



TOWN OF GAWLER

QUARTERLY BUDGET REVIEW (AS AT 30 SEPTEMBER 2021) FOR THE YEAR ENDING 30 JUNE 2022

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In accordance with Section 123 of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, this report comprises the first of three quarterly budget reviews for the 2021/22 financial year.

The primary purpose of this initial review is to bring to account the final 2020/21 independently audited financial year end result. To this end, Section B of **Appendix 2** provides for the carry forward (period timing adjustments) of incomplete budgeted capital (net \$8k) works from the 2020/21 financial year. The completion of such projects is consequently effectively funded from unspent budget funds from the 2020/21 financial year.

The major focus of this review is on:

- Incorporating the 2020/21 financial year audited results to inform the updated projected end of year financial performance/position for the current budget year;
- Finalisation and reconciliation of deferred capital expenditure from the 2020/21 financial year (funded from unspent 2020/21 Budget funds);
- Finalisation of recurrent/capital revenue with any funding agreements signed;

Since this initial review covers the first three months of actual operation for the 2021/22 financial year, the adjustment of existing 2021/22 budgets based on year to date results is not a priority unless material. A more extensive review of the current financial year performance will be subsequently incorporated within the 2nd Quarterly Budget Review to be tabled to the Audit Committee and Council in February 2022 (at which time more accurate revised income and expenditure projections for the current financial year can be determined).

Background

The 2021/22 draft 1st Quarter Budget Review (as at 30 September 2021) is presented to the Audit Committee for endorsing prior to consideration by Council at the 23 November 2021 meeting. This reporting process reflects Council's request that all quarterly budget reviews be considered and endorsed by the Audit Committee prior to presentation to Council.

Comments/Discussion

All budget variations have been processed by staff in accordance with the Budget Management Policy. **Appendix 2** summarises the budget review variances as follows:

- **Section A** lists budget *transfers* approved by Managers/CEO in accordance with the policy thresholds (net total of \$0);
- **Section B** lists various capital project funds brought forward from the 2020/21 budget for completion in 2021/22 (net total of \$8k). In some instances, where projects have been previously identified (and budgeted) to be completed across both the 2020/21 and 2021/22 financial years, the 2021/22 budget for various capital projects has been reduced, taking into consideration the final project expenditure incurred in 2020/21 and how that compares to the previous work-in-progress estimate as at 30 June 2021;
- **Section C** lists budget variations previously approved by Council (net total of \$67k); and

- **Section D** lists recommended budget variations requiring the authorisation of Council (net total of (\$790k)).

The budget variations incorporated within this review provide for an estimated \$147k decrease in the estimated 2021/2022 operating surplus (from \$292k surplus within the Annual Adopted Budget to \$145k surplus), an increase of \$229k in capital expenditure, and a net decrease in capital grants received (\$314k).

Summary of proposed key Budget variations

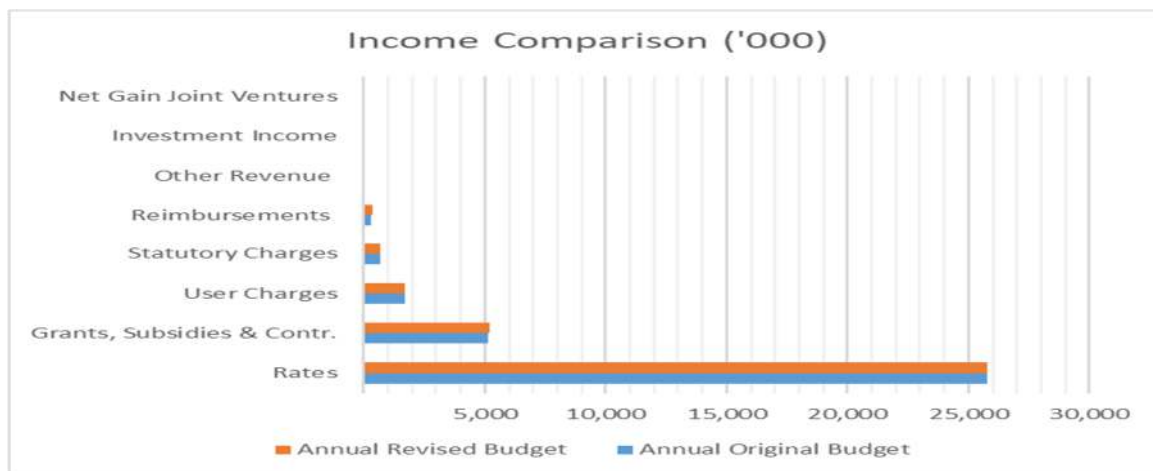
An overview of the budget variations included in this review is detailed below.

a) Operating Budget

A summary of the major budget variations (*net* \$147k expenditure increase) included in this review is as follows:

i) \$178k net increase in operating revenue due to:

Account Category	Annual Original Budget	Annual Revised Budget	Variance	Trend
Rates	25,788	25,788	0	
Grants, Subsidies & Contr. ¹	5,149	5,229	80	
User Charges	1,720	1,720	0	
Statutory Charges ²	687	707	20	
Reimbursements ³	290	340	50	
Other Revenue ⁴	44	72	28	
Investment Income	25	25	0	
Net Gain Joint Ventures	10	10	0	
Total	33,713	33,891	178	



¹ Increase in Grant, Subsidies and Contributions because of additional Financial Assistance Grant (97k) for 2021-22. This income has helped to offset reduction in Local Roads funding (17k).

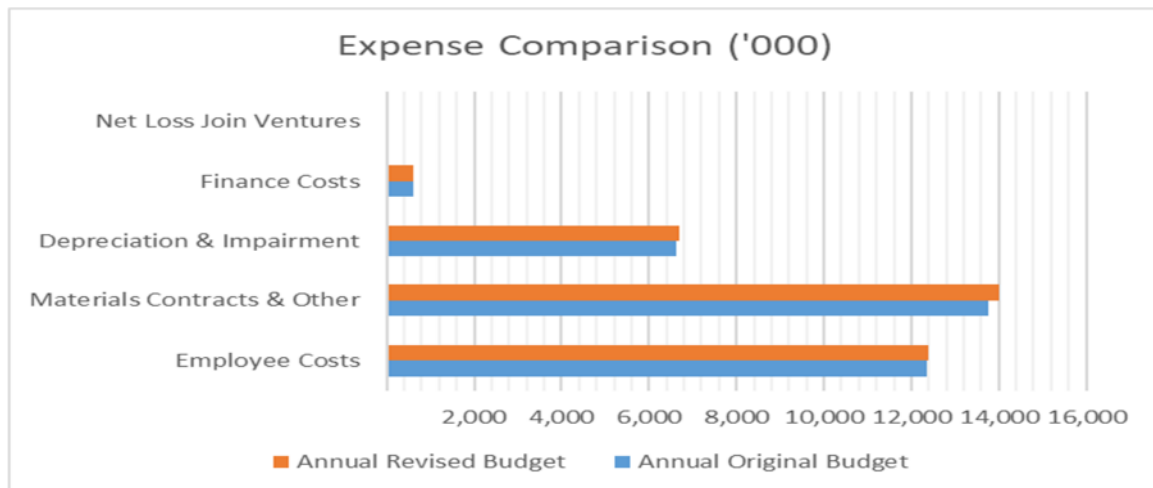
² Additional income in development application fees

³ Additional income generated from a COVID-19 support package provided to business that supported apprentices throughout the pandemic. (3 Apprentices positions)

⁴ Increase in other revenue as a result of Bank Guarantee interest and fees charged refunded to Council.

ii) **\$325k net increase in operating expenses due to:**

Account Category	Annual Original Budget	Annual Revised Budget	Variance	Trend
Employee Costs ¹	12,357	12,382	25	↑
Materials Contracts & Other ²	13,778	14,005	227	↑
Depreciation & Impairment ³	6,608	6,681	72	↑
Finance Costs	622	622	0	→
Net Loss Join Ventures	56	56	0	→
Total	33,421	33,746	325	↑



¹ *Employee Costs* - this is mainly due to the transfer of capitalised salaries to the operational budget relating to the Karbeethan Reserve Redevelopment project (Stage 1), which will now be delivered over two financial years.

² *Materials, Contracts & Other Expenses* - There is an increase of \$227k in this category. Council has, as a result of recent Motions passed, increased the budget in the first three months to a value \$67k. These variations included \$43k for the annual street sweeping program, \$10k for review of the Gawler Connected Community app and other minor community grants related variations.

- \$126k increase is due to a change in the accounting treatment relative to Council's Road Patch and Repair program (\$56k) and Crack Seal Roads & Shared Paths Program (\$70k). These programs were previously identified as capital expenditure but are now classed as operational upon further consideration and revised application of the current Capitalisation policy (thus the increased operational expense in this regard is funded by a matching reduction in Capital expenditure).
- \$38k is requested to allow for the Open Space assets currently being held in separate registers to be migrated to Asset Master in 2021-22 as a recommendation to improve the Council's asset management maturity against best practice. This amount will allow for a consultant to be engaged addicting with migrating infrastructure data currently being held in excel spreadsheets into the corporate asset management software system Asset Master. This project will also establish the buildings asset component structure ahead of the planned Building Condition Audit this financial year for ease of future integration of that data into Asset Master.

³ *Additional Building Depreciation as a result of Building revaluations completed at 30 June 2021. The Gawler Civic Centre building has been valued independently for the first time after the completion of major works and has been the contributing factor to this increase.*

b) Capital Expenditure / Revenue Budget

A summary of the capital budget variations (net \$543 increase) incorporated in this review is presented below. This comprises an increase in capital expenses by \$229k and net reduction/deferment of capital revenue by \$314k.

Increase/Transfer of Capital Expenditure by \$229K

<u>Category</u>	<u>Amounts '000'</u>
*Increase to the transfer amount brought forward from 2020/21	+\$311k
**Budget variation approved by Council previously	+\$6k
***Decrease/deferment in 2021-22 Capital Expenses	-\$115k
**** New Capital Initiative – Labour Budgeting Tool	+\$27k
<u>Net Increase</u>	<u>\$229k</u>

**Please note that the initial budget was prepared in May – June and therefore, the amounts of carried forwards were based on estimation. Since the year-end has now completed, these are the definite amounts of carried forwards. The estimated capital expenditure as adopted is \$15.8m.*

*** Picture exchange communication board installation.*

**** The major contributors to this decrease is the removal of the Dalkeith Road and Stebonheath Road intersection project (\$120k), due to Council being unsuccessful in its associated grant funding application outcome, and the deferment of a portion of the Karbeethan Reserve redevelopment works to the 2022-23 year.*

The executed funding deed, through the *Local Government and Infrastructure Partnership Program* for the Karbeethan Reserve Redevelopment was only finalised and provided to Council in September 2021. The Administration are currently confirming a project program that will limit the impact (i.e. unavailable sporting infrastructure) to the Karbeethan Sporting Association, its member organisations and the community. Procurement for relevant project consultants has commenced, with onsite works anticipated to commence during March-April 2022, noting that the funding agreement requires works to be completed by March 2023.

**** Labour budgeting tool is a Civica product that has budgeting capabilities at an account level and allows it at a more detailed level such as for Labour Budgeting / Salary Costing – down at a position/Employee level. Currently all the budgeting for staff salaries and wages are done manually on the excel spreadsheets and is prone to human errors. The calculated figures are then manually entered in the software and is a lengthy and time-consuming process. The benefits of this software will be:

- Data integrity and safety;
- Elimination of manual calculations and risk of errors;
- Savings in staff time;
- Powerful financial decision making;
- Transparency in the information and ease for managers to view the information;

- Since it is a Civica's product, the integration is easy and the reporting capabilities will increase;
- Better report on the budgeted Position and Employees for the year in order for management to make informed decisions;
- Labour budgets – Secondary budget preconfigured to pull Authority Payroll & Employee data for Establishment Budgeting.

Reduction/Deferment of Capital Revenue by \$314k

<u>Category</u>	<u>Amounts '000'</u>
<i>Timing adjustment</i> to Capital grant funding for projects across the 2020/21 and 2021/22 financial years (Murray Street Stage 7, Martins Place toilets) – i.e. there is no actual increase in grant funding, it is only how the grant funding has been apportioned across the two financial years (consistent with associated capital expenditure)	+\$303k
*Decrease/deferment of 2021-22 Capital Revenue	-\$617k
<u>Net Decrease</u>	<u>-\$314k</u>

*Incorporates reduction in forecasted revenue due to unsuccessful funding outcome for Streetlight conversion Grant funding (\$500k) and Blackspot funding (\$120k). The budget amendment allows Council to still deliver the Street lighting conversion project (via increased borrowings).

- The unsuccessful funding outcome for the upgrade of the Town of Gawler's Public Lighting to LEDs will not impact the benefits that will be seen from the project. The switch to LED's will result in a significant reduction of annual costs and greenhouse gas emissions, even when taking into account finance (borrowing) costs and new depreciation expenses. The project would reduce electricity consumed and related greenhouse gas emissions from the 2702 public lamps in the Town of Gawler currently owned by SAPN.

The investment of \$1.3m will result in annual estimated energy cost savings of \$210,000 per annum (and net savings of \$127,000 per annum taking into account the cost of finance, depreciation and a breakage allowance). A payback period is estimated at 10 years, allowing for finance and depreciation costs. As the lighting upgrade to LED lamps is undertaken over a six-month period, the electricity charge will reduce by approximately 60% and this will be reflected in the electricity billing.

The proposed capital budget variations within this review also now provide for the completion of the Princes Park Community Hub fully within the 2021/22 financial year, whereas it has previously been foreshadowed to occur across both the 2021/22 and 2022/23 financial years. Consequently, the net \$233k capital increase for this project relates to 'bringing forward' capital expenditure from the 2022/23 financial year.

Further, the proposed capital budget variations conversely provide for a deferral of part of the Karbeethan Reserve redevelopment project to the 2022-23 financial year. This has subsequently impacted on the associated project capital expenditure (\$375k deferral), capital grant funding (\$176k deferral), and Internal Equity Reserve transfer (\$176k deferral).

A detailed analysis of proposed budget variations incorporated within this review is included in **Appendix 2**.

Balance Sheet

The revised total annual comprehensive income incorporated within the Statement of Comprehensive Income (\$10.789m) reconciles to the projected increase in net assets for the year disclosed in the Budgeted Balance Sheet (i.e. from \$295.020m to \$305.809m). The projected increase is heavily informed by an estimated \$7.2m worth of fixed assets received free of charge from property developers (e.g. the value of fixed assets such as roads, footpaths, stormwater drains, etc. acquired as part of new residential land developments).

Cashflow Statement

The revised 2021/22 Cashflow Statement provides for a net increase in Council's total debt of \$1.516m (increased from \$5.639m in Adopted Budget to \$7.155m in this Review).

However, it is important to note that this is heavily informed by the timing variation of expenditure between the 2020/21 and 2021/22 financial years. This is reflected by the fact that the revised debt position as at 30 June 2022 (as outlined in the Balance Sheet) has only marginally increased by \$302k within this review as compared to what was previously estimated in the 2021/22 Adopted Budget. This is further evidenced by a marginal reduction in the estimated Net Financial Liabilities Ratio as at 30 June 2022 (from 93.2% provided in the 2021/22 Adopted Budget to 91.4% now provided in this Review).

Financial Indicators

- The **Operating Surplus / (Deficit) ratio**, being the key indicator of Council's recurrent performance, is projected to decrease from 0.87% to 0.43% due to various revenue and expenditure budget adjustments identified in **Appendix 2**.
- The underlying **Adjusted Operating Surplus / (Deficit) Ratio** is projected to decrease from 0.87% to 0.43%.
- The **Net Financial Liabilities ratio**, being the key indicator of Council's overall financial position, is projected to marginally decrease (from 93.2% to 91.4%), which is within Council's Treasury Management Policy threshold of 100%.
- The **Asset Renewal Funding ratio** is projected to remain the same at 143% provided for in the 2021/22 Adopted Budget. The ratio reflects the estimated expenditure on asset renewal and replacement as a percentage of the associated optimum expenditure disclosed for 2021/22 within the Long Term Asset Management Plan. This estimate is above Council's policy target of 90-100%.

Non-Financial Statistics (Appendix 1)

Staff continue to focus on various non-financial indicators, which provide useful and alternative indicators of performance across various functional areas. Commentary regarding the YTD results for the various non-financial statistics is included within Appendix 1.

