

# ANNUALREPORT

## 2015 - 2016

[www.gawler.sa.gov.au](http://www.gawler.sa.gov.au)

Gawler



# CONTENTS

Statement of Commitment to Aboriginal Australians .....	3
MESSAGE FROM THE MAYOR .....	4
HIGHLIGHTS FOR 2015/16 .....	6
PROFILE .....	8
Past .....	8
Present .....	8
Council MEMBERS .....	10
Council Member Allowances 2015/2016 .....	12
Council Member Training and Development .....	12
COUNCIL .....	13
Periodic Review of Elector Representation .....	13
Elector Representation .....	13
Public Participation at Meetings .....	13
Committee Structures .....	15
Other Council Committees .....	18
Confidential Items considered .....	19
Corporate Governance .....	24
Role of Chief Executive Officer .....	24
Role of Council .....	24
Risk Management .....	24
Auditor Remuneration .....	24
Human Resources .....	24
Senior Executive Officers Annual Remuneration .....	25
Community Engagement .....	26
Internal Review of Council Decisions (Section 270) .....	26
Freedom of Information .....	27
Access to Council Documents .....	27
Community Land and Council Facilities .....	27
Financial overview .....	28
Operating Performance: .....	28
Financial Position: .....	28
Corporate Reporting .....	29
Community Plan 2014 - 2024 .....	29
Corporate Plan 2014 - 2018 .....	29
Annual Business Plans / Budget .....	30
Long Term Financial Plan .....	30
Competitive Tendering .....	30
National Competition Policy .....	31
Infrastructure and Asset Management Plan .....	31
COMMUNITY PLAN .....	32
FINANCIAL STATEMENTS .....	84
NAWMA ANNUAL REPORT .....	136
GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY ANNUAL REPORT .....	156

**THE TOWN OF GAWLER IS SITUATED ON THE  
TRADITIONAL LANDS OF THE KAURNA PEOPLE AND WE  
RESPECT THEIR SPIRITUAL RELATIONSHIP WITH THEIR  
COUNTRY.**

**WE ACKNOWLEDGE THE KAURNA PEOPLE AS THE  
CUSTODIANS OF THE GREATER ADELAIDE PLAINS  
REGION AND THAT THEIR CULTURAL AND HERITAGE  
BELIEFS ARE STILL AS IMPORTANT TO THE LIVING  
KAURNA PEOPLE TODAY.**

Front page photograph:  
Town Hall and Institute buildings

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# MESSAGE FROM THE MAYOR



It is a privilege to write this report in a year that has given many opportunities to celebrate and enjoy, but also time for reflection. Gawler continues to grow and with this comes challenge but also opportunity. We have begun planning for many projects this year to upgrade or provide new community infrastructure. I would like to highlight three that are 'once in a generation' works:

- First, the Gawler East Link Road project has been a focus in the local media and continues to be a strategic but complex body of work for our Council staff, State government and developer partners. By this time next year I am sure this critical piece of infrastructure will commence construction after around ten years of debate.
- Secondly, planning is in full swing for the re-development of the Gawler Civic Centre (Gawler Connect). The new Centre will see the State Heritage listed Institute and Town Hall restored and repurposed to incorporate a 21st century library, cafe, new Council chamber, multi-purpose space and art gallery, a research, archive and showcase centre for the nationally significant Gawler Heritage Collection, a business and innovation hub and a youth area (phew!). I think it's fair to say the place will be alive with activity right in the cultural heart of Gawler.
- Finally, the decision to buy the TAFE building on High St and move the

majority of Council administration services there is an historic moment. A fit-for-purpose space, better communication and efficient working environment has to be good for Council. On a reflective note, this will mean the Town Hall will no longer be the principal office of Council. It is important to acknowledge the history of our Town Hall and its role in the life of Gawler.

I would like to thank our CEO Henry Inat and all Council staff for your continued hard work and service to our community of Gawler. We maintain a strong financial position, more than half a million surplus despite accelerated growth in our community that has put pressure on our resources. I also thank all Elected Members for your continued support, inspiration and commitment to all things Gawler.

This year was the first time the Town of Gawler participated in an exciting international investment opportunity – a local government visit to Shandong Province in China. Council's CEO, Henry Inat and I met with Government and business representatives in Shandong to showcase our regional businesses that are 'investment-ready'. We expect long term economic benefits to flow from our new international relations.

Council has built strong relationships with community groups and consider them the backbone of a strong community. This year there have been a number of achievements that would not have been realised without us all working together towards a common goal. I am pleased to report that Council is working closely with the Gawler sub-branch of the Returned Services League to restore the World War 1 memorial in Gawler South and build a new war memorial in Pioneer Park. It is hoped that the new memorial will be installed by Anzac Day, 2018.

The new Gawler Farmer's Market next to the Visitor Information Centre has been a great partnership with Council and has really brought that area of our town alive on a Saturday morning. It is good to see the market thriving and becoming a regional asset.

I was proud to learn that our community had won UNICEF recognition as a Child and Youth Friendly Community with Gawler one of only three communities to receive this recognition in Australia. This was the result of many local groups and organisations seeing a need, coming together as a team and what a good result!

In a similar vein, work has started on developing a Reconciliation Action Plan with a focus on relationships, respect and opportunities. Several local community leaders, staff and elected members are working together to ensure both Council and our community embrace Reconciliation and work to overcome a legacy of conflict, misunderstanding and inequality.

November 2015 saw us say goodbye to our much-loved friend and colleague Councillor Scott Fraser, who died after a brave fight with cancer. Scott served on Council for a number of years and was a passionate supporter of our community. I am sure you will all agree when I say he is sadly missed.

On 25 November 2015, the Pinery bushfires left a devastating scar on our wider region. Two lives were lost and more than 80 000 hectares of land scorched. The cost of this fire to the South Australian community is more than \$170 million dollars. I sincerely thank everyone in our fantastic Gawler community for standing strong and responding so quickly to this terrible event. As with the Sampson Flat fire of the previous year, Gawler became an emergency relief and then recovery centre for many weeks. Our staff and community members tirelessly helped our neighbouring Councils in the long clean-up efforts. Thank you, Gawler for demonstrating true community spirit and endeavour.

This past year has been full of joys and some sorrows but one thing is for sure....Gawler stands proud as a strong, vibrant, and most importantly, caring community. Together we celebrate our achievements this year and look forward to a positive year ahead.

Karen Redman, Mayor

# MESSAGE FROM CHIEF EXECUTIVE OFFICER



The 2015/16 financial year was another busy and challenging year for Council on many fronts.

Council continued its implementation of the initiatives contained within the Gawler Community Plan 2014- 2024, which continues as a primary point of reference in Council deliberations when making decisions that affect the Gawler community. This Annual Report outlines Council's achievements relative to the Community Plan, which as you will see has proven to be a busy year for Council and the community.

Gawler continues to experience rapid development and population growth, which presents both opportunities and challenges relative to how such growth is planned for and managed. In this regard, Council continued to undertake a number of key strategic investigations, towards ensuring that such growth is delivered in the best long-term interests of the community.

Council has continued the ongoing planning and design of the restoration and refurbishment of

the iconic and State heritage-listed Town Hall and Gawler Institute. This major \$12m project, \$5.6m of which will be funded from the Federal Government, will culminate in the complete transformation of both sites to a dynamic community precinct. It will include a state of the art Library, multi-purpose space, Business Innovation Hub, youth space, and community meeting spaces. Construction work will commence in early 2017.

Another major milestone for the Council was the strategic decision to acquire the former Gawler TAFE building for the purposes of staff accommodation. The majority of Council administration staff currently located at the Town Hall and at rented premises within the Centrelink building will relocate to the new Town of Gawler Administration Centre in mid-December 2016. Finance costs associated with the purchase price (for which Council only had to pay 44% of an agreed market valuation) and subsequent fit-out of the building will be extensively offset by recurrent rental savings of \$115,000. Further, new rental income will be received from commercial tenants who will predominantly lease the ground floor of the building. The strategic decision to acquire the site will satisfy Council's staff accommodation requirements for many years to come.

The State Government announced a \$55m budget provision to construct the keenly anticipated 'Gawler East Link Road'. The construction of such major infrastructure has been long awaited, and on completion in 2019 will facilitate a reduction in the major traffic volumes being experienced within the Gawler town centre and along the main arterial road from Adelaide leading into the

town. The Council has commenced planning with the State Government, developers, other key stakeholders, and the community on the most appropriate and strategic long-term alignment of the road and to investigate and determine funding mechanisms. Council has also undertaken considerable community consultation regarding this major infrastructure initiative, construction of which is to commence in 2017.

From a financial perspective, Council achieved an underlying operating surplus of \$512,000, after allowing for advance Federal Government grant payments for 2015/16 that were received in late June 2015 and subsequently accounted for in the previous financial year. This is a positive financial outcome, and builds on the sound financial management of recent years.

The Council again reduced its long-term debt from \$10.8m to \$8.7m. The reduction in debt since 2010/11 (when Council's debt peaked at \$14.7m) has resulted in Council having an increased level of loan funding capacity to fund future major capital works initiatives.

I would like to thank all staff and volunteers of the Council, who continued to deliver a wide range of quality services to the community.

I would also like to thank the Mayor and Councillors for their ongoing support throughout the year.

Henry Inat  
Chief Executive Officer

# HIGHLIGHTS FROM 2014/15

## *Adoption and/ or progression of key planning documents:*

- Arts and Culture Strategy
- Social Infrastructure and Services Study
- Rural Land Use and Infrastructure Investigation
- Willaston Cemetery Conservation and Management Plan
- Heritage Collection Management and Action Plan
- Carparking Strategy for Town Centre
- Gawler Reconciliation Action Plan
- Town Centre Urban Design Precinct Plan
- Library Strategic Management Plan
- Gawler Open Space Sport and Recreation Plan
- Gawler Aquatic Centre Needs and Feasibility Analysis
- Disability Access and Inclusion Plan
- Environmental Management Plan
- Information and Communications Technology Strategy 2016-2019
- Barossa Light and Lower Northern Region Public Health and Wellbeing Plan

## **Major Capital Investment projects:**

- New footpaths – 4.4kms along 18 roads (\$667,000)
- Programmed resealing of sealed roads – 4.6kms across 19 different roads (\$615,000)
- Programmed replacement of road plant and equipment / light fleet vehicles (\$569,000)
- Gawler Aquatic Centre – various upgrades (\$252,000)
- Murray Street Stage 5 upgrade – Calton Road / Walker Place intersection (\$224,000)
- Stormwater drainage (\$291,000)
- Completion of playground upgrades and outdoor gym equipment Apex Park (\$258,000)
- Road reconstruction – Duffield Street, Gawler East (\$190,000)
- Willaston Cemetery upgrade (\$167,000)
- Programmed re-sheeting of unsealed roads (\$95,000)
- Footpath renewal (\$75,000)
- Willaston Oval carpark upgrade (\$66,000)
- Disability access ramps (\$56,000)
- South Gawler Football Clubrooms fire service equipment upgrade (\$55,000)
- New kerb and gutter – 900 metres (\$50,000)
- New pool blanket – Gawler Aquatic Centre (\$34,000)
- Streetlighting upgrades (\$33,000)
- Irrigation equipment upgrades (\$27,000)
- Renewal / replacement of street furniture (\$24,000)

In total, the Town of Gawler (Council) invested \$5.478m in capital works programs this year.

Council also secured the purchase of a new Administration Centre in High Street, Gawler East (being the building formerly occupied by Gawler TAFE). The majority of administration staff currently located at either the Town Hall or rented premises within the Centrelink building (High Street) will relocate to the new Administration Centre in December 2016. Annual rental savings of \$115,000 will occur from this initiative, in conjunction with new rental income being derived from commercial tenants who will also occupy the new Administration Centre.

Based on a 2001 agreement with TAFE, when the building was first constructed, Council has acquired the property at only 44% of the market valuation. That reflects agreement at the time on a number of matters related to the TAFE relocation.



*Town of Gawler Administration Centre – formerly Gawler TAFE. Administration staff will relocate to the site in December 2016*

## Sound Financial Management

- Underlying adjusted operating result of a \$512,000 surplus (after adjusting for advance Federal Government grant funding for 2015/16 received in June 2015) (2015/16 adopted budget of \$912,000 surplus)
- Net Financial Liabilities ratio result of 50% (2015/16 adopted budget estimate of 51%)
- Asset Sustainability Ratio of 97% (policy target estimate of between 90-100%)
- Percentage of outstanding Rate Debtors reduced from 4.87% to 3.95% (2015/16 target of 3.5%)
- Effective treasury and budget management, facilitating a further reduction in debt from \$10.821m to \$8.652m
- Reduction in interest cover ratio, which measures net interest expense as a percentage of total operating revenue, from 2.5% to 2.1% (the ratio peaked at 4.1% as at 30 June 2012) (adopted budget target estimate of 2.4%)

## Community Support

### Projects and Events:

- 2016 Anzac Commemorations (in-kind support)
- Gawler South WW1 Memorial Monument restoration (\$10,000 contribution)
- All Wars Memorial (Pioneer Park) (\$10,000 contribution)
- Youth Film Festival
- National Youth Week 2016
- Gawler Fringe (attended by approximately 5,000 people at Walker Place)
- Gawler Show (cash and in-kind support of \$33,000)
- Australia Day breakfast (cash and in-kind support of \$9,000)
- Gawler Farmers Market (officially launched on 30/1/16) (Council facilitated seed funding State Government grant of \$80,000)
- Community Arts initiatives (e.g. Jazz Festival, SALA Festival)
- National Reconciliation Week
- National Volunteer Week
- Youth Leadership Program



*Town of Gawler stall at the Gawler Show with Connie Hall and Donna Aldridge*



*Team TOG at the 2015 Local Government Metro Games*



*Minister Brock visit with Laura Gamble, Mayor Redman, Minister Brock and Emily Lovett*

### Community Grants:

- Community Grants Scheme (\$15,815 allocated across 17 community groups)
- Gawler Community House (\$10,000 contribution)
- Historic Walls Grant Scheme (\$25,000 annual budget provision)
- Hero Building Program (to support restoration of store fronts within the main street of Gawler) (\$10,000 annual allocation)
- Temporary Public Arts Grants (\$4,200 allocated across seven artists)
- Youth Sportsperson Sponsorship Program (\$2,000 allocated across 10 young people)

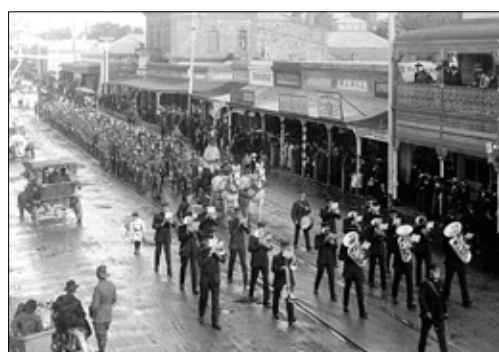
### Other Highlights

- Recognition as a Child Friendly City by UNICEF – Gawler is one of the first three communities within Australia to receive the recognition
- 2016 Council Best Practice Showcase: Youth Recreational and Open Space Precinct (Clonlea Reserve) – 'High Commendation' received at Local Government (LG) Professionals SA Leadership Excellence Awards

# PROFILE

## Past

***Established in 1839  
Gawler is South  
Australia's first country  
town and the largest and  
most significant historic  
town.***



*Main Street, Gawler.  
Image courtesy of Gawler Now and Then*

Gawler is located 42 kilometres north of the Adelaide Central Business District and identifies itself as a separate township between the city and the country. Gawler Council covers an area of 42 square kilometres.

## Present

Gawler's estimated population, according to the Australian Bureau of Statistics in 2014, was 22,219. Since its formation in 1839, Gawler has served as a regional centre for the surrounding area providing retail, education, medical, community and recreational services and facilities. The services catchment for Gawler is estimated at 90,000 people.

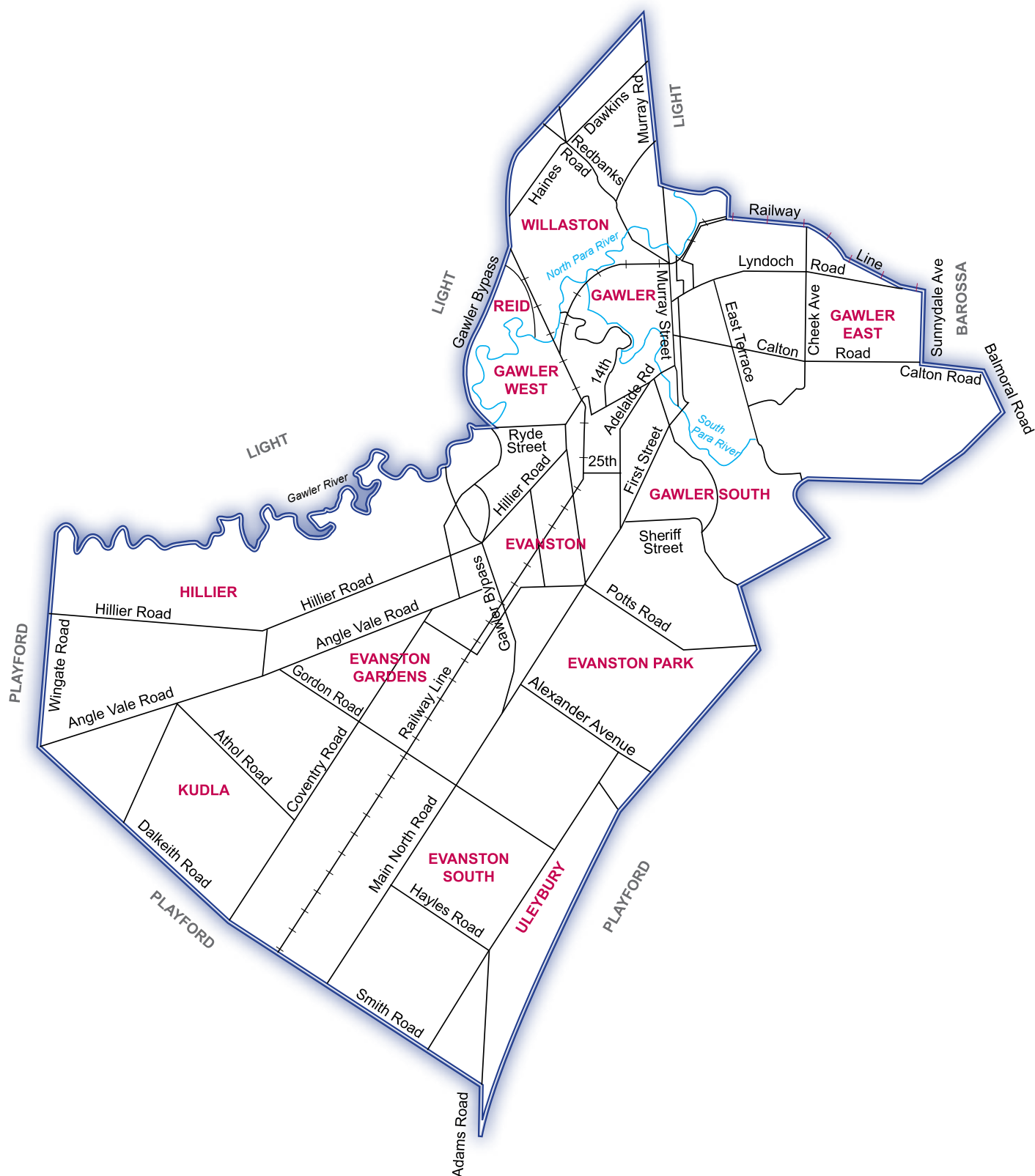
Young families, retirees and elderly citizens choose to live in Gawler for its relaxed lifestyle. Residents and visitors identify that the strong sense of history, community and environmental pride are major social assets for Gawler, complementing the services and facilities it provides.

The community is actively interested and involved in the changes that affect the town. Community consultation undertaken by the Council and the increasing use of social media provides avenues for public debate and the opportunity for residents to influence future outcomes.



*Pioneer Park, Gawler*

# LOCAL GOVERNMENT AREA



# COUNCIL MEMBERS



**Mayor, Karen Redman**

Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
CEO Performance Management Panel  
External Funds Committee  
Gawler Heritage Collection Committee  
Audit Committee  
New War Memorial Working Group  
Reconciliation Action Plan Working Group



**Cr David Hughes**

Deputy Mayor (November 2015 - present)  
Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
CEO Performance Management Panel  
Audit Committee  
Council Development Assessment Panel  
(November 2015 - present)  
New War Memorial Working Group  
Gawler Farmers' Market Community Consultative Committee  
Gawler & District Health Advisory Council



**Cr Marilyn Nicolson**

Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
Council Development Assessment Panel  
External Funds Committee  
Audit Committee (November 2015 - present)  
NAWMA Board



**Cr Kevin Fischer**

Infrastructure and Environmental Services Committee  
Council Development Assessment Panel  
New War Memorial Working Group



**Cr Adrian Shackley**

Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
Elderly Centre Advisory Committee  
(November 2015 - present)  
Gawler River Floodplain Management Authority  
Gawler Rivers Biodiversity Working Group  
Gawler Community House Board (November 2015 - present)  
Reconciliation Action Plan Working Group



**Cr Scott Fraser**

(19/11/2010 - 16/11/2015)  
Infrastructure and Environmental Services Committee  
Elderly Centre Advisory Committee External Funds Committee  
Council Development Assessment Panel  
Cr Fraser passed away in November 2015 following a brave battle with cancer.  
In accordance with Council's Supplementary Election Policy this vacancy was not filled



**Cr Robin Symes**

Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
Elderly Centre Advisory Committee  
External Funds Committee  
New War Memorial Working Group



**Cr Beverley Gidman**

Elderly Centre Advisory Committee – Proxy  
(November 2015 - present)  
Audit Committee



**Cr Ian Tooley**

Deputy Mayor (November 2014 - November 2015)  
Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
CEO Performance Management Panel  
Gawler Youth Advisory Committee  
New War Memorial Working Group  
Gawler Farmers' Market Community Consultative Committee



**Cr Paul Koch**

Corporate and Community Services Committee  
Infrastructure and Environmental Services Committee  
CEO Performance Management Panel  
External Funds Committee  
Gawler Heritage Collection Committee  
Gawler Youth Advisory Committee  
Audit Committee  
Gawler River Floodplain Management Authority (Proxy)  
NAWMA Board  
Gawler Rivers Biodiversity Working Group



**Cr Jim Vallelonga**

CEO Performance Management Panel



*Clonlea Park playground*

# COUNCIL MEMBER ALLOWANCES 2015/2016

## Council Member Allowances (July 2015 – June 2016)

Mayor.....	\$69,382
Deputy Mayor (to November 2015) .....	\$19,336
Deputy Mayor (November 2015 – present) .....	\$19,690
Councillors.....	\$17,345

## Audit Committee Independent Member Allowances

Chair (Independent Member) \$5,807.

Independent Member \$4,223.

Councillors sitting on this Committee receive no additional benefits or allowances.

## Council Development Assessment Panel Independent Member Allowances

Chair (Independent Member) \$4,660.

Independent Member \$3,350.

Councillors sitting on this Committee receive no additional benefits or allowances.

## COUNCIL MEMBER TRAINING AND DEVELOPMENT

All Council Members completed mandatory training as required by the Local Government Act 1999, in December 2014 following the local government general election.

Council Members attended the following training and development activities during 2015/16.

- Conflict of Interest Changes
- Dashboard and Records Management
- Local Government Accountability and Governance Bill Workshop
- Planning Law and Development Assessment Seminar
- Local Government Association Conference and Annual General Meeting
- Council Members Forum

## Meeting Attendance

During 2015/16 Council met 12 times. 13 Special Council meetings were called when a decision of Council was required before the next ordinary meeting or to consider submissions from citizens during a public consultation process.

Council Member	Ordinary Council Meeting			Special Council Meeting		
	Attendance	Apologies	%	Attendance	Apologies	%
Mayor K Redman	12		100	13		100
Cr K Fischer	12		100	12	1	92
Cr B Gidman	11	1	92	12	1	100
Cr D Hughes	12		100	13		100
Cr P Koch	12		100	13		100
Cr M Nicolson	11	1	92	12	1	92
Cr A Shackley	12		100	13		100
Cr R Symes	11	1	92	12	1	92
Cr I Tooley	9	3	83	10	2	76
Cr J Vallelonga	10		75	9		69

## ELECTOR REPRESENTATION

Gawler Council is represented by the Mayor and 10 Area Councillors.

Council's total representation quota (the number of electors for each Councillor) is 1:1,500 (16,507 electors). A comparative table below compares local and similar sized councils to Gawler, as at 29 February 2016.

	Town of Gawler	The Barossa Council	Light Regional Council	City of Murray Bridge	City of Whyalla
Electors	16,507	16,815	9,845	13,800	15,168
Councillors	11	12	11	10	10
Ratio	1,500	1,401	895	1,380	1,516

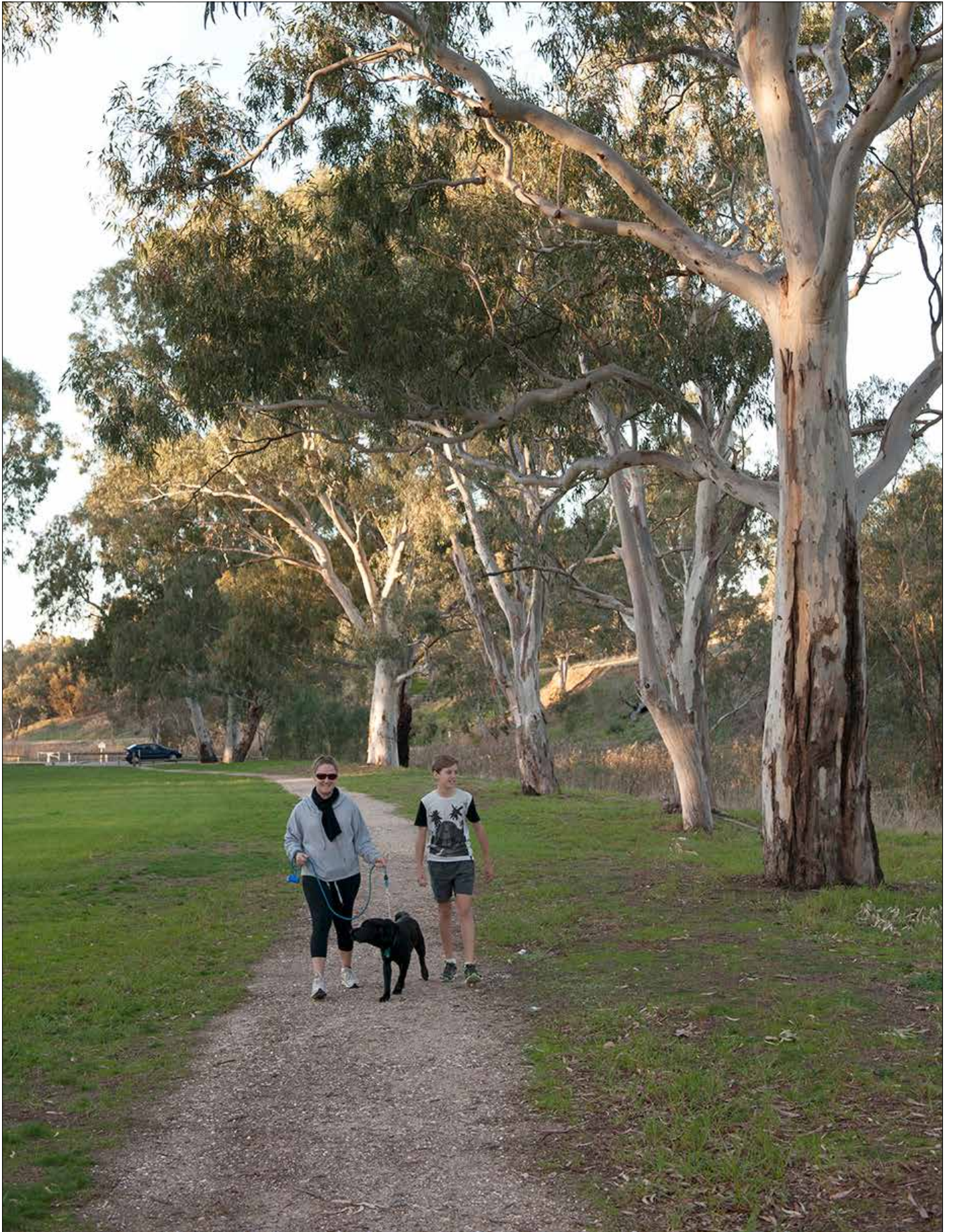
## PUBLIC PARTICIPATION AT MEETINGS

Members of the public are welcome to attend Council and Committee meetings. Agendas of Council and Committee meetings are placed on public display no less than three days prior to meetings except for Special meetings. Minutes are available for viewing within five days of that meeting at Council's Administration Office and on Council's website [www.gawler.sa.gov.au](http://www.gawler.sa.gov.au)

Members of the public have many opportunities to express their views to Council on particular issues.

- Deputations** – People wishing to appear at a meeting of Council, or Committee, must make a written request to the Chief Executive Officer, no later than two weeks prior to the meeting date. The request must include a summary of the deputation.
- Petitions** – Written petitions (including letters of multiple signatories) can be addressed to the Council on any issue within the Council's jurisdiction. The recommended petition format is published on Council's website.
- Written Requests** – A member of the public can write to the Council regarding any Council policy, activity or service. Service requests can also be made via Council's web site.
- Council Members** – Citizens can contact Members of the Council to discuss any issue relevant to Council.
- Public Open Forum** – is held at the commencement of each ordinary Council Meeting to encourage direct communication between the public and Council. There is a 20 minute open segment to make statements or ask questions. The time available is allocated to speakers on an equal basis with a maximum five minutes per speaker. Therefore if five people want to participate, then a maximum of four minutes each will be allocated. The Mayor will ask for the names of people wishing to participate.
- Staff Members** – Members of the public can contact Council staff to discuss any issue relevant to Council.





*Clonlea Park*

# COMMITTEE STRUCTURES

***Council has established Committees to align Council business with the requirements of the Local Government Act (Section 41). These Committees have no delegated authority unless designated in their Terms of Reference.***

## **Corporate and Community Services**

### ***Usual Meeting time:***

7pm on the second Tuesday of the month, bi-monthly.

### ***Presiding Member:***

Cr David Hughes (to Nov 2015) Cr Ian Tooley (Nov 2015 to current)

### ***Membership:***

Mayor, Deputy Mayor and five Council Members

### ***Terms of Reference***

- i. Finance (excluding statutory and Monthly Finance reports tabled direct to Council);
- ii. Human resources;
- iii. Information technology;
- iv. Customer services;
- v. Insurance and legal;
- vi. Economic development;
- vii. Tourism
- viii. Council property administration [leases];
- ix. Community assistance and support;
- x. Home Assistance Scheme and other elderly support services;
- xi. Children and Youth Services;
- xii. Library and community information services;
- xiii. Sport, recreation and community facilities;
- xiv. Immunisation;
- xv. Corporate communications and marketing;
- xvi. Local government and intergovernmental relations;
- xvii. Local government structural reform;
- xviii. Rates administration;
- xix. Policy reviews;



*Gawler Rivers Path Tapa Pariara*

## Infrastructure and Environmental Services

### *Usual Meeting time:*

7pm on the second Tuesday of the month, bi-monthly.

### *Presiding Member:*

Cr Kevin Fischer

### *Membership:*

Mayor, Deputy Mayor and six Council Members

### *Terms of Reference*

- i. Roads;
- ii. Footpaths;
- iii. Stormwater;
- iv. Development;
- v. Building;
- vi. Planning;
- vii. Heritage;
- viii. Asset management;
- ix. Works and maintenance;
- x. Parks, gardens, playgrounds and reserves;
- xi. Cemeteries;
- xii. Council properties [maintenance and upgrades];
- xiii. Waste and recycling;
- xiv. Murray Street upgrade;
- xv. Animal and plant control;
- xvi. Flood mitigation and flood protection;
- xvii. Emergency management;
- xviii. Bylaws;
- xix. Dog and cat control;
- xx. General inspectorial services;
- xxi. Environment and community health; Parking; and
- xxii. Directional and Civic Signage



Harmony Day

## CEO Performance Management Panel

### *Meeting time:*

At least once every three months or as determined by members.

### *Presiding Member:*

Cr David Hughes

### *Membership:*

Mayor, Deputy Mayor and three Council Members

### *Terms of Reference*

- i. Process for Performance Review of CEO
- ii. Conduct periodic Performance Review of CEO
- iii. Review remuneration and package of CEO

## Elderly Centre Advisory Committee

### *Usual Meeting time:*

At least once every three months or as determined by members.

