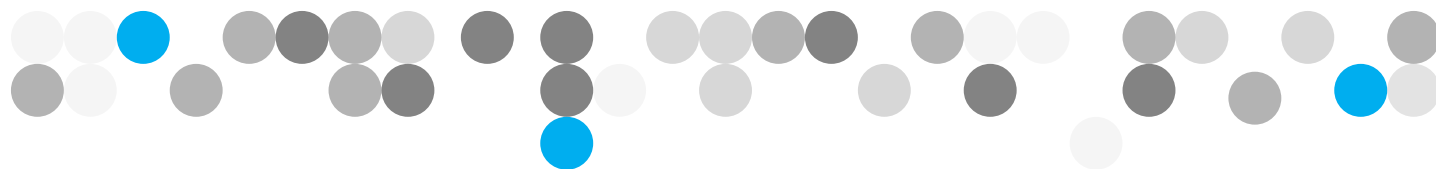
Review Evanston Gardens, Kudla, Hillier, Milne Road Drainage Channel

The Town of Gawler has begun preparing an Analytical Report incorporating a preliminary proposal to the issue of the capacity of the Milne Road Drain. The Report will analyse various options and proposals against cost and risk, to determine the most efficient, economical solution. The Report will consider the possibility of future expansion within the catchment area of the drain, future maintenance, Water Sensitive Urban Design, stormwater harvest and reuse.

The Report is expected to recommend coordination steps and identify opportunities within the southern Gawler urban areas development, taking into account the existing residents, current and future land use.

Future Plan - Review Evanston Gardens, Kudla, Hillier, Milne Road Drainage Channel

The report on the Milne Road Drain issue will be presented to Council in late 2014. Subject to Council resolution the preparation of designs will get underway in early 2015.



Disability Access at Public Convenience in Clonlea Reserve

Project is to provide disabled facilities to the public convenience in Clonlea Reserve. The project is to be constructed during the upgrade to Clonlea Skate Park Precinct Project.

Refurbishment of Willaston Cemetery Gates and entrance

Following strong public expectation the gates at the State Heritage listed Willaston Cemetery were restored to their original glory. The project also included landscaping improvements to the cemetery entrance.

Restoration works included rust removal and repairs undertaken by a person experienced in conserving historic metal structures. A paint scrape analysis was also needed be undertaken and approved by the Department of Environment, Water and Natural Resources.

Community Energy Efficiency Program - Gawler Going Green

During 2013/14 work commenced on the 'Gawler Going Green' project to improve the energy efficiency in key Council buildings and community facilities. The project is funded by the Australian Governments Community Energy Efficiency Program and is scheduled to be completed by the end of 2015.

The program was funded by the State Government Department of Climate Change and Energy Efficiency – a community inclusion and energy efficiency project.

The Town of Gawler is now implementing sustainable energy-efficiency projects consisting of:

- 1 A comprehensive community education program, targeting lower socio-economic and disadvantaged members of the community and
- 2 Upgrading five, civic and non-residential, community use buildings with energy efficient measures. The project will promote measureable cost efficiencies and encourage Gawler energy consumers to adopt their own energy-efficient measures.

Future Plan - Community Energy Efficiency Program - Gawler Going Green

Council is on track to complete the State Government funded Gawler Going Green project to improve the energy efficiency of key Council buildings and community facilities in 2014/15.

Demolish Greyhound Grandstand at Gawler Oval

Council resolved in 2013/14 to facilitate a of new Greyhound Racing SA building at the Gawler Sports and Community Centre. The Council investment was in line with plans for a possible expansion on the Greyhound Racing building as a multi-use community facility. A special condition was included in the Greyhound Racing SA lease to provide for shared use of the facility.

Future Plan - Demolish Greyhound Grandstand at Gawler Oval

The Greyhound Club to demolish the Grandstand and other related infrastructure in 2014/15. Negotiations on the lease conditions are being finalised.

Development Assessment

During the 2013/14 year, Council's Development Assessment team assessed several large development applications relating to new land development in Gawler East, Gawler South and Evanston Gardens were assessed. This reflects another busy year as the Council area grows and develops into a busy regional centre. Some other development assessment initiatives included.

Process Improvement Project

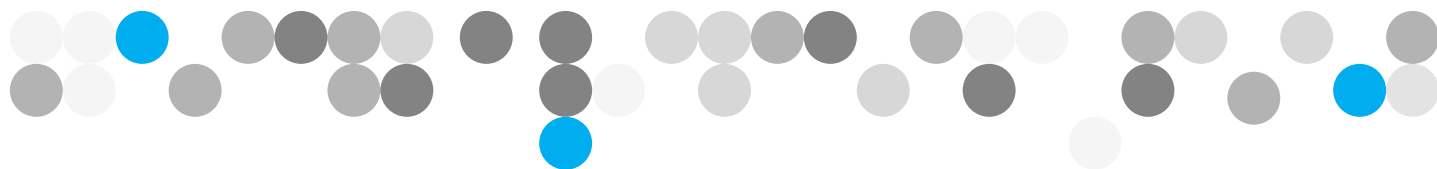
The Development Assessment team has commenced a project to improve and streamline the development assessment process. This will involve a review of all existing processes and procedures. Research will also occur to ensure best practice approaches are being used. The aim of this project is to improve the number of days it takes to assess a development application, and to also provide better service to Gawler's citizens.

DA online

Working with Council's IT Department, a new initiative has allowed an interactive tool to be placed on Council's website, allowing any member of the public to see the status of a development application in real time.

SA Planning Review

As part of the State Government's "Think Design Deliver" project (The Expert Panel on Planning Reform), staff in conjunction with Elected Members have reviewed the State Government's progress in reviewing the current SA planning system. Final recommendations will be developed later in 2014.



Install Street and Park Furniture in Main Street

During the financial year street furniture was installed as part of Stage Three of the Murray Street upgrade. The installation was completed after the renovation of the Kingsford Hotel.

Pedestrian Crossing in Para Road opposite Gawler High School

Due to unsafe connections for school children between Gawler & District College and Evanston Railway Station, Council work collaboratively with the school and State Government to install new school crossing.

Upgrade Paternoster Road, Reid

Paternoster Road is located adjacent to the Gawler Bypass in Reid and was subject to upgrade using developer contributions and Council funds. The upgrade included new kerbing, road reconstruction and new footpath and was undertaken by Council's Civil Works Team. The project was completed and provides walking connections and linkages to the Stuart O'Grady cycleway.

Construct Path Linkages at Northern Entrances for Skate Park (Town Centre Upgrade Project)

Council approved in 2013/14 the reallocation of savings identified in the construction of the Alternative Heavy Vehicle Route. \$120K was made available to construct path linkages from Gawler to Clonlea Skate Park Precinct. This project also forms part of the conditions to satisfy the Clonlea Skate Park Planning Appeal.

Concept plans were being prepared in mid 2014 and consultation is underway with the Department of Planning Transport and Infrastructure. The Project is to continue into 14/15 financial year.

Future Plan - Construct Path Linkages at Northern Entrances for Skate Park (Town Centre Upgrade Project)

This Path Linkages Project from Gawler to Clonlea Park includes the upgrading of pedestrian crossings across Main North Road from Gawler Central rail crossing to Willaston Bridge zone. During the 2013/14 financial year the works were put on hold whilst Council staff continued negotiations with the State Government (DPTI) on the proposed scope of works as this section of Main North Road is under the control of State Government. Negotiations will continue into 2014/15.

Improve Open Space and Places for People Annual Program

During 2013/14 Town of Gawler Caring For Our Country Funding Application was approved, based on 50/50 funding of \$50,000 each year for four to five years. Council is developing a works program based on the River Survey and Gawler Urban Rivers Master Plan to be presented to Natural Resource Management Board (NRM) by mid-October 2014. This project involves working with the Adelaide and Mount Lofty Ranges NRM to improve the biodiversity and to address the erosion issues of the South Para, North Para and the Gawler River Riparian corridor.

Other action and improvements were implemented from the Gawler Urban River Master Plan include the installation of path signage, bins, seating, recreational facilities, shelters, landscaping, planting.

Future Plan - Improve Open Space and Places for People Annual Program

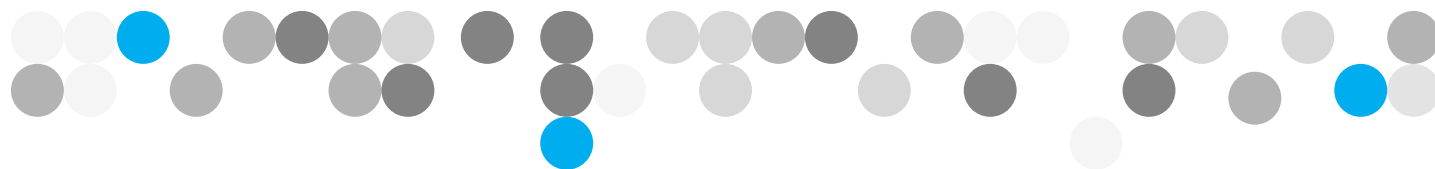
Project expected to continue over the next four years with funding approval received in principle with the NRM. Works over the coming years will include, rehabilitation works along the river corridors this included slope rehabilitation works plantings.

Council will also establish a Working Group of Council Members and Community Representatives to oversee this project.

Rehabilitate North Para River Bank and Hallam Drive Drainage Outfall

This project involved river bank reinstatement and water quality improvements which included the construction of trash rack, energy dissipation structures and minor works to correct river bank profile with replanting to protect against erosion.

Project commenced and completed within budget during the year.



Rehabilitate Gawler Mill Inn Bridge

During 2013/14 \$30,000 worth of repairs to footpaths and safety fences at the Gawler Bridge were completed to commence the process to maintain the integrity of the bridge structure. Cracks on the concrete footpaths were sealed. Expansion and construction joints at the footpaths were repaired. Safety fence posts and rails upstream were repaired and painted.

A bridge structural inspection was undertaken by the bridge structural engineers of Department of Planning, Transport and Infrastructure to assess the condition of the bridge structure and Council received the Inspection Report in early 2014. Based on the findings in the Report, future maintenance and repair work will need to be planned.

Funding will be sought from Local Government Grants Commission under Special Project Grants.

Upgrade Murray Street Footpath Stage 4

The Murray Street footpath upgrade between Walker Place and Bridge Street South was completed within Budget during the year.

Additional works on the footpath upgrade from Town Hall to Calton Road, plus outdoor dining facilities for the Golden Fleece and Kingsford Hotels were also completed and involved the installation of footpath extensions. It is noteworthy that both footpath extensions for the outdoor dinner facilities were paid for by the relevant hotel owners.

Upgrade Willaston Oval Stormwater Drainage

Upgrades to Elliot Goodger Memorial car park facilities and stormwater were completed during the year. Works included installation of underground drainage, kerbing works and regrading.

Footpath Renewal Program

Footpath sections on Main North Rd (Drury to High St), Eighteenth St (Thirteen St to Eighth St), Calton Rd (Duffield St to East Tce), Redbanks Rd (MNR to Ayling St), Fourth St (Adelaide Rd to Fifth St) and Cameron St (Jacob to Tod St) were commenced and completed within budget during 2013/14. Some works remain to be completed in July 2014 due to wet weather delays.

Kerb and Gutter Renewal Program

Civil works inclusive of Adelaide Rd, Gawler South, replacement of 120m of existing northern kerbing, south of 120m of Twenty Second St were near to completion and to budget at the end of the reporting

period. A small section is planned to be completed in July 2014, due to wet weather events slowing down works.

Road Reseal Program

The following scope of works were completed in 2013/14 - Street Kerbing Upgrade and Resheeting following street sections (2200m total length) with "Hotmix" Asphalt: Carr St (McKinlay Ave to Dawes Dr), Dawes Dr (Carr St to Cul-de-sac), Duffield St (Rudall to Ayers St), Fifteenth Street (Overway Bridge Rd to Crosby Ave), Goodger St (Coombe to McKinlay Ave), Greening Drive (Angus Ave to No 25), Hayles Road (Main North to Nicholson Rd), McKinlay Ave (Rudall to Gozzard St), Morrow Avenue (Main North Rd to No 16), Nicholson Road (Lot 2 to Hales Rd), Dawson Rd (Para to Dysart Rd), Taylor Street (Calton Rd to Barossa Ave), Roundabout First/Fifth Streets and Roundabout First/Third Streets. Project commenced and completed successfully and within budget plus additional works carried out.

Install Bus Stops and or Shelters Program

The 2013/14 financial year saw the installation completed of two new bus shelters at Coleman Parade, Evanston Park. State Government offered funding for two additional bus shelter which Council applied for and received. The new shelters are scheduled to be installed in Willaston by years end. New shelters have been ordered with installation scheduled July/August 2014.

Replace Light Fleet vehicles

Council policy required in 2013/14 the replacement of eight light fleet vehicles due to ensure operational requirements are met and the very best value is provided for the Council and Gawler Community in respect to the resale value of the used light vehicles.

Future Plan - Replace Light Fleet vehicles

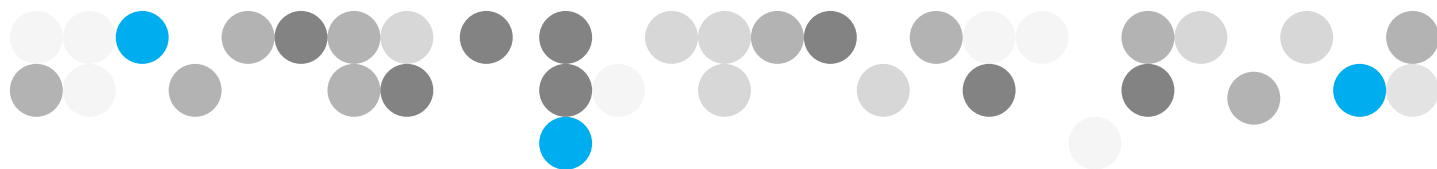
Council will review its light and heavy fleet policy and procurement practice to ensure ongoing value for money.

Future Plan

Upgrade Apex Park Playground and install Fitness and Recreation Equipment

The Apex Park Fitness and Recreational Precinct will consist of two projects and is due for implementation by end of 2015;

The first will be the installation of a fitness trail which will comprise of four static fitness stations spread out over Apex Park and adjoining precinct areas. Each



station will comprise of four to five different pieces of equipment, flooring will be of rubber bonded surface with a surrounding concrete border, and final locations are still to be worked out.

The second project of this precinct will be the upgrade of the play equipment, rubber flooring, fencing and shade cover, the old equipment will be removed and some irrigation alterations will be needed for the new playground footprint.



Bus shelter installation program

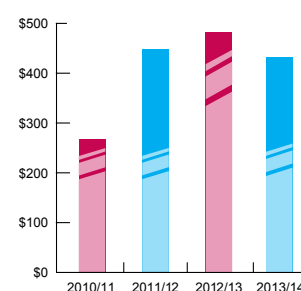
Maintenance costs on all Council owned Buildings and leased Premises

Year	2010/11	2011/12	2012/13	2013/14
Costs	\$360,176.28	\$454,948.88	\$480,241.34	\$443,653

Notes

1. Data is at 30 June for each financial year

Building Maintenance Total Value Expenditure - 000's



Trees Planted

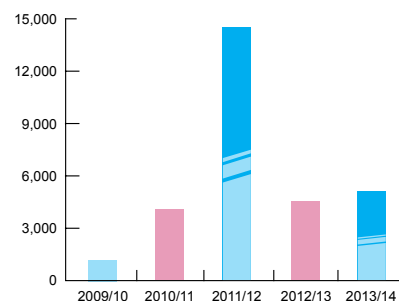
Planting of trees, shrubs, ground covers and grasses				
2009/10	2010/11	2011/12	2012/13	2013/14
952	4,065	14,600	3,200	4,248

Notes

- Data is at 30 June for each financial year
Numbers in 2009/10 are low mainly due to the drought.
The 2010/11 was the start of the revegetation project around the river corridors.
The high planting numbers of trees, shrubs, ground covers and grasses in 2011/12 (approximately 14,600) is due to money from grants for Urban Rivers Biodiversity Project along the walking trail.

The Town of Gawler continues to develop and enhance its biodiversity with various plantings in the areas of streetscape, walking trails and river corridors.

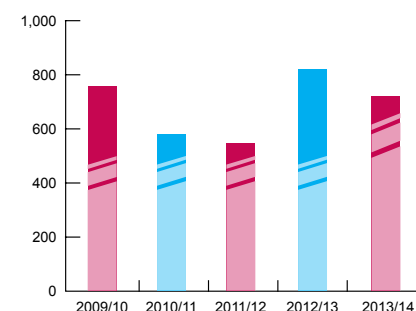
Trees Planted
Total Number



Development Approval Statistics

Year	Development applications received	\$ Value of Development	Land Division Consents Issued	Development Approvals Issued	Building consents issued
2009/10	760	272,956,473	19	628	263
2010/11	688	271,385,886	41	606	291
2011/12	654	120,835,190	33	548	244
2012/13	814	263,229,009	49	634	246
2013/14	744	176,583,411	55	681	224

Development Applications Received

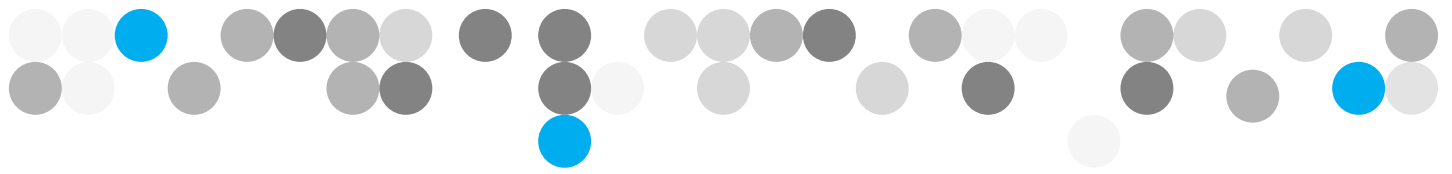


Notes

- Data is at 30 June for each financial year



Willaston Cemetery



introduction • summary • [strategic directions](#) • statutory information • index



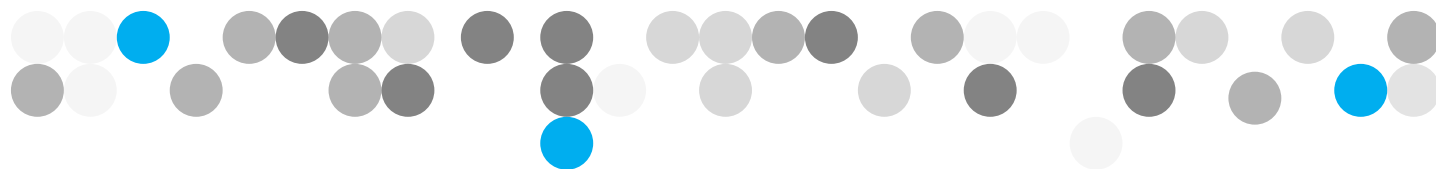
Totally Wild TV show, filming in Clonlea Park



Ageing In Style Expo stall holder Emma Sumner from Northern Carers Network



Apex Park



Strategic Direction 5 Organisational Excellence

The potential for rapid growth and reform around service delivery will require efficient and well managed Council programs that are adequately resourced and underpinned by strong Council governance.



Town of Gawler Council buildings

Outcome 5.1: Sustainable Financial Management

Strategy 5.1.1 - Prudent financial management with performance improvements over time

Strategy 5.1.2 - Partnerships that facilitate linkages between service providers, adjoining Councils, other spheres of Government, developers and other stakeholders

Strategy 5.1.3 - Balance service demand with available resources

Outcome 5.2: Creating A Future

Strategy 5.2.1 - Leadership around key local government and community issues with long-term strategic decision making underpinning all significant decisions

Outcome 5.3: Responsible Government

Strategy 5.3.1 - A system of an administration and elected body representation which communicates with and represents the diverse views of the community and delivers public value

Outcome 5.4: Good Administration

Strategy 5.4.1 - Policies, practices and procedures to deliver excellent customer service and open decision making

Strategy 5.4.2 - Apply best-practice in ensuring Council's legal interests are protected, risks are minimised, policies are regularly reviewed and effective, purchasing is fair and equitable, and the workplace is fair and safe

Strategy 5.4.3 - Responsive customer services (external and internal)



Performance Summary Achievements & Future Plans for 2013/14

Financial Sustainability

As recently as the 2009/2010 and 2010/2011 financial years, Council was recording unsustainable recurrent operating deficits of \$3m. In addition, Council's overall financial position was worsening as a result of annual loan borrowings of \$3m, which was materially increasing interest costs which subsequently constrained Council's ability to reduce its operating costs and improve its recurrent operating performance. Due to the introduction of more effective budget management techniques (which are predominantly driven by Council's Budget Management Policy), improved cost management, effective treasury management, and on-going services reviews, Council has dramatically improved both its financial performance and position - to the extent that, excluding extraordinary items, Council has realised an underlying operating surplus of \$169k for the 2013/2014 financial year - the first time Council has achieved a surplus since the 2006/2007 financial year.

Elector Representation Review

The Town of Gawler undertook an Elector Representation Review in 2013 so as to ensure the fair and adequate representation of electors within the council area.

The review investigates the size, composition and ward structure, in accordance with the specified process and addressed matters detailed under Sections 26 and 33 of the Local Government Act. Council resolved at its meeting on 24 September 2013, that:

- the current name of Council be retained;
- the principal member of Council continue to be a Mayor elected by the community at council-wide elections in November 2014.
- the council area not be divided into wards (i.e. retain the existing "no wards" structure); and
- Council continue to comprise ten (10) area councillors and the Mayor.

The final report was endorsed by the Electoral Commissioner of South Australia and gazetted on 5 December 2013.

Debt Collection

The percentage of outstanding rates as at 30 June 2014 saw a further decrease from the previous year

(5% to 4.4%), but the result was slightly above the policy target of 4% for 2013-2104. The introduction of reminder notices has facilitated an ongoing reduction in the value of rate debtors.

Policy Development and Review

Town of Gawler reviews its Policies and Codes on a regular basis to ensure they are meeting community and legislative requirements. A copy of current Policies and Codes can be found on Council's website or are available for viewing at the Town Hall during office hours.

Service Delivery

Through ongoing consultation the Town of Gawler is well aware that the local community expects services to be cost effective and financially viable.

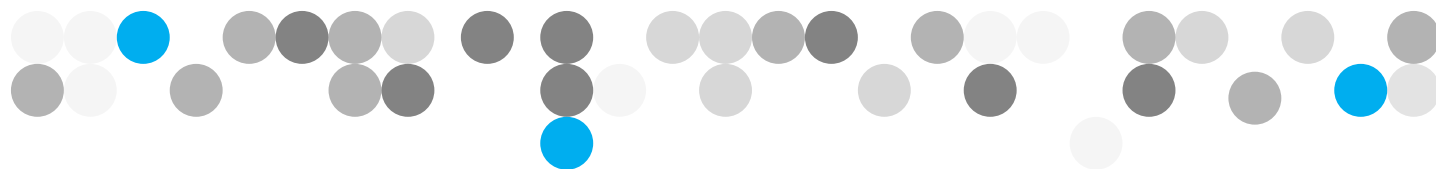
Council's workforce must constantly adapt to meet the improved service expectations of the community within existing budgetary constraints. The increased use of technology and online transactions is a classic example of how service provisions have changed over time. Council continued to review service delivery and efficiency factors this financial year with a specific focus on Communications and Marketing, Out of School Hours Care, Visitor Information Centre and Volunteer Services.

Future Plan - Service Delivery

Council will further progress investigations to drive ongoing improvement in service delivery. Funding has been allocated in the 2014/15 Year Budget to achieve further efficiency and effectiveness improvements.

Promoting a safe workplace

Council is currently operating a host of health and wellbeing programs including health assessments, information sessions and health coaching. Council provides access to an Employee Assistance Program which provides confidential support to staff for workplace and personal issues. Council has completed revising all of its Work Health and Safety (WHS) system documentation ensuring it is compliant with the new Work Health Safety Act 2012. Training in the WHS system is currently being rolled out to staff in line with Council's training plan.



To ensure a friendly user system two programs were revised and redesigned

1. An online training register – this program allows staff to put in an application to attend training and an approval function for Team Leader/Manager, after the training sessions staff are emailed to review the training session.
2. A Corrective and Preventive Action Register - this program is used when a WHS Issue is identified and what controls are to be used and who the task is assigned to.

Training Needs Analysis

The Training Needs Analysis is a workforce development strategy and fits into the workforce planning process.

The organisation looks at the core competencies, and compliance or mandatory requirements; functional skill areas like management that are needed across multiple job roles, admin and IT, customers service or workforce health and safety; and then job specific skills that makes one job role different from another. Without the right skills and targeted investment in learning and development, an organisation cannot compete successfully.

Future Plan - Training Needs Analysis

Further refinement of the Organisations Training and Development program will occur in 2014/15 to further ensure the skills and capabilities better fit with service standards to be provided to the community.

Work Health Safety & Injury Management

Town of Gawler is committed to the health and safety of our employees, volunteers and contractors. Our Management Systems approach to Work Health and Safety (WHS) and Injury Management (IM) is in line with our organisational WHS vision of “A future where Town of Gawler embrace an integrated WHS culture that is legislatively compliant and provides a safe work environment for all workers”.

Organisational Development

A significant change introduced at the beginning of the financial year was to introduce a ‘flat’ reporting structure. Previous Director roles were removed, Divisions were subsequently created and Divisional Managers recruited.

While it is acknowledged that in many instances external recruitment brings expertise and a fresh approach, as part of the restructure opportunities

have provided targeted career planning to promote appropriate staff development.

We will continue to build a culture that is performance-focused and proactive in seeking to deliver services as efficiently and effectively as possible.

We will embrace existing and new technology to improve skills in selecting, rolling out and using systems and applications, resulting in effective utilisation of online information.

We will develop multi-skilled teams to enable greater flexibility.

We will continue to improve our skills to ensure that great customer service remains at the heart of Council’s service provision. This will involve increasing skills to enable better sharing of customer feedback data between customers and operational staff.

2014 Local Government Managers Australia Emerging Leaders Program

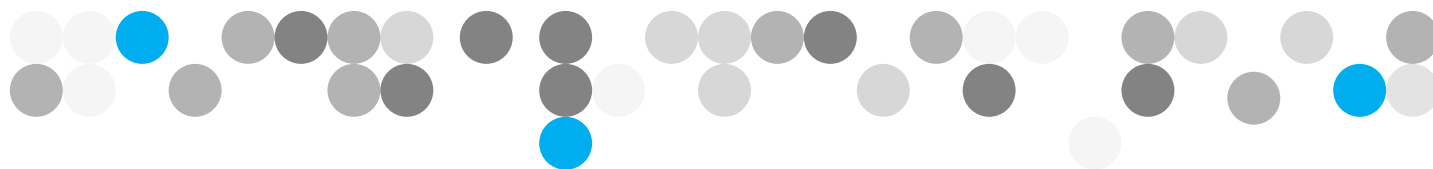
The program aims to provide participants with the next steps following the Emerging Leaders Program or for the manager wanting to move forward in their leadership career. The program is designed to both complement and build on the skills developed through the Emerging Leaders Program, to develop analytical capabilities in areas such as legislative context, finance, operations and strategy.

Staff engaged in the 2014 program are Jeannette Lockwood and Neil Langley.

Workforce Planning

As part of a commitment to Organisational Excellence, the Council has continued to deliver learning and development opportunities to provide staff with the capabilities required to meet current and future business objectives.

Council’s Workforce Plan will endeavour to build an organisational culture which continues to attract and retain great staff. With a high performing culture Council will strengthen its relationship with the business community and other partners to deliver services efficiently and to a high standard.



Regional Procurement Collaboration

The Town of Gawler, in partnership with the Light Regional Council, The Barossa Council, Adelaide Hills Council, Mallala District Council and City of Playford have entered into a collaborative approach for procurement of services and products. The Councils are working together to create economies of scale to deliver the best value for ratepayers money through joint tender processes.