Lokesh Anand

Team Leader - Finance

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
BUDGETED STATEMENT OF COMPREHENSIVE INCOME
for the year ending 30 June 2022

2020/2021 Actuals	2021/2022 Adopted Budget		2021/2022 Actual YTD	2021/2022 Current Budget YTD	% of YTD Budget Rec'd / Spent	Proposed Budget Variation	2021/2022 Revised Annual Budget
\$'000	\$'000		\$'000	\$'000		\$'000	\$'000
INCOME							
24,095	25,788	Rates	25,744	25,739	100%		25,788
983	687	Statutory charges	377	194	194%	20	707
1,599	1,720	User charges	349	298	117%		1,720
4,530	5,149	Grants, subsidies and contributions	844	666	127%	80	5,229
24	25	Investment income	1	6	17%		25
413	290	Reimbursements	116	54	215%	50	340
326	44	Other income	9	12	75%	28	72
192	10	Net gain - Joint ventures & associates					10
32,162	33,713	Total Income	27,440	26,969	102%	178	33,891
EXPENSES							
11,281	12,357	Employee Costs	2,836	3,883	73%	26	12,383
13,541	13,778	Materials, contracts & other expenses	2,478	2,749	90%	227	14,005
618	622	Finance costs	180	204	88%		622
6,434	6,608	Depreciation, amortisation & impairment	0	0		72	6,680
53	56	Net loss - Joint ventures & associates					56
31,927	33,421	Total Expenses	5,494	6,836	80%	325	33,746
235	292	OPERATING SURPLUS / (DEFICIT)	21,946	20,133	109%	(147)	145
(1,086)	46	Asset disposal & fair value adjustments	0	0			46
1,100	3,712	Amounts specifically for new or upgraded assets	1,548	1,548	100%	(314)	3,398
36,174	7,200	Physical resources received free of charge	0	0			7,200
36,423	11,250	NET SURPLUS / (DEFICIT) transferred to Equity Statement	23,494	21,681	108%	(461)	10,789
Other Comprehensive Income							
2,084	0	Changes in revaluation surplus - Infrastructure, Property, Plant & Equipment					0
0	0	Share of Other Comprehensive Income - Equity Accounted Council Businesses					0
(5)	0	Other Equity Adjustments - Equity Accounted Council Businesses					0
2,079	0	Total Other Comprehensive Income	0	0		0	0
38,502	11,250	TOTAL COMPREHENSIVE INCOME	23,494	21,681	108%	(461)	10,789
225	292	ADJUSTED OPERATING RESULT with distortion from advance Federal Government grant payments removed - SURPLUS / (DEFICIT)					138

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
BUDGETED BALANCE SHEET
for the year ending 30 June 2022

2020/2021 Actuals		2021/2022 Adopted Budget	2021/2022 Revised Budget
\$'000		\$'000	\$'000
	ASSETS		
	Current Assets		
89	Cash and cash equivalents	100	100
2,101	Trade & other receivables	1,514	2,037
17	Inventories	23	17
2,207	Total Current Assets	1,637	2,154
	Non-current Assets		
164	Financial Assets	147	141
4,659	Equity accounted investments in Council businesses	4,592	4,669
306,713	Infrastructure, Property, Plant & Equipment	320,478	330,664
8,873	Work in Progress	0	1,482
320,409	Total Non-current Assets	325,217	336,956
322,616	TOTAL ASSETS	326,854	339,110
	LIABILITIES		
	Current Liabilities		
5,104	Trade & Other Payables	4,388	4,315
2,820	Borrowings	1,107	1,107
2,996	Provisions	2,911	2,996
10,920	Total Current Liabilities	8,406	8,418
	Non-current Liabilities		
16,425	Borrowings	23,954	24,256
251	Provisions	836	571
0	Liability - Equity accounted Council businesses	96	56
16,676	Total Non-current Liabilities	24,886	24,883
27,596	TOTAL LIABILITIES	33,292	33,301
295,020	NET ASSETS	293,562	305,809
	EQUITY		
106,426	Accumulated Surplus	107,782	117,657
185,714	Asset Revaluation Reserve	183,630	185,714
2,880	Other Reserves	2,150	2,438
295,020	TOTAL EQUITY	293,562	305,809

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
BUDGETED STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2022

2020/2021		2021/2022	2021/2022
Actuals		Adopted	Revised
		Budget	Budget
\$'000		\$'000	\$'000
	ACCUMULATED SURPLUS		
70,751	Balance at end of previous reporting period	95,914	106,426
36,423	Net Result for Year	11,250	10,789
(743)	Transfers to Other Reserves	(282)	(282)
	Transfers from Other Reserves	900	724
(5)	Equity Accounted Council Businesses		0
106,426	Balance at end of period	107,782	117,657
	ASSET REVALUATION RESERVE		
183,630	Balance at end of previous reporting period	183,630	185,714
2,084	Gain on revaluation of infrastructure, property, plant & equipment		0
	Gain on revaluation of Joint ventures & associates		0
185,714	Balance at end of period	183,630	185,714
	OTHER RESERVES		
2,137	Balance at end of previous reporting period	2,768	2,880
743	Transfers from Accumulated Surplus	282	282
	Transfers to Accumulated Surplus	(900)	(724)
2,880	Balance at end of period	2,150	2,438
295,020	TOTAL EQUITY AT END OF REPORTING PERIOD	293,562	305,809

TOWN OF GAWLER QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021) BUDGETED CASH FLOW STATEMENT for the year ending 30 June 2022			
2020/2021		2021/2022	2021/2022
Actuals		Adopted	Revised
		Budget	Budget
\$'000		\$'000	\$'000
CASH FLOW FROM OPERATING ACTIVITIES			
	<u>Receipts</u>		
31,465	Operating receipts	33,878	33,714
24	Investment receipts	25	25
	<u>Payments</u>		
(24,025)	Operating payments to employees and suppliers	(25,401)	(25,733)
(634)	Finance payments	(622)	(622)
6,830	Net Cash Provided by (or used in) Operating Activities	7,880	7,384
CASH FLOW FROM INVESTING ACTIVITIES			
	<u>Receipts</u>		
1,066	Amounts specifically for new or upgraded assets	3,266	2,206
0	Sale of replaced assets	223	223
106	Sale of surplus assets	0	
10	Loan repayments from community groups	16	13
	<u>Payments</u>		
(2,270)	Expenditure on renewal/replacement of assets	(5,995)	(5,813)
(6,320)	Expenditure on new/upgraded assets	(9,992)	(10,120)
(7,408)	Net Cash Provided by (or used in) Investing Activities	(12,482)	(13,491)
CASH FLOWS FROM FINANCING ACTIVITIES			
	<u>Receipts</u>		
438	Proceeds from Borrowings	5,639	7,155
	<u>Payments</u>		
0	Repayment of Borrowings	(1,037)	(1,037)
(25)	Repayment of Finance Lease Liabilities		
413	Net Cash Provided by (or used in) Financing Activities	4,602	6,118
(165)	NET (DECREASE)/INCREASE IN CASH HELD	0	11
254	CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD	100	89
89	CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD	100	100

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
BUDGETED UNIFORM PRESENTATION OF FINANCES
for the year ending 30 June 2022

2020/2021 Actuals	2021/2022 Adopted Budget	2021/2022 Revised Budget
\$'000	\$'000	\$'000
32,162 Operating Revenues	33,713	33,891
(31,927) less Operating Expenses	(33,421)	(33,746)
235 Operating Surplus / (Deficit) before Capital Amounts	292	145
less Net Outlays on Existing Assets		
(2,270) Capital Expenditure on renewal and replacement of Existing Assets	(5,995)	(5,813)
6,434 less Depreciation, Amortisation and Impairment	6,608	6,680
0 less Proceeds from Sale of Replaced Assets	223	223
4,164	836	1,090
less Net Outlays on New and Upgraded Assets		
(6,320) Capital Expenditure on New and Upgraded Assets	(9,992)	(10,120)
1,066 less Amounts received specifically for New and Upgraded Assets	3,266	2,206
106 less Proceeds from Sale of Surplus Assets	0	0
(5,148)	(6,726)	(7,914)
(749) Equals: Net Lending / (Borrowing) for Financial Year	(5,598)	(6,679)

Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on non-financial assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual accounting basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the fluctuating nature of some capital expenditure.

Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues. The amount of Net Lending in any one year decreases the level of Net Financial Liabilities in the year by that amount. Conversely, the amount of Net Borrowing increases the level of Net Financial Liabilities.

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
FINANCIAL INDICATORS

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	2019/2020 Actuals	2021/2022 Adopted Budget	2021/2022 Revised Budget
	\$'000	\$'000	\$'000

Operating Surplus / (Deficit) Ratio

<u>Operating Surplus / (Deficit)</u>	0.73%	0.87%	0.43%
Total Operating Revenue			

This ratio expresses the operating result as a percentage of total operating revenue.

Adjusted Operating Surplus / (Deficit) Ratio

<u>Operating Surplus / (Deficit)</u>	0.64%	0.87%	0.43%
Total Operating Revenue			

This ratio is the Operating Surplus / (Deficit) Ratio but, if applicable, is adjusted for the impact of the advance payment of the Federal Financial Assistance Grant for the following year.

Net Financial Liabilities	25,242	31,435	30,967
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Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	78.48%	93.2%	91.4%
Total Operating Revenue			

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Asset Renewal Funding Ratio

<u>Net Asset Renewals</u>	97%	143%	143%
Infrastructure & Asset Management			
Plan required expenditure			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
PROJECTED RESERVE FUNDS
for the year ending 30 June 2022

	Actual Audited Opening Balance 1/7/2021 \$'000	Transfers to Reserve (Revised Budget) 2021/2022 \$'000	Transfers from Reserve (Revised Budget) 2021/2022 \$'000	Projected Closing Balance 30/6/2022 \$'000	Note
Asset Revaluation Reserve	185,714	-	-	185,714	
Other Reserves:					
Carparking	631	5		636	
Property	1,055	9	(724)	340	
Waste Management Service Charge	18			18	
Willaston Cemetery	2			2	
Urban Tree Fund	8			8	
Historic Walls Scheme	84			84	
GELR Community Infrastructure / Traffic Interventions	1,081	268		1,349	
Total Other Reserves	2,879	282	(724)	2,437	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW (30 SEPTEMBER 2021)
INCOME STATEMENT BY FUNCTION
FOR THE YEAR ENDING 30 JUNE 2022

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*****YEAR TO DATE*****

ANNUAL ADOPTED BUDGET \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
<i>Operating Income by Function</i>									
(294,875)	Animal & Pest Control	(213,750)	(213,843)	93	100%	-	(294,875)	Registrations, Expiation fees	
(46,300)	Building Control Services	(41,579)	(11,574)	(30,005)	359%	-	(46,300)	Building Assessment Fees	
(152,349)	Cemetery Operations	(54,191)	(38,082)	(16,109)	142%	-	(152,349)	Burial, Lease, Cremation, etc fees	
(13,000)	CEO Office	(3,500)	(3,490)	(10)	100%	-	(13,000)	Vehicle Contribution	
(77,100)	Civic Centre Operations	(6,265)	(13,577)	7,312	46%	-	(77,100)		
(684,206)	Community Home Support Program	(176,581)	(171,051)	(5,530)	103%	-	(684,206)	Grant Funding & Client Contributions	
(45,000)	Community Services Management	(37,867)	(37,685)	(182)	100%	-	(45,000)	Vehicle Contribution	
0	Community Support	(278)	0	(278)	-	-	0	Misc income from Gawler Activation Program	
(569,361)	Council Buildings	(163,251)	(157,508)	(5,743)	104%	-	(569,361)	Property rent/lease fees	
(50,000)	Customer Services	(18,080)	(12,498)	(5,582)	145%	-	(50,000)	Property Search Fees	
(10,000)	Depot Operations	(52,839)	(2,685)	(50,154)	1968%	(50,000)	(60,000)	Vehicle Contribution	49
(11,000)	Development & Regulatory Services Administration	(3,143)	(2,954)	(189)	106%	-	(11,000)	Vehicle Contribution	
(105,764)	Economic Development, Marketing & Comm M	(9,623)	(16,075)	6,452	60%	-	(105,764)	Vehicle Contribution, War Memorial sponsorships & donations	
(41,500)	Elderly Citizen Facilities	(7,155)	(10,377)	3,222	69%	-	(41,500)	Hire of Elderly Centre	
(10,000)	Elected Member Services	(1,667)	(2,685)	1,018	62%	-	(10,000)	Mayoral vehicle contribution	
(21,000)	Engineering Services	(5,635)	(5,526)	(109)	102%	-	(21,000)	Vehicle Contributions, Sundry reimbursements	
(1,558,353)	Financial Services	(198,257)	(197,919)	(338)	100%	(124,900)	(1,683,253)	Investment income, Financial Assistance Grant	50, 51
(434,500)	Gawler Aquatic Centre	(24,952)	(19,900)	(5,052)	125%	-	(434,500)	Various fees	
(182,616)	Gawler Business Development Group	(182,506)	(182,616)	110	100%	-	(182,616)	Separate Rate Revenue	
(20,000)	General Administration	0	(5,001)	5,001	0%	-	(20,000)	Various insurance scheme rebates, etc.	
(19,775)	Health Control Services	(8,390)	(5,157)	(3,233)	163%	-	(19,775)	Food inspections & audits	
0	Heritage	(415)	0	(415)	-	-	0		
(39,000)	Human Resources	(350)	(6,498)	6,148	5%	-	(39,000)	Traineeship rebates, LGA reimbursements	
(10,000)	IES, Depot & Property Management	(2,692)	(2,685)	(7)	100%	-	(10,000)	Vehicle contribution	
(12,300)	Immunisation	(84)	0	(84)	-	-	(12,300)	Grant funding, user contributions	
(3,500)	Inflammable Undergrowth Services	150	(750)	900	-20%	-	(3,500)		
(10,000)	Information Technology Services	(2,692)	(2,685)	(7)	100%	-	(10,000)	Vehicle contribution, Sundry reimbursements	
(93,900)	Libraries	(1,579)	0	(1,579)	-	-	(93,900)	Shared Resources Reimbursement, State Govt Operating Subsidy	

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*****YEAR TO DATE*****

ANNUAL ADOPTED BUDGET \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
(378,347)	Other Environmental & Regulatory Service	(374,415)	(378,147)	3,732	99%	-	(378,347)	NRM Levy	
(154,530)	Parking Control	(23,835)	(38,631)	14,796	62%	-	(154,530)	Infringement & Expiation Fees Collected	
0	Parks & Gardens	(1,059)	0	(1,059)	-	-	0	Fuel Tax Credits Received from ATO, vehicle registration refunds	
(15,300)	Plant Operations	121	(2,548)	2,669	-5%	-	(15,300)	Vehicle contribution	
0	Property Management Administration	(612)	0	(612)	-	-	0	General Rates/Fines, etc.	
(22,657,756)	Rates Administration	(22,601,933)	(22,604,506)	2,573	100%	-	(22,657,756)	FOI Requests	
0	Records Management	(250)	0	(250)	-	-	0		
(1,906,146)	Roads	(370,953)	(367,133)	(3,820)	101%	16,606	(1,889,540)	Grant funding	50
(400,000)	Sports Facilities Indoor	(95,455)	(99,008)	3,553	96%	-	(400,000)	Sport & Community Centre fees	
(18,200)	Sports Facilities Outdoor	(3,605)	(2,850)	(755)	126%	-	(18,200)		
0	Street Beautification	(4,669)	0	(4,669)	-	-	0		
(992,300)	Town Planning Services	(93,099)	(43,326)	(49,773)	215%	(20,000)	(1,012,300)	Development Application Fees, Developer contributions	
(51,380)	Visitors Information Centre	(8,635)	(12,846)	4,211	67%	-	(51,380)	Souvenirs sales, various commissions	
(2,610,800)	Waste Management	(2,595,442)	(2,586,001)	(9,441)	100%	-	(2,610,800)	Waste Management Service Charge revenue	
(12,500)	Youth Services	(3,703)	(4,000)	297	93%	-	(12,500)	Youth Activities	
(33,712,658)	TOTAL OPERATING INCOME	(27,394,713)	(27,261,817)	(132,896)	100%	(178,294)	(33,890,952)		

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*****YEAR TO DATE*****

ANNUAL ADOPTED BUDGET \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	% VARIATION	PROPOSED BUDGET \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
Operating Expenditure by Function									
294,457	Animal & Pest Control	102,986	97,063	5,923	106%	51,999	346,456		33
282,319	Bridges	0	0	-	-	-	282,319	Maintenance & Depreciation	
250,105	Building Control Services	62,306	64,270	(1,964)	97%	-	250,105	Building Assessment costs	
57,150	Car Parks	17,675	15,331	2,344	115%	-	57,150	Maintenance & Depreciation	
183,470	Cemetery Operations	36,630	41,247	(4,617)	89%	-	183,470		
578,533	CEO Office	122,293	126,224	(3,931)	97%	33,151	611,684		32, 34
407,362	Civic Centre Operations	93,323	96,166	(2,843)	97%	-	407,362		
321,647	Communication & Marketing	36,609	70,621	(34,012)	52%	-	321,647	Council Communications and Marketing; Murray St Banners	
634,683	Community Home Support Program	170,978	164,125	6,853	104%	-	634,683	Home Assist Program	
408,002	Community Services Management	92,912	81,079	11,833	115%	53,579	461,581	Community Services admin costs	47
378,202	Community Support	47,521	49,462	(1,941)	96%	8,357	386,559	Various community events/grants	23, 25
1,623,764	Council Buildings	177,103	184,544	(7,441)	96%	72,342	1,696,106		48
8,942	Crime Prevention	1,653	2,362	(709)	70%	-	8,942	CCTV operating expenses	
304,359	Customer Services	62,337	71,882	(9,545)	-	-	304,359	Staff Salaries	
401,785	Depot Operations	96,234	89,071	7,163	108%	31,400	433,185		34
1,007,860	Development & Regulatory Services Administration	203,715	253,435	(49,720)	80%	(115,553)	892,307		33
1,144,146	Economic Development, Marketing & Comm M	145,756	188,337	(42,581)	77%	10,000	1,154,146		24
12,756	Elderly Citizen Facilities	1,352	3,528	(2,176)	38%	-	12,756		
379,457	Elected Member Services	94,053	96,815	(2,762)	97%	-	379,457	EM Allowances	
787,018	Engineering Services	209,485	178,729	30,756	117%	38,000	825,018		56
271,741	Finance & Corporate Services Management	63,568	70,418	(6,850)	90%	-	271,741		
1,185,960	Financial Services	327,067	335,336	(8,269)	98%	-	1,185,960	Accounting services, Audit Committee, Loan repayments	
557,420	Footpaths	0	241	(241)	0%	-	557,420		
881,895	Gawler Aquatic Centre	89,585	82,958	6,627	108%	-	881,895		
182,616	Gawler Business Development Group	45,654	45,654	-	100%	-	182,616	Gawler Business Development Group contribution	
468,032	General Administration	149,636	149,709	(73)	100%	-	468,032	General admin, WHS, Agenda/Minutes preparation	
145,051	Governance Services	36,779	36,489	290	101%	-	145,051		
157,154	Health Control Services	36,854	37,264	(410)	99%	-	157,154		
34,844	Heritage	613	7,683	(7,070)	8%	-	34,844	Heritage collection maintenance, Heritage Walls Grants	
562,992	Human Resources	87,525	103,359	(15,834)	85%	(64,551)	498,441		32

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*****YEAR TO DATE*****

ANNUAL ADOPTED BUDGET \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	% VARIATION	PROPOSED BUDGET \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
260,202	IES, Depot & Property Management	68,791	63,103	5,688	109%	-	260,202		
58,588	Immunisation	18,813	14,348	4,465	131%	-	58,588	Immunisation services	
39,189	Inflammable Undergrowth Services	6,000	8,050	(2,050)	75%	17,333	56,522		33
1,223,724	Information Technology Services	264,918	257,212	7,706	103%	-	1,223,724	Operational costs; IT support ; hardware lease charges	
792,247	Kerb & Gutter	0	241	(241)	0%	-	792,247	Depreciation Only	
1,060,165	Libraries	203,568	245,917	(42,349)	83%	-	1,060,165		
59,110	Litter Control	15,383	14,268	1,115	108%	-	59,110	Programmed collection of litter/rubbish from bins	
(1,010,622)	Oncosts Recovered	-191,610	-243,662	52,052	-	-	(1,010,622)	Wages overhead costs recovered	
384,500	Other Environmental & Regulatory Service	329	500	(171)	66%	-	384,500	NRM Levy payments	
166,202	Parking Control	57,553	37,208	20,345	155%	46,221	212,423		33
2,030,192	Parks & Gardens	295,470	396,325	(100,855)	75%	(320)	2,029,872	Programmed maintenance of parks, gardens & reserves	1
(78,651)	Plant Operations	7,997	-23,627	31,624	-	-	(78,651)	Includes internal plant hire costs recovered	
326,453	Property Management Administration	78,763	82,569	(3,806)	95%	-	326,453		
97,091	Public Conveniences	22,101	20,591	1,510	107%	-	97,091	Routine cleaning and maintenance	
291,346	Rates Administration	116,190	113,890	2,300	102%	-	291,346		
266,011	Records Management	53,723	62,792	(9,069)	86%	-	266,011		
14,000	Recreation Services Administration	0	3,501	(3,501)	0%	-	14,000		
3,654,658	Roads	313,691	329,869	(16,178)	95%	126,000	3,780,658		52,53
36,291	Roundabouts	0	0	-	-	-	36,291	Depreciation	
488,506	Sports Facilities Indoor	107,216	113,463	(6,247)	94%	1,900	490,406		36
680,938	Sports Facilities Outdoor	95,018	118,710	(23,692)	80%	-	680,938	Programmed ovals maintenance	
1,339,999	Stormwater Drainage	90,864	92,587	(1,723)	98%	-	1,339,999	Drain cleaning, repairs & maintenance	
862,793	Street Beautification	155,952	164,815	(8,863)	95%	320	863,113	Tree replacement / removal / maintenance, garden beds maintenance	1
339,000	Street Lighting	90,520	82,745	7,775	109%	-	339,000	Electricity & maintenance costs	
202,000	Street Sweeping	35,444	33,654	1,790	105%	43,000	245,000	Programmed Cleaning of CBD and Urban Streets	22
804,087	Town Maintenance	176,246	181,602	(5,356)	-	-	804,087	Linemarking, weedspraying and other services	
1,916,385	Town Planning Services	246,948	282,429	(35,481)	87%	-	1,916,385	Development assessment, various studies, DAP committee	

