



ATTACHMENTS

Ordinary Council Meeting

25 February 2020

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Gawler Rail Electrification Project

Why is there a need to electrify the rail network?

The electrification of the Gawler Rail Line forms part of the State Government's ongoing investment in upgrading our public transport to deliver cleaner, safer, more reliable and more comfortable rail services. The electrified Gawler rail line will be a modern, environmentally friendly and efficient train service.

Once complete, the electrified line will support increased capacity and future growth for development along the rail corridor.

What works are required within the Town of Gawler?

Installing the electrical infrastructure and improving safety are the key first steps in modernising the Gawler rail line, these works include:

- installation of the 25kV overhead wiring system including masts and gantries;
- construction of a Combined Services Trench for the installation of new fibre optic communications cabling;
- installation of a new signalling system;
- services relocations;
- fencing of the rail corridor for improved safety; and
- some vegetation/tree trimming and removals, with every effort made to minimise impacts.

The majority of works will occur within the existing rail corridor, however there may be some works that will require access to adjacent land to allow for construction and local traffic management.

Will there be changes to passenger services as part of the construction program?

The construction schedule will be coordinated to balance the needs of commuters, road users, residents and businesses. Some works can be undertaken during the day and at night with minimal impact to passenger services, however a number of line closures will be required to accommodate works that cannot be undertaken safely while services are running.

Substitute buses will be in place to accommodate commuters during these closures and Adelaide Metro will provide advance notification of any changes to passenger services, visit: <https://adelaidemetro.com.au/>

Will there be night works during construction?

There will be night works throughout the project construction with every effort made to minimise disruption to residents and businesses. Advance notice will be provided of night works.

If you would like to receive an SMS notification for when works are occurring at night in your area, including general Department of Planning, Transport and Infrastructure (DPTI) rail maintenance notifications please register your details at www.dpti.sa.gov.au/worknotifications

For further information:

Call: 1300 080 834

Email: dpti.gawlerelectrification@sa.gov.au

Visit: www.dpti.sa.gov.au/grep



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Gawler Rail Electrification Project FAQ for Gawler Cont.**Will vegetation and trees need to be removed as part of the electrification works?**

Management of vegetation is an integral part of the safe operation of an electrified rail network. There are a number of factors which are considered when managing vegetation in and around the rail corridor including:

- The required electrical clearance zone to prevent trees and vegetation coming into contact with the electrical overhead wiring.
- Installation of new fencing to prevent intrusion into the electrified area.
- Construction of a Common Services Trench to house the new signalling and communications systems.

The project team is working to minimise the impact on vegetation, as much as practically possible, adjacent the Gawler rail line through the detailed design phase. They are working closely with the relevant authorities, local councils and interested parties to minimise and manage impacts to vegetation and wildlife habitats. Local residents will be provided with further updates as the scope of the required vegetation management is further refined.

What are the next steps for the King Street Bridge?

One of the major challenges for the project team in the Gawler area has been the integration of the existing King Street Bridge into the design of an electrified rail line. The Department for Planning, Transport and Infrastructure (DPTI) has spoken with people from the community over a number of years and understands the significance of the King Street precinct. To ensure all possibilities have been pursued the department has undertaken a number of planning studies, technical investigations and held discussions with the Town of Gawler to fully understand the options and implications for the electrification of the Gawler rail line under the existing King Street Bridge.

From this process, it has been determined that electrification cannot occur with the existing King Street Bridge in place.

Why can't electrification occur with the existing bridge in place?

As part of the planning studies, many factors were considered which led to the findings, including:

- The existing height of the bridge does not have the required clearance for the electrical wiring and infrastructure.
- Lowering of the track was considered, however it is not a viable option, whilst maintaining the Howard Street and Murray Street level crossings and the Gawler Central Railway Station platform, while satisfying maximum inclines required for rail infrastructure.
- Constructing a new road bridge with the required increased height to meet the electrical clearance would result in a much higher road level than currently exists. This is further exasperated by the requirement that any upgrade or new structure meets Disability and Discrimination Act compliance and Australian Road standards (including load capacity), the result being a much higher road level.
- Under the above scenario the increase in road height would be significant would impact surrounding properties (including a number that are heritage listed) adjoining the bridge as well as severing connections with Jerningham St and Bridge St North.
- The structural depth required for a pedestrian bridge is significantly less than required for a new road bridge so while maintaining community connectivity it minimises the impact to the surrounding precinct.
- Decisions made now, such as replacing the road bridge with a pedestrian bridge will not impact the ability to duplicate the Gawler rail line or limit options for development in the future.
- The current bridge structure does not support duplication of the line, should it be required in the future.

Gawler Rail Electrification Project FAQ for Gawler Cont.

- The current concrete bridge structure is end-of-life and regardless of electrification would require a full re-build for it to be safely maintained as a vehicle bridge.
- The changes that would be required to the line, the surrounding station and level crossings do not consider the possible future needs of the area, and considering the potential impacts to the local area and significant cost do not provide value for money to tax payers.
- Replacing the road bridge structure with a pedestrian bridge would enable the Gawler Rail Electrification Project proceed while the future growth and development plans, such as Concordia and the Gawler Central Rail Station precinct redevelopment, evolve over the coming years without a heavy impost in cost and impact on the King Street precinct.

Were local traffic movements considered as part of the planning studies?

Yes, a full traffic impact study was undertaken by an independent traffic consultant. The Town of Gawler also undertook their own independent study to verify the findings. This study investigated how the removal of vehicles from the existing King Street Bridge would impact traffic loads, parking in the immediate area and the likelihood for increased congestion around local streets in the residential area surrounding the King Street Bridge. The findings determined that the broader network had sufficient capacity to handle an increase in traffic, due to the relatively low volume of vehicle traffic across the existing King Street Bridge during both peak and off peak times.

How will local traffic be managed when vehicle access is removed from King Street Bridge?

A series of local traffic treatments are being considered to ensure local traffic is carefully considered through the existing network, including the redistribution of unwanted through traffic. This includes maintaining vehicle access from King Street to Bridge Street North. The final traffic management plan for the wider area is currently being determined in discussion with the Town of Gawler. Residents in the local streets will have the opportunity to provide input in to the local area traffic plan as this is developed.

Traffic monitoring will be undertaken for a period of time following any changes to traffic movements to inform the effectiveness of the changes.

Will the new bridge be accessible for cyclist and disability access?

Accessibility will be a key component of the design of a pedestrian access bridge. This would include ramps with grades to allow for pedestrians, cyclists and those with disability or mobility access needs.

What opportunities exist for the community to have input in to the traffic management and the design of the new bridge?

DPTI will be seeking feedback from the community about its preferences around local traffic management, including road use, access issues and any other relevant observations regarding mobility and traffic movement in the King Street precinct. As the technical design for the bridge develops, there will also be opportunities for community to input into the urban design elements of the new bridge structures and surrounds, with consideration to the local history of the Gawler area. Information about these opportunities will be provided in advance to the community.

How will construction for the project be managed?

Construction works will be managed carefully and sensitively to minimise the potential impact to surrounding neighbours and businesses. Representatives from the department's contractor, Lendlease will provide updates to neighbours and the broader community, on both the bridge works and on the broader rail electrification project itself.

Gawler Rail Electrification Project FAQ for Gawler Cont.**Will there be new trains on the Gawler line?**

New electric trains are being procured which will enable a 15% increase in capacity, as well as reliability and safety improvements. The 12 new trains will be introduced in stages following completion of all the project works.

When will the project be complete?

The project is anticipated for completion in 2021, including key activities relating to testing and commissioning of the new signalling system, delivery of the new electric trains and driver training.

Who can I contact for more information?

For project updates, details of community events or to speak with a member of the team, please contact:

Phone: 1300 080 834

Email: DPTI.gawlerelectrification@sa.gov.au

Visit: www.dpti.sa.gov.au/grep



20200245L01_Murray St Traffic Review

17 February 2020

Ben Degilio
Team Leader Asset Planning
Town of Gawler
Email: Ben.Degilio@gawler.sa.gov.au

Dear Ben

MURRAY STREET TRAFFIC REVIEW

Introduction

Further to our recent discussions, Tonkin submits the following report addressing future traffic volumes in Murray Street, Gawler, taking account of the implications of the proposed closure of the King Street rail bridge and future opening of the Gawler East Link Road.

In undertaking this assessment, Tonkin reviewed existing traffic estimates/modelling already available in various separate reports (referenced below), to provide an overall indication of the combined effect on future traffic flows along Murray Street. We have not prepared any new modelling or traffic forecasts.

The Town of Gawler is one of the significant growth local government areas in the greater Adelaide metropolitan area. The Gawler East development area (commonly known as Springwood), together with potential regional growth in the Concordia precinct as well as Roseworthy, will all contribute to future traffic demands in the main street of Gawler. The potential for growth within the town centre as part of a rail precinct DPA also add to the likely traffic growth in Murray Street.

Conversely, infrastructure such as the Northern Expressway (constructed several years ago) and proposed Gawler East Link Road (GELR) will relieve current and future traffic demands along Murray Street.

With this background, it is not surprising that Council has, over several years, prepared numerous traffic assessments for each of the development and infrastructure scenario. However, each of these reports has been prepared with a specific focus, and none conveniently summarise the combined effect on future traffic volumes in Murray Street specifically.

In undertaking this review, we have specifically considered the following documents:

- Removal of King Street Rail Bridge Traffic Impact Assessment (Tonkin prepared for DPTI March 2019)
- Gawler East Interventions Report (Tonkin June 2018)
- Gawler Transport and Traffic Management Plan (Mott McDonald March 2016)

It should be noted, that these reports, along with many others that have been prepared (but not reviewed as part of this assignment) all have various constraints when trying to make comparisons. These include:

- Different times of preparation. Each report has been prepared on the basis of different base traffic data. Early reports were based on data from 2011 with estimates made for the 'base case' of 2018/19 traffic. Recent reports more accurately reflect the base year.

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- Differing assumptions. Traffic modelling is inevitably based on a wide range of assumptions including expected rates of growth in development, traffic distribution within the network, and trip generation rates per type of development.
- Timing of changes in road network. Various scenario could be considered for the timing of road network changes relative to the actual growth in residential development. Significantly, timing of the closure of the King Street rail bridge and opening of the GELR will both have an important influence on short term traffic volumes along Murray Street.
- What proportion of traffic using Murray Street is local traffic compared with 'through' traffic moving to/from different precincts, and in turn, how much through traffic will actually deviate when the bridge is closed.
- Future growth within the town centre. None of the reports considered specifically include potential future growth within the Gawler Town Centre. This will ultimately have a significant impact on future traffic volumes in Murray Street.

The following sections summarise salient points in regard to traffic volumes along Murray Street.

Removal of King Street Rail Bridge Traffic Impact Assessment

In March 2019 Tonkin prepared a report for DPTI addressing the traffic impacts likely to result from the closure of the King Street rail bridge. The report noted as follows:

- Existing traffic volumes along King Street are around 1,100 vehicles per day (around 100 in each of the morning and afternoon peak periods) in a southbound direction as King Street is a one-way street.
- Most of the current traffic along King Street and over the bridge is non-local traffic bypassing Murray Street, avoiding delays resulting from the operation of the Murray Street/Cowan Street and Murray Street/Barossa Valley Way signals.
- The closure of King Street bridge will result in a redistribution of much of this traffic to the surrounding road network.
- Without any local area traffic interventions, it was assumed for a worse case scenario, that most non-local traffic using King Street would deviate to Victoria Terrace-Howard Street and Jerningham Street.

However, we understand that Council and DPTI continue to look at potential local street traffic interventions to minimise the redistribution of traffic to the adjoining local residential streets. Assuming that some form of treatment is provided, then it is reasonable to conclude that a more likely outcome will be for the daily traffic using King Street (which is non-local traffic) to use Murray Street.

As an estimate only, if 75% of existing traffic using King Street were to deviate to Murray Street, there would be an immediate increase of around 825 vehicles per day. This would all be in the southbound direction. What is not clear, however, is whether this increase would apply to the full length of Murray Street as some of the existing traffic in King Street probably has a destination within the town centre itself.

Gawler East Interventions Report (Tonkin June 2018)

Tonkin were engaged by Council to undertake a review of the transport infrastructure interventions required as part of the Gawler East Development and construction of the GELR. The report (and associated earlier assessments) included revised transport modelling and assessment of various growth and traffic distribution scenario.



The report noted as follows:

- The GELR will ultimately cater for 9,400 – 11,100 vehicles per day (total development scenario) including an allowance for:
 1. New traffic generated by the residential development areas
 2. Traffic that will transfer to the GELR to bypass from Balmoral Road and Barossa Valley Way
 3. Some existing residential traffic that will deviate to GELR.
- Traffic volumes along Murray Street are likely to reduce by 1,500 – 3,000 vehicles per day along Murray Street, with the higher reductions to be realised south of Calton Road

These predictions suggest that, if the opening of GELR were to coincide with the closure of the King Street bridge and full development of the residential area, there should still be a small reduction in traffic volumes along Murray Street.

However, these events clearly will not coincide as the full development of the residential areas will not occur “overnight”. Accordingly, there should actually be a larger reduction in traffic volumes along Murray Street in the shorter term until such time as traffic growth occurs from the ongoing development of the residential precincts. This reduction in volumes along Murray Street will be derived from traffic that will transfer to the GELR to bypass from Balmoral Road and Barossa Valley Way (estimated as 2,000 vpd) and some existing residential traffic that will deviate to GELR (estimated as 1,000 vpd).

Gawler Transport and Traffic Management Plan (Mott McDonald March 2016)

In 2016 Council prepared a (draft) Traffic and Transport management to provide clear guidance and strategic policy directions for transport and traffic measures for Gawler, in response to the future expansion of new growth areas (Gawler East, New Southern Urban Areas and Concordia) which surround the Town of Gawler.

The plan includes extensive transport modelling of three growth scenario:

- Development Scenario 1 (medium development scenario factoring potential for consistent growth - 3% growth from 2013 to 2031, 1.5% growth from 2031).
- Development Scenario 2 (high growth sensitivity test development scenario, 6% growth from 2013 to 2031, 3% growth from 2031).
- Development Scenario 3 (likely growth -1.5% growth from 2013 to 2031, 0.5% growth from 2031).

The development scenario endeavour to account for traffic growth factoring additional residential dwellings, the implementation of the Gawler East Link Road and the North East Connector Road. However, at the time the report was prepared, no consideration was given to the potential closure of the King Street rail bridge.

Appendix C of the report provides the following traffic estimates for Murray Street (Lyndoch Road to Calton Road).

At the time of preparing the report, Scenario 3 was considered the more likely to occur reflecting a relatively modest rate of residential growth in the area. Interestingly, Council has advised that current traffic volumes in Murray Street are around 22,400 vpd which is more like the forecasts of Scenario 2.



	Scenario 1	Scenario 2	Scenario 3
2013 (base line)	15,900	15,900	15,900
2013-2018 (no GELR)	19,732	22,578	18,249
2018-2023 (with GELR)	23,708	30,814	20,793

Each of these scenarios shows a progressive increase in traffic volumes along Murray Street, not including the likely additional increase (825vpd) from the closure of the King Street Bridge. However, it is not clear how these estimates account for any deviation of existing traffic onto GELR. The report notes as follows:

While traffic volumes show a significant impact to Murray Street, Bridge Street South and Main North Road (because of relatively high traffic volumes), it is anticipated that some traffic would re-distribute to new road infrastructure when established (e.g. traffic currently utilising these routes may utilise the Gawler East Link Road and North East Connector Road when established). For example, if 10% - 20% of traffic from Bridge Street South diverts to the Gawler East Link Road or North East Connector Road, an additional range of approximately 5,500 - 11,100 vehicles would be re-diverted off Bridge Street South / Murray Street / Main North Road.

This aspect was referenced in the Tonkin Gawler East Interventions Report, where we noted that a reduction in volumes along Murray Street will be derived from existing traffic that will transfer to the GELR to bypass from Balmoral Road and Barossa Valley Way (-2,000 vpd) and some existing residential traffic that will deviate to GELR (-1,000 vpd).

Note also that the predicted reduction of traffic off Murray Street (5,500-11,100vpd) also includes the ultimate provision of the North East Connector Road (as part of the Concordia development), making it difficult to make a direct comparison between the two reports.

Summary and Conclusions

Despite the various caveats and uncertainties listed above the conclusions that can be broadly derived from the reports reviewed are that:

- The opening of the GELR should reduce traffic volumes along Murray Street, most notably south of Calton Road. We understand that the GELR will be open to the public in late 2020.
- The closure of the King Street rail bridge will occur at some time in the future (date unknown) and will add some southbound traffic flows to Murray Street, but less than the benefits derived from the opening of the GELR.
- That is, despite the potential increase in volumes following the closure of the bridge, there should still be a net benefit (reduction in traffic volumes along Murray Street) derived from the opening of the GELR.
- Future traffic growth within and around Gawler will continue to add traffic pressure to Murray Street, and at some point in the future, any benefit derived from the GELR will be exceeded. That is, without interventions, future volumes along Murray Street will exceed existing traffic flows, if remained unchecked.



We understand that Council has re-engaged Mott McDonald to update the Gawler Transport and Traffic Management Plan. This will be an important body of work to refine the existing traffic estimates and predictions. The updated report is expected to provide future strategic guidance for managing traffic in the Town Centre Precinct and the use of smart technology is being considered as part of this update.

Other than actual traffic volumes along Murray Street, detailed consideration will have to be given to the efficiency of the key signalised intersections of Cowan Street and Lyndoch Road. Opening of the GELR should provide a modest benefit to the capacity of the Lyndoch Road intersection, although most benefits to Murray Street will be realised south of Calton Road.

While the future closure of the King Street bridge will obviously put increased pressure on these two signalised intersections, the actual increase in peak hour volumes along Murray Street (around 80-100 vehicles per hour) may not be too detrimental. Further targeted traffic modelling will be needed based on updated traffic volumes to monitor the efficiencies of these intersections.

Yours sincerely,

Paul Simons

Senior Transport Planner

Tonkin

Report • January 2020

GAWLER RAIL ELECTRIFICATION PROJECT**King street Bridge Community engagement summary report**

During November and December 2019 the project engagement team undertook a number of targeted community based engagement activities to collect feedback and gauge public sentiment regarding the removal of the King Street, road bridge in Gawler.

This report provides a summary of the feedback received from:

- The Gawler Central Shopping Centre drop in sessions
- Door knocking in the vicinity of the bridge
- Feedback forms received via the project webpage and forms posted into the project team

Gawler Central Shopping Centre 12 December 3pm - 7pm

Number of people spoken to:	25	Number of people who registered their details for project updates:	5
Notes from direct conversations (no feedback forms received)		<ul style="list-style-type: none"> ▪ Approximately half of the people the team spoke to took a brochure and not a feedback form. ▪ None of the 25 completed a feedback form on the day other than registering for project updates. ▪ Every person who stopped to have a conversation was aware of and interested in the project, and generally most wanted to understand/confirm if the bridge was going to be removed. ▪ The majority of those who attended did not express strong negative feelings about the removal of the bridge during their discussions with staff. ▪ The majority understood the reasoning to be due to the required electrical clearances, avoid future redundant development and other rationale as per the FAQ. ▪ 3 people expressed scepticism about whether the project would go ahead, given the previous project history. ▪ 5 of those who attended were residents of King Street and Bridge Street North and all expressed concern about traffic management and potential impacts to mobility following the bridge removal. This is something they would like further engagement on when available. ▪ 5 people said they would like engagement on the bridge design and would like to see it be sympathetic to the heritage environment. 	

For further information:

Call: 1300 080 834

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Gawler Central Shopping Centre 14 December 10am - 3pm			
Number of people spoken to:	52	Number of people who registered their details for project updates:	0
Notes		<ul style="list-style-type: none"> ▪ The majority of those who attended the stall expressed a positive perspective of the rail electrification project itself. ▪ Approx. 20 people said that it was sad and or disappointing that the bridge would need to go as a result of the electrification process but understood the rationale. ▪ 3 attendees wanted to understand why the track couldn't be lowered. (An explanation was provided). ▪ The majority of people who attended the stall raised concerns with the traffic impact, with a focus on how best to exit from Bridge Street North onto Murray Street. The possibility of a roundabout or traffic lights was raised by multiple people. ▪ Approx. 20% raised concerns with the concept design and if it would impact the nearest residents on King Street and the heritage precinct. ▪ About half of those who attended wanted to understand the project timing and how long until the removal of the bridge. This included people requesting that the time between removing the bridge and the installing the foot bridge be as short a time as possible. ▪ Approx. 4 community members wanted to understand when and if the electrification of the rail would extend to the Barossa. ▪ Approx. 4 local residents asked if King St (south) could be 2-way to enable access to Jerningham St from the Coles entry/exit. ▪ Some commuters raised concerns with the replacement bus schedules causing significant delays in the past and if this could be improved once construction/rail closures commence. ▪ A resident in close proximity to the bridge wanted to understand if there were any property acquisition impacts. The team undertook to engage in the new year when more information was available. 	

For further information:

Call: 1300 080 834

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Feedback forms			
Number of forms received after the events:	5	Number of people who registered their details for project updates:	5
Summary		<ul style="list-style-type: none"> The majority of respondents raised issues with traffic management in the local area following the removal and replacement of the bridge. All residents who responded raised the issue of increased traffic and congestion in the local area as a main concern. One respondent suggested that following the closure of the traffic bridge, King Street precinct could be transformed into a shared use boulevard as a way to encourage social behaviour in the area. Nearly all respondents are users of the rail line and public transport generally. No respondents raised a strong opinion (negative or otherwise) on the decision to remove and replace the bridge. 	

Other engagement feedback	
Notes : door knocking and phone calls :15 respondents	<ul style="list-style-type: none"> Following door knocking 6 residents on or in vicinity of King Street, concerns were raised that the new replacement bridge may not reflect the heritage and cultural characteristics of the area. Community input to the design was requested. The left turn from King Street to Bridge Street North was raised as a narrow area for motorists, particularly those travelling with a trailer. Residents commented on the existing congestion in the centre of Gawler, and raised concerns about the potential increased impacts on this following the removal of the bridge. Several community members have asked whether the bridge could be saved by installing a platform on the southern side of the bridge and the rail ending at that point.

In summary the over sentiment expressed by community was an acceptance of the rational for removal of the bridge. The majority of concerns raised related to future traffic management with a small number wanting to see the replacement design be sympathetic to the local environment and include community input.

For further information:

Call: 1300 080 834

Email: dpti.gawlerelectrification@sa.gov.auVisit: www.dpti.sa.gov.au/grep

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TOWN OF GAWLER

QUARTERLY BUDGET REVIEW (AS AT 31 DECEMBER 2019) FOR THE YEAR ENDING 30 JUNE 2020

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EXECUTIVE SUMMARY

In accordance with Section 123 of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011, this report comprises the second of three quarterly budget reviews for the 2019/2020 financial year.

The primary purpose of this report is to review the 2019/2020 budget in consideration of the current financial year actual performance. The underlying approach taken is consistent with the principles of the Budget Management Policy, which prescribes that any unfavourable budget variations should, in the first instance, be sourced from within the existing budget wherever possible.

All budget variations have been processed by staff in accordance with the Budget Management Policy. **Appendix 2** summarises the budget review variances as follows:

- **Section A** lists budget transfers approved by Managers/CEO in accordance with the policy thresholds (Nil transfers included – net total of \$0);
- **Section B** lists various operating and capital project funds brought forward from the 2018/19 budget to complete various projects in 2019/20 (Nil - net total of \$0);
- **Section C** lists budget variations previously approved by Council (net total of \$0k); and
- **Section D** lists recommended budget variations requiring the authorisation of Council (net favourable total of \$120k).

The budget variations incorporated within this review provide for an estimated reduction in the estimated 2019/20 operating result of \$65k (from \$159k surplus to \$94k surplus), and a decrease of \$65k in *net* capital expenditure.

An overview of the budget variations included in this review is detailed below.