Future Plan - Regional Procurement Collaboration

Regional procurement opportunities will continue to be pursued in the 2014/15 year. The primary focus of which is to achieve more effective expenditure in delivering of more affordable service and product outcomes. Increasing local business participation in Council's procurement program will continue to be a focus.

Long Term Financial Plan

The Long Term Financial Plan was reviewed during the reporting period. With a 10 year forward horizon, the Plan effectively acts as a financial 'road map' for the Council. The Long Term Financial Plan forecasts a return to an operating surplus by the 2014/15 financial year, consistent with the Audit Committee challenge put to Council Administration in February 2011 (the adopted budget for 2014/15 was ultimately representative of a \$33k operating surplus).

Debt Management

The ongoing implementation of Council's prudent and effective Treasury Management principles saw a further reduction in the Net Financial Liabilities Ratio during the reporting period (from 53% to 49%). Prior to the change in Council's loan funding strategy in early 2012, the ratio result had been consistently increasing towards Council's policy maximum threshold of 100% (whereby the net financial liabilities of the Council matched the total annual operating revenue), with the ratio result peaking at 86% as at 30 June 2011.

The revised strategy has culminated in no external loan borrowings since 2010/2011, which has been a major catalyst towards the consistent improvement in the ratio result. Importantly, the reduced ratio result has created future loan borrowing capacity, should it be required, towards the purchase / construction of new and/or upgraded community assets. Since 2011/12, Council has reduced its loan indebtedness and associated interest costs by approximately 20%.

Financial Policies

All of Council's key financial policies were reviewed during the reporting period. Further to this, the following new policies were created in 2013/14: Service Range Policy and Community Loans Policy. The Service Range Policy prescribes the services that are provided by the Council and, subsequent to this, Service Level Policies (for the various services outlined in the Service Range Policy) will be progressively developed. The Community Loans Policy was developed to provide policy guidance relative to the consideration and assessment of community loan applications.

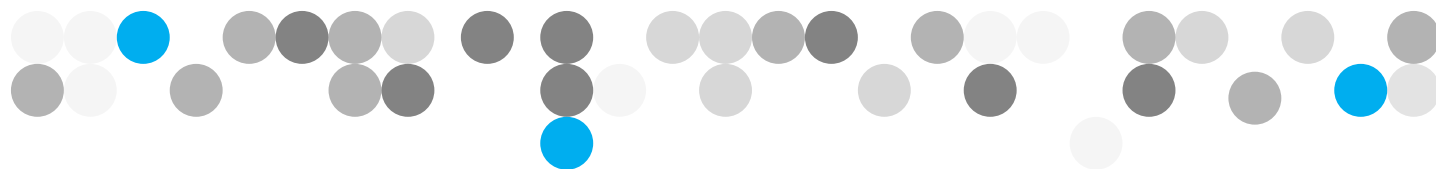
Future Plans

Cultural Mapping

Culture mapping is to be introduced to Council through a human synergistic tool to look at how we think about and interpret situations and how this influences our reactions and responses. It is about measuring and quantifying organisational behaviour and the individual, group and organisation levels. It is about improving the way people think, interact and work together and building strategies for improvement. It will provide a profile of the organisations operating culture and create a vision of the ideal or preferred culture for the organisation. It will provide leadership development.

Corporate Plan

In parallel to the development of a new Community Plan work has commenced on the development of a new Corporate Plan 2015 - 2018. While the Community Plan is Council principal overarching strategic document, the Corporate Plan outlines the actions and key performance indicator that will ensure Council achieves the vision, goals, objectives and strategies outlined the Community Plan over the next four years. It is envisaged that the Corporate Plan will be finalised in first half of the 2014/15 financial period.



Employment Status - Head Count

Type of Employment	2009/10	2010/11	2011/12	2012/13	2013/14
	No	No	No	No	No
Full Time (FT)	82	78	80	80	78
Part Time (PT)	23	25	24	26	21
Casual (on payroll)	53	34	41	37	32
Agency	4	10	40	13	18
TOTAL	162	147	189	156	149

The downward trend in casuals is mainly due to the use of Agency staff at the Gawler Aquatic Centre and Gawler Sport & Community Centre.

Note:

1. Data is at 30 June for each financial year

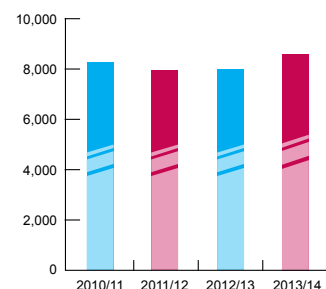
Employment Status
Subtotal of Full Time and Part Time



Waste Management

Financial Year	Waste		Recycling		Garden Organics		Total	% Diverted from Landfill
	Tonnes	%	Tonnes	%	Tonnes	%	Tonnes	
2010/11	4,487.16	55.26	2,035.68	25.07	1,597.26	19.67	8,120.10	44.74
2011/12	4,322.00	54.70	2,045.10	25.88	1,533.62	19.41	7,900.72	45.30
2012/13	4,511.76	56.83	1,939.95	24.44	1,486.96	18.73	7,938.67	43.17
2023/14	4,470.00	54	1,961.00	24.00	1,880.00	22.00	8,312.00	46.00
Totals	13,320.92		6,020.73		4,617.84		23,959.49	44.40

NAWMA Kerbside Collection
Total Tonnage



Notes

1. Data is at 30 June for each financial year



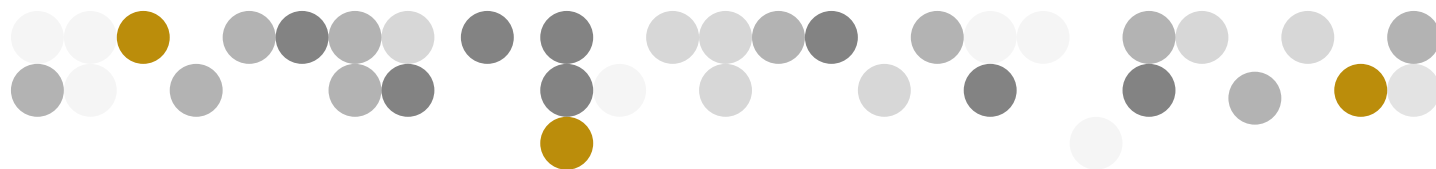
Reid Reserve Community Engagement



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'The Place Next Door' community event



Section 3

Statutory Information

This Information Statement is published by the Town of Gawler in accordance with the requirements of Part 2 of Section 9 of the Freedom of Information Act, 1991.

The Town of Gawler is pleased to comply with the legislation and welcomes enquiries from the public for information.

An updated Information Statement will be placed in Council's Annual Report and on Council's website every 12 months.

This Information Statement is reflective of Council's administration as at 30 June, 2014.



Staff members Lyn Jones and Kellie Stewart

Council Governance

Full Council consists of a Mayor and 10 Area Councillors and is the peak decision making body on all policy matters. The following members were elected at the Council Election held in November, 2010 for a term of 4 years:

Mayor: Brian Sambell
Councillors: David Hughes - Deputy Mayor (up until November 2013)
Brian Thom - Deputy Mayor (from November 2013)
Karen Carmody (Resigned August 2011)
Kevin Fischer
Diane Fraser
Scott Fraser
Paul Koch
Karen Redman
Adrian Shackley
David Strauss (Resigned January 2012)

The following members were elected at the Council Supplementary Election held in May 2012:

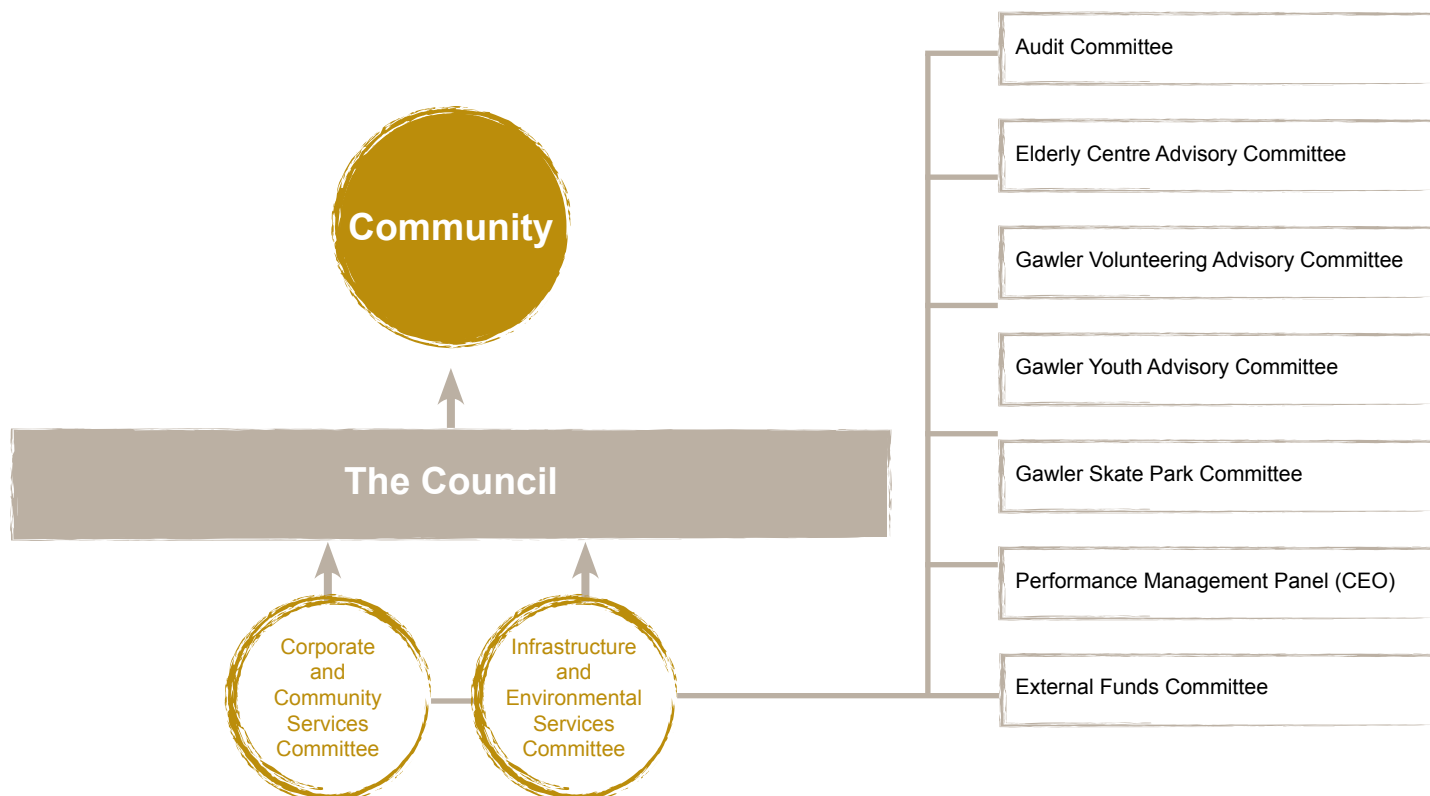
Councillors: Dianne Hockley
Barry Neylon

Ordinary meetings of the Council are held on the fourth Tuesday of each month commencing at 7pm. Meetings are held in the Town Hall Council Chamber, 89 Murray Street, Gawler. Special meetings are called as required.

Meetings are open to the public. The public will only be excluded when the need for confidentiality outweighs the principle of open decision making.

Council and Committee meetings are held as listed in this statement and in Council's Diary which is published on Council's website www.gawler.sa.gov.au

Any cancellations or additional meetings are advertised by public notice on Council's public notice board in the Town Hall foyer and in the Council Diary on Council's website. Agendas for meetings (excluding confidential information) should be available on Council's website three days prior to the meeting. Minutes of meetings (excluding confidential information) should be available on Council's website five days after meetings.



Committees

A number of committees have been established to streamline the consideration of Council business in accordance with the requirements of the Local Government Act (Section 41):

COUNCIL COMMITTEES

Corporate & Community Services Committee – are held bimonthly on the second Tuesday of the month. They were held in July, September 2013 at 6.30pm, November 2013 and January, March and May 2014 at 7pm.

Infrastructure & Environmental Services Committee – held bi-monthly on the second Tuesday in the month. They were held in August, October and December 2013 at 6.30pm, February, April and June 2014 at 7pm.

Members of the public are welcome to attend Council and Committee meetings, which are held as listed or when required.

OTHER COMMITTEES

(under Local Government Act Section 41)

Audit Committee
Elderly Centre Advisory Committee
External Funds Committee
Gawler Volunteering Advisory Committee
Gawler Youth Advisory Committee
Gawler Skate Park Committee
Performance Management Panel (CEO)

OTHER COMMITTEES

(under Development Act)
Development Assessment Panel (Section 34 & 56).

Agendas and Minutes

Agendas of Council and Committee meetings are placed on public display no less than three (3) days prior to meetings. Minutes are available for viewing within five (5) days of that meeting and on Council's website www.gawler.sa.gov.au

Subsidiaries

The following subsidiary committees have been established in accordance with the requirements of the Local Government Act:

Northern Adelaide Waste Management Authority (NAWMA) (Section 43).
Gawler River Floodplain Management Authority (GRFMA) (Section 43).



External Committees / Boards / Associations

Council participates in a number of external committees, boards and associations comprising elected members, staff and the public. Currently they are:

Adelaide and Mount Lofty Ranges Bushfire Management Committee
 Australian Local Government Association
 Barossa Sustainable Environs Committee
 Barossa Zone Emergency Management Committee
 Gawler and District College School Council
 Gawler Business Development Group
 Gawler Care and Share Group Inc
 Gawler Community (Neighbourhood) House
 Gawler Community Road Safety Group

Gawler District Health Advisory Council Inc
 Gawler Mental Health Network
 Jibba Jabba
 Local Government Association of South Australia
 Local Government Finance Authority (LGFA)
 Metropolitan Local Government Group
 Wakefield Group

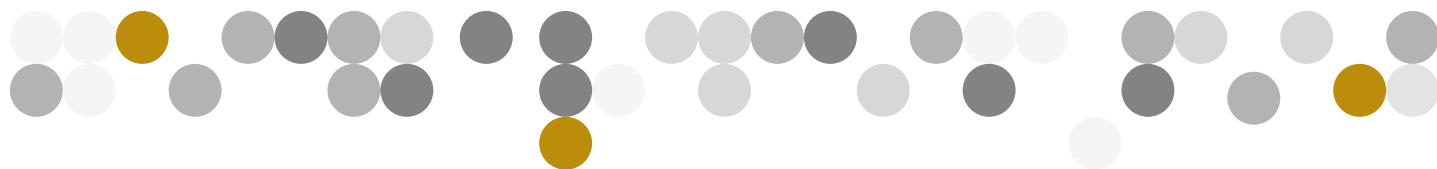
Delegations

Under Section 44 of the Local Government Act the Council has delegated certain powers to the Chief Executive Officer who may sub-delegate to staff members. Delegated Authority is reviewed annually. Council maintains a register of such delegations.

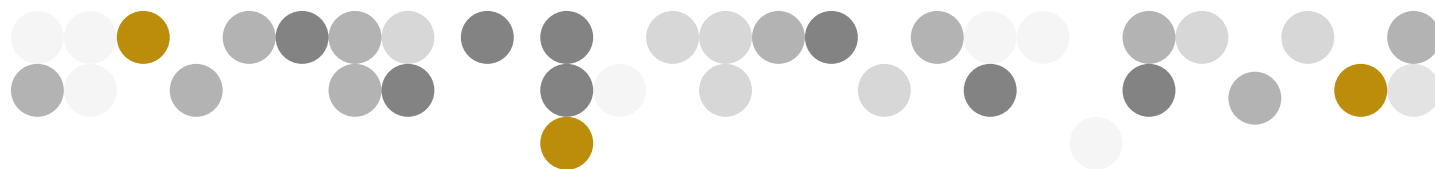
Services for the Community

Animal Management
Cat Control
Dog Control
• barking
• dog attacks
• impounding wandering dogs
• registration
• education programs
Pest animals
Community Relations
Art Gallery Support
Art & Cultural Programs
Australia Day Awards
Australia Day Ceremony
Citizenship Ceremonies
Civic Functions
Clean Up Australia Day
Community Leadership and Advocacy
Community Organisation Support
Festivals and Events
Museums and Community History / Archives support
Reconciliation Week
Development Control
Building controls and regulation (includes swimming pools, pergolas & toolsheds; tree removal on private property approval; fences of certain heights and construction)
Development assessment

Heritage advice, protection and funding
Economic and Community Development
Business support / separate rate
Community Development
Economic Development
Regional/Industry partnerships
Tourism Support
Gawler Visitor Information Centre
Environmental Management
Dry zones (no/restricted alcohol zones)
Environmental Management
Bee control on Council property
European Wasp Nest Eradication
Fire hazard Prevention
Flammable Undergrowth
Flood Prevention
Noxious weed control on Council land
Nuisances control / unsanitary conditions
Rubbish collection and disposal
Septic tank controls
Shopping trolley controls
Stormwater drainage and reuse
Unsightly premises action
Litter control
Waste management; including collection of household rubbish, green waste and recycling



Financial Management	
Financial management (including Annual Budget / Report and statutory statistical returns)	Playgrounds
Fleet Management	Parks and picnic areas
Vehicle/plant and equipment management	Property Management
Governance	Public toilets
Governance / Mayor and Councillors / Community Representation	Skate Park
Government Relations	Sport and Community Centres
Intergovernmental relations	Street furnishings
Local Government sector representation (Local Government Association Membership)	Swimming Pool
Resource sharing with neighbouring Councils	Vandalism repairs
Health Management	Visitor Information Centre
Environmental and Public Health Inspections	Social, Cultural and Community Services
Food complaints/poisonings investigations	Clock Tower Support Group
Food premises inspections	Community grants
Health Education, Promotion and Fitness Programs	Community information (including directory)
Immunisation Clinics	Community safety/crime prevention
Supported residential facilities licensing	Community services
Swimming pool inspections (public)	Community transport facilitation
Infrastructure	Employment Training Programs
Bridges	Family & local history reference service
Concrete driveway (from kerb to property boundary)	Graffiti removal
Cycle tracks	History Festival (May)
Footpath sweeping	Home Assistance & Community Care
Footpaths	Library & public internet (includes Children's book week, short story & poetry competitions; youth & children's services)
Road construction and maintenance	Library – Local History Collection
Signage	Library – home visiting service
Street Lighting	Library/Information Week
Street sweeping	National Volunteer Week
Street trees	Public art
Legal Provisions	Recreational programs
Bylaws	Services for the older person
Property Management	Swimming education
Asset and Infrastructure Management	Gawler Swimming Centre
Caravan Park	Vacation care
Cemetery	Volunteer programs
Elderly Centre	Gawler Volunteer Resource Centre
Halls and Public Meeting places	Youth Advisory Committee
Open space, parks and gardens	Youth services, resources, support & development
Ovals/recreation/reserves and facilities	Gawler Youth Services Office
	Youth Week events



Strategic Management
Disaster preparedness & response
Emergency response
Project Management
Risk Management
Strategic planning

Technology and Communication
Information technology
Mapping
Website/online services
Traffic Management
Parking facilities
Parking restriction enforcement
Road closures
Traffic management

Public Participation

Council Meetings

Members of the public have a number of opportunities to express their views on particular issues before Council.

a) Deputations – People wishing to appear at a meeting of Council, or Committee, must make a written request to the Chief Executive Officer, no later than 2 weeks prior to the meeting date. The request must include a summary of the deputation.

b) Petitions – Written petitions (including letters of multiple signatories) can be addressed to the Council on any issue within the Council's jurisdiction. The recommended petition format is published on Council's website.

c) Written Requests – A member of the public can write to the Council regarding any Council policy, activity or service.

d) Elected Members – Members of the public can contact the Elected Members of the Council to discuss any issue relevant to Council.

e) Public Open Forum – is held at the commencement of each ordinary Council Meeting to encourage direct communication between the public and Council. There is a twenty minute open segment to make statements or ask questions. The time available will be allocated to speakers on an equal basis with provision of a maximum five minutes per speaker. Therefore if five (5) people want to participate, then a maximum of four (4) minutes each will be allocated. The Mayor will ask at the meeting for the names of people wishing to participate.

f) Staff Members – Members of the public can contact Council staff to discuss any issue relevant to Council.

Public Consultation Policy

The purposes of this Policy is to outline the principles and procedures that Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of the Council to the community through effective communication and consultation strategies.

The principles underpinning this policy are:

- The community has a right to be involved in, and informed about, decisions affecting their area.
- Community involvement in Council decision making will result in greater confidence in the Council and responsible decision making.
- Council decision making should be open, transparent and accountable.
- The Council recognises that the level of consultation with the community will vary depending on the community interest in the topic, the number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics.
- The Council's desire to balance community views and interests with the other influences such as budgetary constraints.
- The community has a right to be informed and to influence decisions which affect their lives.

Council consultation involves seeking and receiving feedback, as well as providing information. Consultation with residents can take a variety of forms including:

- a) hand delivered or posted circular letters
- b) letters personally addressed to individuals, including questionnaires
- c) street meetings or local area meetings
- d) various pamphlets or publications
- e) telephone sample surveys



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The following are some examples of consultation undertaken by Council:

- (1) Reserve Development - Local residents may be consulted on the types of facilities and equipment during the design of some reserves.
- (2) Development Applications - Residents are notified (where there is a legislative requirement to do so) of some Development Applications. When an application is publicly notified, residents have the opportunity both to write to Council expressing their view on the application and to subsequently personally address the Council before a decision is made.
- (3) Gawler Draft Traffic and Transport Management Plan.
- (4) Resident Forums – Various forums are convened on an ‘as needed’ basis to enable residents to discuss proposals that may affect them with both the Officers and Council members.

Access to Council Documents

Documents Available for Inspection

The following documents are available for public inspection
The following documents are available for public inspection at the Council Offices (free of charge) between the hours of 9am – 5pm Monday to Friday.

Documents marked with an asterisk * are available on Council’s website (www.gawler.sa.gov.au).

The schedule of fees for 2014/15 financial year was adopted by Council and will apply from 1 July 2014.

Members of the public may obtain copies of these documents from the Records Management Officers as listed below:

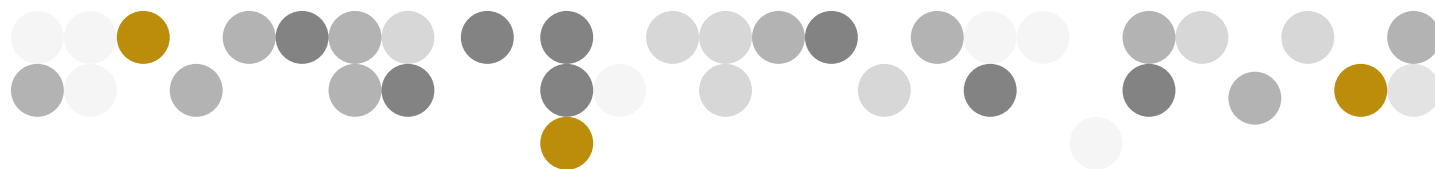
Document	Price
Reviews of council constitution, wards & boundaries	
Representation options papers & reports on Reviews of council composition or ward structure	\$0.80 p/page
Reports to Minister provided to Council by Boundary Adjustment Facilitation	\$0.80 p/page
Registers and Returns under the Local Government Act & Local Government (Elections) Act 1999 (as follows):	
Council Voters Roll – (public inspection only). Election candidates receive a hard copy	Free of charge
further copies to Candidates at	\$0.80 p/page
Campaign Donations returns under Local Government (Elections) Act 1999	\$0.80 p/page
Register of Community Land	\$0.80 p/page
Register of Interests of Elected Members (subject to written request to CEO)	\$0.80 p/page
Register of Allowances & Benefits (Elected Member Register)	\$0.80 p/page
Register of Remuneration, salaries & benefits (Staff/Employee Register)	\$0.80 p/page
Register of Public Streets & Roads	\$0.80 p/page
Fees & Charges Register (levied by Council)	\$0.80 p/page
Codes	
Code of practice – Access to Council Meeting, Council committee & council documents (includes Confidentiality provisions)	\$0.80 p/page
Code of practice for Council Meeting procedures	\$0.80 p/page
Code of practice for Committee Meeting procedures	\$0.80 p/page
Code of practice for Working Groups	\$0.80 p/page
Code of practice – Shopping Trolley (Abandoned)	\$0.80 p/page
Meeting Papers	
Current and prior Council / Committee Agendas and Minutes (that are approved for public access)	\$0.80 p/page
Policy documents	
Any policy document of the Council within the meaning of the FOI Act 1991 (as listed below & on the intranet)	\$0.80 p/page



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	Document
Section 1 - CODES	
1.1	Code of Practice for Council Meeting Procedures
1.2	Code of Practice for Access to Council Meetings, Council Committees and Council documents
1.3	Code of Practice for Committee Meeting Procedures
1.4	Code of Practice for Working Groups
Section 2 - MANDATORY POLICIES	
2.1	Order making policy
2.2	Review of Council decisions
2.3	Public Consultation
2.4	Procurement
2.5	Internal Control Policy
2.6	Building Inspection & Swimming Pool Policy
2.7	Caretaker Policy (Elections)
2.8	Prudential Management
2.9	Disposal of Land & Assets
Section 3 - COUNCIL AND ELECTED MEMBERS	
3.2	Council & Committee Meetings
3.3	Mayor Seeking Legal Advice
3.4	Council Members – Allowances and Benefits
3.5	Equality of Information Provision to Elected Members
3.6	Training & Development for Elected Members
3.7	Supplementary Election Policy
3.8	Induction for Elected Members
Section 4 - GENERAL	
4.1	Acting Chief Executive Officer - Appointment
4.2	Resource Sharing
4.3	Risk Management
4.4	Safe Environment
4.5	Volunteer Management
4.6	Records Management Policy
4.7	Whistleblower Protection Policy
4.9	Town of Gawler Brand
4.10	Environment Policy
4.11	Ombudsman Enquiries and Investigation Management
4.12	Social Media
Section 5 - COMMUNITY	
5.1	Community Development Grant
5.7	Sporting and Community Clubs / Organisations Agreement Schedule for Ground Leases (Exclusive Right of Possession) Policy
5.8	Sporting and Community Clubs / Organisations Agreement Schedule for Leases (Exclusive Right of Possession)
5.9	Sporting Clubs Association Agreement Schedule for Shared Facilities Leases
5.10	Hire of Council Owned Facilities
Section 6 - FINANCE	
6.1	Budget Management
6.2	Light Fleet, Plant and Heavy Vehicle Replacement and Management
6.3	Use of Council Vehicles
6.4	Treasury Management Policy
6.5	Funding Management Policy
6.6	Business Credit and Purchase Card Policy
6.7	National Competition Policy and Complaints Mechanism

6.8	Strategic Rating Policy
6.9	Asset Capitalisation Policy
6.10	Rates Rebate Policy
6.11	Debtor Management
6.12	Depreciation
6.13	Service Range Policy
6.14	Community Loans
Section 7 - ROADS AND FOOTPATHS	
7.1	Flags and Banners
7.2	Car Parking and Traffic Control – Gawler Show Days
7.3	Entranceways – Provision
7.4	Footpath Design Guidelines – Gawler Town Centre
7.5	Footpaths – Guidelines for the Construction of concrete footpaths in cul-de-sacs and other local roads
7.6	Footpath and Cycleways Policy
7.7	Landscaping of Footways
7.8	Property Numbering – Uniform Numbering on Road Kerbing
7.10	Stobie Poles - Painting
7.11	Naming of Roads
7.12	Street Tree Planting for new Land Divisions
7.13	Street Trees – Removal
7.13	Street Trees – Removal
Section 8 - PLANNING AND DEVELOPMENT	
8.1	Council's Boundary Adjustments– Principles for Gawler
8.2	Caravans on Building allotments – Occupation of Caravans on Vacant Land
8.3	Compliance Development Act (Planning)
8.5	Green Belt Policy
8.6	Heritage Development
8.7	Land Divisions – Indentures, Bonds and Bank Guarantees
8.8	Licensed Premises – Liquor License and Gaming
8.9	Liquor Booths
8.10	Planning Appeals – Notification to Members
8.12	Signs – Third party advertising on Council Reserves
8.13	Sustainable Urban Development and Infrastructure Funding
8.15	Outdoor Dining
8.16	Town Centre Carparking Strategy
8.17	Busking
8.18	Proponent-Funded Development Amendment Plans
Section 9 - COUNCIL SERVICES	
9.1	Council Service Levels - Change
9.2	Library Service
9.3	Recreation
9.4	Willaston Cemetery – Services Offered and Fees
Section 10 - ASSET MANAGEMENT	
10.1	Infrastructure Asset Management Policy
10.2	Stormwater (Watercourse) Management Policy
Section 11 - INSPECTORIAL	
11.1	By-law Enforcement - Fines
11.2	Dog Registrations – Strategic Policy and Notification Procedure
11.3	Shopping Trolleys (Abandoned) – Code of Practice
11.4	Wood Collection from Council Property
11.5	Expiations



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Document	Price	On Website
Administrative documents		
Delegated Authority Manual (Single Delegation)	\$0.80 p/page	
Strategic Plan	\$0.80 p/page	*
Business Plan (including Rating Policy) Annual - after Council adoption. Draft Annual Business Plan. Summary	\$0.80 p/page	*
Walking & Cycling Plan	\$0.80 p/page	
Annual Budget Statement (after adoption by Council - located in Annual Business Plan)	\$0.80 p/page	*
Annual Financial Statement	\$0.80 p/page	*
Annual Report	\$0.80 p/page	*
Church Hill Management Plan	\$0.80 p/page	*
Council's Assessment Record (extract) In accordance with Section 174(2) of Local Government Act	\$1.70 p/record	
Development Policies – Protecting Gawler's Heritage	No Charge	*
Executive Summary & recommendations	\$0.80 p/page	
Management plans for Community Land	\$0.80 p/page	
Procedure for Internal Review of Council Decisions	\$0.80 p/page	*
Charter for subsidiaries established by Council or for whom Council is a constituent Council	\$0.80 p/page	
Information statement under Freedom of Information Act 1991 (most recent)	\$0.80 p/page	*
Bylaws		
Bylaws made by Council -	\$0.80 p/page	
Other public documents per page	\$0.80 p/page	
Concession holders charged 75% of any of the above General Council document fees (photocopier fee includes staff labour cost).		