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*****YEAR TO DATE*****

ANNUAL ADOPTED BUDGET \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
5,068	Traffic Management	0	458	(458)	0%	-	5,068	Street/traffic control signs maintenance	
186,767	Visitors Information Centre	31,138	37,748	(6,610)	82%	-	186,767		
124,270	Volunteer Services	20,111	23,164	(3,053)	87%	-	124,270	Volunteer Resource Centre, Graffiti removal team	
2,610,469	Waste Management	429,929	449,452	(19,523)	96%	-	2,610,469	Kerbside waste collection & disposal	
276,253	Youth Services	38,456	44,503	(6,047)	86%	(28,000)	248,253	Youth Activities	54
33,420,953	TOTAL OPERATING EXPENSES	5,461,722	5,751,827	(290,105)	95%	325,178	33,746,131		
(291,705)	NET OPERATING RESULT	(21,932,991)	(21,509,990)	(423,001)	102%	146,884	(144,821)		

TOWN OF GAWLER
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ANNUAL ADOPTED BUDGET					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
144,000	Improve Bus Stop facilities Program	Compliance upgrades in accordance with the Disability Standards for Accessible Public Transport (2002) with	In-Progress	Sam Dilena	1,111	5,000	22%	30,000	174,000	4
29,800	Install New Street Furniture	Installation of new street furniture to various locations around the Town of Gawler in response to customer requests and to provide additional seating along footpaths, in parklands, and provision of new bins.	In-Progress	Sam Dilena	1,424	5,000	28%	0	29,800	
1,300,000	Conversion of Streetlights to LED	Converting streetlights within the Council area to LED, thereby significantly reducing greenhouse emissions, saving \$210,000 in electricity costs, and improving quality of lighting. <i>Government grant funding of \$500,000 to be sought which, if successful, will reduce Council's up-front investment by this amount</i>	Not Started	Ryan Viney	0	0	-	0	1,300,000	
Kerb & Gutter										
61,262	Construct kerb & gutter on Main North Road	Construct kerb & gutter on Main North Road (completion of project from 2020/21)	In-Progress	Sam Dilena	0	0	-	(7,105)	54,157	10, 35, 36
Information Technology										
8,070	Recreation Services Booking and Point of Sales System	Review and upgrade/replacement of current booking and point of sales system for Council facilities (excluding Gawler Civic Centre) Completion of project from 2020/21	In-Progress	Erin Findlay	0	0	-	0	8,070	
10,000	Additional Conference Microphones	Purchase additional conference microphones, system integration, programming and commissioning 2021:07:COU251	Not Started	David Barrett	0	0	-	0	10,000	
0	Purchase of Labour Budgeting Module	Purchase and Implement Labour Budgeting Module. This module is integrated with Authority and will create substantial efficiencies in the process of calculating employee expense budgets.	Not Started	Paul Horwood	0	0	-	27,000	27,000	56
Open Space										
252,000	Gawler Rail Electrification Project Integration Works	100% funding contribution from State Government toward offsetting loss of vegetation along rail corridor and for landscape reinstatement works. Works include revegetation of streets impacted by the Gawler Rail Electrification Project and local rail surrounds.	In-Progress	Sam Dilena	8,487	10,000	85%	0	252,000	
37,600	Develop existing bore at Karbeethan Reserve	Professional advice, additional bore testing, concept designs, etc. (Completion of project from 2020/21)	In-Progress	Sam Dilena	0	0	-	0	37,600	
16,000	Musgrave Reserve (Hindmarsh Boulevard) amenity upgrade	Musgrave Reserve amenity upgrade(2019/20) (Completion of project from 2020/21)	In-Progress	Sam Dilena	1,358	4,000	34%	0	16,000	
206,000	Whitelaw Terrace Mural Pocket Park	Whitelaw Terrace Toilet Block Demolition & Mural Retention (Completion of project from 2019/20 & 2020/21)	In-Progress	Sam Dilena	59,655	60,000	99%	0	206,000	

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ANNUAL ADOPTED BUDGET					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
27,439	CCTV Extension and Improved Public Lighting	An extension of the new CCTV system and improved pedestrian safety (Completion of project from 2019/20 & 2020/21)	In-Progress	Sam Dilena	0	0	-	437	27,876	7
Recreation and Sport										
1,856,579	Karbeethan Reserve Redevelopment Stage 1	The Karbeethan Reserve Redevelopment Stage 1 project includes Stage 1B (redevelopment of the existing baseball diamond, bringing the diamond to a standard commensurate with that required of Baseball SA Division 1) and elements of Stage 2 (development of a feature softball diamond and upgrade to existing soccer and shared turf areas – includes installation of LED sports lighting and associated infrastructure) from the Karbeethan Reserve Master Plan.	In-Progress	Sam Dilena	2,750	5,000	55%	(374,579)	1,482,000	47
363,500	Princes Park Community Recreation Hub Stage 1	Commence the implementation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan with the development of community basketball courts and passive recreation infrastructure (BBQ, Seating and Shade Structure) and improved path connections into, and within Princes Park precinct.	Not Started	Erin Findlay	0	0	-	411,500	775,000	39
54,800	Aspire Estate Playspaces Improvement project	Allowance for improvements to the Aspire Estate Playspaces, the final scope to be informed by consultation and further consideration by the Council.	In-Progress	Sam Dilena	375	0	-	6,000	60,800	21
30,000	Half Basketball/Netball court	Construction of a half court basketball court at Humphrey George Reserve.	In-Progress	Sam Dilena	2,071	5,000	41%	0	30,000	
160,500	Beautification Plan implementation	Implementation of prioritised strategies contained with the Town of Gawler Beautification Plan	In-Progress	Sam Dilena	813	5,000	16%	0	160,500	
0	Gawler West Basketball Court	Construction of a half court basketball court at Gawler West Playground.	Not Started	Sam Dilena	0	0	-	43,000	43,000	
Roads										
175,000	Capital Works Engineering Design Program	Prepare engineering designs for capital infrastructure works as follows. 1. Footpath and Kerb & gutter designs for Tod St, Whitelaw Tce, Julian Tce, MNR (up to Bacton St) and Alexander Ave north side (Sunnyside Dr to Bentley Rd) 2. Kerb Design for Two Wells Rd (Gawler River Rd to Kelly Rd), High St Willaston 3. Pavement rehabilitation design for Dalkeith Rd (Angle Vale Rd to Coventry Rd), 4. Tod St car park upgrade, 5. Main North Road streetscape design, Willaston 6. Design for Sealing Wright St 7. Pioneer Park stone wall restoration design 8. Stormwater Outlets Erosion Control Upgrades (Gawler River corridor)	In-Progress	Sam Dilena	2,051	10,000	21%	0	175,000	

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					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
140,000	Blackspot Project - Upgrade Intersection of Dalkeith Road and Stebonheath Road	Construction of new roundabout at the intersection of Dalkeith Road and Stebonheath Road. Blackspot application lodged with the State Government in a jointly funded project with the City of Playford - Potentially 100% funded pending grant outcomes	Project Cancelled	Sam Dilena	0	0	-	(140,000)	0	45
911,000	Murray Street Upgrade Stage 7	Upgrade Murray Street from the Mill Inn Bridge to Tenth Street. Granted funds totalling \$854,000 have been approved. Council Motion 2019:03:COU088. (Completion of project from 2020/21)	In-Progress	Sam Dilena	297,705	300,000	99%	162,049	1,073,049	11
210,680	Murray Street upgrade stage 6 / Gawler Bridge	Murray Street upgrade stage 6 / Gawler Bridge (Completion of project from 2020/21)	In-Progress	Sam Dilena	7,123	10,000	71%	(16,686)	193,994	2, 6
98,453	Gawler East Link Road - Purchase and installation of street trees from Potts Rd end to Springwood boundary	Purchase and installation of 270 mature trees along the Gawler East Link Road (Completion of project from 2020/21)	In-Progress	Sam Dilena	17,369	20,000	87%	0	98,453	
82,005	Walker Place Redevelopment	The major works has been completed. The carried forward portion is for Digital wayfinding sign and money held for defects period (Completion of project from 19/20 & 2020/21)	In-Progress	Sam Dilena	11,400	12,000	95%	(43,060)	38,945	8
-	Digital Wayfinding Sign	Digital Wayfinding Signs Installation at Walker Place (Completion of project from 2019/2020 & 2020/2021)	In-Progress	Sam Dilena	631	1,000	63%	44,060	44,060	13, 37
165,000	Tambelin Station Accessibility Upgrade	Accessibility improvement for Tambelin Train Station to local roadway surrounds	In-Progress	Sam Dilena	600	5,000	12%	30,000	195,000	4
0	Improve Bus Stop Legislative Compliance Program	Upgrade various bus stops to achieve DDA full compliance by 2022 and improve access for the community to local bus services (Completion of project from 2020/2021)	In-Progress	Sam Dilena	16,405	20,000	82%	95,705	95,705	14
405,000	Federal Government Local Roads Community Infrastructure Program Funding - Projects to be Confirmed	Projects to be determined once guidelines released - \$811k funding to be spent over two years (Year 1 of 2).	In-Progress	Sam Dilena	0	0	-	0	405,000	
Stormwater										
34,000	Upgrade Stormwater Drainage Network	Implement improved stormwater drainage systems to address network flooding and failures in response to customer requests and Council drainage investigations including drainage easement pipes, blind pit lifting, drainage pit and pipe upgrades. (completion of project from 2020/21)	In-Progress	Sam Dilena	3,855	4,000	96%	0	34,000	

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					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
Administration										
130,000	Strategic infrastructure Project Management	Funding for Project Management oversight for progressing Gawler Recycled Water, Gawler River Flood Management Works and interfaces, Management of Gawler East and Southern Urban Area Infrastructure Schemes and various other strategic projects.	In-Progress	Sam Dilena	0	0	-	0	130,000	
9,528,758	TOTAL ASSETS - NEW / UPGRADED				712,002	783,000	91%	288,559	9,817,317	

ASSET REPLACEMENT/RENEWAL

Bridges										
70,000	Renew Bridges Program	Interim repairs to Clonlea Park Vehicle Access Bridge as recommended in the Bridge audit report 2017. 1. Removal of existing timber structures, 2. Supply & install new timber planks 3. Supply & install new timber kerbs & 4. Shotcrete to abutment embankments. 5. Install a 3T load limit sign	In-Progress	Sam Dilena	0	0	-	0	70,000	
216,110	Renew Murray St South Culvert and Erosion Control	Renew Murray St South Culvert in accordance with Councils Transport Asset Management Plan and upgrade erosion control structures to increase resilience of the ford during times of flooding. Council Motion 2019:02:26:COU 051. (Completion of Project from 2020/21)	In-Progress	Sam Dilena	4,426	5,000	89%	0	216,110	
Community Buildings and Property										
210,000	Building Asset Management Plan implementation	Implementation of priority replacement/renewal works, as informed and identified in Building Asset Management Plan (updated Plan in progress).	Not Started	Sam Dilena	0	0	-	0	210,000	
27,500	Gawler Administration Centre - Portico Ceiling Replacement	The Gawler Administration Centre portico and veranda ceiling is showing evidence of water damage and cracking and requires replacement. (Completion of Project from 2020/21)	Not Started	Paul Horwood	0	0	-	0	27,500	
31,500	Multi-Level Car Park - High Priority Items	Forensic engineering report provides recommended actions to prolong the structure. Includes concrete grinding, addressing water ingress and monitoring of movement. (Completion of Project from 2020/21)	In-Progress	Paul Horwood	0	0	-	0	31,500	
62,000	Depot Shed Replacement	Rollover. Replacement of the Concrete Shed at the Depot, currently planned for 18/19 but awaiting results of landfill investigations. Current shed un-stable and not in usable condition. (Completion of Project from 2020/21)	In-Progress	Sam Dilena	912	0	-	0	62,000	
51,200	Implement Willaston Cemetery Action Plan - Stage 6 of 7	Installation of concrete paving including associated earthworks & compacted rubble to aisles located in Block 2. (Completion of Project from 2020/21)	In-Progress	Sam Dilena	36,311	40,000	91%	0	51,200	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 30 SEPTEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
560,242	Renew Footpaths Program	Renewal of footpaths which are below the current level of service standards for the Town Centre and serviceable life has expired. List of footpath renewals in priority order as follows: 1. Tod Street from Murray St to roundabout (both sides) 2. Whitelaw Terrace - East side 3. Julian Terrace - East side 4. Reid St - Tod St to Finnis St - west side 5. Cowan St north side (including bluestone kerbing upgrade) 6. Williams St (Sunnyside Drv to Crace Crt) 7. Crace Crt (Williams St to end) 8. Addis St (Williams St to end) 9. Gerlach Gr (Angus Ave to Angus Ave) 10. Minor footpath access improvement works to Sunnyside Drv and Creedon Close	In-Progress	Sam Dilena	1,579	5,000	32%	0	560,242	
Information Technology										
20,000	SharePoint Online Migration	SharePoint Online is a hosted solution that comes with the Office365 environment that the organisation is moving to. The central benefits include a streamlined flow of information and cloud storage that can be accessed by mobile devices allowing staff to easily access information outside of the office without having to use the remote network. This solution keeps staff more informed to make better decisions, meet deadlines, have access to shared business tools, and strengthens collaboration.	In-Progress	David Barrett	0	0	-	0	20,000	
Kerb & Gutter										
280,000	Renew Kerb & Gutter Program	Repair kerb & gutter on the roads listed for resealing ; Hillier Road Hindmarsh Boulevard Crown Street Mary Street Athens Terrace Bishop Street Myall Street Britton Street Gum Crescent Kendale Avenue Congdon Street Jane Street	In-Progress	Sam Dilena	1,317	50,000	3%	30,000	310,000	4
Open Space										
19,801	Irrigation designs	New designs for future irrigation renewal project implementation	In-Progress	Sam Dilena	473	5,000	9%	0	19,801	

TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 30 SEPTEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
968,000	Reseal Roads Program	Resealing roads which have reached end of economical life and to maintain the integrity of road pavement structure. Roads in the list are in priority order as follows. Jane Street (resealing only) - Redbanks Road to Chamberlain Road Hillier Road - Para Road to Farrow Rd Hindmarsh Boulevard - Angle Vale Rd to Young St Oliphant Court - Hindmarsh Boulevard to End Kendall Street - Bacton St to Rau Ave Scheibener Terrace - Fourteenth St to Reid St Congdon Street - Mary Street to Carmelo Close Wintulich Avenue - Congdon Street to End Graetz Street - Wintulich Avenue to Calton Rd Walter Grove - Congdon Street to End Bishop Street - 116m from Lyndoch Rd to End Hutchins Street - Bishop St to Crown Street Rusby Drive - East Tce to Bishop St Pope Court - Bishop St to End Churchman Court - Bishop St to End Mary Street - Bright Tce to Congdon St Athens Terrace - Mary St to Crown St Crown Street - Athens Tce to Bright Tce, Ellis Street - Lyndoch Rd to Bright Tce Myall Street - Brigalo St to Britton St Gum Crescent - Britton St to Mulga St Mulga Street - Brigalo St to End Britton Street - Myall St to Brigalo St Jarvis Street - Paxton St to Holmes St	In-Progress	Sam Dilena	10,289	10,000	103%	110,000	1,078,000	30
127,100	Re-sheet Unsealed Roads Program	Re-sheet rural unsealed roads at the end of useful life. List of roads in priority order as follows. 1. Ormsby Road 2. Salem Road 3. Panes Road and 4. Coles Road	In-Progress	Sam Dilena	943	5,000	19%	0	127,100	
230,000	Jane Street Road Pavement Reconstruction	Reconstruct the road pavement of Jane Street in accordance with Council's Transport Asset Management Plan. This budget bid is for pavement reconstruction only; reseal component not included.	In-Progress	Sam Dilena	0	0	-	(200,000)	30,000	4, 31

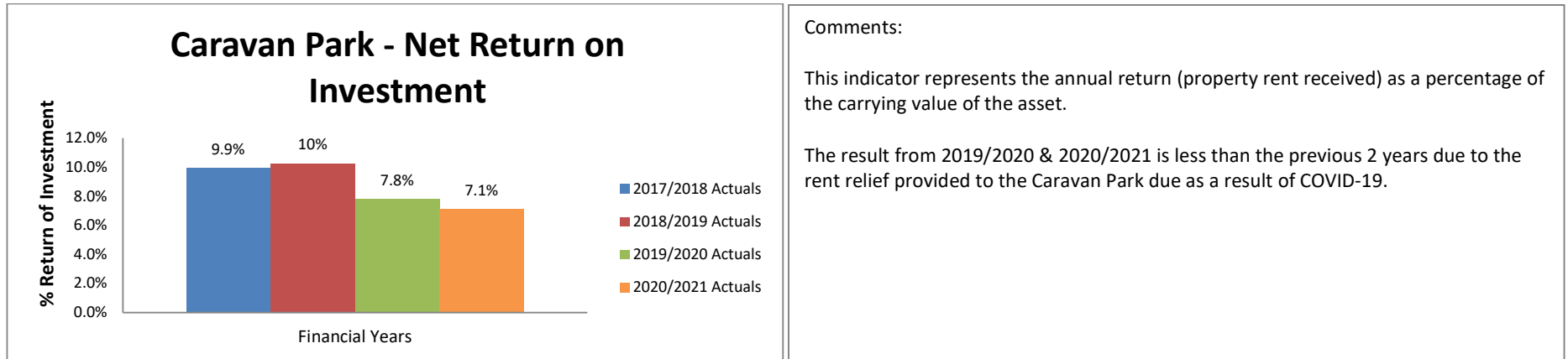
TOWN OF GAWLER
QUARTERLY BUDGET REVIEW AS AT 30 SEPTEMBER 2021
FOR THE YEAR ENDING 30 JUNE 2022
CAPITAL EXPENDITURE ANALYSIS