1. Summary of proposed key Budget variations

Operating Budget

A summary of the major budget variations (*net* \$65k expenditure increase) included in this review is as follows:

- 1) \$40k *increase* in revenue due to receipt of an additional car parking developer contribution – Council resolution 2019:09:COU379;
- 2) \$160k *decrease* in open space developer contribution (deferral in estimated timing of receipt, as contribution is being received as new allotments created);
- 3) \$67k *decrease* in equity share of operating results for Northern Adelaide Waste Management Authority – based on the revised 2019/20 budget forecast recently received from NAWMA, which forecasts a \$337k deterioration in their estimated operating result. The deterioration in their estimated operating result is due to a marked reduction in the global commodities market (i.e. recyclable materials) and increased depreciation. Council's equity share of their forecast 2019/20 result has been accordingly adjusted (non-cash adjustment);
- 4) \$23k *decrease* in finance overdraft interest charges due to lower net borrowings from LGFA;

- 5) \$97k net *decrease* in employee costs predominantly due to savings from vacant positions across the organisation.

This 2nd Quarter Budget Review has been finalised on the basis that the only proposed operating budget variation not funded from within the existing budget (i.e. from alternate offsetting budget variations) is effectively the \$67k non-cash adjustment relating to the revised forecast equity share in NAWMA.

Capital Expenditure / Revenue Budget

A summary of the budget variations (*net* \$65k adjustment) included in this review is as follows:

- a) \$339k *increase* in capital grants relating to the Barossa Trail Bike Track project. This amount is fully offset by a \$339k *increase* for related project expenditure;
- b) \$50k *increase* in capital grants relating to the State Bicycle Fund Adelaide Road Shared Use Path Extension. Related capital expenditure for this project was previously included in the adopted budget;
- c) \$25k *transfer* of capitalised staff salaries to the Operating budget.

A detailed analysis of proposed budget variations incorporated within this review is included in **Appendix 2**.

2. Balance Sheet

The revised total annual comprehensive income incorporated within the Statement of Comprehensive Income (\$4.662m) reconciles to the projected increase in net assets for the year disclosed in the Budgeted Balance Sheet (i.e. from \$246.503m to \$251.165m). The projected increase is due to an estimated \$1.841m worth of fixed assets received free of charge from property developers (e.g. the value of fixed assets such as roads, footpaths, stormwater drains, etc. acquired as part of new residential land developments) and \$2.727m for capital grant funding relating to new or upgraded assets (e.g. Murray Street Stage 6, Walker Place Redevelopment, Barossa Trail Bike Track project, etc).

The Balance Sheet also provides for a reduction of \$1.793m in 'Trade & Other Receivables', relating to the payment of amounts owed to Council (as at 30 June 2019) regarding the proceeds from the sale of a property on Jack Cooper Drive (\$1.17m) and the final milestone payment due from the Federal Government for the Gawler Civic Centre Project (\$672k). Both of these payments due were received in early July 2019.

3. Cashflow Statement

The revised Cashflow Statement now provides for a *reduction* in Council's debt of \$784k (the 1st Quarter Budget Review previously provided for a reduction of \$717k). The \$67k adjustment in forecast net borrowings included in this review is a direct result of the \$65k forecast reduction in *net* capital expenditure.

4. Financial Indicators

- The **Operating Surplus / (Deficit) ratio**, being the key indicator of Council's recurrent performance, is projected to decrease from 0.5% to 0.3% due to

various revenue and expenditure budget adjustments identified in Appendix 2. Similarly, the underlying **Adjusted Operating Surplus / (Deficit) Ratio** is projected to also decrease from 0.4% to 0.2%.

- The **Net Financial Liabilities ratio**, being the key indicator of Council's overall financial position, is projected to marginally increase from 82.4% to 82.7%, which is within Council's Treasury Management Policy threshold of 100%. The 6.4% estimated reduction (from the adopted budget) is predominantly due to the \$2.4m deferred payment due to the State Government on practical completion of the Gawler East Link Road, the payment of which will now occur in the 2020/21 financial year.
- There is no change in the estimated **Asset Sustainability ratio** for 2019/20. The ratio reflects the expenditure on asset renewal and replacement as a percentage of the associated optimum expenditure disclosed for 2019/20 within the Long Term Asset Management Plan. This estimate exceeds Council's policy target of 90-100% due to the carry forward of expenditure for projects not completed in 2018/19.

5. Non-Financial Statistics (Appendix 1)

Staff continue to focus on various non-financial indicators, which provide useful and alternative indicators of performance across various functional areas. Commentary regarding the YTD results for the various non-financial statistics is included within Appendix 1.

Tony Amato
Team Leader - Finance

Statutory Financial Statements

TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 DECEMBER 2019) BUDGETED STATEMENT OF COMPREHENSIVE INCOME for the year ending 30 June 2020							
2018/2019 Actuals	2019/2020 Adopted Budget	2019/2020 Revised Budget (September Review)		2019/2020 Actual YTD	2019/2020 Revised Budget YTD	% of YTD Budget Rec'd / Spent	2019/2020 Revised Annual Budget
\$'000	\$'000	\$'000		\$'000	\$'000		\$'000
INCOME							
22,467	23,453	23,453	Rates	23,435	23,424	100%	23,453
663	769	769	Statutory charges	454	458	99%	770
1,681	1,691	1,691	User charges	814	792	103%	1,604
3,645	4,230	4,278	Grants, subsidies and contributions	2,060	2,057	100%	4,175
32	33	33	Investment income	24	23	104%	33
389	331	503	Reimbursements	139	129	108%	555
90	7	7	Other income	30	18	167%	22
0	37	37	Net gain - Joint ventures & associates	0	0		0
28,967	30,551	30,771	Total Income	26,956	26,901	100%	30,612
EXPENSES							
10,692	11,555	11,493	Employee Costs	5,135	5,558	92%	11,396
11,589	11,962	12,440	Materials, contracts & other expenses	5,185	5,083	102%	12,436
881	821	811	Finance costs	404	426	95%	788
5,582	5,979	5,829	Depreciation, amortisation & impairment	2,933	2,915	101%	5,829
46	39	39	Net loss - Joint ventures & associates	0	0		69
28,790	30,356	30,612	Total Expenses	13,657	13,982	98%	30,518
177	195	159	OPERATING SURPLUS / (DEFICIT)	13,299	12,919	103%	94
(2,099)	0	0	Asset disposal & fair value adjustments	0	0		0
3,956	1,975	2,338	Amounts specifically for new or upgraded assets	2,478	2,051	121%	2,727
4,349	24,441	1,841	Physical resources received free of charge	0	0		1,841
6,383	26,611	4,338	NET SURPLUS / (DEFICIT) transferred to Equity Statement	15,777	14,970	105%	4,662
Other Comprehensive Income							
3,830	0	0	Changes in revaluation surplus - Infrastructure, Property, Plant & Equipment	0	0		0
1,003		0	Share of Other Comprehensive Income - Equity Accounted Council Businesses	0	0		0
	0	0	Other Equity Adjustments - Equity Accounted Council Businesses	0	0		0
4,833	0	0	Total Other Comprehensive Income	0	0		0
11,216	26,611	4,338	TOTAL COMPREHENSIVE INCOME	15,777	14,970	105%	4,662
77	177	141	ADJUSTED OPERATING RESULT with distortion from advance Federal Government grant payments removed - SURPLUS / (DEFICIT)				76

TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 DECEMBER 2019) BUDGETED BALANCE SHEET for the year ending 30 June 2020				
2018/2019 Actuals		2019/2020 Adopted Budget	2019/2020 Revised Budget (September Review)	2019/2020 Revised Budget
\$'000		\$'000	\$'000	\$'000
	ASSETS			
	Current Assets			
113	Cash and cash equivalents	100	100	100
3,299	Trade & other receivables	1,649	1,506	1,506
24	Inventories	17	24	24
3,436	Total Current Assets	1,766	1,630	1,630
	Non-current Assets			
193	Financial Assets	205	213	213
4,529	Equity accounted investments in Council businesses	3,611	4,566	4,529
259,714	Infrastructure, Property, Plant & Equipment	294,729	271,658	271,982
6,647	Work in Progress	0	0	0
271,083	Total Non-current Assets	298,545	276,437	276,724
274,519	TOTAL ASSETS	300,311	278,067	278,354
	LIABILITIES			
	Current Liabilities			
4,767	Trade & Other Payables	4,569	4,392	4,392
909	Borrowings	971	971	971
2,856	Provisions	2,775	2,856	2,856
8,532	Total Current Liabilities	8,315	8,219	8,219
	Non-current Liabilities			
19,335	Borrowings	20,328	18,556	18,489
149	Provisions	544	412	412
0	Liability - Equity accounted Council businesses	78	39	69
19,484	Total Non-current Liabilities	20,950	19,007	18,970
28,016	TOTAL LIABILITIES	29,265	27,226	27,189
246,503	NET ASSETS	271,046	250,841	251,165
	EQUITY			
65,197	Accumulated Surplus	94,121	69,033	69,477
179,261	Asset Revaluation Reserve	174,423	179,261	179,261
2,045	Other Reserves	2,502	2,547	2,427
246,503	TOTAL EQUITY	271,046	250,841	251,165

TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 DECEMBER 2019) BUDGETED STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2020				
2018/2019 Actuals		2019/2020 Adopted Budget	2019/2020 Revised Budget (September Review)	2019/2020 Revised Budget
\$'000		\$'000	\$'000	\$'000
ACCUMULATED SURPLUS				
59,050	Balance at end of previous reporting period	68,006	65,197	65,197
6,383	Net Result for Year	26,611	4,338	4,662
(232)	Transfers to Other Reserves	(721)	(721)	(601)
	Transfers from Other Reserves	225	219	219
(4)	Equity Accounted Council Businesses		0	0
65,197	Balance at end of period	94,121	69,033	69,477
ASSET REVALUATION RESERVE				
174,423	Balance at end of previous reporting period	174,423	179,261	179,261
3,830	Gain on revaluation of infrastructure, property, plant & equipment		0	0
1,008	Gain on revaluation of Joint ventures & associates		0	0
179,261	Balance at end of period	174,423	179,261	179,261
OTHER RESERVES				
1,813	Balance at end of previous reporting period	2,006	2,045	2,045
232	Transfers from Accumulated Surplus	721	721	601
	Transfers to Accumulated Surplus	(225)	(219)	(219)
2,045	Balance at end of period	2,502	2,547	2,427
246,503	TOTAL EQUITY AT END OF REPORTING PERIOD	271,046	250,841	251,165

TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 DECEMBER 2019) BUDGETED CASH FLOW STATEMENT for the year ending 30 June 2020				
2018/2019 Actuals		2019/2020 Adopted Budget	2019/2020 Revised Budget (September Review)	2019/2020 Revised Budget
\$'000		\$'000	\$'000	\$'000
CASH FLOW FROM OPERATING ACTIVITIES				
	<u>Receipts</u>			
29,029	Operating receipts	30,431	30,582	30,460
32	Investment receipts	33	33	33
	<u>Payments</u>			
(22,215)	Operating payments to employees and suppliers	(22,981)	(23,380)	(23,279)
(842)	Finance payments	(821)	(828)	(805)
6,004	Net Cash Provided by (or used in) Operating Activities	6,662	6,407	6,409
CASH FLOW FROM INVESTING ACTIVITIES				
	<u>Receipts</u>			
3,016	Amounts specifically for new or upgraded assets	1,566	2,432	2,821
54	Sale of replaced assets	81	295	295
121	Sale of surplus assets	0	1,221	1,221
55	Loan repayments from community groups	30	30	30
	<u>Payments</u>			
(6,609)	Expenditure on renewal/replacement of assets	(2,841)	(3,985)	(3,855)
(8,189)	Expenditure on new/upgraded assets	(7,569)	(5,643)	(6,097)
(150)	Loan payments to community groups	(50)	(50)	(50)
(11,702)	Net Cash Provided by (or used in) Investing Activities	(8,783)	(5,700)	(5,635)
CASH FLOWS FROM FINANCING ACTIVITIES				
	<u>Receipts</u>			
6,426	Proceeds from Borrowings	3,020	192	125
	<u>Payments</u>			
(851)	Repayment of Borrowings	(909)	(909)	(909)
(76)	Repayment of Bonds & Deposits		0	0
5,499	Net Cash Provided by (or used in) Financing Activities	2,111	(717)	(784)
(199)	NET (DECREASE)/INCREASE IN CASH HELD	(10)	(10)	(10)
312	CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD	110	110	110
113	CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD	100	100	100

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2019)
BUDGETED UNIFORM PRESENTATION OF FINANCES
for the year ending 30 June 2020

2018/2019 Actuals		2019/2020 Adopted Budget	2019/2020 Revised Budget (September Review)	2019/2020 Revised Budget
\$'000		\$'000	\$'000	\$'000
28,967	Operating Revenues	30,551	30,771	30,612
(28,790)	less Operating Expenses	(30,356)	(30,612)	(30,518)
177	Operating Surplus / (Deficit) before Capital Amounts	195	159	94
	less Net Outlays on Existing Assets			
(6,609)	Capital Expenditure on renewal and replacement of Existing Assets	(2,841)	(3,985)	(3,855)
5,582	less Depreciation, Amortisation and Impairment	5,979	5,829	5,829
54	less Proceeds from Sale of Replaced Assets	81	295	295
(973)		3,219	2,139	2,269
	less Net Outlays on New and Upgraded Assets			
(8,189)	Capital Expenditure on New and Upgraded Assets	(7,569)	(5,643)	(6,097)
3,016	less Amounts received specifically for New and Upgraded Assets	1,975	2,338	2,727
121	less Proceeds from Sale of Surplus Assets	0	1,221	1,221
(5,052)		(5,594)	(2,084)	(2,149)
(5,848)	Equals: Net Lending / (Borrowing) for Financial Year	(2,180)	214	214

Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on non-financial assets.

The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital)

budget on an accrual accounting basis. The Net Lending / (Borrowing) result can be expected to

fluctuate from year to year, given the fluctuating nature of some capital expenditure.

Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that

the Council has met all of its expenditure (both operating and capital) from the current year's revenues.

The amount of Net Lending in any one year decreases the level of Net Financial Liabilities in the year by

that amount. Conversely, the amount of Net Borrowing increases the level of Net Financial Liabilities.

TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 DECEMBER 2019) FINANCIAL INDICATORS				
	2018/2019 Actuals	2019/2020 Adopted Budget	2019/2020 Revised Budget (September Review)	2019/2020 Revised Budget
	\$'000	\$'000	\$'000	\$'000
Operating Surplus / (Deficit) Ratio				
<u>Operating Surplus / (Deficit)</u>	0.6%	0.6%	0.5%	0.3%
Total Operating Revenue				
<i>This ratio expresses the operating result as a percentage of total operating revenue.</i>				
Adjusted Operating Surplus / (Deficit) Ratio				
<u>Operating Surplus / (Deficit)</u>	0.3%	0.6%	0.4%	0.2%
Total Operating Revenue				
<i>This ratio is the Operating Surplus / (Deficit) Ratio but, if applicable, is adjusted for the impact of the advance payment of the Federal Financial Assistance Grant for the following year.</i>				
Net Financial Liabilities Ratio				
<u>Net Financial Liabilities</u>	84.3%	89.1%	82.4%	82.7%
Total Operating Revenue				
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>				
Asset Renewal Funding Ratio				
<u>Net Asset Renewals</u>	165%	100%	126%	126%
Infrastructure & Asset Management Plan required expenditure				
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>				

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2019)
PROJECTED RESERVE FUNDS
for the year ending 30 June 2020

	Actual Audited Opening Balance 1/7/2019 \$'000	Transfers to Reserve (Revised Budget) 2019/2020 \$'000	Transfers from Reserve (Revised Budget) 2019/2020 \$'000	Projected Closing Balance 30/6/2020 \$'000	Note
Asset Revaluation Reserve	179,261	-	-	179,261	
Other Reserves:					
Carparking	452	45		497	
Open Space		20		20	
Stormwater Drainage		10		10	
Plant & Machinery Replacement	61			61	
Property	1,108	11	(100)	1,019	
Waste Management Service Charge	115		(115)	-	
Willaston Cemetery	1			1	
Urban Tree Fund	13			13	
Historic Walls Scheme	89		(4)	85	
Gawler East Development	195	515		710	
Property Improvement	6			6	
Other Reserves	5			5	
Total Other Reserves	2,045	601	(219)	2,427	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2019)
INCOME STATEMENT BY FUNCTION
FOR THE YEAR ENDING 30 JUNE 2020

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*****YEAR TO DATE*****										
ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (SEPTEMBER REVIEW) \$		ACTUAL \$	REVISED BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
Operating Income by Function										
(325,000)	(325,000)	Animal & Pest Control	(239,427)	(234,500)	(4,927)	102%	(1,200)	(326,200)	Registrations, Expiation fees	14
(45,300)	(45,300)	Building Control Services	(21,120)	(22,656)	1,536	93%	-	(45,300)	Building Assessment Fees	
(160,269)	(160,269)	Cemetery Operations	(76,347)	(80,130)	3,783	95%	-	(160,269)	Burial, Lease, Cremation, etc fees	
(6,630)	(6,630)	CEO Office	(6,500)	(6,250)	(250)	104%	(6,370)	(13,000)	Vehicle Contribution	15
(170,600)	(170,600)	Civic Centre Operations	(21,796)	(37,842)	16,046	58%	93,830	(76,770)		24
(674,880)	(674,880)	Community Home Support Program	(493,228)	(494,010)	782	100%	(12,000)	(686,880)	Grant Funding & Client Contributions	21
(5,900)	(5,900)	Community Services Management	(5,026)	(4,807)	(219)	105%	(4,100)	(10,000)	Vehicle Contribution	15
0	0	Community Support	(2)	0	(2)	-	-	0	Misc income from Gawler Activation Program	
(523,148)	(523,148)	Council Buildings	(250,681)	(258,333)	7,652	97%	-	(523,148)	Property rent/lease fees	
(49,000)	(49,000)	Customer Services	(25,286)	(24,498)	(788)	103%	-	(49,000)	Property Search Fees	
(5,900)	(5,900)	Depot Operations	(5,099)	(4,807)	(292)	106%	(4,100)	(10,000)	Vehicle Contribution	15
(6,516)	(12,396)	Development & Regulatory Services Administration	(7,500)	(11,168)	3,668	67%	(4,484)	(16,880)	Vehicle Contribution	15
(25,848)	(25,848)	Economic Development, Marketing & Communication	(5,098)	(4,807)	(291)	106%	(4,152)	(30,000)	Vehicle Contribution, War Memorial sponsorships & donations	24
(52,500)	(52,500)	Elderly Citizen Facilities	(17,202)	(25,716)	8,514	67%	-	(52,500)	Hire of Elderly Centre	
(10,000)	(10,000)	Elected Member Services	(5,000)	(4,998)	(2)	100%	-	(10,000)	Mayoral vehicle contribution	
(61,748)	(61,748)	Engineering Services	(62,111)	(59,609)	(2,502)	104%	(8,252)	(70,000)	Vehicle Contributions, Sundry reimbursements	15
(1,575,670)	(1,575,670)	Financial Services	(386,224)	(385,330)	(894)	100%		(1,575,670)	Investment income, Financial Assistance Grant	
(383,325)	(383,325)	Gawler Aquatic Centre	(214,797)	(186,417)	(28,380)	115%		(383,325)	Various fees	
(176,043)	(176,043)	Gawler Business Development Group	(175,870)	(176,043)	173	100%		(176,043)	Separate Rate Revenue	
(82,537)	(82,537)	General Administration	220	(85)	305	-259%		(82,537)	Various insurance scheme rebates, etc.	
(16,250)	(16,250)	Health Control Services	(8,410)	(7,584)	(826)	111%		(16,250)	Food inspections & audits	
0	0	Heritage	0	0	-	-		0	Traineeship rebates, LGA reimbursements	
(107,251)	(107,251)	Human Resources	(46,638)	(36,819)	(9,819)	127%		(107,251)		
(4,710)	(4,710)	IES, Depot & Property Management	(5,000)	(4,807)	(193)	104%	(5,290)	(10,000)	Vehicle contribution	15
(12,300)	(12,300)	Immunisation	(726)	(6,050)	5,324	12%	-	(12,300)	Grant funding, user contributions	
(2,000)	(2,000)	Inflammable Undergrowth Services	(2,141)	(1,750)	(391)	122%	-	(2,000)		
(5,848)	(5,848)	Information Technology Services	(5,000)	(4,807)	(193)	104%	(4,152)	(10,000)	Vehicle contribution, Sundry reimbursements	15
(88,257)	(88,257)	Libraries	(80,585)	(79,948)	(637)	101%	(4,716)	(92,973)	Shared Resources Reimbursement, State Govt Operating Subsidy	19
(371,864)	(371,864)	Other Environmental & Regulatory Service	(371,889)	(371,764)	(125)	100%		(371,864)	NRM Levy	
(150,000)	(150,000)	Parking Control	(70,023)	(74,994)	4,971	93%		(150,000)	Infringement & Expiation Fees Collected	
(13,500)	(13,500)	Plant Operations	(1,655)	(1,750)	95	95%		(13,500)	Fuel Tax Credits Received from ATO, vehicle registration refunds	
(5,900)	(5,900)	Property Management Administration	(5,000)	(4,807)	(193)	104%	(4,100)	(10,000)	Vehicle contribution	15
(20,782,495)	(20,782,495)	Rates Administration	(20,748,645)	(20,743,265)	(5,380)	100%	-	(20,782,495)	General Rates/Fines, etc.	
0	0	Records Management	(1,010)	(386)	(624)	262%	(386)	(386)	FOI Requests	24
(34,850)	(34,850)	Recreation Services Admin	(34,850)	(34,850)				(34,850)		
(1,013,160)	(1,013,160)	Roads	(716,658)	(715,158)	(1,500)	100%		(1,013,160)	Grant funding	
(347,990)	(347,990)	Sports Facilities Indoor	(193,264)	(173,530)	(19,734)	111%		(347,990)	Sport & Community Centre fees	
(17,500)	(17,500)	Sports Facilities Outdoor	(6,435)	(5,600)	(835)	115%		(17,500)		
0	0	Street Beautification	(9,359)	0	(9,359)	-		0		
0	(171,526)	Street Lighting	0	0	-	-		(171,526)		
(986,200)	(986,200)	Town Planning Services	(374,470)	(368,744)	(5,726)	102%	120,000	(866,200)	Development Application Fees, Developer contributions	1,11
(51,380)	(58,780)	Visitors Information Centre	(51,144)	(42,349)	(8,795)	121%	(14,250)	(73,030)	Souvenirs sales, various commissions	24
(2,195,289)	(2,195,289)	Waste Management	(2,151,765)	(2,148,289)	(3,476)	100%	37,000	(2,158,289)	Waste Management Service Charge revenue	17
(4,500)	(39,080)	Youth Services	(55,580)	(51,580)	(4,000)	108%	(14,000)	(53,080)	Youth Activities	20
(30,552,058)	(30,771,444)	TOTAL OPERATING INCOME	(26,958,342)	(26,900,837)	(57,505)	100%	159,278	(30,612,166)		

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (31 DECEMBER 2019)
INCOME STATEMENT BY FUNCTION
FOR THE YEAR ENDING 30 JUNE 2020