Other Information Requests

Requests for other information not included in Clause 4.1 above will be considered in accordance with the Freedom of Information Act. Under this legislation, an application fee and a search fee must be forwarded with the completed request form, unless the application is granted an exemption.

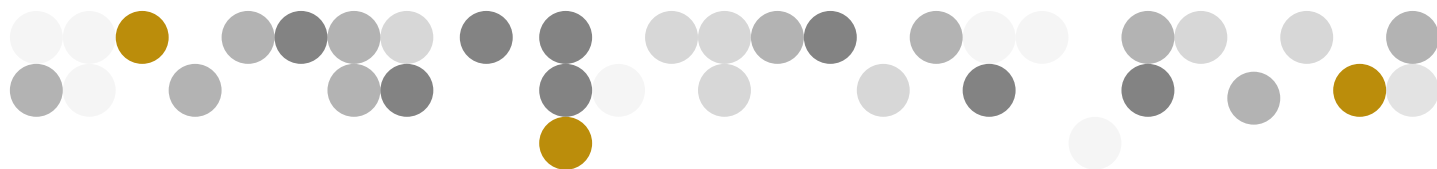
Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, the charges set out in the Freedom of Information Act will apply. Unless the applicant is granted an exemption the following charges apply from 01/07/2014:

- a) application fee of \$32.25
- b) dealing with an application (other than personal affairs) \$12.00 per 15 minutes
- c) dealing with personal affair's application - \$12.00 per 15 minutes after first 2 hours
- d) photocopies of documents – \$0.20 p/page
- e) written transcripts \$7.20 p/page
- f) photograph, video/computer tape or disc (cost of producing copy)
- g) actual cost incurred for postage or delivery
- h) application for review fee \$32.25

Freedom of Information application forms are available at the Council Office at 89 Murray Street Office or on Council's website www.gawler.sa.gov.au. Enquiries or requests should be addressed to:

Accredited Freedom of Information Officer
Town of Gawler
P O Box 130
GAWLER SA 5118

Applications will be responded to as soon as possible within the statutory timeframe of Council receiving the properly completed Freedom of Information request form, together with application search fees.



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Six (6) Freedom of Information applications were received and determined under the Local Government Freedom of Information Act in the twelve months to 30 June, 2014.

Amendment of Council Records

Members of the public may request access to Council documents concerning their personal affairs by completing a Freedom of Information "Request for Access to documents" form outlining the records that they wish to inspect.

A request may then be made to correct any information about themselves that is incomplete, incorrect, misleading or out of date by completing an application for "Amendment of personal records" form.

These forms are available at the Council Office or on Council's website www.gawler.sa.gov.au (under Your Council / Freedom of Information).

Council Representation Quota - Comparative Representation

The Town of Gawler total representation quota (the number of electors for each councillor) is 1:393 (15,330 electors). A comparative table below compares local and similar sized Councils to the Town of Gawler.

	Town of Gawler	The Barossa Council	Light Regional Council	City of Murray Bridge	City of Whyalla
Electors	15,330	16,695	9,986	13,352	14,849
Elected Members	11	12	11	10	10
Ratio	1,393	1,391	907	1,335	1,484

Senior Executive Officers Annual Remuneration

The Executives Officers remuneration packages as at 30 June 2014 comprise as follows:

Chief Executive Officer \$232,875
Base Salary \$200,060
Motor Vehicle \$13,000
Superannuation \$19,815

Manager Finance &
Corporate Services \$136,625
Base Salary \$125,000
Motor Vehicle \$ -
Superannuation \$11,625

Acting Manager Infrastructure &
Engineering Services \$136,875
Base Salary \$125,000
Motor Vehicle \$ -
Superannuation \$11,875

Manager Economic Development,
Development, Environment &
Regulatory Services, Marketing
& Communication \$155,000
Base Salary \$137,237
Motor Vehicle \$5,000
Superannuation \$12,763

Manager Library &
Community Services \$136,875
Base Salary \$115,000
Motor Vehicle \$10,000

2013/14 Elected Member Allowances

Mayor Brian Sambell	\$61,580
Cr Kevin Fischer	\$15,395
Cr Diane Fraser	\$15,395
Cr Scott Fraser	\$15,395
Cr Dianne Hockley	\$15,395
Cr David Hughes	\$16,743
Cr Paul Koch	\$15,395
Cr Barry Neylon	\$15,395
Cr Karen Redman	\$15,395
Cr Adrian Shackley	\$15,395
Cr Brian Thom	\$17,897



Confidentiality Provisions – Local Government Act 1999

Section 90(2) of the Local Government Act 1999 states:
90—Meetings to be held in public except in special circumstances

(2) A council or council committee may order that the public be excluded from attendance at a meeting to the extent (and only to the extent) that the council or council committee considers it to be necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider in confidence any information or matter listed in subsection (3) (after taking into account any relevant consideration under that subsection).

Section 91(7) of the Local Government Act 1999 states:
91—Minutes and release of documents

(7) However, subsections (4), (5) and (6) do not apply to a document or part of a document if—

(a) the document or part relates to a matter dealt with by the council or council committee on a confidential basis under Part 3;

(b) and the council or council committee orders that the document or part be kept confidential.

Local Government (General) Regulations 1999 states:
22A—Schedule 4—Annual reports

(1) For the purposes of clause 1(ga) of Schedule 4 of the Act—

(a) in the case of a report on the use of section 90(2) of the Act, the following information is required:

(i) the total number of orders made under that subsection in the financial year;

(ii) in relation to each paragraph ((a) to (n)) of section 90(3) of the Act— the number of times in the financial year that an order made under section 90(2) was made on the basis that the information or matter fell within the ambit of the paragraph; and

(b) in the case of a report on the use of section 91(7) of the Act, the following information is required:

(i) the total number of orders made under that subsection in the financial year;

(ii) the number of orders made under that subsection that expired, ceased to apply or were revoked during the financial year;

(iii) the number of orders made under that subsection that remained operative at the end of the financial year (but not including orders made before the commencement of this paragraph.

This report includes the following information, identified for both Council and Committees:-

- Number of occasions each of the provisions of Section 90(3) were utilised
- An indication of any particular issues that contributed to the use of confidentiality provisions on more than one occasion
- Number of occasions that information originally declared confidential has subsequently been made publicly available
- Number of occasions that information declared confidential has still not subsequently been made publicly available and the reason for this in each case.

During 2013/14 Council reviewed its policies and procedures as it relates to confidentiality provisions and practice. Staff undertook an audit of the number of reports and minutes kept in confidence.

Comparison

	Status as at 30 June 2013		Considered in confidence 2013-2014		Revoked during 2013/14		Status as at 30 June 2014	
Year	reports	topics	reports	topics	reports	topics	reports	topics
2013/14			17	14	10	8	7	6
2012/13	12	10			12	10	0	0
2011/12	7	4			5	3	2	1
2010/11	2	1			2	1	0	0
2009/10	1	1			1	1	0	0
Total	22	16	17	14	30	23	9	7

2013 – 2014 Summary of Confidential reports Council and Committees

- 7 reports (or 6 topics) remained in confidence for 2013/14 Year as at 30 June 2014.
- During 2013/14 - 10 reports (or 8 topics) were revoked.
- 17 reports (14 topics) were considered in confidence for 2013/14 Year as at 30 June 2014.

2012 – 2013 Summary of Confidential reports Council and Committees

- Nil reports remained in confidence for 2012/13 Year as at 30 June 2014.
- During 2013/14 - 13 reports (or 10 topics) were revoked.
- 13 reports (10 topics) remained in confidence for 2012/13 Year as at 30 June 2013.

2011 – 2012 Summary of Confidential reports Council and Committees

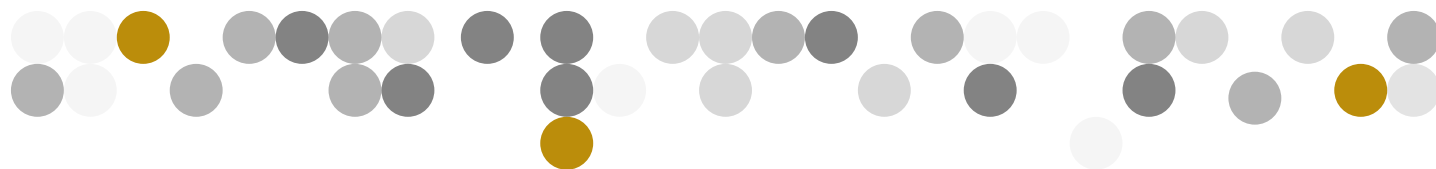
- 2 reports (1 topic) remained in confidence for 2011/12 Year as at 30 June 2014.
- During 2013/14 - 5 reports (or 3 topics) were revoked.
- 7 reports (4 topics) remained in confidence for 2011/12 Year as at 30 June 2013.
- 14 reports (or 8 topics) remained in confidence for 2011/12 Year as at 30 June 2012.

2010 – 2011 Summary of Confidential reports Council and Committees

- Nil reports remained in confidence for 2010/11 Year as at 30 June 2014.
- During 2013/14 – 2 reports (or 1 topic) was revoked.
- 2 reports (1 topic) remained in confidence for 2010/11 Year as at 30 June 2013.
- 9 reports (3 topics) remained in confidence for 2010/11 Year as at 30 June 2012.

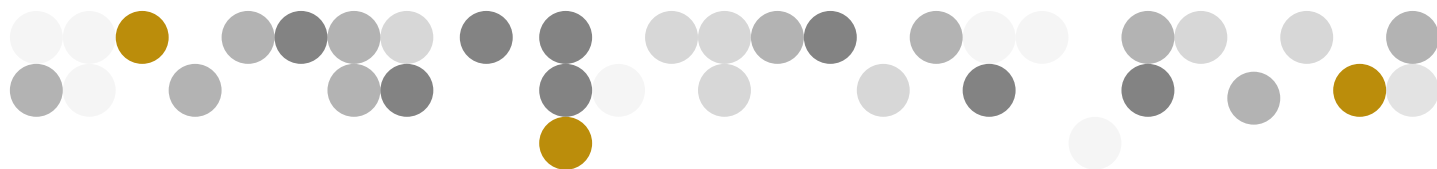
2009 – 2010 Summary of Confidential reports Council and Committees

- Nil reports remained in confidence for 2009/10 Year as at 30 June 2014.
- During 2013/14 – 1 reports (1 topic) was revoked.
- 1 report (1 topic) remained in confidence for 2009/10 Year as at 30 June 2013.
- 5 reports (4 topics) remained in confidence for 2009/10 Year as at 30 June 2012.



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Date	Meeting	Item Title	Section 90(3)	Release for Public Information
18/08/2009	Special Council	Gawler East & Environs New Urban Area Commitment Deed	(h)	REVOKED 25/03/2014
06/07/2010	Special Council	Gawler Racecourse DPA	(h) & (i)	REVOKED 26/03/2013 25/3/2014
10/08/2010	Special Council	Gawler East & Environs Development - Status Report no. 3	(b)	REVOKED 25/3/2014
01/09/2010	Special Council	Gawler Growth & Urban Development - Status Report	(b) & (h)	REVOKED 01/09/10 25/03/2014
26/10/2010	Council	Gawler Racecourse DPA	(h) & (i)	REVOKED 26/03/2013 25/3/2014
29/11/2010	Special Council	Gawler Racecourse DPA	(h), (i)	REVOKED 26/03/2013 25/3/2014
14/06/2011	Special Council	Gawler Racecourse DPA	(h) & (i)	REVOKED 26/03/2013 25/3/2014
26/07/2011	Council	Gawler East Traffic Interventions - Council Financial Contributions	(d)	REVOKED 25/3/2014
06/09/2011	Special Council	Gawler East Traffic Interventions - Council Financial Contribution	(d)	REVOKED 25/3/2014
24/01/2012	Council	Southern Urban Areas Design Deed & Infrastructure Delivery Deed - Proposed Variation	(d) (j)	REVOKED 23/07/2013
26/06/2012	Council	Southern Urban Areas Infrastructure Delivery Deed	(d) (j)	REVOKED 23/07/2013
26/06/2012	Council	Council Administration Accommodation	(d)	REVOKED 25/3/2014
03/07/2012	CEO Performance Management Panel	Performance Review - DCCS	(a)	REVOKED 17/12/2013
03/07/2012	CEO Performance Management Panel	Performance Review - DPI	(a)	REVOKED 17/12/2013
24/07/2012	Council	Legal Fee and Expert Witness (ERDCourt) Exp Request - Matindale Nursing Home	(i)	REVOKED 23/07/2013
10/09/2012	Development Assessment Panel	Removal of Two Regulated trees - Savoy Developments - 39 Hillier Rd Evanston Gardens	56A(12) (a)(ix) & 56A(12) (b)	REVOKED 17/12/2013
23/10/2012	Council	Variation of LMA - 34 Gum Cres, Gawler West	(h) (i)	REVOKED 17/12/2013



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Date	Meeting	Item Title	Section 90(3)	Release for Public Information
11/02/2013	Development Assessment Panel	Removal of 2 regulated trees- Savoy Developments P/L - 39 Hillier Road Evanston Gardens - DA 490/622/2011	(a)(ix) & (12)(b)	REVOKED 17/12/2013
26/02/2013	Special Council	Westpac Tree Removal on 75 Murray St Gawler	(h)	REVOKED 25/02/2014
26/03/2013	Council	Gawler Racecourse DPA	(h) (i)	REVOKED 23/04/2014 26/04/2014
23/04/2013	Council	Gawler Caravan Park - Lease	(d)	REVOKED 25/3/2014
16/05/2013	Special Council	Gawler Club Lease	(h)	REVOKED 25/3/2014
16/05/2013	Special Council	Office Accommodation - Lease 23 High Street Gawler East	(d)	REVOKED 15/5/2014
25/06/2013	Council	Westpac Tree Removal 75 Murray St Gawler	(h)	REVOKED 25/02/2014
25/06/2013	Council	Zuller P/L - 78-88 Paternoster Rd Gawler West	(h)	REVOKED 17/12/2013
27/08/2013	Council	Gawler Retail Pty Ltd Car Parking Requirements	(h)	REVOKED 16/05/2014
27/08/2013	Council	Gawler Retail Pty Ltd Phoenix Plaza Shopping Centre Request for Private Parking Areas Act Agreement	(b) & (h)	REVOKED 16/05/2014
27/08/2013	Council	Westpac Site Tree Removal Prosecution	(h)	REVOKED 25/02/2014
24/09/2013	Council	Office Accommodation - lease - 23 High St Gawler	(d)	REVOKED 15/5/2014
22/10/2013	Council	Westpac Site Tree Removal - Mr Huxter Neg	(f)	REVOKED 25/02/2014
26/11/2013	Council	Rates - Section 184 Proceedings	(a)	26/11/2013
26/11/2013	Council	Office Accommodation - lease - 23 High St Gawler	(d)	REVOKED 15/5/2014
17/12/2013	Council	Disposal of 3 Paxton Street Willaston (ex Caltex Site)	(b)	REVOKED 15/5/2014
17/12/2013	Council	Proposed Private Parking Areas Act Agreement with Gawler Retail Pty Ltd	(b)	REVOKED 12/3/2014
25/03/2014	Council	ERD Court Determination - Kimber V. Town of Gawler	(i)	REVOKED 02/04/2014
27/05/2014	Council	Environment, Resources & Development Court Matter - Cairns V. Town of Gawler & Bargain Steel Centre	(h)	REVOKED 12/06/2014



Reasons for Going Into Confidence

Part 3—Public access to council and committee meetings

Meetings to be held in public except in special circumstances

Local Government Act Section 90:

90. (1) Subject to this section, a meeting of a council or council committee must be conducted in a place open to the public.
- (2) A council or council committee may order that the public be excluded from attendance at a meeting to the extent (and only to the extent) that the council or council committee considers it to be necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider in confidence any information or matter listed in subsection (3) (after taking into account any relevant consideration under that subsection).
- (3) The following information and matters are listed for the purposes of subsection (2):
- (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
 - (b) information the disclosure of which—
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest;
 - (c) information the disclosure of which would reveal a trade secret;
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest;
 - (e) matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person;
 - (f) information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial;
 - (g) matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;
 - (h) legal advice;
 - (i) information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council;
 - (j) information the disclosure of which—
 - (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and
 - (ii) would, on balance, be contrary to the public interest;
 - (k) tenders for the supply of goods, the provision of services or the carrying out of works;
 - (m) information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Plan Amendment Report relating to the amendment is released for public consultation under that Act;
 - (n) information relevant to the review of a determination of a council under the Freedom of Information Act 1991.

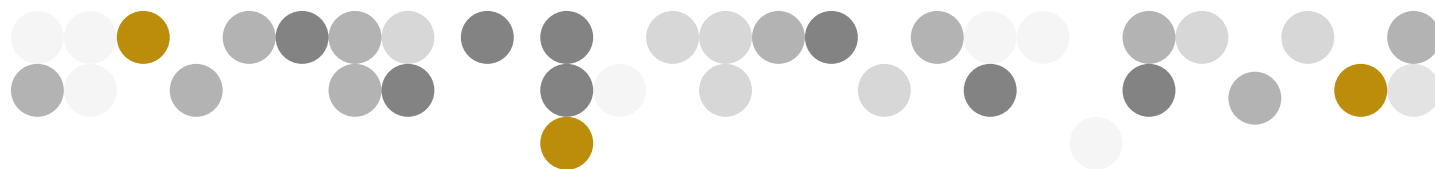
Pursuant to Section 56A(12)(a) (ii) (A) and (B) of the Development Act 1993, regarding information the disclosure of which:

- (A) could reasonably be expected to confer a commercial advantage on a person, or to prejudice the commercial position of a person; and
- (B) would, on balance, be contrary to the public interest.

Elected Member Attendance	Totals for 2013/14			
	Council	Special	CCS	IES
Mayor Brian Sambell	12	9	5	7
Cr Kevin Fischer	12	7	5	7
Cr Diane Fraser	11	8	5	4
Cr Scott Fraser	10	7	n/a	6
Cr Dianne Hockley	8	7	n/a	2
Cr David Hughes	12	7	3	6
Cr Paul Koch	12	9	6	7
Cr Barry Neylon	12	7	2	6
Cr Karen Redman	10	9	5	6
Cr Adrian Shackley	12	9	6	7
Cr Brian Thom	11	7	6	6
Total meetings	12	9	6	7



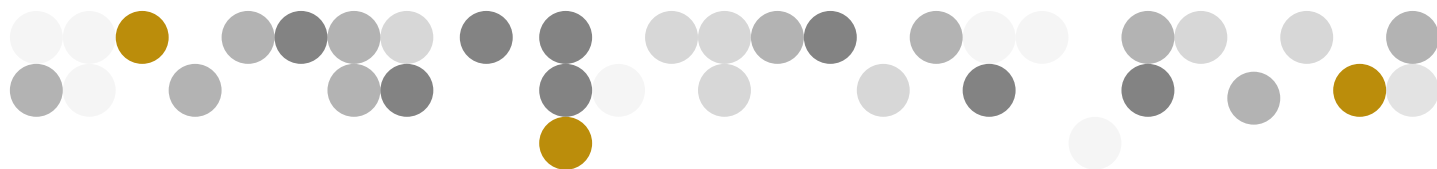
Town of Gawler Executive Team, Scott Reid, Henry Inat, Erin Findlay, Paul Horwood and Steven Harrison



Requests to Review a Council Decision – Section 270 of the Local Government Act 1999

Section 270—Procedures for review of decisions and requests for services

- (a1) A council must develop and maintain policies, practices and procedures for dealing with—
 - (a) any reasonable request for the provision of a service by the council or for the improvement of a service provided by the council; or
 - (b) complaints about the actions of the council, employees of the council, or other persons acting on behalf of the council.
- (a2) The policies, practices and procedures required under subsection (a1) must be directed towards—
 - (a) dealing with the relevant requests or complaints in a timely, effective and fair way; and
 - (b) using information gained from the council's community to improve its services and operations.
- (1) Without limiting subsections (a1) and (a2), a council must establish procedures for the review of decisions of—
 - (a) the council;
 - (b) employees of the council;
 - (c) other persons acting on behalf of the council.
- (2) The procedures must address the following matters (and may address other matters):
 - (a) the manner in which an application for review may be made;
 - (b) the assignment of a suitable person to reconsider a decision under review;
 - (c) the matters that must be referred to the council itself for consideration or further consideration;
- (ca) in the case of applications that relate to the impact that any declaration of rates or service charges may have had on ratepayers—the provision to be made to ensure that these applications can be dealt with promptly and, if appropriate, addressed through the provision of relief or concessions under this Act;
- (d) the notification of the progress and outcome of an application for review;
- (e) the time frames within which notifications will be made and procedures on a review will be completed.
- (3) A council is not entitled to charge a fee on an application for review.
- (4) A council, or a person assigned to consider the application, may refuse to consider an application for review if—
 - (a) the application is made by an employee of the council and relates to an issue concerning his or her employment; or
 - (b) it appears that the application is frivolous or vexatious; or
 - (c) the applicant does not have a sufficient interest in the matter.
- (4a) The policies, practices and procedures established under this section must be consistent with any requirement prescribed by the regulations.
- (5) A council must ensure that copies of a document concerning the policies, practices and procedures that apply under this section are available for inspection (without charge) and purchase (on payment of a fee fixed by the council) by the public at the principal office of the council.
- (6) A council may amend the policies, practices or procedures established by the council under this section from time to time.
- (7) Nothing in this section prevents a person from making a complaint to the Ombudsman at any time under the Ombudsman Act 1972.
- (8) A council must, on an annual basis, initiate and consider a report that relates to—
 - (a) the number of applications for review made under this section; and
 - (b) the kinds of matters to which the applications relate; and
 - (c) the outcome of applications under this section; and
 - (d) such other matters as may be prescribed by the regulations.
- (9) The right of a council to recover rates is not suspended by an application for the provision of some form of relief or concession with respect to the payment of those rates (but a council may then, if appropriate in view of the outcome of the application, refund the whole or a part of any amount that has been paid).



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2013-14 Requests

During the 2013-14 financial year, Town of Gawler has received two (2) requests to 'review a Council decision' as below:

Topic	Review Commenced	Outcome
Removal of Signage	16 October 2013	Review undertaken, no further action.
Recruitment Process	16 March 2014	Review undertaken, no further action.