ANNUAL ADOPTED BUDGET					-----YEAR TO DATE-----			BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
					YTD ACTUAL	YTD REVISED BUDGET	YTD % SPENT			
\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$	
239,000	Irrigation Efficiency Upgrade - 3 Systems	Irrigation Efficiency Upgrade - 3 Systems <i>(Completion of project from 2020/21)</i>	In-Progress	Sam Dilena	68,227	70,000	97%	0	239,000	
88,666	Gum Tree Plaza Paving Adaptions	Design and Delivery of recommended paving adaptions to preserve and improve the soil conditions of a large remnant significant tree <i>(Completion of project from 2020/21)</i>	In-Progress	Sam Dilena	65,340	70,000	93%	(4,400)	84,266	16
92,000	LED Building Light Conversion	Conversion of Gawler Administration Centre building lights to LED efficient lighting <i>(Completion of Project from 2020/21)</i>	In-Progress	Sam Dilena	3,741	5,000	75%	0	92,000	
419,666	ECONOMIC STIMULUS PACKAGE PROJECTS - REPLACEMENT / RENEWAL				137,309	145,000	95%	-4,400	415,266	
66,500	Install shade sails to playgrounds	Install shade sails to playgrounds <i>(Completion of project from 2020/21)</i>	In-Progress	Sam Dilena	63,801	70,000	91%	33,283	99,783	15
201,000	Economic Stimulus Council and Community Facility Upgrades	Council delivered upgrades to various Council facilities focused on Elderly Centre, Sport and Community Centre and Evanston Garden Community Centre <i>(Completion of project from 2020/21)</i>	In-Progress	Sam Dilena	6,058	5,000	121%	0	201,000	
267,500	ECONOMIC STIMULUS PACKAGE PROJECTS - NEW / UPGRADED				69,859	75,000	1	33,283	300,783	
687,166	TOTAL ECONOMIC STIMULUS PACKAGE PROJECTS				207,167	220,000	94%	28,883	716,049	
15,791,519	TOTAL ASSETS - ALL CAPITAL EXPENDITURE				1,267,213	1,430,000	89%	229,499	16,021,018	

for the period 1 July 2021 to 30 September 2021

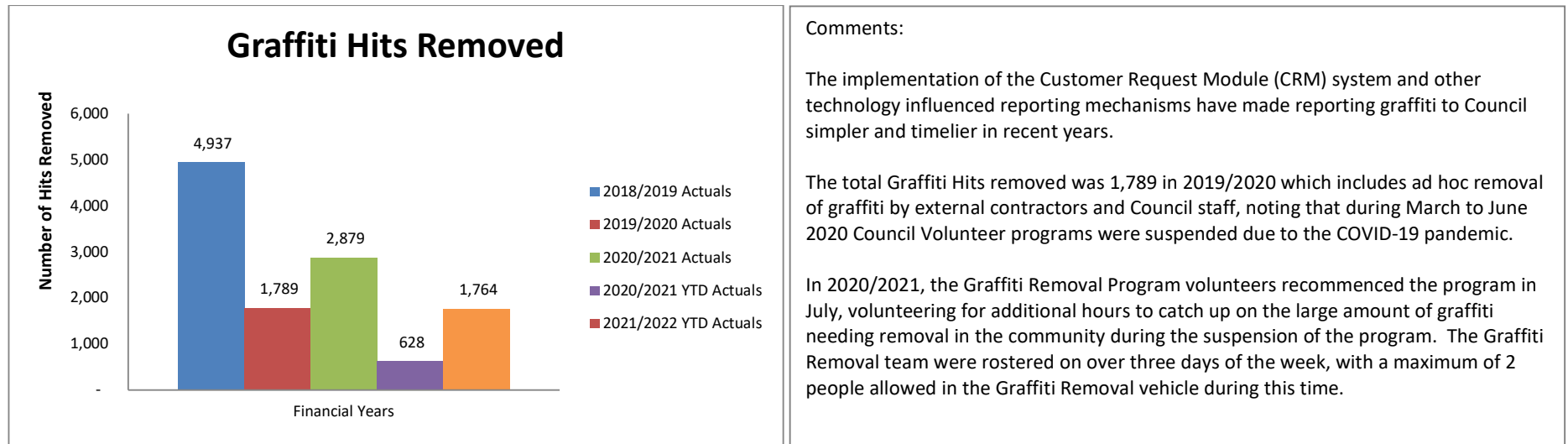
for the year ending 30 June 2022

Caravan Park

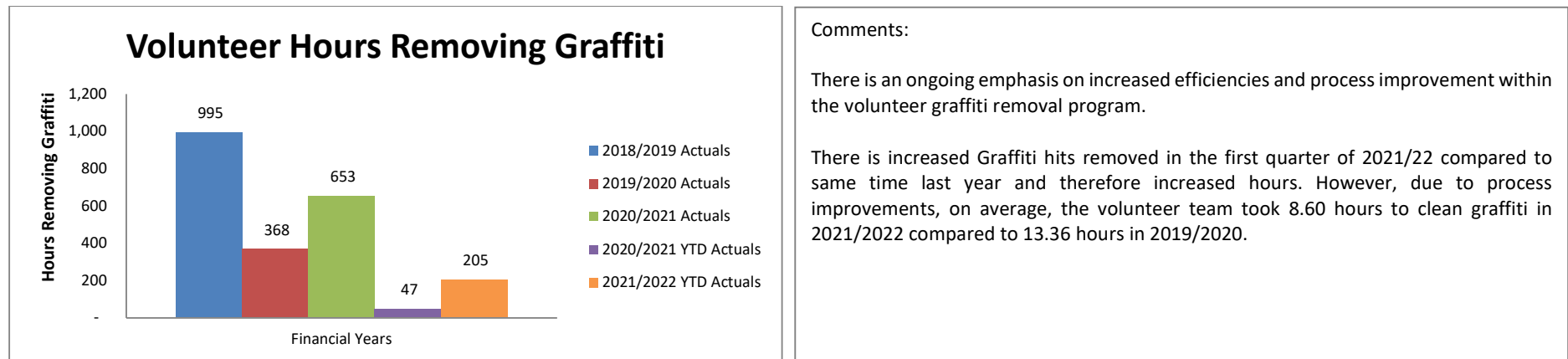


Graph 1.1

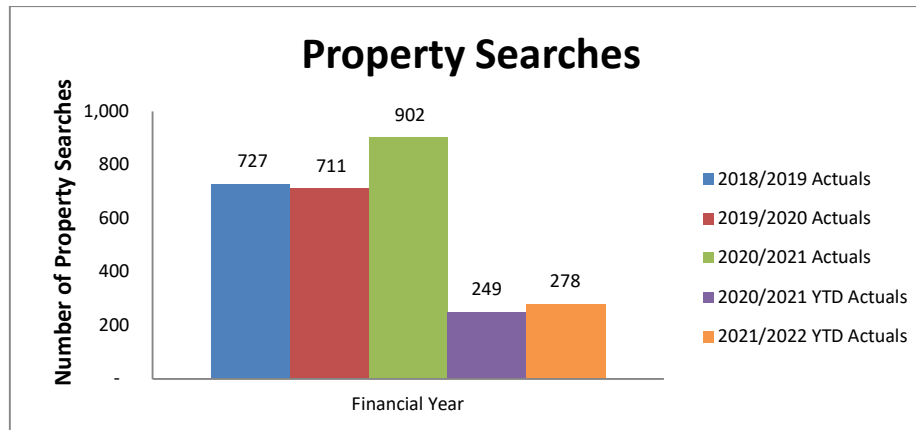
Community Assistance (Volunteer Services)



Graph 2.1



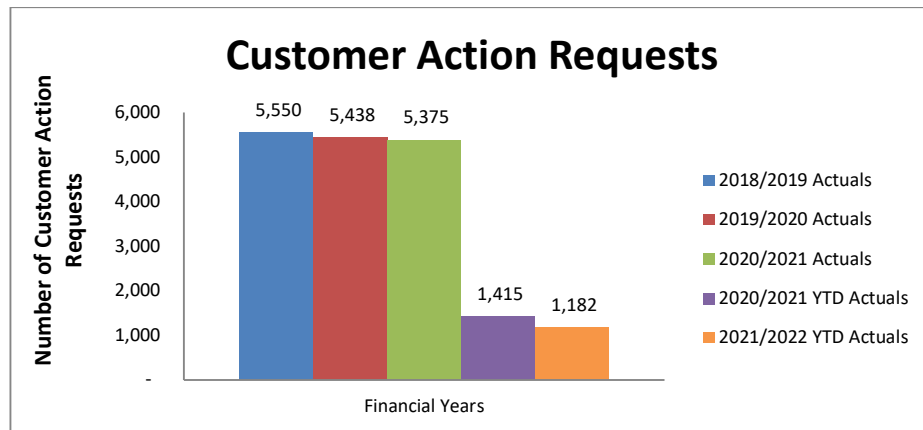
Graph 2.2

Customer Service**Comments:**

This statistic represents the number of property searches completed by Council. There has been a 26.86% increase in the volume of searches processed in 2020/2021 when compared to the previous year.

The YTD result for 2021/2022 is 11.6% higher than 2020/2021.

Graph 3.1

**Comments:**

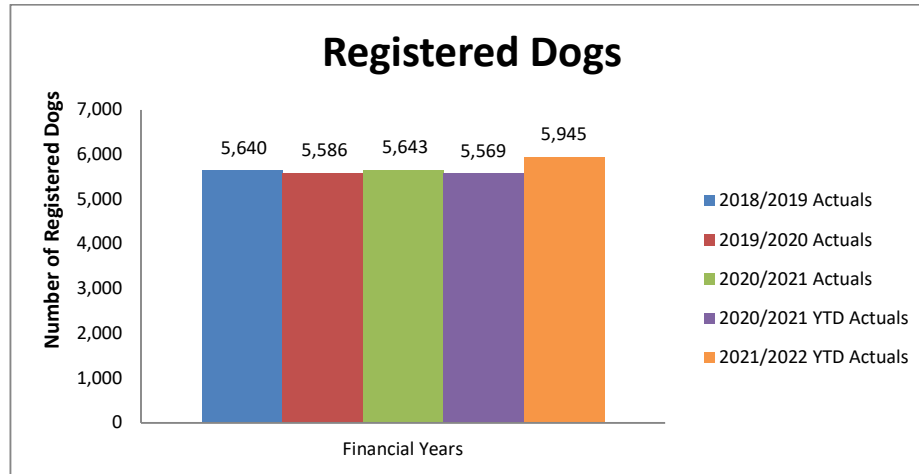
The bulk of the customer action requests YTD in 2021/2022 are from animals (lost or wandering at large), graffiti, infrastructure/open space maintenance, illegal dumping & rubbish removal, and property management (including playground maintenance).

There was a 1.17% decrease in 2020/2021 compared to the 2019/2020 financial year.

The YTD result for 2021/2022 is further decrease of 19.7% compared to YTD 2020/2021.

Graph 3.2

Dog & Cat Control



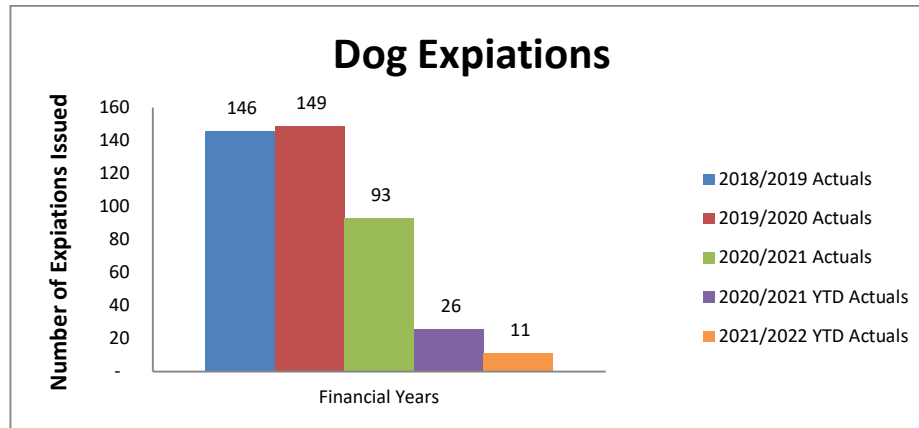
Comments:

As of the reporting date, 491 dogs were recorded as being unregistered.

The results from the last 4 financial years can be attributed to efforts made by the Community Safety team including the following:

- SMS reminders sent to dog owners prior to the registration deadline, with a follow up SMS and reminder letter in September, warning that expiation notices would be issued for non-compliance;
- A doorknock was conducted by staff in the early months of 2019 to follow up all unregistered dogs, at which time expiations were issued for non-compliance. This is likely to have served as a deterrent for 2019/2020, and motivated the prompt registration of animals in the current year. Community Safety staff have started to follow up the remaining unregistered dogs.

Graph 4.1

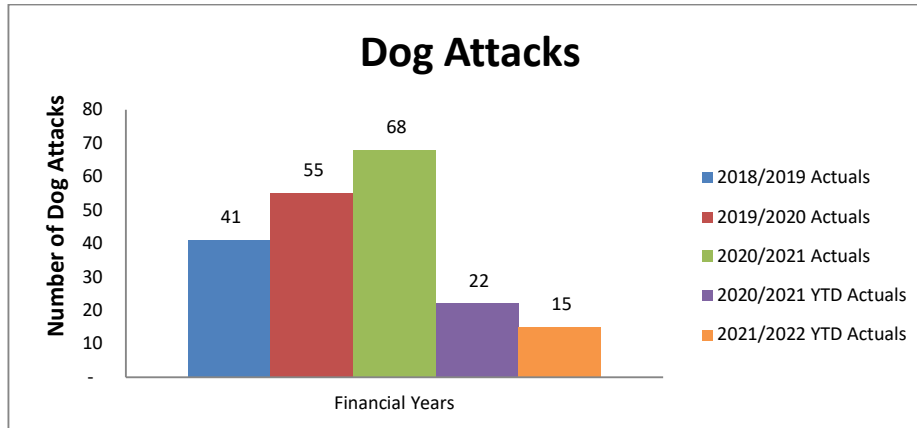


Comments:

The large increase in the volume of expiations in 2018/2019 was due to a Council wide unregistered dog door knock survey undertaken.

A council-wide door knock of all known unregistered dogs commenced in 2019/2020, however, Council was required to cease this early due to the COVID-19 pandemic.

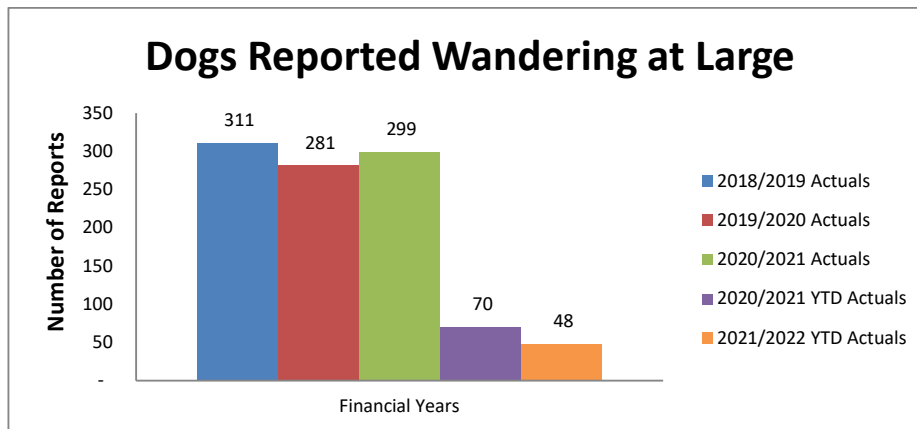
Graph 4.2



Comment:

Councils Community Safety team investigate all reported dog attacks, and when warranted owners are fined and in extreme cases dog control orders are issued.

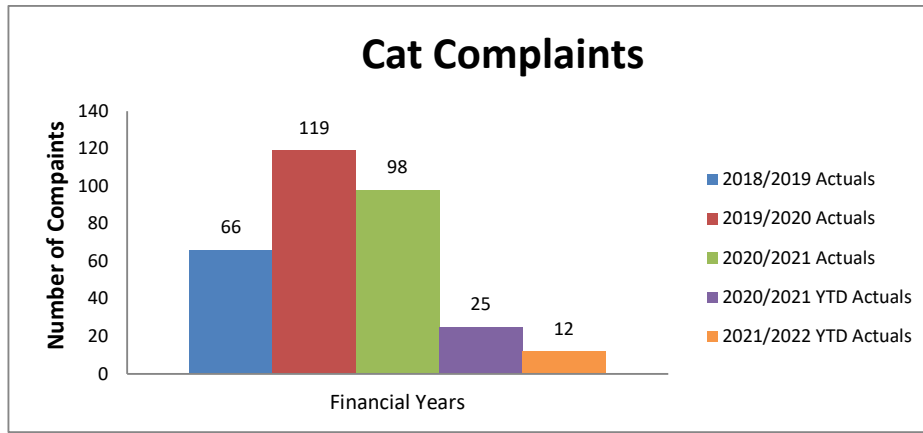
Graph 4.3



Comment:

The amount of dogs reported as wandering YTD at large has decreased by 69% (compared to YTD 2020/2021).

Graph 4.4

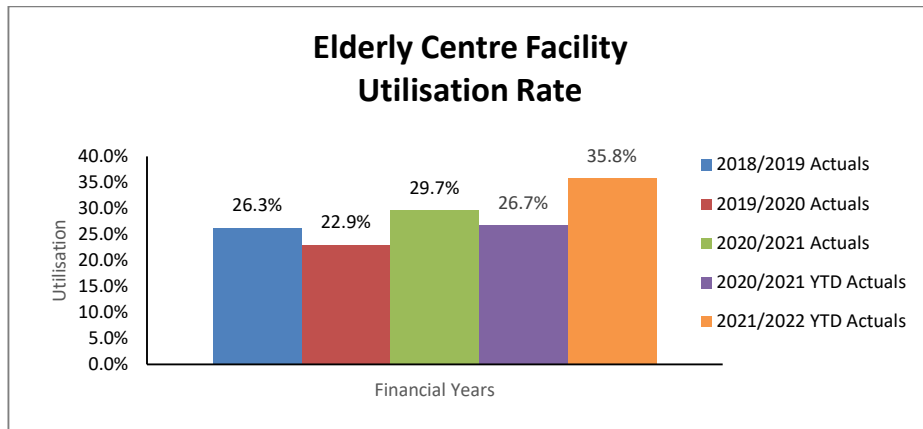


Comment:

The graph represents the number of complaints to Council about cats within the town. The actuals in 2020/2021 represent that Council received 21% less complaints in 2020/2021 compared to 2019/2020.