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*****YEAR TO DATE*****										
ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (SEPTEMBER REVIEW) \$		ACTUAL \$	REVISED BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
Operating Expenditure by Function										
310,060	310,060	Animal & Pest Control	141,084	141,276	(192)	100%	1,200	311,260		14
144,573	144,573	Bridges	72,286	72,286	-	100%	-	144,573	Maintenance & Depreciation	
233,955	203,955	Building Control Services	77,929	93,356	(15,427)	83%	-	203,955	Building Assessment costs	
81,092	81,092	Car Parks	38,581	34,437	4,144	112%	-	81,092	Maintenance & Depreciation	
151,785	151,785	Cemetery Operations	61,789	70,036	(8,247)	88%	-	151,785		
488,115	488,115	CEO Office	201,360	197,051	4,309	102%	-	488,115		
512,284	513,035	Civic Centre Operations	209,168	195,000	14,168	107%	(77,237)	435,798		24
171,176	189,176	Communication & Marketing	74,664	82,111	(7,447)	91%	385	189,561	Council Communications and Marketing; Murray St Banners	24
674,880	674,880	Community Home Support Program	311,557	299,981	11,576	104%	12,000	686,880	Home Assist Program	21
348,015	348,015	Community Services Management	117,273	153,945	(36,672)	76%	(5,900)	342,115	Community Services admin costs	19
297,975	311,320	Community Support	170,547	170,002	545	100%	5,900	317,220	Various community events/grants	19
1,435,952	1,435,952	Council Buildings	695,059	666,897	28,162	104%	-	1,435,952		
7,600	7,600	Crime Prevention	7,136	5,950	1,186	-	-	7,600	CCTV operating expenses	
287,438	287,438	Customer Services	120,916	136,405	(15,489)	89%	-	287,438	Staff Salaries	
292,138	292,138	Depot Operations	128,898	128,097	801	101%	-	292,138		
1,062,799	1,032,229	Development & Regulatory Services Admin	373,688	439,035	(65,348)	85%	(80,000)	952,229		12
476,754	476,754	Economic Development, Marketing & Comm	198,068	199,718	(1,650)	99%	2,022	478,776		24
11,217	11,217	Elderly Citizen Facilities	3,166	6,720	(3,554)	47%	-	11,217		
340,432	340,432	Elected Member Services	163,779	158,920	4,859	103%	-	340,432	EM Allowances	
896,297	914,200	Engineering Services	407,905	441,003	(33,098)	92%	12,000	926,200		5,6,7,8,9,10
265,563	265,563	Finance & Corporate Services Management	128,740	135,306	(6,566)	95%	-	265,563		
1,366,063	1,356,063	Financial Services	682,953	704,729	(21,776)	97%	(23,000)	1,333,063	Accounting services, Audit Committee, Loan repayments	18
506,837	506,837	Footpaths	253,051	253,398	(347)	100%	-	506,837		
883,448	883,148	Gawler Aquatic Centre	382,829	408,094	(25,265)	94%	-	883,148		
176,043	176,043	Gawler Business Development Group	87,935	88,022	(87)	100%	-	176,043	Gawler Business Development Group contribution	
563,615	563,615	General Administration	247,497	271,053	(23,556)	91%	(20,000)	543,615	General admin, WHS, Agenda/Minutes preparation	16
138,518	138,518	Governance Services	62,374	66,608	(4,234)	94%	-	138,518		
150,016	150,016	Health Control Services	71,522	73,173	(1,651)	98%	-	150,016		
4,294	8,196	Heritage	7,363	7,497	(134)	98%	(191)	8,005	Heritage collection maintenance, Heritage Walls Grants	22,24
509,467	509,467	Human Resources	273,294	244,514	28,780	112%	-	509,467		
261,593	261,593	IES, Depot & Property Management	125,286	118,492	6,794	106%	-	261,593		
50,367	50,367	Immunisation	24,414	30,283	(5,869)	81%	-	50,367	Immunisation services	
43,711	43,711	Inflammable Undergrowth Services	15,751	20,826	(5,075)	76%	-	43,711		
1,204,073	1,203,958	Information Technology Services	634,950	652,501	(17,551)	97%	(13,903)	1,190,055	Operational costs; IT support ; hardware lease charges	23,24
703,088	703,088	Kerb & Gutter	352,122	351,544	578	100%	-	703,088	Depreciation Only	
990,890	989,840	Libraries	479,593	476,223	3,370	101%	4,716	994,556		19
64,917	57,915	Litter Control	28,074	27,977	97	100%	-	57,915	Programmed collection of litter/rubbish from bins	
(948,403)	(948,403)	Oncosts Recovered	-361,641	-457,322	95,681	-	-	(948,403)	Wages overhead costs recovered	
383,823	383,823	Other Environmental & Regulatory Service	189,762	191,788	(2,026)	99%	-	383,823	NRM Levy payments	
182,173	199,084	Parking Control	105,677	92,577	13,100	114%	-	199,084		
1,644,014	1,651,514	Parks & Gardens	595,237	650,936	(55,699)	91%	-	1,651,514	Programmed maintenance of parks, gardens & reserves	
(106,197)	(106,197)	Plant Operations	173,338	85,354	87,984	203%	53,000	(53,197)	Includes internal plant hire costs recovered	15
290,238	290,238	Property Management Administration	126,349	131,657	(5,308)	96%	-	290,238		
90,582	90,582	Public Conveniences	44,476	42,718	1,758	104%	-	90,582	Routine cleaning and maintenance	
284,171	284,171	Rates Administration	153,624	160,957	(7,333)	95%	-	284,171		
220,005	220,005	Records Management	101,225	102,879	(1,654)	98%	(1,125)	218,880		24
84,850	114,850	Recreation Services Administration	27,420	3,940	23,480	696%	-	114,850		
3,584,136	3,427,793	Roads	1,654,221	1,707,928	(53,707)	97%	-	3,427,793		
34,330	34,330	Roundabouts	17,164	17,164	-	100%	-	34,330	Depreciation	
381,468	381,468	Sports Facilities Indoor	223,704	172,968	50,736	129%	-	381,468		
761,699	767,299	Sports Facilities Outdoor	176,386	240,796	(64,410)	73%	-	767,299	Programmed ovals maintenance	
1,217,911	1,217,911	Stormwater Drainage	547,104	580,064	(32,960)	94%	30,000	1,247,911	Drain cleaning, repairs & maintenance	17
580,849	629,849	Street Beautification	281,493	260,036	21,457	108%	-	629,849	Tree replacement / removal / maintenance, garden beds maintenance	
154,900	154,900	Street Cleaning	67,439	64,708	2,731	104%	-	154,900	Programmed Cleaning of CBD and Urban Streets	
434,610	459,610	Street Lighting	206,677	215,495	(8,818)	96%	-	459,610	Electricity & maintenance costs	
804,837	804,837	Town Maintenance	274,062	338,577	(64,515)	81%	-	804,837	Linemarking, weedspraying and other services	
1,395,792	1,649,792	Town Planning Services	455,047	484,749	(29,702)	94%	(20,000)	1,629,792	Development assessment, various studies, DAP committee	13
6,730	16,730	Traffic Management	5,493	3,366	2,127	163%	-	16,730	Street/traffic control signs maintenance	
152,505	157,505	Visitors Information Centre	85,847	84,922	925	101%	12,302	169,807		24
247,362	247,362	Volunteer Services	43,213	113,368	(70,155)	38%	-	247,362	Volunteer Resource Centre, Graffiti removal team	
2,167,758	2,167,758	Waste Management	892,351	917,688	(25,337)	97%	-	2,167,758	Kerbside waste collection & disposal	
198,582	233,112	Youth Services	139,087	137,713	1,374	101%	14,000	247,112	Youth Activities	20
30,355,765	30,611,827	TOTAL OPERATING EXPENSES	13,657,354	13,967,492	(310,138)	98%	(93,831)	30,517,996		
(196,293)	(159,617)	NET OPERATING RESULT	(13,300,987)	(12,933,345)	(367,642)	103%	65,447	(94,170)		

**TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2019
FOR THE YEAR ENDING 30 JUNE 2020
CAPITAL EXPENDITURE ANALYSIS**

ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW	Project	Scope of Works	Status	Manager	-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT			
\$	\$					\$	\$		\$	\$	
NEW/UPGRADED ASSETS											
Community Buildings											
20,000	20,000	Sport & Community Centre Solar Installation & Switchboard Upgrade	Installation of a solar photo voltaic plant, battery storage and switchboard upgrade to the Sport and Community Centre	In-Progress	Paul Horwood	1,750	0	-		20,000	
	32,025	Community Buildings Solar Initiative	Supply & installation of a 100kw PV Solar Panel System to the Gawler Administration Centre. 2018/19 project completion.	In-Progress	Paul Horwood	0	0	-		32,025	
Engineering Services											
152,060	134,157	Engineering Investigations & Project Strategies 2019/20 (refer to scope of works)	Engineering project management services to assist delivery of Gawler East Link Road, Tulloch Road / Main North Road, Gawler Rail Electrification & Gawler Uplift DPA.	In-Progress	Sam Dilena	151,908	155,000	98%	(25,000)	109,157	5,6,7
53,272	53,272	Engineering Investigations & Project Strategies 2019/20 (various)	Engineering Investigations & Project Strategies 2019/20	In-Progress	Sam Dilena	39,394	39,272	100%		53,272	
49,428	49,428	Engineering Investigations 2019-2020 (refer to scope of works)	Pavement investigation for the Gawler Oval Carpark, traffic and stormwater engineering studies for strategic infrastructure project planning & response to customer enquiries.	In-Progress	Sam Dilena	8,755	9,007	97%		49,428	
45,500	45,500	Improve Bus Stop Legislative Compliance Program 2019-2020	Upgrade various bus stops to DDA compliance to achieve full compliance target by 2022.	In-Progress	Sam Dilena	7,525	9,853	76%		45,500	
21,789	21,789	Engineering Design Program	Design ahead of future construction: Evanston Gardens Primary School frontage footpath and kerb and gutter renewal design	In-Progress	Sam Dilena	7,414	7,263	102%		21,789	
45,835	45,835	Temporary Safety Barrier Systems - Armorzone	Supply and delivery of temporary safety barriers used to provide work-zone protection to temporary construction sites and other roadside activities. Budget bid is for thirty (30) standard units and four (4) end treatment units.	Completed	Sam Dilena	44,974	45,143	100%		45,835	
32,369	32,369	Implement Road Safety Improvements	Implement road safety improvements to respond to community feedback and to reduce speeds on local roads. Includes new regulatory signs, parking controls, medians and road safety audits.	In-Progress	Sam Dilena	5,799	6,000	97%		32,369	
Fleet Plant & Equipment											
85,000	85,000	New Horticulture Truck	Light duty truck (7500kg GVM) required for further long term operational efficiencies & delivery of increased maintenance services due to growth of new assets.	In-Progress	Sam Dilena	0	0			85,000	
Footpaths											
53,500	53,500	Improve Accessibility to Community Infrastructure Program 2019-2020	Annual program to install pram ramps to DDA compliant standards to improve community accessibility.	In-Progress	Sam Dilena	5,836	6,258	93%		53,500	
361,000	301,000	Construct New Footpaths Program 2019-2020	Installation of new footpaths in existing streets without footpaths to improve community connectivity.	In-Progress	Sam Dilena	151,547	151,853	100%		301,000	
Kerb & Gutter											
226,500	286,500	Construct New Kerb & Gutter With On Street Parking Main North Road	Completion of the final section of new kerbing on Main North Road with associated on-street carparking from Sheriff Street to Second Street.	In-Progress	Sam Dilena	107,919	108,274	100%		286,500	
Information Technology											
27,000	27,000	Online Timesheets & Leave Application	New software package to provide online timesheet capability to improve efficiency within the organisation	Not Started	David Barrett	0	0	-		27,000	
69,263	69,263	GIS - Regional Procurement Project	Replacement for Council's existing Geograpic Information System as the current solution is no longer supported	Not Started	David Barrett	0	0	-		69,263	
Open Space											

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ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW	Project	Scope of Works	Status	Manager	-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT			
\$	\$					\$	\$		\$	\$	
110,000	110,000	Karbeethan Reserve - Stage 1	Finalisation and endorsement of Karbeethan Reserve Master Plan – Confirmation of Stage 1 Scope, Feasibility/Design requirements	In-Progress	Erin Findlay	4,173	4,000	104%		110,000	
50,000	70,383	Paxton Street Former Landfill Project, Investigations & Remediations	Undertake further investigations into the Paxton Street landfill site (if required) and implement recommended outcomes.	In-Progress	Ryan Viney	9,405	10,383	91%		70,383	
77,700	77,700	Hindmarsh Boulevard Amenity Landscaping	Improvements to the amenity of 180 Hindmarsh Boulevard, Evanston Gardens. Council Motion No: 2019:02:26:COU033.	In-Progress	Sam Dilena	203	0	-		77,700	
38,228	38,228	Southern Gateway Entrance Statement Supplementary Landscaping	Installation of additional landscaping on the mounds of the Southern Gateway Entrance Statement 'Land Lines' on both sides of Main North Road.	In-Progress	Sam Dilena	699	839	83%		38,228	
231,500	79,849	Gawler Community Safety Project	Extension of the new Gawler CBD CCTV system and improved pedestrian safety at Clonlea Dog Park & Fitness Trail, Dead Man's Pass, the multi-level car park and Pioneer Park. Additional installation of lighting along pedestrian pathways in areas such as Clonlea Park and Julian Terrace South. Improved lighting in sporting precinct carparks to improve pedestrian safety and security. Council Motion: 2018:08:310	In-Progress	Paul Horwood	6,376	6,849	93%		79,849	
	30,000	Community safety & security improvement at South Gawler Oval	Installation of solar lighting to illuminate the oval car park to Australian Standards. Relocation of vehicle access gate	In-Progress	Paul Horwood	0	0	-		30,000	
Projects											
8,500	8,500	Willaston Cemetery Historic Headstone Preservation - Stage 1	Detailed relocation of Pioneer Park headstones at the Willaston Cemetery to storage.	Not Started	Sam Dilena	0	0	-		8,500	
135,000	135,000	Implement Willaston Cemetery Action Plan (Stage 5 of 6)	Installation of concrete paving & associated earthworks (Block 4); stormwater drainage & associated works and compacted rubble to aisles (Block 3).	In-Progress	Sam Dilena	34,090	33,750	101%		135,000	
0	181,635	Smart Cities m-Commerce Project	Development of the Gawler Connected Community App and Desktop interfaces	In-Progress	David Barrett	122,744	121,635	101%	10,035	191,670	25
30,000	30,000	Recreation Services Booking & Point of Sales System	Review and upgrade/replacement of current booking & point of sales system for Council facilities	Not Started	Erin Findlay	0	0	-		30,000	
	142,358	Willaston Nature Play Space	Install new Willaston Nature Play Space. 2018/19 project completion.	In-Progress	Sam Dilena	67,418	68,000	99%		142,358	
	24,366	Upgrade CCTV in Town Centre	Replacement and extension of CCTV in main street and key CBD areas. 2018/19 project completion.	Not Started	Paul Horwood	0	0	-		24,366	
	43,177	Fund My Neighbourhood Project - Compliance Upgrade of Tiered Seating at Gawler Oval	Replace existing handrail with tubular fencing to reduce fall risk and installation of DDA compliant seating areas. Project aligns with Fund My Neighbourhood Gawler Oval Grandstand. 2018/19 project completion.	Completed	Sam Dilena	54,207	43,177	126%		43,177	
	791	Pedestrian Crossing - Gawler High School	Installation of new pedestrian Crossing at Gawler High School. 2018/19 project completion	Completed	Sam Dilena	791	791	100%		791	
	19,395	Implement Road Safety Improvements	Implement road safety improvements to respond to community feedback and to improve road safety and reduce speeds on local roads. Includes new regulatory signs, parking controls, medians, rumble bars, professional consultant advice on road safety / traffic controls as recommended. 2018/19 project completion.	In-Progress	Sam Dilena	0	0	-		19,395	
	-	The Barossa Trail Bike Track Project	Design and installation of walking and cycling facilities including shared use paths and associated street furniture.	In-Progress	Sam Dilena	2,504	0	-	339,000	339,000	4
Roads											

TOWN OF GAWLER
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ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW	Project	Scope of Works	Status	Manager	-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT			
\$	\$					\$	\$		\$	\$	
216,941	216,941	Gawler East Link Road Integration Works	Construction of on-street car parking spaces & kerbing along Barnett Road to compliment the new cul-de-sac installation and provide safe pedestrian access to Gawler High School. Includes shifting existing bus stops on Para Road, minor civil roadworks and landscape integration works.	In-Progress	Sam Dilena	28,388	28,941	98%		216,941	
2,121,500	2,121,500	Walker Place Redevelopment	Construct Urban Precinct Walker Place. State Government Places for People Grant (\$1.006m) successfully awarded. Council Motion: 2017:10:350	In-Progress	Sam Dilena	121,163	121,500	100%		2,121,500	
51,750	51,750	Upgrade Rural Road Intersection Aprons Program 2019-2020	Installation of asphalt aprons to rural road intersections to improve road safety at rural unsealed road intersections.	Not Started	Sam Dilena	140	0	-		51,750	
2,400,000	0	Gawler East Link Road Project / Potts Road Upgrade - Contribution to SA Government	Capital payment to the State Government of South Australia towards the upgrade / construction of Potts Road as part of the overall Gawler East Link Road Project. Payment deferred to 2020/21 as payment not due until practical completion of the Gawler East Link Road	Not Started	Paul Horwood	0	0	-		0	
Stormwater											
74,500	110,140	Miscellaneous Stormwater Works 2019-2020	Construction of various ad-hoc stormwater works in response to flooding in local streets and project integration works.	In-Progress	Sam Dilena	64	16,584	0%		110,140	
82,800	212,296	Stormwater Drainage Improvement Works - 2019-2020	Installation of grates and associated earthworks to improve the verge drainage at Gawler Terrace (west side) to manage stormwater runoff on the verge.	In-Progress	Sam Dilena	21,318	39,691	54%		212,296	
	32,500	SUA Deed Harvest & Distribution Network incl. ASR, Evanston	In accordance with the Southern Urban Areas Deed, the Harvesting Infrastructure ASR Headworks component to be procured by Council. 2018/19 project completion.	In-Progress	Sam Dilena	28,410	32,500	87%		32,500	
	16,000	McLean Road Drainage Erosion Control	Installation of rock armouring to the McLean Rd drain outlet to mitigate further erosion occurring to the outlet area. 2018/19 project completion.	In-Progress	Sam Dilena	0	0	-		16,000	
	35,024	Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)	Continuation of the Gawler Urban Rivers Biodiversity project for another 3 years, beyond the previous 5 years work already completed in the river corridors. This is a 50/50 jointly funded project with the NRM to improve biodiversity, remove pest weeds / cane and revegetate the natural river environment. 2018/19 project completion.	In-Progress	Sam Dilena	225	0	-		35,024	
Swimming Pools											
539,445	539,445	Gawler Aquatic Centre - Female Change Room Upgrade	Successful grant application of \$409,445 towards the upgrade of the Gawler Aquatic Centre Male & Female Change Rooms. Council's contribution is \$130k.	In-Progress	Sam Dilena	6,107	6,445	95%		539,445	
	30,000	Gawler Aquatic Centre - Storage	Construction of new storage location for Gawler Aquatic Centre operational equipment. 2018/19 project completion.	In-Progress	Sam Dilena	0	0	-		30,000	
7,410,380	5,613,616	TOTAL ASSETS - NEW / UPGRADED				1,041,246	1,073,008	97%	324,035	5,937,651	

ASSET REPLACEMENT/RENEWAL

Community Buildings											
155,000	155,000	Resurface the Main Stadium at the GSCC	Replacement of stadium floor as per Sporting Surfaces Grant received.	In-Progress	Sam Dilena	4,375	2,405			155,000	
22,000	22,000	Visitors Information Centre Structural Investigations & Staircase Upgrade	The Building Condition Audit has noted subsidence and cracking in the VIC & adjoining public toilets. Investigation into cause and remedy required. External staircase is weathered and requires repainting & possible tread repair.	Not Started	Paul Horwood	0	0			22,000	
19,310	19,310	Roof Safe Equipment	Annual inspection of roof safe equipment has identified issues which need to be addressed to ensure continued adherence to legislation.	Completed	Paul Horwood	24,790	19,310	128%		19,310	

TOWN OF GAWLER
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ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW	Project	Scope of Works	Status	Manager	-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT			
\$	\$					\$	\$		\$	\$	
	101,438	Stadium roof replacement at the Gawler Sport & Community Centre	Replacement of stadium roof sheets, skylights and roof vents. 2018/19 project completion. Wall cladding now included per Council Resolution.	In-Progress	Sam Dilena	17,594	18,000		(101,438)	0	2
		Stadium wall cladding at the Gawler Sport & Community Centre	Addition of wall cladding now included per Council Resolution. 2018/19 project completion of replacement of stadium roof sheets, skylights and roof vents.	In-Progress	Sam Dilena	0	0		101,438	101,438	2
Depot Buildings											
	79,868	Depot Storage Shed	Replacement of the existing Depot storage shed due to major WHS non-compliance (structural failure, inoperable roller doors - all currently tagged out and not in use). Storage required for functionality of Depot operations. 2018/19 project completion.	Not Started	Paul Horwood			-		79,868	
Fleet Plant & Equipment											
178,911	262,402	Light Fleet Purchases	Light Fleet Renewal Program - Depot, Planning & Building Inspector, Asset Planning SUV & Mayor.	In-Progress	Sam Dilena	78,641	78,820	100%		262,402	
79,090	209,742	Heavy Fleet Purchases	Replace John Deere 1445 front deck mowers and purchase new Horticultural truck	Completed	Sam Dilena	209,867	209,742	100%		209,742	
Footpaths											
207,000	207,000	Renew Footpaths Program 2019-2020	In accordance with Transport Assets Condition Audit, replacement of 1.5m wide footpaths in local roads and shared paths for walking and cycling.	In-Progress	Sam Dilena	155,828	156,316	100%		207,000	
Information Technology											
96,000	96,000	Civica / Authority Software Upgrade	Wholesale change to Council's Enterprise Software Package moving up from Version 6 to Version 7.	In-Progress	David Barrett	10,440	10,250	102%		96,000	
25,000	25,000	TRIM Upgrade 2019-2020	Software Upgrade (point only not version) for Council's Electronic Records Management System	In-Progress	David Barrett	8,906	9,000	99%		25,000	
Kerb & Gutter											
287,000	287,000	Replace Kerb & Gutter Program 2019-2020	Renew kerb and gutter on identified streets.	In-Progress	Sam Dilena	21,534	21,978	98%		287,000	
Projects											
109,000	109,000	Replace Irrigation Systems Program 2019-2020	Princes Park - supply & installation of a new irrigation system to facilitate improved service levels of turf surface for the community from current irrigation deficiency.	Completed	Sam Dilena	87,012	86,883	100%		109,000	
49,500	49,500	Renew Fencing and Bollards Program 2019-2020	Removal & disposal of existing permapine fencing and procure / install new composite post and steel rail fencing. Hemaforde Grove Road Reserve.	In-Progress	Sam Dilena	43,789	43,815	100%		49,500	
31,000	31,000	Open Space Switchboard / Distribution Board Replacements	Replacement of non-compliant electrical switchboards / distribution boards at Pioneer Park, South Gawler Oval and Hemaforde Grove.	Not Started	Paul Horwood	0	0	-		31,000	
21,000	21,000	Renewal works for hardscape features in Reserves 2019-2020	Renewal of hardscaping assets that have reached the end of their useful service life including statues, structures, shelters, bbq's, park furniture and park lighting.	In-Progress	Sam Dilena	7,225	7,367	98%		21,000	
44,000	44,000	Gawler Caravan Park Office Structural Repairs	The Building Condition Audit has recommended repairs to the Gawler Caravan Park office. The current roof and gutter design is resulting in water breaching the building resulting in internal building damage.	Not Started	Paul Horwood	0	0	-		44,000	
	99,253	Install playground in the Old Croquet Reserve at Fifth St	Replacement of an existing playground asset that has reached the end of its service life. 2018/19 project completion.	In-Progress	Sam Dilena	197	0	-		99,253	
	20,000	Evanston Gardens Progress Association Hall floor replacement	Replacement of existing hall floor which is past its serviceable life.	Completed	Paul Horwood	24,750	20,000	124%		20,000	
Roads											

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 31 DECEMBER 2019
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CAPITAL EXPENDITURE ANALYSIS