### *Presiding Member:*

Mr Lance Hatcher

### *Membership:*

Seven independent members and two Council Members

### *Terms of Reference*

- i. Purpose of supporting the effective and efficient management of the Elderly Centre

## Gawler Youth Advisory Committee

### *Meeting time:*

At least once every three months or as determined by members

### *Presiding Member:*

Ms Ashlee Jansen (Oct 2014 – Dec 2015) Ms Jade Kirby (Dec 2015 – current)

### *Membership:*

Eleven independent members and two Council Members

### *Terms of Reference*

- i. To recognise and voice the issues, views and ideas of young people and promote a positive image of youth within the Gawler community



*Gawler Heritage Collection Committee*

### **External Funds Committee**

#### *Meeting time:*

At least once every three months or as determined by members.

#### *Presiding Member:*

Cr Paul Koch (to Nov 2015), Cr Marilyn Nicolson (Nov 2015 to current)

#### *Membership:*

Mayor and four Council Members

#### *Terms of Reference*

- i. A coordination, communication and liaison point between the Grants consultant, Council Members, Council staff, the community and relevant organisations
- ii. Assist, where appropriate community organisations considering submitting grant applications in line with the community grant writing assistance procedure
- iii. Identify strategies to mitigate emerging issues associated with development and implementation of grant submissions
- iv. Provide feedback and strategic advice on progress, milestones, issues resolution and policy directions regarding the Grants consultancy project
- v. Promote and support grant submission concepts within Council and in the community (eg. letters of support, spokesperson at community meetings)

The Committee has delegated powers to endorse grant applications involving spending up to \$10,000 in certain circumstances.

### **Gawler Heritage Collection Committee**

#### *Meeting time:*

At least once every three months or as determined by members.

#### *Presiding Member:*

Mrs Judy Gillett-Ferguson

#### *Membership:*

Four independent members and three Council Members

#### *Terms of Reference*

- i. The Committee is established as an advisory committee to support the Council in the effective and efficient management of the Gawler Heritage Collection by enquiring into, reporting, providing advice and making recommendations to the Council in relation to the following:
  - a. Implementation, management and review of the Gawler Heritage Collection, the Gawler Heritage Collection Management Plan and related policies and procedures
  - b. Identifying internal and external funding applications including grant and sponsorship opportunities
  - c. Initiatives that restore the status, significance and awareness of the collection within the Council's administration and within the broader community
  - d. Local issues, projects, public program initiatives, events and community engagement opportunities in regard to the Gawler Heritage Collection
  - e. Any other matters referred to it by the Council, other Council committees and the CEO

# OTHER COUNCIL COMMITTEES

## *Gawler Council has established*

- A Council Development Assessment Panel (CDAP) responsible for matters arising under Part 4 of the Development Act 1993 and Development Regulations 1993. The Panel comprises experts external to Council as well as Council Members and meets as required. Appointments to CPAD are:

### Independent Members

Mr Bruce Ballantyne (Chair to Sept 2015)  
Mr Graham Brookman (to Sept 2015)  
Mr Simon Zeller (to Sept 2015)  
Ms Fleur Bowden  
Dr Susan Shannon (Oct 2015 to current)  
Mr Rob Veitch (Oct 2015 to current)

### Three Council Members

- An Audit Committee established under Section 126 of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. The Panel comprises experts external to Council as well as Council Members and meets as required. Appointments to the Audit Committee are:

### Independent Members

Mr Peter Brass (Chair)  
Mr Peter Fairlie-Jones

### Five Council Members

The following Subsidiary Committees have been established in accordance with the requirements of the Local Government Act. Annual Reports for these subsidiaries are available in this document.

### **Northern Adelaide Waste Management Authority (NAWMA) (Section 43)**

Cr Paul Koch  
Cr Marilyn Nicolson  
Cr Kevin Fischer (Proxy)  
Two members of Council staff

### **Gawler River Floodplain Management Authority (GRFMA) (Section 43)**

Cr Adrian Shackley  
Cr Paul Koch (Proxy)  
Two members of Council staff



*NALGIG - Northern Areas Local Government Inspectors Group and Southern & Hills Regional Groups*

# CONFIDENTIAL ITEMS CONSIDERED

Category	Reason to exclude public from a Council meeting pursuant to	Number of Items
90(3)(b)	information the disclosure of which would involve the unreasonable	6
90(3)(d)	information the disclosure of which— (i) could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct business, or to prejudice the commercial position of the Council; and	12
90(3)(d)	commercial information of a confidential nature (not being a trade secret) the disclosure of which— (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and	3
90(3)(e)	matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person;	2
90(3)(f)	information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence,	0
90(3)(g)	matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;	4
90(3)(i)	information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council;	5
90(3)(j)	information the disclosure of which— (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person engaged by the Council);	2
90(3)(k)	tenders for the supply of goods, the provision of services or the carrying out of works;	3
90(3)(m)	information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Plan Amendment Report relating to the amendment is released for public consultation under that Act;	2
90(3)(n)	information relevant to the review of a determination of a council under the Freedom of Information Act 1991.	0

Confidential Items as at 30 June 2015	Numbers of Items
Total number of orders made under subsection 91(7) in the financial year	36
Number of orders made in the financial year that expired, ceased to apply or were revoked during the financial year	11

Date	Meeting	Item No.	Item Title	Section 90(3) Reason	Duration	Status as at 30/6/2016
22/07/2014	Council	16.1	Material Recovery Facility Operated by the Northern Adelaide Waste Management Authority (CC14/182)	(d)	This order shall operate until advice is received from Northern Adelaide Waste Management Authority that any negotiations regarding the operating of the Material Recovery Facility have been completed, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
27/01/2015	Council	16.1	Variation to Existing Land Management Agreement Over Lot 105 Bentley Road, Uleybury	(i)	This order shall operate until the matter between P C Zweck vs the Town of Gawler in the Environment Resources and Development Court is resolved and to the satisfaction of the CEO, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
23/06/2015	Council	15.1	Rural Land Use and Infrastructure Investigation	(m)	This order shall operate until the matter is resolved and to the satisfaction of the CEO, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
30/06/2015	Special Council	6.1	Zweck Land Management Agreement Supreme Court Appeal	(h) and (i)	This order shall operate until the matter between P C Zweck vs the Town of Gawler in the Environment Resources and Development Court is resolved and to the satisfaction of the CEO, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
11/08/2015	IES	16.1	Strategic Property (Divestment) Strategy Report	(b)		Released
11/08/2015	IES	16.2	Building Assessment Services Update Report	(g)		Released
25/08/2015	Council	15.1	Building Assessment Services Update Report	(g)		Released
25/08/2015	Council	15.2	Barossa Regional Procurement Group - Sealed Road Surfacing Works Tender	(k)		Released
25/08/2015	Council	15.3	RSL Monument Matter Appeal – Appellants Compromise Proposal	(h) and (i)		Released

Date	Meeting	Item No.	Item Title	Section 90(3) Reason	Duration	Status as at 30/6/2016
31/08/2015	Special Council	6.1	Rural Land Use and Infrastructure Investigation	(m)	This order shall operate until the matter is resolved and to the satisfaction of the CEO, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
31/08/2015	Special Council	6.2	Gawler River Floodplain Management Authority – Draft Gawler River Mitigation Options Findings Paper	(g) and (j)	This order shall operate until advised by the Gawler River Floodplain Management Authority that the matter is no longer confidential, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
22/09/2015	Council	15.1	Local Heritage Wall - 25 High Street, Gawler East	(h)		Released
22/09/2015	Council	15.2	Northern Adelaide Waste Management Authority - Endorsement of Independent Chair	(a) and (k)	12 months	Remains in confidence Last reviewed 26/4/2016
29/09/2015	CEO PMP	14.1	Update on CEO Performance	(a)	12 months	Remains in confidence Last reviewed 26/4/2016
27/10/2015	Council	15.1	Strategic Property (Divestment) Strategy - Proposed Roadmap	(b)		Released
27/10/2015	Council	15.2	Cunningham and Harvey Accountants Lease Proposal	(b)		Released
19/11/2015	CEO PMP	14.1	Update on CEO Performance	(a)	12 months	Remains in confidence Last reviewed 26/4/2016
30/11/2015	Special Council	6.1	Zweck Land Management Agreement Supreme Court Appeal	(i)	This order shall operate until the matter between P C Zweck vs the Town of Gawler in the Environment Resources and Development Court is resolved and to the satisfaction of the CEO, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016
15/12/2015	Council	15.1	Provision of a Kerbside Waste Management Collection Service	(i)	This order shall operate until the contract of service between Northern Adelaide Waste Management Authority and SUEZ Environment has been executed, and will be reviewed at least annually in accordance with the Act.	Remains in confidence Last reviewed 26/4/2016

Date	Meeting	Item No.	Item Title	Section 90(3) Reason	Duration	Status as at 30/6/2016
15/12/2015	Council	15.2	Local Heritage Wall - 25 High Street, Gawler East	(h)		Released
22/12/2015	Special Council	6.1	Barkley Crescent, Willaston – Divestment Report	(b)	12 months	Remains in confidence
22/12/2015	Special Council	6.3	Gawler TAFE Building Proposal	(b)	This order shall operate until negotiations regarding the matter has been finalised	Remains in confidence
22/12/2015	Special Council	6.2	Gawler Caravan Park – New Lease	(b)	This order shall operate until a new lease is executed and registered with the Lands Titles Office	Remains in confidence
19/01/2016	Council	15.1	Gawler River Floodplain Management Authority – Appointment of Independent Chairperson	(b)	This order shall operate until the minutes are released by the Gawler River Floodplain Authority	Remains in confidence
19/01/2016	Council	15.2	Zweck Land Management Agreement Supreme Court Appeal Update	(i)	This order shall operate until the matter has been finalised	Remains in confidence
23/02/2016	Council	15.1	Local Heritage Wall - 25 High Street, Gawler East	(h)		Released
03/03/2016	Special Council	6.1	Office Accommodation Options	(b)	This order shall operate until discussions regarding this matter are finalised and will be reviewed at least annually	Remains in confidence
22/03/2016	Council	15.1	This order shall operate until Council resolves that the property will be divested.	(b)	Proposed Permanent Road Closure Report	Remains in confidence
22/03/2016	Special Council	6.1	River Corridor Land for Sale	(d)	This order shall operate until the subject land and or business has sold or is otherwise removed from sale, or Council has concluded its deliberations through a resolution in relation to the subject land, and will be reviewed at least annually in accordance with the Act.	Remains in confidence
19/04/2016	Special Council	3.1	Office Accommodation Options	(b)	This order shall operate until negotiations regarding the purchase of land has been finalised and all documentation executed and will be reviewed at least annually in accordance with the Act.	Remains in confidence

Date	Meeting	Item No.	Item Title	Section 90(3) Reason	Duration	Status as at 30/6/2016
19/04/2016	Special Council	3.3	Gawler River Floodplain Management Authority – Gawler River Mitigation Options Findings Report	(g)	This order shall remain in place until Council is advised by the Gawler River Floodplain Management Authority that the matter is no longer confidential and will be reviewed at least annually in accordance with the Act.	Remains in confidence
13/4/2016 26/04/2016	Audit Council	14.1 9.27	Dean Newbery and Partners Management Report	(e)	Review Annually	Remains in confidence
26/04/2016	Council	15.1	Northern Adelaide Waste Management Authority Strategic Property Investigation	(b)	This order shall operate until Northern Adelaide Waste Management Authority advises that the matter is no longer confidential and will be reviewed at least annually in accordance with the Act.	Remains in confidence
26/04/2016	Council	15.2	Property Divestment Update	(b)	12 months	Remains in confidence
26/04/2016	Council	15.3	Councillor Office Vacancy Update – Vallelonga	(h)		Released
26/04/2016	Council	15.4	River Corridor Land for Sale	(b)	12 months	Remains in confidence
24/05/2016	Council	15.1	Town of Gawler Business Centre (TAFE Site)	(b)	This order shall operate until negotiations regarding the purchase of land has been finalised and all documentation executed and will be reviewed at least annually in accordance with the Act.	Remains in confidence
28/06/2016	Council	15.1	Barkley Crescent, Willaston – Divestment	(b)	12 months	Remains in confidence
28/06/2016	Council	15.2	Barossa Regional Procurement Group – Building Cleaning Tender Results	(b)	This order shall operate until the Contract Documents are executed by both parties.	Remains in confidence
30/05/2016 28/06/2016	CEO PMP Council	14.1 15.3	CEO Performance Management Review Update	(a)	N/A	Remains in confidence

# THE ORGANISATION

## *Corporate Governance.*

### **Role of Chief Executive Officer**

The Chief Executive Officer provides leadership to the organisation and is responsible for ensuring Council's local by-laws, decisions and policies are implemented in line with the Local Government Act 1999, and other relevant legislation.

The Chief Executive Officer is also responsible for providing timely professional advice to Council and managing a professional relationship with the Mayor, Councillors, staff and volunteers.

### **Role of Council**

The role of Council as set out in the Local Government Act can be summarised as follows:

- Provide for the government and management of the Council area
- Act as a representative, informed and responsible decision maker in the interests of the community
- Provide and co-ordinate various public services and facilities
- Develop the community and resources in a socially just and ecologically sustainable manner
- Encourage and develop initiatives for improving quality of life of its residents
- Represent the interests of the residential and business community
- Exercise, perform and discharge statutory powers, functions and duties

### **Risk Management**

Local Government in South Australia is self-insured through the Local Government Risk Services with all insurance covers placed through this scheme (Workers Compensation, Public Liability, Professional Indemnity, Building, Fleet, etc.).

Council continues to work towards compliance with the SA Local Government Associations 'One System' approach to Work Health and Safety. Council employs a Work Health Safety Officer to provide formal consultations with staff via the Work Health Safety Committee and through the Local Government Association Workers Compensation Scheme.

### **Auditor Remuneration**

Remuneration paid to Council's auditors, Dean Newbery and Partners for work performed in 2015/16 financial year was \$18,900.

### **Human Resources**

Gawler Council recognises that equal opportunity will contribute to a workplace respectful of individuals' diversity, which supports:

- an inclusive, affiliative and legislatively compliant workplace
- a strategy to be an Employer of Choice
- Council's reputation as a leader in the community

Council's future success depends upon the skills, knowledge, energy and commitment of its employees. A clear strategic focus in human resource management aligns the organisation with its business strategy. A highly productive and competent workforce will deliver services that demonstrate Council's ability to meet infrastructure, community and financial responsibilities.

Council needs to attract, develop and retain talented and skilled individuals and provide a stimulating, supportive and safe work environment that enables them to maximise their contribution.

This year Council continued to utilise the Human Synergistics Program to develop Council as a high performing organisation. High performing organisations are proven to have many key advantages that promote superior business performance:

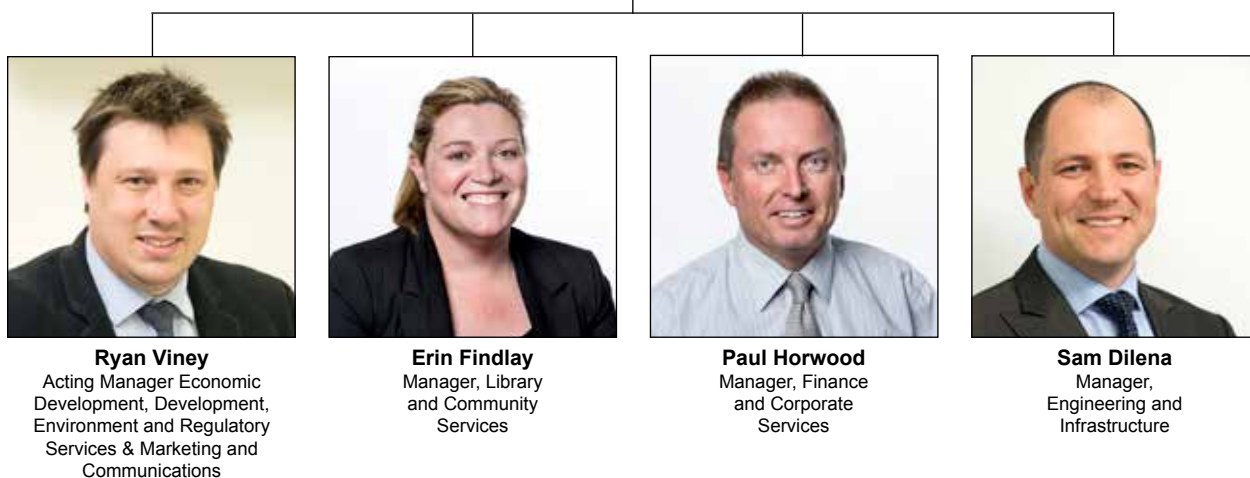
- They foster employee motivation, trust, communication, knowledge sharing and innovation
- They are more adaptive to change
- They more actively direct tasks and behaviours towards the achievement of the organisation's strategy
- They are more successful at retaining staff
- They work smarter, not harder

The Human Synergistics Model targets both individuals and teams behaviours, measuring and developing individual's styles, competencies and leadership performance. Adopting the program is a journey of several years to shift the internal culture within Council to be more focused on achieving the objectives and targets of the Community Plan whilst achieving efficiency and effectiveness improvements through its people.

## Organisation Chart



**Henry Inat**  
Chief Executive Officer



## Employment Status - Head Count

	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Full Time	78	80	80	78	83	95
Part Time	25	24	26	21	23	28
Casuals (on payroll)	34	41	37	32	22	24
Agency	10	40	13	18	35	39
<b>TOTAL</b>	<b>147</b>	<b>189</b>	<b>156</b>	<b>149</b>	<b>163</b>	<b>186</b>

## Senior Executive Officers Annual Remuneration

Gawler Councils Executive Group consisted of the Chief Executive Officer and four Managers each receiving a package of base salary in the range of \$145,210 to \$249,460 inclusive of Superannuation contributions and may also include allowances or benefits such as use of a private motor vehicle and provision of telecommunications equipment and salary sacrifice contributions.

The register of employee remuneration and benefits is available for inspection upon request at the Administration Centre.

## Community Engagement

Council is committed to including residents and ratepayers in its decision making process and has developed a Public Consultation Policy.

This Policy sets out the principles and procedures that Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of the Council to the community through effective communication and consultation strategies.

The principles underpinning this Policy are:

- The community has a right to be involved in, and informed about, decisions affecting their area
- Community involvement in Council decision making will result in greater confidence in the Council and more responsible decision making
- Council decision making should be open, transparent and accountable
- The level of consultation with the community will vary depending on the community interest in the topic, the number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics
- Council's need to balance community views and interests with the other influences such as budgetary constraints
- The community has a right to be informed and to influence decisions which affect their lives

Council consultation involves seeking and receiving feedback, as well as providing information. Consultation with residents and ratepayers takes a variety of forms including:

- a) Hand delivered or posted circular letters
- b) Letters personally addressed to individuals, including questionnaires
- c) Street meetings, local area meetings and/or community meetings
- d) Various pamphlets or publications
- e) Telephone sample surveys
- f) The use of social media such as Facebook
- g) Web based surveys

The following are examples of consultation undertaken by Council:

- (1) Reserve Development - local residents consulted on Plans related to facilities and equipment for reserves or open spaces
- (2) Development Applications - residents are notified (where there is a legislative requirement to do so) of some Development Applications. When an application is publicly notified, residents have the opportunity to write to Council expressing their view on the application or personally address the Council before a decision is made
- (3) Traffic and Transport Management Plans
- (4) Resident Forums – various forums are convened on an 'as needed' basis to enable residents to discuss proposals that may impact them with Council staff and Elected Members

## Internal Review of Council Decisions (Section 270)

Gawler Council is committed to transparent decision making processes and to providing access to a fair and objective process for the internal review of its decisions. Grievances may arise as a result of dissatisfaction with a decision about a policy, process, service or fee. Council will attempt to resolve grievances quickly and efficiently without the need for formal applications for review to be lodged. The processes in place provide guidance for dealing with formal requests for internal review of decisions of Council, its employees and other people acting on behalf of Council.

Internal Review of a Council decision is a process established by legislation (Section 270 of the Local Government Act 1999) that enables a resident or ratepayer to request that Council reconsider the evidence relied on to make a decision, including new evidence if relevant. The Council will apply its Internal Review of a Council Decision Policy and Internal Review of a Council Decision Procedure upon receipt of a signed Internal Review of a Council Decision Application Form.

Internal Reviews of decisions are only appropriate where a particular identifiable decision is in issue. Internal Reviews of decisions cannot necessarily provide immediate resolution of grievances. For these reasons, lodging a formal 'Complaints and Requests for Services' through Council's website or with Customer Service staff may be more appropriate processes in the first instance.

This year no requests to undertake an Internal Review under Section 270 of the Local Government Act 1999 were received by Council.

## **Freedom of Information**

Eight Freedom of Information applications were received and determined by Council under the Local Government Freedom of Information Act in the 12 months to 30 June 2016.

Of the Applications assessed this year, one was withdrawn, one was unfinished, nil were fully released and three were partially released. Two applications were refused (information available elsewhere).

One FOI determined from previous financial year was partially released. Inquiries or requests for information under the Act should be forwarded to: Freedom of Information Officer

Town of Gawler  
PO Box 130  
Gawler SA 5118

## ***Freedom of Information Statement***

The Freedom of Information Statement is published annually by Gawler Council in accordance with the requirements of the Freedom of Information Act 1991 and is available on the Council's website.

## **Access to Council Documents**

Many Council documents are available for public inspection at Council's Town Hall, Administration Office, 89 Murray Street, Gawler, in accordance with Section 132 and Schedule 5 of the Local Government Act 1999. Citizens may purchase these documents by payment of the fees set out in the Fees and Charges Register. Many of the documents are also available for viewing on Council's website: [www.gawler.sa.gov.au](http://www.gawler.sa.gov.au)

### ***Registers***

Members Register of Interests  
Members Register of Allowances and Benefits  
Members Gifts and Benefits  
Campaign Donation Returns  
Officers Register of Salaries  
Officers Register of Interests  
Employees' Gifts and Benefits  
Fees and Charges

Assessment Book  
By Laws  
Community Land  
Community Management Plan Delegations  
Development Applications  
Dogs  
Parking Controls  
Public Roads

## **Codes and Policies**

Codes of Conduct or practice and Council Policies are available on the Council website, including those required by legislation.

## **Community Land and Council Facilities**

Gawler Council has Community Land Management Plans developed for public parks, reserves and other land under Council's care and control. These plans identify the purpose for which the land is held, the objectives of the management of the land and policies or proposals that may affect the land.

A register of community land is available for inspection on Council's website.

As the owner of community land Council recognises that it has a key role to play in providing a diverse range of recreation, sport and other facilities in collaboration with local clubs, associations, organisations and groups to meet the needs and interests of the community. This is one of many services that Council provides which contributes towards the creation of healthy and active communities.

A number of policies have been developed to provide a framework and guide the development and establishment of Ground Leases between Council and community Incorporated organisations.

# FINANCIAL OVERVIEW

## *The Council achieved an underlying operating surplus of \$512,000 for the 2015/16 financial year.*

The Council achieved an underlying operating surplus of \$512,000 for the 2015/16 financial year, after allowing for the advance \$755 000 Federal Government Financial Assistance / Local Roads Grant payment for 2015/16 received in June 2015. This result compares to the underlying surplus of \$823,000 achieved for the 2014/15 financial year.

The key element impacting on the reduction in the operating surplus was a 33% (\$1.078m) increase in depreciation expense due to the following factors:

- Changes to, and in the interpretation of, Australian Accounting Standard AASB116 Property, Plant and Equipment resulted in the carrying value of infrastructure assets as at 30 June 2015 increasing by \$28.35m. This increase, coinciding with the requirement to remove residual values for various infrastructure assets that had previously applied, increased Council's depreciation expense for such assets in the order of \$900,000;
- An increase in depreciation expense for equipment due to depreciation as a result of new assets purchased from the previous financial year (e.g. depreciation of computer hardware/software installed as part of the Digital Local Government Project).

There was a 6.3% increase in Employee Costs, which was predominantly attributable to an increase in Council's workforce from 107 to 116 full-time equivalent staff and an increase in annual leave entitlements liability. The increase in staff was in response to development and population growth experienced (Gawler has had the largest percentage increase in population since 2012 outside of the City of Adelaide). Of the nine new positions created, only two were permanent positions, with the remainder being short-term contract roles (two of which were subsidised 2-year traineeship positions as part of the State Government's Regional Traineeship Program). The increase in recurrent Contracts and Materials expenses was limited to a modest 2.2%, part of which was attributable to increased waste collection/disposal costs as the result of the kerbside waste service being expanded to new residential development areas.

Finance (interest) costs continued to decrease (16% decrease in 2015/16). The key catalyst behind the reduction has been the application of effective treasury management principles, reflected by a transition from fixed interest long-term debt to variable interest short-term debt, and ongoing robust budget management processes. Since the 2011/12 financial year there has been a 36% reduction in interest costs (from \$971,000 to \$624,000).

Recurrent revenue increased by 5.8% (after allowing for the distortion of advanced Federal Government grant payments). General rate revenue increased by 5.4%, with the application of a base 3% rate increase and 2.14% derived from 'new' revenue as a result of development growth.

The adjusted underlying operating ratio result was 2%, which is within Council's policy target range of between 0-10%. The operating ratio measures the operating budget result as a percentage of total operating revenue.

### **Financial Position:**

The key measure of a Council's overall financial position is the Net Financial Liabilities ratio, which measures the net financial liabilities of the Council as a percentage of total operating revenue. The ratio result for 2015/16 was 50%, which is a modest increase from the 43% result for 2014/15, but well below the Council policy maximum threshold of 100%. The ratio was as high as 86% in the 2010/11 financial year. Council has not undertaken any new long-term loan borrowings since the 2010/11 financial year, with the subsequent reduction in debt (41% reduction from \$14.67m to \$8.65m as at 30 June 2016) being the major factor behind the reduction in the Net Financial Liabilities ratio result.

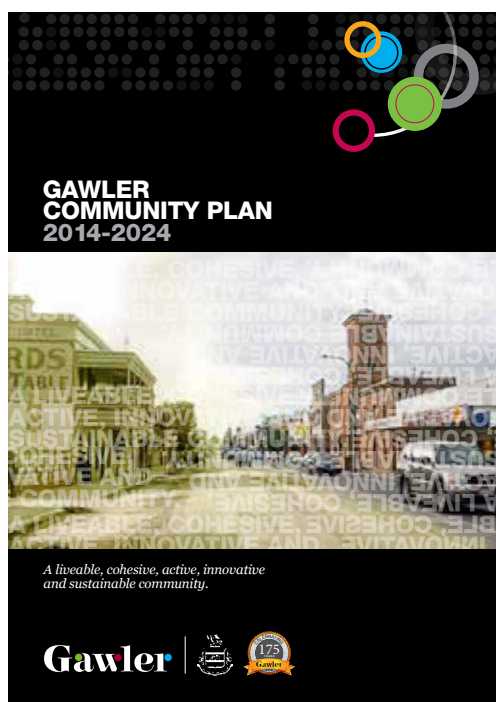
The reduction in the ratio result has provided important borrowing capacity, which is likely to be progressively utilised in coming years as Council invests in a number of new major assets. The most notable future investments are the purchase/fit-out of the new Council Administration Centre and the restoration and refurbishment of the Gawler Civic Centre. The new Administration Centre will result in Council no longer needing to rent office space within the Centrelink building in High Street, Gawler East with rental savings of \$115,000 per annum.



*Town of Gawler Finance Department staff*

# CORPORATE REPORTING

*The Gawler Community Plan 2014-2024 is Council's principal strategic document and a reflection of the community's collective aspirations.*



*Community Plan 2014-2024*

The Community Plan will guide Council's decision-making over the next decade. It will influence the future allocation of resources for the type and level of infrastructure and services needed in the community. It will identify the role Council will play in advocating for infrastructure and service provision by other spheres of government, non-government organisations and the private sector.

To ensure the vision described in the Gawler Community Plan 2014-2024 is ultimately achieved at a local level, the goals, objectives and strategies within the Plan cascade down and are reflected in other Council plans.

The Community Plan acknowledges Identity, Growth, Community, Environment and Leadership as key pillars of performance.

## **Corporate Plan 2014 - 2018**

While the community's vision for Council is reflected in the Gawler Community Plan 2014-2024 and used to guide 'what' Council needs to do over the next decade in order to achieve this vision, the Corporate Plan 2014- 2018 outlines 'how' Council will achieve this vision.

The Corporate Plan outlines the Council's mission, values, capabilities, habits and key measures in order to become a high performing organisation, detailing how the organisation will operate on a day to day basis to achieve long term objectives and targets.



*Corporate Plan 2014-2018*

## Annual Business Plans / Budget

The Annual Business Plan identifies the specific actions and program of works which will be undertaken by Council during the next financial year. The Annual Business Plan is directly linked to the objectives and strategies contained within the Community Plan.

The Local Government Act 1999, and the associated Local Government (Financial Management) Regulations 2011, prescribes the financial governance practices that must be applied by the Council.

Key financial management elements are:

- Adoption of an Annual Budget / Business Plan (Section 123 of the Act) –adopted on 23 June 2015;
- Annual review of the Long Term Financial Plan (Section 122(4) of the Act) –adopted by Council on 28 June 2016;
- Periodic reviews of the Annual Budget / Business Plan (Section 123(13) of the Act) –adopted by Council as at 31 October 2015, 31 January 2016 and 30 April 2016;
- Preparation of Annual Financial Statements (Section 127 of the Act) – the independently audited 2015/2016 Financial Statements are included as an appendix to this Annual Report;
- Internal Control policies (Section 125 of the Act) - periodic reports were tabled to Council's Audit Committee relating to the monitoring and compliance of Council's various internal controls.

In addition to the legislative requirements mentioned above, Council also incorporates the following activities within its financial governance framework:

- Monthly Finance Reports are tabled to Council, outside of the periodic (quarterly) reviews of the Annual Budget / Business Plan;
- A Council Comparative Data Report, which compares the financial performance of Gawler Council against similar Councils and is tabled to Council on an annual basis.

## Long Term Financial Plan

The Long Term Financial Plan is reviewed and updated annually to provide an indicative ten-year outlook of Council's longer-term financial aspirations.

Key elements of the annual review process include:

- Operating Result – the key financial performance measure of a Council is its recurrent financial result. A financially sustainable Council is represented by a Council which achieves an on-going operating surplus, without the need for unplanned increases in rates or disruptive cuts to services.

The updated Long Term Financial Plan projects an annual small operating surplus for each year of the Plan, and is based on an annual rate increase of between 3-4%.

- Debt Management – A Council's overall financial position is measured by its Net Financial Liabilities Ratio, which discloses the Net Financial Liabilities as a percentage of its Annual Operating Revenue. The widely accepted industry measure, and Council policy, is that the Net Financial Liabilities Ratio should not exceed 100%.

In this context, the current Long Term Financial Plan projects the Net Financial Liabilities Ratio to be maintained less than 80% over the life of the Plan.

- Asset Management Funding - Council's Infrastructure and Asset Management Plan outlines the asset management funding required to maintain Council's fixed long-term assets (such as buildings, roads, footpaths, stormwater drainage, etc.) in an appropriate condition to support and maintain identified asset service levels.

It is important that the asset management funding identified in the Infrastructure and Asset Management Plan is incorporated within the Long Term Financial Plan.

When the current Long Term Financial Plan was adopted in June 2016, it incorporated all asset management funding identified within the Infrastructure and Asset Management Plan.

## Competitive Tendering

Council's Procurement Policy defines the methods by which Council can acquire goods and services and sets out key principles to ensure probity, equity, transparency and accountability in its purchasing processes and practices. The policy is available for inspection at Council's Principal Office or on the website.

This year Council advertised 10 tenders through the SA Tenders and Contracts website. Gawler Council, as part of the Barossa Regional Procurement Group, also tendered for the provision of cleaning services, civil works, fire services (compliance maintenance and testing) and arboriculture and horticultural services on a regional basis.

The Barossa Regional Procurement Group is an alliance between the Town of Gawler, The Barossa Council, Mid-Murray Council, Light Regional Council and the Adelaide Plains Council (formerly the District Council of Mallala). The aim of the Group is to improve internal procurement practices, create efficiencies and reduce the burden on suppliers through standardisation of procurement documentation and deliver potential cost savings for all member Councils.

The Barossa Regional Procurement Group achieved these aims through the tender process of four tenders this financial year.

### National Competition Policy

The objective of the National Competition Policy is the elimination of resource allocation distortions arising out of the public ownership of entities engaged in significant business activities. Government businesses should not enjoy any net competitive advantage as a result of their public sector ownership. These principles only apply to the business activities of publicly owned entities, not to the non-business, non-profit activities of these entities.

Gawler Council did not commence or cease any significant business activity during this financial year as defined in Competition Principles Agreement. No complaints alleging a breach of competitive neutrality were received during this period.

### Infrastructure and Asset Management Plan

Council's Infrastructure and Asset Management Plan covers all assets; property, infrastructure, plant and equipment as described in Council's Asset Register. The purpose of the Plan is to ensure the long-term, sustainable management of Council's assets appropriate to community expectations and Council needs. This Plan was updated this financial year in consideration of Council's Community Plan, Development Plan, Long Term Financial Plan and Annual Business Plan.