Graph 4.5

Elderly Centre Facility



Comment:

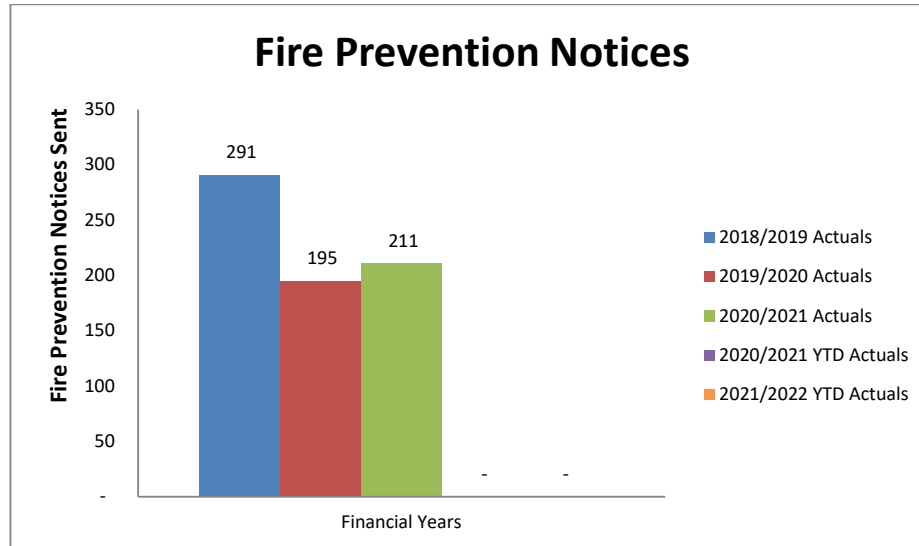
Facility hire at the Gawler Elderly Centre remains an important service for the community with in excess of ten community groups regularly utilising the facility.

The Gawler Elderly Centre continues to be the home to many long-standing Gawler community groups and is consistently utilised seven days a week.

The Centre has been impacted as a result of COVID-19 restrictions in place during the 2019/20 and 2020/21 financial years. User Groups have adjusted their bookings according to the restrictions in place and the safety of the members of their groups.

Graph 5.1

General Inspectorate



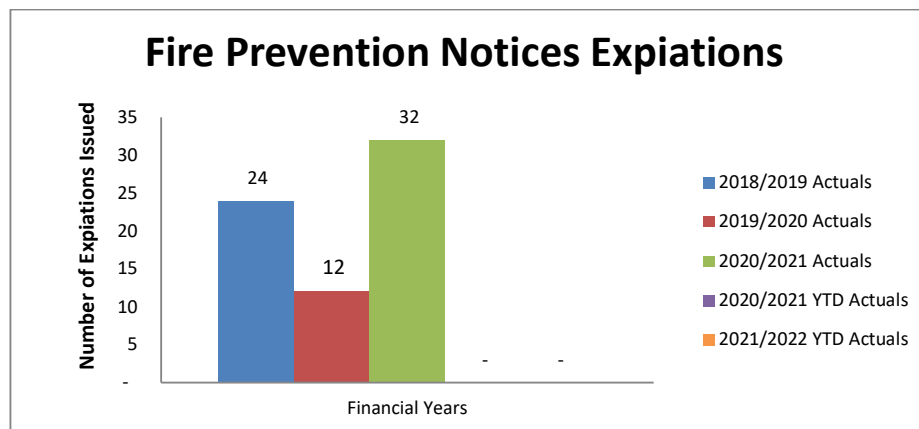
Comments:

A significant reduction in the amount of Fire Prevention Notices and Expiation Notices issued during 2019/2020 indicates that there has been increased level of compliance with landowner obligations as per the *Fire and Emergency Services Act 2005*.

Fire Prevention Officers (FPO) have noted a substantial improvement in comparison to previous years. This may be partially attributed to both increased education, but also a reflection of the community reaction to the reality of local bushfire tragedies. Along with routine property inspections, FPO's have been proactive in educating the community by using traditional and social media to send clear messages regarding the importance of fire prevention. FPO's have nurtured relationships locally with the CFS, and have engaged with the community by facilitating fire prevention displays within the library during school holidays; organising a social media "interview" between the Mayor and local CFS Regional Prevention Officer, and attending community group meetings to provide fire prevention advice.

During the previous 3 seasons, FPO's have taken a less tolerant approach to instances of non-compliance, which may also be providing further motivation for landowners to adhere with the law.

Graph 6.1

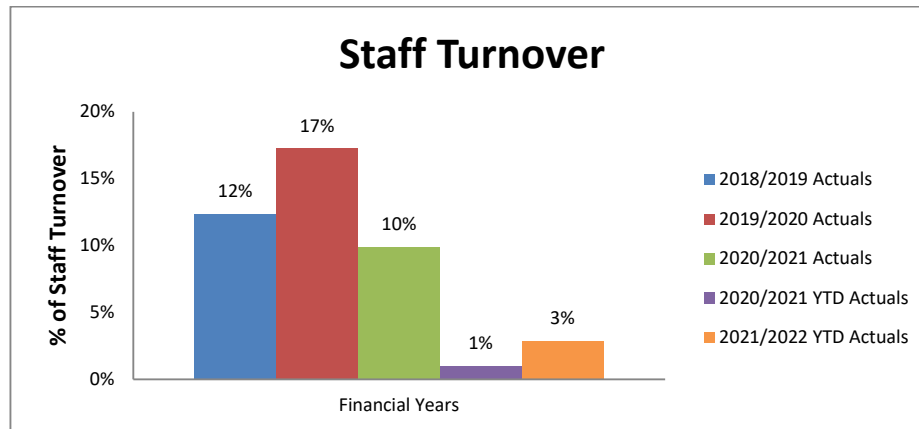


Comments:

Fire Expiations are issued when a Fire Prevention Notice is issued and the landowner does not comply. In 2019/2020, 6% of the residents issued Fire Prevention notices failed to comply by the due date whereas in 2020/2021 it increased to 15%.

Graph 6.2

Human Resources

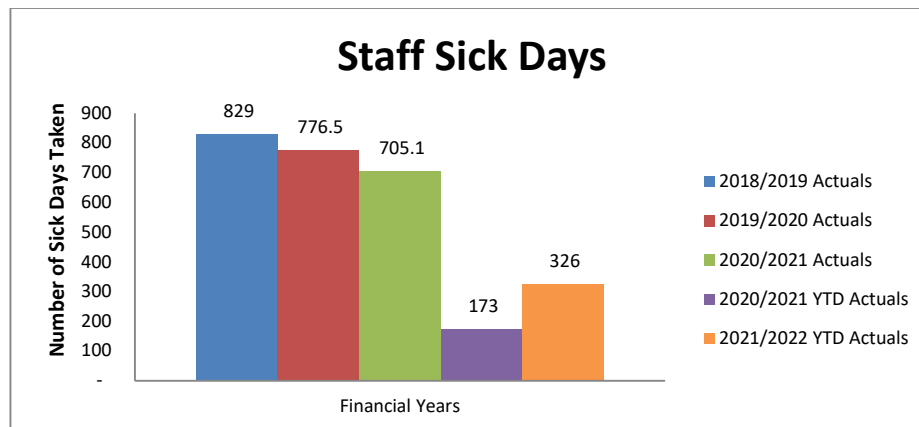


Comments:

Consistent with all organisations, some staff turnover is to be expected each year and is in fact beneficial, with a turnover rate between 8% and 12% considered the industry standard.

The turnover rate was unusually high for 2019/20. This was influenced by the COVID-19 pandemic and the subsequent impact of closing both services and sites. Due to the pandemic, there were 9 part-time contracts at the Sport and Community Centre, which were not extended/renewed due to this site being closed. Taking this into consideration the annual turnover rate would have been around 10.58% if these positions were extended as per the case in previous years.

Graph 7.1



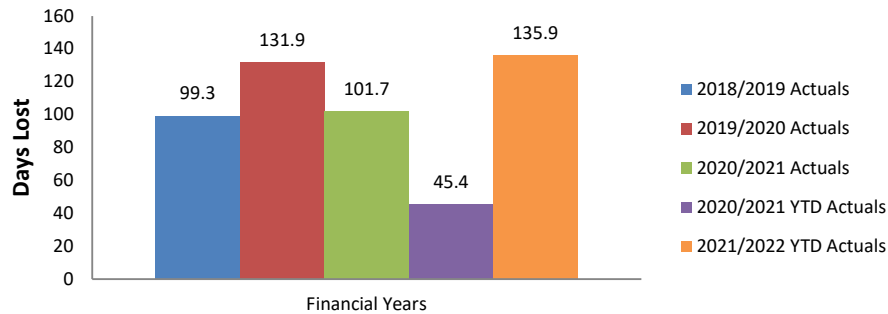
Comments:

Based on the 133.26 full-time equivalent staff, the number of sick days taken in 2021/2022 equates to 2.45 days per employee.

The reduction in 2020/2021, is presumably attributable to the diligence in hygiene due to the continuing world-wide pandemic.

Graph 7.2

Number of Days Lost to Work Injuries



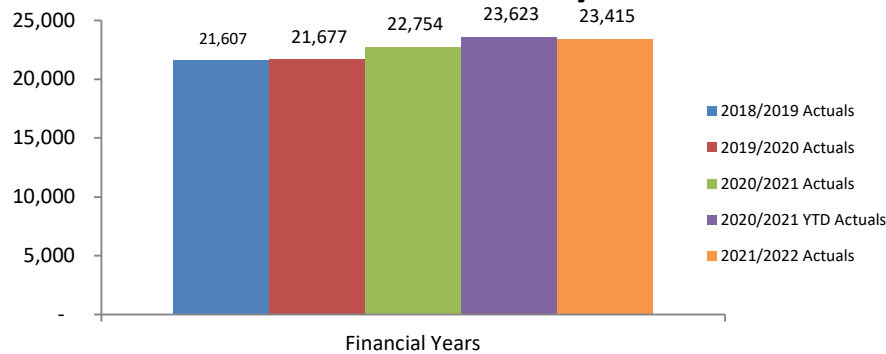
Comments:

The number of days lost to workplace injuries can vary from year to year as a result of the type of workplace incidents incurred by staff which has resulted in various employees being off work for an extended period.

Training and development programs have been established to reduce all such incidents where possible.

Graph 7.3

Annual Leave Liability Hours



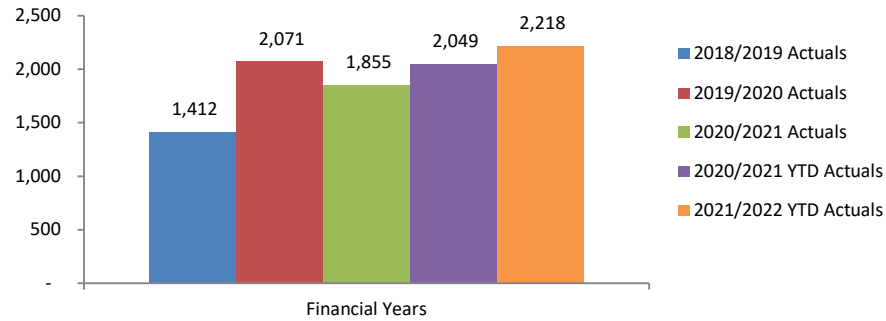
Comments:

This statistic represents the total actual plus accrued hours owing to staff per budgeted FTE as at the reporting date. This figure equates to 175.71 hours per FTE YTD in 2021/2022 (vs. 183.67 per FTE YTD in 2020/2021).

There is on-going Management focus in reducing excessive leave entitlements, including the mandate that all staff with excessive leave entitlements have an identified program in place to reduce such leave. This includes the minimum requirement that such staff take greater than 4 weeks leave in the 2021/2022 financial year.

Graph 7.4

Time in Lieu & RDO Liability Hours



Comments:

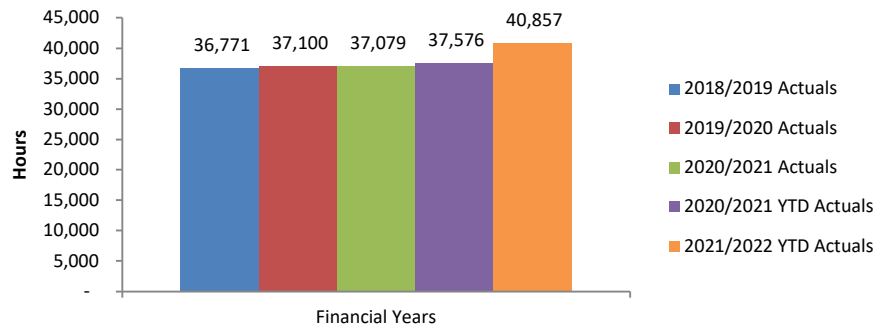
Council Management continues to appropriately manage the TOIL & RDO hours accrued by staff to ensure the balance remains at a minimum.

The level of hours accumulated will fluctuate during the year, dependent on prevailing workloads/priorities at any given point in time.

Nonetheless, appropriate review processes are in place to ensure Councils liability at financial year-end is mitigated as much as possible.

Graph 7.5

LSL Hours Liability



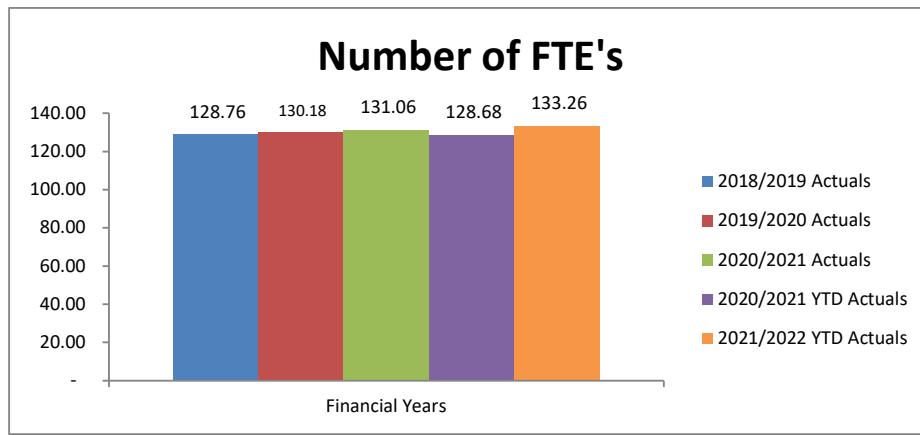
Comments:

The long service leave hours liability includes hours accrued but not yet available to various employees.

The hours accrued will increase as staff accrue 1.3 weeks per year of long service leave. There will also be an increase when staff are recruited from other Councils, noting that in such instances the Town of Gawler also receives funding from the other Council equivalent to the value of the accrued entitlements for the employee.

As with other staff leave entitlements, an increased focus has been directed at staff taking their leave entitlements.

Graph 7.6

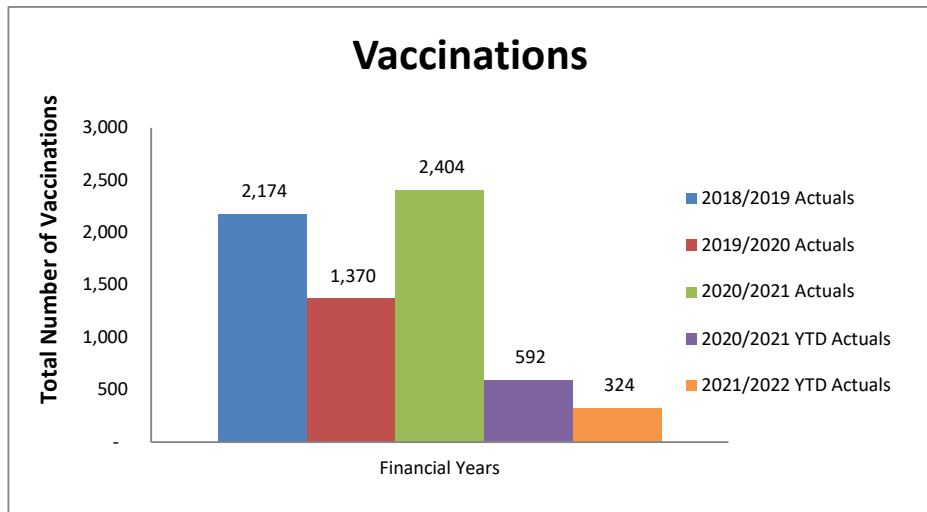


Comment:

This statistic shows the approved Councils Full Time Equivalent employees at the end of the period (including positions vacant). All positions are provided for in the Council approved budget.

Graph 7.7

Immunisations



Comments:

Peak times for student immunisations are September – November & February – July.
Peak times for flu immunisations are March – May.

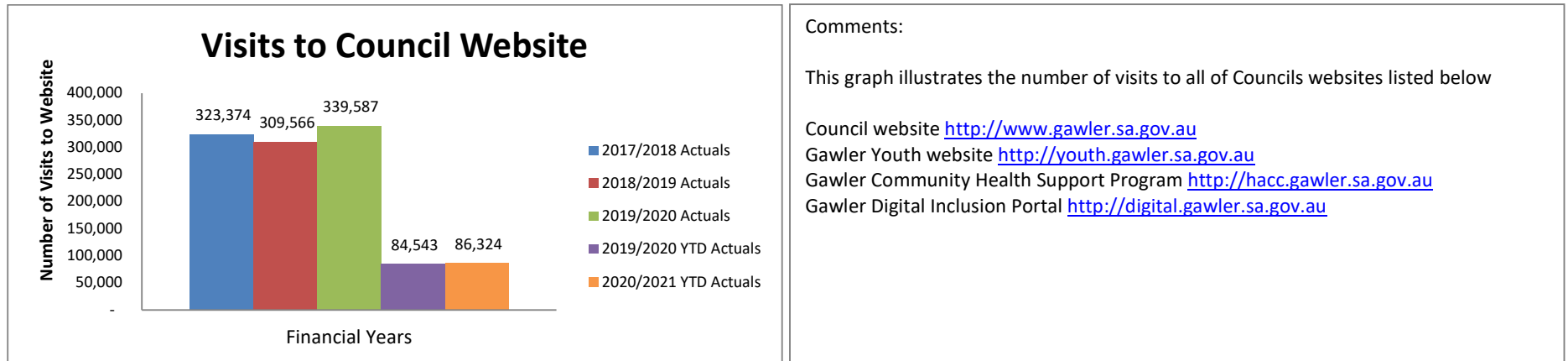
The increase in 2018/2019 was directly attributable to new Men B vaccines being introduced across three year levels in school.

The reduction in 2019/2020 was anticipated as the Men B reduced down to two year levels.

The decrease in 2021/22 YTD actuals is attributable to a decreased number of vaccinations able to be given within the School Immunisation Program due to the COVID-19 vaccinations. Currently, there is a requirement for there to be a minimum of 7 days between COVID-19 vaccines and any other vaccine.