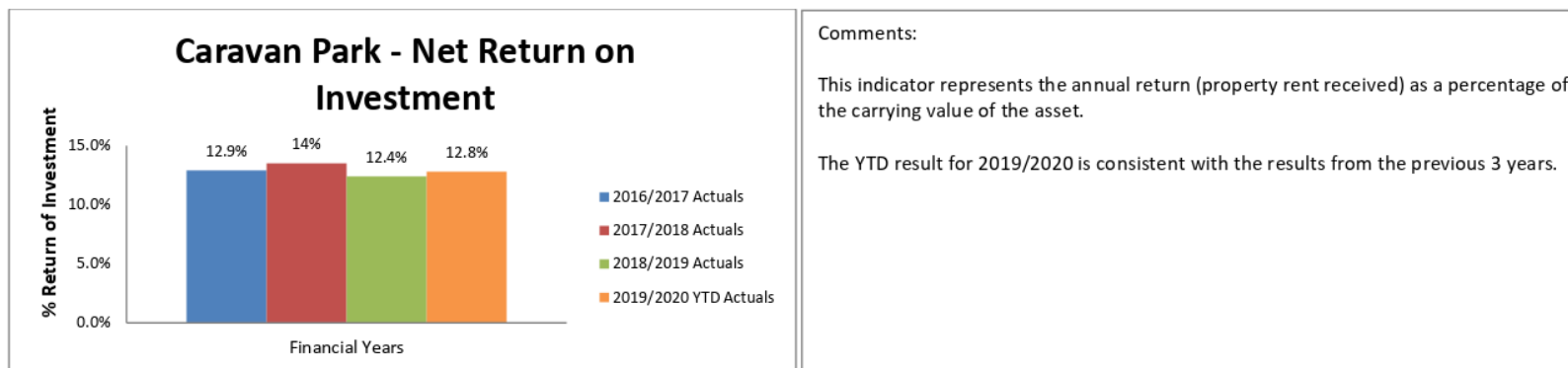
ANNUAL ADOPTED BUDGET	REVISED BUDGET SEPTEMBER REVIEW	Project	Scope of Works	Status	Manager	-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
						YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT			
\$	\$					\$	\$		\$	\$	
56,000	106,000	Road Patch & Repair Program 2019-2020	Hotmix asphalt patches to existing roads to ensure the remaining service life is met and potholes are addressed to reduce ongoing maintenance of the road network. Total area of 1,770 square metres.	In-Progress	Sam Dilena	1,041	481	216%		106,000	
139,725	139,725	Resheet Rural Roads Program 2019-2020	Resheet Rural Roads Program 2019/20. Roads for re-sheeting include: Winckel Road (Jack Cooper Dr to 230m south); O'Donogue Rd (Macalister Rd to Cooper Rd); Harris Rd (Hillier Rd to End).	In-Progress	Sam Dilena	11,058	11,270	98%		139,725	
154,500	154,500	Roads Shoulders Program 2019-2020	Resheet Rural Roads Program 2019/20. Roads for re-sheeting include: Winckel Road (Jack Cooper Dr to 230m south); O'Donogue Rd (Macalister Rd to Cooper Rd); Harris Rd (Hillier Rd to End).	In-Progress	Sam Dilena	22,490	23,163	97%		154,500	
905,000	905,000	Reseal Roads Program 2019-2020	Improvement to existing roadside shoulders with sprayed seal surface to Dalkeith Road (north side) to match the completed shoulder improvements to the southern side of Dalkeith Road.	In-Progress	Sam Dilena	2,890	5,000	58%		905,000	
	296,160	Murray Street Upgrade Stage 6	Upgrade Murray Street between Southern Hotel & Gawler Mill Bridge. 2018/19 project completion.	In-Progress	Sam Dilena	77,246	68,000	114%		296,160	
	33,555	Sealing Unsealed Urban Roads Program - Design	Design unsealed urban roads in 2018/19: Glenelg Lane from Twelfth Street to Fourteenth Street, including drainage works. 2018/19 project completion.	In-Progress	Sam Dilena	17,521	17,555	100%		33,555	
Stormwater											
	120,340	Flood Damage and Mitigation Works Gawler Urban Rivers	Rehabilitation capital works and associated asset investigations following September 2016 floods. 2018/19 project completion.	In-Progress	Sam Dilena	0	0	-		120,340	
	0	Stormwater Management Program 2018-2019	Construct Erosion Control at Gawler River Outfalls due to condition of existing infrastructure / headwall outlets; Installation of rock erosion control at the channel outlet either side of the headwalls under the shared path and embankment channel. 2018/19 project completion.	In-Progress	Sam Dilena	35,676	0	-		0	
Street Assets											
15,600	15,600	Renew Existing Street Furniture Program 2019-2020	Renew existing street furniture assets that have reached the end of respective useful service life.	In-Progress	Sam Dilena	2,047	2,470	83%		15,600	
Swimming Pools											
221,000	221,000	Rehabilitate Gawler Aquatic Centre - Stage 5 of 5	Completion of the final year of the program to upgrade various existing pool assets to ensure the pool is fit for purpose.	In-Progress	Sam Dilena	146,375	146,634	100%		221,000	
25,000	25,000	Gawler Aquatic Centre - Pool Cleaner	Purchase of new pool cleaner suitable for use in Gawler Aquatic Centre 50m pool	Completed	Erin Findlay	17,799	18,000	99%		25,000	
2,840,636	3,855,393	TOTAL ASSETS - REPLACEMENT / RENEWAL				1,029,091	976,459	105%	0	3,855,393	
10,251,016	9,469,009	TOTAL ASSETS - CAPITAL EXPENDITURE				2,070,337	2,049,467	101%	324,035	9,793,044	

Appendix 1 - Non-Financial Data Report

Town of Gawler Non-Financial Indicators Report
For the period 1 July 2019 to 31 December 2019
for the year ending 30 June 2020

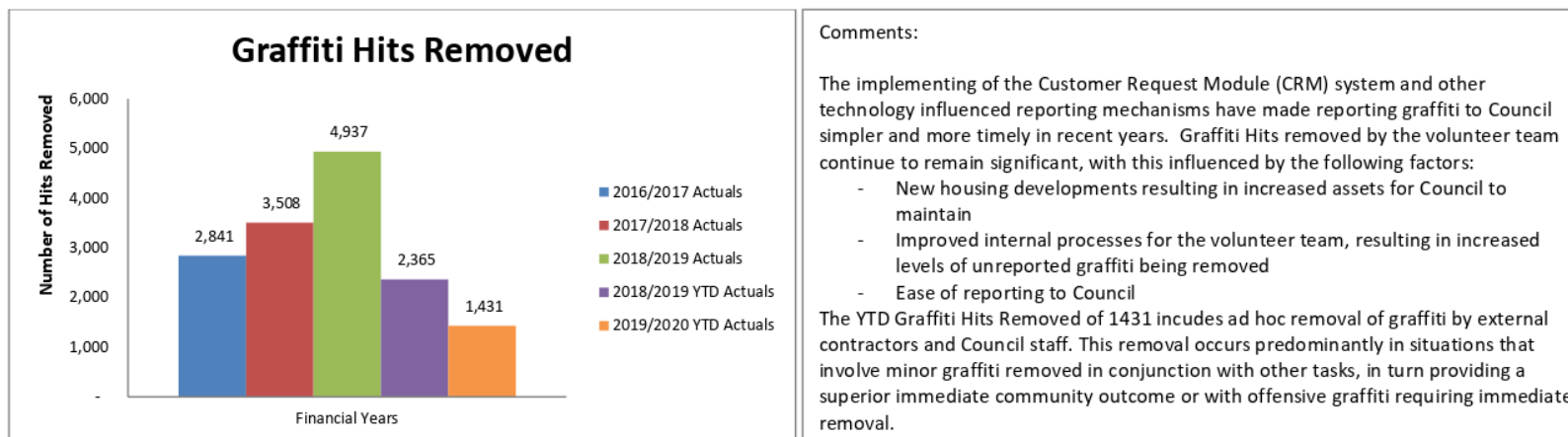
19

Caravan Park



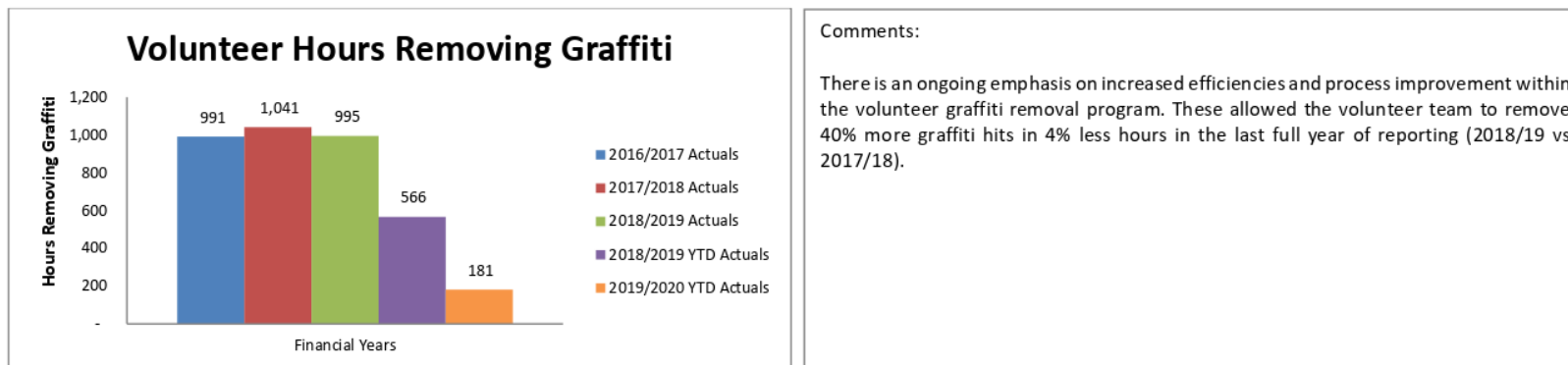
Graph 1.1

Community Assistance (Volunteer Services)



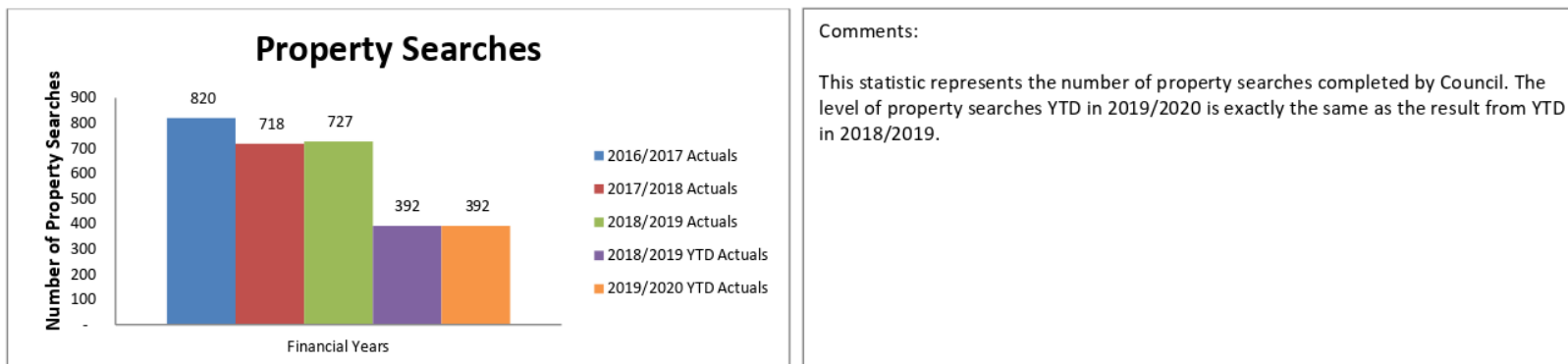
Graph 2.1

20



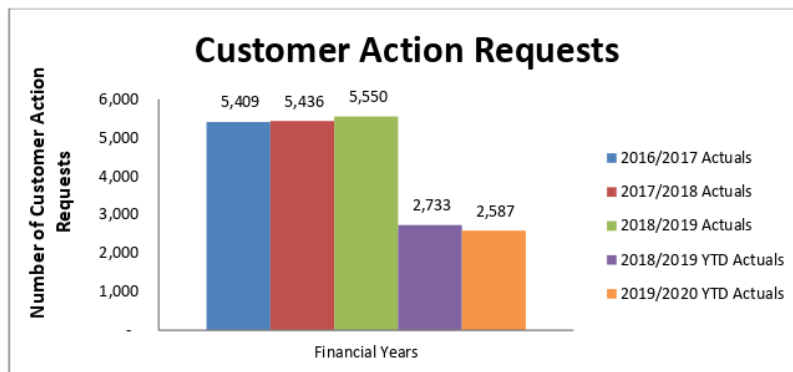
Graph 2.2

Customer Service



Graph 3.1

21

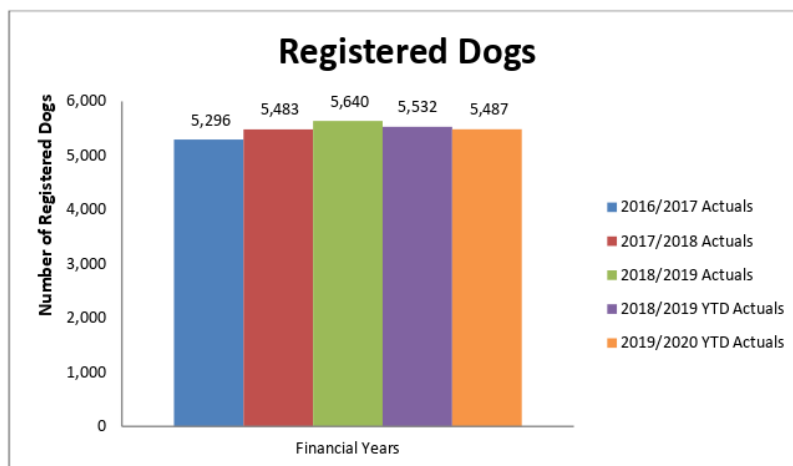


Comments:

The bulk of the customer action requests YTD in 2019/2020 are from animals (lost or wandering at large), cat complaints, graffiti, infrastructure/open space maintenance, rubbish removal, and property management.

Graph 3.2

Dog & Cat Control



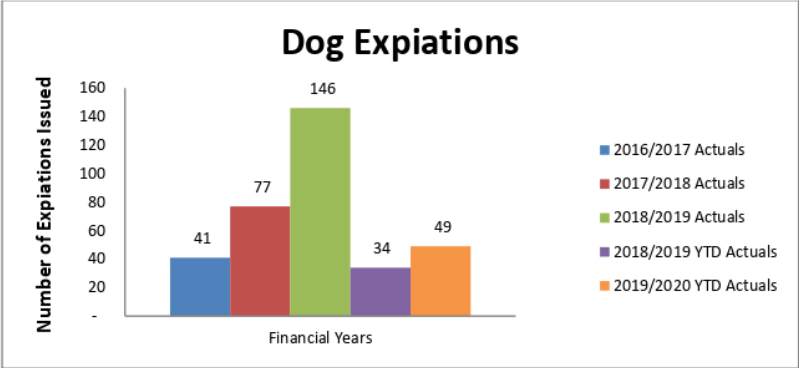
Comments:

As of the reporting date, 344 dogs were recorded as being unregistered.

The marginal decrease in registered dogs between 2018/2019 to 2019/2020 can be attributed to efforts made by the Community Safety team including the following:

- SMS reminders sent to dog owners prior to the registration deadline, with a follow up SMS and reminder letter in September, warning that expiation notices would be issued for non-compliance;
- A doorknock was conducted by staff in the early months of 2019 to follow up all unregistered dogs, at which time expiations were issued for non-compliance. This is likely to have served as a deterrent for 2019/2020, and motivated the prompt registration of animals in the current year. Community Safety staff have started to follow up the remaining unregistered dogs.

Graph 4.1

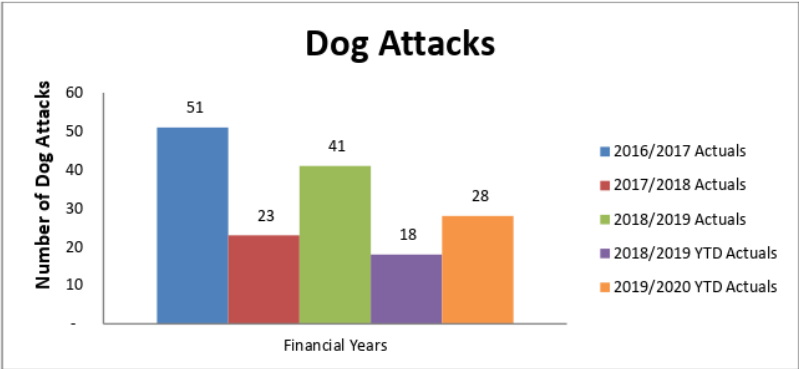


Comments:

The large increase in the volume of expiations during in 2018/2019 was due to a Council wide unregistered dog door knock survey undertaken.

A council-wide door knock of all known unregistered dogs is currently underway for 2019/2020.

Graph 4.2

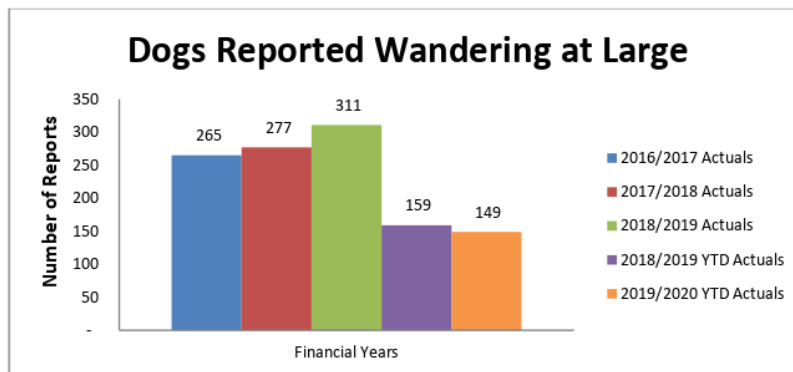


Comment:

Councils Community Safety team investigate all reported dog attacks, and when warranted owners are fined and in extreme cases dog control orders are issued.

Graph 4.3

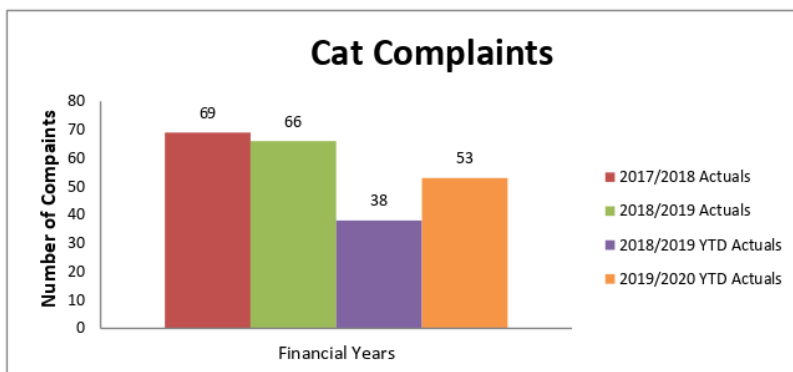
23



Comment:

The amount of dogs reported as wandering at large has slightly decreased YTD, which could be attributed to an increase in users of social media networks, where people share information about lost and found animals. Observations of numerous Facebook pages indicate that members of the public are often facilitating the return of pets amongst themselves, which may explain the drop in the amount of reports to council.

Graph 4.4

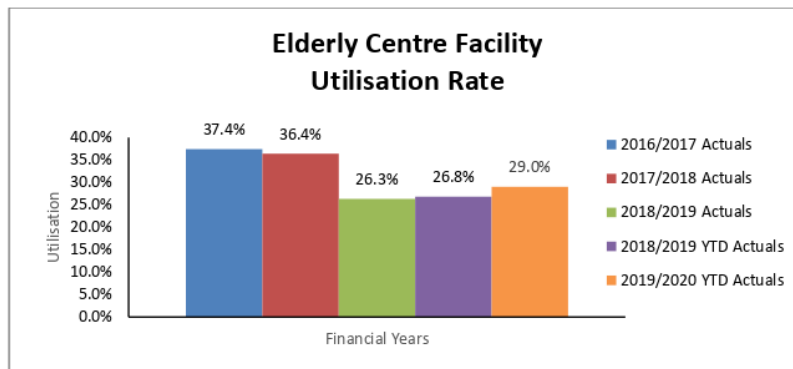


Comment:

The graph represents the number of complaints to Council about cats within the town. The YTD Actuals in 2019/2020 represent that Council received 39% more complaints YTD in 2019/2020 compared to YTD 2018/2019.

Graph 4.5

Elderly Centre Facility



Comment:

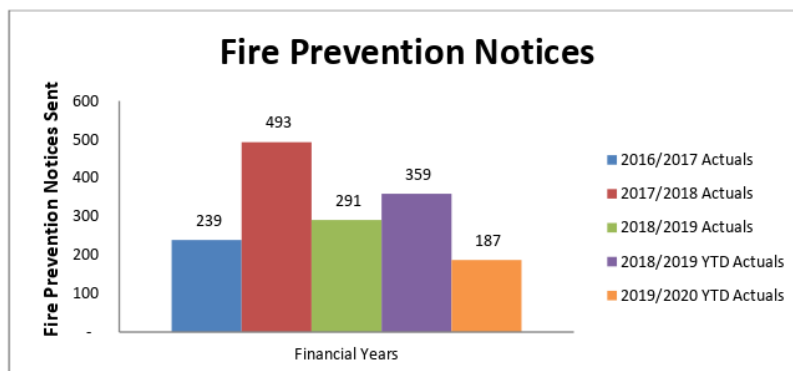
Facility hire at the Gawler Elderly Centre remains an important service for the community with in excess of ten community groups regularly utilising the facility.

The Gawler Elderly Centre continues to be the home to many long-standing Gawler community groups and is consistently utilised seven days a week.

The slight increase (compared to YTD 2018/2019) in utilisation can be attributed to additional community group hiring of the facility

Graph 5.1

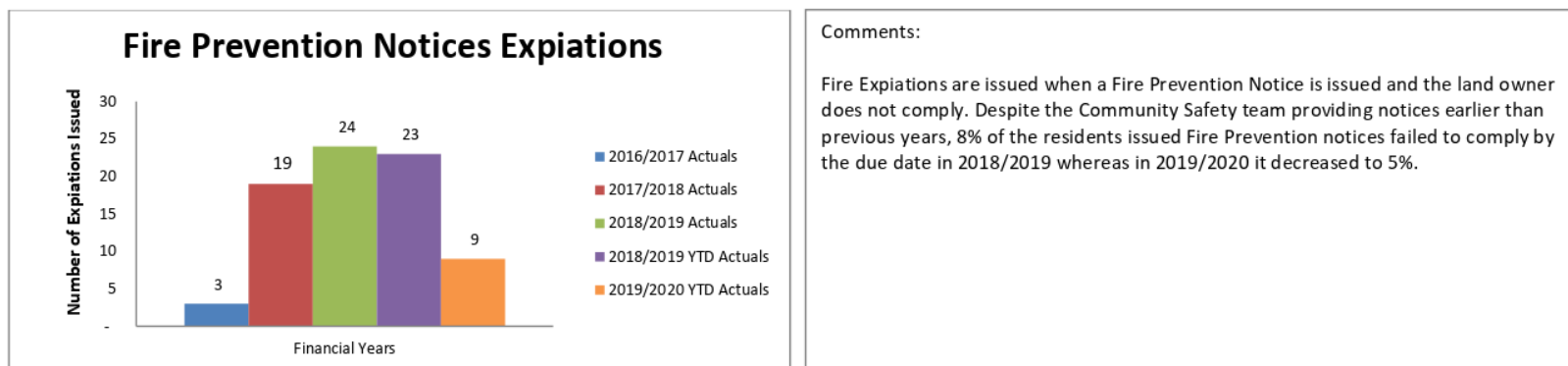
General Inspectorate



Comments:

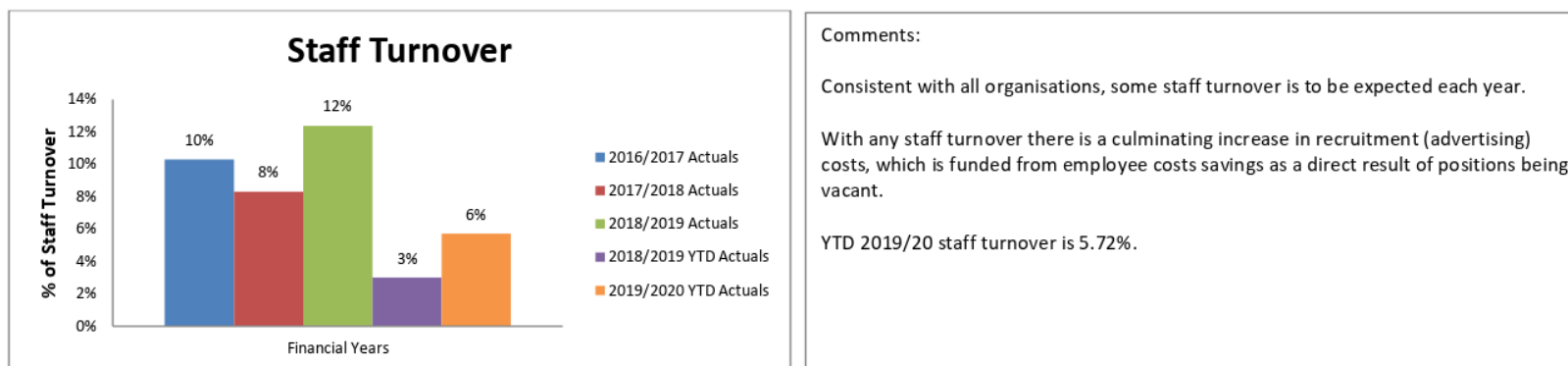
The reduction in 2016/2017 was due to the Community Safety team focusing attention solely on rural areas with only properties of concern in the township inspected. This process has not been implemented in subsequent years and all properties in Gawler were inspected.