Town Hall flags

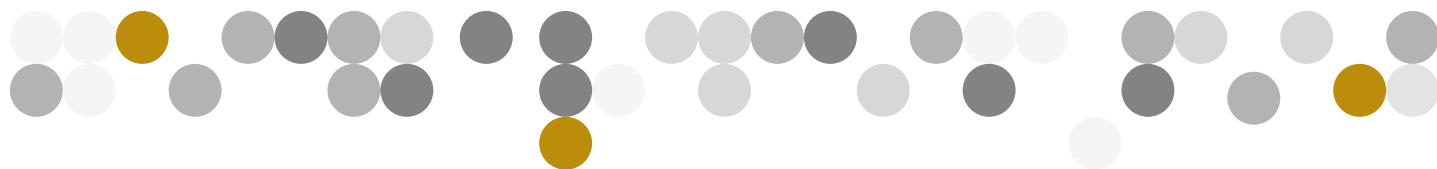


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Town of Gawler

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2014

Gawler

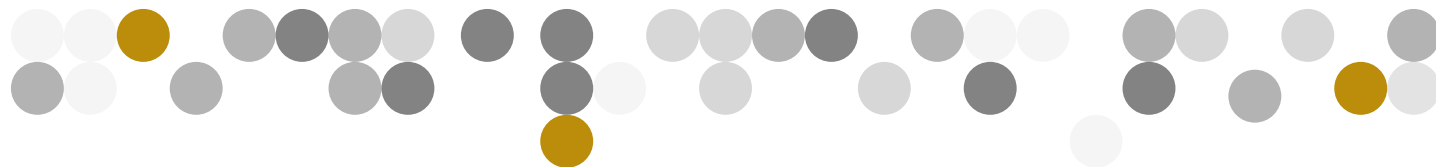


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Town of Gawler

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Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2014

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2014 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Henry Inat
CHIEF EXECUTIVE OFFICER



Brian Sambell
MAYOR

Date: 20 October 2014

Statement of Comprehensive Income

for the year ended 30 June 2014

\$ '000	Notes	2014	2013
Income			
Rates Revenues	2a	17,166	16,037
Statutory Charges	2b	648	651
User Charges	2c	1,396	1,587
Grants, Subsidies and Contributions	2g	2,061	2,390
Investment Income	2d	161	122
Reimbursements	2e	366	398
Other Income	2f	53	108
Net Gain - Equity Accounted Council Businesses	19	154	241
Total Income		22,005	21,534
Expenses			
Employee Costs	3a	8,211	8,393
Materials, Contracts & Other Expenses	3b	9,626	8,929
Depreciation, Amortisation & Impairment	3c	12,237	3,397
Finance Costs	3d	811	901
Net loss - Equity Accounted Council Businesses	19	34	33
Total Expenses		30,919	21,653
Operating Surplus / (Deficit)		(8,914)	(119)
Asset Disposal & Fair Value Adjustments	4	(1,839)	(98)
Amounts Received Specifically for New or Upgraded Assets	2g	1,219	981
Physical Resources Received Free of Charge	2i	12,343	13,034
Net Surplus / (Deficit) ¹		2,809	13,798
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I, PP&E	9a	(1,641)	(8,897)
Share of Other Comprehensive Income - Equity Accounted Council Businesses	19	401	-
<i>Amounts which will be reclassified subsequently to operating result</i>			
Nil			
Total Other Comprehensive Income		(1,240)	(8,897)
Total Comprehensive Income		1,569	4,901

¹ Transferred to Equity Statement

Statement of Financial Position
as at 30 June 2014

\$ '000	Notes	2014	2013
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	4,506	4,454
Trade & Other Receivables	5b	1,287	1,678
Inventories	5c	17	23
Total Current Assets		5,810	6,155
Non-Current Assets			
Financial Assets	6a	87	78
Equity Accounted Investments in Council Businesses	6b	3,576	3,055
Investment Property	7a	-	-
Infrastructure, Property, Plant & Equipment	7a	196,461	196,199
Other Non-Current Assets	8c	2,046	1,851
Total Non-Current Assets		202,170	201,183
TOTAL ASSETS		207,980	207,338
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	2,832	2,747
Borrowings	8b	1,078	995
Provisions	8c	1,699	1,741
Total Current Liabilities		5,609	5,483
Non-Current Liabilities			
Trade & Other Payables	8a	-	-
Borrowings	8b	10,821	11,899
Provisions	8c	147	122
Total Non-Current Liabilities		10,968	12,021
TOTAL LIABILITIES		16,577	17,504
Net Assets		191,403	189,834
EQUITY			
Accumulated Surplus		35,677	31,910
Asset Revaluation Reserves	9a	151,195	152,435
Other Reserves	9b	4,531	5,489
Total Council Equity		191,403	189,834

Statement of Changes in Equity

for the year ended 30 June 2014

\$ '000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
2014					
Balance at the end of previous reporting period		31,910	152,435	5,489	189,834
a. Net Surplus / (Deficit) for Year		2,809	-	-	2,809
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I, PP&E	7a	-	(1,641)	-	(1,641)
- Share of OCI - Equity Accounted Council Businesses	19	-	401	-	401
Other Comprehensive Income		-	(1,240)	-	(1,240)
Total Comprehensive Income		2,809	(1,240)	-	1,569
c. Transfers between Reserves		958	-	(958)	-
Balance at the end of period		35,677	151,195	4,531	191,403
2013					
Balance at the end of previous reporting period		19,788	161,332	3,809	184,929
a. Net Surplus / (Deficit) for Year		13,798	-	-	13,798
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I, PP&E	7a	-	(8,897)	-	(8,897)
- Other Equity Adjustments - Equity Accounted Council Businesses	19	4	-	-	4
Other Comprehensive Income		4	(8,897)	-	(8,893)
Total Comprehensive Income		13,802	(8,897)	-	4,905
c. Transfers between Reserves		(1,680)	-	1,680	-
Balance at the end of period		31,910	152,435	5,489	189,834

Statement of Cash Flows

for the year ended 30 June 2014

\$ '000	Notes	2014	2013
Cash Flows from Operating Activities			
<u>Receipts</u>			
Operating Receipts		22,295	22,085
Investment Receipts		161	119
<u>Payments</u>			
Operating Payments to Suppliers and Employees		(17,982)	(18,110)
Finance Payments		(811)	(907)
Net Cash provided by (or used in) Operating Activities	11b	3,663	3,187
Cash Flows from Investing Activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		1,219	981
Sale of Replaced Assets		44	22
Sale of Surplus Assets		471	-
Repayments of Loans by Community Groups		18	17
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(1,997)	(816)
Expenditure on New/Upgraded Assets		(2,349)	(1,195)
Loans Made to Community Groups		(29)	-
Net Cash provided by (or used in) Investing Activities		(2,623)	(991)
Cash Flows from Financing Activities			
<u>Receipts</u>			
Proceeds from Bonds & Deposits		7	-
<u>Payments</u>			
Repayments of Borrowings		(995)	(920)
Net Cash provided by (or used in) Financing Activities		(988)	(920)
Net Increase (Decrease) in Cash Held		52	1,276
plus: Cash & Cash Equivalents at beginning of period	11	4,454	3,178
Cash & Cash Equivalents at end of period	11	4,506	4,454

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

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	n/a - not applicable	

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Town of Gawler is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 89 Murray Street, Gawler SA 5118. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and

balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years, the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2013 \$731K was received in relation to the 2013/14 year, however, in June 2014, the Federal Government announced that the payment of these grants would return to their normal cycle and no early payment was received in June 2014.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 1. Summary of Significant Accounting Policies (continued)

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$5,000
Other Plant & Equipment	\$5,000
Buildings - new construction/extensions	\$10,000

Park & Playground Furniture & Equipment	\$5,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$10,000
Drains & Culverts	\$10,000
Artworks	\$5,000

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

Building & Other Structures

Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years

Infrastructure

Sealed Roads – Surface (Asphalt Seal)	25 to 40 years
Sealed Roads – Structure (Spray Seal)	15 to 25 years

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 1. Summary of Significant Accounting Policies (continued)

Sealed Roads – Pavement (Local Roads)	90 to 120 years
Sealed Roads – Pavement (Collector Roads)	40 to 70 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	75 to 120 years
Bridges Pedestrian – Steel	50 to 60 years
Bridges Pedestrian – Timber	20 years
Footpaths – Asphalt	20 to 35 years
Footpaths – Concrete	70 to 80 years
Footpaths – Paved	50 to 60 years
Footpaths – Rubble	10 years
Kerb & Gutter	80 to 110 years
Stormwater Pipes / Pits	70 to 100 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	15 to 25 years

Other Assets

Artworks indefinite	
Playground Equipment	15 to 20 years
Swimming Pools	40 to 50 years
Shade Structures	10 to 30 years
Bores	20 to 40 years
Court Surfaces	14 to 25 years
Other Assets	7 to 100 years

6.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 1. Summary of Significant Accounting Policies (continued)

Weighted avg. discount rate 2.89% (2013, 3.5%)
Weighted avg. settlement period 5.2 yrs (2013, 5.2 yrs)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to a number of superannuation schemes. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

11 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material,

are accounted for in accordance with AASB 128 and set out in detail in Note 19.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 New accounting standards and UIG interpretations

Certain new (or amended) accounting standards and interpretations have been published that are not mandatory for reporting periods ending 30 June 2014.

Council has not adopted any of these standards early.

Council's assessment of the impact of these new standards and interpretations is set out below.

Applicable to Local Government with implications:

AASB 9 Financial Instruments, associated standards, AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 and AASB 2012-6 Amendments to Australian Accounting Standards – Mandatory Effective Date of AASB 9 and transitional disclosures and AASB 2013-9 Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments (effective from 1 January 2017)

AASB 9 Financial Instruments addresses the classification, measurement and de-recognition of financial assets and financial liabilities.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 1. Summary of Significant Accounting Policies (continued)

The standard is not applicable until 1 January 2015 but is available for early adoption.

When adopted, the standard will affect in particular Council's accounting for its available-for-sale financial assets, since AASB 9 only permits the recognition of fair value gains and losses in other comprehensive income if they relate to equity investments that are not held for trading.

Fair value gains and losses on available-for-sale debt investments, for example, will therefore have to be recognised directly in profit or loss although there is currently a proposal by the IASB to introduce a Fair value through Other Comprehensive Income category for debt instruments.

There will be no impact on Council's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss and Council does not have any such liabilities.

The de-recognition rules have been transferred from AASB 139 Financial Instruments: Recognition and Measurement and have not been changed.

The Council has not yet fully assessed the impact on the reporting financial position and performance on adoption of AASB 9.

Applicable to Local Government but no implications for Council;

AASB 2013-3 Amendments to AASB 136 Recoverable Amount Disclosures for Non-Financial Assets (effective for 30 June 2015 Financial Statements)

There are no changes to reported financial position or performance from AASB 2013 – 3, however additional disclosures may be required.

Applicable to Local Government but not relevant to Council at this stage;

AASB 10 Consolidated Financial Statements, AASB 11 Joint Arrangements, AASB 12 Disclosure of Interests in Other Entities, revised AASB 127 Separate Financial Statements and AASB 128 Investments in Associates and Joint Ventures and AASB 2011-7 Amendments to Australian Accounting Standards arising from

the Consolidation and Joint Arrangements Standards (effective for 30 June 2015 Financial Statements for not-for-profit entities)

This suite of five new and amended standards address the accounting for joint arrangements, consolidated financial statements and associated disclosures.

AASB 10 replaces all of the guidance on control and consolidation in AASB 127 Consolidated and Separate Financial Statements, and Interpretation 12 Consolidation – Special Purpose Entities.

The core principle that a consolidated entity presents a parent and its subsidiaries as if they are a single economic entity remains unchanged, as do the mechanics of consolidation. However, the standard introduces a single definition of control that applies to all entities.

It focuses on the need to have both power and rights or exposure to variable returns.

Power is the current ability to direct the activities that significantly influence returns. Returns must vary and can be positive, negative or both.

Control exists when the investor can use its power to affect the amount of its returns.

There is also new guidance on participating and protective rights and on agent/principal relationships. Council does not expect the new standard to have a significant impact on its composition.

AASB 11 introduces a principles based approach to accounting for joint arrangements.

The focus is no longer on the legal structure of joint arrangements, but rather on how rights and obligations are shared by the parties to the joint arrangement.

Based on the assessment of rights and obligations, a joint arrangement will be classified as either a joint operation or a joint venture.

Joint ventures are accounted for using the equity method, and the choice to proportionately consolidate will no longer be permitted.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 1. Summary of Significant Accounting Policies (continued)

Parties to a joint operation will account their share of revenues, expenses, assets and liabilities in much the same way as under the previous standard.

AASB 11 also provides guidance for parties that participate in joint arrangements but do not share joint control.

Council's investment in the joint venture partnership will be classified as a joint venture under the new rules.

As Council already applies the equity method in accounting for this investment, AASB 11 will not have any impact on the amounts recognised in its financial statements.

AASB 12 sets out the required disclosures for entities reporting under the two new standards, AASB 10 and AASB 11, and replaces the disclosure requirements currently found in AASB 127 and AASB 128.

Application of this standard by Council will not affect any of the amounts recognised in the financial statements, but will impact the type of information disclosed in relation to Council's investments.

Amendments to AASB 128 provide clarification that an entity continues to apply the equity method and does not remeasure its retained interest as part of ownership changes where a joint venture becomes an associate, and vice versa.

The amendments also introduce a "partial disposal" concept.

Council is still assessing the impact of these amendments.

Council does not expect to adopt the new standards before their operative date.

They would therefore be first applied in the financial statements for the annual reporting period ending 30 June 2015.

Not applicable to Local Government per se;

There are no other standards that are "not yet effective" and expected to have a material impact on Council in the current or future reporting periods and on foreseeable future transactions.

14 Comparative Figures

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

Annual Leave has this year been disclosed under Provisions for the first time due to the new requirements under AASB 119. In previous year, Annual Leave has been disclosed under Trade & Other Payables. Comparative information has been amended for comparability purposes and this has resulted in no change in the comparative financial position or performance of the Council.

15 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 2. Income

\$ '000	Notes	2014	2013
(a). Rates Revenues			
General Rates			
General Rates		16,214	15,069
Less: Mandatory Rebates		(293)	(275)
Less: Discretionary Rebates, Remissions & Write Offs		(806)	(845)
Total General Rates		15,115	13,949
Other Rates (Including Service Charges)			
Natural Resource Management Levy		289	267
Waste Collection		1,527	1,548
Separate Rate		148	146
Total Other Rates		1,964	1,961
Other Charges			
Penalties for Late Payment		87	127
Total Other Charges		87	127
Total Rates Revenues		17,166	16,037
(b). Statutory Charges			
Development Act Fees		243	278
Health & Septic Tank Inspection Fees		27	44
Animal Registration Fees & Fines		252	162
Parking Fines / Expiation Fees		84	113
Sundry		42	54
Total Statutory Charges		648	651
(c). User Charges			
Cemetery Fees		98	104
Lease and Property Rents		261	257
OSHC		183	160
Recreation Fees and Charges		404	417
Sundry		97	164
Swimming Pool Fees and Charges		244	256
Visitors Information Centre		82	82
Waste Disposal Fees and Charges		27	147
Total User Charges		1,396	1,587

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 2. Income (continued)

\$ '000	Notes	2014	2013
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		105	63
- Banks & Other		2	2
- Loans to Community Groups		6	6
Developer Contributions		48	51
Total Investment Income		161	122
(e). Reimbursements			
Vehicle Use Reimbursements		44	53
Insurance Claims / Rebates		184	147
Legal Costs		17	70
Other Councils		9	10
Other		112	118
Total Reimbursements		366	398
(f). Other Income			
Commissions		4	4
Donations		2	8
Sundry		47	96
Total Other Income		53	108
(g). Grants, Subsidies, Contributions			
Amounts Received Specifically for New or Upgraded Assets		369	981
Amounts Received Specifically for New or Upgraded Assets - Pathway Linkage Program		850	-
Total Amounts Received Specifically for New or Upgraded Assets		1,219	981
Financial Assistance Grant		620	576
Roads to Recovery		153	267
Library Operating Grant		67	70
Home Assistance Scheme Grant		530	526
Local Roads Grant		236	196
Youth Development		82	-
Other Grants, Subsidies and Contributions		373	24
Individually Significant Item - Additional Grants Commission Payment (refer below)		-	731
Total Grants, Subsidies, Contributions		3,280	3,371

The functions to which these grants relate are shown in Note 12.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 2. Income (continued)

\$ '000	Notes	2014	2013
(g). Grants, Subsidies, Contributions (continued)			
(i) Sources of grants			
Commonwealth Government		1,449	267
State Government		1,018	2,277
Other		813	827
Total		3,280	3,371
(ii) Individually Significant Items			
Grant Commission (FAG) Grant Recognised as Income		-	731
(h). Physical Resources Received Free of Charge			
Land & Improvements		166	209
Kerb & Gutter		588	2,005
Roads & Footpaths		1,411	5,869
Stormwater Drainage		10,177	4,951
Equipment		1	-
Total Physical Resources Received Free of Charge		12,343	13,034

Note 3. Expenses

(a). Employee Costs

Salaries and Wages		6,957	6,979
Employee Leave Expense		545	483
Superannuation - Defined Contribution Plan Contributions	15	621	440
Superannuation - Defined Benefit Plan Contributions	15	30	220
Workers' Compensation Insurance		341	352
Income Protection Insurance		80	95
Less: Capitalised and Distributed Costs		(363)	(176)
Total Operating Employee Costs		8,211	8,393
Total Number of Employees (full time equivalent at end of reporting period)		104	107

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 3. Expenses (continued)

\$ '000	Notes	2014	2013
(b). Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		17	17
Bad and Doubtful Debts		75	-
Elected Members' Expenses		219	273
Election Expenses		6	6
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		164	163
Subtotal - Prescribed Expenses		481	459
(ii) Other Materials, Contracts and Expenses			
Advertising, Printing, Postage & Freight		139	130
Bank Charges & Payment Collection Agencies		66	62
Canteen Supplies (Cost of Goods Sold)		80	75
Cleaning & Hygiene		216	201
Communications		103	99
Computer Software / Hardware		354	322
Consultants & Agency Staff		1,078	808
Contractors		1,372	1,192
Contribution - Other		166	137
Contribution - Gawler Business Development Group		148	145
Contribution - State Government NRM Levy		288	267
Corporate Memberships		68	64
Energy (Fuel, Gas, Electricity)		811	773
Fringe Benefit Tax		57	66
Gawler Synergy Project		50	49
Insurance		246	277
Legal Expenses		13	-
Legal Fees (including Debt Recovery)		268	338
Levies - Emergency Services		11	-
Maintenance		135	93
Materials - Depot Store		18	-
Minor Asset Purchases		68	67
Property Rent		102	101
Property Valuations (Valuer General Expenses)		43	-
Rubble, Bitumen, Concrete & Roller Hire		173	116
Security		56	50
Staff Training		120	113
Sundry		763	803
Vehicle / Machine Parts & Registrations		90	124
Waste Collection & Disposal Charges		1,634	1,600
Water Supply & Consumption Charges		409	398
Subtotal - Other Material, Contracts & Expenses		9,145	8,470
Total Materials, Contracts and Other Expenses		9,626	8,929

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

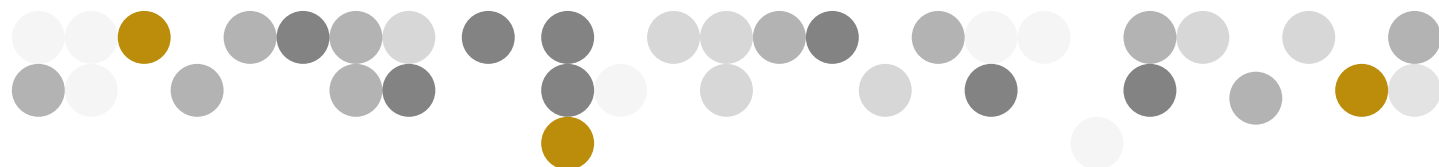
Note 3. Expenses (continued)

\$ '000	Notes	2014	2013
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Buildings		301	512
Infrastructure: Roads, Bridges & Footpaths		1,669	1,736
Infrastructure: Stormwater Drainage		656	622
Infrastructure: Roundabouts		23	27
Infrastructure: Urban Elements		120	114
Equipment		226	227
Other Assets		159	159
Subtotal		3,154	3,397
(ii) Impairment			
Buildings		9,083	-
Subtotal		9,083	-
Total Depreciation, Amortisation and Impairment		12,237	3,397
(d). Finance Costs			
Interest on Loans		811	901
Total Finance Costs		811	901

Note 4. Asset Disposal & Fair Value Adjustments

Infrastructure, Property, Plant & Equipment

(i) Assets Renewed or Directly Replaced			
Proceeds from Disposal		44	22
Less: Carrying Amount of Assets Sold		(1,916)	(120)
Gain (Loss) on Disposal		(1,872)	(98)
(ii) Assets Surplus to Requirements			
Proceeds from Disposal		471	-
Less: Carrying Amount of Assets Sold		(438)	-
Gain (Loss) on Disposal		33	-
Net Gain (Loss) on Disposal or Revaluation of Assets		(1,839)	(98)



Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 5. Current Assets

\$ '000	Notes	2014	2013
(a). Cash & Cash Equivalents			
Cash on Hand at Bank		88	33
Deposits at Call		4,418	4,421
Total Cash & Cash Equivalents		4,506	4,454
(b). Trade & Other Receivables			
Rates - General & Other		749	809
Accrued Revenues		153	110
Debtors - General		377	678
Prepayments		63	63
Loans to Community Organisations		20	18
Subtotal		1,362	1,678
Less: Allowance for Doubtful Debts		(75)	-
Total Trade & Other Receivables		1,287	1,678
(c). Inventories			
Stores & Materials		17	23
Total Inventories		17	23

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 6. Non-Current Assets

\$ '000	Notes	2014	2013
(a). Financial Assets			
Receivables			
Loans to Community Organisations		87	78
Total Receivables		87	78
Total Financial Assets		87	78
(b). Equity Accounted Investments in Council Businesses			
Gawler River Flood Management	19	3,069	2,702
NAWMA	19	507	353
Total Equity Accounted Investments in Council Businesses		3,576	3,055
(c). Other Non-Current Assets			
Other			
Capital Works-in-Progress		2,046	1,851
Total Other		2,046	1,851
Total Other Non-Current Assets		2,046	1,851

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 7a (i). Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/6/2013					Asset Movements During the Reporting Period							as at 30/6/2014			
		At Fair Value	At Cost	Accumulated Dep'n	Carrying Value	Asset Additions		WDV of Asset Disposals	Depreciation Expense (Note 3c)	Impairment Loss (Note 3d)	Adjustments & Transfers (Note 3e)	Revaluation Decrements to Equity (Note 3f)	Revaluation Increases to Equity (Note 3g)	At Fair Value	At Cost	Accumulated Dep'n	Carrying Value
						New	Replacements										
\$ '000																	
Land - Community	2	29,848	-	-	29,848	191	-	(422)	-	-	-	(1,268)	318	29,569	-	-	28,569
Buildings	2	30,293	-	12,359	17,934	97	-	-	(267)	(9,083)	11	(279)	-	8,643	97	391	8,430
Infrastructure: Roads, Bridges & Footpath	3	161,895	-	58,488	103,407	3,589	1,164	(832)	(1,969)	-	-	(5,188)	2,819	162,292	-	58,302	103,380
Infrastructure: Stormwater	3	50,109	-	13,852	36,257	10,616	-	(1,326)	(856)	-	-	-	2,400	65,171	-	17,229	47,272
Infrastructure: Roundabouts	3	1,344	-	240	1,104	-	-	-	(23)	-	-	(232)	-	1,125	-	277	849
Infrastructure: Urban Elements	3	1,892	2,716	846	3,672	13	13	-	(120)	-	-	-	-	1,862	2,743	996	3,579
Equipment	3	-	4,632	2,556	1,874	-	455	(76)	(226)	-	(11)	-	-	-	4,389	2,274	2,115
Other Assets	3	-	3,918	1,885	3,033	374	-	-	(1,569)	-	-	-	-	-	4,292	2,044	2,248
Total Infrastructure, Property, Plant & Equipment		276,291	11,268	86,385	186,198	14,342	1,622	(9,384)	(3,156)	(9,881)	-	(6,927)	5,346	287,853	11,821	82,643	196,481
Comparatives		270,296	14,740	90,370	184,648	13,537	411	(1,200)	(2,306)	-	-	(9,897)	-	275,291	11,204	80,358	186,196

Note 7a (ii). Investment Property

Nil

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment &
Investment Property

\$ '000

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13: *Fair Value Measurement* requires the disclosure of fair value information according to the relevant level in the fair value hierarchy. This hierarchy categorises fair value measurements into one of three possible levels based on the lowest level that a significant input can be categorised into. The levels are outlined below:

Level 1: Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Measurements based on unobservable inputs for the asset or liability.

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

The entity selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the entity are consistent with one or more of the following valuation approaches:

- *Market approach:* uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.
- *Income approach:* converts estimated future cash flows or income and expenses into a single current (ie discounted) value.
- *Cost approach:* reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the entity gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

**Note 7b. Valuation of Infrastructure, Property, Plant & Equipment &
Investment Property** (continued)

\$ '000

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations for land and buildings undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below. As a result of the introduction of AASB 13, depreciation on Building assets has decreased by \$280K compared to previous years. There has been no impact on depreciation expense for any other asset classes as a result of the introduction of AASB 13.



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Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

**Note 7b. Valuation of Infrastructure, Property, Plant & Equipment &
Investment Property** (continued)

\$ '000

Valuation of Assets (continued)

Land - Community

- Basis of valuation: Market Value
- Date of valuation: 30 June 2014
- Valuer: Valuer General, GPO Box 1354, Adelaide SA 5001

Buildings

- Basis of valuation: Market Value
- Date of valuation: 1 July 2013
- Valuer: Chris Chaney of Asset Valuation & Consulting Pty Ltd, 32 Fourth St, St Peters SA 5069

Infrastructure

Roads, Bridges & Footpaths

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2014
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2014
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Roundabouts

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2014
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Urban Elements

- Recognised at Cost

Plant & Equipment

- Recognised at Cost

Other Assets

- Recognised at Cost

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 8. Liabilities

\$ '000	Notes	2014 Current	2014 Non Current	2013 Current	2013 Non Current
(a). Trade and Other Payables					
Goods & Services		1,182	-	1,305	-
Payments Received in Advance		844	-	632	-
Accrued Expenses - Employee Entitlements		165	-	225	-
Accrued Expenses - Other		520	-	471	-
Deposits, Retentions & Bonds		121	-	114	-
Total Trade and Other Payables		2,832	-	2,747	-
(b). Borrowings					
Loans		1,078	10,821	995	11,899
Total Borrowings		1,078	10,821	995	11,899
All interest bearing liabilities are secured over the future revenues of the Council					
(c). Provisions					
Employee Entitlements for Long Service Leave (including oncosts)		913	147	895	122
Employee Entitlements for Annual Leave (including oncosts)		786	-	846	-
Total Provisions		1,699	147	1,741	122

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 9. Reserves

\$ '000	1/7/2013	Increments (Decrements)	Transfers	Impairments	30/6/2014
(a). Asset Revaluation Reserve					
Land - Community	28,062	(1,050)	-	-	27,012
Buildings	219	(219)	-	-	-
Infrastructure	123,889	(2,230)	-	-	121,659
- Roads, Bridges, Footpaths	-	2,230	(2,230)	-	-
Infrastructure	-	(2,549)	3,081	-	532
Stormwater	-	2,409	(1,083)	-	1,326
Roundabouts	-	(232)	232	-	-
JV's / Associates - Other Comprehensive Income	265	401	-	-	666
Total Asset Revaluation Reserve	152,435	(1,240)	-	-	151,195
Comparatives	161,332	(8,897)	-	-	152,435

\$ '000	1/7/2013	Tfns to Reserve	Tfns from Reserve	Other Movements	30/6/2014
(b). Other Reserves					
Carparking	346	79	-	-	425
Open Space	47	-	-	-	47
Stormwater Drainage	-	133	(55)	-	78
Plant & Machinery Replacement	499	44	(224)	-	319
Willaston Cemetery	15	3	-	-	18
Willaston Cemetery - Babies Memorial	3	-	-	-	3
Waste Management Service Charge	88	-	(64)	-	24
Infrastructure & Community Assets	320	-	(9)	-	311
Property	1,422	48	-	-	1,470
Carried Forward Budget Reserve	2,749	1,815	(2,749)	-	1,815
Dog & Cat Management	-	21	-	-	21
Total Other Reserves	5,489	2,143	(3,101)	-	4,531
Comparatives	3,809	3,095	(1,415)	-	5,489

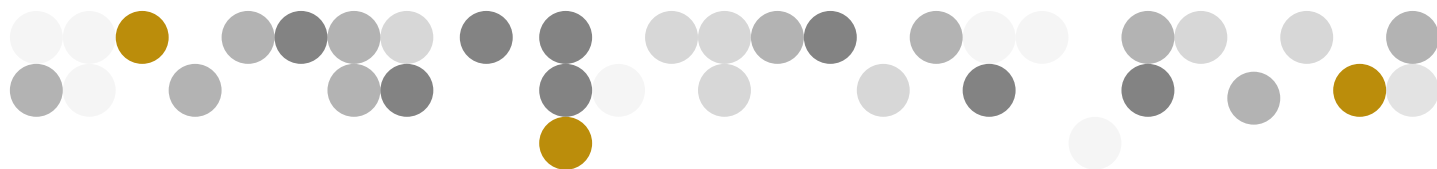
PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Available-for-sale Investments Reserve

This reserve records the net difference between original cost, and fair value at reporting date, of financial instruments classified as available-for-sale. On disposal of the financial instrument, the balance standing in the reserve in relation to that instrument is transferred to profit and loss (see Note 4).



Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 9. Reserves (continued)

\$ '000

Carparking Reserve

This reserve is used for the retention of developer contributions towards the provision of carpark facilities and repayment of associated loans.

Footpath Reserve

This reserve is used for the retention of developer contributions towards the construction of new footpaths.

Open Space Reserve

This reserve is used for the retention of developer contributions received towards the provision of facilities within Council's Community Parks, Gardens and Open Spaces.

Plant & Machinery Replacement Reserve

This reserve is used for the provision of funding towards the programmed replacement of Council's Plant & Machinery.

Cemetery Reserve

This reserve is used for the development and enhancement of facilities at the Willaston Cemetery.

Waste Management Service Charge

Council applies an annual charge for the provision of waste management services, pursuant to the section 155 of the Local Government Act 1999. In instances where surplus funds are generated (i.e. where the funds generated from the service charge exceed the cost providing the service) this reserve is credited with the surplus. The balance of the funds in the Reserve will be transferred from the Reserve and rebated to the customers during 2014/2015.

Infrastructure & Community

This reserve is used for the planning and design of infrastructure and community assets.

Property Reserve

This reserve is used for future infrastructure and property development.

Carried Forward Budget Reserve

This reserve is used to fund the completion of various projects from the previous financial year.