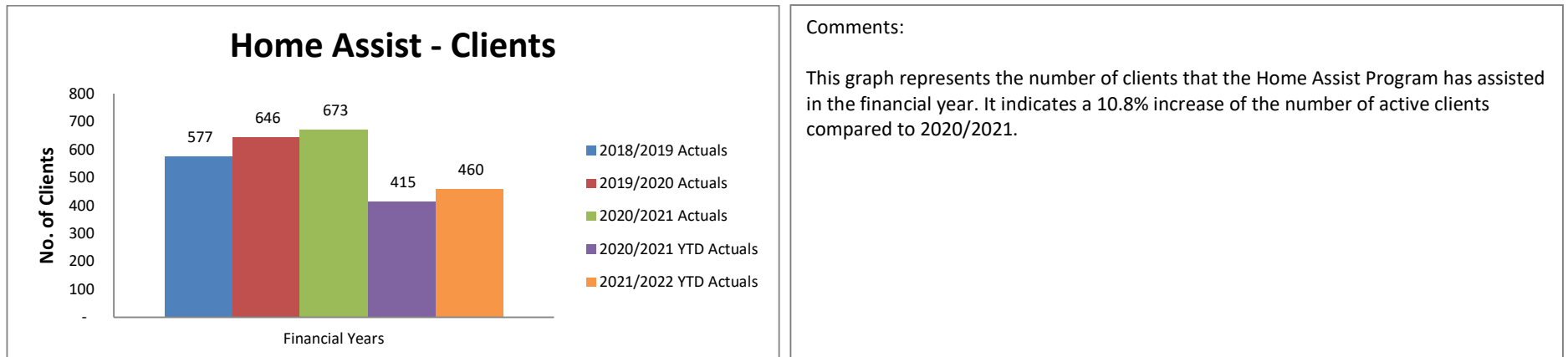
Graph 8.1

Information Technology



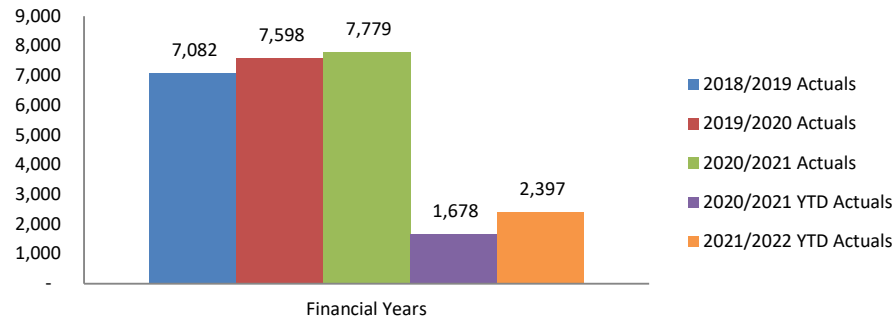
Graph 9.1

Home Assist Program



Graph 10.1

Home Assist - Jobs Completed



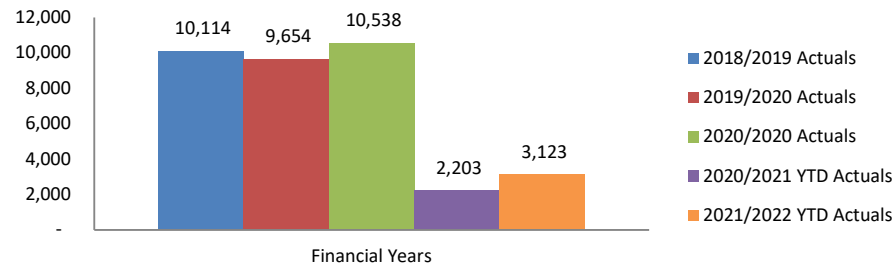
Comment:

The statistic shows the number of jobs undertaken by contractors. This statistic indicates that the level of the services provided increased by 42.8% in 2021/2022 when compared to the result for 2020/2021.

In order for the service to meet a number of KPI's from their external funding bodies and keep within the approved Council Budget, the services offered will fluctuate during the year.

Graph 10.2

Home Assist - Hours Taken to Complete Jobs



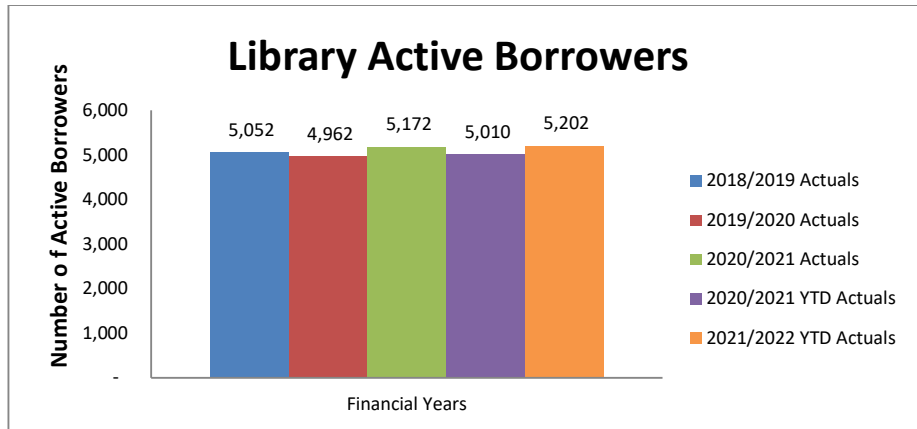
Comments:

This graph represents a 41.7% increase in the number of hours of support provided to clients. The reason that the 'hours taken to complete the jobs' is more than the 'number of jobs completed' is simply as a result of the type of service offered.

The service has recently capped the number of hours that each client can access depending on the service type.

Graph 10.3

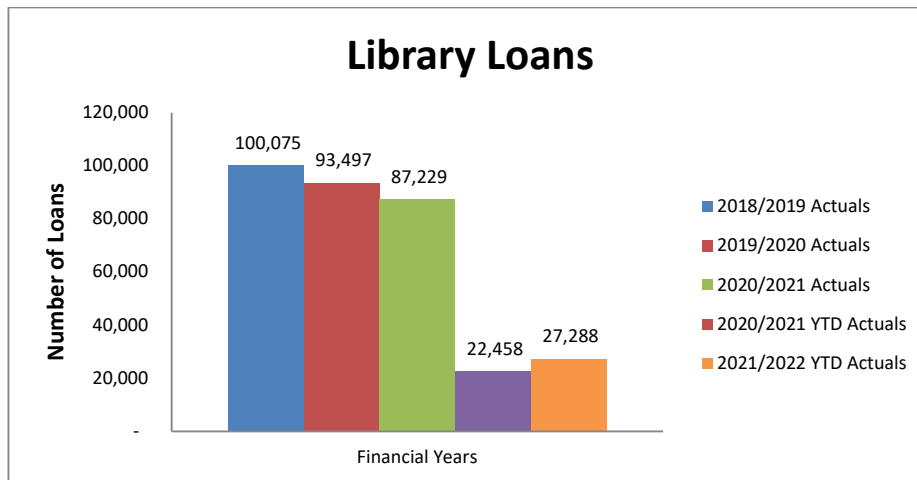
Library



Comments:

The number of active borrowers has remained relatively consistent since 2018/2019.

Graph 11.1



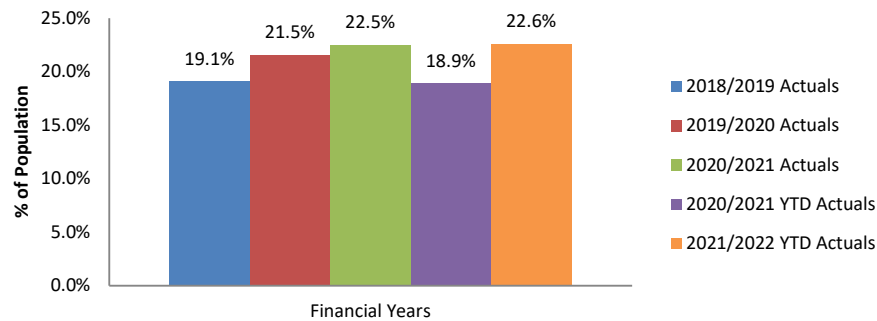
Comments:

In 2019/2020, the Evanston Gardens Library was physically closed between Friday 20 March and Monday 18 May 2020, and the Civic Centre Library was physically closed between 25 March and Monday 11 May 2020 due to COVID-19 restrictions.

The restrictions came into play again during the state lockdown in 2020/2021, which is the main catalyst for the drop in library loans.

Graph 11.2

Library Users as a % of Population

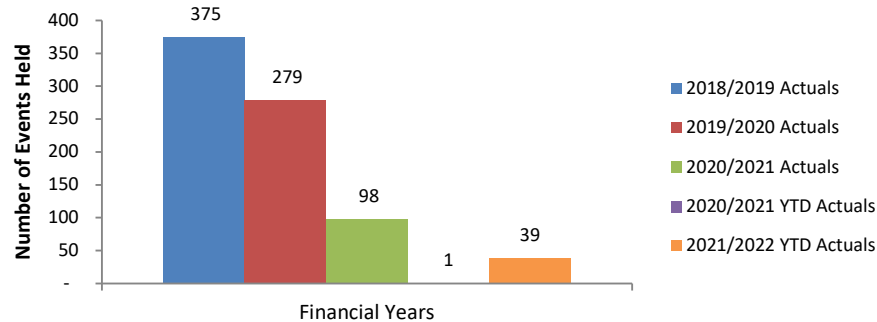


Comment:

This statistic shows what percentage of the population (obtained from the 2011 census, with the 2018/2019 onwards data obtained by the 2016 census) has recorded Gawler as their primary library through the State-wide One Card System.

Graph 11.3

Library Events Held



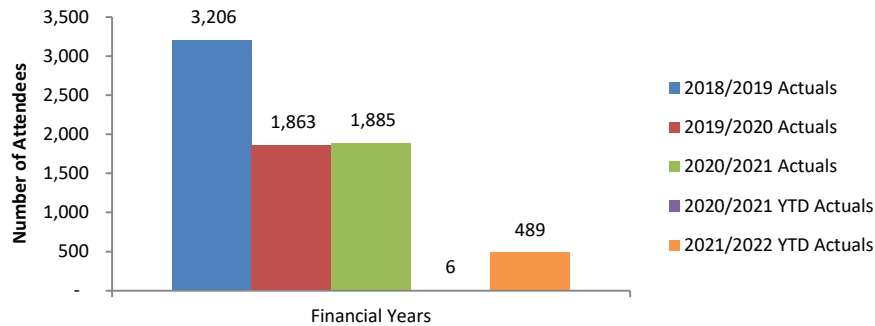
Comments:

Library events include weekly story time sessions, after school craft-it sessions, school holiday programs, poetry competitions, community information sessions and other various events.

There has been a series of new weekly programs initiated over the last couple of financial years as well as an increase in one-off events such as author visits.

Graph 11.4

Attendees at Library Events



Comments:

Attendees at Library events can vary greatly, depending upon the type and frequency of the event. Events from 2018/19 were aimed towards smaller group sessions (such as early literacy programs, coding clubs, book clubs etc.).

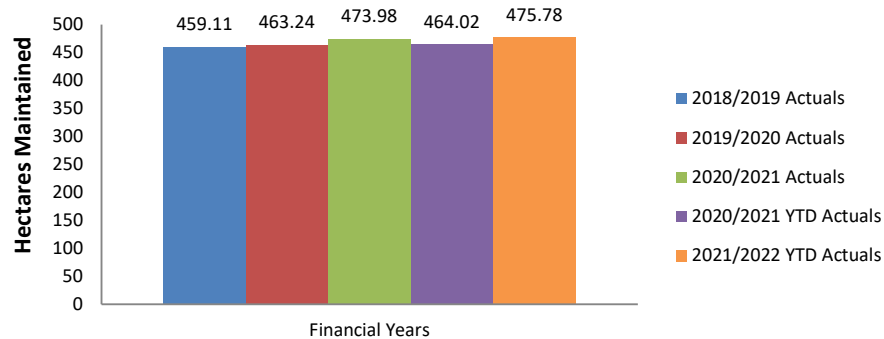
In 2019/2020, Council ran a lot more smaller group events (including one-on-one) due to COVID-19 shutdowns & restrictions.

In 2020/2021, whilst still hampered by COVID-19 restrictions in the first half of the year, Council slowly started introducing more programs that allowed for larger participation numbers and reducing smaller group activities once restrictions started easing.

Graph 11.5

Open Space

Hectares of Open Space Maintained

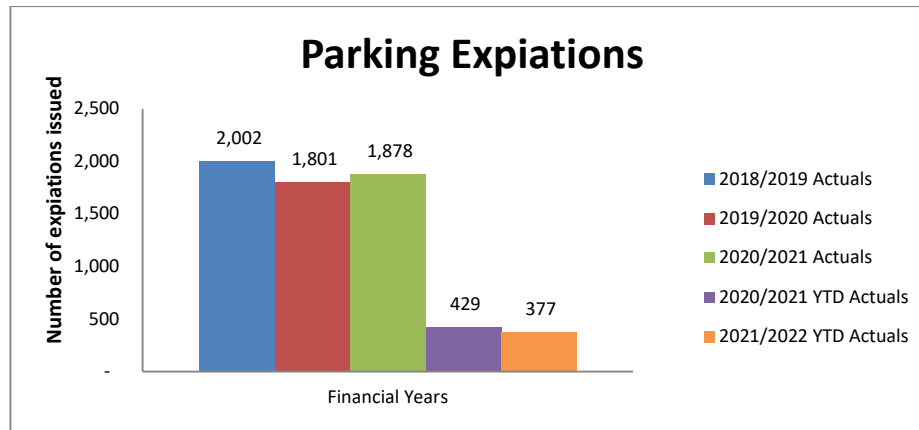


Comments:

This number represents all Council owned land that is maintained with activities such as mowing, slashing, poisoning, planting, etc.

Graph 12.1

Parking Control



Comments:

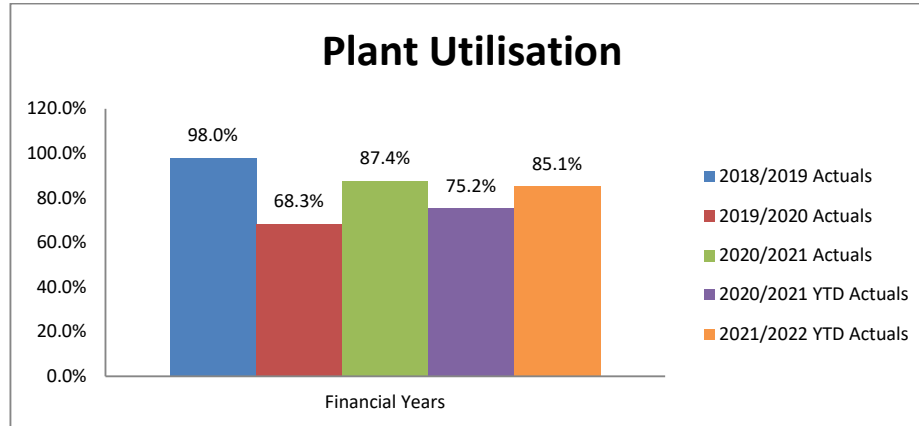
The number of parking expiations issued 2019/2020 is 13% less than the result from 2018/2019.

Due to the COVID-19 pandemic, there was less activity in the town which heavily influenced the decrease in 2019/2020.

In 2021/2022, Council is reporting a decrease of 13.8% when compared to 2020/2021.

Graph 13.1

Plant Utilisation



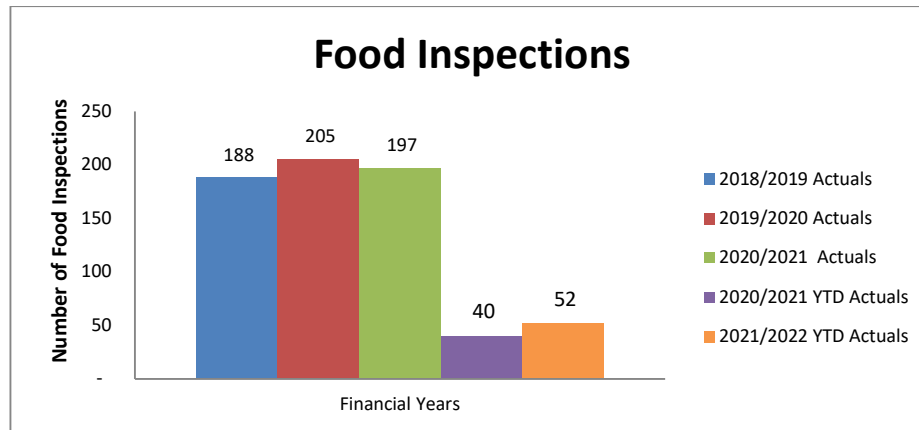
Comments:

This percentage represents the usage of Council's heavy plant (tractors, trucks, etc.) compared to the utilisation estimated within the adopted budget.

The ideal result for internal plant hire is 100% compared to budget.

Graph 14.1

Preventative Health Services

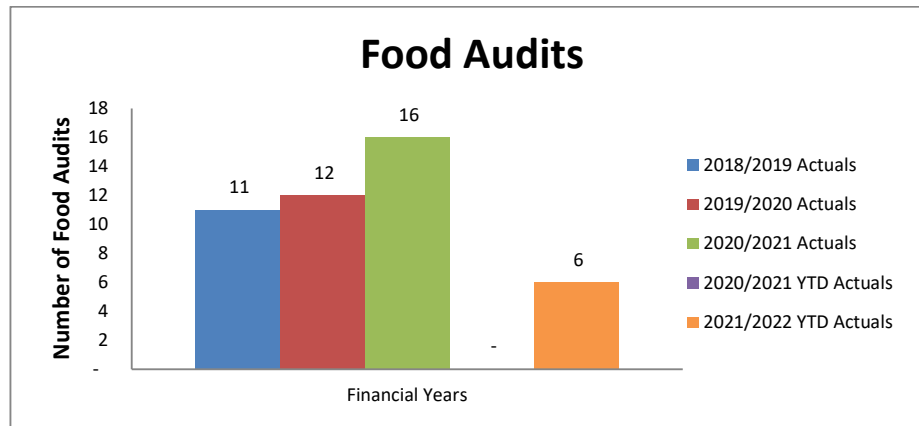


Comments: -

Food premises inspections are based on risk ratings which determine the frequency of the inspection e.g. 6, 12 and 18 month intervals.

The increase in food inspections in 2019/2020 was simply a result of how Council's Environmental Officers inspection scheduled has played out due to COVID-19 disruptions to their original scheduled program.

Graph 15.1



Comments:

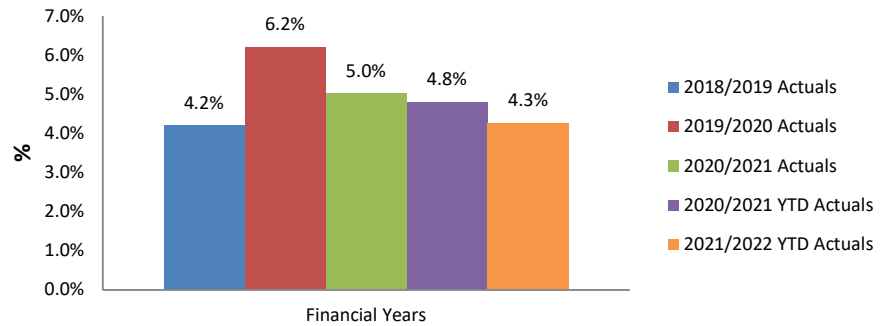
Food Audits are carried out by Council staff. Food Audits are required by law for any business providing food to vulnerable populations and are rated using a risk classification method.

Businesses can select their auditors from a list of accredited auditors across the State.