Graph 6.1



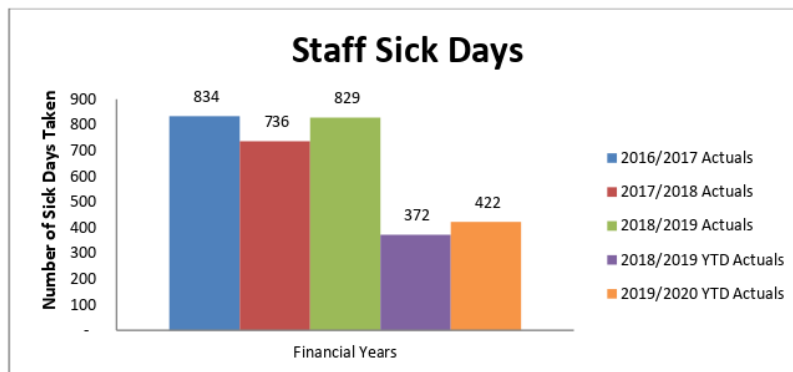
Graph 6.2

Human Resources



Graph 7.1

26

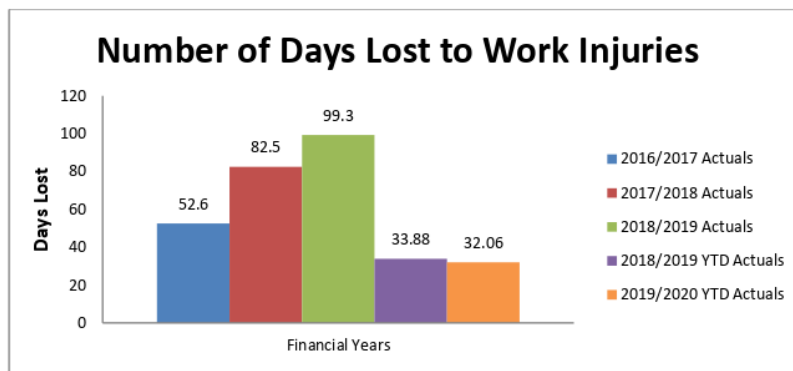


Comments:

Based on the 129.35 full-time equivalent staff, the number of sick days taken YTD in 2019/2020 equates to 3.26 days per employee (2.91 days YTD in 2018/2019 based on 128 equivalent staff).

The increase in 16/17 & 18/19 was due to an increase in staff affected by flu-like symptoms.

Graph 7.2



Comments:

The substantial increase in 2018/19 was a result of the type of workplace incidents incurred by staff which has resulted in various employees being off work for an extended period.

Training and development programs have been established to reduce all such incidents where possible.

Graph 7.3

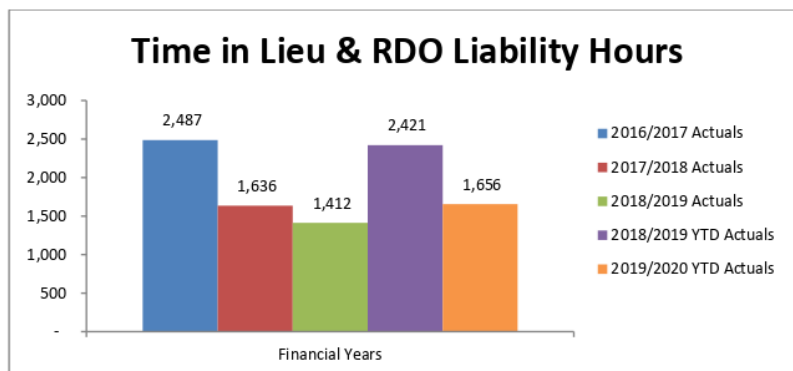


Comments:

This statistic represents the total actual plus accrued hours owing to staff per budgeted FTE as at the reporting date. This figure equates to 149.08 hours per FTE YTD in 2019/2020 (155.41 hours per FTE YTD in 2018/2019).

There is on-going Management focus in reducing excessive leave entitlements, including the mandate that all staff with excessive leave entitlements have an identified program in place to reduce such leave. This includes the minimum requirement that such staff take greater than 4 weeks leave in the 2019/2020 financial year.

Graph 7.4



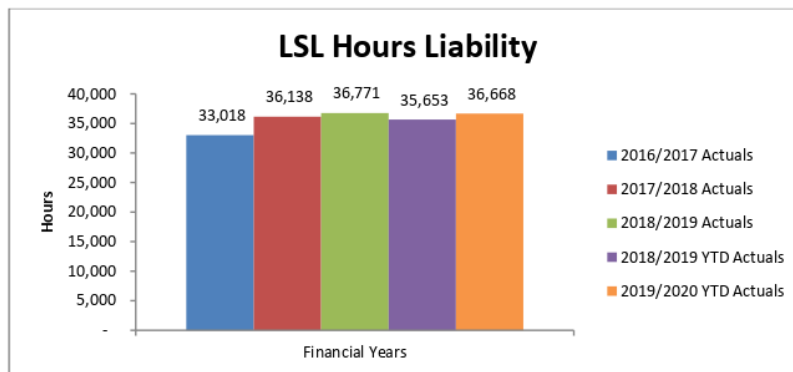
Comments:

Council Management continues to appropriately manage the TOIL & RDO hours accrued by staff to ensure the balance remains at a minimum.

The level of hours accumulated will fluctuate during the year, dependent on prevailing workloads/priorities at any given point in time.

Nonetheless, appropriate review processes are in place to ensure Councils liability at financial year-end is mitigated as much as possible.

Graph 7.5



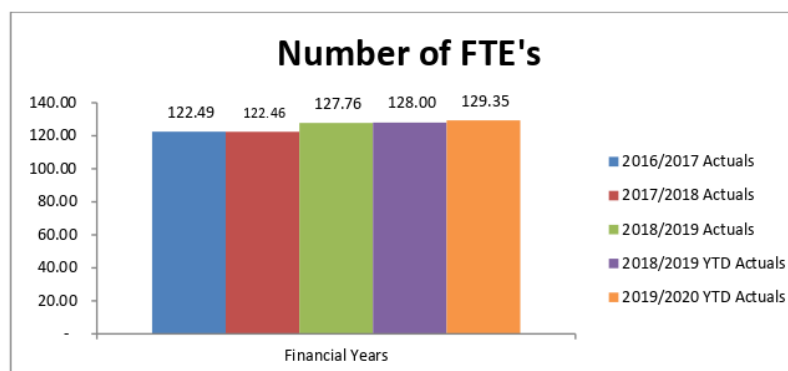
Comments:

The long service leave hours liability includes hours accrued but not yet available to various employees.

The hours accrued will increase as staff accrue 1.3 weeks per year of long service leave. There will also be an increase when staff are recruited from other Councils, noting that in such instances the Town of Gawler also receives funding from the other Council equivalent to the value of the accrued entitlements for the employee.

As with other staff leave entitlements increased focus has been directed at staff taking their leave entitlements.

Graph 7.6

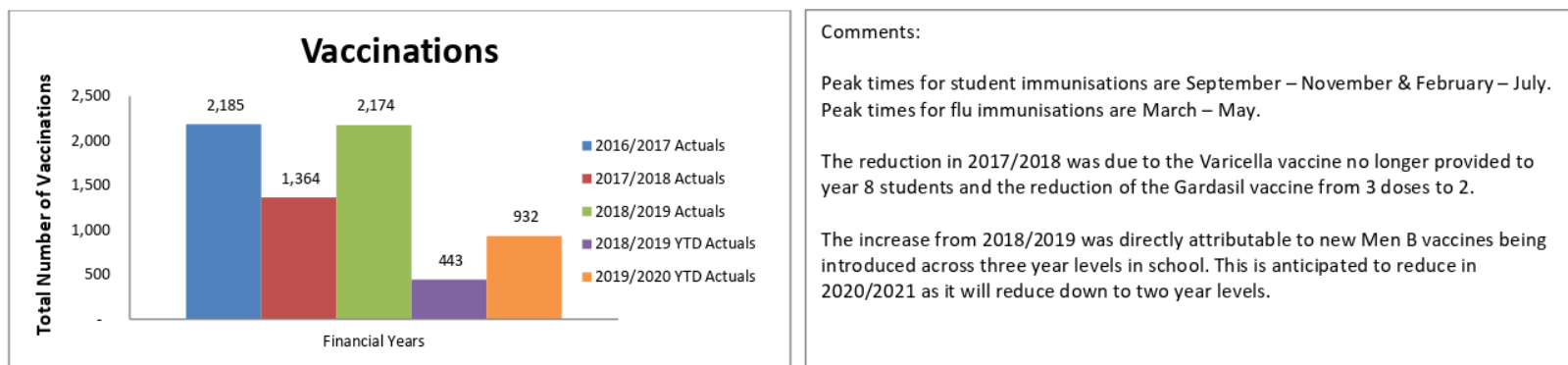


Comment:

This statistic shows the approved Councils Full Time Equivalent employees at the end of the period (including positions vacant). All positions are provided for in the Council approved budget.

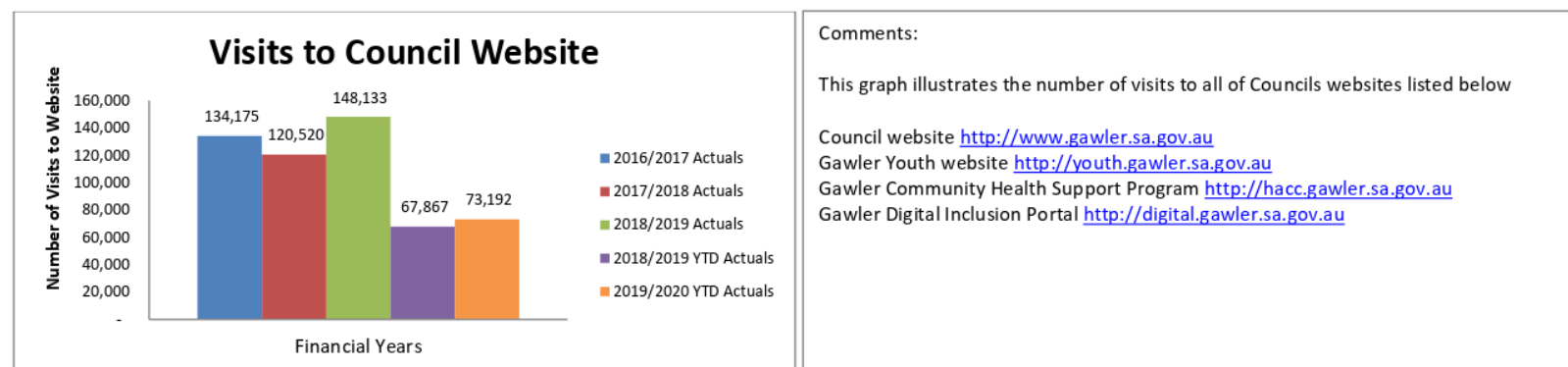
Graph 7.7

Immunisations



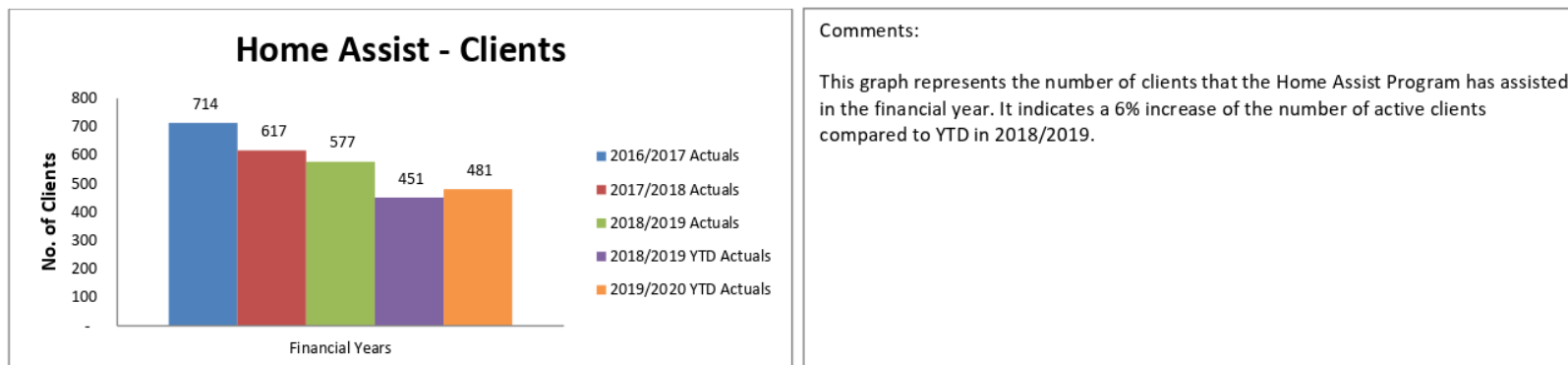
Graph 8.1

Information Technology

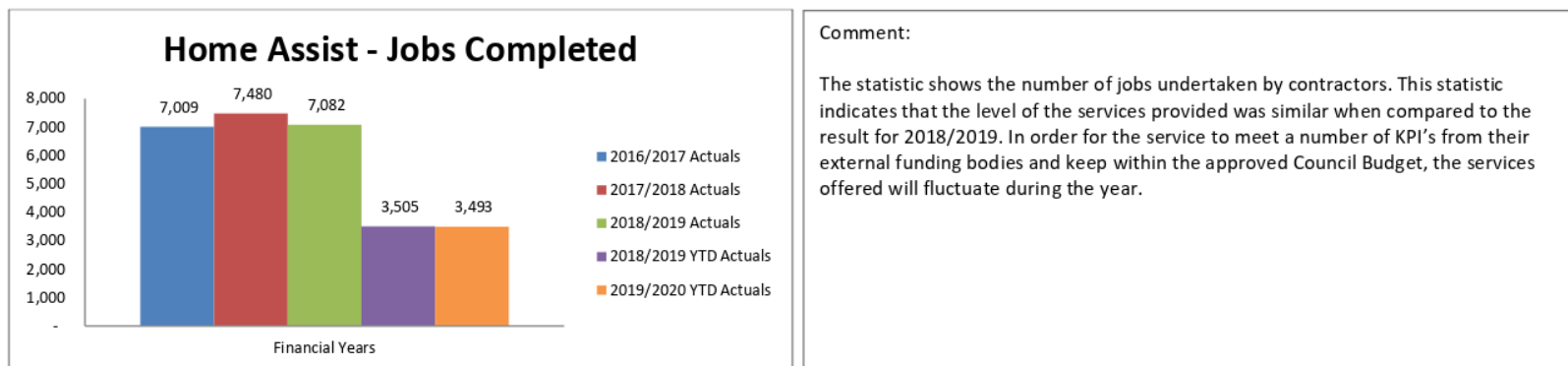


Graph 9.1

Home Assist Program

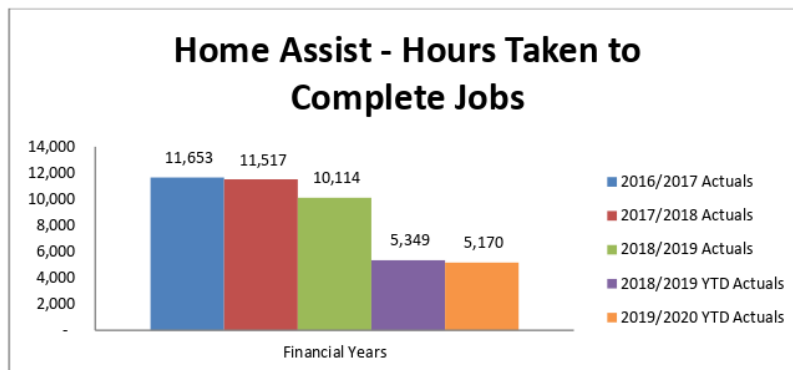


Graph 10.1



Graph 10.2

31



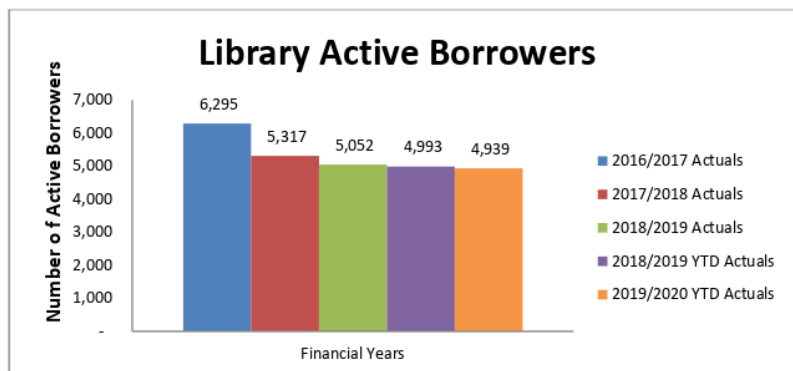
Comments:

This graph represents a 3% decrease in the number of hours of support provided to clients. The reason that the 'hours taken to complete the jobs' is more than the 'number of jobs completed' is simply as a result of the type of service offered.

The service has recently capped the number of hours that each client can access depending on the service type.

Graph 10.3

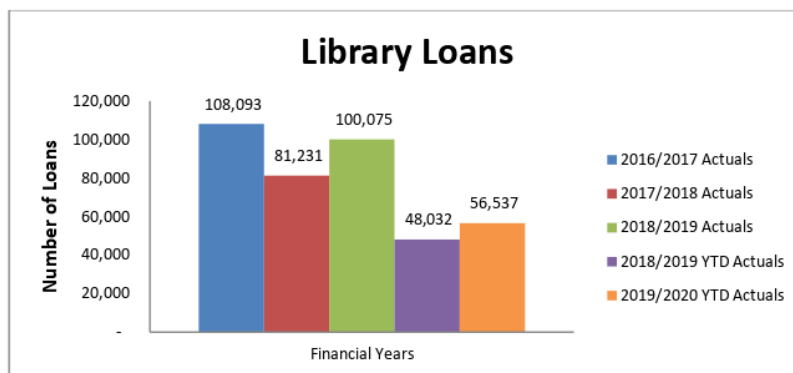
Library



Comments:

The significant reduction from 2016/17 is primarily due to continued works by Public Library Service to remove duplicate borrowers and assign them to just one library account. There is also an element of "actual" users becoming inactive as a result of the library being temporarily relocated during the Civic Centre construction period.

Graph 11.1

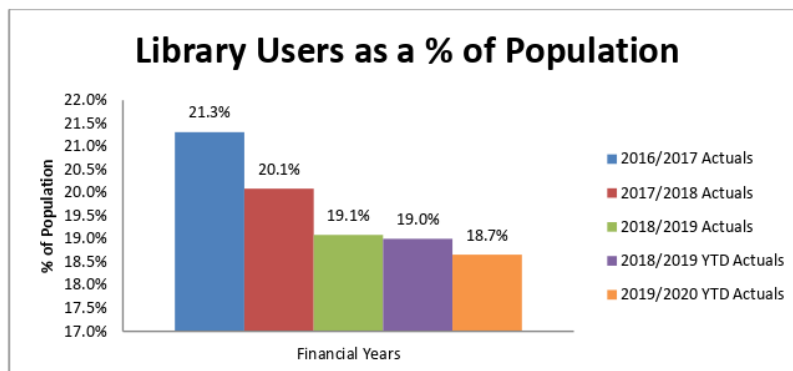


Comments:

The reduction in 2017/18 was due to the temporary closure and relocation of the Library from the main street of Gawler to the Evanston Gardens Community Centre.

These numbers have shown significant improvement with the library relocating back to Murray Street in February 2019.

Graph 11.2



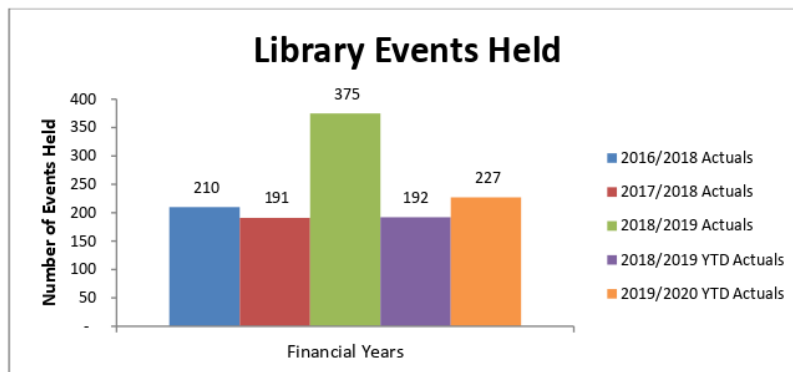
Comment:

This statistic shows what percentage of the population (obtained from the 2011 census, with the 2016/17 onwards data obtained by the 2016 census) has recorded Gawler as their primary library through the State-wide One Card System.

The significant reduction that occurred from 2016/2017 is primarily due to continued works by Public Library Service to remove duplicate borrowers and assign them to just one library account. There is also an element of "actual" users becoming inactive as a result of the library being temporarily relocated during the Civic Centre construction period.

Graph 11.3

33

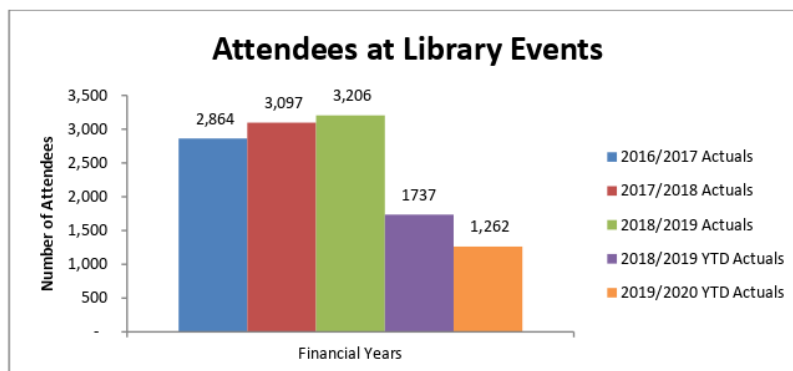


Comments:

Library events include weekly story time sessions, after school craft-it sessions, school holiday programs, poetry competitions, community information sessions and other various events.