*Launch of NBN in Gawler*

# COMMUNITY PLAN

*The Town of Gawler  
Community Plan 2014-  
2024 presents five key  
Strategic Goals:*

## OUR IDENTITY

GOAL 1: A Uniquely Identifiable Township

## OUR GROWTH

GOAL 2: Sustainable Growth Management

## OUR COMMUNITY

GOAL 3: A Healthy, Active, Safe, Engaged Community

## OUR ENVIRONMENT

GOAL 4: To Respect and Nurture the Environment

## OUR LEADERSHIP

GOAL 5: A Strong, Vibrant Community

Each of the Goals provides a delivery reference in Council's daily operations and service delivery outcomes. Consequently the outcome areas, associated goals, respective objectives and associated strategies have formed a critical reference point in reporting achievement delivery for the 2015/16 period.

This section of the Annual Report provides a summary of key achievements over the year and outlines future plans relative to the same or related achievements.



# OUR IDENTITY

## GOAL 1:

### *A Uniquely Identifiable Township.*

#### OBJECTIVES

- 1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas
- 1.2 Build a local community that is proud of Gawler
- 1.3 Protect and promote Gawler's unique history
- 1.4 Create a vibrant and active, event filled council area
- 1.5 Value the role the Arts play in promoting community spirit and pride

#### OBJECTIVE

##### 1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas

#### 30 Year Plan for Greater Adelaide

In February 2015, the State Government announced that it had commenced a review of The 30 Year Plan for Greater Adelaide.

The South Australian Planning Strategy sets out the South Australian State Government's strategic direction for land use and physical development for the State. The Planning Strategy has previously comprised of several volumes covering different geographic regions of the state.

The State Government must review and update each volume of the Planning Strategy at least once every five years. Considering the planning reforms underway, this revision of the Plan was hoped to provide an innovative shift forward.

The State Government had not released the draft updated 30 Year Plan at 30 June 2016 but has subsequently released a draft version of the Plan for comment. Council will continue to be active in voicing its desire to retain and further protect Gawler's sense of identity and historic character.



*Murray Street at dusk*

## Roseworthy Township Development Plan Amendment

The Council has actively expressed its position in regards to the Roseworthy Township Expansion Development Plan Amendment (DPA) via formal submissions to Light Regional Council and the Minister for Planning. Council concerns in relation to the DPA are predominantly due to the following factors:

1. The positioning of this development would seriously impact on Gawler's identity because it starts immediately at the northern end of the Gawler Bypass and ends at current Roseworthy township. The effect is to remove any rural open space buffer between Gawler and the proposed expanded Roseworthy. Having a reasonable gap between the two will be beneficial for both Gawler and the proposed expanded Roseworthy in maintaining their identity as separate towns.
2. The loss of a significant area of high-value prime agricultural land.
3. The poor urban design and planning outcomes that will result from the proposed north south spread. The better approach would be to have more concentrated development near the existing Roseworthy township. That would also assist Roseworthy develop new centre facilities rather than relying on Gawler for services, especially in early years of development.

Council's formal submission was considered by Light Regional Council, however no significant change was made to the proposed DPA.

Council has requested to meet in person with the Minister for Planning on several occasions to discuss these concerns prior to final consideration. These requests have not been taken up, with the Minister suggesting that it is inappropriate to meet with Gawler Council prior to his final deliberation of the draft DPA.

No outcome is known at this stage for the Roseworthy Township Expansion DPA.

## Rural Land Use and Infrastructure Investigation

The Rural Land Use and Infrastructure Investigation has assessed the significant social, environmental and economic factors influencing Gawler's rural area/zone. A number of challenges face this area. This area is recognised in the State 30 Year Plan as a key part of the rural open space separating urban areas of Gawler and Playford. The investigation has considered the issues associated with retaining rural open space character of most of the area, the current and potential future use of this land for primary production, infrastructure issues in the area and the future of the commercial/industrial area east of Main North Road near Hayles and Gale Roads. The investigation will recommend a vision, strategies, policies and actions to inform the future character of the area, provision of infrastructure and other land-use planning initiatives which may require a Development Plan Amendment. The outcomes of this project are expected to be presented to Council in 2017.



*Gawler Aquatic Centre grounds*

## OBJECTIVE

### 1.2 Build a local community that is proud of Gawler

#### Community Grants 2015/16

As part of this year's budget, Council allocated \$15,000 for the continuation of Community Grants.

The Community Grants aim to encourage community development by supporting a range of cultural and community projects, events and activities occurring in Gawler.

Eligible groups and organisations were invited to apply for up to \$1000 to assist with community-focused projects and activities in the areas of health, recreation and sport, community development, arts and culture, and the environment.

A total of \$15,815 was provided to 17 community groups and clubs to develop a range of initiatives through the grants program. The clubs and groups who received the grants are detailed below:

- Zonta Club of Gawler
- South Gawler Football Club
- MIND Australia
- Gawler and District Tennis Association
- The Quickest Warmth Project
- Australian Air League – Gawler Airfield Squadron
- Change Original Music Festival (Martin Johnson)
- Gawler Reconciliation Action Group
- South Gawler Cricket Club
- STARplex Swim Club
- Salt Services Group
- PHaMs Gawler – Anglicare SA
- Gawler Regional Natural Resource Centre
- Gumnuts Netball Club
- Willaston Reunion Committee
- Gawler Little Athletics Centre
- Tim Barritt – Suicide Prevention activity



*ANZAC Commemorations*

#### 2016 ANZAC Commemorations

Council was proud to support and assist with the 2016 ANZAC commemorations. The ANZAC March was held on the Sunday 17 April culminating at Pioneer Park for a commemorative service. This has been a tradition in Gawler for many years. The ANZAC Dawn Service and Breakfast was also held in Pioneer Park with both events very well attended by the community.

#### Marketing and Communications

With the significant use of social media this year, Council has seen a considerable increase in engagement from the community. Gawler Council Facebook is approaching 4,500 followers with Twitter having over 800 followers.

Social media and the website has played an increasing part in Council's community engagement and consultation. Each public notice and consultation now involves a social media component.

Council's consistent visual presentation has once again strengthened over the last 12 months to reinforce its branding standards to the community. Over the next 6 months, you will see renovated signage throughout the town, reinforcing this message.

Council acknowledges the strong ties it has with the local media and the key role they play in its reporting.

## Community Groups

Gawler is fortunate to have many community groups that provide a wide variety of services and support to the local community. Council supports these groups in different ways including reduced access costs to council-owned facilities. – The value of these subsidies was approximately \$175,000 this year.

Community development initiatives/groups that receive subsidised venue hire include:

- Gawler Suicide Prevention Community Group – meets monthly at the Gawler Sport and Community Centre, a Council representative sits on the group and room hire is provided at no cost;
- Gawler Community Services Forum – meets monthly at Gawler Sport and Community Centre, a Council representative is on the executive, room hire is at a discounted rate;
- Gawler and Districts Domestic and Family Violence Network – currently meets on an ad hoc basis, Council has supported the facilitation of several forums, two of which were held at the Gawler Sport and Community Centre;
- Gawler Amateur Swimming Club for use of the Gawler Aquatic Centre;
- Gawler Show Society for use of the Gawler Oval and Gawler Sport and Community Centre during the annual Gawler Show.

## Gawler Community House

The Gawler Community House provides activities and services which support the needs of people living in Gawler. This year Council contributed \$10,000 to the Gawler Community House to support its ongoing programs.



*Gawler Community House*

## Unightly Premises

Council's Development Assessment Officers and Environmental Health Officers regularly inspect residential properties and meet with various land owners on a regular basis. This year, Council also partnered with the Red Cross to assist with a clean-up of a residential property.

The number of properties on Council's Unightly Premises Register has been substantially reduced over recent years.

Council implemented a scheme whereby discretionary rate rebates otherwise applied, are withheld for commercial properties in the town centre which are deemed to be in a state of neglect and significantly detract from the amenity of the locality. The funds withheld are retained in a Property Improvement Equity Reserve Fund – and property owners or businesses in the town centre can access this fund, upon application, to improve the appearance of their premises.

This year, three commercial properties had discretionary rate rebates withheld, and two successfully applied for reinstatement of the rebates following the completion or commencement of building repair/improvement works.

On this basis, this new policy initiative is achieving its intended purpose.

## OBJECTIVE

### 1.3 Protect and promote Gawler's unique history

#### Gawler Civic Centre redevelopment

Council has secured Federal Government funding of \$5.6m, towards the restoration and refurbishment of the State heritage listed and iconic Town Hall and Gawler Institute buildings. The \$12m project, due to commence construction in early 2017, will transform these sites into a major art, cultural and digital Hub - incorporating a Multi-Function Space, updated Library, Youth Space, Heritage Collection/Cultural Heritage display areas, and various community meeting rooms.

#### Rehabilitation Gawler Mill Inn Bridge

Council was successful in receiving a Federal Government Bridge Renewal Program grant of \$660,000, to assist with the restoration of the historic Mill Inn Bridge over the South Para River. The overall project cost is estimated at \$1.17m.

Works will commence in late 2016/early 2017 and include a new road surface, upgraded deck expansion joints and new footpaths, railings and lighting that will be sympathetic to heritage restoration requirements. The underside structure of the bridge will be repaired, cleaned, repainted and bird proofed.

#### Willaston Cemetery Conservation and Management Plan

The draft Willaston Cemetery Conservation and Management Plan was released for community consultation in October and several submissions were received. Feedback highlighted the following concerns:

1. Native vegetation and natural burials
2. Significant and heritage graves
3. Internments including increased service fees
4. Tourism and visitation
5. Precious Souls Memorial
6. Cemetery works
7. Long term vision

The Willaston Cemetery Conservation and Management Plan had two outcomes, the first being infrastructure works including drainage, roads and paths along with a central rose garden. The second component is the on-going management of the cemetery including signage, significant graves maintenance, a Friends of Willaston Cemetery group and vegetation management.

In February, Council endorsed infrastructure works to commence in 2015/2016 in accordance with the Plan.

The Willaston Cemetery is a State Heritage listed place and approval for any infrastructure works must be approved by the State Heritage Department prior to commencement. Approval was granted to proceed with work on landscaping, paving and drainage.



*Willaston Cemetery*

## Heritage Collection Management and Action Plan

The Gawler Heritage Collection Committee was established in August 2015 and is responsible for the development, management and promotion of the Gawler Heritage Collection, a unique assemblage of cultural artefacts, artworks, archives, ephemera and books.

The Committee consists of four community representatives and three Council Members, and is overseeing the implementation of the Gawler Heritage Collection Management Plan. The Committee also plays a key role in promoting the Heritage Collection, and its role and purpose within the Gawler Connect/Civic Centre project.

## History Festival

Gawler Library and the Gawler Heritage Collection Committee celebrated Gawler's unique history and continued its proud support of South Australia's annual History Festival in May. Author and historian Robert Kearney delved into Gawler's connection to a World War I enigma with his talk, *The Mystery Solved: Sergeant Frank Scott and Celtic Wood*. Ian Purcell AM presented *Murder, Mayhem and Suicide: a Mystery from Our Colonial Past*, an investigation into a tragic and mysterious double suicide in Gawler in 1879.

## History Month Guided Walking Tours

The Gawler Visitor Information Centre continued to support South Australian History Month celebrations during May with Guided Walking Tours of the Church Hill State Heritage area. Twenty community members and visitors participated in the tours that celebrated Gawler's unique history and heritage.

## Historic Walls Grant Scheme

Council has implemented the Historic Walls Grant Scheme to assist residents in maintaining walls identified as being of heritage importance in the Historic Walls in the Public Environment, Gawler SA Conservation Strategy (September 2007).

The owner of a dilapidated heritage wall in High Street Gawler East that was in danger of collapsing applied to Council for assistance to repair the wall under this Scheme. An extended period of negotiations occurred and eventually work commenced using innovative restoration techniques. Council's structural engineering team confirmed that the remedial works undertaken by the landholder and stonemason no longer presented a public safety risk and safety barriers that had been installed along that section of High Street were removed. Council granted 50% of the repair costs to the High Street landholder following registration of a Land Management Agreement committing the landholder to the on-going maintenance of the wall.

Council's Historic Walls Grant scheme provides total funding of \$25,000 per financial year, which Gawler residents can apply for on a dollar-for-dollar basis for the repair of privately owned historic walls. Council staff are reviewing the Scheme which has been affected to an extent by a shortage of qualified stonemasons in the area and delays in repairing grant recipients' walls. Staff will finalise investigations and look at improvements for the Scheme next year.



*Historic wall on Tod Street, Gawler*

## Gawler South World War 1 Memorial Monument Restoration

This year Council committed \$10,000 towards the restoration and refurbishment of Gawler's WW1 memorial monument. Restoration works included security flood lighting of the flag pole and monument, specialist cleaning of the monument, repointing of lime mortar, replacement of missing lead lettering and repairs to the soldier's hand and rifle.

Staff found the source of the original marble used in the statue for repairs to the hand and gun. The marble for the repairs was generously donated by Barossa Quarries.

## All Wars Memorial

Council Elected Members and staff are working with the Gawler RSL Sub-branch to construct a new War Memorial in Gawler's Pioneer Park before Anzac Day in 2018. Suitably qualified artists will be engaged to design the new War Memorial and the Gawler and the community will select the winning design. Council has provided \$10,000 to this initiative, which will be used to pay the shortlisted artists to submit their proposal. Additional funding from government grants and public donations will be investigated.

## Hero Building Program

The Hero Building Program provides \$10,000 each year to one building owner, on a dollar-for-dollar basis, for restoration of historic store fronts within the main street of Gawler. Since the establishment of the Program in 2012, the Gawler Hot Bread Bakery and the OPSM buildings have successfully renovated their shopfronts. The most recent recipient of grant funding was Simply Pine (Essex House) and works on this building have commenced.

The Gawler Business Development Group administers the Program in collaboration with Council.



Gawler Hot Bread Bakery

## OBJECTIVE

### 1.4 Create a vibrant and active, event-filled council area

#### Youth Film Festival

In February Council held an outdoor cinema screening of Inside Out. The Gawler Youth Advisory Committee took advantage of this event by pre-screening three short films created by local youth. One film won the Senior category at the 2015 Youth Film Festival. The films received significant exposure with more than 800 members of the community attending the event.



*Jasmine Fechner-Lante and Kimberly Henderson, winners of the Senior Best Film with Mayor Redman*

#### National Youth Week 2016

National Youth Week was held in April and Council contracted Da Clinic to run a series of workshops in local schools. Four workshops were run simultaneously: aerosol, breakdance, DJ and skate board and more than 200 students participated.

Gawler's main Youth Week event was held at Clonlea Park and included:

- Scooter, BMX and skate board competitions
- Bubble soccer
- Youth services expedition
- Before I Die wall
- Body art
- Live aerosol arts
- Sumo suits
- Gladiator ring
- Aerosol and glitter tattoos
- DJ
- Break dance demonstrations
- Free barbeque and drinks.

The event was well attended by approximately 500 young people and their families.



*Youth Week 2016 event at Clonlea Park*

## Gawler Fringe

The 2016 Gawler Fringe opened in February and was the second time that Council held a Fringe event. This year saw the Gawler Fringe move from the laneway between the ANZ building and the Gawler Institute to Walker Place. The Gawler Fringe was part of the annual Adelaide Fringe Festival and all Gawler events were registered and promoted through the Adelaide Fringe. The 2016 Gawler Fringe was very successful and a positive community art event with more than 5,000 people engaged in entertainment and activities in Walker Place.

The Gawler Fringe included a range of acoustic performances, bands/groups, circus and dance acts. More than 85 individual performers participated in the event, the majority of these being local performers from Gawler and the region. Many local businesses were directly involved in the Gawler Fringe. Feedback from the community regarding the event has been extremely positive.

Council contributed \$35,000 to the Gawler Fringe. It is anticipated that future Gawler Fringe events will result in greater local business and community participation in organising and running the event.



2016 Gawler Fringe event in Walker Place

## Events in Gawler

Council supports events run by community and other groups, including those listed below with many being held in parks and reserves throughout Gawler. These events stimulate economic activity and provide wonderful social benefits to the community through participation and spectator opportunities, together with free public access and entertainment for all ages. Individual event participation ranged from 40 to 30,000 (Gawler Show) people.

• Gawler Show.....	28 - 30 August
• Gawler Swap Meet.....	13 September
• Gawler Textile and Art Weekend.....	10 - 11 October
• Springwood Family Fun Day.....	24 October
• Scouts Rally SA.....	24 - 25 October
• Cross Country Petanque Championships.....	22 November
• Gawler Rotary Village Fair.....	7 November
• Remembering Precious Souls.....	1 November
• Remembrance Day.....	11 November
• Australia Day Breakfast and Celebration.....	26 January
• Opening Gawler Farmers Market.....	30 January
• Family Fun Day – Aspire.....	20 March
• Anzac March.....	17 April
• Anzac Day Dawn Service and Breakfast.....	25 April
• Caravan, Camping and Outdoor Swap Meet.....	15 May
• Gawler Little Athletics Cross Country Championships...	15 May
• National Aborigines and Islanders Day Observance Committee (NAIDOC) Family Fun Day.....	3 June



Gawler Textile Art Weekend

Events were promoted through: South Australian Tourism Commission, Tourism Barossa, Regional Guide, Quarterly Publication - Barossa Living, Council Website and Facebook page and The Gawler Visitor Information Centre.

## OBJECTIVE

### 1.5 Value the role the Arts play in promoting community spirit and pride

#### Arts and Culture Strategy

Council recently developed an Arts and Culture Strategy for the community which was adopted in February 2016. To inform the Strategy, community consultation was undertaken including meetings, and a survey to find out community members ideas, preferences and feedback on arts and cultural activities now and into the future.

The Gawler Arts and Culture Strategy outlines Council's commitment to the Arts over the next 10 years. The Strategy highlights a vision that promotes the Arts as being accessible to everyone, connects people, places and perspectives, and builds a welcoming and vibrant community. A key action of the Strategy is to develop a Public Art Framework and this is currently being produced.

#### Youth Urban Arts Program

The Youth Urban Arts Program provides many opportunities for Gawler's young people to learn and express themselves artistically. The Program provides outcomes connected within both the Gawler Youth Development Plan and The Gawler Arts and Culture Strategy.

The Youth Urban Arts Program has five elements:

- 1) Workshops and arts installation
- 2) Young Artist Mentoring Program
- 3) Young Artist Sponsorship Program
- 4) Free Wall
- 5) Demonstrations at events

This year a number of Urban Arts were delivered:

- 1) Live arts display at the January skate competition
- 2) Da Klinik break dance demonstrations and workshops in schools
- 3) Youth Week event: body art and glitter/air brush tattoo demonstration and teaching
- 4) The EMUTree (Education and Music in Unison) – three day music, song writing and recording.
- 5) The EMU Tree trialed a JAM Club that was delivered at the Youth Shak. Young people received one on one and small group mentoring
- 6) Visual artist, Seb Humphreys – four-day workshop



*Seb Humphrey painting on the wall at the Gawler Sport and Community Centre*

## Temporary Public Art Grants

As part of this year's budget, Council allocated \$5,000 for the continuation of the Temporary Public Art Grants. These grants aim to encourage, develop and support arts-focused activities, providing opportunities for community participation contributing to the cultural vibrancy of Gawler.

Eligible individuals, groups and organisations were invited to apply for up to \$500 to assist with arts-focused projects and activities. Projects can include temporary installations or one-off workshops, exhibitions, and performances in the areas of visual, performing and dramatic arts. This year, a total of \$4,200 was provided to seven artists to produce artworks through this grant program.

## Sponsoring and Supporting Community Arts Initiatives

Council has been an active sponsor and facilitator of many community arts events. By providing such support, Council has helped build capacity in the community and provided a wide range of Art outcomes for community benefit. The scope of Council's support includes:

- Gawler Business Development Group: Jazz Festival – Council provided facilities
- Gawler Business Development Group: SALA Festival – Council provided the Institute building at a discounted hire rate
- Music Festival: promotion of event
- Trinity College Gawler: Band March – Council facilitated and covered costs associated with road closure and Murray Street banners



*National Band Championships event in Gawler*

## Southern Gawler Gateway Entrance Statement – Sculpture Project

A key action of the Gawler Public Art Framework is to develop and install a proposed artwork designed by artist Greg Johns along the southern entrance to Gawler along Main North Road, in conjunction with a consortium of residential land developers.

Council and the Southern Gawler Developer Group have considered ways to expedite the Gawler Gateway Entrance Statement Project as soon as practicable so that artwork can be completed before adjacent residential developments.

# OUR GROWTH

## GOAL 2:

### *Sustainable Growth Management.*

#### OBJECTIVES

- 2.1 Physical and social infrastructure to match population growth
- 2.2 Growth to be respectful of cultural and built heritage
- 2.3 Urban growth to be sustainably managed
- 2.4 The local environment to be respected
- 2.5 Manage growth through the real connection of people and places
- 2.6 Local economic activity to create local job opportunities and generate increased local wealth

#### OBJECTIVE

##### 2.1 Physical and social infrastructure to match population growth

#### Gawler East Link Road

The Gawler East Link Road (GELR) is a critical piece of infrastructure that will facilitate the ongoing development of Gawler East. This \$55m roadway will take three years to build and will be principally funded by the State Government. The project will also upgrade Potts Road from its intersection with the new roadway to Main North Road and upgrade the intersection of Potts Road and Main North Road (including new traffic lights).

Since the rezoning of Gawler East in 2010, the Council and the State Government have been in ongoing negotiations associated with the GELR. The new road will service the Gawler East development zone and will play an integral role in servicing the existing and future communities of Gawler East and surrounding areas. The new road will reduce the impact of traffic generated from local and regional growth on the Gawler Town Centre.

Council is progressing the project on several fronts including developing concept designs for a preferred alignment of the GELR. Community feedback has been ongoing and crucial in this process.



*Springwood Estate*

## Social Infrastructure and Services Study

Council undertook an important study into the services and facilities needed to sustain the Gawler community into the future. The population of Gawler will grow significantly in coming years and this study will be used to assist government, developers and service providers to plan new services and facilities.

The Study comprises Report 1: Background Research and Findings and Report 2: Needs Assessment and Recommendations. Significant progress has been reached in developing these studies and will be finalised by Council in the coming year.

It is important to note that this Study has consolidated information on social and community infrastructure requirements for Gawler East and other initiatives.

## Car Parking Strategy for Town Centre

This year Council commenced a review of the '2012 Town Centre Car Parking Strategy'. Car parking is important and has a significant impact on local business.

This Strategy supports many of Council initiatives that will revitalise the Town Centre and promote investment to generate employment and economic growth while protecting Gawler's unique heritage and character.

The updated Car Parking Strategy will deliver a clear vision of the car parking requirements to support existing and projected uses. It will also guide Council to improve management of existing car parks and create a vision for reducing car dependence within the Town Centre. This will promote more environmentally sustainable methods of transport.

## Murray Street Upgrade Stage 5

Work continued to upgrade Murray Street, which included an upgrade of the Calton Road intersection and the part closure of Walker Place. Additional upgrading of the road surface between Calton Road and Bridge Street occurred due to budget savings. The project was jointly funded by Council and the Federal Government's Special Local Roads Program.



*Murray Street, Gawler*

## Murray Street Upgrade Stage 6

Council approved capital works of \$1.2m for the upgrade of Adelaide Road, being the main entrance route into the Gawler business district from Twelfth Street (Mitre 10 corner) to Murray Street (Southern Hotel intersection). Council received Federal Government Special Local Roads Program funding of \$600,000 (50% of the cost) for the project. Community consultation will occur in late 2016.

## Annual Road Reseal Surface Program

This year's asphalt reseal program involved resealing 4.6 kilometres of council roads. Nineteen different roads and streets across Gawler benefitted from the Program.

Work completed included:

1. Reconstruction of the road pavement with asphalt in Murray Street (between Calton Road intersection and Bridge Street South)
2. Installation of new asphalt road surface for Duffield Street in Gawler East
3. Installation of new asphalt road surfaces to various residential roads and streets (17 in total)

Nearly four and a half thousand tonnes of asphalt was laid under a regional contract arrangement awarded by the Barossa Valley Regional Procurement Group. By using this regional procurement approach, Council achieved considerable savings, estimated at \$30,000. Using an asphalt mix design of 20% recycled material, reduced costs and resultant carbon credits were achieved. Reseal program savings enabled the planned program scope to be extended beyond that originally planned.

## Road Construction and Renewal

Reconstruction of Duffield Street, East Gawler from Calton Road to Rudall Street (400m) was completed. At a cost of \$150 000, kerbing was shifted, street drainage upgraded and asphalt pavement re-sealed. Around one kilometre of unsealed rural roads was re-sheeted with a bitumen stabilised base to reduce dust. At a cost of \$90 000, re-sheeting Clifford and Worrall Roads, Kudla and upgrades of driveway entrances and roadside drains was completed.



*Dysart Road, Gawler*

## Thomas Terrace Stormwater Drainage Network Stage 2

The final project stage for construction of underground stormwater drainage was completed in Thomas Terrace. The project's completion will alleviate the long term flooding issue at the corner of Nixon Terrace, the collection point of all street drainage from the Church Hill heritage precinct.

## Kerb and Gutter Construction and Renewal

The Kerb and Gutter Construction and Renewal Program consisted of the installation of 900 metres of kerb and gutter.

Work completed included:

1. Gawler Rivers Road, Willaston - Haines Street to Two Wells Road intersection both sides
2. Queen Street – Willaston
3. Dysart Road – Evanston Park
4. Dalton Street – Evanston Park
5. Selkirk Street - Evanston Park
6. Duffield Street – Gawler East

127 metres of heritage slate kerbing was re-laid in Short and Duffield Streets, Gawler East.

## Design of 'Dog Off-Leash' Facilities

Council is working with the community to investigate suitable locations for a dog friendly exercise park in Gawler. Council reserves are currently dog 'off leash' areas and this project will examine current shared-use areas (walking, cycling and jogging) with the view of allocating 'on and off' leash areas. This will support effective control of dogs and mixed use of recreational areas. Council has allocated \$80,000 to build a dog 'off-leash' park.



*Gawler Rivers Path Tapa Pariara*

## Willaston Drainage Upgrade Design

A Willaston Drainage Study was completed this year and a consultant was engaged to undertake computer modelling of the hydrology of a fully urbanised catchment. An investigation report detailing options and design has been completed.

Council have allocated \$1.2m next year to undertake Stage 1 of the identified works that will significantly improve stormwater management in Willaston.

## OBJECTIVE

### 2.2 Growth to be respectful of cultural and built heritage

#### Residential and Character Development Plan Amendment

Council has established a Residential and Character Development Plan Amendment (DPA) to ensure that Council's Development Plan is robust enough to protect Gawler's historic and unique character. The Plan includes enough flexibility to encourage positive investment in the town.

Council is currently developing a formal agreement with the Minister of Planning for this DPA.

#### Heritage Advisory Services

This year, planning staff assisted with many enquiries for development proposals in Heritage Zones. Development within these Zones needs careful consideration to ensure preservation of the heritage and character of the Gawler built environments. This is achieved through collaboration and consultation between the applicant, Council Planning Staff, Council's consultant heritage advisor (Flightpath Architects) and the State Heritage Department (where necessary).

As part of Council's Local Heritage Grant Scheme, four grants of \$1,500 were provided to residents, for conservation works to local heritage places.

#### Gawler Reconciliation Action Plan

Council has developed a Reconciliation Action Plan (RAP) that will outline practical actions to build stronger relationships and enhanced respect between Aboriginal and Torres Strait Islander peoples and other Australians. The RAP framework is based on the three key areas of Relationships, Respect and Opportunities.

This year, Council Members, staff and residents formed the RAP Working Group, which is responsible for the development and implementation of the RAP.

#### National Reconciliation Week

National Reconciliation Week occurs each year and this year's theme was Our History, Our Story, Our Future.

Council supported a range of events in Gawler, including the Reconciliation Community Fun Day (date?) hosted by the Gawler Reconciliation Action Group and a range of film nights and workshops hosted by the Gawler NAIDOC Committee.

## OBJECTIVE

### 2.3 Urban growth to be sustainably managed

#### Development Assessment Services

Development Application numbers remained steady this year, with 787 applications received

Council had an increased focus on building inspections, with the legislative inspection targets of 66% for licensed builders and 90% for owner builders reached. Council collects other building information including the number of notifications received from builders as work is completed. This information is used to demonstrate the increase of notifications for building work and provides more opportunity for inspections to occur.

Forty four (44) applications were presented to Council's Development Assessment Panel this year which is consistent with the previous financial year. Of these, 31 (70%) were granted Development Plan Consent, 10 (23%) were refused and 3 (7%) were deferred.

The applications granted Development Plan Consent in 2015/16 include:

- 'The Harvey Apartments' – three residential flat buildings ranging from 2-3 storeys, providing 55 new dwellings (located at Dean Street, Gawler West, adjacent the Gawler railway station)
- Construction of a new motel, extension of existing café (Café Nova) and construction of new multi-level car parking (Murray Street, Gawler)
- New supermarket (Aldi) located at Main North Road, Evanston (approved by State DAC)
- 'Costins' Local Heritage Place (Main North Road, Willaston)
- 'The Reserve' – land division in Evanston Gardens creating 32 allotments
- 'Springwood' Stages 9 and 10 – creation of 29 new residential allotments and two large future development allotments in the Springwood Estate, Gawler East

#### Evanston Gardens Development Plan Amendment

The Evanston Gardens DPA will provide additional residential lots and expand Hillier Park to support Council's growing population. The DPA is currently in progress to rezone land parcels for residential development in Evanston Gardens. The land is currently within the 'Deferred Urban Zone' and has been earmarked to support future residential growth. Council is planning to release a document for community consultation next year and finalise the DPA after considering feedback.

## OBJECTIVE

### 2.4 The local environment to be respected

#### Upgrade of Irrigation Systems

Council continued an on-going program of upgrading peak water use reserves with new and more efficient irrigation systems. Irrigation equipment was upgraded at Adelaide Road/Fifth Street Reserve and Light Square Reserve (Cowan Street). These high profile and high utilised spaces have benefited from improved lawns and reduced water consumption. Maintenance callouts have been minimised due to the irrigation upgrades.

#### Construct Stormwater Outlets Gawler Urban Rivers

Council continued an on-going program of upgrading eroded river stormwater outlets, with the works being carried both by a contractor and Council staff.

As part of this program, the following river stormwater outlets were upgraded:

1. North Para River – Drury Street Outlet, Willaston
2. North Para River – Aquatic Centre Outlet, Gawler
3. North Para River – south of Willaston footbridge
4. Gawler River – Para/Para Close Outlet, Gawler West
5. South Para River – Nott Street Outlet Gawler East



*Dead Mans Pass Reserve stormwater outlet*

## OBJECTIVE

### 2.5 Manage growth through the real connection of people and places

#### Town Centre Urban Design Precinct Plan

Council successfully applied to the State Government, Department for Planning, Transport and Infrastructure for a grant to fund a series of Town Centre Urban Design Precinct Plans.

The purpose of these Precinct Plans is to provide detailed concept designs within an overarching town centre master plan that includes a framework to guide the improvement of public space and assist with development proposals within the Gawler Town Centre.

Council staff have now completed the Town Centre Urban Design Precinct Plan and will finalise the document with the input of the Elected Members.

#### Bike Path Connections

Two shared paths were constructed during the year to link the Jack Bobridge Track to Clonlea reserve. This improved safety for walkers and cyclists not wishing to use the heavy trafficked Barossa Valley Way/ Lyndoch Road route.

Council continued discussions with the Barossa Council to complete the Jack Bobridge Track between Ann Milroy Lane to "Wheatsheaf Corner", thereby providing an uninterrupted path connection between Gawler and the Barossa Valley Way.



*Bike Path Connections*

#### Installation of Disability and Ramp Improvement Program

An on-going program of installing and upgrading disability access and ramps was undertaken.



*Disability Access and Ramp Upgrades, Adelaide Rd Gawler South*

## Footpath Construction and Renewal

This year, 4,400 linear metres of footpaths in eighteen streets across the community were installed with associated pram ramps.