Graph 15.2

Rates Administration

% of Rate Debtors in Arrears



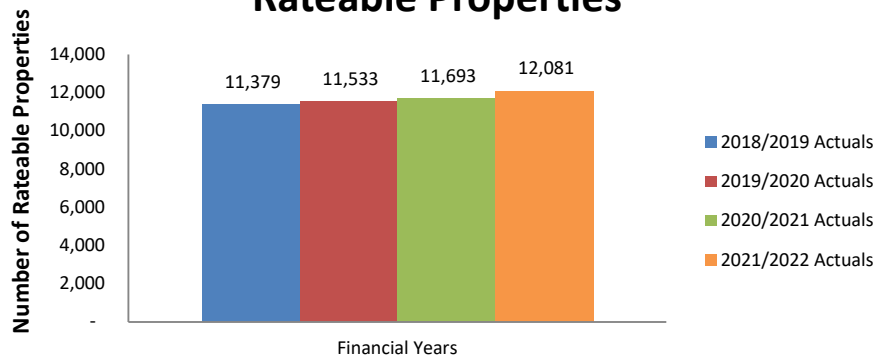
Comments:

Council's business plan target is to achieve outstanding rate debtors of less than 4% as at 30 June each year. The percentage will fluctuate during the year due to the timing of rates instalment due dates.

The Council resolved in 2019/2020 that ratepayers financially affected by the COVID-19 pandemic could elect to defer their rate payments for 6 months. This affected the result from 2019/2020 and continued to impact 2020/2021. Debt Collection has resumed to normal practices in 2021/2022.

Graph 16.1

Rateable Properties

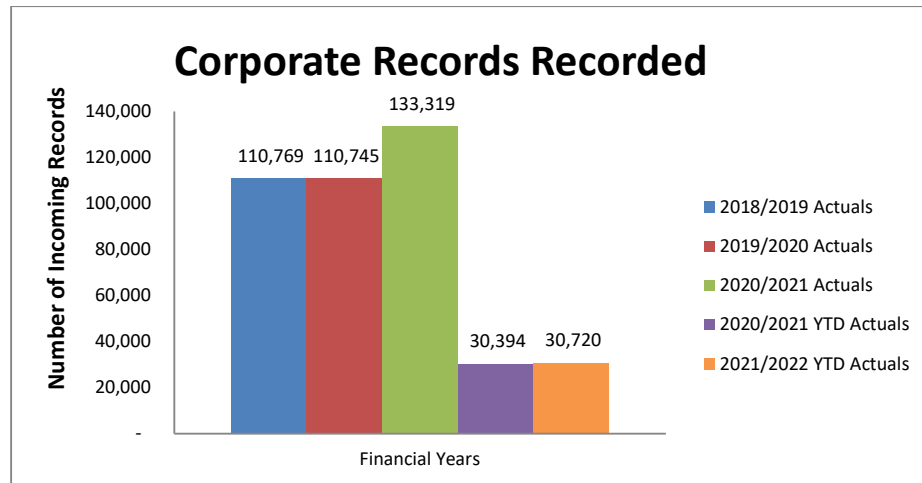


Comments:

The number of rateable properties has increased by approximately 1-2% for the last four financial years, and is representative of the considerable development growth that has been occurring.

Graph 16.2

Records Management



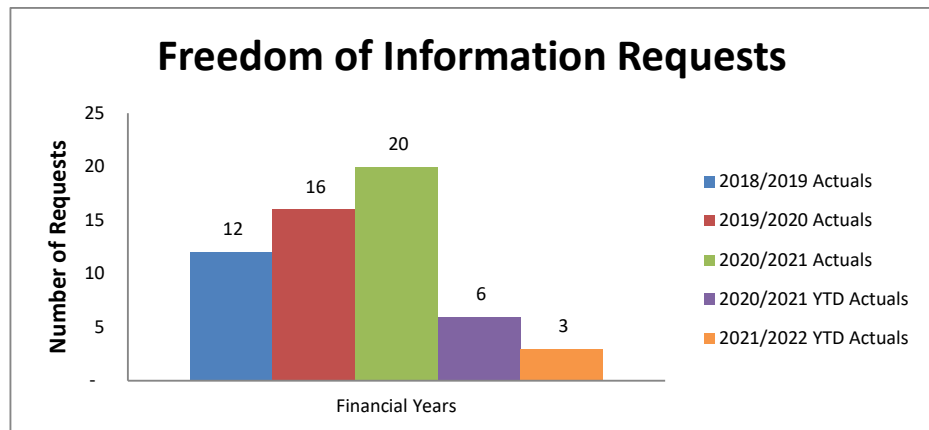
Comments:

These records are incoming, outgoing and internal Council documents that are registered by all employees into the electronic Records Management database.

It is increasingly important, and a legislative requirement under the State Records Act, that all Council records are captured in the electronic data base. The correct recording of these documents into the database facilitates efficient future retrieval as and when required.

The increase over the years is a direct result of the change in operational procedures implemented throughout Council over the last couple of years. Council staff are pleased that the trend from 2018/2019 continued into 2019/2020, and is further evident in 2020/2021.

Graph 17.1



Comment:

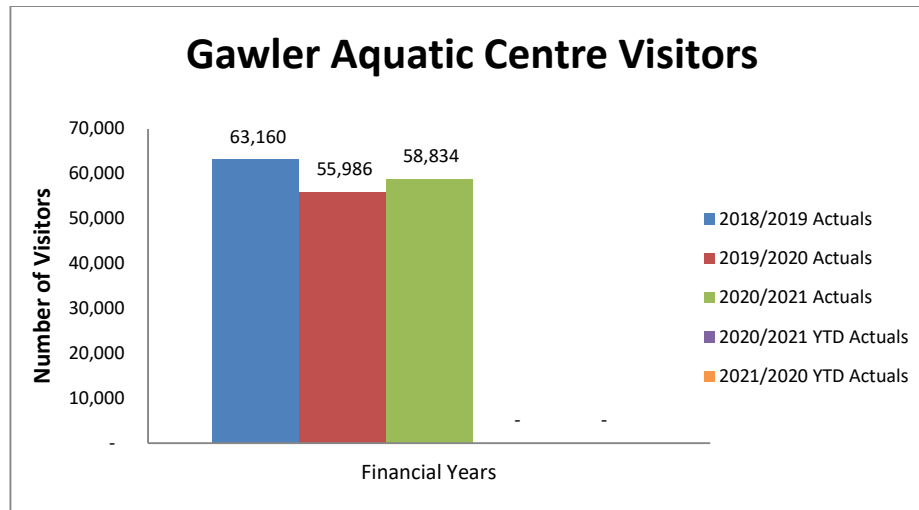
The *Freedom of Information Act 1991* allows individuals the legal right to view Council's documents, or request an amendment to documents about that individual which are incomplete, incorrect or out of date.

The impact on staff workloads can be quite significant depending on the information requested. The process involves staff (sometimes multiple) first collecting the information, contacting all parties involved (if applicable), assessing the request and then reporting information.

The level of staff time required in processing each FOI request may vary, depending on the nature and complexity of the request.

Graph 17.2

Gawler Aquatic Centre



Comments:

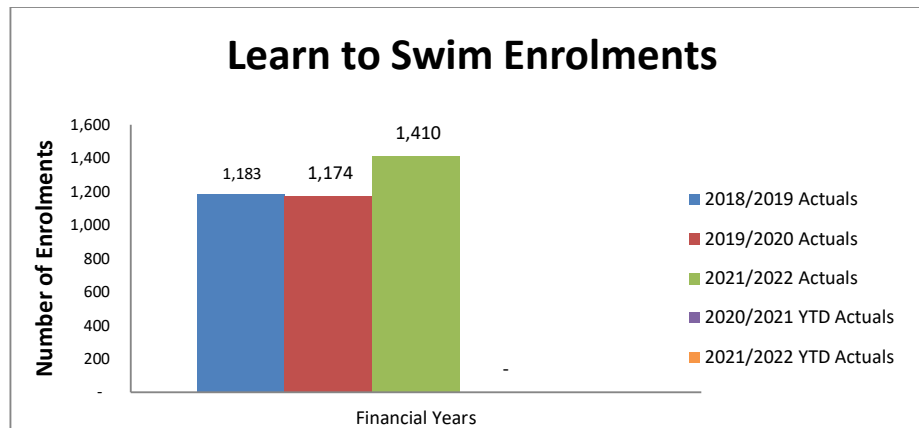
The increase in 2018/2019 was due to a number of contributing factors such as improvements to Learn to Swim program/swim passes/club use, word of mouth, improved customer service model and an improved marketing plan.

The cooler weather experienced in the second half of the pool season, along with the earlier closure as a result of COVID-19, had an impact on the number of visitors to the Gawler Aquatic Centre in 2019/2020.

2020/2021 saw steady attendance at the facility but was heavily impacted by the November 2020 COVID-19 lockdown that saw the temporary closure of the facility and subsequent attendance restrictions through until December 2020.

The seasonal Aquatic Centre remained closed as scheduled for Q1 2021/2022 and will reopen in Q2 2021/2022.

Graph 18.1



Comments:

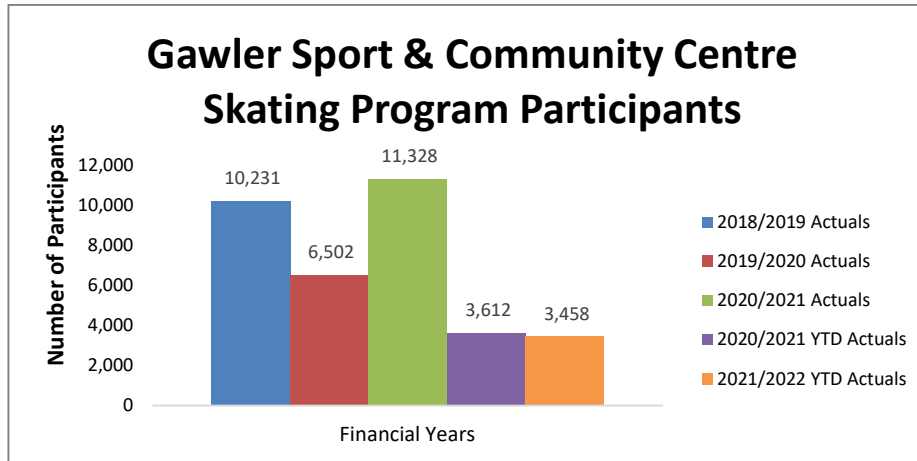
Learn to Swim enrolments include the following programs:

- School Term programs (Term 4 and Term 1)
- January and December Intensive Programs
- VACSWIM
- SONDER Holiday Program

Learn to Swim enrolments for 2020/2021 substantially increased on previous seasons due in part by the introduction of Sports Vouchers where primary School aged children are eligible for \$100 State Government Subsidy, and the popularity of the Centres self-run VACSWIM program. The term 4 and 1 programs also saw record enrolment numbers.

Graph 18.2

Gawler Sport & Community Centre

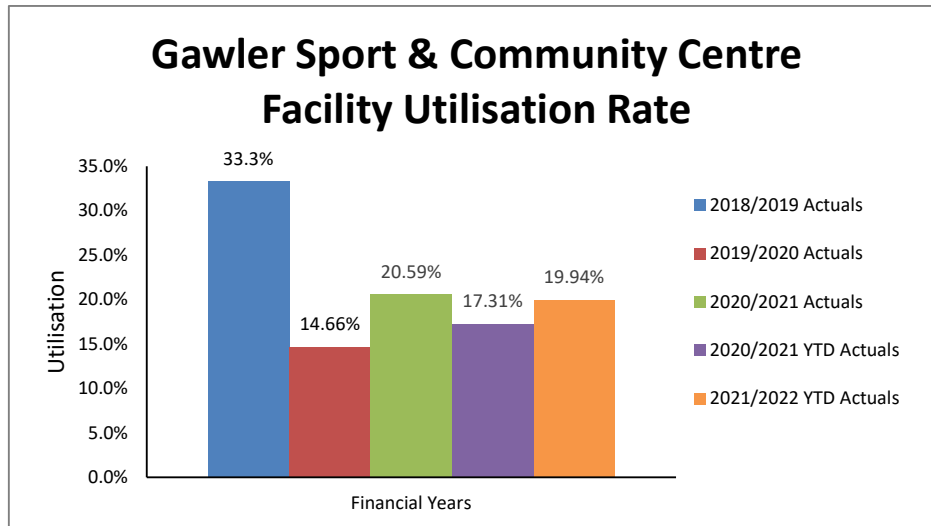


Comments:

Despite COVID-19 the attendance numbers for skating substantially increased in 2020/2021. The Administration is of the belief that the significant works to the upgrade of the Stadium with an increased focus on advertising skating through social media has increased interest from the community in general.

The Q1 2021/2022 skating program participants are slightly down on 2020/2021 but this can be attributed to the July 2021 COVID-19 lockdown that saw the closure of the Sports Centre, cancellation of multiple skating sessions and decreased venue capacities for subsequent weeks after reopening.

Graph 19.1



Comment:

Facility Hire at Gawler Sport & Community Centre (GSCC) remains an important service for the community, with in excess of 60 community groups regularly utilising the facility.

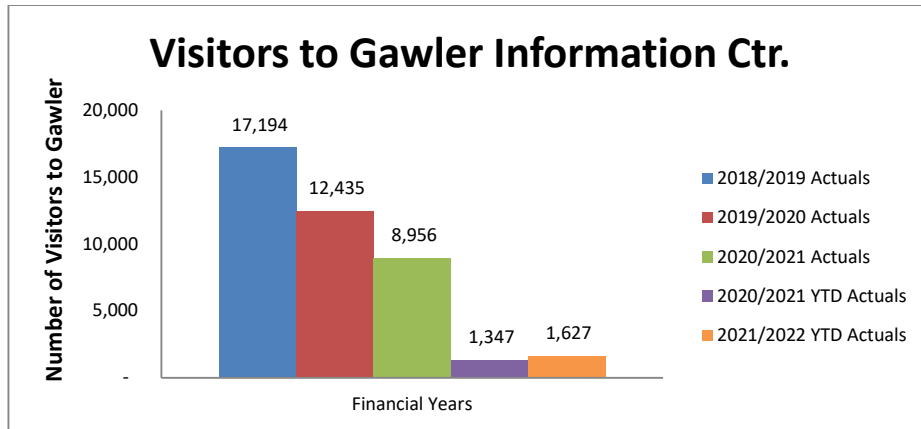
Challenges include maximising occupancy in non-peak times (between 9am-4pm weekdays and smaller meeting room use on weekends).

The Centre closed in March 2020 due to COVID-19 restrictions and then was again impacted by the November 2020 state lockdown where the centre was closed for 2 weeks. In some cases, bookings were cancelled by some groups up to 4 weeks.

Q1 2021/2022 has seen a slight increase on Q1 2020/2021 for utilisation even with the July state wide COVID-19 lockdown which saw the closure of the facility and the non-returning of some user groups for up to 3 weeks after the facility reopened.

Graph 19.2

Tourism



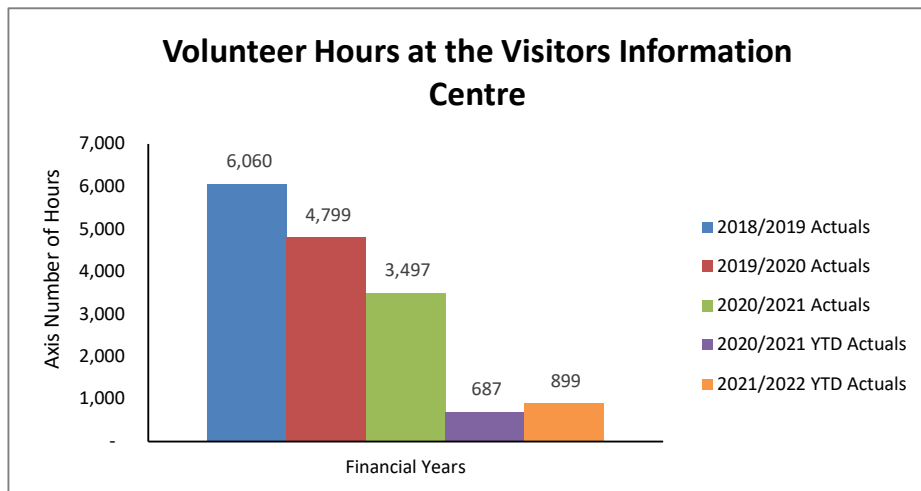
Comments:

South Australian Accredited Visitor Information Centre Statistic collection data indicates that the visitors that visit information centres come in for maps, brochures and local knowledge about the town and region.

The significant drop in visitors in 2019/2020 is due to the closure between 17 March and 27 May of the centre due to COVID-19 restrictions.

The state lockdown which once again forced the closure of the centre has drastically impacted the number of visitors once again.

Graph 20.1



Comments:

This graph represents the number of volunteer hours required each financial year to assist in the functioning of the Gawler Visitors Centre.

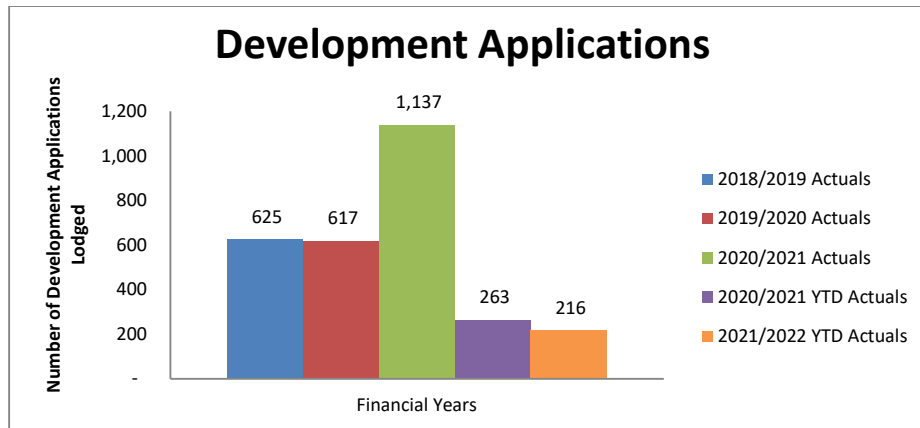
In recent years, the Visitors Information Centre has had a number of volunteers retiring and a number of new programs implemented. Both of these factors contribute to the need for additional volunteer hours to ensure they are provided with the necessary professional development training for accreditation purposes.

The significant drop in volunteer hours in 2019/2020 is due to the closure between 17 March and 27 May of the centre due to COVID-19 restrictions.

The state lockdown which once again forced the closure of the centre has drastically impacted the operations of the centre once again.