There has been a series of new weekly programs initiated over the last couple of financial years as well as an increase in one-off events such as author visits.

Graph 11.4

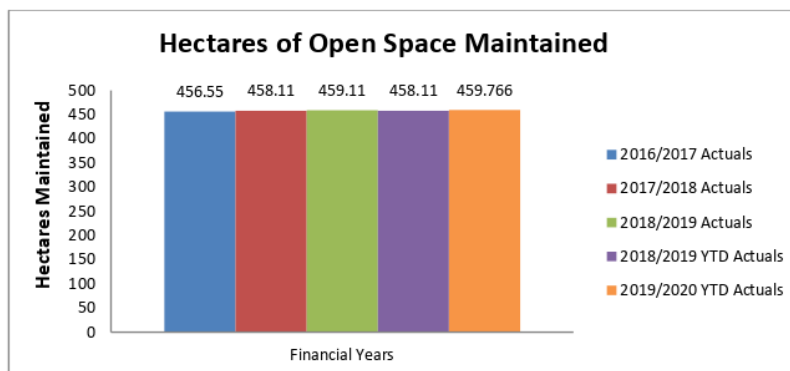


Comments:

Attendees at Library events can vary greatly, depending upon the type and frequency of the event. Events from 2018/19 were aimed towards smaller group sessions (such as early literacy programs, coding clubs, book clubs etc.).

Graph 11.5

Open Space



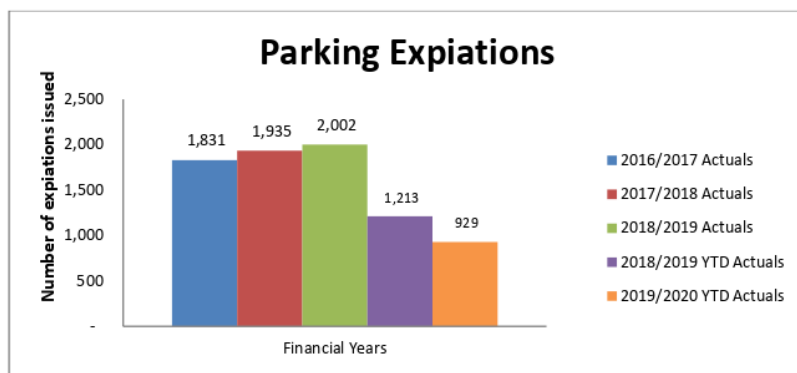
Comments:

This number represents all Council owned land that is maintained with activities such as mowing, slashing, poisoning, planting, etc.

The estimated additional gifted open space from developers did not eventuate in 2018/2019 and is expected that a substantial increase in 2019/2020 will occur.

Graph 12.1

Parking Control



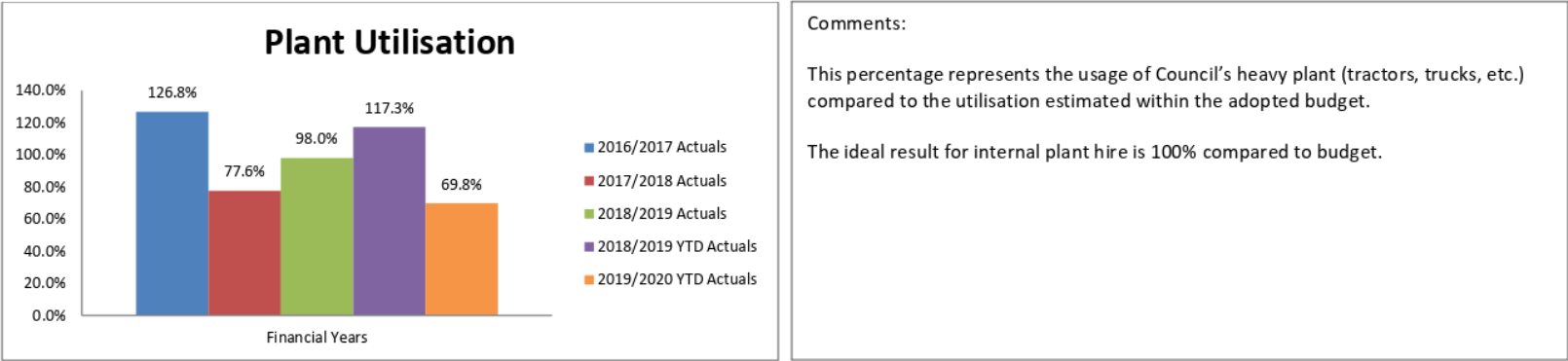
Comments:

The number of parking expiations issued YTD 2019/2020 is 30% less than the result from 2018/2019.

The decrease in expiations issued is also reflected in the revenue received compared to 2018/2019 (\$26K less).

Graph 13.1

Plant Utilisation

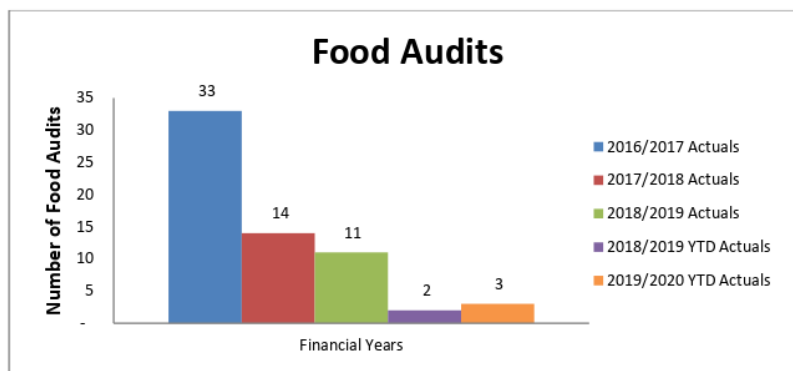


Graph 14.1

Preventative Health Services



Graph 15.1



Comments:

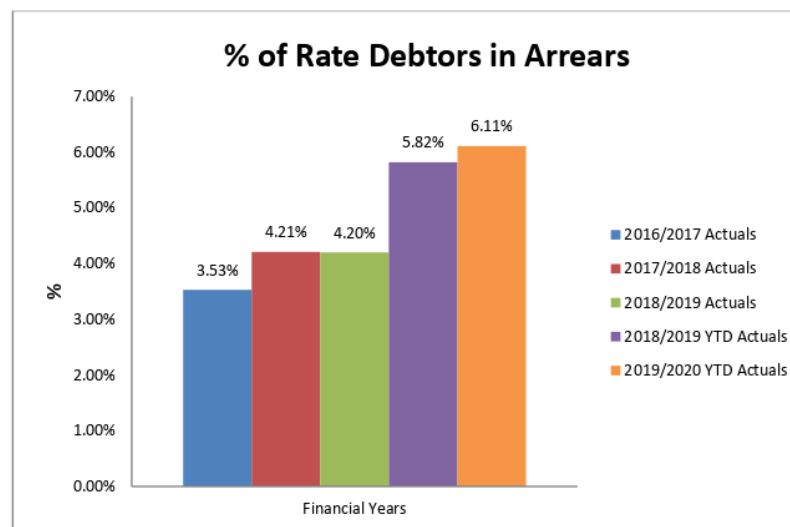
Food Audits are carried out by Council staff. Food Audits are required by law for any business providing food to vulnerable populations and are rated using a risk classification method.

Businesses can select their auditors from a list of accredited auditors across the State.

From 2015/16 Council elected to reduce the number of food audits conducted by staff (outside of the Council area) to focus more on statutory requirements within the Council area.

Graph 15.2

Rates Administration



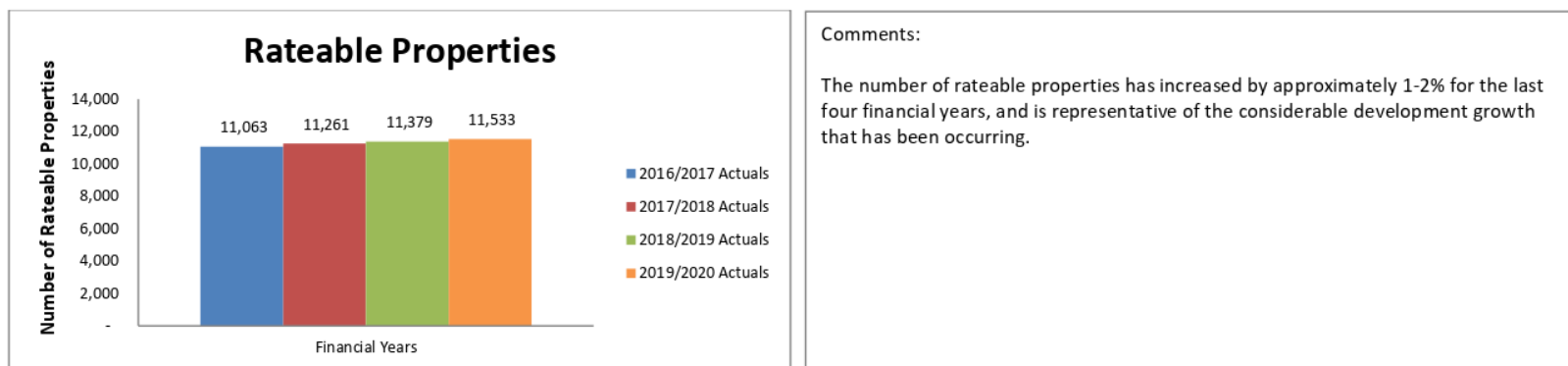
Comments:

Council's 2019/2020 business plan target is to achieve outstanding rate debtors of less than 4% as at 30 June 2020. The percentage will fluctuate during the year due to the timing of rates instalment due dates.

The increase from 2017/2018 was due to the key focus which was placed on larger long-term debts, particularly those in arrears greater than 3 years – noting that in such instances the Council can instigate proceedings to sell the property due to non-payment of Council rates. Such action is only taken as a last resort. For the 13 properties where such action was instigated, only 1 property did not make payment (being a small non-descript vacant allotment in High St, Gawler) or entered into a payment arrangement. This property has since been transferred to the Council and the debt written off as a result of the property sale failing at auction. The transfer occurred pursuant to Section 185 of the Local Government Act 1999.

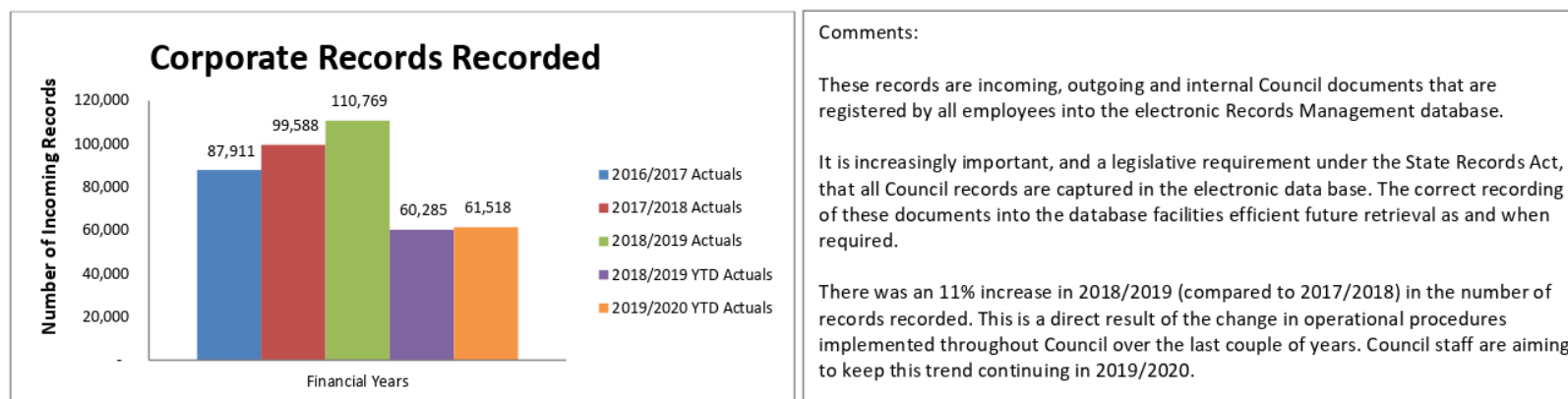
The percentage of 6.11% is distorted by the fact that receipts received by Council over the Christmas/New Year period had not been processed at the time this percentage was calculated. Each percentage point of rates generated in 2019/20 is \$221k.

Graph 16.1

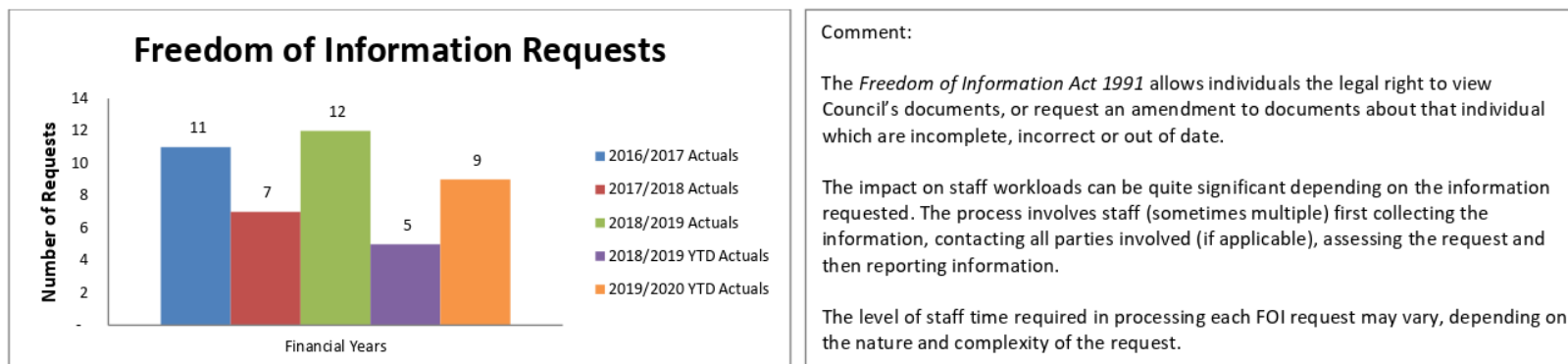


Graph 16.2

Records Management

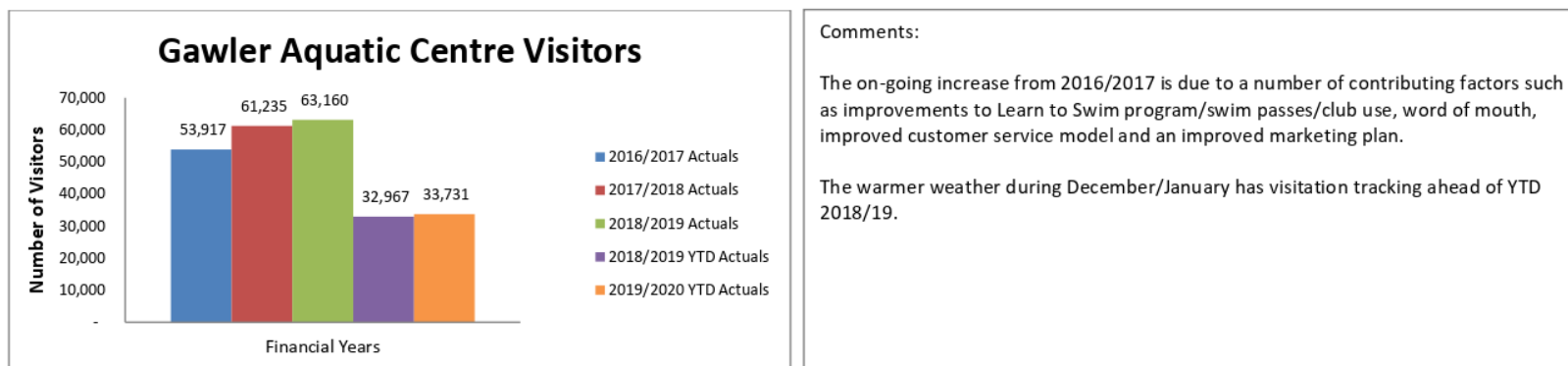


Graph 17.1

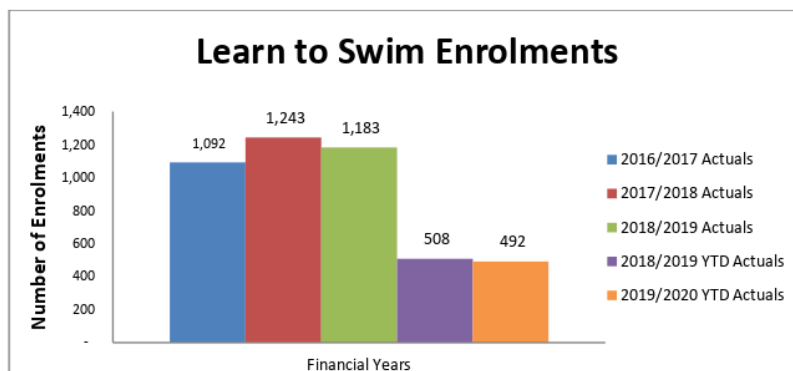


Graph 17.2

Gawler Aquatic Centre



Graph 18.1



Comments:

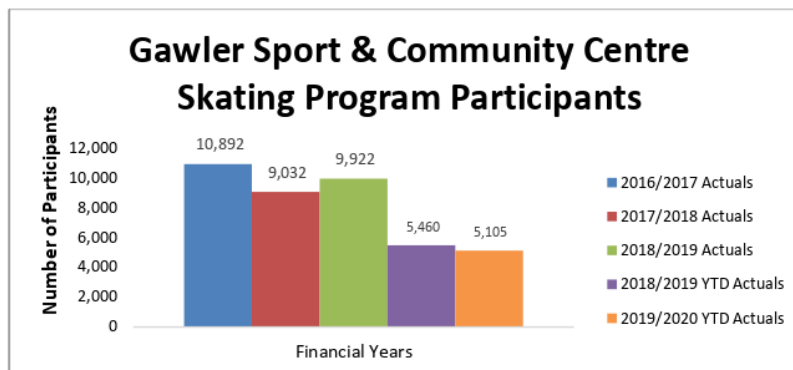
The 2019/2020 Learn-to-Swim program remains close to capacity with the current water space available. Council is aiming to continue the success in 2019/2020 that it has had with the program in previous years.

Learn to Swim enrolments include the following programs:

- School Term programs (Term 4 and Term 1)
- School Holiday programs
- VACswim

Graph 18.2

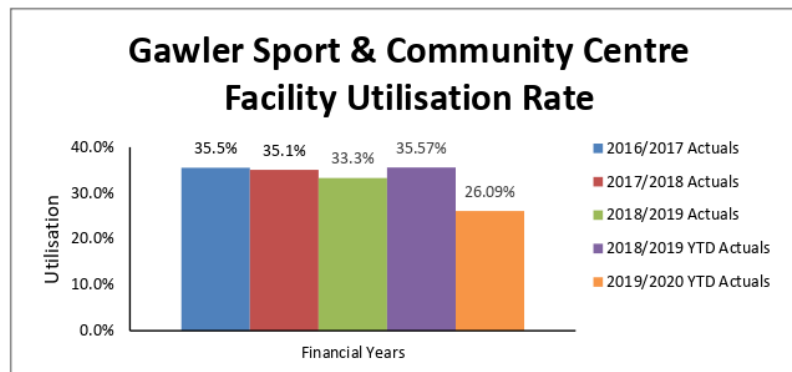
Gawler Sport & Community Centre



Comments:

The 2019/20 skating participant numbers were expected to be impacted slightly by the Stadium Floor Project undertaken at the beginning November 2019. It is anticipated that participant numbers will track below previous years due to this project. The Stadium will re-open early February 2020.

Graph 19.1



Comment:

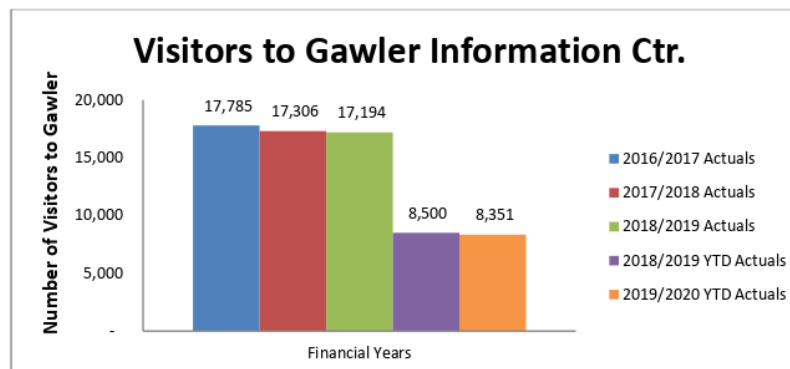
Facility Hire at Gawler Sport & Community Centre (GSCC) remains an important service for the community, with in excess of 60 community groups regularly utilising the facility.

Challenges include maximising occupancy in non-peak times (between 9am-4pm weekdays and smaller meeting room use on weekends).

The largest impact to the utilisation is the Stadium closure on November 4, with many user-groups ending their seasons before the closure date. The other contributing factor towards the reduction in utilisation is the relocation of the temporary Library back to the Civic Centre which assisted in the increased utilisation figure last year.

Graph 19.2

Tourism



Comments:

The decrease in visitors from 2016/2017 can be attributed to an increase in visitors relying on the internet for information. South Australian Accredited Visitor Information Centre Statistic collection data indicates that the visitors that visit information centres come in for maps, brochures and local knowledge about the town and region.

Graph 20.1

41



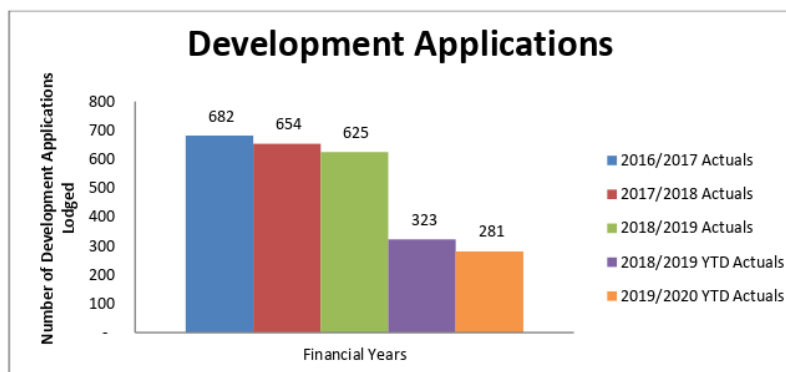
Comments:

This graph represents the number of volunteer hours required each financial year to assist in the functioning of the Gawler Visitors Centre.

Recently, the Visitors Information Centre has had a number of volunteers retiring and a number of new programs implemented. Both of these factors contributes to the need for additional volunteer hours to ensure they are provided with the necessary professional development training for accreditation purposes.

Graph 20.2

Town Planning



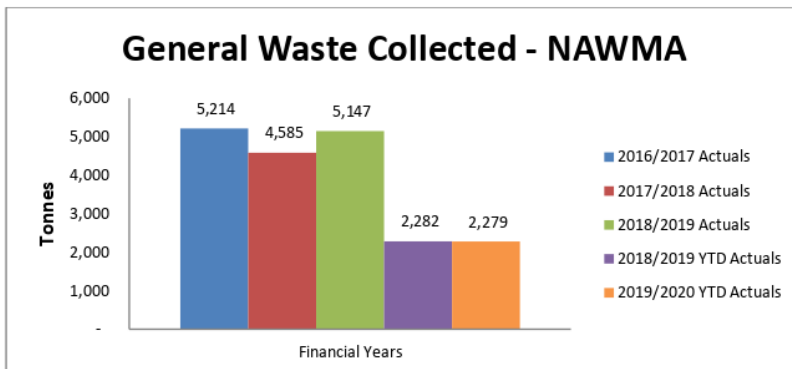
Comments:

The decline in the volume of development applications being lodged has been a common occurrence across a number of Councils and is mainly a result of slow land sales within some of the major residential land developments within Gawler.