Council also carried out the upgrading of the following asphalt footpaths:

1. Calton Road, Gawler East - Turner Street to East Terrace
2. Seventh Street, Gawler South - Adelaide Road to First Street
3. King Street, Gawler - Cowan Street to Jerningham Street
4. Cowan Street, Gawler - Murray Street to King Street
5. Queen Street, Gawler - King Street to Cameron Street
6. Jerningham Street, Gawler - Victoria Terrace to Cameron Street

*Footpath Construction and Renewal*

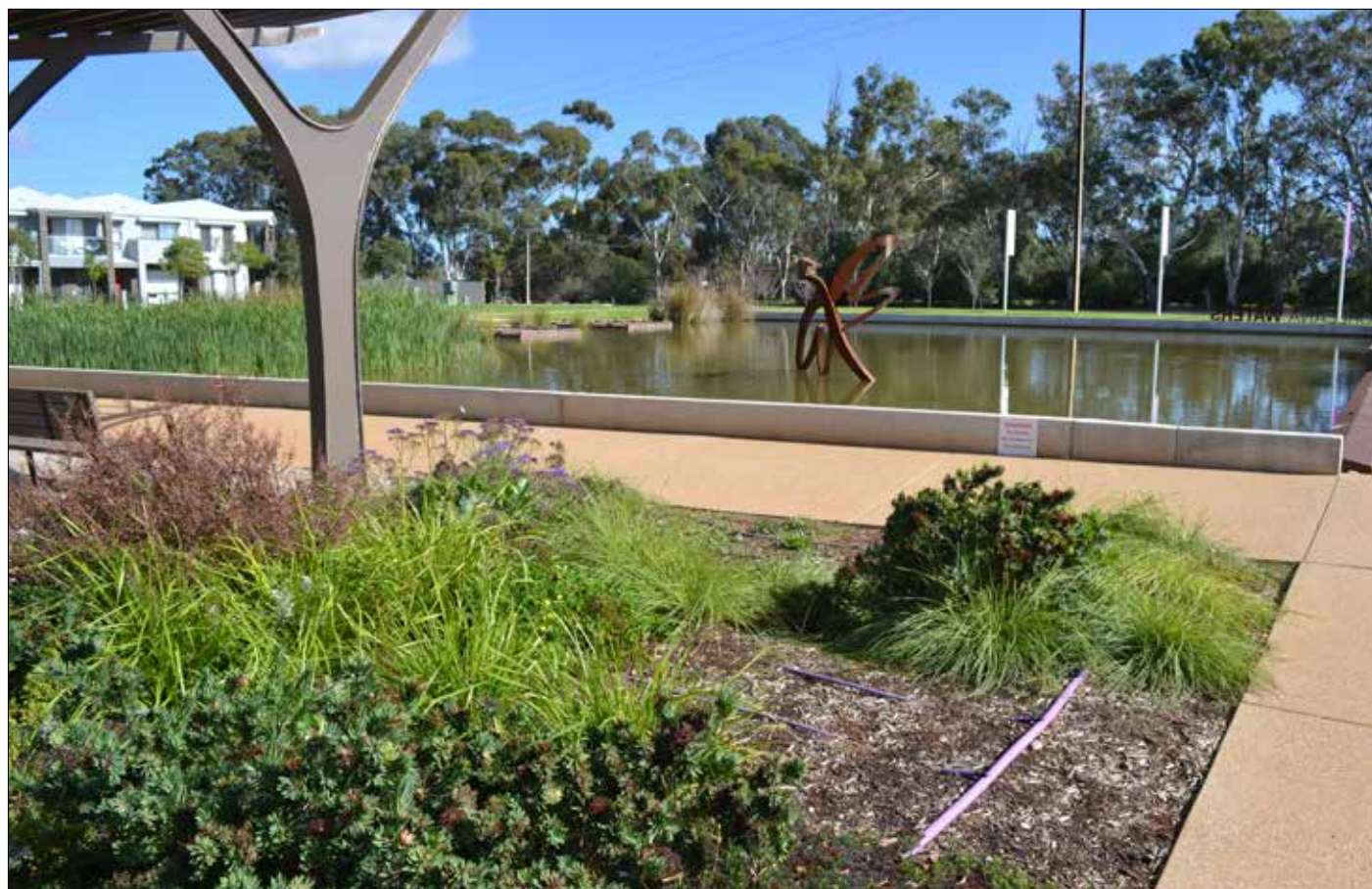


## Reserve Development – Creating Places for the Community

Council has a responsibility to manage and maintain new and existing public open space and reserve areas for community use.

The following new reserves were established this year:

- Greenbrooke Reserve – Evanston Gardens
- Coleville Reserve – Evanston Gardens
- Brookside Reserve – Orleana Waters, Evanston Gardens.
- Acacia Green, Stage 1 – Evanston



*Orleana Waters, Evanston Gardens*

## OBJECTIVE

### 2.6 Local economic activity to create local job opportunities and generate increased local wealth

#### Gawler Business Development Group

Council applies a Separate Rate on all businesses in the Council area. The funds generated from the Separate Rate are collected on behalf of the Gawler Business Development Group, which assists local business to be more competitive, both individually and collectively. Ultimately the outcome of assisting local businesses will lead to greater investment and job creation. This year, the Separate Rate generated \$163,000 for the Gawler Business Development Group which provided services and information to Gawler's business community.

#### Regional Development Australia Barossa

Council is an active participant and member of Regional Development Australia Barossa (RDAB). Its charter is to encourage investment and job creation opportunities in the Region. Council provides an annual financial contribution towards the RDAB, whose activities are also funded by Federal and State Government.

#### Youth Training and Work Experience Engagement

Support of students is viewed by Council as an important individual and social service. Sixteen students from schools, college and university completed work placements at Council that aligned with their career aspirations.

Gawler is one of the first councils in Australia to participate in the 'Work for the dole program', and received four candidates who participated in this pilot program.

This year the State Government announced \$2m of funding for the LGA Regional Youth Traineeship Program to provide traineeships for youth in regional areas of South Australia. Under this Program, Council was successful in securing two traineeship positions. The State Government provides a \$14,500 subsidy per year towards each traineeship position.



*"Work for the Dole" candidate Kim Nguyen*

## 2016 South Australian Shandong Mission

As part of Council's economic growth and investment strategy, the Mayor and Chief Executive Officer travelled to Shandong Province with a delegation of Local Government and Regional Development Australia representatives in April.

The Shandong Mission program was developed in collaboration with the South Australian Government, the Shandong Department of Commerce, the Qingdao Bureau of Commerce and the peak industry body in China, the China Council for the Promotion of International Trade. The program included government-to-government (G2G) and business-to-business (B2B) events in each city. Up to 1,000 business and investors attended 'trade expos' where Council was part of showcasing South Australia's 'China-ready' small-to-medium enterprises.

A key feature of the 2016 mission was the launch of the joint initiative by the Local Government Association and Australian China Business Council, a new business digital investment portal (SASD connect – [www.sasdconnect.com.au](http://www.sasdconnect.com.au)). The web site registers and promotes South Australian business, their products and services to the Chinese market, and enables Chinese investors to directly source information on South Australian business opportunities.

Council will proactively present the regions credentials and play a key part of a Chinese business delegation visit to South Australia later in the year.



SASD Connect website

## Gawler Civic Centre Redevelopment

**Business Innovation Hub:** The Business Innovation Hub (the Hub) will be constructed next year as part of the Gawler Civic Centre redevelopment project. The Hub will be a commercially focused, flexible co-working space occupied by local businesses intent on business development. Collaboration across the business sector will be maximised and digital technologies and solutions to work smarter and grow will be showcased. Council will develop a business plan to ensure the Hub is professionally managed and the best outcomes for the community are achieved.

**Multi-Purpose Space/Gawler Heritage Collection:** The multi-purpose space is designed to provide the Gawler community with a high-quality space for a range of community, cultural and commercial activities. The physical design of the space and the equipment provided within the facility will service a variety of activities such as performances, exhibitions, civic receptions, conferences, forums and workshops.

Consultants from Play Your Part have been working on the management framework for the multi-purpose space in collaboration with Council staff. The framework will cover the multi-function space, the Gawler Heritage Collection and café. Play Your Part will also advise Council on the flexible use of the multi-purpose space as a regional art gallery and for performing arts.

# OUR COMMUNITY

## GOAL 3:

### *A Healthy, Active, Safe, Engaged Community.*

#### OBJECTIVES

- 3.1 Health and social wellbeing services in Gawler to meet growing regional community needs
- 3.2 Sporting facilities to meet local and regional community needs
- 3.3 Provision of sufficient structured and informal recreation facilities
- 3.4 Gawler to be recognised internationally as a child and youth friendly community
- 3.5 Recognise, respect, support and advocate on behalf of volunteers
- 3.6 Encourage the development of the Arts
- 3.7 Create a safe community environment

#### OBJECTIVE

##### 3.1 Health and social wellbeing services in Gawler to meet growing regional community needs

#### Commonwealth Home Support Program

On 1 July 2015, the first phase of changes being made by the Federal Government to the aged care system saw the Gawler Home Assist and Community Care Program transition into the Commonwealth Home Support Program (CHSP). Council entered a new funding agreement with the Federal Government to continue to provide home support services to eligible residents of the Gawler community.

The new model of service delivery provides consumers with more choice and flexibility as it aims to help frail, older people living in the community to maximise their independence, through the provision of timely, quality, entry level support services, while considering each person's individual goals, preferences and choices.

In addition to the CHSP, the Program receives funding from the State Government to provide home support services for people living with a disability to maintain their independence and increase their capacity to remain in their own home and community. Throughout the year, the Program supported 653 Gawler residents and provided 9,973 hours of support. Joint funding for the Program from State and Federal Government totalled \$575,000.



*New gym equipment, Apex Park, Gawler*

## Gawler Library Services

Gawler Library offers a wide range of free activities and programs to the community. The Library holds weekly story time sessions during the school term to promote early literacy skills to young children and their families. Activities for children are offered every school holidays and this year's activities included a puppet workshop, children's disco, cookie and cupcake decorating session, author talk, and a dinosaur dig. A special "Possums in the park" story time was held in Apex Park to launch Gawler's Fringe Festival events in February.

The Library supports local Book Discussion Groups and an online Book Chat via Facebook. It also hosts a biennial Short Story Competition and offers a range of programs for adults, such as author talks and information sessions. The Library also has a regular book sale organised by the Friends of the Gawler Library.

Being a valuable source of community information, the Library promotes many national and state initiatives aimed at improving literacy, well-being and community involvement. These initiatives include Book Week, Library Lover's Day, Blind Date with a Book, Harmony Day, National Simultaneous Storytime and the Summer Reading Club. The Library also distributes free baby and toddler book packs from the Little Big Book Club. This year, the number of items loaned from the Library was 130,000, an increase of 4.8% from the previous year.

## Library Strategic Management Plan

The Library Review and Strategic Report is an important document which will enable Council to provide a welcoming, relevant, accessible and inclusive library services to meet the needs of the growing community. The Strategic Report is particularly important within the context of the Gawler Civic Centre redevelopment. Consultation with the community, staff and elected members contributed to the development of the report.



*Possums in the Park Library Storytime for Gawler Fringe with Melina Healey and Nola Cavallaro*



*Balloon Twisting and Magic Show – Library School Holiday Program*

## Youth Sports Person Sponsorship Program

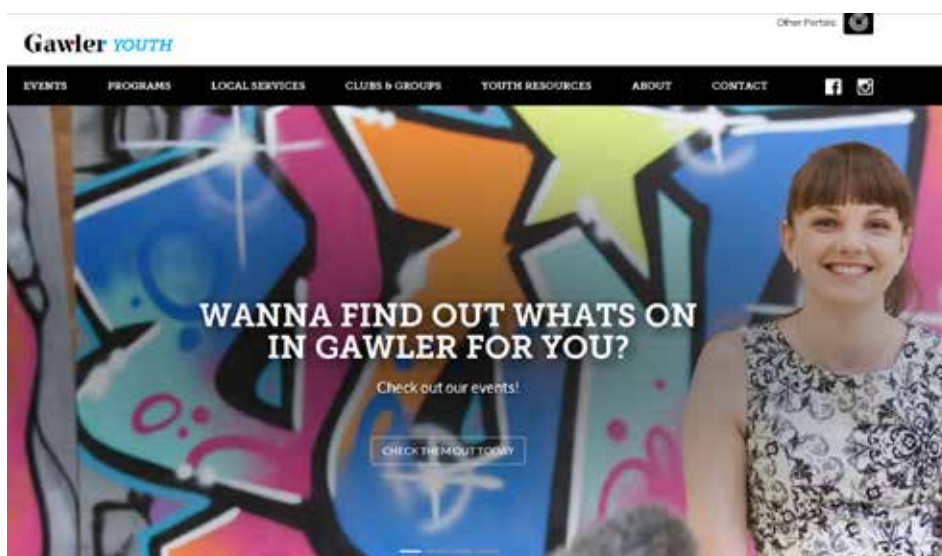
This Program has been an ongoing initiative of Council that recognises and encourages the achievements of young people aged 12-25 years in the local community. Scholarships are provided for State and/or National representation in sporting activities. Two thousand dollars was collectively awarded to ten young people this year.



*2015 Youth Sportsperson Sponsorship Program recipients*

## Youth Portal

The Youth Portal, (<http://youth.gawler.sa.gov.au/>) was developed with funding received from the Federal Government's Digital Inclusion Project. It was designed by young people from the Gawler Youth Advisory Committee for young people within the local community. The purpose of the Portal is to provide up to date information around local events, programs, services, clubs/groups, and youth resources with a strong emphasis on health and social wellbeing.



## Youth Mental Health Forum

A Youth Mental Health Forum was held in May at the Gawler Sport and Community Centre. Northern Headspace, the Gawler Mental Health Team (Country Health SA) and Anglicare's Personal Helpers and Mentors Program presented an overview of Youth Mental Health.

## School Holiday Programs

Throughout the year many school holiday programs were run including:

- Circus workshops
- Scooter workshops – beginner, intermediate and advanced
- Skate board workshops – beginner, intermediate and advanced
- BMX workshops – beginner, intermediate and advanced
- Summer skate competition
- Three-day music workshop



*Music Workshop participants*

## Health / Food Safety

The Environmental Health team continued to deliver many services to residents, visitors and workers that includes inspecting food premises, auditing food safety programs, licensing of supported residential facilities, inspecting public pools, assessing wastewater works applications, registration of warm water systems (cooling towers), and investigating general health and food complaints.

Throughout the year Environmental Health Officers' worked closely with local business owners and the community to provide up to date information relating to public health. A free online food-handler training program (I'm Alert) was promoted on Council's website. Food Safety Week was conducted in conjunction with The Barossa Council, Light Regional Council and District Council of Mallala. A media campaign occurred, focusing on common food myths. Static displays were set-up at each Council civic centre and libraries and were very well received by the public.

## Immunisation Services

Council's Immunisation Nurse conducted three clinics for the community each month. The council clinics are held at the Gawler Sport and Community Centre. The Immunisation Nurses also attended all schools in the Council area providing vaccinations to students in line with the Immunisation Schedule. Vaccines include Hepatitis B, Varicella (Chicken Pox) and Gardasil (HPV).

The Immunisation Nurse also conducted Workplace Flu Clinics for council staff, volunteers, local businesses and local schools. The Flu Clinics were very busy this year following the advertising campaign initiated by the Federal and State Governments. Apart from the Flu vaccine, Boostrix/Adacel (Diphtheria, Tetanus and Whooping Cough) vaccinations were also provided to staff in 'at risk' employment such as childcare centres. More than 2,000 vaccinations were provided to the community this year.

## OBJECTIVE

### 3.2 Sporting facilities to meet local and regional community needs

#### Sports Facilities Provided to the Community

Council provides a variety of sports facilities throughout Gawler, including the Gawler Sport and Community Centre and the Gawler Aquatic Centre. Many sporting clubs operate from or lease Council-owned premises. Council provides major financial support for sporting facilities in Gawler.

Personal trainers and fitness clubs operate in a variety of parks and reserves, with an outdoor gym provided at Apex Park.

The following sports are provided at Council facilities through a variety of community based clubs:

- Football
- Netball
- Soccer
- Cricket
- Swimming
- Gymnastics
- Baseball
- Softball
- Hockey
- Inline hockey
- Roller Skating
- Horse Riding
- Tennis
- Lawn Bowls
- Petanque
- Greyhound Racing
- Pigeon Racing
- Yoga
- Squash
- BMX racing



*7 News live weather broadcast from the Gawler sport & Community Centre with Amelia Mulcahy and the North Vikings Inline Hockey Club*



*Karbeethan Reserve, Evanston Gardens*

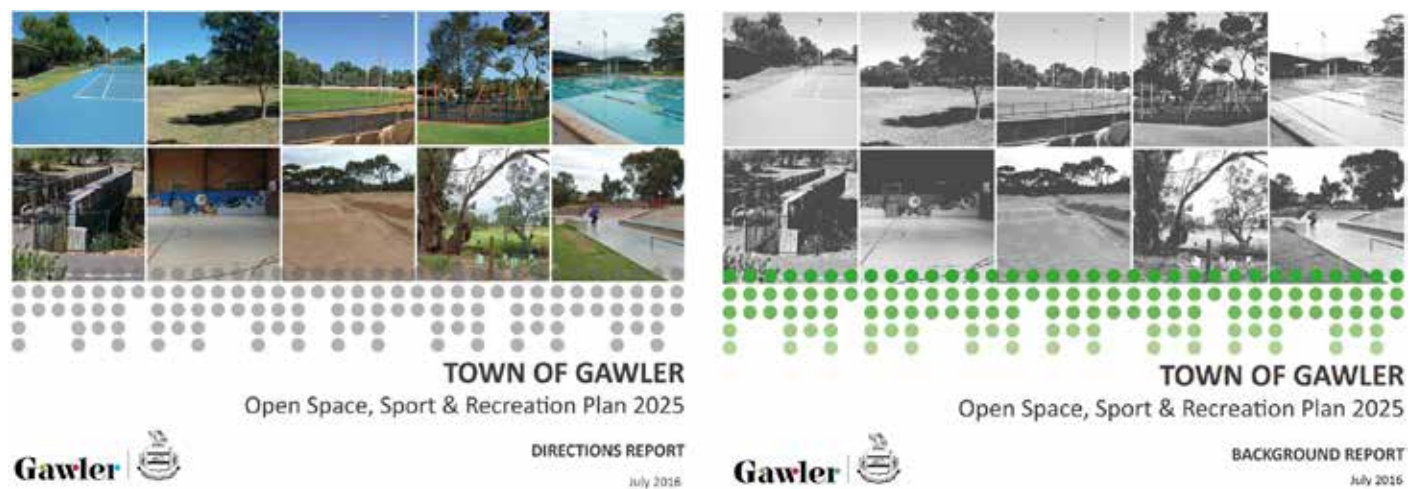
## Gawler Open Space Sport and Recreation Plan

The Gawler Open Space, Sport and Recreation Plan was finalised and adopted by Council in 2016. The Plan will assist Council in the strategic delivery of the sporting and recreation needs of the community over the next ten years.

Priority projects identified in the Plan include:

- Develop a Master Plan for Karbeethan Reserve to guide development of the site
- Undertake a Feasibility Study for upgrading the Gawler Aquatic Centre. This will guide the development of a Master Plan for Gawler Showgrounds (including Gawler Sport and Community Centre, Gawler Oval and Princes Park) and Essex Park
- Provision of appropriate open space in new development areas

The Gawler Open Space, Sport and Recreation Plan was undertaken with a \$25,000 contribution from Gawler Council and a \$25,000 grant from the State Government, Office of Sport and Recreation.



## Gawler Aquatic Centre Refurbishment

Council has endorsed a long term strategy to renew the Gawler Aquatic Centre pool infrastructure. This involves funding works to ensure appropriate service levels are maintained and the pool continues to operate effectively during the open season.

Substantial refurbishment works costing \$230,000 were completed before the opening of the 2015/16 swimming season. Planning for the following winter refurbishment commenced in January with some preparatory works occurring immediately after the season closure. The winter 2016 refurbishment will commence in July.



*Gawler Aquatic Centre refurbishment*

## Gawler Aquatic Centre Needs and Feasibility Analysis

A key priority from the Gawler Open Space Sport and Recreation Plan was to undertake a feasibility study for the provision of an aquatic facility within Gawler. In response to this the Gawler Aquatic Centre Needs and Feasibility Analysis commenced in 2016 and will:

- provide a strategic assessment of the needs of the community in relation to relevant industry trends and previous planning studies
- assess the feasibility of a proposed facility including a market and competitor analysis, facility aspect, location and financial viability

The Needs and Feasibility Analysis will be finalised in 2016, with the recommendations of this study to inform the next stage of planning to commence in 2017.

## Upgrade Willaston Oval Car Park

The final stage of upgrading the Willaston Oval car park, including the oval access road from Gawler River Road, has been completed. Upgrades included asphalt surfacing of the car park, car park line marking, new boundary railing and the installation of water sensitive landscape gardens within the carpark.



*Willaston Oval upgrade*

## OBJECTIVE

### 3.3 Provision of sufficient structured and informal recreation facilities

#### Clonlea Reserve Basketball Ring

A new basketball ring was installed on Clonlea Reserve tennis courts as part of the on-going improvement of the recreational and youth precinct facilities at the reserve.



*Clonlea Park Basketball Ring*

#### Clonlea Skate Park

The development of the Clonlea Park Youth Precinct has provided many and varied structured and informal recreational spaces for Gawler's young people and families. A success of the Precinct is its appeal to a wide age range of young people and includes a Skate Park, Scooter Trail and the Witchity Woods Trail.



*Clonlea Park*

## Gawler Sport and Community Centre

The Gawler Sport and Community Centre is the largest Council managed community facility and enables the community to be involved in active or passive recreation.

The Centre is used daily for sporting, fitness and passive recreation programs, and by many community groups and Council for workshops, meetings and events.

This year, there have been more than 45 regular user groups of the Centre and a diverse range of activities including mums' fitness classes, art and music production workshops, gymnastics, martial arts and speed skating. The Centre is used for many of Gawler's biggest community events including the Gawler Show, Gawler Swap meets, Relay for Life and Rally SA event. It also played an important part in the response and recovery following the Pinery bushfire. The Centre was used for two weeks as a major relief centre by Families SA, including 24-hour operation for the first week.

Future plans to improve the Gawler Sport and Community Centre will be included in a future Master Plan for the Gawler Showgrounds Precinct.



*Gawler Show*



## OBJECTIVE

### 3.4 Gawler to be recognised internationally as a child and youth friendly community

#### Recognition as Child Friendly City by UNICEF

Council has been a member of the Child and Youth Friendly Greater Gawler Action Group (CYFGGAG) for several years. During this time, Council and CYFGGAG have been collaborating to submit information to United Nations International Children's Emergency Fund (UNICEF) that would internationally recognise Gawler as a Child Friendly Community.

Gawler was successful in obtaining Bronze Level UNICEF Recognition for the Gawler region as a Child Friendly City 2015-2019. Gawler is one of the first three communities in Australia to receive this recognition.

Then Deputy Mayor, Ian Tooley, accepted the Recognition on behalf of Gawler and the CYFGGAG in October. This has been a great collaborative achievement by local organisations, community groups and Council.



*Cr. Tooley and the Child and Youth Friendly Greater Gawler Action Group (CYFGGAG)*

#### Early Literacy and Outreach Services, Programs and Spaces

Gawler Library has a strong focus on early literacy services, programs and spaces within the community. The Library holds free weekly story time sessions during the school term to promote early literacy skills to young children and their families. Activities for children are offered every school holidays, and the Library maintains a focus on literacy and promotes reading to children of all ages. The Library is a child and youth friendly space.

Gawler Library promotes a number of national and state initiatives, aimed at improving literacy among young people. These initiatives include Book Week, National Simultaneous Storytime and the Summer Reading Club. The Library also distributes free baby and toddler book packs from the Little Big Book Club.



*National Simultaneous Storytime Library Activity*

## OBJECTIVE

### 3.5 Recognise, respect, support and advocate on behalf of volunteers

#### Volunteering with Gawler Council

Council had 85 active volunteers involved in six different programs this year. The programs include:

- Graffiti Removal Program
- Skating programs at the Gawler Sport and Community Centre
- Library programs
- Visitor Information Centre
- Gawler Clock Tower
- Various youth programs

Council will endeavor to increase volunteer numbers and programs to meet increasing community needs and is developing a Volunteer Management Strategy. This will help Council to recruit more volunteers and improve support to existing volunteers who provide such an important range of services to the broader community.

Thousands of hours were provided by Council volunteers throughout the year. Volunteer Supervisors are Council staff who support volunteers and ensure that their roles and programs are undertaken in a safe and compliant manner. Planning has started on several new roles that will provide more rewarding opportunities for volunteers to be engaged in Council activities.

#### Gawler Volunteer Resource Centre

Council continues to fund the Gawler Volunteer Resource Centre with a range of services delivered by Northern Volunteering. The Resource Centre provides a range of services and information to support external volunteers, volunteer coordinators and community groups within the Greater Gawler area.

Council staff continue to work closely alongside Northern Volunteering representatives, resulting in a smooth, professional and high quality support service for volunteers and member organisations in the Gawler community.

#### National Volunteer Week

National Volunteer Week, held in May, is an annual celebration to acknowledge the generous contribution of volunteers. This year, the theme for the Week was 'Give Happy, Live Happy'. Volunteers were hosted by Elected Members and staff at an event at the Gawler Bowling Club in recognition of the effort that Council volunteers make to the Gawler community.



*Francene Farley-Beven and Mal Gregory Volunteering at the Gawler Visitor Information Centre*



*National Volunteer Week 2016 event*

## OBJECTIVE

### 3.6 Encourage the development of the Arts

#### South Australian Living Artists (SALA) Festival

SALA takes place in August each year and is the largest celebration of visual arts in Australia. Since 2013 the Gawler Business Development Group has coordinated the Gawler Art Trail to activate spaces across the community with displays of artworks from local artists, community groups and organisations.

In 2015 the Gawler Art Trail included twelve venues and the Gawler Institute provided the largest venue in the Arts Trail, exhibiting a wide range of visual art works. The SALA opening also took place in the Institute.



*Town of Gawler Rangers*

#### Animal Management

Council's Animal Management Plan covers a wide range of animal management issues including ways to minimise dog attacks in Council parks and reserves. The Plan includes a specific focus on dogs and cats and encourages responsible pet ownership.

Council is currently investigating suitable locations for a dog friendly park and this project will examine current shared-use areas (walking, cycling and jogging) with the view of allocating 'on and off' leash areas to support effective control of dogs and mixed uses of recreational areas. This year, General Inspectors (Rangers) responded to 383 wandering dogs and dealt with 50 dog attacks. More than 5,300 dogs are registered in Gawler, an increase of 3.2% from the previous year.

Corellas are referred to as birds of abundance and each year they cause considerable damage to assets. They can number in thousands, becoming a nuisance to residents and businesses. The defoliation of native trees caused by Corellas is a growing concern. Council has an active program for dispersal and moving on of corellas. Gawler joined regional Councils along with UniSA, the Local Government Association and the Department of Environment, Water and Natural Resources to undertake a research project to explore issues around sites where little corellas are problematic and to make recommendations on control measures. Council has also been actively involved in culling and managing flocks of feral pigeons in Gawler.

## OBJECTIVE

### 3.7 Create a safe community environment

#### Disability Access and Inclusion Plan

Gawler Council in collaboration with the Barossa, Light and Mallala Councils, is developing a Regional Disability Access and Inclusion Plan. This Plan will outline strategies to improve Council operations and facilities to improve access for people with a disability that live, work, play, volunteer and visit in Gawler and the surrounding Council areas. Community consultation will occur in July and August 2016.

#### Traffic and Parking

Council undertook programed initiatives at local schools to monitor public safety and traffic management during child drop-off and pick-up times at local schools. The program was conducted over several months and identified unsafe practices by drivers dropping off and picking up children. The public safety campaign highlighted many breaches of the Australian Road Rules. Where appropriate, Council staff issued warnings to drivers. SA Police Officers from Gawler also supported the initiative and issued infringements for more serious breaches of the rules.

#### CCTV Camera Network

Council staff are currently working with the Gawler Police to upgrade the current Closed Circuit Television (CCTV) system within Gawler and identify suitable locations to install new cameras. A new system will provide real-time access, high quality footage and allow for additional cameras to be installed, providing a safer community. Council will apply for State Government funding for a new system next year.

## Dog Door Knock Survey

Council's Animal Management Officers conducted a dog door-knock program of over 1,400 dog owners who did not renew their dog registration. Owners were advised on the importance of registering their dogs and to microchip and vaccinate dogs to receive registration fee discounts.

## Upgrade of Dog Pound

The Animal Management Plan identifies strategies to improve Gawler's dog pound and maintenance was carried out to ensure the pound is well equipped for impounded animals.

Maintenance work included:

- re-painting walls and floors
- repairs to dilapidated surfaces
- improving lighting, animal safety and security

## Flood Safe

Council continued to partner with the State Emergency Service and State and Federal Governments to implement the FloodSafe initiative. This initiative is funded by the Department of Environment, Water and Natural Resources, the Adelaide and Mount Lofty Ranges Natural Resource Management Board and Gawler Council.

This year, the FloodSafe initiative mapped flood-prone areas and the partnership with the SES increased public awareness of local flood-prone areas. Council contributed \$5,000 to this program, plus in-kind staff support.

Some of the local issues to be addressed include:

- Local risks
- Historic flooding in the area
- Having a flood plan to reduce the risk to business equipment, stock and staff
- Protecting your family and property
- Understanding Bureau of Meteorology (BOM) Flood Watch and Flood warnings
- Having a home emergency kit
- How to call for SES assistance

## Upgrade Public Lighting

Street lighting improves community safety and security in addition to reducing the risk of road accidents.

A street light audit of the Council area was completed and identified roads that are non-compliant with current community street lighting standards and improvements needed to increase community safety and security.

Council regularly receives requests from the community for improvements to street lighting. These requests are given due consideration by Council for either immediate action or inclusion to the works priority list.

When suitable locations are identified, Council has implemented Light Emitting Diode (LED) street lighting for cost efficiency and to progress this emerging technology.

This year the following works were completed:

- a) Lighting upgrade on Cheek Avenue, Gawler East (18 energy efficient lamps)
- b) Lighting upgrade on Longford Street, Evanston (17 LED lamps)
- c) Lighting upgrade at Holmes Street /Jarvis Street (Willaston) intersection
- d) New LED light installation at Holmes Street (Willaston) cul-de-sac (off Kelly Road)
- e) Solar LED lighting upgrade on Wright Street (Gawler), Stream Train Reserve on Victoria Terrace (Gawler) and walkway between Angle Vale Road and Dawson Road, Evanston (5 lamps)



*Street Lighting upgrade*

# OUR ENVIRONMENT

## GOAL 4:

### *To Respect and Nurture the Environment.*

#### OBJECTIVES

- 4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor
- 4.2 Support development that respects the environment and considers the impacts of climate change
- 4.3 Protect environmentally significant areas of native vegetation for present and future generations
- 4.4 Support sustainable use of natural resources and minimise further waste to landfill
- 4.5 Support provision of useable open space that preserves natural habitat and biodiversity

#### OBJECTIVE

**4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor**

#### **Gawler Urban Rivers Biodiversity Program**

This year audits were completed of the North Para River from Clonlea Reserve to the junction of North and South Para rivers and a section of South Para River up to the 14th Street ford crossing. Areas of erosion were prioritised and all high priority sites were scoped for rehabilitation.

Biodiversity works consisted of four areas of the North Para River being stabilised due to river bank slippages. Planting occurred for revegetation of all erosion control worksites and stormwater outlet rehabilitation sites along the North Para River. Due to high rainfall and two high water events over winter, planting was only partially completed. River bed plantings and remaining sections of the biodiversity improvement works on the South Para River will be carried out during the 2016/17 planting season.

Council is assisted by the Gawler Urban Rivers Biodiversity Working Group, represented by Council staff, two Elected Members (Crs Shackley [Chair] and Koch) and four members of the community (David Pedler, Rob Knight, Kate Jones and Keith Cowley) to deliver this Program.



*Dead Mans Pass Reserve waterhole restoration – silt control*

### **Dead Mans Pass Conservation Works**

Council undertook restoration of a silted up water hole 200 metres upstream from the Dead Mans Pass car park on the South Para River. Consultation with Adelaide and Mount Lofty Ranges Natural Resources Management Board and the Native Vegetation Council was undertaken with works occurring in March.

### **Tree Planting Program**

Council continued an on-going program of tree planting with 204 trees of various species planted in the Gawler area. An additional 1,610 assorted native plant species (a mix of trees, shrubs, groundcovers and sedges) were planted along river corridors as part of the Council's ongoing revegetation program.

### **Gawler River Floodplain Management Authority**

Gawler is one of 6 local Councils for the Gawler River catchment comprising the Gawler River Floodplain Management Authority. The Authority completed a Mitigation Findings Options Report this year.

The Report identified structural and non-structural measures needed to improve flood mitigation and build community resilience to such events. Updated floodplain mapping was also produced for the Gawler River to reflect the latest hydrological information available. The Authority will continue working with its member Councils on improving the management of flooding from the Gawler River.



*Murray Road, Gawler adjacent North Para River*

## OBJECTIVE

### 4.2 Support development that respects the environment and considers, the impacts of climate change

#### Adelaide Mount Lofty Ranges Bushfire Management Committee

The Adelaide and Mount Lofty Ranges Bushfire Management Committee continues to meet on a regular basis and is represented by nominees from Emergency Services, State Government agencies and all Local Government Councils abutting the Adelaide and Mount Lofty Ranges region. The Committee deals with strategic directions in relation to the risk from bushfires.

#### People's Jobs, Justice and Climate March

In response to community interest, Council supported the Adelaide People's Jobs, Justice and Climate March on Sunday 29 November 2015. The March is a public declaration to all levels of government for renewable energy, secure job creation, clean air, a healthy environment and a fairer, more resilient economy. The timing of the March coincided with Council's preparation of its Environmental Action Plan.