Dog & Cat Management

This reserve is used to fund future initiatives relating to dog and cat management.



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Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2014	2013
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>			
Cash & Financial Assets			
Developer Contributions		472	393
Southern Urban Areas Developer Contributions		1,423	1,374
Pathway Linkage Project Grant		-	500
Total Cash & Financial Assets		1,895	2,267
Total Assets Subject to Externally Imposed Restrictions		1,895	2,267

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2014	2013
(a). Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
Total Cash & Equivalent Assets	5	4,506	4,454
Less: Short-Term Borrowings	8	-	-
Balances per Statement of Cash Flows		4,506	4,454

(b). Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)	2,809	13,798
Non-Cash Items in Income Statements		
Depreciation, Amortisation & Impairment	12,237	3,398
Equity Movements in Equity Accounted Investments (Increase)/Decrease	(120)	(208)
Premiums & Discounts Recognised & Unwound	-	29
Non-Cash Asset Acquisitions	(12,343)	(13,034)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)	(1,219)	(981)
Net (Gain) Loss on Disposals	1,839	98
Expense of Capital Items	-	14
	3,203	3,114
Add (Less): Changes in Net Current Assets		
Net (Increase)/Decrease in Receivables	393	70
Net (Increase)/Decrease in Inventories	6	(23)
Net Increase/(Decrease) in Trade & Other Payables	78	(112)
Net Increase/(Decrease) in Unpaid Employee Benefits	-	138
Net Cash provided by (or used in) operations	3,663	3,187

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2014	2013
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	21	12,343	13,034
Total Non-Cash Financing & Investing Activities		12,343	13,034

(d). Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts		
Corporate Credit Cards	16	25
LGFA Cash Advance Debenture Facility	3,687	3,687

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2014	Actual 2013	Actual 2014	Actual 2013	Actual 2014	Actual 2013	Actual 2014	Actual 2013	Actual 2014	Actual 2013
\$ '000										
Business Undertakings	218	248	42	56	176	192	-	-	3,085	3,111
Community Services	1,155	1,070	1,890	1,878	(735)	(808)	760	557	8,197	13,302
Culture	88	102	872	973	(784)	(871)	69	70	873	1,321
Economic Development	235	237	615	684	(380)	(447)	-	-	1,168	1,549
Environment	1,843	1,951	2,055	3,678	(212)	(1,717)	27	-	66,735	51,760
Recreation	751	778	2,977	3,091	(2,226)	(2,313)	-	269	26,274	30,102
Regulatory Services	381	459	1,301	426	(920)	63	203	920	46	37
Transport & Communication	396	654	2,830	2,974	(2,434)	(2,320)	390	-	11,421	13,895
Plant Hire & Depot/Indirect	16	21	(234)	(448)	250	469	11	-	2,403	2,410
Unclassified Activities	-	-	-	-	-	-	-	-	38	1,398
Council Administration	16,805	15,732	18,573	8,307	(1,768)	7,425	1,820	708	87,740	88,452
Total Functions/Activities	21,888	21,292	30,921	21,619	(9,033)	(327)	3,280	2,544	207,980	207,338

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.



Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 12b. Components of Functions

\$ '000

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Development of Land for Resale.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Assistance Scheme, Children and Youth Services, Community Assistance, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries, Public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

CULTURE

Library Services, Other Library Services, Cultural Services, Heritage and Other Cultural Services.

ECONOMIC DEVELOPMENT

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

ENVIRONMENT

Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Waste Disposal Facility, Other Waste Management, Other Environment, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

RECREATION

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centres – Outdoor, and Other Recreation.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

TRANSPORT

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

PLANT HIRE & DEPOT

Plant & Machinery maintenance & repairs, Depot maintenance expenses.

UNCLASSIFIED ACTIVITIES

Road reserve maintenance, 'Rapid Response' team service and other sundry activities.

COUNCIL ADMINISTRATION

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 13. Financial Instruments

\$ '000

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 2.5% and 2.75% (2013: 2.75% and 3.5%). Short term deposits have an average maturity of 30 days and an average interest rate of 3.0% (2013: 30 days and 3.25%)

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 2% (2013: 2%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Accounting Policy:

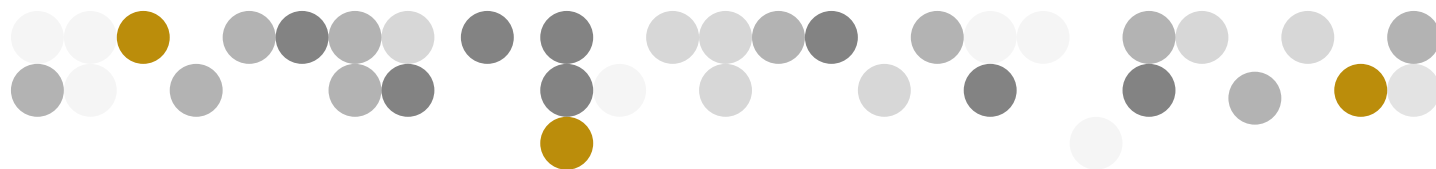
Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).



Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 13. Financial Instruments (continued)

\$ '000

Recognised Financial Instruments

Receivables

Other Levels of Government

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities

Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities

Interest Bearing Borrowings

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, borrowings are repayable over the term of the loans or on an adhoc basis for variable loans; interest is charged at either fixed or variable rates between 4.7% and 8.4% (2013: 4.7% and 8.4%)

Carrying Amount:

Approximates fair value.

Liabilities

Finance Leases

Accounting Policy:

Accounted for in accordance with AASB 117.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2014					
Financial Assets					
Cash & Equivalents	4,506	-	-	4,506	4,506
Receivables	477	87	-	564	452
Total Financial Assets	4,983	87	-	5,070	4,958
Financial Liabilities					
Payables	2,916	-	-	2,916	2,147
Current Borrowings	1,873	-	-	1,873	1,078
Non-Current Borrowings	-	8,521	5,729	14,250	10,821
Total Financial Liabilities	4,789	8,521	5,729	19,039	14,046

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2013					
Financial Assets					
Cash & Equivalents	4,454	-	-	4,454	4,454
Receivables	746	87	-	833	819
Total Financial Assets	5,200	87	-	5,287	5,273
Financial Liabilities					
Payables	2,237	-	-	2,237	2,051
Current Borrowings	1,845	-	-	1,845	995
Non-Current Borrowings	-	9,061	7,005	16,066	11,899
Total Financial Liabilities	4,082	9,061	7,005	20,148	14,945

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2014		30 June 2013	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	6.75%	11,899	6.73%	12,894
		11,899		12,894

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.



Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 13. Financial Instruments (continued)

\$ '000

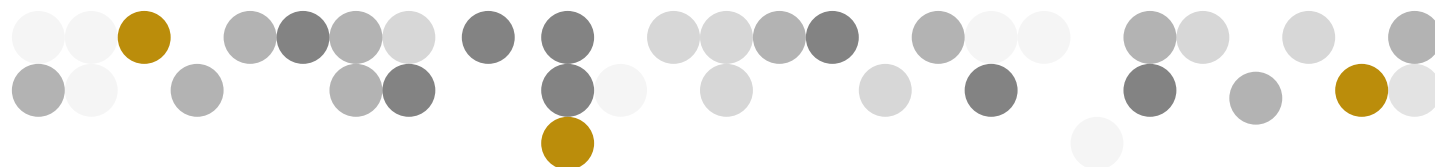
Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.



Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 14. Commitments for Expenditure

\$ '000	Notes	2014	2013
---------	-------	------	------

(a). Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure	428	1,079
	428	1,079

These expenditures are payable:

Not later than one year	428	1,079
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	428	1,079

(b). Other Expenditure Commitments

Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	18	18
Employee Remuneration Contracts	1,597	2,027
Other	-	1,184
	1,615	3,229

These expenditures are payable:

Not later than one year	662	1,030
Later than one year and not later than 5 years	953	2,199
Later than 5 years	-	-
	1,615	3,229

(c). Finance Lease Commitments

Council has no Finance Leases.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 15. Financial Indicators

\$ '000	Amounts	Indicator	Prior Periods	
	2014	2014	2013	2012

These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	(8,914)	(53%)	1%	9%
Rates - General & Other Less NRM levy	16,877			

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

(8,183)	(48%)	1%	9%
16,877			

2. Net Financial Liabilities Ratio

Net Financial Liabilities	10,697	49%	53%	66%
Total Operating Revenue Less NRM Levy	21,716			

Net financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue (excluding NRM levy).

3. Asset Sustainability Ratio

Net Asset Renewals	1,953	71%	23%	65%
Infrastructure & Asset Management Plan required expenditure	2,744			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 15. Financial Indicators - Graphs (continued)

<p>1. Operating Surplus Ratio</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2012</td><td>9%</td></tr><tr><td>2013</td><td>1%</td></tr><tr><td>2014</td><td>-53%</td></tr></table>	Year	Ratio %	2012	9%	2013	1%	2014	-53%	<p>Purpose of Operating Surplus Ratio</p> <p>To assess the financial sustainability and performance of the organisation.</p>	<p>Commentary on 2013/14 Result</p> <table><tr><td>2013/14 Ratio</td><td>-53%</td></tr></table> <p>The Operating Deficit of \$8.914M was significantly influenced by the adoption of Australian Accounting Standard AASB13 Fair Value measurement. Without this impairment of \$9.083M, the Operating Surplus would have been \$160K. Part of the equity adjustment for the GRFMA surplus related to the revaluation of assets. This amount of \$401K is separately disclosed as other comprehensive income.</p>	2013/14 Ratio	-53%
Year	Ratio %											
2012	9%											
2013	1%											
2014	-53%											
2013/14 Ratio	-53%											
<p>1a. Adjusted Operating Surplus Ratio</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2012</td><td>9%</td></tr><tr><td>2013</td><td>1%</td></tr><tr><td>2014</td><td>-48%</td></tr></table>	Year	Ratio %	2012	9%	2013	1%	2014	-48%	<p>Purpose of Adjusted Operating Surplus Ratio</p> <p>As for the Operating Surplus Ratio but adjusted for the Financial Assistance Grants advance payments.</p>	<p>Commentary on 2013/14 Result</p> <table><tr><td>2013/14 Ratio</td><td>-48%</td></tr></table> <p>The improvement in the Operating Deficit was due to the adjustment of \$731K for the first 2 quarters of 2013/2014 of the Financial Assistance Grant (which was previously included in 2012/2013). This advance Financial Assistance Grant payment procedure has now ceased.</p>	2013/14 Ratio	-48%
Year	Ratio %											
2012	9%											
2013	1%											
2014	-48%											
2013/14 Ratio	-48%											
<p>2. Net Financial Liabilities Ratio</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2012</td><td>66%</td></tr><tr><td>2013</td><td>53%</td></tr><tr><td>2014</td><td>49%</td></tr></table>	Year	Ratio %	2012	66%	2013	53%	2014	49%	<p>Purpose of Net Financial Liabilities Ratio</p> <p>To assess the net debt of the organisation and the capacity to meet its financial obligations.</p>	<p>Commentary on 2013/14 Result</p> <table><tr><td>2013/14 Ratio</td><td>49%</td></tr></table> <p>No new loans were made in 2013/2014. This reduction is due to the scheduled payments in 2013/2014.</p>	2013/14 Ratio	49%
Year	Ratio %											
2012	66%											
2013	53%											
2014	49%											
2013/14 Ratio	49%											
<p>3. Asset Sustainability Ratio</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2012</td><td>65%</td></tr><tr><td>2013</td><td>23%</td></tr><tr><td>2014</td><td>71%</td></tr></table>	Year	Ratio %	2012	65%	2013	23%	2014	71%	<p>Purpose of Asset Sustainability Ratio</p> <p>To assess whether the organisation is renewing its non financial assets at the same rate as the usage of the assets.</p>	<p>Commentary on 2013/14 Result</p> <table><tr><td>2013/14 Ratio</td><td>71%</td></tr></table> <p>The Asset Sustainability Ratio is now based on the capital expenditure in the Asset Management Plan/10 Year Long Term Financial Plan (rather than the actual depreciation amount used in previous years) The target range is 90% - 110%.</p>	2013/14 Ratio	71%
Year	Ratio %											
2012	65%											
2013	23%											
2014	71%											
2013/14 Ratio	71%											

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 16. Uniform Presentation of Finances

\$ '000	2014	2013
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	22,005	21,534
less Expenses	(30,919)	(21,653)
Operating Surplus / (Deficit)	(8,914)	(119)
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	1,997	816
less Depreciation, Amortisation and Impairment	(12,237)	(3,397)
less Proceeds from Sale of Replaced Assets	(44)	(22)
Subtotal	(10,284)	(2,603)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	2,349	1,196
less Amounts Received Specifically for New and Upgraded Assets	(1,219)	(981)
less Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	(471)	-
Subtotal	659	215
Net Lending / (Borrowing) for Financial Year	711	2,269

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 17. Operating Leases

\$ '000

2014

2013

Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Leases commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

Not later than one year	239	254
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	<u>239</u>	<u>254</u>

Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease return or acquire the equipment leased

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	114	82
Later than one year and not later than 5 years	98	65
Later than 5 years	-	-
	<u>212</u>	<u>147</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 18. Superannuation

\$ '000

18.1 Contributions to Statewide Super Scheme (94% of FTEs)

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.25% in 2013/14; 9% in 2012/13). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2012/13) of 'superannuation' salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent full actuarial investigation conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2011. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

18.2 Contributions to Other Superannuation Schemes (6% of FTEs)

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 19. Equity Accounted Council Businesses

\$ '000

All joint ventures and associated entities are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2014	2013	2014	2013
Joint Venture Entities	120	208	3,576	3,055
Total	120	208	3,576	3,055

(i) JOINT VENTURE ENTITIES

(a) Carrying Amounts

Name of Entity	Principal Activity	2014	2013
Northern Adelaide Waste Management Authority	Provision of waste management services	507	353
Gawler River Flood Management Authority	Management and co-ordination of flood mitigation projects	3,069	2,702
Total Carrying Amounts - Joint Venture Entities		3,576	3,055

Northern Adelaide Waste Management Authority

Established by Town of Gawler, City of Playford and the City of Salisbury, NAWMA is responsible for the provision of Waste Management Services.

Gawler River Flood Management Authority

Established by Town of Gawler, City of Playford, Adelaide Hills Council, The Barossa Council, Light Regional Council and the District of Mallala. GRFMA is responsible for the co-ordination of construction and management of projects.

(b) Relevant Interests

Name of Entity	Interest in Outputs		Interest in Ownership		Proportion of Voting Power	
	2014	2013	2014	2013	2014	2013
Northern Adelaide Waste Management Authority	9%	9%	9%	9%	33%	33%
Gawler River Flood Management Authority	17%	17%	17%	17%	16%	16%

(c) Movement in Carrying Amounts

	Northern Adelaide Waste Management Authority		Gawler River Flood Management Authority	
	2014	2013	2014	2013
Opening Balance	353	108	2,702	2,735
Share in Operating Result	154	241	(34)	(33)
Share in Other Comprehensive Income	-	-	401	-
Adjustments to Equity	-	4	-	-
Council's Equity Share in the Joint Venture Entity	507	353	3,069	2,702

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 19. Equity Accounted Council Businesses (continued)

\$ '000

(d). Share of Joint Venture Entities Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

(i) Capital Expenditures Payable

Not later than one year	-	4,382
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	<u>-</u>	<u>4,382</u>

(ii) Operating Expenditures Payable

Not later than one year	12,409	11,478
Later than one year and not later than 5 years	29,403	45,912
Later than 5 years	3,730	-
	<u>45,542</u>	<u>57,390</u>

Note 20. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge & is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 198 km of road reserves of average width 7.4 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 15 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2014

Note 21. Council Information & Contact Details

Principal Place of Business:

89 Murray St
Gawler SA 5118

Contact Details

Mailing Address:

PO Box 130
Gawler SA 5118

Opening Hours:

Monday - Friday 9:00am - 5:00pm

Telephone: 08 8522 9211

Facsimile: 08 8522 9212

Internet: www.gawler.sa.gov.au

Email: council@gawler.sa.gov.au

Officers

CHIEF EXECUTIVE OFFICER

Henry Inat

AUDITORS

Dean Newbery & Partners
214 Melbourne St
GPO BOX 755
North Adelaide SA 5006

Other Information

ABN: 29 861 749 581

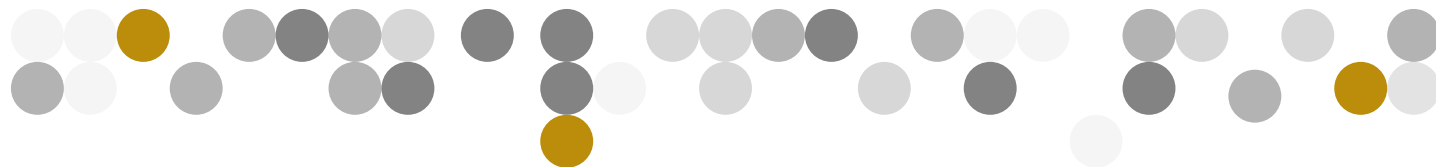
Elected Members

MAYOR

Brian Sambell

COUNCILLORS

Brian Thom
Kevin Fischer
Diane Fraser
Scott Fraser
Dianne Hockley
David Hughes
Paul Koch
Barry Neylon
Karen Redman
Adrian Shackley

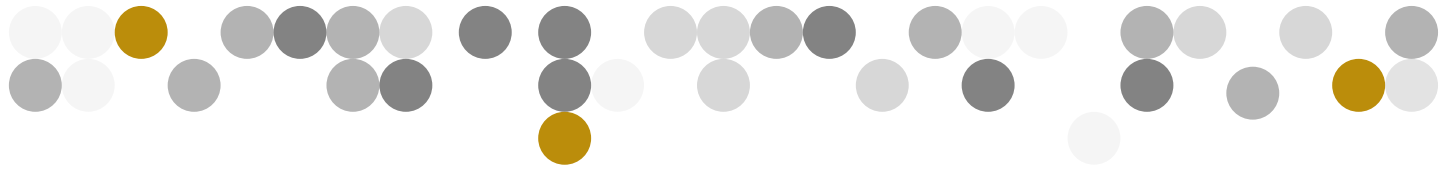


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General Purpose Financial Statements
for the year ended 30 June 2014

Auditor's Report - Financial Statements

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General Purpose Financial Statements
for the year ended 30 June 2014

Auditor's Report - Financial Statements

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General Purpose Financial Statements for the year ended 30 June 2014

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Town of Gawler for the year ended 30 June 2014, the Council's Auditor, Dean Newberry & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Henry Inat
CHIEF EXECUTIVE OFFICER

Peter Brass
PRESIDING MEMBER, AUDIT COMMITTEE

Date: 20 October 2014



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE TOWN OF GAWLER

We have audited the accompanying financial report of the Town of Gawler, which comprises the statement of financial position as at 30 June 2014 and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the Town of Gawler is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Town of Gawler as of 30 June 2014, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS



JM KEOGH
PARTNER

Signed on the 22nd day of October 2014,
at 214 Melbourne Street, North Adelaide, South Australia 5006.

Office:
214 Melbourne Street
North Adelaide SA 5006

All Correspondence:
PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
F: (08) 8239 0895
E: admin@deannewbery.com.au

Liability limited by a scheme approved under Professional Standards Legislation



Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of Town of Gawler for the year ended 30 June 2014, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

JIM KEOGH

Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

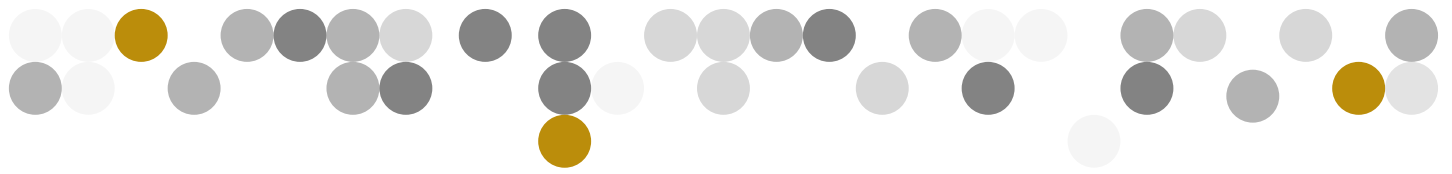
Dated this 22nd day of October 2014

Office:
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North Adelaide SA 5006

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ANNUAL REPORT 2013 - 2014



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Cover

Our roving ambassador, Nawma, with young visitors at the Environment Education Centre

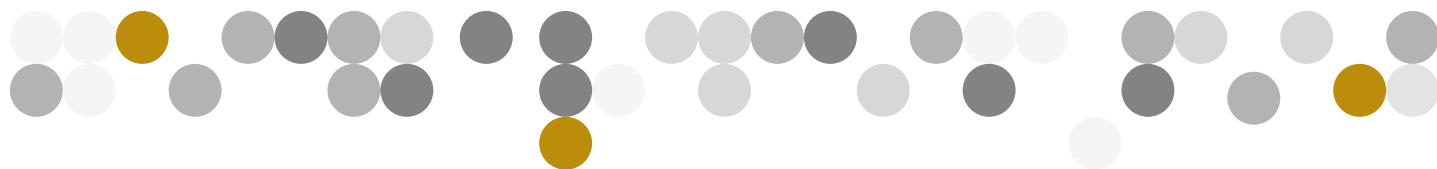
Mission Statements

Operations

To work together with the constituent Councils to facilitate responsible waste and resources management within the Northern Adelaide Region of Local Government.

Education

To help communities understand the importance of responsible waste and resources management.



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Report from the Chairman

Over the past 15 years, NAWMA's operations have evolved in response to a Master Plan of continuous improvement to deliver best practice in waste management.

In that period, the Authority has operated strategically in an environment of extraordinary expansion in residential and commercial development in the northern region of Adelaide. It has confronted challenges and grasped business opportunities while minimising the amount of waste being sent to landfill.

Throughout that period, it has continued to inform a growing customer base of our shared contribution to responsible waste management.

NAWMA's achievements in the most recent reporting period culminate the 2000-2015 Master Plan. They stand as a crowning monument to the vision and commitment of a succession of dedicated Board members and staff to the best waste management outcomes for our constituent and client Councils and their communities, and the environment as a whole.

Those achievements are outlined in detail in this Annual Report and they illustrate excellence in financial and operational planning and management. The operating

surplus also reflects the fact that NAWMA has been able to operate in 2013-14 with relative stability in terms of prices for recycled products. With a growing customer base, and reliability in prices, it has been a good

year for business. However, we must be prepared for unpredictability in the marketplace for recycled products and the varying costs of clean fill required for civil works at our Uleybury landfill.

Similarly, we must keep abreast of emerging technologies and systems that can offer new sophistication and solutions in our business.

During the most recent reporting period, the NAWMA Board and management have worked on a strategy that will equip the Authority to meet the challenges ahead as we strive to conduct our business to even higher levels of environmental and economic sustainability.

This focus has resulted in the development of NAWMA's Regional Waste Management Strategy 2015-20 that will support policies and procedures aimed specifically at maximising resource recovery while reducing residual waste being sent to landfill. The new strategy will guide our decision-making processes as we continue to work with our Councils and communities to maintain excellence in waste management.

I thank our Board members, management and staff for their outstanding commitment and achievements over the past year. The outcomes are the foundation for NAWMA to enter an exciting new phase as we advance our resource recovery capabilities.



A stylized blue ink signature of Councillor Brian Goodall, consisting of several loops and a long horizontal stroke.

Councillor Brian Goodall

Report from the Executive Officer

Building on positive results from previous years, NAWMA had a substantially improved operational outcome in the latest reporting period. This is reflected in the audited financial accounts showing an operating surplus of \$1.685 million. The surplus was achieved primarily from the following factors:

- the central location of NAWMA's waste processing facilities, including the landfill. The facilities are based in areas of major domestic and commercial growth and NAWMA is now reaping the benefits of increased business from its prudent planning decisions.
- trading conditions during the year favoured NAWMA. For example, market prices for fibre product, such as paper and cardboard, were reasonably stable. Similarly, material required for the landfill, such as clean fill, remained at around 4,000 tonnes per month, or 53,000 tonnes for the financial year.
- efficiencies generated by the Authority's program of continuous self-improvement provided significant cost savings.

The budgets of constituent Councils were again well managed with each coming in under cost forecasts for the reporting period.

NAWMA's solid financial performance has placed it in a sound position to meet post closure landfill liabilities stipulated by the EPA along with accumulated funds for approved capital works.

NAWMA has received supportive and encouraging comments from residents regarding the high standard of management and operation of the Resource Recovery Centre. During the past year, 16,000 paying customers accessed the facility to deliver green waste and general waste. Customers appreciated the ability to tip indoors in a safe environment with easy, well-defined traffic flows.

This is very positive feedback that justifies the time spent in planning and design of the facility.

During the year, the opportunity arose to re-organise the administration of NAWMA with a focus on further improvements to customer service, governance matters, and Work, Health and Safety compliance. A new manager was appointed to oversee this transition with beneficial results becoming increasingly evident.

The Authority has accumulated extensive operational experience, knowledge and necessary approvals over the years to the extent that reliance on contractors is reducing. As contracts expire, such as the Material Recovery Facility for the sorting of recyclables in December 2016, NAWMA will be able to operate the facility in its own right. Therefore, the next two years in particular will see some exciting and rewarding challenges for the Authority.



Brian King



Waste Processing Facility

Baling Operation

The waste baling plant received an 8 per cent increase in tonnages in the reporting period. The additional 6,000 tonnes was evenly spread across the two main waste streams of municipal solid waste and commercial and industrial waste.

In addition, there was a 26 per cent increase in the quantity of difficult-to-bale waste material that was diverted to SITA ResourceCo for further processing. Of the 80,000 tonnes received, 7,300 tonnes was diverted. Although this incurs an additional transport cost, it avoids payment for landfill disposal, and therefore of the State Waste Levy that increases by more than 10 per cent each year.

To assist in achieving transport cost efficiencies, a 40 cubic metre waste packer has been installed in the baling plant. The compacted material achieves a transport saving at a ratio of 2.5 to 1, which justifies

additional work in loading the material for transport to Wingfield.

NAWMA's spare parts inventory for the baler has been complemented by essential electrical equipment from Spain. This means the Authority has satisfied its critical parts list covering the majority of repair/breakdown events.

In April 2014, tender documents were prepared for the change over of the two baling plant front-end loaders (FELs). Five tenders were sought with purchase and leasing options for comparison.

Tenders were received from four companies with one withdrawing. Komatsu, the company that supplied the existing two FELs, was awarded the tender for operating leases on two new machines. Both machines were delivered during early July 2014.





Material Recovery Facility (MRF)

During the past year, the kerbside collection contractor, SITA Environmental, delivered to NAWMA a total of 20,885 tonnes of recyclables from Gawler, Playford and Salisbury Councils. An additional 7,500 tonnes were sourced from client or rural Councils.

In the same period, around 15,770 tonnes of mixed paper products were either exported or forwarded to Visy's mills for processing. This generated a financial return to NAWMA of \$310,000. This return represented a 30 per cent increase from the previous year, illustrating the volatile nature of the marketplace for paper product.

MRF business opportunity

NAWMA and its constituent Councils recognise that an opportunity exists for a far greater financial return from the sale of recyclable product should the Authority operate the MRF in its own right.

Subsequently, a thorough investigation was conducted over the past two and a half years and the project has now received all of the necessary approvals to proceed. NAWMA will commence operation of the MRF on 1 January 2017 on completion of the current contract with Visy.

Administration



Customer Service

Customer service is the primary administrative focus of NAWMA in support of the various waste management operations provided on behalf of the Authority's constituent and client Councils. Workplace Health and Safety for staff members, contractors and the public at NAWMA sites is also a priority.

Customer service includes timely and efficient responses to requests received via the 1800 free call service, e-mails and face-to-face engagement at the Edinburgh North facility. After hours inquiries are directed to Answering Adelaide, which e-mails overnight and weekend activity reports to NAWMA prior to the start of each business day.