As a result, actual fees received from development applications is tracking lower than budget necessitating a budget reduction and the need to closely monitor activity levels in the second half of 2019/20.

Graph 21.1

Waste Management

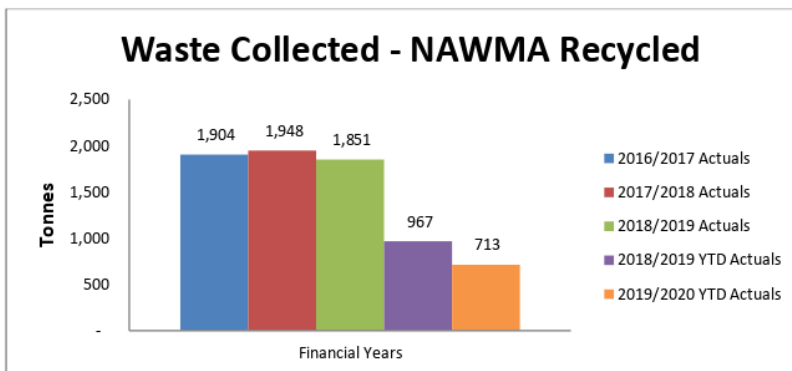


Comments:

There has been a general observation of a reduction of waste tonnages across all the subsidiary related Councils which has been attributed to better recycling practices by households.

The result for 2018/2019 reflects a 12% increase from 2017/2018 which is partly attributable to an increase in the number of properties being serviced by the kerbside waste collection / disposal service.

Graph 22.1



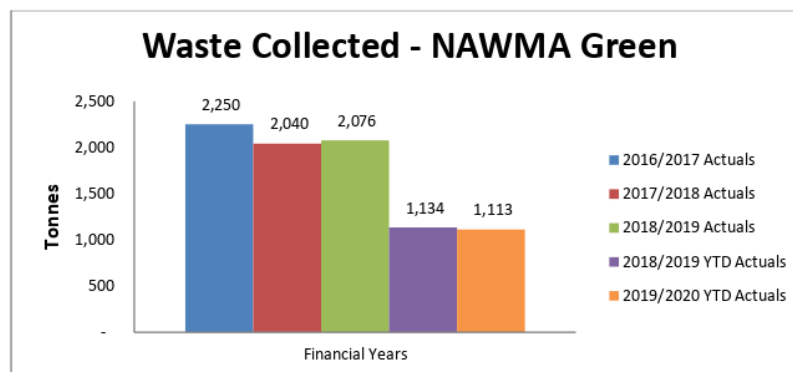
Comments:

The volume of recyclable waste collected has remained relatively stable over the last 4 years with a 5% decrease in 2018/2019.

A marketing program was employed by NAWMA in 2018/2019 which is aimed at driving improvement in recycling practices by residents.

Graph 22.2

43

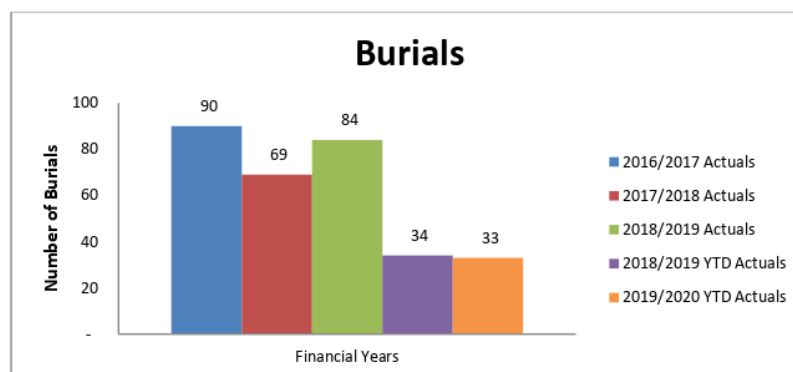


Comments:

The reduction from 2017/2018 has been attributed to the low rainfall experienced. This has had a direct impact on the amount of green waste being generated.

Graph 22.3

Willaston Cemetery

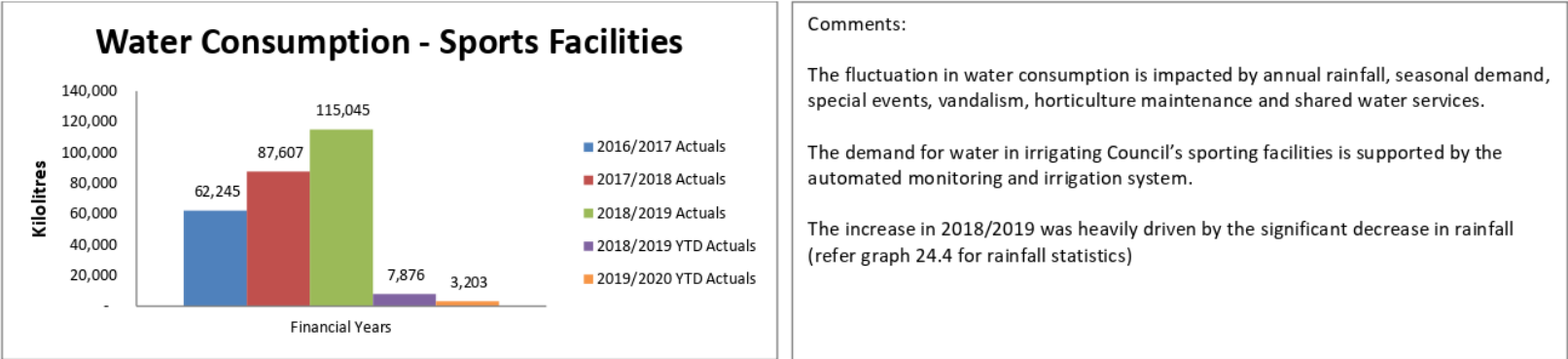


Comments:

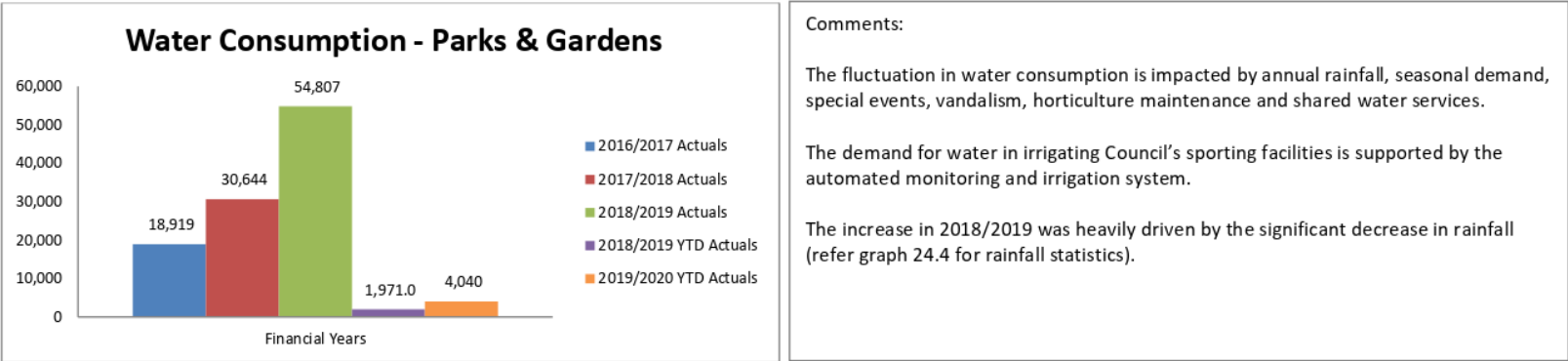
The amount of burials in 2018/2019 was 21% more than 2017/2018. Along with an increase in burials, there was an increase of 17% in costs associated with burials. Revenue from burial fees was similarly affected (additional \$15K from 2017/2018).

Graph 23.1

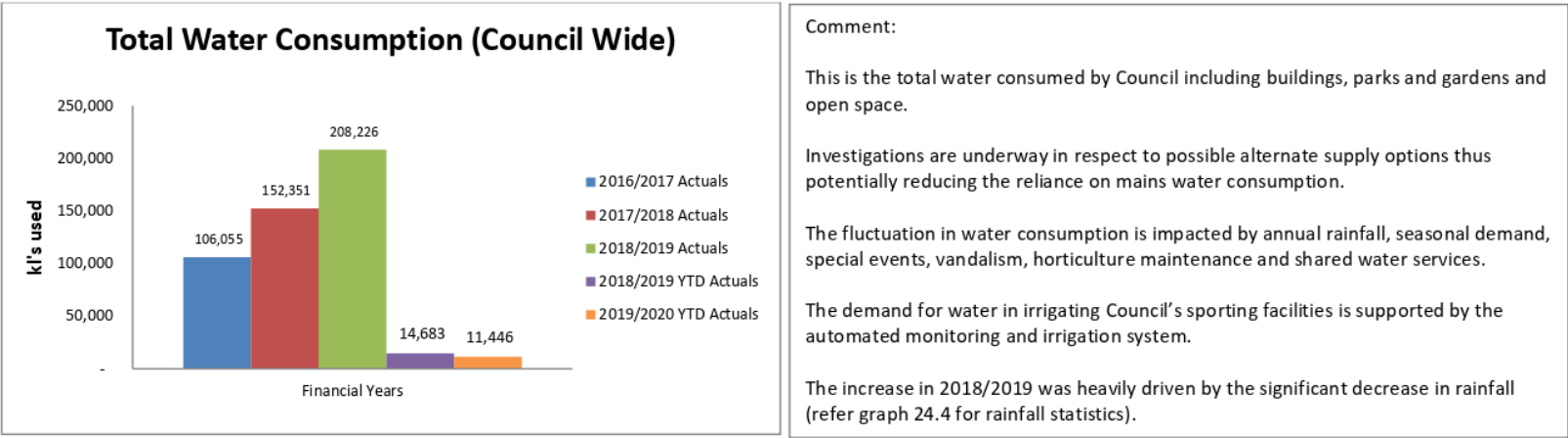
Water Consumption



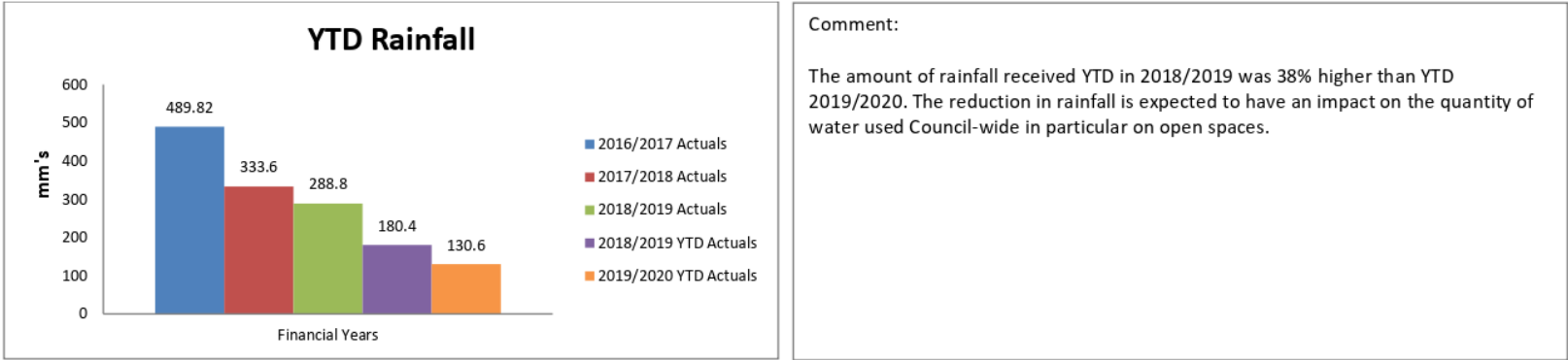
Graph 24.1



Graph 24.2



Graph 24.3



Graph 24.4

QUARTERLY BUDGET REVIEW
AS AT 31 DECEMBER 2019
FOR THE YEAR ENDING 30TH JUNE 2020

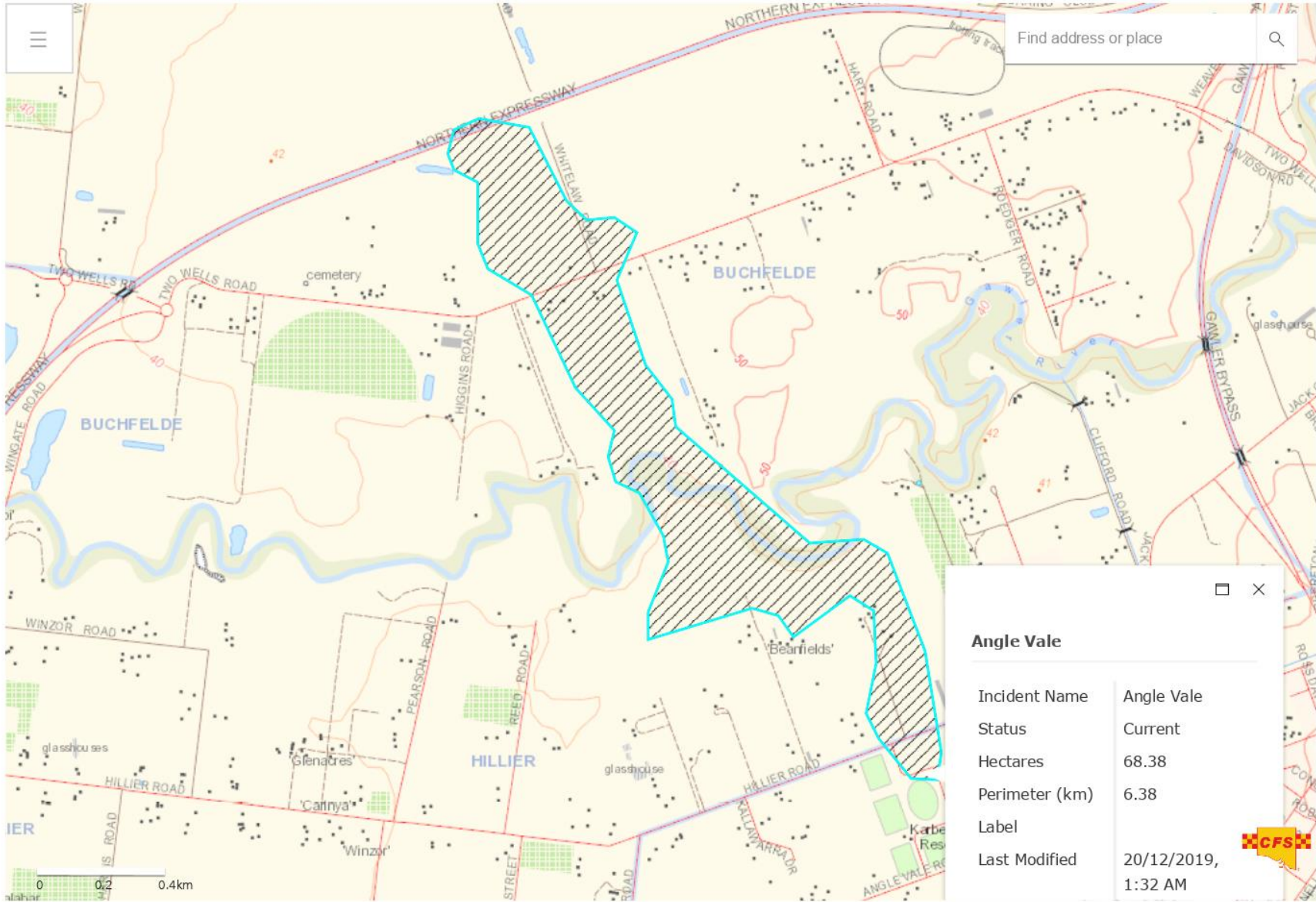
APPENDIX 2 - SUMMARY OF DRAFT BUDGET ADJUSTMENTS AND RECONCILIATION OF PROJECTED SURPLUS / DEFICIT

46

Note No.	Function	Description of variation	Council Motion No.	OPERATING REVENUE					OPERATING EXPENSES				TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES Transfers to Res.	TOTAL
				Statutory Charges	User Charges	Oper. Grants & Contrib.	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Net loss - Joint ventures	Finance Charges		Capital Expenditure	Capital Grants / Asset Sales		
Section A - Budget transfers approved by staff in accordance with Budget Management Policy (limited to \$15K Operating, \$30K Capital - provided no change in Service levels)																	
	NIL												\$0				\$0
SUB-TOTAL: SECTION A				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Section B - Unspent Operating Initiatives & Capital Project funds b'fwd from previous financial year																	
	NIL												\$0				\$0
SUB-TOTAL: SECTION B				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Section C - Budget Variations previously approved by Council																	
1	Town Planning	Car parking developer contribution received via Council Resolution	2019:09:COU379			(\$40,000)							(\$40,000)			\$40,000	\$0
2	Capital Expenditure	Budget transfers of \$101k between projects at the Gawler Sports & Community Centre	2019:12:COU484										\$0	\$0			\$0
SUB-TOTAL: SECTION C				\$0	\$0	(\$40,000)	\$0	\$0	\$0	\$0	\$0	\$0	(\$40,000)	\$0	\$0	\$40,000	\$0
Section D - Budget Variations for approval by Council																	
Infrastructure & Engineering Services Division: \$12,000 net operating result decrease																	
3	Engineering	State Bicycle Fund Adelaide Road Shared Use Path extension grant											\$0		(\$50,000)		(\$50,000)
4	Engineering	Stuart O'Grady Bikeway & The Barossa Trail - successful grant											\$0	\$339,000	(\$339,000)		\$0
5	Engineering	Traffic & Transport Management Plan - completion							\$10,000				\$10,000	(\$10,000)			\$0
6	Engineering	Project Management Framework expenditure							\$10,000				\$10,000	(\$10,000)			\$0
7	Engineering	Gawler Rail Electrification project							\$5,000				\$5,000	(\$5,000)			\$0
8	Engineering	Savings from staffing positions vacant							(\$25,000)				(\$25,000)				(\$25,000)
9	Engineering	Gawler & Surrounds Stormwater Management Plan								\$6,500			\$6,500				\$6,500
10	Engineering	Civic Centre development Construction Industry Training Board levy								\$5,500			\$5,500				\$5,500
Development, Environment & Regulatory Services Division: \$60,000 net operating result decrease																	
11	Town Planning	Deferral of open space developer contributions received		\$0		\$160,000							\$160,000			(\$160,000)	\$0
12	Development & Regulatory Svces Admin	Savings from staffing positions vacant							(\$80,000)				(\$80,000)				(\$80,000)
13	Town Planning	Deferral of portion of Contributory Items Survey to 2020/21								(\$20,000)			(\$20,000)				(\$20,000)
14	Animal Control	Pinforce software upgrade on laptop for Dog Door Knock program, offset by additional revenue		(\$1,200)						\$1,200			\$0				\$0
CEO / Finance & Corporate Services Divisions: \$32,000 net operating result decrease																	
15	Various	Increase in employee motor vehicle contributions preominantly offset by additional Fringe Benefits Tax payments, due to delay in progressing Vehicle policy review and associated conversion of employee contributions from 'pre' to 'post' tax contributions as a result of other urgent priorities. Transition now proposed at start of FBT year on 1 April 2020.					(\$45,000)			\$53,000			\$8,000				\$8,000
16	General Admin	Savings from staffing positions vacant							(\$20,000)				(\$20,000)				(\$20,000)
17	Finance	Equity Share operating result adjustment for NAWMA									\$67,000		\$67,000				\$67,000
18	Finance	Reduction in forecast overdraft interest charges due to YTD costs incurred										(\$23,000)	(\$23,000)				(\$23,000)
Library & Community Services Division: \$Nil net operating result adjustment																	
19	Library	Increase in library grant offset by related expenditure				(\$4,716)				\$4,716			\$0				\$0
20	Youth Services	Additional youth program revenue offset by related expenditure							(\$14,000)		\$14,000		\$0				\$0
21	Community Home Support Program	Commonwealth grant funding adjustment offset by related expenditure				(\$12,000)				\$12,000			\$0				\$0
Economic Development, Marketing & Communications: \$1,447 net operating result decrease																	
22	Civic Centre	Cultural Heritage Centre salary budget correction								\$17,468			\$17,468				\$17,468
23	Information Technology	Savings from staffing positions vacant								(\$15,000)			(\$15,000)				(\$15,000)
24	Various BEC	Various minor divisional budget (net) adjustments			\$86,673		(\$6,750)	(\$729)	\$669	(\$80,884)			(\$1,021)				(\$1,021)
25	Capital	New website integration works not previously budgeted											\$0	\$10,035			\$10,035
SUB-TOTAL: SECTION D				(\$1,200)	\$86,673	\$143,284	(\$51,750)	(\$14,729)	(\$96,863)	(\$3,968)	\$67,000	(\$23,000)	\$105,447	\$324,035	(\$389,000)	(\$160,000)	(\$119,518)
TOTAL				(\$1,200)	\$86,673	\$103,284	(\$51,750)	(\$14,729)	(\$96,863)	(\$3,968)	\$67,000	(\$23,000)	\$65,447	\$324,035	(\$389,000)	(\$120,000)	(\$119,518)

2/10/2020

CFS Incidents and Warnings



<https://apps.geohub.sa.gov.au/CFSMap/index.html>

1/1



GPO Box 2329
Adelaide SA 5001

Tel (08) 7109 7145
DPTI.BoundariesCommission@sa.gov.au

Ms Karen Redman
Mayor
Town of Gawler
PO Box 130
Gawler SA 5118

Notification of stage 1 potential boundary proposal

Dear Mayor Redman

Thank you for your letter of 3 December 2020 outlining the potential proposal for a boundary change from the Town of Gawler (the Council), as required by the Boundaries Commission's (the Commission's) Guideline 3 — Submitting a General Proposal to the Commission.

As you are aware, the intent of the two-stage requirement under Guideline 3 is to enable the Commission to provide advice it considers relevant to a potential general proposal before extensive work is done to fully-develop the proposal.

This advice may assist councils in a decision to proceed to refer a general proposal to the Commission (Stage 2), and also to ensure that matters that the Commission considers important to the proposal are fully covered in this Stage.

At its meeting on 20 January 2020, the Commission considered the Council's Potential Proposal along with all correspondence received in relation to the potential proposal.

The Commission agreed that the Council may refer a general proposal for the Commission's consideration if it wishes to do so. Please note that advice from the Commission that a general proposal can be submitted does not guarantee that the proposal will be formally accepted.

When discussing potential proposals, the Commission gives close consideration to the principles contained under section 26 of the *Local Government Act 1999* (the Act). These principles are of fundamental importance to boundary change proposals and ultimately form the basis of any recommendation that the Commission may make to the Minister. It is for this reason that the Commission's Guidelines require prospective initiators to consider these principles at the outset of a potential proposal.

The Commission notes the significant work that the Council has undertaken to develop its potential proposal, including the details of the Community of Interest and consideration of the section 26 principles and how these relate to the identified areas.

The Commission noted the important role that the Council plays in providing services to a developing and expanding region and noted the potential significance of this proposal for the region.

Due to the significant scope of this potential proposal, I bring your attention to Section 30 of the Act and Guideline 2 which outline a simplified pathway for consideration of boundary change proposals that are minor administrative matters. The Council may wish to consider the



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option of referring an Administrative proposal to the Commission where proposed boundary changes are minor administrative matters.

As set out in stage 2 of Guideline 3, if the Council wishes to refer a general proposal to the Commission, the Commission recommends that the Council strongly identify how the proposal links to the Section 26 principles. More specifically, the Council may wish to identify the cultural, heritage, shopping, community services, sporting or any other component that the Council identifies that in the Council's view form the social fabric of the area, for each discrete boundary change that the Council may propose.