*Council representation at the Adelaide People's Jobs, Justice and Climate March in Adelaide*

#### Environmental Management Plan

Council is renowned for its built and cultural heritage and rich natural environment and considers environmental management a high priority for Gawler. This has driven the development of Council's first Council Environmental Management Plan that was finalised this year. The process involved a comprehensive community and stakeholder engagement process.

The Plan includes five core themes for environmental initiatives which are:

- Built Environment
  - ^ Objectives and strategies to address sustainable development and to protect the unique built character of the Town
- Resource Management
  - ^ Objectives and strategies to support sustainable resource management and reduce waste generation
- Climate Change
  - ^ Strategies and actions to support climate change mitigation and adaptation

- Riverine and Natural Environment
  - ^ Strategies and actions to protect and enhance Gawler's riverine and natural environment
- Community Culture and Environment
  - ^ Strategies for supporting community awareness and involvement in environmental management

The Environmental Management Plan corresponds to Council's Environmental Policy and will:

- Apply best practice in environmental management
- Ensure compliance with environmental legislation and develop procedures designed to meet environmental performance requirements
- Identify, manage and reduce Council's impact on the environment and identify risks associated with environmental performance
- Define timelines to implement environmental management and mitigation measures
- Provide stakeholders with training and clear environmental management control measures
- Demonstrate due diligence

## OBJECTIVE

### 4.3 Protect environmentally significant areas of native vegetation for present and future generations

#### Native Vegetation and Natural Resources Management

Council has extensive areas covered by both the Native Vegetation Act 1991 and Regulated Tree legalisation (including Significant Tree) under the Development Act 1993. As a result, Council works closely with organisations such as the Native Vegetation Council, Department of Environment, Water and Natural Resources and Natural Resource Management Boards for the retention and protection of natural resources and the environment.



*Regulated Significant tree - Peppermint Box, Calton Road, Gawler*

## OBJECTIVE

### 4.4 Support sustainable use of natural resources and minimise further waste to landfill

#### Northern Adelaide Waste Management Authority

The Northern Adelaide Waste Management Authority (NAWMA) is a Local Government Regional Subsidiary of the Cities of Salisbury and Playford and the Town of Gawler. It provides waste management services to client councils including The Barossa, Barunga West, Clare/ Gilbert Valley, Copper Coast, Goyder Regional, Light Regional, Mallala, Mount Remarkable, Peterborough, Yorke Peninsula and Wakefield Regional.

NAWMA coordinates kerbside waste management collection in the Playford, Salisbury and Gawler region. The three-bin collection service incorporates household waste, recyclables and garden/food organics. At its centre at Edinburgh North, NAWMA administers and operates the following:

- Waste processing facility for the sorting of recyclables for market
- baling of residual waste for the Uleybury landfill
- Resource Recovery Centre, incorporating a public drive through Waste Transfer Station, a Salvage and Save retail operation, and a Scout Recycling Environment Education Centre as an interactive facility to promote environmentally sustainable waste management practices

Two Councillors and one staff member from the Council are NAWMA board members. This year, NAWMA processed the following waste items on behalf of the Town of Gawler:

Item	2015/16 (tonnes)
General Waste	5,085
Recyclables	1,976
Green Waste	1,797
% of waste diverted from landfill	42.6%



## Depot Green–Waste Recycling

As part of Council's ongoing commitment to minimising landfill, the Town Services Team continue to appropriately adjust work practices to separate green waste for recycling. These adjustments resulted in over 46 tonnes of green waste being recycled this year.

## Southern Urban Areas Infrastructure

Development on each side of Main North Road at Evanston (Aspire and Orleana residential developments) is progressing with handover of a number of Reserves and Open Spaces for the community that include Water Sensitive Urban Design features, Lakes and basins, BBQ's, shelters and playground equipment. Council is working collaboratively with developers to ensure that infrastructure is delivered as required. Other infrastructure still required to be delivered include Stormwater Basins, a water recycling network and Aquifer Storage and Recovery system, and the upgrade of Tiver, Clark and Coventry Roads.



*Observation Platform at Springwood Estate, Gawler*

## OBJECTIVE

### 4.5 Support provision of useable open space that preserves natural habitat and biodiversity

Council's land division guidelines have been updated to contain more detailed policies related to open space land that may be donated to Council as part of urban development. This includes policies for achieving natural resource management and conservation objectives prior to land being accepted by Council.

# OUR LEADERSHIP

## GOAL 5:

### *A Strong, Vibrant Community.*

#### OBJECTIVES

- 5.1 Support and encourage community teamwork
- 5.2 Be recognised as a 'best practice' Local Government organisation
- 5.3 Deliver ongoing effective and efficient services, including support for regional collaboration
- 5.4 Create and support community partnerships that contribute to the implementation of this Plan?

#### OBJECTIVE

##### 5.1 Support and encourage community teamwork

#### Gawler Youth Advisory Committee

The Gawler Youth Advisory Committee (GYAC) was established as an advisory committee to Council and supports Council by:

- a. Providing a communication link between young people in the Gawler community and Council
- b. Providing Council with information and advice on matters affecting youth
- c. Informing the Gawler community about issues facing young people
- d. Promoting a positive image of young people in the community
- e. Ensuring the Council Youth Development Plan remains relevant and implemented
- f. Supporting initiatives that raise the profile of young people and encourage the positive development of youth
- g. Assisting to identify funding opportunities and preparation of grant applications

Membership of the GYAC comprises of:

#### Current

Chairperson: Ms Jade Kirby

Members: Ms Ashlee Littleford (Deputy)

Mr Ryan Archer  
Ms Meg Eichmann  
Ms Madison Kennewell  
Mr Jamie Lloyd  
Mr Daniel Niutta  
Mr Angus Millikan  
Mr Aaron McCulloch  
Mr Andrew Welch  
Cr Paul Koch  
Cr Ian Tooley

#### To December 2015

Chairperson: Ms Ashlee Jansen

Members: Mr Jamie Lloyd (Deputy)

Ms Madison Kennewell  
Ms Jade Kirby  
Mr Aaron McCulloch  
Mr Andrew Welch



*Mayor Karen Redman*

## Youth Leadership Program

In January 2016 this Program was introduced and made available for all Gawler Youth Advisory Committee (GYAC) members and youth program volunteers. The intention of the program is to:

- a. Strengthen and bond the youth team
- b. Build the capacity of the youth team
- c. Encourage young people to develop their personal leadership skills

There are two elements to the Leadership Program:

### 1) Four days of leadership development

Leadership development was offered during the first week of each school holiday period to GYAC members and youth program volunteers. Some activities were extended to Student Representative Committees of local colleges in support of recruitment for GYAC and awareness of the Committee.

Activities that occurred as part of this Program included:

- team building activities at the Mega Adventure Park(West Beach)
- GYAC Strategic Planning workshops presented by Nathan Want - one of Australia's emerging voices in youth culture
- Interactive sessions on goal setting - personal, professional and in the community
- Team building at Latitude Adelaide
- Workshops facilitated by the Youth Development Officer

### 2) One-on-one mentoring opportunities for GYAC members

The leadership day run by Nathan Want presented a goal setting framework which was used to run monthly small group mentoring sessions prior to GYAC meetings. This process will build leadership skills in the GYAC team.



*Gawler Youth Advisory Committee*

## Council School Tours

Local schools were invited to participate in Town of Gawler (Council) tours in June this year. The tours included meeting the Mayor, Chief Executive Officer, Youth Development Officer and representatives of the GYAC. Students learnt about the role of local government, the services provided to the local community and pathways to having young people's voice heard today. All students received Council show bags and participated in a live project tour.

Three schools participated this year, St Brigid's Catholic School year 6's, Gawler and District College B-12 (Senior Leaders), and Trinity College – Senior (Senior Leaders). A total of 80 students attended the tours. The tours were valuable learning experiences, promoting children and youth participation in the community, breaking down barriers, and building capacity in the future leaders of Gawler.

## Gawler Youth Workers Network

The Youth Workers Network encourages local youth organisations and youth workers to meet informally. This Network meets on a monthly basis, that includes an organisation round table to discuss local programs, activities and events for young people in the region. This is followed by focused strategy development to increase youth participation in community life, youth health and wellbeing, and building capacity in young people.

## Friends of Gawler Library

Gawler Library highly values the contributions made by its individual volunteers and by its volunteer group, the Friends of Gawler Library. The Friends is a dedicated group of volunteers who support and promote the library, its services and its programs. The Friends meet monthly and raise funding primarily through regular book sales and the sale of library bags. Funds raised support Library and community programs, author events and additional small equipment purchases for the Library.

Volunteers also provide valuable support to the Technical Services and Home Visits programs. The Technical Services volunteer ensures new library items are processed efficiently, ready to be catalogued and added to the collection by staff. The Home Visits program enables community members to access the Library in person and volunteers choose and deliver books to housebound community members. This year, volunteers contributed between 25 - 30 hours each month to the Library.

## Graffiti Program

Council's Volunteer Graffiti Program continues to be effective and a strong contributor to community partnerships and civic pride. While graffiti removal is the focus of the Program that has been running for more than ten years, volunteers use strong community links and networks to educate and promote graffiti prevention. The volunteer team works closely with the South Australian Police (SAPOL) and Council's Youth Development Program to assist young people with better choices. Council received 721 notifications of graffiti and volunteers spent 1,022 hours removing 3,117 graffiti hits.



*Volunteers Peter and Gavin removing graffiti from the artwork at the multi level car park, Gawler*

### **Gawler Visitor Information Centre (VIC)**

The Gawler Visitor Information Centre (VIC) has 33 dedicated and passionate volunteers who promote and assist visitors to Gawler through their customer service role. This year they provided 5,634 hours of volunteer time at the VIC. The Centre assisted 19,371 visitors this year with 10,030 direct enquires for Gawler specific information.

### **Gawler Sport and Community Centre**

This year, the Gawler Sport and Community Centre volunteer team continued to provide valuable support to many of the Centre's skating programs. The dedicated team volunteered 371 hours to programs that attracted more than 5,000 visitors to the Centre.

### **Youth Volunteering**

Council's Youth Volunteer Program allows young people to be involved in a broad range of activities that provide great outcomes for both the community and the young people. This year over 500 hours were contributed to the Youth Volunteering Program across activities including – Youth Leadership program, event planning and management (e.g. National Youth Week and LAN Parties), maintaining Council's Youth Portal and School Tours of Council.

### **Business Career Mentor Program**

The Gawler VIC participates in the University of South Australia's Business Career Mentor Program. Assistance was given to students who are studying a Bachelor Degree in Tourism, Marketing, and Event Management by providing advice, career guidance, sharing industry specific skills and knowledge tailored to the individual student's needs.

### **Welcoming New Australian Citizens**

The Mayor of Gawler holds regular ceremonies to confer Australian Citizenship on residents. This year there were 37 recipients of Australian Citizenship including six who attended the presentation at the annual Australia Day celebrations held in Apex Park.



*Australia Day Citizenship Ceremony, 26 January 2016*

## OBJECTIVE

### 5.2 Be recognised as a 'best practice' Local Government organisation

#### Effectiveness and Efficiency Program

Gawler Council engaged Business and Risk Solutions (BRS) to undertake a review of the current efficiency and effectiveness of services provided by the Engineering, Development Services and Environmental and Regulatory Services Units. The review will ensure the services align with the organisations strategic directions to achieve the key objectives of each department. Key outcomes from the review sought to:

- Improve service delivery
- Improve efficiency and effectiveness
- Improve accountability and performance measurement to demonstrate provision of value for money and best practice in service delivery
- Maximise resources available for delivery of services
- Review internal processes
- Identify and reduce risks
- Reduce waste
- Retain and build corporate knowledge
- Grow a culture of continuous improvement and increase organisational capacity to deliver outcomes

The review process involved collaborative staff meetings to prioritise key focus areas. This resulted in recommendations for improvement. Workshops consisted of one on one interviews, walk through meetings, review of documentation and flowcharting of business processes. The outcomes of the review will be released to staff for comments in late 2016.

#### Governance

In March 2016, the South Australian Government introduced major changes to the Local Government Act 1999. Amendments included changes to how Elected Members of Council dealt with declarations of interest, being Material or Actual and Perceived. Further clarification was also legislated for when Council could exclude members of the public from a meeting. Council workshops to conduct planning sessions or to receive informal briefings must now also be open for the public to attend, unless the matter is confidential or for training purposes.

Council has many policies and codes of practice to assist Elected Members and staff, to guide their decision-making process and inform the public how Council will normally act. The policies and codes are regularly reviewed to ensure that Council's views are reflected. Changes in legislation may also impact on the content of the policies and codes.

This year, Council adopted 10 new policies and reviewed and adopted 37 existing policies or codes. Five policies were made obsolete.



The Local Government Act 1999 states that a Council may delegate certain powers or functions vested or conferred under this or another Act. Some other Acts in the legislation also contain a specific power of delegation. A delegation is the means by which a Council may authorise another person to exercise certain powers and functions to enable day to day operations of Council to be carried out by Council's administration.

Section 44(6) of the Act requires the Council to keep a record of all delegations made under the Act, and to review those delegations at least once each financial year. Council reviewed its delegations in July 2015 and April 2016.

*Town of Gawler Governance staff, Chris and Patricia*

## Human Resource Management and Organisational Development

Council's workforce increased from 107 to 116 fulltime equivalent (FTE) staff during the year. Of the nine new positions, two were permanent positions and seven were short-term contract positions required in response to organisational needs, increased legislative requirements, or in response to increased staffing demands as a result of rapid population and development growth. Future staffing increases will be informed by the Workforce Plan 2016-2019 which was developed this year.

Council invested \$104,000 towards the ongoing training and development of staff. Staff training was determined by an organisational Training Needs Analysis (TNA) and individual annual performance development reviews. Council incurred a further increase in Leave Entitlements Liability, most notably Annual Leave liability. Enhanced leave management processes and procedures have since been established and will reduce the liability in future years.

Conversely, Council continues to experience low absenteeism levels, with an average of a modest six days sick leave taken by staff this year. With a relatively low staff turnover rate (7% this year, compared to more than double that in 2013/14), staff recruitment costs reduced from \$43,000 to \$33,000 this year.

## Cultural Awareness Program

Utilising the tools of the Human Synergistics framework, all staff within the organisation completed an Organisational Effectiveness Inventory and Organisational Cultural Inventory survey in early 2015. The results of the surveys were then discussed within respective Teams, and a plan developed for any collective actions.

## Workforce Planning

A Workforce Plan has been developed to assist Council to achieve the strategic objectives as outlined in the Gawler Community Plan 2014-2024. The Workforce Plan 2016-2019 will be used to inform future employee costs and expenditure within the annual budget and Long Term Financial Plan.

## Award for Excellence in Innovation and Collaboration

The Gawler VIC received the 'Award of Excellence in Innovation and Collaboration' at the 2016 South Australian Accredited Visitor Information Centre Conference in May. This award is sponsored by the South Australian Tourism Commission. Gawler was chosen out of six nominations which included Adelaide, Clare, Kangaroo Island, Kadina and Yankalilla. Outstanding items identified were guides for heritage tours, bike hire and being a mentor to UniSA students.



*Visitor Information Centre Officer, Lynette Ancell receiving the 'Award of Excellence in Innovation and Collaboration 2016'*

## Replacement of Network and Data Storage Infrastructure

Relocation of the entire information technology (IT) infrastructure from the Town Hall to the new Administration Centre in High Street, Gawler East (former TAFE building) occurred in advance of the works for the new Civic Centre development. Relocation included all core switching, server and storage infrastructure, firewall and security systems, internet services, IP phone services, microwave and fibre optic connection points. All work was completed within budget, with zero business hours down time and no impact on end users.

## Digital Transformation of Council Business

The Council is one of the first regional centres in South Australia to have access to the National Broadband Network (NBN), which enables Gawler residents and the business community access to 21st century telecommunications infrastructure. The recent Federal Government Digital Local Government Program has given Council the ability to upgrade digital infrastructure to give the community better access to Gawler Council services.

This included incorporating 24/7 online access to planning applications, customer requests, payments and community information. Gawler residents now have a variety of services available online to allow quick and easy access to certain Council services.



## Work Health and Safety

Council has continued to improve its Work Health Safety (WHS) Management System; a key element was the development and implementation of online training. Modules that were introduced include:

- Intro to Local Government
- WHS Fundamentals – Contractors
- WHS Fundamentals – Employees

A further five modules will be developed next year. Due to the continual development of Council's safety system, there has been a 17% reduction in claims in the past 12 months.

## 2016 Council Best Practice Showcase – Youth Recreational and Open Space Precinct

Council was one of 20 stalls highlighting an innovative local project at the 2016 Council Best Practice Showcase and Ordinary General Meeting held in Adelaide. The Youth Recreational and Open Space Precinct was showcased for best-practice in consultation and engagement with children and young people. Council staff provided a presentation of the Precinct at the Showcase and staffed the display/information booth.



*Town of Gawler stand at the Best Practice Showcase*

## Local Government (LG) Professionals South Australia – Leadership Excellence Awards

Council provided a submission to the LG Professionals in the category of 'Innovative Management Initiatives – Metro Councils' for the Youth Recreational and Open Space Precinct. Council was shortlisted as a finalist and received a 'High Commendation'.



*Town of Gawler staff at the Local Government Leadership Excellence Awards*

## Electronic Data Management System

Nearly 90,000 corporate records were electronically captured into Council's Electronic Document Records Management System (EDRMS) this year. This represents a 22% increase in the volume recorded since the last financial year. The Council has a legislative requirement to ensure that all corporate records are appropriately maintained.

During the financial year, Council received GDS21 certification accreditation from State Records which allowed Council to destroy temporary source records that were electronically registered into the EDRMS. This was an important achievement, given considerable storage space constraints and limitations that exist.

Given the pending relocation of staff to the new Administration Centre in December 2016, additional staff resources were allocated to the Records team to facilitate the relocation of corporate records to the new site. Emphasis has been placed on the destruction of temporary source records and the volume of hard copy records to be transferred to the new site has been kept to a minimum.

## OBJECTIVE

### 5.3 Deliver ongoing effective and efficient services, including support for regional collaboration

#### Library Services

Gawler Library supports efforts for regional collaboration, through a Memorandum of Understanding (MoU) that allows for the sharing of Library casual staff with the Adelaide Plains Council (formerly known as the District Council of Mallala). The MoU was first established in 2007, and provides both Libraries with an experienced and well-trained pool of casual staff, as well as providing staff with greater opportunities for work and training experiences. Both libraries are part of the One Card Network and have similar policies and procedures and many borrowers in common.

#### Information and Communications Technology (ICT) Strategy 2016-2019

The purpose of the Strategy is to provide ICT service delivery and solutions that enable Council operations to support business improvement and customer service in a coordinated manner. The scope of the Strategy is to align the ICT operations and capabilities to business need to deliver the Community Plan. Development of the Strategy has commenced and will be completed in late 2016. A key focus of the Strategy will be implementing digital solutions as part of a 'digital first' methodology for Council, and providing high quality digital customer experiences in engaging and doing business with Council.

#### Service Level Policy Review

In December 2013, Council adopted a Service Range Policy which prescribes the Legislative, Regulatory, Core and Non-Core services provided by the Council. The Policy outlined that separate Service Level policies would be incrementally developed for each of the services outlined in the Policy.

Service Level policies were implemented this year for Parking Control, Records Management and Preventive Health Services.

#### Enterprise Agreement (Productivity Clause)

Enterprise Agreements with Council staff provide for an annual productivity bonus payment if recurrent savings of \$300,000 are achieved. For the third and final year of the agreement, a 0.75% bonus payment was due if the target was achieved (for the previous years of the agreement a 0.5% bonus applied).

Of the \$626,000 savings identified, the majority was realised through the ongoing Depot Operations review, which culminated in substantial efficiencies relative to the day-to-day operations and activities of outdoor staff based at the Depot. The efficiencies provided the organisational capacity for various infrastructure capital expenditure works previously done by external contractors to be in-sourced and provided by Council's staff.

The replacement of various outdated equipment at the Gawler Aquatic Centre (e.g. new pumps, pool covers, pool heater, etc.) resulted in reduced operating costs of \$15,000 (relative to water treatment chemicals, electricity and gas) at the Centre.

#### Barossa Regional Procurement Group

The Barossa Regional Procurement Group is comprised of Town of Gawler, The Barossa Council, Light Regional Council, Adelaide Plains Council (formerly the District Council of Mallala) and the District Council of Mid Murray. The Group charter is to provide value for money for Councils when seeking tenders for provision of common services across the member Councils.

The Group tendered for services such as building maintenance and general repairs, office stationery, road sealing, horticulture/arboriculture services and cleaning of council buildings. An example of the savings to Council was seen in the tender for asphalt road seal works which represented an approximate saving of \$120,000 over the life of the contract (five years, renewable annually).

## Barossa Light and Lower Northern Region Public Health and Wellbeing Plan

The Public Health Act sets up a State Public Health Plan that has set broad priorities around health and wellbeing including:

- Stronger and healthier communities and neighbourhoods for all generations
- Increasing opportunities for healthy living, health eating and being active
- Preparing for climate change
- Sustaining and improving public and environmental health protection

The completion of the Regional Health and Well-being Plan will achieve these priorities through regional collaboration. Several regional achievements have included:

- Regional collaboration in developing the Plan
- Pinery Fire
- Joint contractors for the immunisation program

## Emergency Management Plan Review

This year, Council partnered with Local Government Risk Services to undertake a Business Continuity Plan and Emergency Management Plan to review its core functions at a strategic and operational level. The project focused on:

- Emergency Risk Assessments relevant to Council as a community leader
- Developing procedures for the prevention, preparedness, response and recovery of hazards relevant to Council
- Identify and document roles and responsibilities of key staff

Council is working towards producing its Emergency Management Plan by identifying risks through the Local Emergency Risk Management Project. The project is supported on a regional level through the appointment of a project officer at the Barossa Council. Additionally, Council is also working with Local Government Risk Services on examining risks associated with flooding, fire, storm events and catastrophic occurrences.

Further to this, key staff attended and completed the iResponda training aimed at preparing staff for an all hazards approach, personal action plan and supporting framework to empower Council staff to make informed decisions when responding to incidents and supporting emergency services.

Council also partnered with the County Fire Service (CFS) to develop and implement the Adelaide Mount Lofty Ranges Bushfire Management Area Plan. The Bushfire Management Area Plan identifies assets at risk from bushfire and outlines work to manage the bushfire risks to those assets and the broader landscape.

## Pinery Fire

Council staff were directly involved with providing support and emergency relief post the Pinery fires this year. Many residents will recall the devastating fires involving neighbouring Councils in November 2015. Gawler Council assisted Light Regional Council, initially providing customer service facilities, backup and environmental health services and later by way of machinery and personnel to secure or remove fire damaged trees from Council road verges.

The Gawler Sport and Community Centre was also activated as an evacuation centre. In the immediate days after the fires, it offered a place of respite. For three weeks following the Department of Communities and Social Inclusion continued to use the centre to offer services to those affected by the fire.

### Pinery fire recovery newsletter

Issue 20 | 31 October 2016

#### In this issue

New CFS advertisements	1
Positive psychology	2
Stay connected	2
Primary Producer Grants	3
Have your say	3
See every newsletter online	3
Weather update	4
Alert SA app	4
Share your recovery story	5
Fire suits	6
Make-up and a self esteem boost	6
Is your email address correct?	6
Events	7
Contact information	8

#### New CFS advertisements

A new CFS fire safety advertising campaign is underway. 'Bushfires will happen - Plan to survive' is the key message for the campaign that will run from October 2016 to March 2017. The television advertisement features images of the Pinery fire, as well as testimonials from survivors that may be confronting.

As you experienced this disaster first-hand, I wanted to let you know what you could expect to see, and more importantly, why images of the Pinery fire have been used.

There is no doubt that the Pinery fire images convey the sheer force, danger and damage associated with a fire. The Pinery fire was one of the worst fires experienced in our state in recent history, so images of it are being used to remind people why a bushfire survival plan is so important.

The ad will help to promote bushfire safety to people across the state, who have not yet

experienced a fire and hopefully encourage them to prepare a bushfire survival plan.

The campaign includes extensive radio, social and online media, promoting the messaging that people need to plan to survive.

Central to this message is a new online tool called *My Plan to Survive*.

This is a downloadable personal plan and check list that can be filled out and saved or shared to friends and family about what you will do and need to do in a bushfire situation. It can help to reduce the confusion and panic in the event of a bushfire.

*My Plan to Survive* can be saved to your phone and called on in the event of a bushfire to provide you vital pre-populated information whether you choose to leave early or stay and defend.

To access the tool, visit [www.cfs.sa.gov.au](http://www.cfs.sa.gov.au) and click on <Prepare for bushfire>. <Make your plan to survive now>.

Alex Zimmermann  
Local Recovery Coordinator



Pinery fire recovery newsletter | Issue 20 | 31 October 2016

1

## OBJECTIVE

### 5.4 Create and support community partnerships that contribute to the implementation of this Plan

#### Regional Development Australia Barossa Inc.

Regional Development Australia Barossa (RDAB) is a partnership between the Federal, State and the regional Councils of Gawler, Barossa, Light Regional and Adelaide Plains. RDAB is a not for profit organisation that supports regional economic development and jobs growth in collaboration with industry, community and governments.

RDA Barossa's operations target:

- new investment and job creation
- exporting opportunities
- working with business for growth and innovation
- developing employment skills and entrepreneurship
- connect labour and job opportunities
- creating the conditions for innovation and investment (including infrastructure)
- promoting and helping business access government programs
- commercialising opportunities.

RDAB also has an important role in identifying regional priorities and issues and communicating these to government.

#### Gawler Farmers' Market

The Adelaide Showground Farmers Market Inc. was appointed to manage the Gawler Farmers Market at the Pioneer Park/Visitor Information Centre car park.

On 30 January 2016, the Mayor officially opened the first market event which showcased fresh, seasonal South Australian produce, sold directly from farmers and producers to the local community. The stallholders provide a diverse mix of meats, fruits, vegetables, eggs, nuts, jams and chutney, breads and smallgoods.



*Launch of the Gawler Farmers Market*



## State Government Country Cabinet

In October 2015, Premier Weatherill and Cabinet Ministers visited the Barossa, Light and Lower North region as part of its Country Cabinet program. The Country Cabinet provided a chance for residents to attend a public forum and speak directly to Ministers in one-on-one meetings.

Gawler Council in conjunction with The Barossa Council, Light Regional Council and the Adelaide Plains Council presented a joint briefing to the Premier and Ministers, providing an overview of the region. The presentation included discussion on population growth, the Gawler Civic Centre redevelopment project and electrification of the Gawler rail line.



*Premier Jay Weatherill and Mayor Karen Redman at the State Government Country Cabinet*

## Town of Gawler

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2016

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## Town of Gawler

### General Purpose Financial Statements for the year ended 30 June 2016

Contents	Page
<b>1. Council Certificate</b>	2
<b>2. Primary Financial Statements:</b>	
- Statement of Comprehensive Income	3
- Statement of Financial Position	4
- Statement of Changes in Equity	5
- Statement of Cash Flows	6
<b>3. Notes to the Financial Statements</b>	7
<b>4. Independent Auditor's Report - Financial Statements</b>	48
<b>5. Independent Auditor's Report - Internal Controls</b>	49
<b>6. Certificates of Audit Independence</b>	
- Council Certificate of Audit Independence	51
- Audit Certificate of Audit Independence	52

## Town of Gawler

### General Purpose Financial Statements for the year ended 30 June 2016

### Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

**In our opinion:**

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Henry Inat  
**CHIEF EXECUTIVE OFFICER**



Karen Redman  
**MAYOR**

Date: 25 October 2016

## Statement of Comprehensive Income

for the year ended 30 June 2016

\$ '000	Notes	2016	2015
<b>Income</b>			
Rates Revenues	2a	19,502	18,564
Statutory Charges	2b	711	701
User Charges	2c	1,284	1,276
Grants, Subsidies and Contributions	2g	2,225	3,547
Investment Income	2d	82	141
Reimbursements	2e	453	349
Other Income	2f	53	18
Net Gain - Equity Accounted Council Businesses	19	122	135
<b>Total Income</b>		<b>24,432</b>	<b>24,731</b>
<b>Expenses</b>			
Employee Costs	3a	9,409	8,849
Materials, Contracts & Other Expenses	3b	10,233	10,175
Depreciation, Amortisation & Impairment	3c	4,367	3,323
Finance Costs	3d	624	741
Net loss - Equity Accounted Council Businesses	19	42	65
<b>Total Expenses</b>		<b>24,675</b>	<b>23,153</b>
<b>Operating Surplus / (Deficit)</b>		<b>(243)</b>	<b>1,578</b>
Asset Disposal & Fair Value Adjustments	4	(410)	(323)
Amounts Received Specifically for New or Upgraded Assets	2g	111	1,199
Physical Resources Received Free of Charge	2h	4,221	5,461
<b>Net Surplus / (Deficit) <sup>1</sup></b>		<b>3,679</b>	<b>7,915</b>
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	(27,819)	36,620
Share of Other Comprehensive Income - Equity Accounted Council Businesses	19	5	(119)
<b>Total Other Comprehensive Income</b>		<b>(27,814)</b>	<b>36,501</b>
<b>Total Comprehensive Income</b>		<b>(24,135)</b>	<b>44,416</b>

<sup>1</sup> Transferred to Equity Statement

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

# Statement of Financial Position

as at 30 June 2016

\$ '000	Notes	2016	2015
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	5a	1,994	4,899
Trade & Other Receivables	5b	1,047	1,406
Inventories	5c	17	20
<b>Total Current Assets</b>		<b>3,058</b>	<b>6,325</b>
<b>Non-Current Assets</b>			
Financial Assets	6a	45	66
Equity Accounted Investments in Council Businesses	6b	3,612	3,527
Infrastructure, Property, Plant & Equipment	7a	218,342	241,084
Other Non-Current Assets	6c	2,009	1,915
<b>Total Non-Current Assets</b>		<b>224,008</b>	<b>246,592</b>
<b>TOTAL ASSETS</b>		<b>227,067</b>	<b>252,917</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8a	4,217	3,994
Borrowings	8b	1,231	2,169
Provisions	8c	2,371	2,132
<b>Total Current Liabilities</b>		<b>7,819</b>	<b>8,295</b>
<b>Non-Current Liabilities</b>			
Borrowings	8b	7,421	8,652
Provisions	8c	143	151
<b>Total Non-Current Liabilities</b>		<b>7,564</b>	<b>8,803</b>
<b>TOTAL LIABILITIES</b>		<b>15,383</b>	<b>17,098</b>
<b>Net Assets</b>		<b>211,684</b>	<b>235,819</b>
<b>EQUITY</b>			
Accumulated Surplus		49,412	45,272
Asset Revaluation Reserves	9a	159,877	187,696
Other Reserves	9b	2,395	2,851
<b>Total Council Equity</b>		<b>211,684</b>	<b>235,819</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

## Statement of Changes in Equity

for the year ended 30 June 2016

\$ '000	Notes	Asset		Other Reserves	Total Equity
		Accumulated Surplus	Revaluation Reserve		
2016					
Balance at the end of previous reporting period		45,272	187,696	2,851	235,819
a. Net Surplus / (Deficit) for Year		3,679	-	-	3,679
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(27,819)	-	(27,819)
- Other Equity Adjustments - Equity Accounted Council Businesses	19	5	-	-	5
Other Comprehensive Income		5	(27,819)	-	(27,814)
Total Comprehensive Income		3,684	(27,819)	-	(24,135)
c. Transfers between Reserves		456	-	(456)	-
Balance at the end of period		49,412	159,877	2,395	211,684
2015					
Balance at the end of previous reporting period		35,677	151,195	4,531	191,403
a. Net Surplus / (Deficit) for Year		7,915	-	-	7,915
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	36,620	-	36,620
- Share of OCI - Equity Accounted Council Businesses	19	-	(119)	-	(119)
Other Comprehensive Income		-	36,501	-	36,501
Total Comprehensive Income		7,915	36,501	-	44,416
c. Transfers between Reserves		1,680	-	(1,680)	-
Balance at the end of period		45,272	187,696	2,851	235,819

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

# Statement of Cash Flows

for the year ended 30 June 2016

\$ '000	Notes	2016	2015
<b>Cash Flows from Operating Activities</b>			
<b><u>Receipts</u></b>			
Operating Receipts		24,484	24,177
Investment Receipts		74	141
<b><u>Payments</u></b>			
Operating Payments to Suppliers and Employees		(19,018)	(17,428)
Finance Payments		(645)	(741)
<b>Net Cash provided by (or used in) Operating Activities</b>	11b	<b>4,895</b>	<b>6,150</b>
<b>Cash Flows from Investing Activities</b>			
<b><u>Receipts</u></b>			
Amounts Received Specifically for New/Upgraded Assets		111	1,199
Sale of Replaced Assets		86	173
Repayments of Loans by Community Groups		22	20
<b><u>Payments</u></b>			
Expenditure on Renewal/Replacement of Assets		(2,781)	(2,370)
Expenditure on New/Upgraded Assets		(3,032)	(3,860)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(5,594)</b>	<b>(4,838)</b>
<b>Cash Flows from Financing Activities</b>			
<b><u>Receipts</u></b>			
Proceeds from Bonds & Deposits		164	685
<b><u>Payments</u></b>			
Repayments of Borrowings		(2,169)	(1,078)
Repayment of Bonds & Deposits		(201)	(525)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(2,206)</b>	<b>(918)</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(2,904)</b>	<b>393</b>
plus: <b>Cash &amp; Cash Equivalents at beginning of period</b>	11	<b>4,899</b>	<b>4,506</b>
<b>Cash &amp; Cash Equivalents at end of period</b>	11	<b>1,994</b>	<b>4,899</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Contents of the Notes accompanying the Financial Statements

Note	Details	Page
1	Significant Accounting Policies	8
2	Income	14
3	Expenses	16
4	Asset Disposal & Fair Value Adjustments	18
	<b>Current Assets</b>	
5a	Cash & Cash Equivalents	19
5b	Trade & Other Receivables	19
5c	Inventories	19
	<b>Non-Current Assets</b>	
6a	Financial Assets	20
6b	Equity Accounted Investments in Council's Businesses	20
6c	Other Non-Current Assets	20
	<b>Fixed Assets</b>	
7a	Infrastructure, Property, Plant & Equipment	24
7b	Valuation of Infrastructure, Property, Plant & Equipment	22
	<b>Liabilities</b>	
8a	Trade & Other Payables	24
8b	Borrowings	24
8c	Provisions	25
	<b>Reserves</b>	
9a	Asset Revaluation Reserve	25
9b	Other Reserves	25
10	Assets Subject to Restrictions	27
11	Reconciliation to Statement of Cashflows	27
12a	Functions	29
12b	Components of Functions	30
13	Financial Instruments	31
14	Commitments for Expenditure	36
15	Financial Indicators	37
16	Uniform Presentation of Finances	39
17	Operating Leases	40
18	Superannuation	41
19	Interests in Other Entities	42
20	Non Current Assets Held for Sale & Discontinued Operations	44 n/a
21	Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet	44
22	Events After the Balance Sheet Date	45
	<b>Additional Council Disclosures</b>	
23	Council Information & Contact Details	46
	n/a - not applicable	

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

### 1 Basis of Preparation

#### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 25 October 2016.

#### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

#### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

#### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

### 2 The Local Government Reporting Entity

Town of Gawler is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 89 Murray Street, Gawler SA 5118. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and

balances between activity areas and controlled entities have been eliminated.

### 3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2013/14	\$1,291,206	\$2,021,658	- \$730,452
2014/15	\$2,829,913	\$2,074,464	+ \$755,449
2015/16	\$713,785	\$1,469,234	- \$755,449

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 1. Summary of Significant Accounting Policies (continued)

### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

### 5 Inventories

Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

### 6 Infrastructure, Property, Plant & Equipment

#### 6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

#### 6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$5,000
Other Plant & Equipment	\$5,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$5,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$10,000
Drains & Culverts	\$10,000
Artworks	\$5,000

#### 6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7b.

#### 6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 1. Summary of Significant Accounting Policies (continued)

### *Plant, Furniture & Equipment*

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

### *Building & Other Structures*

Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Playground equipment	15 to 20 years
Benches, seats, etc	10 to 20 years

### *Infrastructure*

Sealed Roads – Surface (Asphalt Seal)	25 to 40 years
Sealed Roads – Structure (Spray Seal)	15 to 25 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	50 to 150 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Reticulation Pipes – PVC	70 to 100 years
Reticulation Pipes – Other	25 to 100 years
Pumps & Telemetry	15 to 25 years

### *Other Assets*

Artworks	Indefinite
Playground Equipment	15 to 20 years
Swimming Pools	40 to 50 years
Shade Structures	10 to 30 years
Bores	20 to 40 years
Court Surfaces	14 to 25 years
Other Assets	7 to 100 years

Infrastructure assets estimated useful lives have been reviewed and amended where applicable upon advice received from Steve Walker of Asset Engineering PTY LTD as at 1 July 2015.

### 6.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In

assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

## 7 Payables

### 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

### 7.2 Payments Received in Advance & Deposits

Amounts, other than grants received from external parties in advance of service delivery and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated or the amount is refunded, as the case may be.

## 8 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

## 9 Employee Benefits

### 9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 1. Summary of Significant Accounting Policies (continued)

accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 2.34% (2015, 2.31%)  
Weighted avg. settlement period 5.7 years (2015, 5.4 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

### 9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

### 10 Leases

Lease arrangements have been accounted for in accordance with AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incidental to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incidental to ownership of the leased items, lease payments are charged to expense over the lease term.

### 11 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and are set out in detail in Note 19.

### 12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

### 13 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

Town of Gawler has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective with the exception of AASB 2015-7 *Amendments to Australian Accounting Standards – Fair Value Disclosures of Not-for-Profit Public Sector Entities*. Generally Council applies standards and interpretations in accordance with their respective

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 1. Summary of Significant Accounting Policies (continued)

commencement dates. The retrospective application of AASB 2015-7 has exempted Council from the disclosure of quantitative information and sensitivity analysis for some valuations categorised within Level 3 of the fair value hierarchy.

At the date of authorisation of the financial report, AASB 9 *Financial Instruments* and AASB 2015-6 *Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities* are the only new accounting standards with a future application date that are expected to have a material impact on Council's financial statements.

From 1 July 2016 AASB 124 *Related Party Disclosures* will apply to Council, which means that Council will disclose more information about related parties and transactions with those related parties.

AASB 9, which replaces AASB 139 *Financial Instruments: Recognition and Measurement*, is effective for reporting periods beginning on or after 1 January 2018 and must be applied retrospectively. The main impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories: fair value and amortised cost and financial assets will only be able to be measured at amortised cost where very specific conditions are met.

As a result, Council will be required to measure its financial assets at fair value. There will be no financial impact on the consolidated financial statements.

Council is still reviewing the way that revenue is measured and recognised to identify whether AASB 15 *Revenue from Contracts with Customers* will have a material impact. To date no impact has been identified.

AASB 15 is effective from 1 January 2018 and will replace AASB 118 *Revenue*, AASB 111 *Construction Contracts* and a number of Interpretations. It contains a comprehensive and robust framework for the recognition, measurement and disclosure of revenue from contracts with customers.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

The amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

### Effective for periods commencing 1 January 2016:

- AASB 14 *Regulatory Deferral Accounts*
- AASB 1057 *Application of Australian Accounting Standards*
- AASB 2014-3 *Amendments to Australian Accounting Standards-Accounting for Acquisitions of Interests in Joint Operations*
- AASB 2014-4 *Amendments to Australian Accounting Standards-Clarification of Acceptable Methods of Depreciation and Amortisation*
- AASB 2014-6 *Amendments to Australian Accounting Standards-Agriculture: Bearer Plants*
- AASB 2014-9 *Amendments to Australian Accounting Standards – Equity Method in Separate Financial Statements* [AASB 1, 127 & 128]
- AASB 2014-10 *Amendments to Australian Accounting Standards – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* [AASB 10 & AASB 128]
- AASB 2015-1 *Amendments to Australian Accounting Standards – Annual Improvements to Australian Accounting Standards 2012–2014 Cycle* [AASB 1, AASB 2, AASB 3, AASB 5, AASB 7, AASB 11, AASB 110, AASB 119, AASB 121, AASB 133, AASB 134, AASB 137 & AASB 140]
- AASB 2015-2 *Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 101* [AASB 7, AASB 101, AASB 134 & AASB 1049]

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 1. Summary of Significant Accounting Policies (continued)

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- AASB 2015-5 *Amendments to Australian Accounting Standards – Investment Entities: Applying the Consolidation Exception* [AASB 10, AASB 12 & AASB 128]
- AASB 2014-1 *Amendments to Australian Accounting Standards* (Part D)

### Effective for periods commencing 1 July 2016:

- AASB 1056 *Superannuation Entities*
- AASB 2015-6 *Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities* [AASB 10, AASB 124 & AASB 1049]

### Effective for periods commencing 1 January 2017:

- AASB 2014-5 *Amendments to Australian Accounting Standards arising from AASB 15*
- AASB 2015-8 *Amendments to Australian Accounting Standards – Effective Date of AASB 15*

### Effective for periods commencing 1 January 2018:

- AASB *Financial Instruments* (December 2009)
- AASB 15 *Revenue from Contracts with Customers*
- AASB 2010-7 *Amendments to Australian Accounting Standards arising from AASB 9* (December 2010)
- AASB 2014-1 *Amendments to Australian Accounting Standards* (Part E)
- AASB 2014-7 *Amendments to Australian Accounting Standards arising from AASB 9* (December 2014)

### Effective for periods commencing 1 January 2019:

- AASB 16 *Leases*

## 14 Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

## 15 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 2. Income

\$ '000	Notes	2016	2015
<b>(a). Rates Revenues</b>			
<b>General Rates</b>			
General Rates		18,362	17,429
Less: Mandatory Rebates		(330)	(299)
Less: Discretionary Rebates, Remissions & Write Offs		(882)	(853)
<b>Total General Rates</b>		<b>17,150</b>	<b>16,278</b>
<b>Other Rates (Including Service Charges)</b>			
Natural Resource Management Levy		310	297
Waste Collection		1,795	1,748
Separate Rate		163	162
<b>Total Other Rates</b>		<b>2,268</b>	<b>2,206</b>
<b>Other Charges</b>			
Penalties for Late Payment		84	80
<b>Total Other Charges</b>		<b>84</b>	<b>80</b>
<b>Total Rates Revenues</b>		<b>19,502</b>	<b>18,564</b>
<b>(b). Statutory Charges</b>			
Development Act Fees		270	275
Health & Septic Tank Inspection Fees		23	33
Animal Registration Fees & Fines		265	229
Parking Fines / Expiation Fees		102	119
Sundry		51	46
<b>Total Statutory Charges</b>		<b>711</b>	<b>701</b>
<b>(c). User Charges</b>			
Cemetery Fees		158	130
Lease and Property Rents		258	245
Sundry		105	105
Recreation Fees and Charges		404	448
Aquatic Centre Fees and Charges		281	239
Visitors Information Centre		78	79
Waste Disposal Fees and Charges		-	30
<b>Total User Charges</b>		<b>1,284</b>	<b>1,276</b>

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 2. Income (continued)

\$ '000	Notes	2016	2015
<b>(d). Investment Income</b>			
Interest on Investments			
- Local Government Finance Authority		44	94
- Banks & Other		4	4
- Loans to Community Groups		3	4
Developer Contributions		31	38
<b>Total Investment Income</b>		<b>82</b>	<b>141</b>
<b>(e). Reimbursements</b>			
Vehicle Use Reimbursements		73	56
Insurance Claims / Rebates		207	190
Legal Costs		66	5
Other Councils		15	14
Other		92	84
<b>Total Reimbursements</b>		<b>453</b>	<b>349</b>
<b>(f). Other Income</b>			
Sundry		47	12
Commissions		4	3
Donations		2	3
<b>Total Other Income</b>		<b>53</b>	<b>18</b>
<b>(g). Grants, Subsidies, Contributions</b>			
Amounts Received Specifically for New or Upgraded Assets		111	1,199
Financial Assistance Grant		603	1,760
Roads to Recovery		624	220
Library Operating Grant		86	65
Home Support Program Grant		575	552
Local Roads Grant		111	470
Youth Development		3	3
Town Centre Precinct Plan		-	50
Other Grants, Subsidies and Contributions		223	426
<b>Total Grants, Subsidies, Contributions</b>		<b>2,336</b>	<b>4,746</b>

The functions to which these grants relate are shown in Note 12.

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 2. Income (continued)

\$ '000	Notes	2016	2015
<b>(g). Grants, Subsidies, Contributions (continued)</b>			
<b>(i) Sources of grants</b>			
Commonwealth Government		1,799	2,737
State Government		359	1,551
Other		178	458
<b>Total</b>		<b>2,336</b>	<b>4,746</b>
<b>(ii) Individually Significant Items</b>			
Commonwealth Financial Assistance Grant - Advance Payments for 2015/2016 recognised in 2014/2015		-	755
<b>(h). Physical Resources Received Free of Charge</b>			
Land & Improvements		132	214
Stormwater Drainage		1,396	1,013
Kerb & Gutter		835	1,399
Roads & Footpaths		1,858	2,835
<b>Total Physical Resources Received Free of Charge</b>		<b>4,221</b>	<b>5,461</b>

## Note 3. Expenses

<b>(a). Employee Costs</b>			
Salaries and Wages		8,492	7,682
Employee Leave Expense		476	462
Superannuation - Defined Contribution Plan Contributions	18	618	433
Superannuation - Defined Benefit Plan Contributions	18	170	267
Workers' Compensation Insurance		428	372
Income Protection Insurance		100	80
Less: Capitalised and Distributed Costs		(875)	(447)
<b>Total Operating Employee Costs</b>		<b>9,409</b>	<b>8,849</b>
<b>Total Number of Employees (full time equivalent at end of reporting period)</b>			
		115	106

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 3. Expenses (continued)

\$ '000	Notes	2016	2015
<b>(b). Materials, Contracts and Other Expenses</b>			
<b>(i) Prescribed Expenses</b>			
Auditor's Remuneration			
- Auditing the Financial Reports		19	18
Elected Members' Expenses		219	224
Election Expenses		6	73
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		160	164
<b>Subtotal - Prescribed Expenses</b>		<b>404</b>	<b>479</b>
<b>(ii) Other Materials, Contracts and Expenses</b>			
Advertising, Printing, Postage & Freight		161	129
Bank Charges & Payment Collection Agencies		80	73
Canteen Supplies (Cost of Goods Sold)		68	68
Cleaning & Hygiene		235	212
Communications		127	125
Computer Software / Hardware		364	303
Consultants & Agency Staff		1,171	1,398
Contractors		1,415	1,240
Contribution - Other		308	276
Contribution - Gawler Business Development Group		163	163
Contribution - State Government NRM Levy		310	297
Corporate Memberships		65	82
Energy (Fuel, Gas, Electricity)		722	768
Fringe Benefit Tax		118	74
Insurance		262	250
Levies - Emergency Services		19	18
Maintenance		166	153
Materials - Depot Store		22	21
Minor Asset Purchases		64	100
Property Valuations (Valuer General Expenses)		40	43
Rubble, Bitumen, Concrete & Roller Hire		159	186
Security		69	61
Staff Training		107	97
Sundry		858	847
Vehicle / Machine Parts & Registrations		95	95
Waste Collection & Disposal Charges		1,840	1,744
Water Supply & Consumption Charges		528	570
Legal Fees (including Debt Recovery)		178	190
Property Rent		115	113
<b>Subtotal - Other Material, Contracts &amp; Expenses</b>		<b>9,829</b>	<b>9,696</b>
<b>Total Materials, Contracts and Other Expenses</b>		<b>10,233</b>	<b>10,175</b>

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 3. Expenses (continued)

\$ '000	Notes	2016	2015
<b>(c). Depreciation, Amortisation and Impairment</b>			
<b>(i) Depreciation and Amortisation</b>			
Infrastructure			
- Stormwater Drainage		711	760
- Roads, Bridges & Footpaths		2,688	1,688
- Roundabouts		29	28
- Urban Elements		94	122
Buildings		251	237
Equipment		434	298
Other Assets		160	156
<b>Subtotal</b>		<b>4,367</b>	<b>3,289</b>
<b>(ii) Impairment</b>			
Buildings		-	34
<b>Subtotal</b>		<b>-</b>	<b>34</b>
<b>Total Depreciation, Amortisation and Impairment</b>		<b>4,367</b>	<b>3,323</b>
<b>(d). Finance Costs</b>			
Interest on Loans		624	741
<b>Total Finance Costs</b>		<b>624</b>	<b>741</b>

## Note 4. Asset Disposal & Fair Value Adjustments

### Infrastructure, Property, Plant & Equipment

<b>(i) Assets Renewed or Directly Replaced</b>			
Proceeds from Disposal		86	173
Less: Carrying Amount of Assets Sold		(496)	(474)
<b>Gain (Loss) on Disposal</b>		<b>(410)</b>	<b>(301)</b>
<b>(ii) Assets Surplus to Requirements</b>			
Proceeds from Disposal		-	-
Less: Carrying Amount of Assets Sold		-	(22)
<b>Gain (Loss) on Disposal</b>		<b>-</b>	<b>(22)</b>
<b>Net Gain (Loss) on Disposal or Revaluation of Assets</b>		<b>(410)</b>	<b>(323)</b>

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

Note 5. Current Assets

\$ '000	Notes	2016	2015
<b>(a). Cash &amp; Cash Equivalents</b>			
Cash on Hand at Bank		78	140
Deposits at Call		1,916	4,759
<b>Total Cash &amp; Cash Equivalents</b>		<b>1,994</b>	<b>4,899</b>
<b>(b). Trade &amp; Other Receivables</b>			
Rates - General & Other		770	904
Accrued Revenues		46	44
Debtors - General		178	397
Prepayments		37	43
Loans to Community Organisations		20	22
<b>Subtotal</b>		<b>1,051</b>	<b>1,410</b>
Less: Allowance for Doubtful Debts		(4)	(4)
<b>Total Trade &amp; Other Receivables</b>		<b>1,047</b>	<b>1,406</b>
<b>(c). Inventories</b>			
Stores & Materials		17	20
<b>Total Inventories</b>		<b>17</b>	<b>20</b>

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

Note 6. Non-Current Assets

\$ '000	Notes	2016	2015
(a). Financial Assets			
<b>Receivables</b>			
Loans to Community Organisations		45	66
<b>Total Receivables</b>		<b>45</b>	<b>66</b>
<b>Total Financial Assets</b>		<b>45</b>	<b>66</b>
(b). Equity Accounted Investments in Council Businesses			
Gawler River Floodplain Management Authority	19	2,966	3,004
Northern Adelaide Waste Management Authority	19	646	523
<b>Total Equity Accounted Investments in Council Businesses</b>		<b>3,612</b>	<b>3,527</b>
(c). Other Non-Current Assets			
Capital Works-in-Progress		2,009	1,915
<b>Total Other Non-Current Assets</b>		<b>2,009</b>	<b>1,915</b>

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

**Note 7a. Infrastructure, Property, Plant & Equipment**

	Fair Value Level	as at 30/6/2015					Asset Movements during the Reporting Period							as at 30/6/2016				
		At Fair Value	At Cost	Accumulated Dep'n	Carrying Value	Asset Additions		WDV of Asset Disposals	Depreciation Expense (Note 3c)	Impairment Loss (recognised in P/L) (Note 3c)	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Dep'n	Carrying Value		
						New / Upgrade	Renewals											
\$ '000	Land	28,569	327	-	28,896	412	-	-	-	(1,837)	2,609	30,028	52	-	-	30,080		
	Infrastructure																	
	- Stormwater Drainage	69,186	-	21,553	-	1,867	193	(3)	(711)	-	(4,531)	-	64,579	604	20,736	-	44,448	
	- Roads, Bridges & Footpaths	173,240	-	28,974	-	4,648	542	(369)	(2,688)	-	(24,735)	635	156,041	-	33,742	-	122,299	
	- Roundabouts	1,409	-	309	-	1,100	-	-	(29)	-	40	1,461	-	350	-	1,111		
	- Urban Elements	-	6,492	1,088	-	5,404	48	124	-	(94)	-	-	6,489	1,007	-	5,482		
	Buildings	8,710	228	530	-	8,408	208	369	-	(251)	-	8,939	576	781	-	8,734		
	Equipment	-	5,391	2,195	-	3,196	211	678	(91)	(434)	-	-	6,014	2,454	-	3,560		
	Other Assets	-	4,260	2,078	-	2,182	498	142	(33)	(160)	-	-	-	4,806	2,177	-	2,629	
Total Infrastructure, Property, Plant & Equipment		281,113	16,698	56,728	-	241,084	7,892	2,048	(496)	(4,367)	-	(31,103)	3,284	261,048	18,540	61,246	-	218,342
Comparatives		265,801	13,323	82,663	-	196,461	9,214	2,610	(496)	(3,289)	(34)	(59)	36,679	281,113	16,698	56,728	-	241,084

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment

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#### Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

#### Information on Valuations

The entity selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the entity are consistent with one or more of the following valuation approaches:

- *Market approach: uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.*
- *Income approach: converts estimated future cash flows or income and expenses into a single current (ie discounted) value.*
- *Cost approach: reflects the current replacement cost of an asset at its current service capacity.*

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the entity gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment (continued)

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#### Valuation of Assets (continued)

##### Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

##### Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

##### Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

##### Land

- Basis of valuation: Market Value
- Date of valuation: 30 June 2016
- Valuer: Valuer General, GPO BOX 1354, Adelaide SA 5001

##### Buildings

- Basis of valuation: Market Value
- Date of valuation: 30 June 2015
- Valuer: Chris Chaney of Asset Valuation & Consulting Pty Ltd, 32 Fourth St, St Peters SA 5069

##### Infrastructure

###### *Roads, Bridges & Footpaths*

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2016
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

###### *Stormwater Drainage*

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2016
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 7b. Valuation of Infrastructure, Property, Plant & Equipment (continued)

\$ '000

### Infrastructure (continued)

#### Roundabouts

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2016
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

#### Urban Elements

- Recognition at Cost

### Plant & Equipment

- Recognition at Cost

### All other Assets

- Recognition at Cost

As a result of a change in interpretation of AASB116, together with the resultant impact on previous asset condition assessments/revaluations, the depreciation change in 2015/2016 has by \$965K. A condition assessment will be undertaken in 2016/2017 which may have further impact on depreciation expense.

Changes in accounting estimates per AASB108 have resulted in a net decrease in the carrying amount of infrastructure assets as shown in Note 7. These changes related to net downward movements in unit rates based on revised measurement methodology and pricing, componentisation of infrastructure assets into long life and short life assets and revision of infrastructure asset data based on engineering sample analysis.

## Note 8. Liabilities

\$ '000	Notes	2016 Current	2016 Non Current	2015 Current	2015 Non Current
<b>(a). Trade and Other Payables</b>					
Goods & Services		2,796	-	2,186	-
Payments Received in Advance		600	-	703	-
Accrued Expenses - Employee Entitlements		226	-	430	-
Accrued Expenses - Other		350	-	394	-
Deposits, Retentions & Bonds		245	-	281	-
<b>Total Trade and Other Payables</b>		<b>4,217</b>	<b>-</b>	<b>3,994</b>	<b>-</b>

### (b). Borrowings

Loans	1,231	7,421	2,169	8,652
<b>Total Borrowings</b>	<b>1,231</b>	<b>7,421</b>	<b>2,169</b>	<b>8,652</b>

All interest bearing liabilities are secured over the future revenues of the Council.

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 8. Liabilities

\$ '000	Notes	2016 Current	2016 Non Current	2015 Current	2015 Non Current
<b>(c). Provisions</b>					
Employee Entitlements for Long Service Leave (including oncosts)		1,241	143	1,170	151
Employee Entitlements for Annual Leave (including oncosts)		1,130	-	962	-
<b>Total Provisions</b>		<b>2,371</b>	<b>143</b>	<b>2,132</b>	<b>151</b>

## Note 9. Reserves

\$ '000	1/7/2015	Increments (Decrements)	Transfers	Impairments	30/6/2016
<b>(a). Asset Revaluation Reserve</b>					
Land	27,012	772	-	-	27,784
Infrastructure					
- Stormwater Drainage	42,403	(4,531)	-	-	37,872
- Roads, Bridges & Footpaths	116,674	(24,100)	-	-	92,574
- Roundabouts	1,060	40	-	-	1,100
JV's / Associates - Other Comprehensive Income	547	-	-	-	547
<b>Total Asset Revaluation Reserve</b>	<b>187,696</b>	<b>(27,819)</b>	<b>-</b>	<b>-</b>	<b>159,877</b>
<b>Comparatives</b>	<b>151,195</b>	<b>36,501</b>	<b>-</b>	<b>-</b>	<b>187,696</b>

\$ '000	1/7/2015	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2016
<b>(b). Other Reserves</b>					
Carparking	436	9	(12)	-	433
Open Space	183	-	(93)	-	90
Stormwater Drainage	156	53	(209)	-	-
Plant & Machinery Replacement	193	178	(142)	-	229
Willaston Cemetery	44	52	(96)	-	-
Willaston Cemetery - Babies Memorial	3	-	(2)	-	1
Waste Management Service Charge	53	-	(16)	-	37
Infrastructure & Community Assets	211	-	(211)	-	-
Property	1,435	25	-	-	1,460
Dog & Cat Management	113	11	(33)	-	91
Historic Walls	24	24	-	-	48
Property Improvement	-	5	-	-	5
Urban Tree Fund	-	1	-	-	1
<b>Total Other Reserves</b>	<b>2,851</b>	<b>358</b>	<b>(814)</b>	<b>-</b>	<b>2,395</b>
<b>Comparatives</b>	<b>4,531</b>	<b>731</b>	<b>(2,411)</b>	<b>-</b>	<b>2,851</b>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 9. Reserves (continued)

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\$ '000

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#### (b). Other Reserves (continued)

##### PURPOSES OF RESERVES

###### **Asset Revaluation Reserves**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

The infrastructure asset revaluation reserve opening balance was proportioned by asset classes based on the written-down value of applicable assets classes. The 2015-2016 revaluation movement has been applied to these balances.

###### **Stormwater**

This reserve is used for the retention of developer contributions towards the provision of stormwater infrastructure.

###### **Carparking Reserve**

This reserve is used for the retention of developer contributions towards the provision of carpark facilities.

###### **Footpath Reserve**

This reserve is used for the retention of developer contributions towards the construction of new footpaths.

###### **Open Space Reserve**

This reserve is used for the retention of developer contributions received towards the provision of facilities within Council's Community Parks, Gardens and Open Spaces.

###### **Plant & Machinery Replacement Reserve**

This reserve is used for the provision of funding towards the programmed replacement of Council's Plant & Machinery

###### **Cemetery Reserve**

This reserve is used for the development and enhancement of facilities at the Willaston Cemetery.

###### **Waste Management Service Charge Reserve**

Council applies an annual charge for the provision of waste management services, pursuant to section 155 of the Local Government Act 1999. In instances where surplus funds are generated (i.e. where the funds generated from the service charge exceed the cost providing the service) this reserve is credited with the surplus. The balance of the funds in the Reserve will be transferred from the Reserve and rebated to customers during 2016/2017.

###### **Infrastructure & Community Reserve**

This reserve is used for the planning and design of infrastructure and community assets. This reserve will no longer be recognised as from 30 June 2016.

###### **Property Reserve**

This reserve is used for future infrastructure and property development.

###### **Historic Walls Reserve**

This reserve is used to fund the Historic Walls Grant Scheme.

###### **Dog & Cat Management Reserve**

This reserve is used to fund future initiatives relating to Dog and Cat Management.

###### **Urban Trees Fund Reserve**

This reserve is used to fund the maintenance or planting of trees in a designated area which are or will (when fully grown) constitute as significant trees.

###### **Property Improvement Reserve**

This reserve is to hold discretionary rebates withheld for commercial properties in the Town Centre deemed to be in a state of neglect that detracts significantly from the amenity of the locality.

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 10. Assets Subject to Restrictions

\$ '000	Notes	2016	2015
The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.			
<b>Cash &amp; Financial Assets</b>			
<b>Unexpended amounts received from Federal Government</b>			
Developer Contributions		53	249
Southern Urban Areas Developer Contributions		1,460	1,435
<b>Total Assets Subject to Externally Imposed Restrictions</b>		<b>1,513</b>	<b>1,684</b>

## Note 11. Reconciliation to Statement of Cash Flows

### (a). Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	1,994	4,899
<b>Balances per Statement of Cash Flows</b>		<b>1,994</b>	<b>4,899</b>

### (b). Reconciliation of Change in Net Assets to Cash from Operating Activities

<b>Net Surplus/(Deficit)</b>	<b>3,679</b>	<b>7,915</b>
Non-Cash Items in Income Statements		
Depreciation, Amortisation & Impairment	4,367	3,323
Equity Movements in Equity Accounted Investments (Increase)/Decrease	(80)	(70)
Non-Cash Asset Acquisitions	(4,221)	(5,461)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)	(111)	(1,199)
Net (Gain) Loss on Disposals	410	323
	<b>4,044</b>	<b>4,831</b>
<b>Add (Less): Changes in Net Current Assets</b>		
Net (Increase)/Decrease in Receivables	358	(46)
Change in Allowances for Under-Recovery of Receivables	-	71
Net (Increase)/Decrease in Inventories	3	(3)
Net (Increase)/Decrease in Other Current Assets	-	(143)
Net Increase/(Decrease) in Trade & Other Payables	260	1,002
Net Increase/(Decrease) in Other Provisions	231	437
<b>Net Cash provided by (or used in) operations</b>	<b>4,895</b>	<b>6,150</b>

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

**Note 11. Reconciliation to Statement of Cash Flows** (continued)

\$ '000	Notes	2016	2015
<b>(c). Non-Cash Financing and Investing Activities</b>			
<b>Acquisition of assets by means of:</b>			
- Physical Resources Received Free of Charge	2h	4,221	5,461
<b>Amounts recognised in Income Statement</b>		<b>4,221</b>	<b>5,461</b>
<b>Total Non-Cash Financing &amp; Investing Activities</b>		<b>4,221</b>	<b>5,461</b>

**(d). Financing Arrangements**

**Unrestricted access was available at balance date to the following lines of credit:**

Corporate Credit Cards	29	29
LGFA Cash Advance Debenture Facility	3,687	3,687

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw down facility and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015
<b>\$ '000</b>	<b>230</b>	<b>225</b>	<b>40</b>	<b>32</b>	<b>190</b>	<b>193</b>	<b>-</b>	<b>-</b>	<b>2,622</b>	<b>2,654</b>
Business Undertakings	899	862	1,821	1,679	(922)	(817)	639	617	8,116	8,238
Community Services	122	103	1,015	1,002	(893)	(899)	86	65	751	824
Culture	245	244	389	507	(144)	(263)	-	-	1,185	1,164
Economic Development	2,110	2,078	2,354	2,185	(244)	(107)	-	215	2,162	1,708
Environment	764	776	3,197	3,407	(2,433)	(2,631)	15	330	26,955	27,838
Recreation	423	399	1,727	1,654	(1,304)	(1,255)	53	391	77	42
Regulatory Services	735	695	4,013	3,017	(3,278)	(2,322)	735	690	509	621
Transport & Communication	16	15	(139)	(328)	155	343	14	11	2,750	2,469
Plant Hire & Depot/Indirect	-	-	-	-	-	-	-	-	20	36
Unclassified Activities	18,766	19,199	10,216	9,933	8,550	9,266	683	1,228	181,920	207,323
Council Administration										
<b>Total Functions/Activities</b>	<b>24,310</b>	<b>24,596</b>	<b>24,633</b>	<b>23,088</b>	<b>(323)</b>	<b>1,508</b>	<b>2,225</b>	<b>3,547</b>	<b>227,067</b>	<b>252,917</b>

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 12b. Components of Functions

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\$ '000

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**The activities relating to Council functions are as follows:**

#### **BUSINESS UNDERTAKINGS**

Caravan Parks, Development of Land for Resale.

#### **COMMUNITY SERVICES**

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Support Program, Children and Youth Services, Community Assistance, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries, Public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

#### **CULTURE**

Library Services, Other Library Services, Cultural Services, Heritage and Other Cultural Services.

#### **ECONOMIC DEVELOPMENT**

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

#### **ENVIRONMENT**

Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Waste Disposal Facility, Other Waste Management, Other Environment, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

#### **RECREATION**

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Aquatic Centre – Outdoor, and Other Recreation.

#### **REGULATORY SERVICES**

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

#### **TRANSPORT**

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

#### **PLANT HIRE & DEPOT**

Plant & Machinery maintenance & repairs, Depot maintenance expenses.

#### **UNCLASSIFIED ACTIVITIES**

Road reserve maintenance, 'Rapid Response' team service and other sundry activities.

#### **COUNCIL ADMINISTRATION**

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments

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\$ '000

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#### Recognised Financial Instruments

##### Bank, Deposits at Call, Short Term Deposits

##### Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

##### Terms & Conditions:

Deposits are returning fixed interest rates between 1.75% and 2% (2015: 2% and 2.5%). Short term deposits have an average maturity of 30 days and an average interest rate of 2.3% (2015: 30 days and 3%).

##### Carrying Amount:

Approximates fair value due to the short term to maturity.

##### Receivables

##### Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

##### Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

##### Terms & Conditions:

Secured over the subject land, arrears attract interest of 2% (2015: 2%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

##### Carrying Amount:

Approximates fair value (after deduction of any allowance).

##### Receivables

##### Fees & Other Charges

##### Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

##### Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

##### Carrying Amount:

Approximates fair value (after deduction of any allowance).

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments (continued)

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\$ '000

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#### Recognised Financial Instruments

##### Receivables

##### Other Levels of Government

##### Accounting Policy:

Carried at nominal value.

##### Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

##### Carrying Amount:

Approximates fair value.