NAWMA also implements extensive public awareness activities and education programs on waste management. However, the rapid urban growth occurring in the northern Adelaide region, together with an increased participation in hard waste and garden waste programs, has resulted in a growing level of customer inquiries.



NAWMA now manages kerbside waste, recycling and garden waste services for 114,860 properties throughout the Barossa, Gawler, Playford and Salisbury Council areas. Almost 300,000 individual bins require delivery, registration, emptying, maintenance and replacement.

This generates over 200 telephone inquiries each working day for information relating to the following (in order of volume):

- hard waste services;
- general inquiries;
- calendar requests;
- garden waste services;
- education and promotion activities; and
- service complaints.

More than 80 per cent of telephone inquiries are on the 1800 free call service. Service complaints comprise approximately 4.2 per cent of all calls. Complaints are actioned immediately via an on-line work scheduling software program linking NAWMA with the collection contractor.

Mobile Garbage Bin (MGB) support

MGB requests for new, replacement or repairs numbered 7,142 during 2013-14. This consisted of:

- 3,486 waste and recycling MGBs to new residents;
- 2,394 replacement MGBs for stolen or damaged bins; and
- 1,262 repairs to MGBs.

Workplace Health and Safety (WH&S)

Growth in business activity has resulted in a significant increase in public and contractor vehicular movement at the Edinburgh North Site. This, along with recent changes to the Workplace Health and Safety legislation, prompted a review of how WH&S matters are managed holistically for all organisations operating on the site.

An external consultant was engaged to assist in developing terms of reference for a management group with representation from all major contractors on site. In February 2014, the Site Management Committee was formed and it meets regularly to identify and find solutions to WH&S and efficiency-related matters.

Some of the initial positive outcomes from deliberations of the Site Management Committee include:

- installation of a moveable barrier to separate public vehicles from heavy truck movement during high public traffic times on site;
- installation of additional signage and pedestrian activated lighting to increase foot traffic safety on site;
- enhancement of safety procedures for visitors to the Environment Education Centre;
- improved visual guides for reversing trucks;
- a standard process to record all incidents on site regardless of which contractor is involved;
- improved safety on the access platform to the baling plant; and
- installation of warning lights to control truck movements into the baling shed loading area.

The year ahead

In 2014-15 there will be an emphasis on systems that underpin accountable customer service.

Firstly, a new weighbridge software and communication system will ensure more efficient and accurate reporting. Importantly, the weighing process will become far less complex for the vehicle operators.

Secondly, a new telephone management system will be commissioned to enable a detailed analysis of customer calls. This will allow better management of responses and more reliable analysis of key performance indicators.

Attaining process consistency between the three constituent Councils will also be an administrative objective for 2014-15.

Education and Promotion



Activity levels in the Environment Education Centre (EEC) and at the Uleybury landfill viewing platform continue to grow as schools and community groups become more aware of the quality of NAWMA's facilities and staff presentations, and the importance of responsible resource and waste management.

NAWMA will build a new EEC in 2015 to accommodate the increased level of activity that is being experienced. This also represents an opportunity to update and improve interactive displays used in the education program.

Presentations

Over the reporting period, our roving ambassador, Nawma, with assistance from Authority staff members, conducted a range of promotional and educational activities.

Visitors from within the region to the EEC at Edinburgh North included 1,881 children in 90 separate groups and 644 adults.

Visits to schools and community groups within the region involved 68 sessions for 2,642 children – nearly double the number of young participants in the 2012-13 period – and 593 adults. Twenty one sessions were presented in the EEC for interested groups from outside the region, including 241 children and 261 adults. This included 12 sessions held in the Barossa Valley for 235 children and 213 adults.

In total, 179 sessions, representing a 15 per cent increase on the previous year, were held for 4,764 children and 1,498 adults. Compared to the previous reporting period, this is a 43 per cent increase in participants. This clearly supports the development of new, larger education facilities.



Web Site

The NAWMA website is constantly updated to feature forthcoming events. More recently, the website promoted the Hazardous Waste Collection Day in September and the National Garage Sale Trail in October.

NAWMA is also working on a link for residents to be able to download the My-Waste App directly onto their home computers as well as their mobile telephones. This is a new way for NAWMA to connect with residents on resource recovery and waste diversion programs. Information on the App can be updated as required to ensure it is always current.



RRC Tours

The new Resource Recovery Centre and Salvage & Save shop at NAWMA's Edinburgh North site have been a popular addition for Seniors Groups to visit instead of going to the landfill. A dynamic ribbon light display in the EEC is used to explain the workings of the landfill. In the past year, 10 adult groups toured the RRC including three from the Barossa region.



Garden and Food Organics Collection and Processing

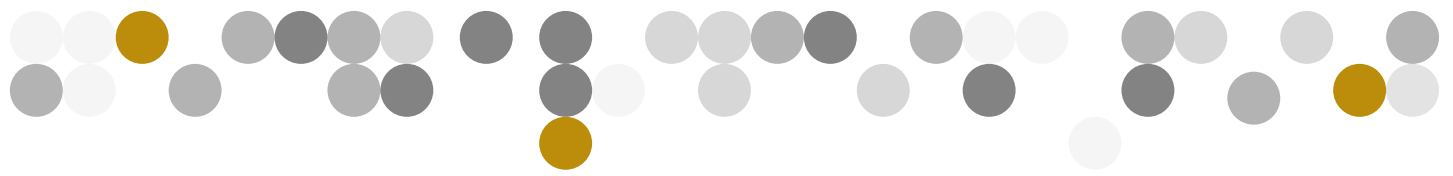


In the reporting period, there was a 13 per cent increase in organics collected from the kerbside. A total of 18,763 tonnes were collected from households, an increase of 2,173 tonnes. At 30 June 2014, 43.4 per cent of households in the region participated in this voluntary service in which residents register and provide their own MGB.

In addition, 10,800 tonnes of organics comprising street sweepings, stormwater silt and bulk garden organics

were collected at the Salisbury Waste Transfer Station and NAWMA's Resource Recovery Centre. This was an increase of 58 per cent over the previous year. The organic material was delivered to Jeffries for processing.

It is encouraging to see the increase in tonnages collected, particularly as it is a major objective of NAWMA to reduce carbon emissions from its landfill by re-directing organics to recycling.



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Furthermore, maintaining organic tonnages for processing above 20,000 tonnes per annum entitles NAWMA to a discounted rate from Jeffries, which represents a cost saving for Councils.

All Councils recorded an increase in participation in the collection service representing an additional 2,560 households across the region.

The Salvage & Save operation located at the Resource Recovery Centre provides a service for residents by selling MGBs suitable for the garden and food organics collection service. Over the reporting period 2,144 240 litre bins were sold (633 were collected and 1,511 delivered).





Household Hard Waste Collection Service



There has been a regional increase in kerbside hard waste collection and uptake of the Salisbury voucher system for the Research Road Waste Transfer Station. Along with steady growth in utilisation of the NAWMA waste transfer station, the indications are that residents are making greater use of services and facilities for disposal of hard waste material.

Participation

Participation in the household collection of hard waste again increased in the Playford Council area while there was a slight decline in the City of Salisbury. However, this decline was more than offset by an increase in utilisation of the free voucher system.

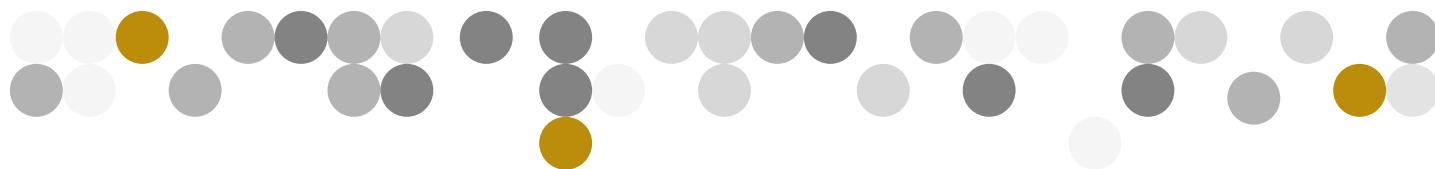
Compared to the 2012-13 financial year, the increase in participation in the City of Playford was 9.32 per cent, representing 788 more households. The Salisbury decrease was 4.21 per cent, or 166 less households. Playford had 9,241 households (25.32

per cent) participating in the service. Salisbury had 3,777 households (6.54 per cent) take up the option of collection. Household collection in Salisbury incurs a cost to residents of \$10 per household while 8,043 households (13.92 per cent) elected to use the voucher system.

Average Weights/Quantities of Hard Waste

The average weight of hard waste collected was originally expected to be in the vicinity of 100kg per collection, based on the Adelaide average. Both Council areas exceeded this level during the 2013-14 collection period.

Playford recorded 112.8kg per collection, plus mattresses (one in every 4.8 collections) along with E-Waste (one per 2.5 collections). Salisbury was significantly above the Adelaide average at 171.6kg per collection, plus mattresses (one per 2.5 collections) and E-Waste (one per 1.7 collections).



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Refer to the spreadsheet below for a summary of material collected.

Hard Waste	Salisbury		Playford	
Years	12 / 13	13 / 14	12 / 13	13 / 14
Participation	3943	3777	8453	9241
Residual Waste (tonnes)	458.67	605.74	637.45	918
Steel (tonnes)	55.06	42.32	106.74	123.97
Mattresses	938	1537	1657	1963
E Waste TVs	1371	1196	2397	2106
Monitors	306	305	616	491
Towers	120	219	160	309
Other	503	548	624	854
Vouchers	7617	8043		

Regionally, the year on year trend has seen steel and E-Waste levels remain stable. However, there has been a sharp increase in mattresses (35 per cent) and residual waste (39 per cent), both of which impact on the budgeted expense for the program.

Complaint statistics relating to hard waste

In managing complaints from residents, the NAWMA operator ascertains the nature of concern. Complaints relate to issues ranging from putting the wrong material out for collection to having excess material, or waiting for collections in progress.

NAWMA received 74 complaints from residents in Playford during the reporting period representing 0.8% of participants.

In Salisbury, there were 50 complaints representing 1.3 per cent of participants.

With Playford collections averaging 770 per month, and Salisbury at 315 per month, the complaint level is relatively low.

Budget Performance

In terms of budget performance for the collection and disposal of hard waste, the following results were achieved in the reporting period.

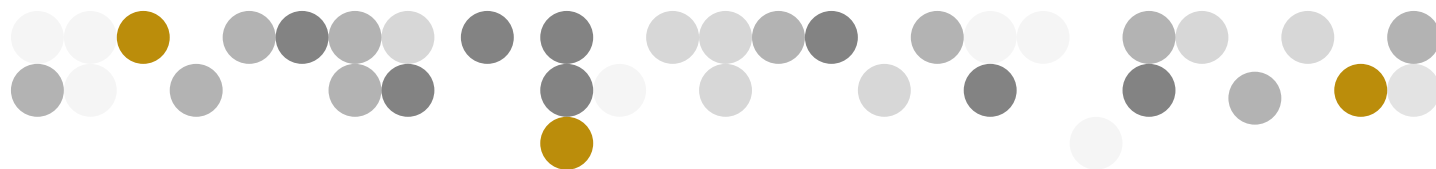
In Salisbury, 131.88 per cent of the original budget forecast was expended. However, this does not include the cost impact of the voucher system on the waste transfer station. For Playford, 118.61 per cent of the original budget forecast was expended.

As previously stated, these budget over-runs are the result of sharp increases in the placement of mattresses and residual waste in both Council areas. The residual waste has a “double hit” due to increased transport and landfill components.

Summary

More than 13,000 households were serviced with the kerbside collection of hard waste in the reporting period. This included collection of 1,690 tonnes of material, 3,500 mattresses and 6,028 E-waste items. Considering these statistics, service issues have been minimal.

In addition to the Playford and Salisbury Council areas, NAWMA in conjunction with SITA Environmental, also conducted a hard waste collection program for five major townships in Light Regional Council. This program was successful, and NAWMA has been engaged to carry out a similar program in the latter part of 2014.



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Uleybury Landfill

Management of leachate

Leachate, or wastewater, is pumped from the base of the landfill into evaporation ponds at the Uleybury site. The leachate emanates from rain that descends through the waste. Excess leachate, which occurs when the evaporation ponds are too full, is transported to the Bolivar wastewater treatment plant for disposal.

In recent years, the two evaporation ponds, which can hold 2.25 megalitres (one megalitre equals one million litres), have regularly reached capacity. In the

reporting period, the transporting of excess leachate was necessary from July to September 2013. A total of 1.6 megalitres, or approximately 70 per cent of capacity, was carted to Bolivar. The carting and disposal costs totalled \$35,192.

Rainfall recorded on site during the 2013-14 financial year was 616mm. This was 125 per cent of the average rainfall recorded over the nine years of operation of the landfill, or 143 per cent of the previous year's total.



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To provide additional storage capacity for leachate on site, NAWMA commenced an approval process in May 2011 for a third pond. This was conducted through the State Government's Department of Planning, Transport and Infrastructure and EPA. After a lengthy process, approval for the construction of the third pond was finally received on 10 January 2014. The 2 megalitres storage capacity of the new pond, will double the on-site storage capability at the landfill.

Construction of the third pond commenced on 29 January 2014. It includes a design similar to that utilised in the landfill cells where a combination of clay/ GCL (clay blanket) and HDPE (heavy plastic liner) forms a composite liner system. Golder Associates oversaw

construction of the pond and completed independent Construction Quality Assurance (CQA) documentation.

A report with final construction details, including CQA/survey data, is provided to the EPA for approval before use of the pond is permitted. This approval was provided on 13 June 2014, with the construction costing approximately \$150,000.

In the few days following approval from the EPA, 1.04 megalitres of leachate was pumped to the new pond, just covering its floor. This represented about 46 per cent of the capacity of the original two ponds, and would have cost around \$21,400 to remove off site.





Final capping design

The cap, or lid, of the landfill is one part of the total containment system. With the liner, leachate control, and gas extraction elements, it forms the whole system. The key objective of the total containment system is to protect human health and the environment by minimising the movement of liquid and gas out of the landfill.

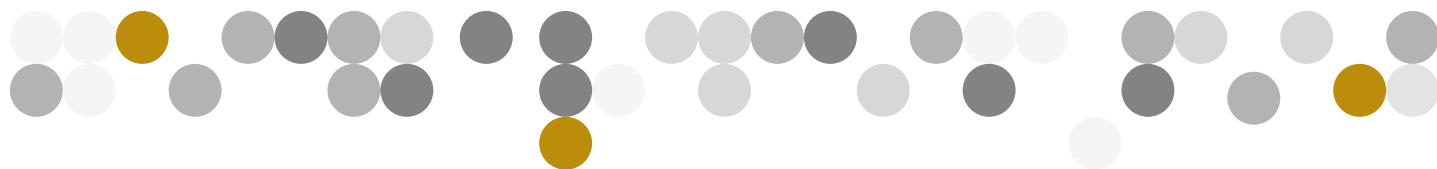
NAWMA engaged Tonkin Consulting to design a new capping system for the landfill called a phytocap.

Phytocaps, which are relatively new in landfills around the world, are vegetated soil covers that are designed

to store water during rainfall events. The combined effects of the sun and plants on the landfill then remove the water and return it naturally to the atmosphere. Phytocaps also reduce the escape of landfill gas.

Tonkin Consulting completed the cap design in February 2014. Like the lengthy process undertaken for the third leachate pond, construction of this new capping design requires the approval of the State Government's Department of Planning, Transport and Infrastructure and EPA.





Landfill gas (LFG)

In December 2013, LMS Energy – the site LFG manager – confirmed that the NAWMA landfill had received accreditation as a Carbon Farming Initiative (CFI) project. The CFI accreditation allows the claiming of some carbon credits for the destruction of the LFG “over and above that necessary by the site’s licence”.

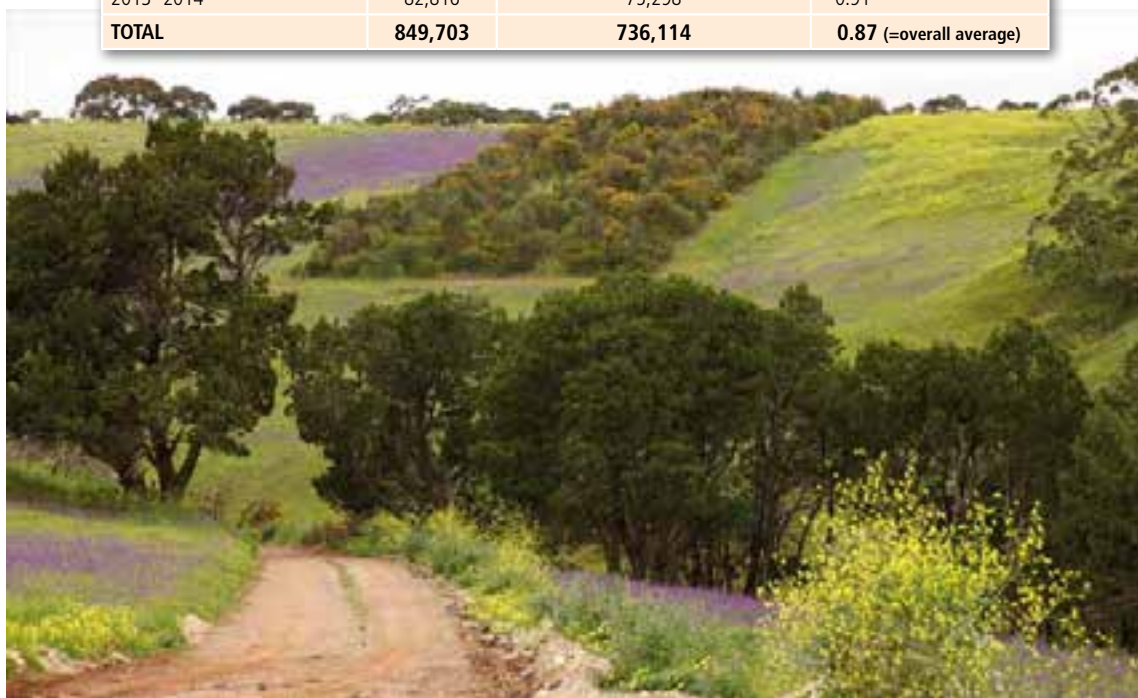
The destruction of landfill gas through the on-site flare increased in the 2013-14 year to 2,009,547 cubic metres, a rise of 6 per cent on the previous year.

2013-14 airspace consumption

The annual volumetric survey measuring the airspace consumed at the landfill (required as part of an annual return to the EPA) was completed at the end of the financial year.

The airspace consumed since the commencement of operations is shown below. Initial estimates were that two million cubic metres of airspace were available, and this will be verified on completion of the Stage 3 detailed design.

Airspace Consumption			
Period	Airspace Consumed (m3)	Tonnage during same period (t)	Compaction Ratio (tonnes WASTE Per m3)
2005-06 (including material 11 May from 05 to 30 June 05)	103,395	74,873	0.72
2006-2007	108,630	94,612	0.87
2007-2008	96,600	98,895	1.02
2008-2009	97,740	87,974	0.9
2009-2010	74,560	76,949	1.03
2010-2011	94,520	76,946	0.81
2011- 2012	85,980	74,400	0.87
2012- 2013	105,462	81,994	0.78
2013- 2014	82,816	75,298	0.91
TOTAL	849,703	736,114	0.87 (=overall average)



Resource Recovery Centre (RRC)

The 2013-14 financial year represented the first full twelve months of operation of the RRC. Some operational changes were implemented to improve efficiencies as well as some fine-tuning of casual staffing requirements. NAWMA now has a casual pool of experienced and trained people with improved on-site material handling.

Performance report 2014

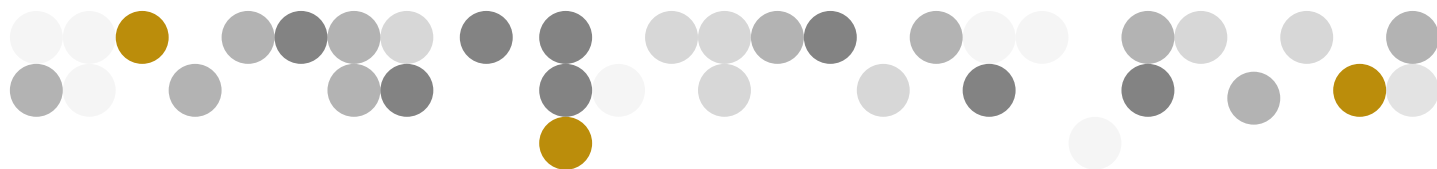
A key performance indicator for the RRC is the reduction of waste from landfill through efficient and effective resource recovery activities. At the completion of the financial year, the following was achieved:

- 21 tonnes of material were salvaged and sold in the Salvage & Save Shop;
- 362 tonnes of steel were collected and sold;

- 2,567 mattresses were processed with springs and foam marketed;
- 76 tonnes of recyclables (cardboard, mattress foam) were marketed;
- 352 tonnes of electronic waste were recycled;
- 24,400 litres of waste oil were recycled;
- 745 tyres were recycled;
- 9 tonnes of car batteries were recycled;
- 3,042 tonnes of garden waste was transported to Jeffries for processing into a compost product; and
- 2,636 tonnes of residual waste were transported to SITA ResourceCo for processing into a fuel source.

A total of 16,000 paying customers accessed the facility delivering green waste and general waste. A further 1,600 customers delivered recyclables only, which is free of charge service.





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Financial performance

The RRC is a fully mechanised operation. With an in-floor steel belt conveyor and 40 cubic metre compactors for garden organics and general waste, it is the most advanced facility for public use in the State.

This purpose built facility incurs a monthly lease cost of \$19,000 with the rental of compactors costing a further \$4,000 per month. It is a goal of NAWMA to achieve at least a break-even result in financial management of the RRC.

In the reporting period, the RRC achieved revenue of 7 per cent above expenditure. This is a positive outcome considering that gate prices have remained static for the

20 months in which the centre has been operating. The Board will review these prices early in 2015.

Summary

The RRC offers attractive pricing for disposal of waste and recyclables. NAWMA has also received many positive comments from customers on the quality of staff and the high standard of design and construction of the facility.

The RRC was built to cater for growth, and all indications are that the flexibility in design will be required as the facility becomes more familiar to residents and its utilisation increases.





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Future Directions

The Regional Waste Management Strategy (RWMS) identifies a number of priorities to be actioned over the next five years in support of two major objectives, which are to:

1. minimise recoverable resources disposed to landfill; and
2. maintain sustainable residual waste management processes.

NAWMA's new priorities for action include:

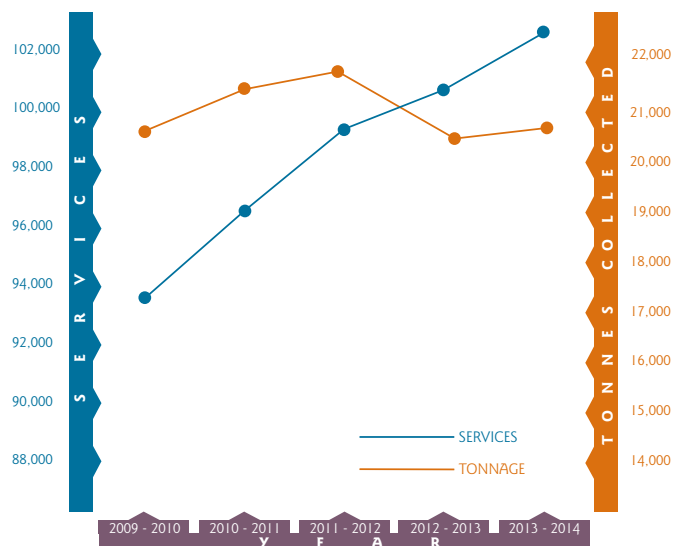
- designing, building and installing a new Material Recovery Facility (MRF) plant for operation by NAWMA in January 2017;
- employing specialist staff to facilitate the transition from a contractor operated to a NAWMA operated MRF;
- determining the most economic and environmentally sustainable use of landfill gas;

- planning and preparing for NAWMA to staff the Waste Processing Facility (in lieu of contractors) effective from January 2017 as approved by the Board;
- designing and building the new Environment Education Centre to be self-contained and include new interactive displays;
- planning and implementing a household flexible plastics trial in preparation for receiving this material in the fortnightly kerbside recycling collection service on a regional scale in January 2017; and
- monitoring existing contractual arrangements on a nationwide scale and embracing innovations and improvements that can be incorporated in NAWMA's future contracts

A comprehensive list of priorities is available by viewing the RWMS on the NAWMA website.



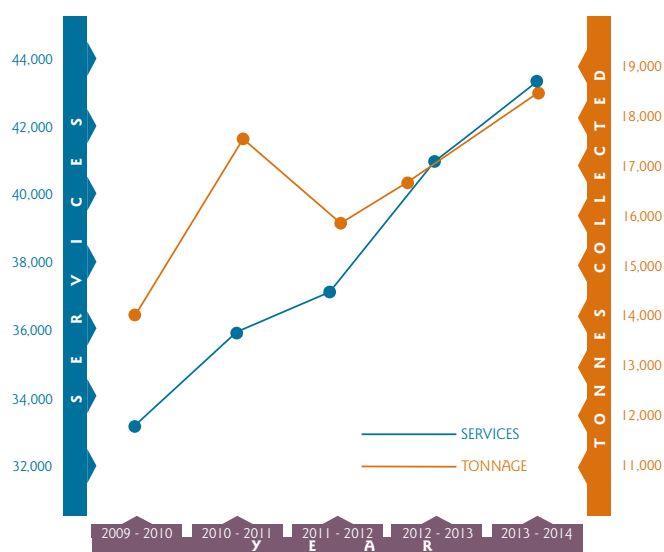
Performance Summary 2013 - 2014



Kerbside Recycling Tonnage comparisons

Year	Services	Tonnes Collected
09-10	93,772	20,744
10-11	96,555	21,517
11-12	98,849	20,866
12-13	100,652	20,489
13-14	102,381	20,885

The collection yield from the kerbside system is 3.9kg per household per week, which is similar to the previous year. This indicates that the kerbside collection service is being well utilised. A reduction in the paper content placed in recycling bins is noticeable and due primarily to a greater use of electronic media.



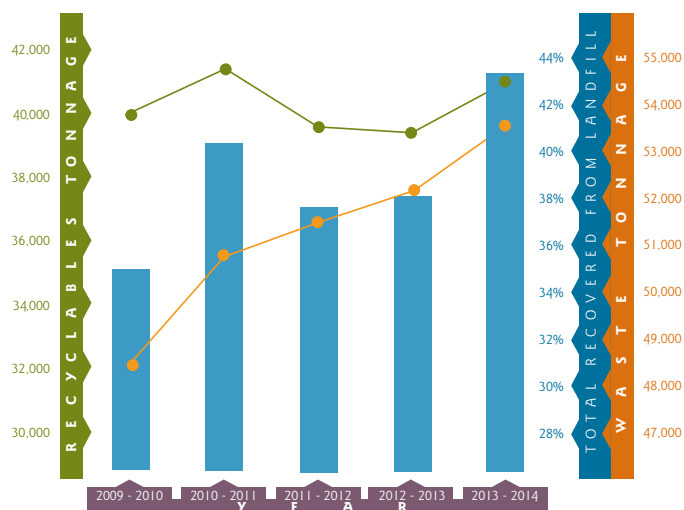
Kerbside Garden Organics Tonnage comparisons

Year	Services	Tonnes Collected
09-10	33,265	14,385
10-11	35,993	17,692
11-12	37,028	15,950
12-13	40,867	16,769
13-14	43,456	18,763

The average yield of 8.3kg per household per week is a good result. Organics material contributes significantly to the percentage of material recovered from landfill. A total of 43.43 per cent of households in the region participate in this voluntary collection where residents register for the service and provide their own MGB.