Graph 20.2

Town Planning



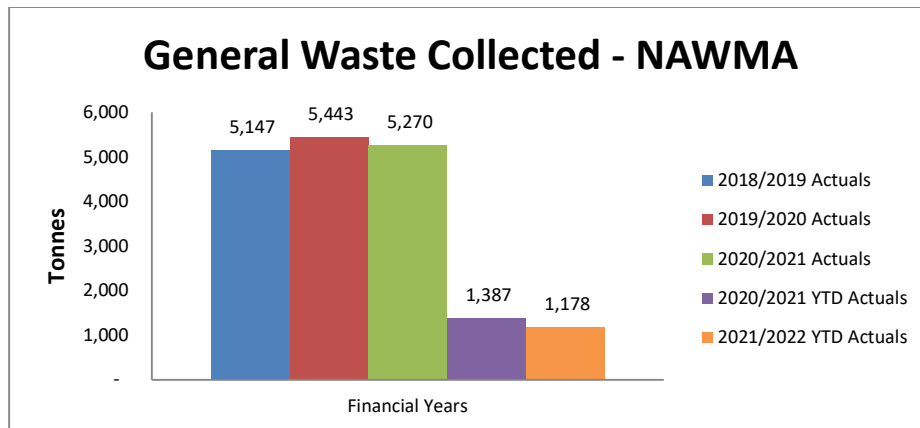
Comments:

Development Applications in 2020/2021 increased by 84.27% compared to 2019/2020.

The Administration is of the view that this has been informed by various stimulus funding initiatives provided by other tiers of Government (e.g. various grants available through the State and Federal Government) and residents doing various home renovations during the period of the COVID-19 restrictions.

Graph 21.1

Waste Management

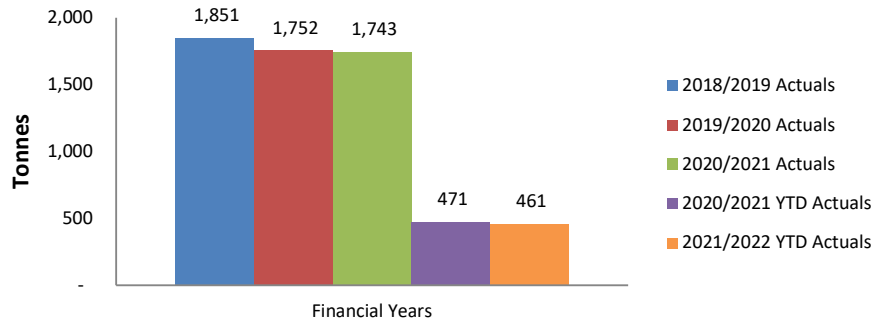


Comments:

The result for 2020/2021 reflects a 3.18% decrease from 2019/2020

Graph 22.1

Waste Collected - NAWMA Recycled



Comments:

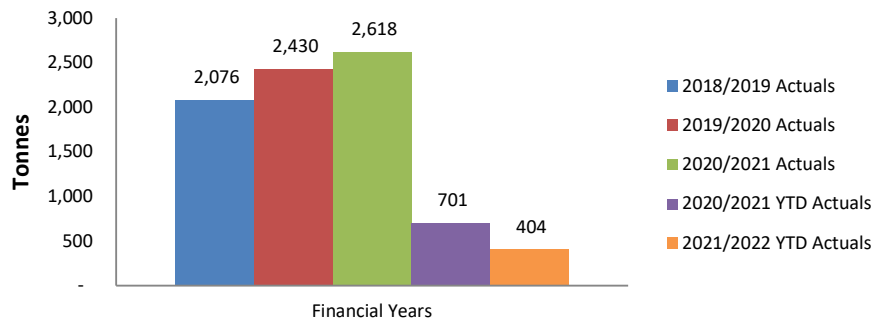
The volume of recyclable waste collected has continued to decline over the 4 years (2017/18 to 2020/2021) with a .52% decrease in 2020/2021 (compared to 2019/2020).

A marketing program was employed by NAWMA in 2018/2019 which is aimed at driving improvement in recycling practices by residents.

The reduction in waste tonnage diverted from landfill, which directly materially, and adversely, impacts Council's Waste Management Costs (due to the \$140 per tonne State Government Solid Waste Levy incurred on waste sent to landfill) would suggest that community education on appropriate waste management techniques is required.

Graph 22.2

Waste Collected - NAWMA Green



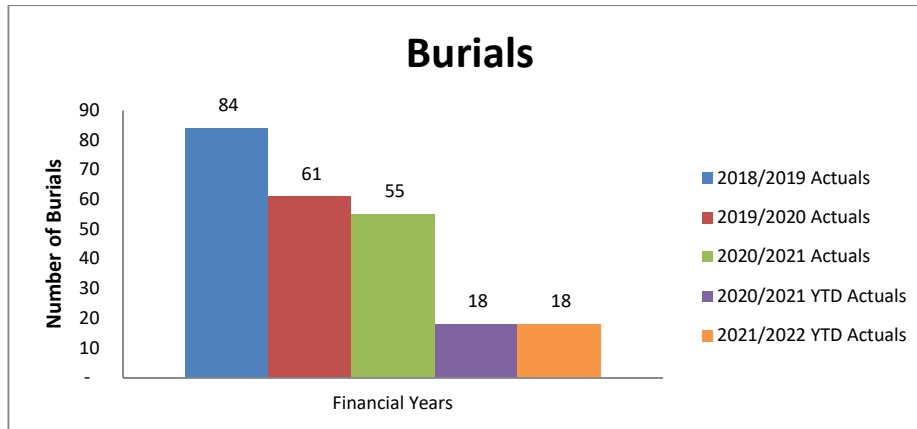
Comments:

Anecdotally, it is presumed that the increase in waste processed is due to COVID-19 consequences (i.e. residents staying at home during the height of the pandemic and taking the opportunity to maintain their gardens).

Disclaimer: YTD Actual does not include September which was not available at the time of reporting

Graph 22.3

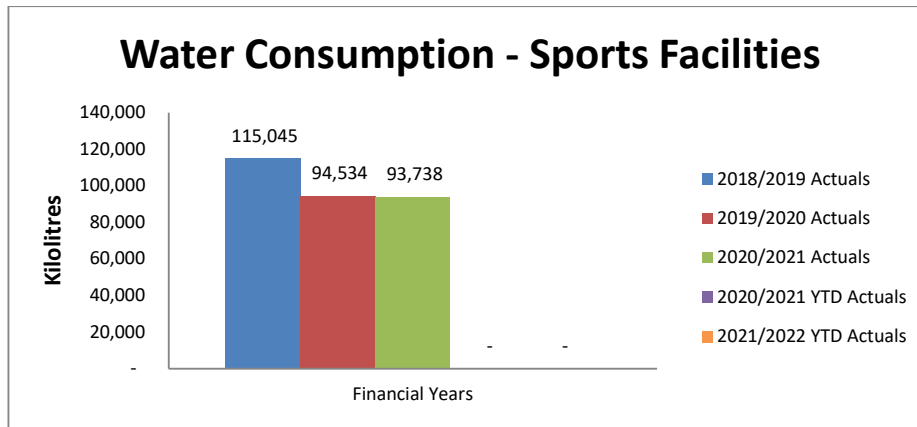
Willaston Cemetery



Comments:

Graph 23.1

Water Consumption



Comments:

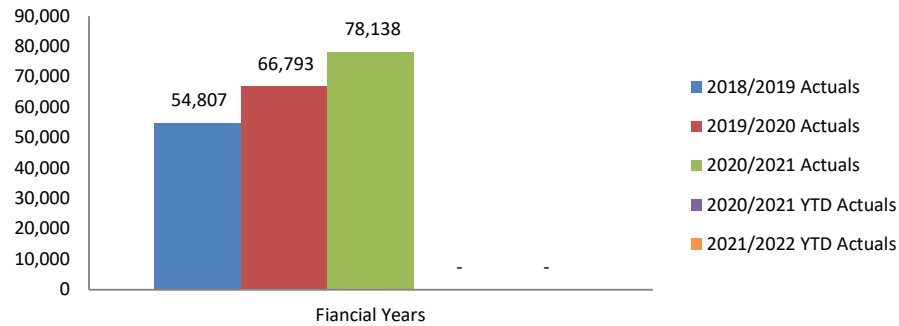
The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

The increase in 2018/2019 was heavily driven by the significant decrease in rainfall (refer graph 24.4 for rainfall statistics).

Graph 24.1

Water Consumption - Parks & Gardens



Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

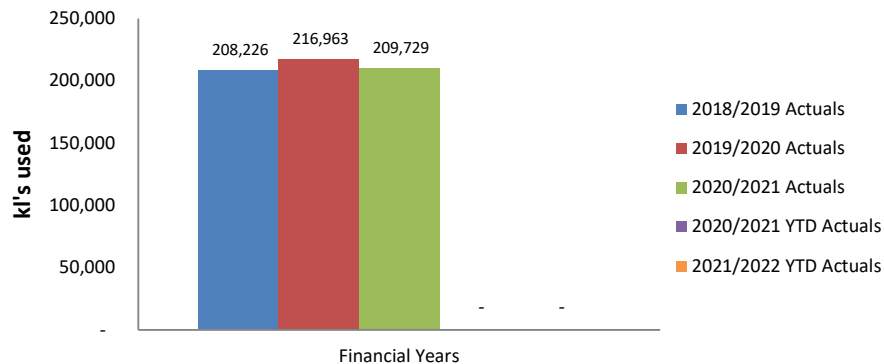
The demand for water in irrigating Council's parks & gardens is supported by the automated monitoring and irrigation system.

The increase in 2019/2020 was heavily driven by the significant decrease in rainfall (refer graph 24.4 for rainfall statistics).

The increase over-time is also influenced by an increase in irrigated reserves as well as the timing of the rainfall (i.e. heavy rainfall in shorter periods)

Graph 24.2

Total Water Consumption (Council Wide)



Comment:

This is the total water consumed by Council including buildings, parks and gardens and open space.

Investigations are underway in respect to possible alternate supply options thus potentially reducing the reliance on mains water consumption.

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's sporting facilities & parks & gardens is supported by the automated monitoring and irrigation system.

Graph 24.3



Graph 24.4

Note No.	Function	Description of variation	Council Motion No.	OPERATING REVENUE				OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES	TOTAL
				Statutory Charges	Oper. Grants & Contrib.	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Depreciation		Capital Expenditure	Capital Grants / Asset Sales	Transfers from Res.	

Section A - Budget transfers approved by staff in accordance with Budget Management Policy (limited to \$15K Operating, \$30K Capital - provided no change in Service levels)

1	Parks & Gardens / Street Beautification	Minor transfers between accounts							\$0		\$0				\$0
2	Capital Expenditure	Murray Street Upgrade Stage 6 & Gawler Caravan Park									\$0	\$0			\$0
3	Capital Expenditure	Jane Street Road Reconstruction & Bus Station Compliance Project 2021/2022									\$0	\$0			
4	Capital Expenditure	Jane Street Road Reconstruction, Improve Bus Stops Facilities Program, Renew Kerb & Gutter Program and Tambelin Station Accessibility Upgrade									\$0	\$0			
5	Capital Expenditure	Gawler West Playground & Gawler West Basketball Court									\$0	\$0			\$0

SUB-TOTAL: SECTION A				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Section B - Unspent Operating Initiatives & Capital Project funds b'fwd from previous financial year

Rollovers from 2020/2021 or Adjustments to Budget that was brought forward in 2021/2022 Annual Adopted Budget

6	Capital Expenditure	Murray Street Upgrade Stage 6									\$0	(\$15,686)			(\$15,686)
7	Capital Expenditure	Upgrade CCTV in Town Centre									\$0	\$437			\$437
8	Capital Expenditure	Walker Place Redevelopment									\$0	(\$43,060)			(\$43,060)
9	Capital Expenditure	Gawler Caravan Park Structural Repairs									\$0	(\$14,714)			(\$14,714)
10	Capital Expenditure	Construct New Kerb & Gutter with on street parking Main North Road									\$0	(\$4,105)			(\$4,105)
11	Capital Expenditure	Murray Street Upgrade Stage 7									\$0	\$162,049	(\$328,099)		(\$166,050)
12	Capital Expenditure	Apex Park Toilet Design & Construction									\$0	(\$27,433)			(\$27,433)
13	Capital Expenditure	Digital Way Finding Sign Installation									\$0	\$43,060			\$43,060
14	Capital Expenditure	Improve Bus Stop Legislative Compliance Program 2020/2021									\$0	\$95,705			\$95,705
15	Capital Expenditure	Economic Stimulus Package Project - Install Shade Sails to Playgrounds									\$0	\$33,283			\$33,283
16	Capital Expenditure	Economic Stimulus Package Project - Gum Tree Plaza Paving Adoptions									\$0	(\$4,400)			(\$4,400)
17	Capital Expenditure	Martins Place Construction of Changing Places Toilets									\$0	(\$15,530)	\$24,945		\$9,415
18	Capital Expenditure	Gawler West Basketball Court (Rollover LRCIP Funded Project)									\$0	\$25,000			\$25,000
19	Capital Expenditure	Building Security Upgrades									\$0	\$17,168			\$17,168
20	Capital Expenditure	Installation of DDA Compliant Lift At the Visitors Information Centre									\$0	\$59,201			\$59,201

SUB-TOTAL: SECTION B				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$310,975	(\$303,154)	\$0	\$7,821
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Section C - Budget Variations previously approved by Council

21	Engineering	Picture Exchange Communication Board Installation	2021:08:COU334								\$0	\$6,000			\$6,000
22	Street Sweeping	Street Sweeping Program	2021:09:COU377						\$43,000		\$43,000				\$43,000
23	Community Support	Funding to assist RSL to hold 2022 Dawn Service (ANZAC Day)	2021:08:COU331						\$2,300		\$2,300				\$2,300
24	Economic Development, Marketing & Communications Management	Review of Gawler Connected Community App	2021:09:COU351						\$10,000		\$10,000				\$10,000
25	Community Support	Community Grants	2021:09:COU366						\$6,057		\$6,057				\$6,057

SUB-TOTAL: SECTION C				\$0	\$0	\$0	\$0	\$0	\$61,357	\$0	\$61,357	\$6,000	\$0	\$0	\$67,357
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Section D - Budget Variations for approval by Council

Net \$0 Variations to 2021/2022 Budget between projects with values exceeding the value stipulated in the Budget Management Policy

26	Capital Expenditure	Greater Adelaide Cycleway (Connection from Stuart O'Grady to Barossa Trail) - Stage 1									\$0	(\$72,000)			(\$72,000)
27	Capital Expenditure	Greater Adelaide Cycleway (Connection from Stuart O'Grady to Barossa Trail) - Stage 2									\$0	\$72,000			\$72,000
28	Capital Expenditure	Visitors Information Centre Upgrade & Co-location of Community Art Gallery									\$0	(\$41,190)			(\$41,190)
29	Capital Expenditure	Installation of DDA Compliant Lift At the Visitors Information Centre										\$41,190			\$41,190
30	Capital Expenditure	Road Reseal Program 2021/2022									\$0	\$110,000			\$110,000
31	Capital Expenditure	Jane Street Road Pavement Reconstruction									\$0	(\$110,000)			(\$110,000)
32	CEO Office / Human Resources	Salary budget incorrectly allocated to the wrong work order						\$0			\$0				\$0

Note No.	Function	Description of variation	Council Motion No.	OPERATING REVENUE				OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES	TOTAL
				Statutory Charges	Oper. Grants & Contrib.	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Depreciation		Capital Expenditure	Capital Grants / Asset Sales	Transfers from Res.	
33	Parking Control / Development & Regulatory Services / Animal & Pest Control / Inflammable Undergrowth	Salary budget incorrectly allocated to the wrong work order						\$0			\$0				\$0
34	CEO Office / Depot Operations	CEO Consultants budget will be used to fund the remainder of the work force planning for Town Services							\$0		\$0				\$0
Variations carrying monetary effect to the 2021/22 Budget															
35	Capital Expenditure	Construct New Kerb & Gutter with on street parking Main North Road									\$0	(\$1,100)			(\$1,100)
36	Sports Facilities Indoor	Acoustic Review for Gawler Sport and Community Centre							\$1,900		\$1,900	(\$1,900)			\$0
37	Capital Expenditure	Digital way finding sign									\$0	\$1,000			\$1,000
38	Capital Expenditure	Ceramic Mural Restoration Project									\$0	\$14,000			\$14,000
39	Capital Expenditure	Princes Park Community Hub									\$0	\$411,500	(\$178,250)		\$233,250
40	Capital Expenditure	Building & Security Upgrades									\$0	\$34,883			\$34,883
41	Capital Expenditure	Deadmans Pass Staircase Renewal (Year 2)									\$0	\$35,500			\$35,500
42	Capital Expenditure	Replacement of Charge Stations									\$0	\$23,220			\$23,220
43	Capital Expenditure	Streetlighting Conversion Grant Funding (unsuccessful in obtaining Commonwealth funding)									\$0		\$500,000		\$500,000
44	Capital Expenditure	Replace Major Plant Program 2 Backhoes									\$0	\$5,000			\$5,000
45	Capital Expenditure	Blackspot Project - Upgrade Intersection of Dalkeith Road & Stebonhealth Rd - The remaining \$20K was for PM costs which have been transferred to another project									\$0	(\$140,000)	\$120,000		(\$20,000)
46	Capital Expenditure	New Horticulture Truck									\$0	\$4,000			\$4,000
47	Community Support Management	Karbeethan Reserve Redevelopment - Stage 1 (Project will be completed over two financial years)						\$53,579			\$53,579	(\$374,579)	\$175,500	\$175,500	\$30,000
48	Council Buildings / Financial Services	Additional Building Depreciation as a result of Building revaluations completed at 30 June 2021 funded by additional Financial Assistance Grant funding received by Council in 2021/2022			(\$96,735)					\$72,342	(\$24,393)				(\$24,393)
49	Depot Operations	Additional income generated from a COVID-19 support package provided to business that supported apprentices throughout the pandemic				(\$50,000)					(\$50,000)				(\$50,000)
50	Financial Services	Local Roads Supplementary Grant (Additional Funding)			\$16,606						\$16,606				\$16,606
51	Financial Services	Bank Guarantee interest and fees charged refunded to Council					(\$28,165)				(\$28,165)				(\$28,165)
52	Roads	Patch & Repair Program 2021/2022 - Project identified to be operating in nature							\$56,000		\$56,000	(\$56,000)			\$0
53	Roads	Crack Seal Roads & Shared Path Program 2021/2022 - Project identified to be operating in nature							\$70,000		\$70,000	(\$70,000)			\$0
54	Youth Services	Adjustment to Youth Space Based Traineeship (New Initiative) due to traineeship being over 2 financial years						(\$28,000)			(\$28,000)				(\$28,000)
55	Financial Services	Purchase of BIS Labour Budgeting Module									\$0	\$27,000			\$27,000
56	Engineering Services	Consultants required to incorporate open space assets into Councils Asset Management System							\$38,000		\$38,000				\$38,000
57	Town Planning	Additional Development Application Revenue Collected		(\$20,000)							(\$20,000)				(\$20,000)
SUB-TOTAL: SECTION D				(\$20,000)	(\$80,129)	(\$50,000)	(\$28,165)	\$25,579	\$165,900	\$72,342	\$85,527	(\$87,476)	\$617,250	\$175,500	\$790,801
TOTAL				(\$20,000)	(\$80,129)	(\$50,000)	(\$28,165)	\$25,579	\$227,257	\$72,342	\$146,884	\$229,499	\$314,096	\$175,500	\$865,979