##### Receivables

##### Retirement Home Contributions

##### Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

##### Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.

##### Carrying Amount:

Approximates fair value (after deduction of any allowance).

##### Liabilities

##### Creditors and Accruals

##### Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

##### Terms & Conditions:

Liabilities are normally settled on 30 day terms.

##### Carrying Amount:

Approximates fair value.

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

## Note 13. Financial Instruments (continued)

\$ '000

### Recognised Financial Instruments

#### Liabilities

##### Retirement Home Contributions

#### Accounting Policy:

To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.

#### Terms & Conditions:

Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.

#### Carrying Amount:

Approximates fair value for short tenancies; may be non-materially overstated for longer tenancies.

#### Liabilities

##### Interest Bearing Borrowings

#### Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

#### Terms & Conditions:

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 4.7% and 7.9% (2015: 4.7% and 8.4%).

#### Carrying Amount:

Approximates fair value.

#### Liabilities

##### Finance Leases

#### Accounting Policy:

Accounted for in accordance with AASB 117.

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2016</b>					
<b>Financial Assets</b>					
Cash & Equivalents	1,994	-	-	1,994	1,994
Receivables	219	66	-	285	285
<b>Total Financial Assets</b>	<b>2,213</b>	<b>66</b>	<b>-</b>	<b>2,279</b>	<b>2,279</b>

### Financial Liabilities

Payables	3,746	-	-	3,746	3,641
Current Borrowings	1,293	-	-	1,293	1,231
Non-Current Borrowings	-	6,381	1,900	8,281	7,421
<b>Total Financial Liabilities</b>	<b>5,039</b>	<b>6,381</b>	<b>1,900</b>	<b>13,320</b>	<b>12,294</b>

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2015</b>					
<b>Financial Assets</b>					
Cash & Equivalents	4,899	-	-	4,899	4,899
Receivables	459	66	-	525	525
<b>Total Financial Assets</b>	<b>5,358</b>	<b>66</b>	<b>-</b>	<b>5,424</b>	<b>5,424</b>

### Financial Liabilities

Payables	3,177	-	-	3,177	3,171
Current Borrowings	2,806	-	-	2,806	2,169
Non-Current Borrowings	-	6,909	4,453	11,362	8,652
<b>Total Financial Liabilities</b>	<b>5,983</b>	<b>6,909</b>	<b>4,453</b>	<b>17,345</b>	<b>13,992</b>

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2016		30 June 2015	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	6.60%	8,652	6.75%	10,821
		<b>8,652</b>		<b>10,821</b>

### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 13. Financial Instruments (continued)

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\$ '000

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#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

## Note 14. Commitments for Expenditure

\$ '000	Notes	2016	2015
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### (a). Capital Commitments

**Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:**

Infrastructure	-	295
	-	<b>295</b>

**These expenditures are payable:**

Not later than one year	-	295
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	-	<b>295</b>

### (b). Other Expenditure Commitments

**Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:**

Audit Services	119	146
Employee Remuneration Contracts	3,461	2,362
	<b>3,580</b>	<b>2,508</b>

**These expenditures are payable:**

Not later than one year	1,170	968
Later than one year and not later than 5 years	2,410	1,540
Later than 5 years	-	-
	<b>3,580</b>	<b>2,508</b>

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 15. Financial Indicators

	Amounts	Indicator	Prior Periods	
\$ '000	2016	2016	2015	2014

These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

### 1. Operating Surplus Ratio

Operating Surplus	(243)	(1.0%)	6.4%	(40.5%)
Total Operating Revenue	24,432			

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

### 1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

512	2%	3%	(37%)
24,432			

### 2. Net Financial Liabilities Ratio

Net Financial Liabilities	12,297	50%	43%	49%
Total Operating Revenue	24,432			

*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.*

### 3. Asset Sustainability Ratio

Net Asset Renewals	2,695	97%	66%	16%
Infrastructure & Asset Management Plan required expenditure	2,780			

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 15. Financial Indicators - Graphs (continued)

<div><div><div><div><div><div></div><div></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div></div><div><div><div><div><b>1. Operating Surplus Ratio</b></div><div><table><thead><tr><th>Year</th><th>Ratio %</th></tr></thead><tbody><tr><td>2014</td><td>-41%</td></tr><tr><td>2015</td><td>6%</td></tr><tr><td>2016</td><td>-1%</td></tr></tbody></table></div></div></div><div><div><div><b>Purpose of Operating Surplus Ratio</b></div><div><p>This indicator is to determine the percentage the operating revenue varies from operating expenditure</p></div></div></div></div></div></div>	Year	Ratio %	2014	-41%	2015	6%	2016	-1%	<div><div><div><div><b>Commentary on 2015/16 Result</b></div><div><div><div><b>2015/16 Ratio</b></div><div><b>-1%</b></div></div><div><p>The Operating Deficit of \$243K was influenced by the increase in expenditure for employee costs (\$253K) and materials, contracts and other expenses (\$163K). Additionally , the Financial Assistance Grant advance payment was discontinued in 2015/2016 (\$755K).</p></div></div></div></div></div>
Year	Ratio %								
2014	-41%								
2015	6%								
2016	-1%								
<div><div><div><div><div><div></div><div></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div></div><div><div><div><div><b>1a. Adjusted Operating Surplus Ratio</b></div><div><table><thead><tr><th>Year</th><th>Ratio %</th></tr></thead><tbody><tr><td>2014</td><td>-37%</td></tr><tr><td>2015</td><td>3%</td></tr><tr><td>2016</td><td>2%</td></tr></tbody></table></div></div></div><div><div><div><b>Purpose of Adjusted Operating Surplus Ratio</b></div><div><p>This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure</p></div></div></div></div></div></div>	Year	Ratio %	2014	-37%	2015	3%	2016	2%	<div><div><div><div><b>Commentary on 2015/16 Result</b></div><div><div><div><b>2015/16 Ratio</b></div><div><b>2%</b></div></div><div><p>Council did not receive an advanced Financial Assistance Grant payment in 2015-2016. This ratio represents Councils operating result including the payment made in advance in 2014-2015.</p></div></div></div></div></div>
Year	Ratio %								
2014	-37%								
2015	3%								
2016	2%								
<div><div><div><div><div><div></div><div></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div></div><div><div><div><div><b>2. Net Financial Liabilities Ratio</b></div><div><table><thead><tr><th>Year</th><th>Ratio %</th></tr></thead><tbody><tr><td>2014</td><td>49%</td></tr><tr><td>2015</td><td>43%</td></tr><tr><td>2016</td><td>50%</td></tr></tbody></table></div></div></div><div><div><div><b>Purpose of Net Financial Liabilities Ratio</b></div><div><p>This indicator shows the significance of the net amount owed to others, compared to operating revenue</p></div></div></div></div></div></div>	Year	Ratio %	2014	49%	2015	43%	2016	50%	<div><div><div><div><b>Commentary on 2015/16 Result</b></div><div><div><div><b>2015/16 Ratio</b></div><div><b>50%</b></div></div><div><p>While borrowings decreased by \$2.1M during 2015/2016, investments also decreased by \$2.91M. This has resulted in an increase in the Net Financial Liabilities Ratio to 50% from 43% in 2014/2015.</p></div></div></div></div></div>
Year	Ratio %								
2014	49%								
2015	43%								
2016	50%								
<div><div><div><div><div><div></div><div></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div><div><div><div><span></span></div><div><span></span></div></div><div><div><span></span></div><div><span></span></div></div></div></div><div><div><div><div><b>3. Asset Sustainability Ratio</b></div><div><table><thead><tr><th>Year</th><th>Ratio %</th></tr></thead><tbody><tr><td>2014</td><td>16%</td></tr><tr><td>2015</td><td>66%</td></tr><tr><td>2016</td><td>97%</td></tr></tbody></table></div></div></div><div><div><div><b>Purpose of Asset Sustainability Ratio</b></div><div><p>This indicator aims to determine if assets are being renewed and replaced in an optimal way</p></div></div></div></div></div></div>	Year	Ratio %	2014	16%	2015	66%	2016	97%	<div><div><div><div><b>Commentary on 2015/16 Result</b></div><div><div><div><b>2015/16 Ratio</b></div><div><b>97%</b></div></div><div><p>The Asset sustainability Ratio is based on the capital expenditure for the replacement and renewal of assets as indicated in the Asset Management Plan and 10 year Long Term Financial Plan. The target range is 90-100%. The ratio for 2015-2016 is 97%.</p></div></div></div></div></div>
Year	Ratio %								
2014	16%								
2015	66%								
2016	97%								

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 16. Uniform Presentation of Finances

\$ '000	2016	2015
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	24,432	24,731
less Expenses	(24,675)	(23,153)
<b>Operating Surplus / (Deficit)</b>	<b>(243)</b>	<b>1,578</b>
<b>less Net Outlays on Existing Assets</b>		
Capital Expenditure on Renewal and Replacement of Existing Assets	2,781	2,371
less Depreciation, Amortisation and Impairment	(4,367)	(3,323)
less Proceeds from Sale of Replaced Assets	(86)	(173)
<b>Subtotal</b>	<b>(1,672)</b>	<b>(1,124)</b>
<b>less Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	3,032	3,860
less Amounts Received Specifically for New and Upgraded Assets	(111)	(1,199)
<b>Subtotal</b>	<b>2,921</b>	<b>2,661</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(1,492)</b>	<b>42</b>

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 17. Operating Leases

\$ '000	2016	2015
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### Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

#### Lease commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

Not later than one year	248	246
Later than one year and not later than 5 years	1,146	1,007
Later than 5 years	818	701
	<u>2,212</u>	<u>1,954</u>

#### (ii) Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer hardware.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased

#### Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	152	85
Later than one year and not later than 5 years	292	128
Later than 5 years	-	-
	<u>444</u>	<u>213</u>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 18. Superannuation

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\$ '000

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The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

#### Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

#### Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2014/15) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

#### Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

# Notes to and forming part of the Financial Statements for the year ended 30 June 2016

## Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2016	2015	2016	2015
Joint Ventures	80	70	3,612	3,527
<b>Total</b>	<b>80</b>	<b>70</b>	<b>3,612</b>	<b>3,527</b>

### (i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

#### (a) Carrying Amounts

Name of Entity	Principal Activity	2016	2015
Northern Adelaide Waste Management Authority	Provision of waste management services	645	523
Gawler River Floodplain Management Authority	Management and co-ordination of flood mitigation projects	2,962	3,004
<b>Total Carrying Amounts - Joint Ventures &amp; Associates</b>		<b>3,607</b>	<b>3,527</b>

#### Northern Adelaide Waste Management Authority

Established by Town of Gawler, City of Playford and the City of Salisbury, NAWMA is responsible for the provision of Waste Management Services.

#### Gawler River Floodplain Management Authority

Established by Town of Gawler, City of Playford, Adelaide Hills Council, The Barossa Council, Light Regional Council and the District of Mallala. GRFMA is responsible for the co-ordination of construction and management of projects.

#### (b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2016	2015	2016	2015	2016	2015
Northern Adelaide Waste Management Authority	9.3%	9.3%	9.3%	9.3%	33.0%	33.0%
Gawler River Floodplain Management Authority	17.3%	17.3%	17.3%	17.3%	16.0%	16.0%

#### (c) Movement in Investment in Joint Venture or Associate

	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2016	2015	2016	2015
Opening Balance	523	507	3,004	3,069
Share in Operating Result	122	135	(42)	(65)
Share in Other Comprehensive Income	-	(119)	-	-
Adjustments to Equity	1	-	4	-
<b>Council's Equity Share in the Joint Venture or Associate</b>	<b>646</b>	<b>523</b>	<b>2,966</b>	<b>3,004</b>

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2016

Note 19. Interests in Other Entities (continued)

\$ '000

(d) Summarised Financial Information of the Equity Accounted Business

Statement of Financial Position	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2016	2015	2016	2015
Cash and Cash Equivalents	3,600	4,212	2	11
Other Current Assets	2,852	3,061	199	204
Non-Current Assets	9,699	5,878	16,974	17,205
<b>Total Assets</b>	<b>16,151</b>	<b>13,151</b>	<b>17,175</b>	<b>17,420</b>
Current Trade and Other Payables	2,243	2,238	-	3
Current Financial Liabilities	1,579	1,305	-	-
Current Provisions	318	293	-	-
Non-Current Financial Liabilities	2,518	1,597	-	-
Non-Current Provisions	2,556	2,092	-	-
<b>Total Liabilities</b>	<b>9,214</b>	<b>7,525</b>	<b>-</b>	<b>3</b>
<b>Net Assets</b>	<b>6,937</b>	<b>5,626</b>	<b>17,175</b>	<b>17,417</b>

Statement of Comprehensive Income	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2016	2015	2016	2015
Other Income	322	155	-	-
Contributions from Constituent Councils	25,629	24,625	75	72
Interest Income	248	206	4	9
<b>Total Income</b>	<b>26,199</b>	<b>24,986</b>	<b>79</b>	<b>81</b>
Employee Costs	1,731	1,353	-	-
Materials, Contracts & Other Expenses	21,466	20,472	70	216
Depreciation, Amortisation and Impairment	1,374	1,475	231	231
Finance Costs	246	224	-	-
<b>Total Expenses</b>	<b>24,817</b>	<b>23,524</b>	<b>301</b>	<b>447</b>
Other Revenue / Expense Items	(5)	(8)	(19)	12
<b>Operating Result</b>	<b>1,377</b>	<b>1,454</b>	<b>(241)</b>	<b>(354)</b>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 19. Interests in Other Entities (continued)

\$ '000

#### (e). Share of Joint Operations Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

##### Operating Expenditures Payable

Not later than one year	20,003	13,517
Later than one year and not later than 5 years	9,882	8,299
Later than 5 years	-	-
	<b>29,885</b>	<b>21,816</b>

Northern Adelaide Waste Management Authority entered into an agreement in March 2016 to purchase a property at Woomera Ave, Edinburgh North for an estimated \$5.3M. A deposit of \$50K (GST Inclusive) was paid in March 2016. The acquisition of the premises is subject to a Development Application being granted for the site which is expected to be assessed by the City of Salisbury in September 2016. The potential acquisition of the premises is not subject to finance and will be funded by a 20 year external loan facility.

In addition to the above, Northern Adelaide Waste Management Authority has a performance bond/guarantee held with the Local Government Finance Authority to the Environment Protection Authority for an amount of \$1.350M in accordance with the requirements under its Post Closure remediation obligations for the Uleybury Landfill site.

### Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations

### Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but it is acknowledged that it is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

#### 1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 199 km of road reserves of average width 14 metres.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

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#### 2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

#### 3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 3 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

#### 4. CONTINGENT LIABILITY

Council has a potential contingent liability relating to the part-repayment of funding received pertaining to the construction of Evanston Gardens Community Centre. Given the confidential nature of the agreement, an amount could not be disclosed.

### Note 22. Events after the Balance Sheet Date

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Events that occur after the reporting date of 30 June 2016, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 05/10/16.

Council is aware of the following "non adjusting events" that merit disclosure;

Subsequent to the 30 June 2016, Council has made a material commitment to the renovation of the historic Town Hall and Institute Buildings. The anticipated project duration is expected to be from December 2016 to March 2018. The project budget amount is expected to approximate \$12.8M.

In addition to above project, Council has acquired an alternate administration site located at 41 High St, Gawler. This was purchased for \$1.7M with an estimated \$200K worth of fit-out expenses.

At the end of September 2016 the Council area was subject to extreme weather conditions which has damaged Councils infrastructure assets. As at the time of reporting, the full extent of the damage caused was unknown and was being assessed.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2016

### Note 23. Council Information & Contact Details

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#### Principal Place of Business:

89 Murray St  
Gawler SA 5118

#### Contact Details

##### Mailing Address:

PO Box 130  
Gawler SA 5118

##### Opening Hours:

Monday - Friday 9:00am - 5:00pm

**Telephone:** 08 8522 9211

**Facsimile:** 08 8522 9212

**Internet:** [www.gawler.sa.gov.au](http://www.gawler.sa.gov.au)

**Email:** [council@gawler.sa.gov.au](mailto:council@gawler.sa.gov.au)

#### Officers

##### CHIEF EXECUTIVE OFFICER

Henry Inat

#### Elected Members

##### MAYOR

Karen Redman

##### COUNCILLORS

Ian Tooley

Kevin Fischer

Merilyn Nicolson

Jim Vallelonga

Adrian Shackley

Beverly Gidman

Robin Symes

David Hughes

Paul Koch

#### AUDITORS

Dean Newbery & Partners  
214 Melbourne Street /  
PO BOX 755  
North Adelaide SA 5006

#### Other Information

**ABN:** 29 861 749 581

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE TOWN OF GAWLER**

We have audited the accompanying financial report of the Town of Gawler, which comprises the Statement of Financial Position as at 30 June 2016 and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

***The Responsibility of the Chief Executive Officer for the Financial Report***

The Chief Executive Officer of the Town of Gawler is responsible for the preparation and fair presentation of the financial report in accordance with *Australian Accounting Standards* (including the Australian Accounting Interpretations), the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

***Auditor's Responsibility***

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with *Australian Auditing Standards*. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

**Independence**

In conducting our audit, we have complied with the independence requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011* and the Australian professional ethical pronouncements.

**Auditor's Opinion**

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Town of Gawler as of 30 June 2016, and its financial performance and cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the *Australian Accounting Standards* (including Australian Accounting Interpretations).

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**



**SAMANTHA ALLARD**  
**PARTNER**

Signed on the 31<sup>st</sup> day of October 2016,  
at 214 Melbourne Street, North Adelaide, South Australia 5006.

**Office:**  
214 Melbourne Street  
North Adelaide SA 5006

**All Correspondence:**  
PO Box 755  
North Adelaide SA 5006

**T: (08) 8267 4777**  
**F: (08) 8239 0895**  
**E: [admin@deannewbery.com.au](mailto:admin@deannewbery.com.au)**

Liability limited by a scheme approved under Professional Standards Legislation

## INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE TOWN OF GAWLER

We have audited the Internal Controls of the Town of Gawler (the Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 have been conducted properly and in accordance with law.

### The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

### Auditor's Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assessed risks.

### Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

### Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

### Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

## Opinion

In our opinion, the Council has complied, in all material respects, with *Section 129(1)(b) of the Local Government Act 1999* in relation to Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2015 to 30 June 2016.

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**



**SAMANTHA ALLARD**  
**PARTNER**


Signed on the 31<sup>st</sup> day of October 2016  
at 214 Melbourne Street, North Adelaide, South Australia, 5006

## General Purpose Financial Statements for the year ended 30 June 2016

### Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Town of Gawler for the year ended 30 June 2016, the Council's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Henry Inat

**CHIEF EXECUTIVE OFFICER**



Peter Brass

**PRESIDING MEMBER, AUDIT COMMITTEE**

**Date:** 25 October 2016

### **Certification of Auditor's Independence**

I confirm that, for the audit of the financial statements of Town of Gawler for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



**SAMANTHA ALLARD**

**Partner**

**DEAN NEWBERY & PARTNERS**

**CHARTERED ACCOUNTANTS**

**Dated this 31<sup>st</sup> day of October 2016**



Ensuring our 250,000 residents across the northern region of Adelaide and beyond are active participants in world's best practice in waste minimisation

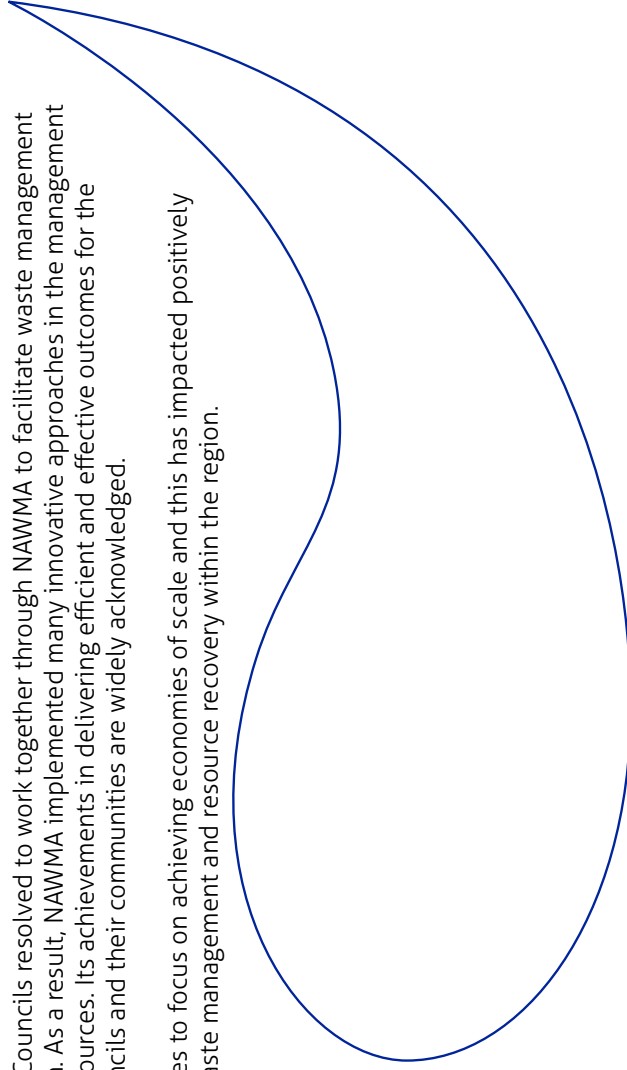
## 2015-2016 ANNUAL REPORT

# A Regional Subsidiary






NAWMA was established by its constituent Councils – the City of Playford, the Town of Gawler and the City of Salisbury. Together they form the Northern Adelaide Region of Local Government. A function of Local Government is to provide services and facilities that benefit local ratepayers, residents and visitors. This includes waste management.

The constituent Councils resolved to work together through NAWMA to facilitate waste management within the region. As a result, NAWMA implemented many innovative approaches in the management of waste and resources. Its achievements in delivering efficient and effective outcomes for the constituent Councils and their communities are widely acknowledged.

NAWMA continues to focus on achieving economies of scale and this has impacted positively on the cost of waste management and resource recovery within the region.



At its centre at Edinburgh North, NAWMA administers and operates a Waste Processing Facility:

-  for the sorting of recyclables for market;
  -  for baling of residual waste for landfill;
  -  a Resource Recovery Centre, incorporating a public drive through Waste Transfer Station; and
  -  an active education program to promote environmentally sustainable waste management practices.
-  In addition, NAWMA operates a major landfill at Uleybury.

# Mission Statements

## Operations

To deliver responsible, sustainable and best practice waste and resources management outcomes to constituent and client Councils.

## Education

To inform and educate the community about the importance and practice of responsible waste and resources management.

Ensuring our 250,000 residents across the northern region of Adelaide and beyond are active participants in world's best practice in waste minimisation



GENERAL WASTE



GARDEN ORGANICS



CO-MINGLED RECYCLING

## Values

NAWMA has the capacity and the willingness to:

- > extend its reach in waste management;
- > introduce new sophistication and solutions in resource recovery; and
- > educate and inform its communities of the benefits that will result from a shared commitment to these actions.

# Report from the Chair

During the past year, I was delighted to be appointed as the Independent Chair of NAWMA to help navigate the Authority into an increasingly commercial business environment.

In 2015-16, NAWMA made strategic decisions that will take the Authority and the communities we serve into a new and more environmentally sustainable future as leaders in waste management and resource recovery.

We are entering an exciting phase of NAWMA's development with the intention to purchase new premises to house state-of-the-art equipment and processes, along with the introduction of new contractual arrangements and partnerships.

NAWMA's commitment to community awareness and education is directed to ensuring our 250,000 residents across the northern region of Adelaide and beyond are active participants in world's best practice in waste minimisation.

The decision to purchase a new site will enable NAWMA to establish a dynamic Environment Education Centre along with outstanding operational services, including a new Material Recovery Facility, administration offices and truck parking and re-fuelling stations.

The NAWMA Waste Management Strategy 2015-2020 is embedded with business plans to guide local and regional activities in waste management and to deliver new capabilities in resources recovery, recycling and re-use as we take more direct control of our operational services.

Highlights during the past financial year have included:

- the decision to pursue a major property investment in the region and to have it operational in 2017. This expenditure will include the truck parking facilities, gas refuelling stations, workshops and service offices to be jointly funded by SUEZ, which shares with NAWMA a major commitment to the most advanced recycling and resource recovery systems.
- the appointment of Peats Soils to partner with NAWMA in improved processing of the region's garden and food organics;
- completion of Stage 3A of the Uleybury landfill within budget; and
- negotiating a partnership with KESAB environmental solutions, South Australia's leading not-for-profit organisation delivering world-class community-based environmental sustainability education programs.



## Report from the Chair

NAWMA's state-of-the-art Resources Recovery Centre (RRC), the associated Salvage & Save retail outlet and Scout recycling service for bottles and cans will remain at its current site on Bellchambers Road, Edinburgh North.

The Northern Adelaide community has enthusiastically embraced the services and convenience of the RRC and this is increasingly contributing to a reduction in waste to landfill.

Strategic decisions made in the past year will deliver significant benefits to the community and the environment by ensuring the Authority is at the leading edge of latest technologies and innovation.

The decision to take out a loan for a new property investment, rather than continuing to pay rent at the current Edinburgh North site, means NAWMA will ultimately own the asset, infrastructure and improvements at a more desirable location. This will allow the subsidiary to chart our future course much more confidently.

More modern offices and factory facilities and ease of access and parking for the fleet of compressed natural gas powered kerbside collection vehicles will contribute to improved administrative and operational efficiencies. Overall, it will provide surety into the future with room for growth to meet an expanding population base in the region.

To that end, we will continue to measure our proactivity within the Member Councils and our responsiveness to community demands in order to ensure that we exceed expectations.

I extend many thanks to Executive Officer, Brian King, and his senior leadership team for their most significant contribution to the performance of NAWMA in a year of enormous change. To all our staff members, I also say thanks and well done on providing our Member Councils with excellent service, for improving our efficiencies and complementing the Councils' reputations in each of their communities through delivery of high quality services.

These achievements would not have been possible without the commitment and astute advice of the Board of NAWMA. The members of the Board provide valuable professional support to the Executive Officer and his senior team.

To all the Directors of NAWMA, I thank you for your guidance and support, and we all look confidently forward to an even more successful year ahead in 2016-17.

Brian Cunningham  
Chair, NAWMA



# Report from the Executive Officer

NAWMA's financial performance for the reporting period was better than anticipated – a similar outcome to the previous financial year.

The Authority has achieved a solid operational result, reflected in the financial statements, showing a surplus of \$1.311 million compared with \$1.454 million in 2014-15.

A key savings factor is a reduction of 3.6 per cent (\$923,338) in operating expenses from the original budget forecast for 2015-16. There are a number of contributing factors including:

- actual growth in new housing being below forecast levels;
- the Consumer Price Index being below expected levels, and
- continuous improvement in NAWMA's operations and cost structures.

The content of the 2015-16 Annual Report summarises the achievements of the Authority and its service delivery programs.

Through customer contact and reports from Constituent Councils, residents are receiving a high level of service in all aspects of NAWMA's operations. This is substantiated through the key performance indicators established with collection and processing contractors.

The NAWMA Board concurred with the Audit Committee recommendation to appoint a Finance Manager and this has occurred. In addition with the retirement of the Administrative Service Manager, an Officer Supervisor has been employed to oversee the Customer Service function.

Both of the new appointments will be positive for the Authority.

The major challenge in the 2016-17 financial year is to achieve development approval to establish and commence operations of the new Material Recovery Facility, Environmental Education Centre and NAWMA administration building.

**Brian King**  
Executive Officer, NAWMA



# Strategy Development and Implementation

The current population of NAWMA's constituent Councils is approximately 250,000 residents in 110,000 households. This population is expected to grow to 276,000 by 2020.

As it continues to evolve to meet the challenges created by this expanding population, NAWMA's focus will be on quality outcomes in resources recovery, recycling and re-use to ensure waste management is conducted to the highest levels of environmental and economic sustainability.

The decision to purchase a new site is in line with the NAWMA Waste Management Strategy 2015-2020 that identifies the importance of securing long-term tenure of its operational facilities, education centre and administration offices.

This will assist NAWMA to address growing demands and opportunities in regional waste management with the implementation of new capabilities to reduce reliance on landfill operations.

Underpinning the NAWMA Waste Management Strategy 2015-2020 are key objectives including:

- achieving performance outcomes that are beyond accepted standards for waste minimisation and responsible waste and resources management;
- integrating an accredited quality and environmental management system;
- continually reviewing technology and practices in waste minimisation/ resources management and solid waste disposal options; and
- ensuring funds are secured to meet NAWMA's strategic business activities, as well as the ongoing requirement for growth and development.

With increased revenue available through a new contract with Peats Soils and the renewed kerbside collection contract with SUEZ, NAWMA made a strategic decision to invest in an environmentally friendly education vehicle. Featuring prominent branding, the vehicle will be used by the Promotions/Education Officer and other staff to promote NAWMA's environmental achievements and objectives.

A key factor in renewing the contract with SUEZ was the company's commitment to progressively introduce "next generation" Compressed Natural Gas (CNG) kerbside collection vehicles that are superior in environmental performance to the current fleet.

The contract with SUEZ was due to expire on 28 February 2017. However, it was renewed through an early tender call process based on the need for SUEZ to:

- place CNG truck orders to ensure timely delivery; and
- manage investment in the new CNG refuelling facilities at the new site.



Introducing "next generation" Compressed Natural Gas (CNG) kerbside collection vehicles

## Strategy Development and Implementation

Meanwhile, NAWMA's strategic alliance with KESAB will deliver additional expertise in education programs, community activities and specialised waste auditing.

A fundamental step in achieving waste reduction targets and developing long-term markets for recyclables is the provision of reliable baseline data for quantity and composition of the waste streams.

During the reporting period, NAWMA engaged Dynamic 3E to undertake a waste analysis of a strategically valid sample from the three waste streams placed on the kerb for collection.

A strategically valid sample for each of the Council areas was defined as 300 kerbside collection bins (100 per waste stream) to achieve a 95 per cent accuracy rate

Data gained from the analysis is informing waste minimisation planning and promotion in the region and it will assist the Resource Recovery Manager in managing sorting and marketing of recyclables.

As part of NAWMA's commitment to keep abreast of latest technologies and innovation in waste management, the Resource Recovery Manager and Supervisor attended the Australasian Waste and Recycling Expo in Melbourne in August 2015.

Attendance at the Expo was timely to examine technologies associated with Material Recovery Facilities and their application to NAWMA, particularly in regard to the new plant design and equipment for the new Material Recovery Facility. A key outcome from engaging with exhibitors and delegates at the Expo is that NAWMA's new Material Recovery Facility will be at the leading edge of design, operation and workplace health and safety standards.



NAWMA's new environmentally friendly education vehicle features prominent branding

# Resources Recovery

NAWMA's state-of-the-art Resource Recovery Centre (RRC) at Edinburgh North is playing a vital role in waste minimisation and re-use of materials.

The fully automated facility on Bellchambers Road includes:

- a drive-through Waste Transfer Station for people to bring in their own waste products, including materials for recycling;
- a Salvage & Save retail outlet operated by Finding Workable Solutions in association with NAWMA offering quality second-hand building and household products to the community; and
- a recycling service for bottles and cans operated by Scouts SA.

A key performance indicator for the RRC is the reduction of waste from landfill.

Following are details of operations of the RRC for the year to 30 June 2016:

- 18,927 paying customers accessed the facility delivering green waste and general waste. This is an increase of 10 per cent from 2014-15;
- a further 3,000 customers delivered recyclables only, which were free of charge;
- revenue was consistent with the previous reporting period at 6 per cent above expenditure;
- 1,431 tonnes of material (steel, mattresses, cardboard, e-waste, car batteries) were recovered and marketed;
- 25,000 litres of waste oil was collected and recycled;
- 4,258 tonnes of garden organics was processed into mulch products; and
- 2,084 tonnes of residual waste was transported to SUEZ-ResourceCo for processing into Refuse Derived Fuel (RDF).



Recycling service for bottles and cans

# Material Recovery Facility

NAWMA's Material Recovery Facility (MRF) at Edinburgh North has been the operational centre for diverting from landfill.

During 2015-16:

- 20,790 tonnes of recyclables were received from member Councils;
- 6,447 tonnes of recyclables were received from client and rural Councils; and
- 16,372 tonnes of mixed paper products were either exported or forwarded to Visy's mills for processing generating a pleasing financial return to NAWMA.

The MRF outcomes in 2015-16 were similar to the previous year.

## Household Hard Waste Collection

The chart below shows participation levels and material sourced from household hard waste collection. It is reported in actual tonnages.

All material collected through the hard waste program is recycled, recovered or subjected to further processing.

Levels of customer satisfaction with the hard waste service are very pleasing.

Hard Waste	Salisbury		Playford	
	2014/15	2015/16	2014/15	2015/16
Participation	4035	5146 up 21%	8596	9238 up 7.5%
Residual Waste (tonnes)	585.88	636.60	878.27	850.94
Steel (tonnes)	52.32	65.20	156.78	195.51
Mattresses	1816	1831	2269	2173
E-Waste	904 each	52.66 tonnes*	1518 each	34.72 tonnes*
Vouchers	8194	8180		

Note:

- Televisions and monitors are no longer counted individually. Rather they are measured in tonnes.
- Salisbury's participation rate for hard waste collections plus vouchers equals 22.73 per cent
- Playford participation for hard waste collection equals 24.30 per cent.