Member Council participation levels in the garden organics collection service are:

Gawler	4,140 households (43.8 per cent)
Playford	7,719 households (21.76 per cent)
Salisbury	31,597 households (57.32 per cent)

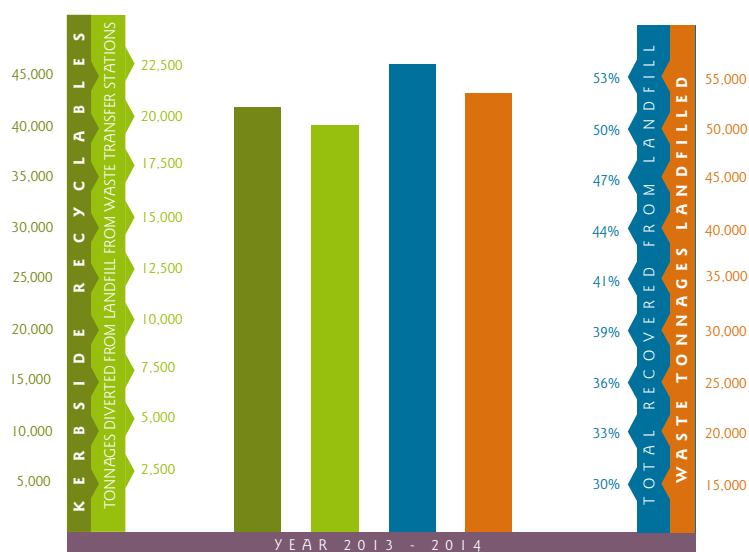


Kerbside regional performance comparison with previous years

Year	Recyclables (tonnages)	Waste (tonnages)	Percentage Recovered from landfill
09 - 10	35,129	48,589	41.96%
10 - 11	39,210	50,903	43.51%
11 - 12	36,816	51,592	41.64%
12 - 13	37,258	52,246	41.62%
13 - 14	41,283	53,697	43.46%

The regional percentage of waste recovered from landfill has improved and with the new initiative with garden organics in 2014 - 2015 it is expected that there will be an even better result next reporting period.

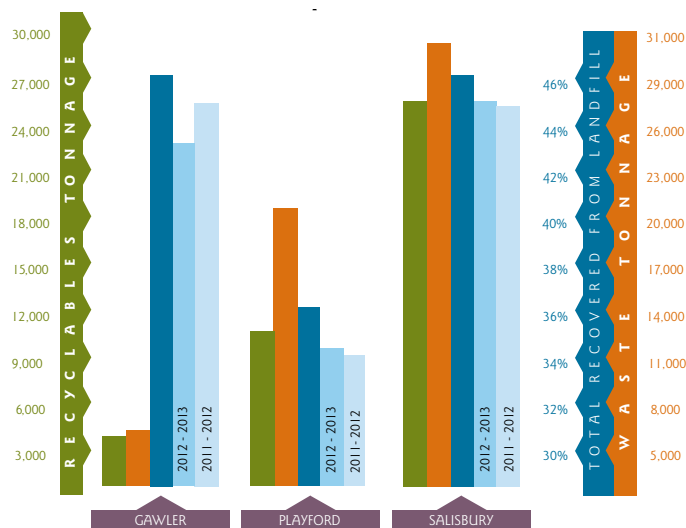
The recyclables tonnages also include the material collected via the hardwaste program none of which is landfilled.



Regional performance from all sources (kerbside and waste transfer stations)

Year	Kerbside Recyclables	Tonnages diverted from landfill from waste transfer stations	Waste tonnages landfilled	Total percentage recovered from landfill
13 - 14	41,283	19,887	53,697	53.25%

The two waste transfer stations also divert from landfill large quantities/volumes of waste oil, mattresses, car batteries, electronic waste, cardboard, tyres and steel that is not included in the above tonnages.

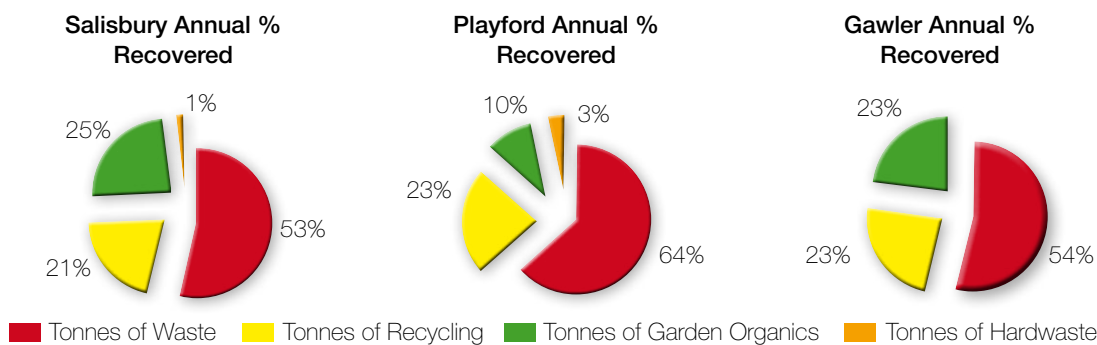


Member Councils performance 2013 – 2014 through kerbside collection services

	Recyclables (tonnages)	Waste (tonnages)	Percentage Recovered from landfill	Compared to 2012 -13 and 2010 -11	
Gawler	3,842	4,470	46.2%	43.2%	45.3%
Playford	10,900	18,923	36.5%	34.7%	34.3%
Salisbury	26,541	30,303	46.6%	45.0%	44.9%

Note:

1. The City of Playford garden organics collection service is a user-pays system, and it has been in place for the whole of the reporting period. N.B. Playford's system will change on the 1st September 2014 to the optional Regional system.
2. The percentages recovered shown above are based on the kerbside collection service only. They do not include recycling/resource recovery initiatives in place at member Councils' Waste Transfer Stations and NAWMA's Resource Recovery Centre or via the Container Deposit Legislation (CDL) depots where steel, aluminium, glass or plastic drink containers are returned for cash payment.





NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY INDEPENDENT AUDITOR'S REPORT

To the constituent councils of the Northern Adelaide Waste Management Authority:

We have audited the accompanying financial report of Northern Adelaide Waste Management Authority, which comprises the balance sheet as at 30 June 2014, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

Board's responsibility for the Financial Report

The board of the association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

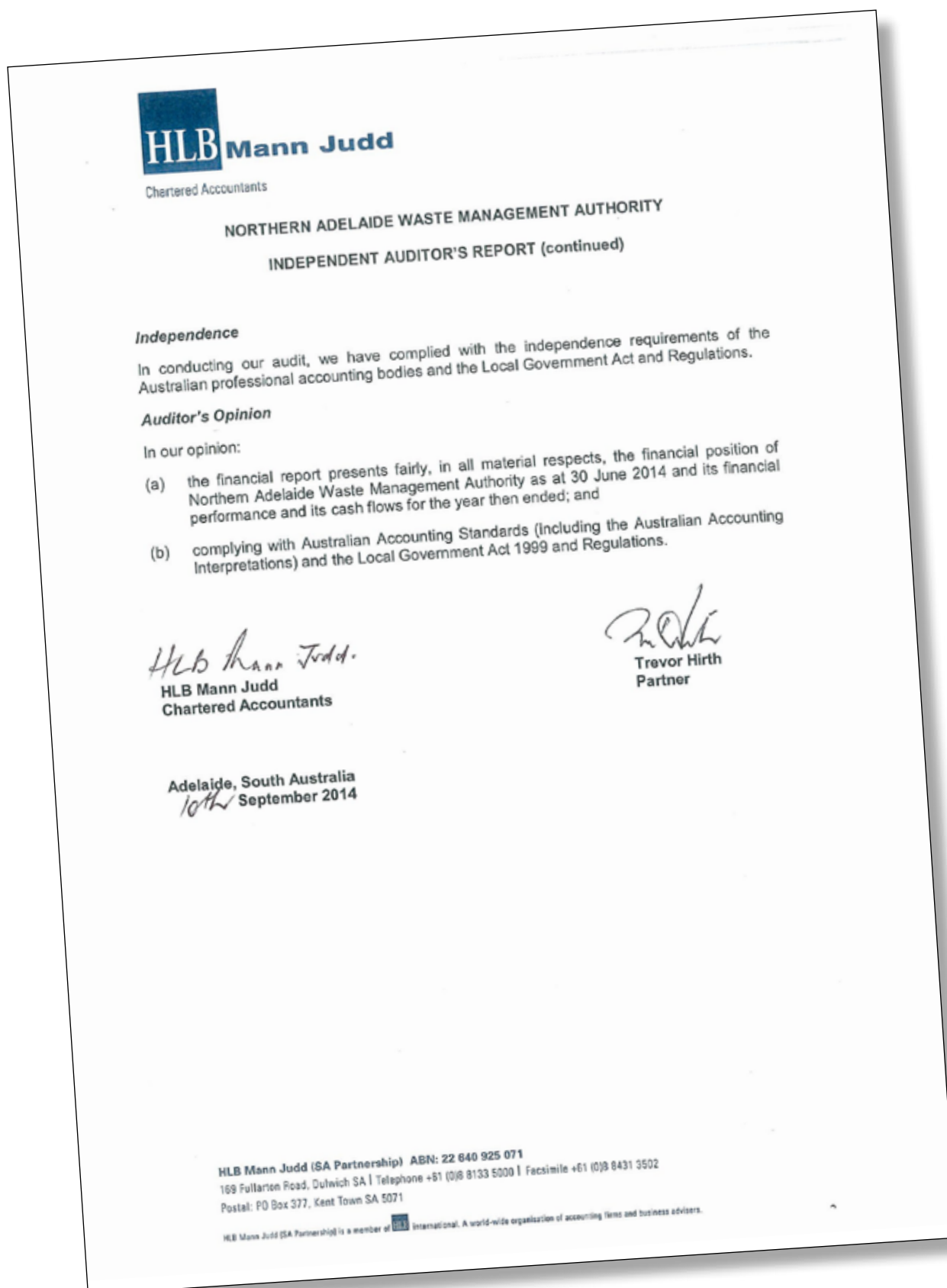
Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Northern Adelaide Waste Management Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

HLB Mann Judd (SA Partnership) ABN: 22 640 925 071
109 Fullarton Road, Dulwich SA | Telephone +61 (0)8 8133 5000 | Facsimile +61 (0)8 8431 3502
Postal: PO Box 377, Kent Town SA 5071

HLB Mann Judd (SA Partnership) is a member of International, A world-wide organisation of accounting firms and business advisers.



NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF COMPREHENSIVE INCOME			
for the year ended 30 June 2014			
	Notes	2014 \$'000	2013 \$'000
INCOME			
User charges	2	23,217	21,039
Investment income	2	167	167
Reimbursements	2	81	59
Reduction in Landfill	2	-	1,762
Other	2	118	116
Total Income		23,583	23,143
EXPENSES			
Employee costs	3	1,116	890
Materials, contracts & other expenses	3	19,032	17,524
Finance costs	3	321	457
Depreciation, amortisation & impairment	3	1,429	1,724
Total Expenses		21,898	20,595
		1,685	2,548
OPERATING SURPLUS / (DEFICIT)			
transfer to Equity Statement		-	(3)
Asset disposal & fair value adjustments		-	25
Amounts received specifically for new or upgraded assets	2	-	25
		1,685	2,570
NET SURPLUS / (DEFICIT)			
Other Comprehensive Income		-	-
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		1,685	2,570
TOTAL COMPREHENSIVE INCOME			

This Statement is to be read in conjunction with the full financial report.

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY				
STATEMENT OF FINANCIAL POSITION				
as at 30 June 2014				
ASSETS				
Current Assets				
	Notes	2014 \$'000	2013 \$'000	
Cash and cash equivalents	4	3,533	2,543	
Trade & other receivables	4	2,711	2,424	
Inventories	4	-	-	
Total Current Assets		6,244	4,967	
Non-current Assets				
Infrastructure, Property, Plant & Equipment	5	8,359	9,545	
Total Assets		14,603	14,512	
LIABILITIES				
Current Liabilities				
Trade & Other Payables	6	2,146	2,117	
Provisions	6	256	220	
Borrowings	6	1,210	1,750	
Total Current Liabilities		3,612	4,087	
Non-current Liabilities				
Borrowings	6	3,551	4,776	
Provisions	6	1,995	1,889	
Total Non-current Liabilities		5,546	6,665	
Total Liabilities		9,158	10,752	
NET ASSETS				
EQUITY				
Accumulated Surplus		3,505	1,820	
Asset Revaluation Reserve		1,940	1,940	
Other Reserves		-	-	
TOTAL EQUITY		5,445	3,760	

This Statement is to be read in conjunction with the full financial report.

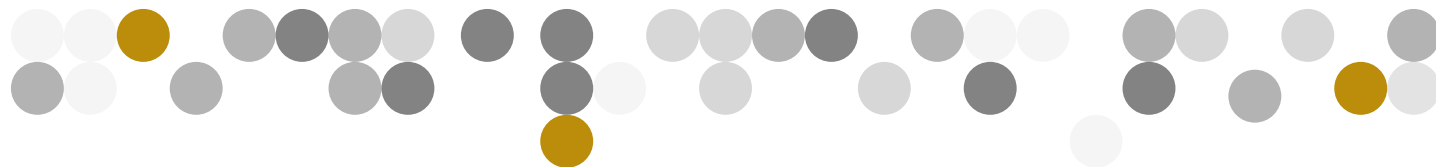
NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF CASH FLOWS			
for the year ended 30 June 2014			
CASH FLOWS FROM OPERATING ACTIVITIES		2014	2013
	Notes	\$'000	\$'000
<u>Receipts</u>			
Operating receipts		23,134	21,203
Investment receipts		162	167
<u>Payments</u>			
Operating payments to suppliers & employees		(19,927)	(18,133)
Finance payments		(456)	(502)
Net Cash provided by (or used in) Operating Activities	7	2,913	2,735
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		-	25
Sale of surplus assets		-	-
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(158)	(687)
Expenditure on new/upgraded assets		-	-
Net Cash provided by (or used in) Investing Activities		(158)	(662)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		-	-
<u>Payments</u>			
Repayments of Borrowings		(1,765)	(1,763)
Net Cash provided by (or used in) Financing Activities		(1,765)	(1,763)
Net Increase (Decrease) in cash held		990	310
Cash & cash equivalents at beginning of period	7	2,543	2,233
Cash & cash equivalents at end of period	7	3,533	2,543

This Statement is to be read in conjunction with the full financial report.

Organisational Structure



NAWMA Cnr Peachey & Bellchambers Road, Edinburgh North, SA 5113
 Box 10 Mail Delivery Centre, Edinburgh North, SA 5113
 Freecall 1800 111 004 Phone 08 8252 9666 Email admin@nawma.sa.gov.au Web www.nawma.sa.gov.au



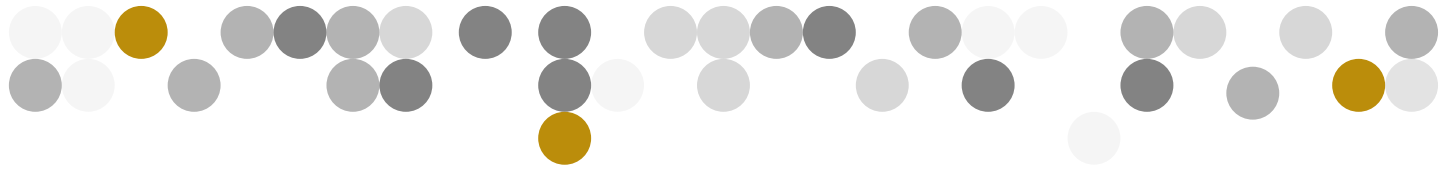
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Gawler River Floodplain Management Authority

Annual Report 2013 - 2014

Constituent Councils:
Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

Address :	3/58 Charles Street Unley South Australia 5061
Mobile:	0413 174 222
Email:	deangollan@hotmail.com
Website:	www.gawler.sa.gov.au/grfma



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Gawler River Floodplain Management Authority

Annual Report 2013 – 2014

Gawler River Floodplain Management Authority

Annual Report 2013 – 2014

Chairman's Forward

A contract has been let to Australian Water Environments to revisit the hydrology of the North para River to determine whether there is a further site which would hold sufficient water at a cost effective price to reduce flooding in the Gawler River. Using updated technology, it is expected a final report will be received before the end of the year. A positive result could reduce the cost of final remedial work in the Gawler River.

I congratulate the Members of the Board for their input to the Authority throughout the year and particularly Members who have announced that they will not be contesting Council elections in November and thus will not be eligible to continue.

To Executive Officer, Dean Gollan, thanks are due for his counsel and input as is also due to appointees to the Technical Assessment Panel and Audit Committee.

We have been fortunate to not have had any serious flooding issues in recent years.

Dr Bruce Eastick AM
Chairman



GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Charter provides that a representative of the Adelaide Mount Lofty Ranges Natural Resources Management Board (AMLRNRMB) is the Chairperson of the Board of Management of the GRFMA. The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The GRFMA has been established for the following purposes:

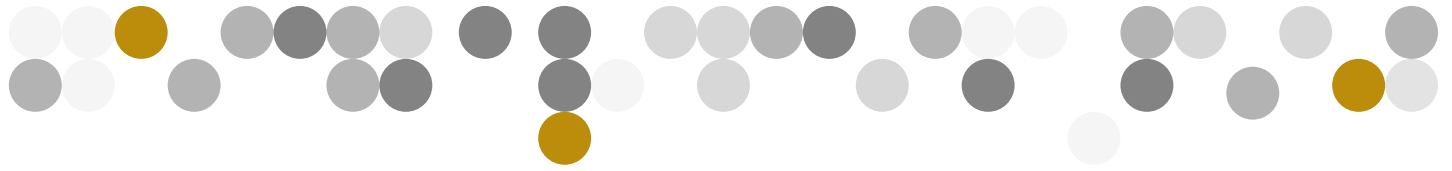
1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

The Board

The Members of the Board are:

Authority	Board Members	Deputy Board Members
AMLRNRMB	Dr Bruce Eastick AM, Chairman	
Adelaide Hills Council	Mayor Bill Spragg Mr Andrew Aitken, CEO	Mr Marc Salver
The Barossa Council	Mayor Brian Hurn OAM Mr Ian Baldwin	Cr Dave de Vries
Town of Gawler	Cr Brian Thom Mr Henry Inat, CEO	Cr Barry Neylon Mr Scott Reid
Light Regional Council	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
District Council of Mallala	Cr Ann Picard Mr Charles Mansueto, CEO	Cr Tom Summerton
City of Playford	Cr Dino Musolino Mr Tim Jackson, CEO	Mr Harry Pitrans Mr Shaun Kennedy

Ordinary meetings of the Board are held bi-monthly on the third Thursday, except December, which is held on the second Thursday of the even months commencing at 9.00am.



Meetings are hosted by the Constituent Councils on a rotational roster. Six Board meetings were held during the year as follows:

- | | |
|-----------------------------|-----------|
| - Thursday 4 July 2013 | Gawler |
| - Thursday 15 August 2013 | Gawler |
| - Wednesday 28 August 2013 | Gawler |
| - Thursday 17 October 2013 | Mallala |
| - Thursday 12 December 2013 | Elizabeth |
| - Thursday 6 March 2014 | Gawler |
| - Thursday 9 April 2014 | Gumeracha |
| - Tuesday 29 April | Gawler |
| - Thursday 19 June | Nuriootpa |

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Dr Bruce Eastick AM, Chairman
- Dean Gollan, Executive Officer, GRFMA
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Harry Pitrans, Infrastructure Planner, City of Playford
- Chris Wright, Water Projects Officer, Adelaide Mount Lofty Ranges NRM Board
- Derek Moore, Principal Engineer Dams, SA Water

The Panel held three meetings during the year:

- 9 April 2014
- 17 April 2014

Audit Committee

An Audit Committee has been appointed to review:

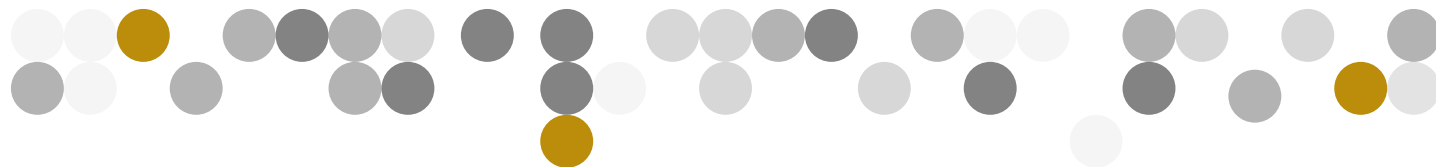
- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Panel held two meetings during the year:

- 19 September 2013
- 13 March 2014

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Charles Mansueto, CEO, District Council of Mallala
- Mr Des Ellis, Councillor, Light Regional Council



Executive Officer Performance Review Committee

On 15 February, 2013 a review committee was formed to oversight of the Executive Officer Services Contract, including the annual contract performance review process.

The members of the Committee are:

- Dr Bruce Eastick AM
- Mr Charles Mansueto, CEO, District Council of Mallala
- Mr Ian Baldwin, Director, Barossa Council

The Committee held one meeting during the year on 18 November 2013.

Gawler River Flood Mitigation Scheme

The 'Scheme' is described in the 'Gawler River Flood Mitigation Scheme', published by the Northern Adelaide and Barossa Catchment Water Management Board and the Department of Water, Land and Biodiversity Conservation, October 2002. Based on the Gawler River Flood Management Study - Flood Management Plan prepared for The Gawler River Flood Management Working Party, BC Tonkin and Associates, April 1994.

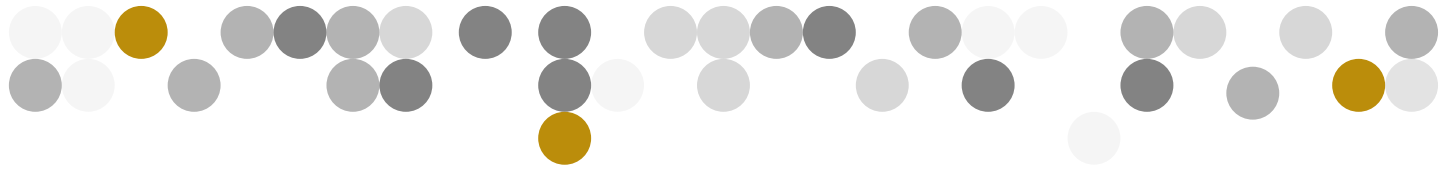
Following the November 2005 flood, the Australian Government, South Australian Government, the six Constituent Councils and the Northern Adelaide Barossa Catchment Water Management Board committed to a funding package totalling \$20 million to implement the Scheme.

The Scheme comprised three parts as follows:

- The construction of a flood mitigation dam on the North Para River near Gawler – the Bruce Eastick North Para Flood Mitigation Dam was completed in December 2007.
- Modifications to the dam wall and spillway of the South Para Reservoir to provide flood mitigation – the modifications reached practical completion in June 2012.
- Construction of levees including the formalization of a controlled parallel flow path together with sensitive vegetation and channel maintenance along the lower reaches of the Gawler River - to be later described as Strategy 6d – this part of the Scheme was abandoned following the findings of the Gawler River Mapping Study in 2008.

In February 2008, the Gawler River Mapping Study was completed to identify the impact of the March 2007 estimates and to identify strategies to mitigate the impact of flooding.

In June 2009, the Board amended the Business Plan to include the preparation of a *Gawler River Flood Mitigation Scheme – Mark Two*, planned to build on the studies of recent years and bring forward strategies that can cost effectively reduce the impact of flooding from the Gawler River. The development of the Mark Two Scheme had been delayed by the need to provide additional funding to complete the modifications to the South Para Reservoir.



Flood Events

4th and 5th September 2010

Heavy rains fell across the catchment, up to 70 mm, estimated to be approximately a 1 in 7 year storm event resulted in strong flows in the North Para River. Water began to rise behind the Bruce Eastick North Para Flood Mitigation Dam on Saturday and at 10.00am on Sunday, reached a maximum height of 70 metres AHD, just below the high-level outlet pipes. Dam waters estimated to be 1.2 GI extended approximately four kilometres upstream, passed through the low level outlet pipe at a controlled flow, returning to stream level at midday the following day. The real time catchment rainfall, river flow data and height of water in the dam were able to be monitored on the Bureau of Meteorology website.

Both the effect of the dam, and filling the South Para Reservoir, mitigated the flow in the Gawler River that caused flooding of grazing land just east and west of the new Port Wakefield Highway. No property damage was reported.

8th December 2010

Following intense storms in the early hours where several centres recorded 24 hour falls of 70 to 80 mm, that gave rise to strong flows in the North Para River that caused the Bruce Eastick North Para Flood Mitigation Dam to operate for the second time in four months. Water rose to 72.5 m, which caused the two High Level Outlet Pipes to operate for the first time. Dam waters estimated to be 1.8 GI extended over 4 kilometres upstream passed through the low level outlet pipe at a controlled flow returning to stream level by late the following afternoon.

Had the Bruce Eastick North Para Flood Mitigation Dam not been in place it is estimated that a breakout just west of Bakers Road to the north would have occurred, flooding a number of horticultural properties.

These events confirmed that the dam operated as designed and provided protection by mitigating the peak flow to a level that could be passed by the lower Gawler River, without overtopping the banks causing flooding as was the case in 2005 and 1992.

Minor Works

A replacement Turretfield Flow Gauge Weir has been constructed 800 metres downstream from the dam on the North Para River. The former flow gauge weir just upstream of the dam wall is drowned out in a flood event by the dam waters and has been decommissioned. The replacement weir is smaller in design, gauging flows up to approximately 300 cubic metres per second. This gauge weir downstream of the junction with Walker Creek provides flow data from the western part of the catchment. Data from this flow gauge will be added to the online real time data on the Bureau of Meteorology web site.

Two additional survey monuments have been constructed at the dam site, to provide a total of four monuments to provide a survey base to monitor the deformation stability of the dam wall and spillway. Part of the maintenance program is to periodically survey the structure to ensure that there is no movement. In particular this is performed after major flood or seismic events.



South Para Reservoir Modifications

To further improve protection of the population at Gawler and the downstream floodplain, mitigation works were necessary at South Para Dam.

SA Water was approached by the GRFMA in September 2001, to discuss the implementation of flood mitigation works at the South Para Dam as part of their overall flood mitigation strategies.

Undertaking the flood mitigation works concurrently with a proposed dam safety upgrade was seen as the most economical solution to achieve compliance with ANCOLD guidelines, whilst providing considerable additional benefit to the community. The flood mitigation work involved modifying the existing spillway crest by raising it by 1.57 m. A 10m central slot remained at the original full supply level to provide a 1 in 100 year flood event flood retention capacity. The height of the dam embankment crest was raised 2 m by adding 1 m of additional fill and installing a concrete parapet wall on top to accommodate the resultant increased flood level.

Since that time, SA Water has been working with the GRFMA for the joint development of the South Para Reservoir to improve flood mitigation on the Gawler and South Para rivers, and dam safety improvements for the reservoir itself.

Detailed design work was completed in September 2010 at a total project cost in excess of \$7.5 million excluding GST. The GRFMA portion of the project cost is \$4,013 million. A contract was awarded for the construction of the works on 12 July 2011. Practical completion was achieved on 25 June 2012 and the contract was completed without any variations and on time.

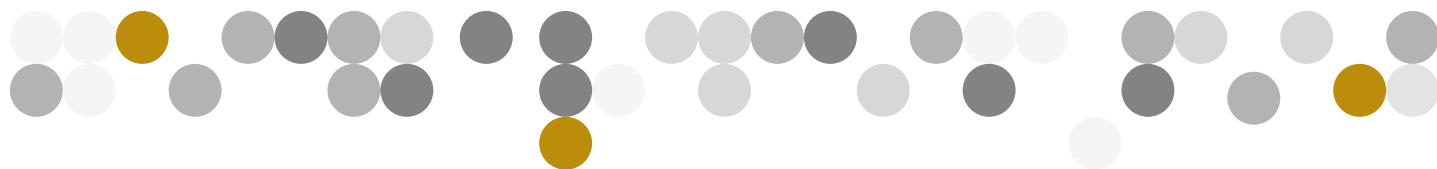
Gawler River Flood Mitigation Scheme Mark Two

The Board considered the best approach to addressing the next stage in its Business Plan, which is the Gawler River Flood Mitigation Scheme Mark Two.