The proposal should also include evidence of the consultation process undertaken by the Council with the community and key stakeholders in relation to the proposal. Although the Commission will undertake its own consultation if it decides to investigate a proposal, it is expected that the Council would undertake consultation with identified stakeholders and the community more widely.

As set out in Guideline 3, councils are required to—

- Provide a balanced representation of the advantages and disadvantages of the proposal
- Identify stakeholder groups, providing details of the interests and identity of each.
- Discuss impacts of the proposal on each group, and record any significant opposition known to the applicant council or councils and the basis of this.

The Commission is aware that the Council has received correspondence from the Light Regional Council and businesses in opposition to the proposal. Details of this correspondence and any other significant opposition known to the Council should be included in the Council's proposal along with information about the support for the proposal.

If the Council refers a general proposal to the Commission, the Commission will assess the proposal in accordance with the Act and guidelines and determine whether to inquire into the proposal or to refuse to.

If the Commission determines to investigate the proposal, the Commission will inform the Council of its decision. In accordance with Guideline 4, information will also be provided on the estimated costs of the investigations, so that the Council can make a final decision whether or not to proceed to the investigations stage. Please note, due to the significance and scale of the potential boundary changes it is expected that the cost of the investigation may not be insignificant.

As set out in Guideline 9, I have notified the councils affected by the potential proposal that the Commission has agreed that the Council may refer a general proposal if the Council wishes to do so.

I also advise that, under the Commission's publication policy, the information about the potential proposal has been made available at—

www.dpti.sa.gov.au/local_govt/boundary_changes



GPO Box 2329
Adelaide SA 5001

Tel (08) 7109 7145
DPTI.BoundariesCommission@sa.gov.au

I trust that this information is of assistance to you. If you have further questions, please contact Mr Thomas Rossini in the Office of Local Government on 7109 7443, or thomas.rossini@sa.gov.au.

Yours sincerely

A handwritten signature in black ink, appearing to read 'B Green', is positioned above the printed name.

Bruce Green
Chair, SA Local Government Boundaries Commission

13 February 2020~~10 February 2020~~

Doc ID: 11953

16 December 2019



FROM THE OFFICE OF THE MAYOR

Mayor Karen Redman
PO Box 130
Gawler SA 5118

KAREN

Dear Mayor Redman,

Thank you for taking time to meet with myself and CEO Brian Carr at the Gawler Civic Centre recently to discuss the Boundary Reform Submission your Council has prepared and submitted to the Boundaries Commission. We certainly appreciated the opportunity to discuss this and present our Council's Regional Vision, along with the invitation for your Council to join with us in pursuing this strategic vision.

Whilst I understand your Council has confirmed its decision to pursue this proposal we were provided with the opportunity to explain why we oppose this. Further, I thank you for taking time to listen to what we believe would be the consequences of these boundary changes, should the first stage of the process be approved by the Boundaries Commission.

Our Council has subsequently met and I provided an overview of our meeting. After considerable discussion the below resolution was passed at the Council meeting held on Tuesday, 10 December 2019:

Recommendation 1**Preferred Position – Status Quo**

Moved Cr Frankcom

Seconded Cr Rohrlach

1. That Council restate that its preferred position is to maintain the existing Council areas making up the Region and continue with the collaboration model for the following reasons:-

- The strong opposition from Hewett and Gawler Belt residents, the Seppeltsfield proprietor, Seppeltsfield Road Business Alliance, Whistler Wines and the residents of Greenock demonstrates a failure of the Section 26 test "of avoiding significant divisions within a community".
- To allow the Town of Gawler and The Barossa Council's proposals to proceed will have the impact of dismantling Light Regional Council which is not in the State's interest as it has been the main driver of economic stimuli for the entire Region.
- The proposals by the Town of Gawler and The Barossa Council significantly adversely impact on the capacity of Light Regional Council to continue its leadership role and regional economic development including the delivery of the Roseworthy Township Expansion.
- To this point, collaboration has been a strength of the region and the Light Regional Council would like to return to this supportive approach to enable regional opportunities and outcomes to be delivered at the earliest opportunity with the least amount of distraction.

CARRIED**Postal Address:**

PO Box 72, Kapunda, South Australia 5373

Telephone: (08) 8525 3200

Email: light@light.sa.gov.auWebsite: www.light.sa.gov.au**Principal Office**

93 Main Street, Kapunda, SA 5373

Fax: (08) 8566 3262

Light Regional Council ABN: 35 455 841 625

Branch Office

12 Hanson Street, Freeling, SA 5372

Fax: (08) 8525 2441

Recommendation 2**Defer/Withdraw and pursue Regional Vision**

Moved Cr Frankcom

Seconded Cr Rohrlach

1. That Council write to The Barossa Council and the Town of Gawler formally inviting them to pursue the Regional Vision (Part 2) and redirect their time and resources to this cause, thereby deferring or withdrawing their current boundary proposals to the Boundaries Commission.
2. That, in order for the Regional Vision (Part 2) to be successfully pursued, the Collaboration Model be restored.
3. That it be noted that Light Regional Council will continue its pursuit of Regional Vision (Part 1) as these projects are 'shovel' ready.
4. That during the development of Regional Vision (Part 2) the Councils within the region give consideration to an appropriate Governance Structure to deliver the vision efficiently, effectively and equitably.
5. That The Barossa Council and the Town of Gawler be formally asked to respond to this invitation by no later than 28 February 2020.

CARRIED**Recommendation 3****Alternative in the Public Interest**

Moved Cr Frankcom

Seconded Cr Rohrlach

1. That in the event that The Barossa Council and the Town of Gawler **decline** the invitation to defer or withdraw their Boundary Reform Proposals by 28 February 2020 **AND/OR** the Boundaries Commission decide to invite them to proceed to Stage 2 of the process, the Light Regional Council will be **forced** to consider submitting an **Alternative** structural reform package at Council's **March meeting** to the Boundaries Commission.
2. That in the public interest and in support of open and transparent government, Light Regional Council publish its Alternative (draft) on its website and send copies to The Barossa Council and the Town of Gawler, Mid Murray Council, Regional Development Australia Barossa etc, and the Adelaide Plains Council for their information.
3. That a brief update report be provided to Council at its January and February Ordinary meetings and a final report as to whether the Alternative (Draft) is to be formally lodged with the Boundaries Commission being presented to the **March Ordinary meeting**.

CARRIED

Light Regional Council has received overwhelming community support and there is a clear expectation that we will vigorously defend our current boundaries and that the status quo remains. Should you wish to discuss this matter please do not hesitate to contact me.

Yours sincerely,



Mayor Bill O'Brien

Ref: BC:TS
Doc ID: 413528

28 January 2020



Hon. Stephan Knoll MP
Minister, for Transport, Infrastructure, Local Government
And Planning
PO Box 1533, Adelaide SA
Via email: MinisterKnoll@sa.gov.au

Dear Hon. Stephan Knoll MP

Part 2 – Local Government Act (Reform Proposals)

We write to raise concerns about the implementation of Part 2 – Local Government Act.

More specifically, given Light Regional Council's recent experiences, we see an urgent need to spell out in detail the value in adding 'qualifying criteria' that should initially be applied to a Council seeking to submit a 'general proposal' for consideration under Part 2.

Background

From a general re-read of the House of Assembly: Hansard Reporting on the Local Government (Boundary Adjustment) Amendment Bill Second Reading and moved by the Hon. GG Brock, the following extracts are noted: -

- Reference was made to previous papers namely: -

- 1) *Strengthening South Australian Communities in a Changing World – 'The Council of the Future' December 2013; and*
 - 2) *LGA (SA) Discussion Paper: Local Government Boundary Adjustment Reform – July 2015.*
- *A key element of the bill "is the introduction of a simplified pathway for administrative proposals, those that are made to correct historical anomalies in Council boundaries"*
 - *The bill also "recognises the importance of significant boundary changes" and to "allow proposals for boundary changes to be initiated by a single Council "....."this initiation process will encourage discussion on structural reform opportunities that could bring real benefits to our communities"*
 - *Section 8 of the Act was also amended "to outline the objects and principles of regional collaboration and partnerships."*

Discussion

In re-reading the two papers referred to above it is clear that the intention was to encourage Councils to initiate reforms (general proposals) which would achieve an improvement in local government efficiency and effectiveness in order to achieve real benefits for our communities. Furthermore, with regard to any anomalies within the system the intention of the papers and as reinforced in Hansard reports was to design a streamlined system to resolve those anomalies or problems efficiently and effectively in a regional spirit of collaboration.

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The intention of the legislative reform package was to set out a streamlined system to efficiently deal with any anomalies (problems) in the existing structures of local government (administrative proposals) and to enable structural reform (general proposals) to be initiated by a single Council to achieve real and significant benefits to our local government sector and the communities it serves.

Accordingly, it is reasonable to expect that a Council proposing to enlarge its area of management and jurisdiction would need to initially demonstrate that a problem actually exists, or structural reform is in the public interest based on some essential criteria assessment. To some degree this is covered by the 'Principles' under section 26.

However, with regard to "general proposals", the initiating Council should also be required to factually outline that they have superior leadership and management performance in at least 3 core areas in order to deliver real benefit to affected communities. For instance, before any "general proposal" is submitted by an initiating Council they ought to pass the "competency test" by demonstrating that they have superior leadership and management in:

- a. Governance; i.e. efficient, effective and stable Council Chamber and decision – making processes,
- b. Finance; i.e. superior resource management by comparing the 4 critical indicators: -
 - i. Operating Surplus Ratio,
 - ii. Net Financial Liabilities Ratio,
 - iii. Asset Renewal Funding Ratio
 - iv. Rate Revenue
- c. Community; i.e. supportive community management initiatives such as community empowerment models and effective community consultation.

This should be a minimum 'baseline' requirement as additional support, particularly for proposals involving an envisaged addition to the proposing Council's area of responsibility.

However, under the implementation of the new legislation and current practices there appears to be no criteria set down for a Council to initially satisfy that they have superior performance and competence in support of any "general proposal" they intend to initiate. This "competency test" is akin to the legal process whereby a party to a legal dispute first must satisfy that they have legal standing (locus standi).

The question needs to be asked whether the initiating Council first has "competency" standing assessed against some fundamental criteria as suggested above before involving the generation and assessment of a significant reform via a general proposal.

Such essential criteria around competency will support the introduction of a benchmarking system and send a positive message to the Local Government sector and the community that the intention of the Local Government Reform Bill was to achieve real and significant benefits for our communities.

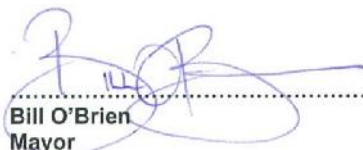
Regrettably, the implementation of the recent legislative reform arrangements pursuant to Part 2 of the Local Government Act without the necessary essential criteria and in the absence of a greater vision for local government the process has generated responses not intended nor envisaged by the Parliament. These proposals are inherently disruptive for Councils subjected to a neighbouring Council's expansion aspirations and it is perfectly reasonable to expect that a proponent Council should be able to demonstrate that it satisfies certain minimal criteria to earn the opportunity to then expand its area of responsibility.

The proposed addition of 'qualifying 'criteria' would not only eliminate weak proposals, that cause conflict between Councils for no ultimate benefit to anyone, but would create an 'inbuilt and hardwired' incentive for all Councils, at all times, to maintain high performance under the qualifying criteria, since the consequences of under-performance could include a takeover (partial or otherwise) by a better performing neighbour Council.

Accordingly, it is the Light Regional Council view, based on current experience, that the implementation of the legislative framework, as it stands, is fundamentally flawed and we seek that it be reviewed and updated as a matter of urgency.

Council looks forward to receiving your considered response.

Yours sincerely



Bill O'Brien
Mayor



Brian Carr
Chief Executive Officer

GAWLER BUSINESS DEVELOPMENT GROUP



QUARTERLY REPORT

Oct 1 – December 31 2019

Overview

A very productive quarter for GBDG with much planning and new initiatives being implemented.

Once again we have had with airings of the GBDG Television commercial with the last 7 seconds being edited to promote the Gawler Carols. Further airings are currently being planned for this current financial year towards the middle of April to end of May.

The inaugural Christmas in Gawler, Christmas Card Trail, Shop Locally Competition, window decorations and giving trees were quite successful and we would like to see the event expand next year to include more local businesses.

Contacts Reports

The quarter from October 1 to December 31 saw a total of 413 business assists and engagements.

A business assist is each contact with a business where the GBDG provide assistance, advice or information on any aspect of the business, operations, management, marketing, and attendance at forums, workshops etc. An engagement is each contact with a business where GBDG has contact with the business owner or staff to discuss any progress, potential issues, upcoming events or to identify areas of need.

Area of Assistance	Number of Assists
General Advice & Information	97
Marketing	77
Marketing Plan	33
Networking	94
Risk Management	39
Sales and Service	12
Social Media	1
Systems (operational)	12
Systems (policies)	12
Technology	12
Website	2
Total GBDG assists/engagements	413
Referrals to RDA B2B (not included in count)	0

Facebook

Total Facebook page likes: 2,859

Total Facebook page followers: 3035

Quarter Insights

Date Range	Video Views	Post Reach	Post Engagement
October 2019	959	8152	4199
November 2019	1151	7995	3599
December 2019	2141	8276	3610

Some of our most watched videos this quarter:

<https://www.facebook.com/GawlerBusinessDevelopmentGroup/videos/1259328087588768/>

<https://www.facebook.com/GawlerBusinessDevelopmentGroup/videos/546735272547668/>

<https://www.facebook.com/GawlerBusinessDevelopmentGroup/videos/546735272547668/>

<https://www.facebook.com/GawlerBusinessDevelopmentGroup/videos/1310537392455501/>

<https://www.facebook.com/GawlerBusinessDevelopmentGroup/videos/730938527401681/>

Activities for Businesses

The Objectives and Purposes of the Association:

- 3.1.1 To promote and market the businesses of the Town of Gawler
- 3.1.2 To develop and adopt strategies to develop, manage, coordinate and fund marketing initiatives
- 3.1.3 To support and encourage the economic viability of businesses generally within the Town of Gawler
- 3.1.4 To represent the interests of the business community
- 3.1.5 To support and encourage business owners/intenders to implement processes to ensure business viability
- 3.1.6 To provide ongoing business development support to business owners/intenders
- 3.1.7 To develop strategies to attract new business to the region

GBDG has held discussions with 2 companies to plan the development of a Digital Marketing Strategy which will enable the association to define more clearly its target markets and methods of reaching/engaging them in a cost effective manner. The development of this strategy should be completed towards to end of this first half of 2019/20.

A new raft of exciting business development opportunities have been prepared for 2020 so watch this space.

The last quarter of 2019 saw a drop in engagement with activities on the whole but a very large increase in engagement with our online platforms.

Business Plan initiative	Activity	Detail	Attendees
3.1.5, 3.1.6	Workshop in partnership with RDA Barossa and Innovation Hub	1 st Oct – How to get the most out of Office 365	11
3.1.4	Walker Place Redevelopment Meeting with business owners and Council	2 nd Oct	6

3.1.5, 3.1.6	Workshop in partnership with RDA Barossa and Innovation Hub	15 th Oct – How to survive in todays business world	12
3.1.1, 3.1.5, 3.1.6	Networking event in partnership with RDA – Fundamentals of Market Research	20 th Oct- Business Breakfast	35
3.1.1, 3.1.3, 3.1.6, 3.1.7	Airings of TV Commercial	Aired on Channel 9 from 24 th November 2019 to 26 th January 2020	n/a
3.1.1, 3.1.5, 3.1.6	Networking Event	8 th Nov – Business Womens Lunch – Tammys Table	15
3.1.4	Planning Meeting with Town of Gawler	21 st Nov – Car Parking Task Force	n/a
3.1.2, 3.1.4, 3.1.5, 3.1.6	Planning Meeting with RDA Barossa and Innovation Hub	26 th Nov – Planning for business networking and development opportunities for 2020	n/a
3.1.4	Planning Meeting with Town of Gawler	26 th Nov – Car Parking Task Force	n/a
3.1.4	Planning Meeting with Town of Gawler	2 nd Dec – Car Parking Task Force	n/a
3.1.1, 3.1.5, 3.1.6	Networking event in partnership with RDA	10 th Dec- Business Breakfast	30

Activity Testimonials

What a brilliant group, glad I found you

Cant wait for the new projects in 2020

Thanks for another great networking event

Strong support for the development of small business

Sponsorships

Gawler Carols \$1000

New Initiatives**Christmas Card Trail:**

The inaugural Christmas in Gawler event went very well with 12 businesses participating.

Gawler Slice Pizza	Xmas Card display & shop locally competition	Cash Converters	Xmas Card display & shop locally competition
Wicked Earth	Xmas Card display & shop locally competition	Tech Me	Xmas Card display & shop locally competition
Kornacraft	Xmas Card display & shop locally competition	Evoke	Xmas Card display & shop locally competition
Gawler Flower Gallery	Charity Giving Tree, Xmas Card display & shop locally competition	Café Nova	Xmas Card display & shop locally competition
Nina Marni Cafe	Xmas Card display & shop locally competition	The Bunyip	Charity Giving Tree
Gawler Sweets	Xmas Card display & shop locally competition	Lifeline	Xmas Card display & shop locally competition

GBDG contracted a visual merchandiser to erect and dismantle, displays of Christmas decorations and entries from the Mayors Christmas Card Competition. GBDG provided all decorations and produced large stand up copies of the cards. Participating businesses received a competition entry box, entry forms and stamps to authorise shoppers entries. Each shopper had to spend a minimum of \$20 in one transaction to be eligible to enter the draw for over \$1200 worth of products and vouchers. GBDG purchased the products and vouchers from Gawler businesses and promoted the businesses via videos and posts on facebook and the GBDG newsletter.

Businesses were encouraged to suggest shoppers spend the minimum amount so as to ensure they could enter the draw. This produced a number of add on sales for many of the participating businesses and the competition received over 450 entries.

Hopefully more businesses will choose to participate next year.

Financial Reports

Balance Sheet			Accrual mode
Gawler Business Development Group Inc 2			31 Dec 2019
PO Box 402, Gawler SA 5118, Australia			ABN: 60986486821
			Generated 07 Jan 2020
			Total
Asset			
Banking			
1-1000	ANZ Bus Extra **11045		17,862.54
1-1200	Petty cash		318.90
1-1400	ANZ Bus Online **11053		86,065.53
Total Banking			106,246.97
Current Assets			
Total Current Assets			0.00
Fixed Assets			
Total Fixed Assets			0.00
Total Asset			106,246.97
Liability			
Credit Card			
2-1400	Visa C Brougham		-309.78
Total Credit Card			-309.78
Current Liabilities			
2-2100	ATO - Integrated Client Ac		-1,708.00
2-2200	GST collected		9,500.69
2-2400	GST paid		-8,678.91
2-2500	GST Clearing Ac		0.40
Total Current Liabilities			-885.82
Funding			
Total Funding			0.00
Long Term Liabilities			
Total Long Term Liabilities			0.00
Total Liability			-1,195.60
Net Assets			107,442.57
Equity			
Current Earnings			
3-1800	Current year earnings		-6,310.02
Total Current Earnings			-6,310.02
Retained Earnings			
3-1600	Members Funds - Accum Surplus-deficit		113,752.59
Total Retained Earnings			113,752.59
Total Equity			107,442.57

Profit and loss

Gawler Business Development Group Inc 2
PO Box 402, Gawler SA 5118, Australia

Cash mode
01 Oct 2019 - 31 Dec 2019
ABN: 60986486821
Generated 07 Jan 2020

		Total			
		Actual	Budget	Var \$	Var %
Income					
Event Income					
4-1168	Gawler Music Month	128.18	-	128.18 ↑	-
Total Event Income		128.18	-	128.18 ↑	-
Funding					
4-1100	Council Receipts - Levied Fees	43,967.50	43,967.00	0.50 ↑	0.0%
4-1190	Carry over funds	-	28,740.00	28,740.00 ↓	100.0% ↓
Total Funding		43,967.50	72,707.00	28,739.50 ↓	39.5% ↓
Total Income		44,095.68	72,707.00	28,611.32 ↓	39.4% ↓
Less Cost of Sales					
Total Cost of Sales		-	-	-	-
Gross Profit		44,095.68	72,707.00	28,611.32 ↓	39.4% ↓
Less Expense					
Administration					
6-1000	Accounting and Auditing fees	1,231.51	1,000.00	231.51 ↑	23.2% ↑
6-1120	BMC Admin Contractor	15,417.37	15,750.00	332.63 ↓	2.1% ↓
6-1130	Admin and Marketing Officer	840.00	546.00	294.00 ↑	53.8% ↑
6-1518	Memberships and Licensing Expense	196.63	135.00	61.63 ↑	45.7% ↑
6-3610	Computer expenses - Hardware and Software	305.00	750.00	445.00 ↓	59.3% ↓
6-4000	Postage & courier	-	50.00	50.00 ↓	100.0% ↓
6-4200	Stationery & Office supplies	293.00	300.00	7.00 ↓	2.3% ↓
6-5600	Telephone	267.24	360.00	92.76 ↓	25.8% ↓
Total Administration		18,550.75	18,891.00	340.25 ↓	1.8% ↓
Advertising & Marketing					
6-1121	BMC Marketing and Contractors	8,503.31	9,273.00	769.69 ↓	8.3% ↓
6-1200	Advertising	190.83	6,750.00	6,559.17 ↓	97.2% ↓
6-1201	Marketing Admin Officer	5,880.00	4,914.00	966.00 ↑	19.7% ↑
6-1205	Event Marketing	1,821.01	1,623.00	198.01 ↑	12.2% ↑
6-1699	Website & Media support for members	-	249.00	249.00 ↓	100.0% ↓
6-1701	Television commercial	3,863.75	3,999.00	135.25 ↓	3.4% ↓
6-3612	IT support and Website Maintenance	726.79	873.00	146.21 ↓	16.7% ↓
Total Advertising & Marketing		20,985.69	27,681.00	6,695.31 ↓	24.2% ↓
Business Development					
6-1145	Workshop Expense & Activity Consultants	631.83	1,050.00	418.17 ↓	39.8% ↓
6-1600	Business Support Expense and B2B	-	330.00	330.00 ↓	100.0% ↓

6-1900	Start Your Own Business Initiatives	-	249.00	249.00 ↓	100.0% ↓
6-1905	Business Coaching	-	555.00	555.00 ↓	100.0% ↓
6-1907	Business Development Programs	-	999.00	999.00 ↓	100.0% ↓
Total Business Development		631.83	3,183.00	2,551.17 ↓	80.1% ↓
Community Support					
6-1450	Community Support and Sponsorship	-	2,500.00	2,500.00 ↓	100.0% ↓
Total Community Support		-	2,500.00	2,500.00 ↓	100.0% ↓
Event Expenses					
6-1509	Gawler Music Month	3,084.46	3,000.00	84.46 ↑	2.8% ↑
6-1520	Networking Events	251.91	300.00	48.09 ↓	16.0% ↓
Total Event Expenses		3,336.37	3,300.00	36.37 ↑	1.1% ↑
GBDG Board and Other					
6-1125	Board Expenses	712.20	1,248.00	535.80 ↓	42.9% ↓
Total GBDG Board and Other		712.20	1,248.00	535.80 ↓	42.9% ↓
New Initiatives & Projects					
6-1703	Christmas Promotion	3,054.87	5,000.00	1,945.13 ↓	38.9% ↓
Total New Initiatives & Projects		3,054.87	5,000.00	1,945.13 ↓	38.9% ↓
6-1250	BBRF Program	13,119.00	15,000.00	1,881.00 ↓	12.5% ↓
Total Expense		60,390.71	76,803.00	16,412.29 ↓	21.4% ↓
Operating Profit		-16,295.03	-4,096.00	12,199.03 ↓	297.6% ↓
Plus Other Income					
6-1200	Interest Income	35.20	-	35.20 ↑	-
Total Other Income		35.20	-	35.20 ↑	-
Less Other Expense					
Total Other Expense		0.00	-	0.00	-
Net Profit		-16,259.83	-4,096.00	12,163.83 ↓	297.0% ↓