The studies into the flood issues in the region had identified that although the construction of the Bruce Eastick North Para Flood Mitigation Dam and modifications to the South Para Reservoir have been most successful, there remains 3750 properties still at risk of inundation in a 1 in 100 year flood. Options to rectify this situation include the construction of levees at Gawler, Angle Vale, Two Wells and Virginia and the development of additional flood mitigation storage on the North Para River.

Decisions in relation to the best option had to take into account a vast range of issues including accommodating rail and road corridors, cost effectiveness and the most reliable mitigation for these properties. As the variables and consequences of both options are wide-reaching, the Gawler River Floodplain Management Authority decided to engage professionals to investigate the matter further and to provide a Findings Report. The brief for the report was based on a methodology supported by the Department of Planning, Transport and Infrastructure.

At the beginning of the year tenders were called for appropriate professionals to provide the Authority with a Findings Report and in May 2014, Australian Water Environments were appointed to this task.



Issues to be covered by this report include a review of the Hydrological Study of the Gawler River Catchment, the possible construction of a second dam on the North Para River and other structural and non-structural options. The report will also determine the optimal level of protection for the Gawler River Floodplain.

Any solution to this flood problem needs to be integrated into the overall management of the Gawler River and the Open Space Strategies of both the Gawler River and the Barossa Region. The contractor will be working closely with the Adelaide and Mount Lofty Ranges Natural Resources Management Board.

The Stormwater Management Authority provided a grant of \$50,000 towards the cost of the report. The Findings Report should be completed by the end of 2014.

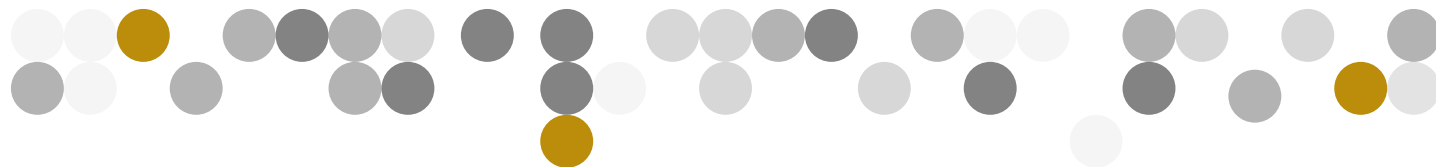
General

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Access to Meetings and Documents
- Consultation
- Internal Review of Decisions
- Operations Manual

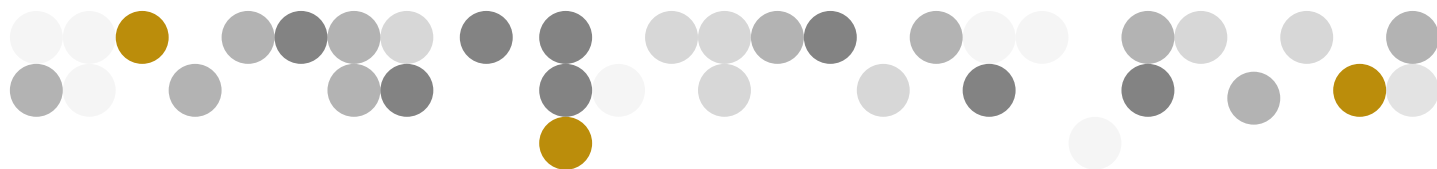
All meetings of the GRFMA and its committees are open to the public.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for documents to remain confidential - Sec 91(7)	Percentage
Board	54	2	Possible litigation Supply of services	1	5%
Technical Assessment Panel	8	2	Supply of services	2	50%
Audit Committee	5	0	-	-	0%
Executive Officer Performance Review Committee	1	0	-	-	0%



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Mr Dean Gollan has been engaged to provide Executive Officer services under a services agreement until 31 December 2014. Mr Gollan has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act. The GRFMA has no employees and all services are engaged on a contract basis.



GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

FINANCIAL STATEMENTS

Statement of Comprehensive Income for the Year Ending 30th June 2014

	Notes	2014 \$	2013 \$
Income			
Subscriptions	3	70,732	69,278
Investment income	1(d)	10,344	13,311
State Government Grants		-	12,469
Commonwealth Government Grants		-	78,503
Total Income		81,076	173,561
Expenditure			
Contractual Services	5	82,868	140,650
Finance Charges		-	5,307
Depreciation	1(i), 4	191,510	191,510
Other		8,777	10,241
Total Expenses		283,155	347,708
Surplus / (Deficit) from Operations		(202,079)	(174,147)
Surplus / (Deficit)		(202,079)	(174,147)
Other Comprehensive Income			
Changes in asset revaluation reserve - infrastructure & land		2,363,737	-
		2,363,737	-
Total Comprehensive Income (Deficit)		2,161,658	(174,147)

The above Comprehensive Income Statement should be read in conjunction with the accompanying notes

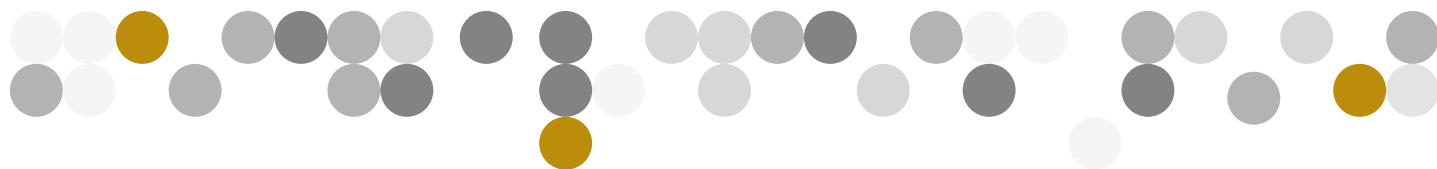


GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Balance Sheet as at 30th June 2014

	Notes	2014 \$	2013 \$
Current Assets			
Cash at Bank		11,573	48,528
Investments	1(d)	361,201	332,262
Debtors - GST		3,614	497
Debtor		2,318	-
Accrued Grant Income		-	90,972
Total Current Assets		378,706	472,259
Current Liabilities			
Accounts Payable		20,348	5,119
Accrued Expenses		-	98,213
Total Current Liabilities		20,348	103,332
Net Current Assets		358,358	368,927
Non-current Assets			
Infrastructure	4	18,497,000	15,320,793
Less: Depreciation	1(i), 4	(1,387,000)	(383,020)
Land	4	326,364	326,364
Total Non-current Assets		17,436,364	15,264,137
Net Assets		17,794,722	15,633,064
Equity			
Accumulated Surplus		14,942,912	15,144,991
Asset Revaluation Reserves	1(h),4	2,851,810	488,073
Total Equity		17,794,722	15,633,064

The above Balance Sheet should be read in conjunction with the accompanying notes

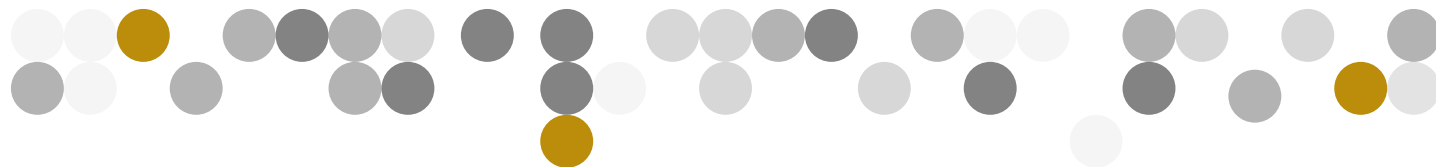


GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Statement of Change in Equity for the Year Ended 30th June 2014

	Notes	2014 \$	2013 \$
Equity			
Accumulated Surplus			
Balance at beginning of period		15,144,991	15,319,138
Add Net Surplus / (Deficit)		<u>(202,079)</u>	<u>(174,147)</u>
		14,942,912	15,144,991
Balance at end of period		<u>14,942,912</u>	<u>15,144,991</u>
Asset Revaluation Reserve			
Balance at beginning of period		488,073	488,073
Add movement increase		2,363,737	-
Balance at end of period		<u>2,851,810</u>	<u>488,073</u>
Total Equity		<u>17,794,722</u>	<u>15,633,064</u>

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

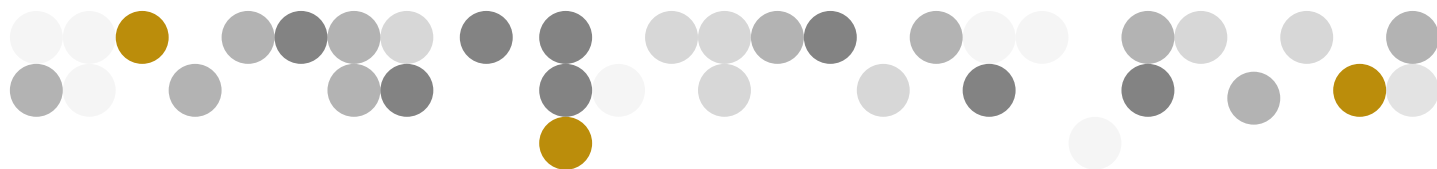


GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Cash Flow Statement for the Year Ended 30th June 2014

	Notes	2014 \$	2013 \$
Cash Flows from Operating Activities			
Receipts		158,587	609,439
Payments		(174,629)	(272,496)
Net Cash (Used in) Operating		<u>(16,042)</u>	<u>336,943</u>
Cash Flows from Investment Activities			
Interest receipts		8,026	13,311
Net Cash (Provided by) Investment Activities		<u>8,026</u>	<u>13,311</u>
Net Increase (Decrease) in Cash Held	8.1	<u>(8,016)</u>	<u>350,254</u>
Cash & cash equivalents at beginning of period		<u>380,790</u>	<u>30,536</u>
Cash & cash equivalents at end of period	8.2	<u>372,774</u>	<u>380,790</u>

The above Cashflow Statement should be read in conjunction with the accompanying notes



Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2014

1 Statement of Significant Accounting Policies

a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, District Council of Mallala and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

c) Employees

The Association has no employees.

d) Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

e) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

f) Infrastructure

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

g) Land

The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011.

h) Revaluation

The Board has sought an independent valuation on the 29th May 2014, to be applied as at 30th June 2014, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. The estimate of the replacement cost was \$18.497 million at June 2014. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, it is to be noted that valuation has been under level 3 valuation.



Fair value level 3 valuations of buildings, infrastructure and other assets – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

i) Depreciation

Entura advise that the accumulated depreciation should be assessed at \$1.387 million as at June 2014.

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on an expected life of 80 years.

j) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the rights to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

2 Functions / Activities of the Association

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority
(excluding depreciation)

	Revenue			Expenses		Surplus (deficit)
	Year	Grants	Other	Total Revenue	Expenses Total	
Administration	2014		\$64,215	\$64,215	\$60,485	\$3,730
	2013		\$66,045	\$66,045	\$50,068	\$15,977
Other Environment: Flood Mitigation	2014		\$16,861	\$16,861	\$31,160	(\$14,299)
	2013	\$90,972	\$16,544	\$107,516	\$106,130	\$1,386
Total	2014		\$81,076	\$81,076	\$91,645	(\$10,569)
	2013	\$90,972	\$82,589	\$173,561	\$156,198	\$17,363

3 Subscriptions

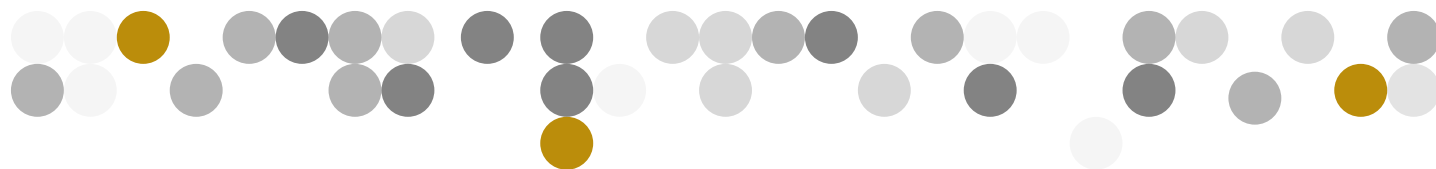
The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		TOTALS	
	2014	2013	2014	2013	2014	2013	2014	2013
Adelaide Hills Council			\$292	\$287	\$8,974	\$8,789	\$9,266	\$9,077
The Barossa Council			\$1,434	\$1,434	\$9,004	\$8,789	\$10,438	\$10,223
Town of Gawler			\$2,929	\$2,869	\$8,973	\$8,789	\$11,902	\$11,658
Light Regional Council			\$1,465	\$1,434	\$8,973	\$8,789	\$10,438	\$10,223
District Council of Mallala			\$4,883	\$4,781	\$8,974	\$8,789	\$13,857	\$13,570
City of Playford			\$5,858	\$5,737	\$8,973	\$8,789	\$14,831	\$14,526
TOTAL	-	-	\$16,861	\$16,543	\$53,871	\$52,734	\$70,732	\$69,277

4 Non-Current Assets Summary

	Fair Value Level	2013				2014			
		At Fair Value	At Cost	Accum Dep'n	Carrying Amount	At Fair Value	At Cost	Accum Dep'n	Carrying Amount
Land and easements	-	\$326,364			\$326,364	\$326,364			\$326,364
North Para Dam	-	\$15,320,793		(\$383,020)	\$14,937,773				
North Para Dam	3					\$18,497,000		(\$1,387,000)	\$17,110,000
Total Infrastructure and Land		\$15,647,157		(\$383,020)	\$15,264,137	\$18,823,364		(\$1,387,000)	\$17,436,364
Comparatives		\$15,647,157		(\$191,510)	\$15,455,647	\$15,647,157		(\$383,020)	\$15,264,137

	2013	Carrying Amount Movements During Year							2014
	Carrying Amount	Additions		Disposals	Depreciation	Impairment	Transfers	Net Valuation	Carrying Amount
		New Upgrade	Renewals						
Land and easements	\$326,364								\$326,364
Infrastructure - North Para Dam	\$14,937,773				(\$191,510)			\$2,363,737	\$17,110,000
Total Infrastructure, Property, Plant & Equipment	\$15,264,137				(\$191,510)			\$2,363,737	
Comparatives	\$15,455,647				(\$191,510)				\$15,264,137



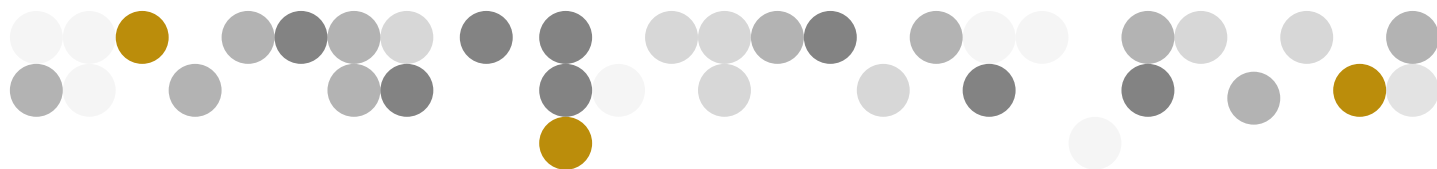
5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants Operations	2014	2013
Dean Gollan	\$44,034	\$35,637
URPS	-	\$850
Enviro Group Pty Ltd	\$4,000	\$4,000
Maloney Field Services	\$12,773	-
Allen Bolaffi Pty Ltd	-	\$650
Business Risk A S Solutions	\$1,300	\$1,300
Entura	\$9,000	-
Australian Water Environments	\$5,286	-
HLB Mann Judd	\$6,475	-
	<u>\$82,868</u>	<u>\$42,437</u>
Contractors, Consultants Infrastructure		
SA Water	\$0	\$98,213
	<u>\$0</u>	<u>\$98,213</u>
TOTALS	\$82,868	\$140,650

6 Comparison of Budget and Actual Results (excluding depreciation)

	2014		2013	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$64,841	\$64,215	\$63,734	\$66,045
Other Environment: Flood Mitigation	\$0	\$0	\$87,020	\$90,972
Maintenance	\$16,891	\$16,861	\$16,544	\$16,544
Other Environment: Flood Mitigation Capital				
Total Revenue	\$81,732	\$81,076	\$167,298	\$173,561
Expenditure				
Administration	\$59,350	\$60,485	\$64,050	\$50,068
Other Environment: Flood Mitigation	\$50,000	\$27,059	\$143,945	\$102,029
Maintenance	\$10,000	\$4,101	\$10,000	\$4,101
Other Environment: Flood Mitigation Capital				
Total Expenditure	\$119,350	\$91,645	\$217,995	\$156,198
Surplus (deficit)	(\$37,618)	(\$10,569)	(\$50,697)	\$17,363



7 Expenditure Commitment

- i. An agreement has been entered into with Dean Gollan to provide Executive Officer and Supervision of Consultants services to 31 December 2014.

8 Reconciliation Statement of Cash Flows

8.1 Reconcile to operating activities

Net deficit from operations	(\$202,079)
Adjust for non-cash items	
Depreciation	\$191,510
Reduction Accrued Grant Income	\$90,972
Increase in Debtors	(\$5,435)
Increase in Accounts Payable	\$15,229
Reduction in Accrued Expense	(\$98,213)
Net Cash decrease from operating activities	(\$8,016)

8.2 Cash and cash equivalents

Balance at bank	\$11,573
Balance at LGFA	\$361,201
Total cash and cash equivalents	\$372,774



Gawler River Floodplain Management Authority

Schedule of Constituent Council's Interests in Net Assets as at 30th June 2014

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30th June 2014. The value of infrastructure and land as stated in the Audited Financial Statements at 30th June have been included. Grants and contributions from the Commonwealth Government, State Government and the Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

Calculation of Net Equity

Assets	
Investments / Debtors	\$ 378,706
Infrastructure	\$ 17,110,000
Land	\$ 326,364
	\$ 17,815,070
Less Liabilities	\$ -
Accounts Payable / Creditors	\$ 20,348
Net Equity	\$ 17,794,722

Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2014	Accumulated Subscriptions for Maintenance to 30 June 2014	Accumulated Subscriptions for Scheme Works to 30 June 2014	All Subscriptions to 30 June 2014	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$ 61,428	\$ 1,203	\$ 70,988	\$ 133,619	2.95%	\$ 524,690
The Barossa Council	\$ 61,428	\$ 6,019	\$ 354,951	\$ 422,398	9.32%	\$ 1,658,655
Town of Gawler	\$ 61,428	\$ 12,000	\$ 709,892	\$ 783,320	17.29%	\$ 3,075,909
Light Regional Council	\$ 61,428	\$ 6,019	\$ 354,951	\$ 422,398	9.32%	\$ 1,658,655
District Council of Mallala	\$ 61,428	\$ 20,074	\$ 1,183,146	\$ 1,264,648	27.91%	\$ 4,965,968
City of Playford	\$ 61,428	\$ 24,082	\$ 1,419,763	\$ 1,505,273	33.22%	\$ 5,910,845
	\$ 368,568	\$ 69,397	\$ 4,093,691	\$ 4,531,656	100.00%	\$ 17,794,722

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2014 adopted by the Board in accordance with Clause 15.5 of the Charter on 15 September 2014.



GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY INDEPENDENT AUDITOR'S REPORT

To the constituent councils of the Gawler River Floodplain Management Authority:

We have audited the accompanying financial report of Gawler River Floodplain Management Authority, which comprises the balance sheet as at 30 June 2014, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

Board's responsibility for the Financial Report

The board of the association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Gawler River Floodplain Management Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

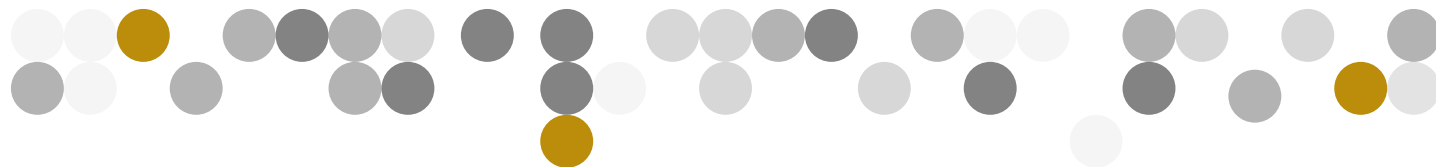
HLB Mann Judd (SA Partnership) ABN: 22 640 925 971

169 Fullerton Road, Dulwich SA 5 Telephone +61 (0)8 8133 5000 Facsimile +61 (0)8 8432 3582

Postal: PO Box 272, Kent Town SA 5801

HLB Mann Judd (SA Partnership) is a member of HLB International, A world-wide organisation of accounting firms and business advisers.

HLB Mann Judd SA is a member of the Australian Accounting Association (AAA)



GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
INDEPENDENT AUDITOR'S REPORT (CONTINUED)

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

Auditor's Opinion

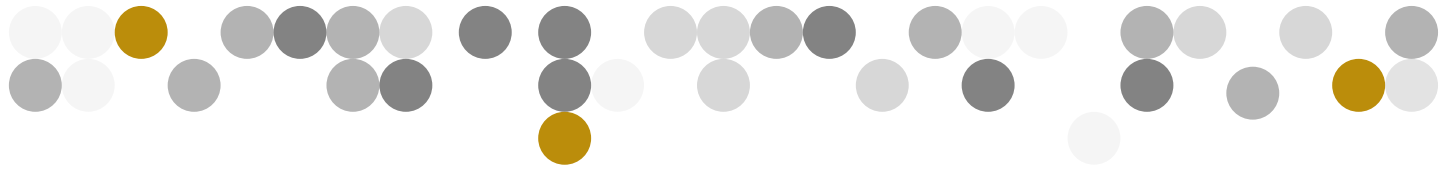
In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Gawler River Floodplain Management Authority as at 30 June 2014 and its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.

HLB Mann Judd
HLB Mann Judd
Chartered Accountants

Trevor Hirth
Trevor Hirth
Partner

Adelaide, South Australia
15th September 2014



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GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Constituent Councils Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

ACHIEVEMENTS AGAINST THE BUSINESS PLAN 2013 – 2016

Plan Adopted	3 rd April 2003
Amended	19 th February 2004
Amended	15 th June 2006
Amended	19 th June 2008
Amended	25 th June 2009
Amended	17 th June 2010
Amended	16 th June 2011
Amended	19 th April 2012
Amended	19 st June 2014

For the Period July 2013 to July 2014

Address:	3/58 Charles Street, Unley, South Australia 5061
Mobile:	0413 174 222
Email:	deangollan@hotmail.com

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2013 – 2016 for the period July 2013 to June 2014

Evaluation of Performance against the Business Plan

This Statement of Achievements against the Business Plan will form part of the Key Outcomes Summary to Councils following the meetings at which it is tabled. The Statement will be prepared for the October, February, and June Board Meetings. The June report will form part of the GRFMA Annual Report 2013 - 2014.

Part A: Funding

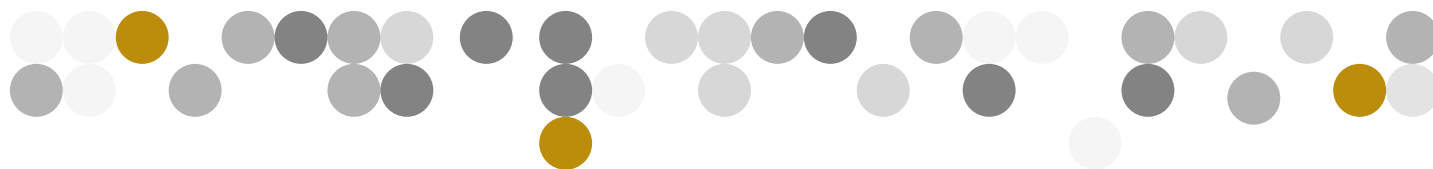
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2009	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	☑ Scheme Total now \$21,697,377 grants total \$16,879,982
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	☑ Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	☑ Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

South Para Works			
The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.			
Dam safety review and design proposal to modify the dam wall and spillway completed September 2005			
Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	☑ July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	☑ Practical completion achieved June 2012

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2013 – 2016 for the period July 2013 to June 2014

Gawler River Flood Mitigation Scheme – Mark Two	
What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)	
One	Reconfirm with the Constituent Councils that a 1 in 100 year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy.
Two	Determine if a second dam on the North Para River is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible.
Three	The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the District Council of Mallala.
Four	To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan.
Five	Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
Six	Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
Seven	Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council.
Eight	Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs.
Nine	The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land.



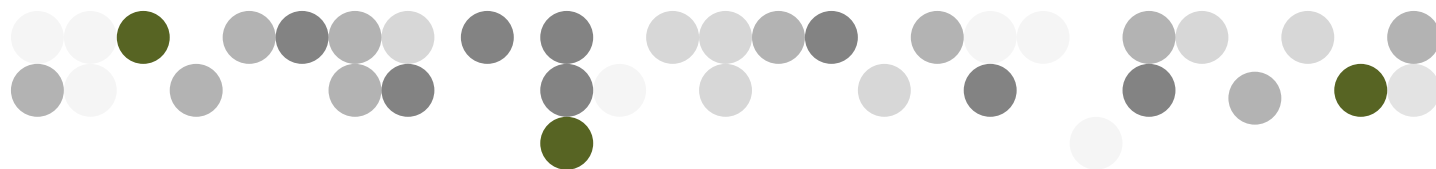
Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Dec 2013 – Dam inspection <input checked="" type="checkbox"/> June 2014 – Dam inspection

**Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2013 – 2016 for the period July 2013 to June 2014**

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletter forwarded to all stakeholders in March 2014
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Review conducted in December 2013
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2014 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2013
Review of the Business Plan	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2014 – Business Plan 2014-2017 adopted <input checked="" type="checkbox"/> August 2013 – Achievements against the Business Plan 2012-2013 presented
Annual Budget	By 31 st March, June, October, December	Adopt for consultation forward to Councils Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/> April 2014 – Approved for consultation <input checked="" type="checkbox"/> Budget 2014–2015 adopted at June Board meeting
Subscriptions	June December	Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> All subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September	The receipt of the following reports by Councils: <ul style="list-style-type: none"> Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements 	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils on 13 September 2013



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Email: council@gawler.sa.gov.au Website: www.gawler.sa.gov.au

Asset and Planning

23 High St, Gawler 5118

Tel: 8522 9211 Fax: 8522 9292

Building Rules: 8522 9265

Planning Consent: 8522 9268

Sport & Community Centre

Nixon Tce, Gawler 5118

Tel: 8522 9200 Fax: 8522 7899

Email: sportscentre@gawler.sa.gov.au

Business and Community Services

65 Angle Vale Road

Evanston Gardens 5116

Tel: 8522 0150 Fax: 8522 9212

Gawler Aquatic Centre

Cnr Victoria Tce & Main North Rd,
Gawler 5118

Tel: 8522 2034

Email: swimming.pool@gawler.sa.gov.au

Evanston Gardens Community Centre

65 Angle Vale Road

Evanston Gardens 5116

Tel: 8522 0150

Visitor Information Centre

2 Lyndoch Rd, Gawler 5118

Tel: 8522 9260 Fax: 8522 6817

Email: visitor.centre@gawler.sa.gov.au

Gawler Home Assist

Elderly Centre, 37 Fourteenth St,
Gawler South 5118

Tel: 8522 1177 Fax: 8522 5642

Email: homeassist@gawler.sa.gov.au

Volunteer Resource Centre

65 Angle Vale Road

Evanston Gardens 5118

Tel: 8522 9204 Fax: 8522 9212

Library

91 Murray St, Gawler 5118

Tel: 8522 9213 Fax: 8522 9212

Email: library@gawler.sa.gov.au

Waste & Recycling Transfer Station

Paxton St,
Willaston 5118

Tel: 8523 0143