## Performance of Constituent Councils 2015-2016 through kerbside collection services

Region	Recyclables (tonnages)	Waste (tonnages)	Percentage recovered from landfill	Compared with 2014-15
Gawler	3,773	5,085	42.60%	44.53%
Playford	12,141	19,771	38.05%	36.07%
Salisbury	25,619	31,597	44.78%	44.97%

The percentages recovered (shown above) are based on the kerbside collection service only. They do not include recycling and resource recovery initiatives in place at member Councils' Waste Transfer Stations and NAWMA's Resource Recovery Centre, or via the Container Deposit Legislation (CDL) depots where steel, aluminium, glass or plastic drink containers are returned for cash payment.

# Material Recovery Facility

## Kerbside regional performance comparison with previous years

Year	Recyclables (tonnages)	Waste (tonnages)	Percentage Recovered from landfill
10 -11	39,210	50,903	43.51%
11-12	36,816	51,592	41.64%
12-13	37,258	52,246	41.62%
13-14	41,283	53,697	43.46%
14-15	38,394	54,882	42.06%
15-16	41,534	56,453	42.39%

The recyclables tonnages also include material collected via the hard waste program, none of which is landfilled.

## Regional performance from all sources (kerbside and waste transfer stations)

Year	Kerbside Recyclables	Tonnages diverted from landfill from waste transfer stations	Waste tonnages landfilled	Total percentage recovered from landfill
13-14	41,283	19,887	53,697	53.25%
14-15	38,394	21,678	54,882	52.26%
15-16	41,534	25,435	56,453	54.26%



Design of the proposed new NAWMA Material Recovery Facility

# Environmental Outcomes

NAWMA is committed to ecologically sustainable waste management and minimisation practices. Following are some of the highlights of NAWMA's environmental achievements in the past year.

## **Gas flaring at the Uleybury Landfill**

The volume of landfill gas captured and flared each year continues to grow steadily. In total, 3,637,512 cubic metres of landfill gas were flared at the Uleybury site in 2015-16. This represented a 66 per cent increase in the volume of gas flared over the previous year, and almost three times more than the first year of gas flaring in 2011-12.

One of the key environmental benefits is that about 50 per cent landfill gas is methane (CH<sub>4</sub>), which is approximately thirteen times more polluting than 'base' carbon dioxide (CO<sub>2</sub>). Flaring of the methane converts it back into Carbon Dioxide (CO<sub>2</sub>) and water (H<sub>2</sub>O) creating a far more environmentally friendly outcome.

New landfill gas wells in Stages 1 and 2 are planned for drilling in early 2016-17. This will significantly increase gas flows through the flare. Work is continuing on the next phase where landfill gas will be used to generate power that will be returned to the grid.



Uleybury interpretive centre

# Environmental Outcomes

## Treatment of wastewater (leachate) at the Uleybury Landfill

Leachate emanates from rain that descends through waste. At Uleybury, the leachate, or wastewater, is pumped from the sealed base of the landfill to evaporation ponds.

The sealed base of the landfill combines natural clay and special liner materials to create a triple liner ensuring there is no pollution of local ground water. At Uleybury, the depth of this ground water below the waste is about 100 metres.

As part of the overall environmental monitoring processes, ground water from seven wells on and around the site have been sampled and tested every six months since March 2004.

During the past year, as part of a review of ground water monitoring at the site, the EPA's Water Quality Branch confirmed that NAWMA could move from a six monthly monitoring cycle to an annual cycle. This is due to the low risk of any ground water pollution at the site brought about by the quality triple liner system, the depth of the ground water and leachate collection systems in place.

## Compressed Natural Gas (CNG) for the kerbside collection fleet

Lower compression ratios with CNG result in a reduction in noise emissions – up to 50 per cent less than a comparable diesel engine.

Each truck powered by CNG produces up to 25 per cent less greenhouse gas emissions than a diesel equivalent with significantly less harmful particulate pollution.

NAWMA and its collection partner, SUEZ, are able to achieve greenhouse gas emission savings of 1.3 tonnes per truck per day. For the entire fleet of 23 trucks, this equates to a saving of 7,774 tonnes of greenhouse gas emissions per annum.

Based on Environment Protection Authority calculating methods, these emission savings are the equivalent of:

- removing 1,637 passenger vehicles from the road; or
- redirecting 2,786 tonnes of waste from landfill.



Stage 3 development at Uleybury

# Education

NAWMA's strategic approach to promotions and education continues to evolve to embrace new and emerging communications technologies and opportunities to engage with stakeholders in the region.

NAWMA recognises that people are empowered by knowledge. Our promotional and education programs are designed to build community understanding and awareness about the importance of waste minimisation, recycling and re-use.

In the reporting period, there have been very significant achievements in education.

We will build on these achievements at the Environment Education Centre to be established at the new site by taking community awareness and waste management education initiatives to a far more dynamic and interactive level.

Over the past year, the Education Officer conducted a range of promotional activities and workshops at the Environment Education Centre at Edinburgh North and at other sites in local schools and the community.

Over 6,000 children and adults were engaged in educational presentations.

The My Waste App is a dynamic way to engage with residents who can access waste management information on computers and mobile telephones. It is proving to be a useful tool for residents with the number of My Waste Apps users totalling 61,463 for the reporting period, up from 22,200 in 2014-15.



Other education and community engagement activities in the past year include:

- development and dissemination of resources including USBs, word games, recycling information sheets and videos;
- strategic advertising in local newspapers and cinemas;
- distribution of waste management information packs to all new residents and those seeking replacement bins; and
- continuing development and updating of the NAWMA website.



Teaching local children about the three bin system

# Garden and Food Organics

Nearly 52 per cent of residents now participate in NAWMA's voluntary garden organics collection service. This is a very high participation rate considering it is an optional service.

Playford Council residents continue to enjoy the transition from a user pays system to the NAWMA regional program. There is now a participation level of 36 per cent among Playford residents.

In total, 29,708 tonnes of garden and food organics were sourced from the region and forwarded for processing in 2015-16 representing an increase of 12 per cent from 2014-15.

The tonnage of collected garden organics fluctuates from year to year due to seasonal factors.



The new arrangement with Peats Soil and Garden Supplies will deliver improved processing of garden and food organics



Active participation in organics recycling will benefit the community and the environment

# Social Outcomes

Increasingly, NAWMA's focus will be on quality outcomes in resources recovery, recycling and re-use to ensure waste management is conducted to the highest levels of environmental and economic sustainability.

NAWMA recognises that people are empowered by knowledge about the roles they can play in responsible waste management.

NAWMA is committed to continuing engagement with the community to realise its objectives. This is achieved through our education and community awareness initiatives, and in direct interaction with residents.

In 2015-16, a total of 51,106 residents used the 1800 free-call number to NAWMA for information on waste management issues.

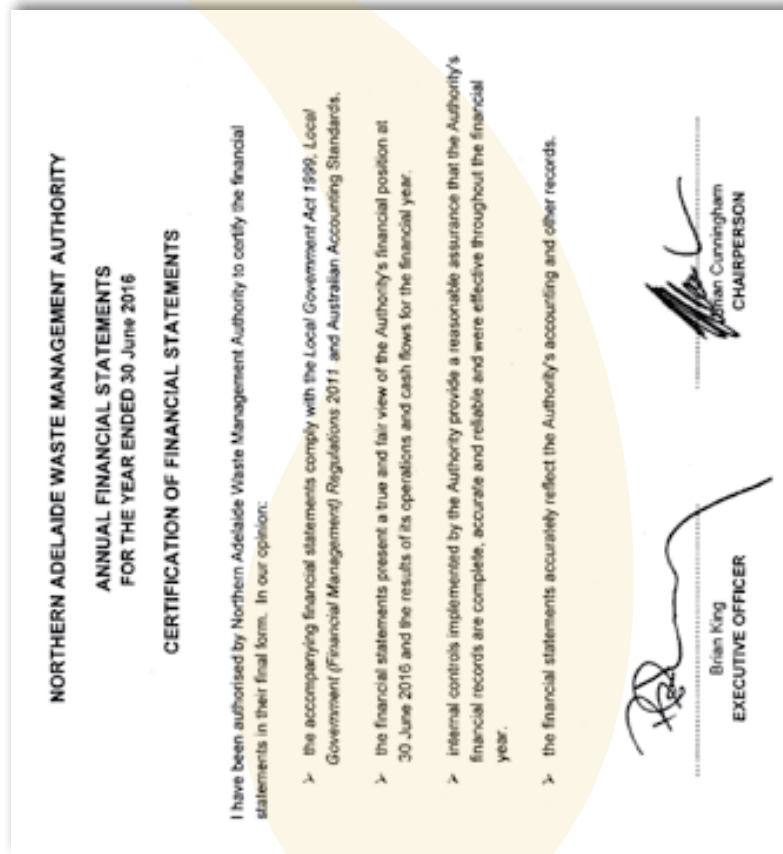
Approximately 10,084 calls related to requests for Mobile Garbage Bins, specifically about new services, repairs or replacements. Bookings for the hard waste collection accounted for 20,948 calls.

Only 1,708 calls (3.34 per cent compared with 5.6 per cent in 2014-15), related to service complaints – a very satisfactory outcome considering the current client population of 250,000 residents.



More than 51,000 residents used the NAWMA free call number for information on waste management issues

# Auditors Report



This statement is to be read in conjunction with the full financial report.

# Financials

## NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY

### STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2016

	Notes	2016 \$'000	2015 \$'000
<b>INCOME</b>			
User charges	2	25,629	24,625
Investment income	2	248	206
Reimbursements	2	178	30
Other	2	144	125
<b>Total Income</b>		<b>26,199</b>	<b>24,986</b>
<b>EXPENSES</b>			
Employee costs	3	1,731	1,353
Materials, contracts & other expenses	3	21,466	20,472
Finance costs	3	246	224
Depreciation, amortisation & impairment	3	1,374	1,475
Other Expenses	3	5	8
<b>Total Expenses</b>		<b>24,822</b>	<b>23,532</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>1,377</b>	<b>1,454</b>
transfer to Equity Statement			
Asset disposal & fair value adjustments	5	(66)	(3)
Physical assets received free of charge	2	-	55
<b>NET SURPLUS / (DEFICIT)</b>		<b>1,311</b>	<b>1,506</b>
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	(1,326)
<b>Total Other Comprehensive Income</b>		<b>-</b>	<b>(1,326)</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>1,311</b>	<b>181</b>

## NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY

### STATEMENT OF FINANCIAL POSITION as at 30 June 2016

	Notes	2016 \$'000	2015 \$'000
<b>ASSETS</b>			
Current Assets			
Cash and cash equivalents	4	3,600	4,212
Trade & other receivables	4	2,852	3,061
<b>Total Current Assets</b>		<b>6,452</b>	<b>7,273</b>
Non-current Assets			
Infrastructure, Property, Plant & Equipment	5	9,699	5,878
<b>Total Assets</b>		<b>16,151</b>	<b>13,151</b>
<b>LIABILITIES</b>			
Current Liabilities			
Trade & Other Payables	6	2,243	2,238
Provisions	6	318	263
Borrowings	6	1,679	1,306
<b>Total Current Liabilities</b>		<b>4,140</b>	<b>3,836</b>
Non-current Liabilities			
Borrowings	6	2,518	1,597
Provisions	6	2,556	2,092
<b>Total Non-current Liabilities</b>		<b>5,074</b>	<b>3,689</b>
<b>NET ASSETS</b>		<b>9,214</b>	<b>7,525</b>
<b>EQUITY</b>			
Accumulated Surplus		6,322	5,011
Asset Revaluation Reserve		615	615
Other Reserves		-	-
<b>TOTAL EQUITY</b>		<b>6,937</b>	<b>5,626</b>

This statement is to be read in conjunction with the full financial report.

## NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY

### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

2016 \$'000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period					5,826
Adjustments due to compliance with revised Accounting Standards		5,811	615	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance		5,811	615	-	5,826
Net Surplus/ (Deficit) for Year		1,311	-	-	1,311
Other Comprehensive Income		-	-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	-	-	-
Transfers between reserves		-	-	-	-
Distributions to Member Councils		-	-	-	-
Balance at end of period		5,322	615	-	5,937

2015 \$'000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period					5,445
Adjustments due to compliance with revised Accounting Standards		3,595	1,940	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance		3,595	1,940	-	5,445
Net Surplus/ (Deficit) for Year		1,506	-	-	1,506
Other Comprehensive Income		-	-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	(1,320)	-	(1,320)
Transfers between reserves		-	-	-	-
Distributions to Member Councils		-	-	-	-
Balance at end of period		5,011	615	-	5,626

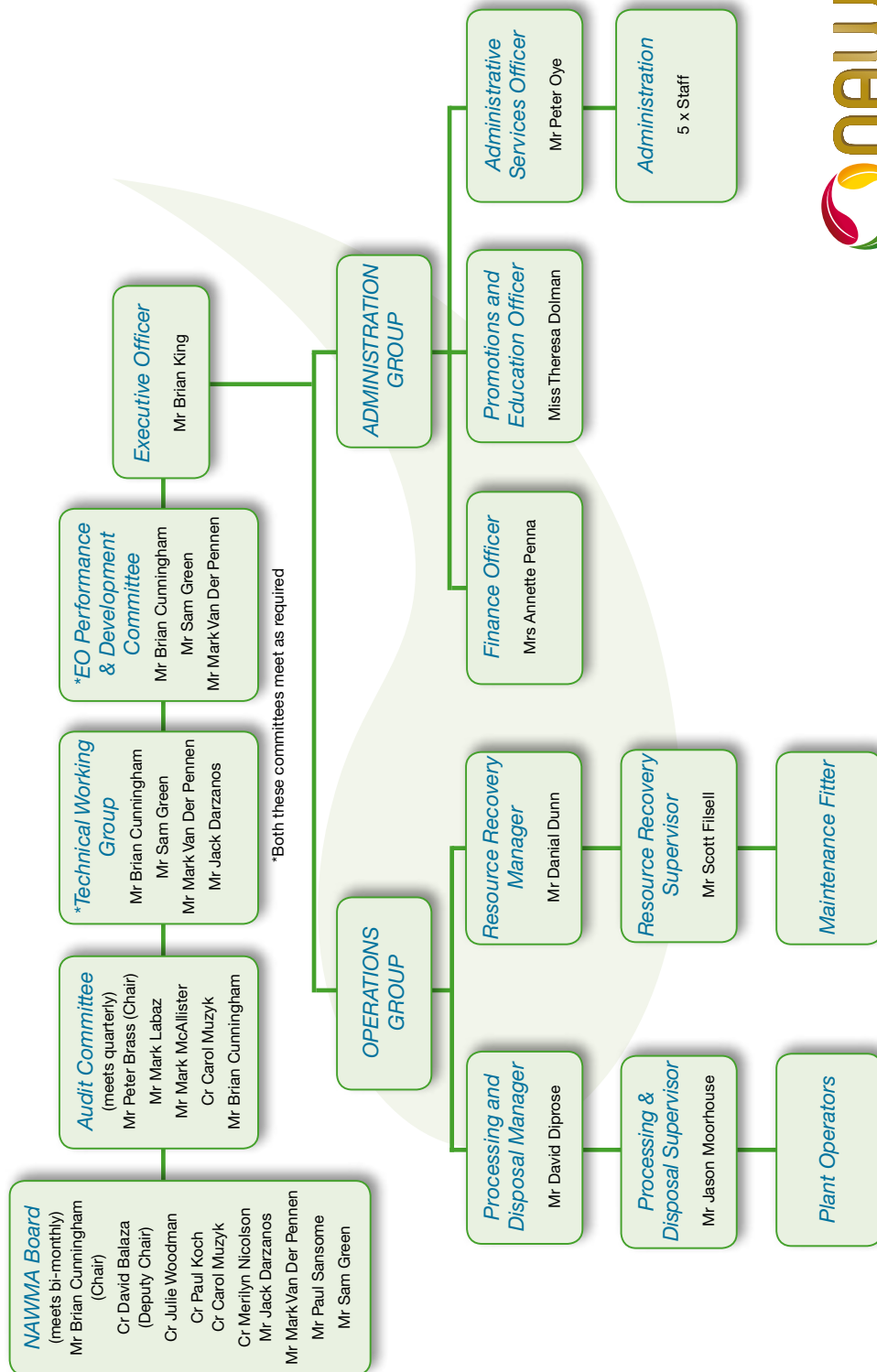
## NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY

### STATEMENT OF CASH FLOWS for the year ended 30 June 2016

	Notes	2016 \$'000	2015 \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating receipts		25,160	24,450
Investment receipts		248	186
<u>Payments</u>			
Operating payments to suppliers & employees		(23,128)	(21,655)
Finance payments		(275)	(265)
Net Cash provided by (or used in) Operating Activities	7	3,005	2,716
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		-	-
Sale of surplus assets		-	93
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(68)	(271)
Expenditure on new/upgraded assets		(4,744)	-
Net Cash provided by (or used in) Investing Activities		(4,812)	(178)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings		2,400	-
<u>Payments</u>			
Repayments of Borrowings		(1,205)	(1,859)
Net Cash provided by (or used in) Financing Activities		1,195	(1,859)
Net Increase (Decrease) in cash held		(612)	679
Cash & cash equivalents at beginning of period	7	4,212	3,533
Cash & cash equivalents at end of period	7	3,600	4,212

This statement is to be read in conjunction with the full financial report.

# Organisational Structure



NAWMA Cnr Peachey & Belchambers Road, Edinburgh North, SA 5113  
 Box 10 Mail Delivery Centre, Edinburgh North, SA 5113  
 Freecall 1800 111 004 Phone 08 8259 2100  
 Email [admin@nawma.sa.gov.au](mailto:admin@nawma.sa.gov.au) Web [www.nawma.sa.gov.au](http://www.nawma.sa.gov.au)

## Gawler River Floodplain Management Authority

# Annual Report 2015 - 2016

Constituent Councils:  
Adelaide Hills Council  
The Barossa Council  
Town of Gawler  
Light Regional Council  
District Council of Mallala  
City of Playford

Address :	3/58 Charles Street Unley South Australia 5061
Mobile:	0413 174 222
Email:	<a href="mailto:deangollan@hotmail.com">deangollan@hotmail.com</a>
Website:	<a href="http://www.gawler.sa.gov.au/grfma">www.gawler.sa.gov.au/grfma</a>

# Gawler River Floodplain Management Authority

## Annual Report 2015 – 2016

### **Chairman's Forward**

This report period the Authority's effort has been primarily focussed on working with Australian Water Environments (AWE) Consultants to complete a Findings Report for the Gawler River Flood Mitigation Scheme - Mark Two.

Following initial review by the Board and consultation with member councils a Final Mitigations Options Findings report was received in March 2016. The report's findings are based on a comprehensive review of the Gawler River hydrology, floodplain mapping and changes in the catchment that have taken place since 2007.

With over three thousand residential properties currently at risk of flooding with a flood hazard rating of medium or higher in a 1 in 100 ARI flood event and a further 1600 properties likely to incur nuisance by low hazard flooding, the report provides options for both structural and non-structural flood mitigation measures which will be subject to further consultation with member councils and their communities, Commonwealth and State Governments and other stakeholders as a matter of priority.

Recently appointed as the successor to Dr Bruce Eastick who was the first Chairman appointee to the Authority on its inception in 2002, it is important that I extend acknowledgement for his commitment to task and the valuable guidance provided in his term of office through to February 2016. During this time Dr Eastick was instrumental in:

- Engaging the member councils and their representatives in the purpose and activities of the Authority addressing flood mitigation control in the Gawler River Catchment
- Negotiating with the State Government, member councils and their representatives, community and other stakeholders' in floodplain investigations, design, funding - and ultimately capital works involving the construction of the flood mitigation dam on the North Para River, Turretfield (completed in 2007) and modifications to the South Para Reservoir spillway (completed in 2012)
- Guiding the Authority in completing follow-up investigations of the Gawler River Floodplain to determine further works necessary to effect flood protection in 1:100 ARI rainfall events occurring in the future

The member council's continuing representation around the 'Authority' table is also acknowledged and will be important in making decision and negotiating funding solutions for flood mitigation works undertaken as part of Mark Two of the Gawler River Flood Mitigation Scheme.

*Mr Ian Baldwin*  
*Chairman*

## **GRFMA**

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Charter provides for one independent person, who is not an officer, employee or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of two years. A sitting fee of \$400 per meeting with a maximum payment of \$5,000 per annum has been set. This will cover the Chairperson presiding at up to eight (8) Board Meetings per year and one or two Technical Assessment Panel meetings per year.

The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The GRFMA has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

## **The Board**

The Members of the Board are:

<b><i>Authority</i></b>	<b><i>Board Members</i></b>	<b><i>Deputy Board Members</i></b>
<b>AMLRNRMB</b>	Dr Bruce Eastick AM, Chairman to Feb 2016	
<b>Independent Chairman Adelaide Hills Council</b>	Mr Ian Baldwin from April 2016 Cr John Kemp to Oct 2015 Cr Malcom Herrmann from Dec 2015 Mr Andrew Aitken, CEO	Mr Marc Salver Mr Lachlan Miller from Dec 2015
<b>The Barossa Council</b>	Mayor Bob Sloane Mr Gary Mavrinac	Cr Dave de Vries
<b>Town of Gawler</b>	Cr Adrian Shackley Mr Sam Dilena	Cr Paul Koch Mr Scott Reid
<b>Light Regional Council</b>	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
<b>District Council of Mallala</b>	Cr Ann Picard Ms Katrina Marton to Oct 2015 Mr James Miller from Feb 2016	Cr Melville Lawrence
<b>City of Playford</b>	Cr Denis Davey Mr Mal Hemmerling from Oct 2015	Cr Carol Muzyk Mr Harry Pitrans to Oct 2015 Mr Greg Pattinson from Dec 2015

Ordinary meetings of the Board are held bi-monthly on the third Thursday, except December, which is held on the second Thursday of the even months commencing at 9.00am.

Meetings are hosted by the Constituent Councils on a rotational roster. Six Ordinary Board meetings were held during the year as follows:

- |                             |              |
|-----------------------------|--------------|
| - Wednesday 19 August 2015  | Gawler       |
| - Wednesday 21 October 2015 | Mallala      |
| - Wednesday 9 December 2015 | Davoren Park |
| - Thursday 18 February 2016 | Kapunda      |
| - Thursday 21 April 2016    | Gumeracha    |
| - Thursday 23 June 2016     | Nuriootpa    |

### **Technical Assessment Panel**

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Ian Baldwin, Chairman
- Dean Gollan, Executive Officer, GRFMA
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Chrissie Bloss, Flood Hazard Manager, DEWNR
- Derek Moore, Principal Engineer Dams, SA Water

No meetings of the Panel were held during the year.

### **Audit Committee**

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Panel held two meetings during the year:

- 10 September 2015
- 14 April 2016

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Sam Dilella, Town of Gawler
- Cr Des Ellis, Light Regional Council

### **Gawler River Flood Mitigation Scheme**

The 'Scheme' is described in the 'Gawler River Flood Mitigation Scheme', published by the Northern Adelaide and Barossa Catchment Water Management Board and the Department of Water, Land and Biodiversity Conservation, October 2002. Based on the Gawler River Flood Management Study - Flood Management Plan prepared for The Gawler River Flood Management Working Party, BC Tonkin and Associates, April 1994.

Following the November 2005 flood, the Australian Government, South Australian Government, the six Constituent Councils and the Northern Adelaide Barossa Catchment Water Management Board committed to a funding package totalling \$20 million to implement the Scheme.

The Scheme comprised three parts as follows:

- The construction of a flood mitigation dam on the North Para River near Gawler – the Bruce Eastick North Para Flood Mitigation Dam was completed in December 2007.
- Modifications to the dam wall and spillway of the South Para Reservoir to provide flood mitigation – the modifications reached practical completion in June 2012.
- Construction of levees including the formalization of a controlled parallel flow path together with sensitive vegetation and channel maintenance along the lower reaches of the Gawler River - to be later described as Strategy 6d – this part of the Scheme was abandoned following the findings of the Gawler River Mapping Study in 2008.

In February 2008, the Gawler River Mapping Study was completed to identify the impact of the March 2007 estimates and to identify strategies to mitigate the impact of flooding.

In June 2009, the Board amended the Business Plan to include the preparation of a *Gawler River Flood Mitigation Scheme – Mark Two*, planned to build on the studies of recent years and bring forward strategies that can cost effectively reduce the impact of flooding from the Gawler River. The development of the Mark Two Scheme had been delayed by the need to provide additional funding to complete the modifications to the South Para Reservoir.

## **Flood Events**

### ***4<sup>th</sup> and 5<sup>th</sup> September 2010***

Heavy rains fell across the catchment, up to 70 mm, estimated to be approximately a 1 in 7 year storm event resulted in strong flows in the North Para River. Water began to rise behind the Bruce Eastick North Para Flood Mitigation Dam on Saturday and at 10.00am on Sunday, reached a maximum height of 70 metres AHD, just below the high-level outlet pipes. Dam waters estimated to be 1.2 Gl extended approximately four kilometres upstream, passed through the low level outlet pipe at a controlled flow, returning to stream level at midday the following day. The real time catchment rainfall, river flow data and height of water in the dam were able to be monitored on the Bureau of Meteorology website.

Both the effect of the dam, and filling the South Para Reservoir, mitigated the flow in the Gawler River that caused flooding of grazing land just east and west of the new Port Wakefield Highway. No property damage was reported.

### ***8th December 2010***

Following intense storms in the early hours where several centres recorded 24 hour falls of 70 to 80 mm, that gave rise to strong flows in the North Para River that caused the Bruce Eastick North Para Flood Mitigation Dam to operate for the second time in four months. Water rose to 72.5 m, which caused the two High Level Outlet Pipes to operate for the first time. Dam waters estimated to be 1.8 Gl extended over 4 kilometres upstream passed through the low level outlet pipe at a controlled flow returning to stream level by late the following afternoon.

Had the Bruce Eastick North Para Flood Mitigation Dam not been in place it is estimated that a breakout just west of Bakers Road to the north would have occurred, flooding a number of horticultural properties.

These events confirmed that the dam operated as designed and provided protection by mitigating the peak flow to a level that could be passed by the lower Gawler River, without overtopping the banks causing flooding as was the case in 2005 and 1992.

### **Minor Works**

A replacement Turretfield Flow Gauge Weir has been constructed 800 metres downstream from the dam on the North Para River. The former flow gauge weir just upstream of the dam wall is drowned out in a flood event by the dam waters and has been decommissioned. The replacement weir is smaller in design, gauging flows up to approximately 300 cubic metres per second. This gauge weir downstream of the junction with Walker Creek provides flow data from the western part of the catchment. Data from this flow gauge will be added to the online real time data on the Bureau of Meteorology web site.

Two additional survey monuments have been constructed at the dam site, to provide a total of four monuments to provide a survey base to monitor the deformation stability of the dam wall and spillway. Part of the maintenance program is to periodically survey the structure to ensure that there is no movement. In particular this is performed after major flood or seismic events.

### **South Para Reservoir Modifications**

To further improve protection of the population at Gawler and the downstream floodplain, mitigation works were necessary at South Para Dam.

SA Water was approached by the GRFMA in September 2001, to discuss the implementation of flood mitigation works at the South Para Dam as part of their overall flood mitigation strategies.

Undertaking the flood mitigation works concurrently with a proposed dam safety upgrade was seen as the most economical solution to achieve compliance with ANCOLD guidelines, whilst providing considerable additional benefit to the community. The flood mitigation work involved modifying the existing spillway crest by raising it by 1.57 m. A 10m central slot remained at the original full supply level to provide a 1 in 100 year flood event flood retention capacity. The height of the dam embankment crest was raised 2 m by adding 1 m of additional fill and installing a concrete parapet wall on top to accommodate the resultant increased flood level.

Since that time, SA Water has been working with the GRFMA for the joint development of the South Para Reservoir to improve flood mitigation on the Gawler and South Para rivers, and dam safety improvements for the reservoir itself.

Detailed design work was completed in September 2010 at a total project cost in excess of \$7.5 million excluding GST. The GRFMA portion of the project cost is \$4,013 million. A contract was awarded for the construction of the works on 12 July 2011. Practical completion was achieved on 25 June 2012 and the contract was completed without any variations and on time.

### **Gawler River Flood Mitigation Scheme Mark Two**

The Board considered the best approach to addressing the next stage in its Business Plan, which is the Gawler River Flood Mitigation Scheme Mark Two.

The studies into the flood issues in the region had identified that although the construction of the Bruce Eastick North Para Flood Mitigation Dam and modifications to the South Para Reservoir have been most successful, there remains 3750 properties still at risk of inundation in a 1 in 100 year flood. Options to rectify this situation include the construction of

levees at Gawler, Angle Vale, Two Wells and Virginia and the development of additional flood mitigation storage on the North Para River.

Decisions in relation to the best option had to take into account a vast range of issues including accommodating rail and road corridors, cost effectiveness and the most reliable mitigation for these properties. As the variables and consequences of both options are wide-reaching, the Gawler River Floodplain Management Authority decided to engage professionals to investigate the matter further and to provide a Findings Report. The brief for the report was based on a methodology supported by the Department of Planning, Transport and Infrastructure.

Tenders were called for appropriate professionals to provide the Authority with a Findings Report for the Gawler River Flood Mitigation Scheme, with Australian Water Environments being the successful tenderer.

The report, which included a review of the Hydrological Study of the Gawler River Catchment, will assist with the decision on the best mitigation approach to reduce the effect of future flooding in the Northern Adelaide Plains.

The report considers two structural flood mitigation approaches; one being the strategic placement of levees along the Gawler River and the other, a more favoured approach involving the enlargement of the Bruce Eastick North Para Flood Mitigation Dam.

Non-structural measures identified included the implementation of a total flood warning system and more effective and consistent planning policy to manage new development, both of which are currently being pursued by the Authority and its member councils. The next step for the Authority is to undertake a structural assessment of the Bruce Eastick North Para Flood Mitigation Dam wall to confirm technical feasibility for enlargement and to refine cost estimates.

### **General**

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Access to Meetings and Documents
- Consultation
- Dam Valuation
- Internal Review of Decisions
- Operations Manual

All meetings of the GRFMA and its committees are open to the public, with the exception of those matters to be considered under Section 90 of the Local Government Act 1999.

One Freedom of Information request was received during the year.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for docs to remain confidential - Sec 91(7)	%
Board	69	8	(1) Possible commercial Advantage of a person (2) Legal advice	2	3%
Technical Assessment Panel	Did not meet				
Audit Committee	8	0			0%

Mr Dean Gollan has been engaged to provide Executive Officer services under a services agreement until 31 December 2016. Mr Gollan has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act.

The GRFMA has no employees and all services are engaged on a contract basis.

# GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

## STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2016

	Notes	2016 \$	2015 \$
<b>INCOME</b>			
Subscriptions	3	74,676	72,501
Investment income	1(d)	3,925	8,859
Other Income		29	-
<b>Total Income</b>		<u>78,630</u>	<u>81,360</u>
<b>EXPENSES</b>			
Contractual Services	5	70,262	216,237
Depreciation	1(i), 4	231,213	231,213
Other	3	19,009	11,650
<b>Total Expenses</b>		<u>320,483</u>	<u>459,100</u>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<u>(241,853)</u>	<u>(377,740)</u>
<b>NET SURPLUS / (DEFICIT)</b>		<u>(241,853)</u>	<u>(377,740)</u>
transferred to Equity Statement			
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
<b>Total Other Comprehensive Income</b>		<u>-</u>	<u>-</u>
<b>TOTAL COMPREHENSIVE INCOME</b>		<u>(241,853)</u>	<u>(377,740)</u>

This Statement is to be read in conjunction with the attached Notes.

# GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

## STATEMENT OF FINANCIAL POSITION

as at 30 June 2016

	Notes	2016 \$	2015 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents		2,215	10,636
Investments	1(d)	195,329	201,302
Debtors - GST		2,719	2,026
Accrued Interest		927	1,046
<b>Total Current Assets</b>		<b>201,190</b>	<b>215,011</b>
<b>Non-current Assets</b>			
Infrastructure	4	18,497,000	18,497,000
Accumulated Depreciation Infrastructure	1(i), 4	(1,849,425)	(1,618,213)
Land	4	326,364	326,364
<b>Total Non-current Assets</b>		<b>16,973,939</b>	<b>17,205,152</b>
<b>Total Assets</b>		<b>17,175,129</b>	<b>17,420,162</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables		-	3,180
<b>Total Current Liabilities</b>		<b>-</b>	<b>3,180</b>
<b>Total Liabilities</b>		<b>-</b>	<b>3,180</b>
<b>NET ASSETS</b>		<b>17,175,129</b>	<b>17,416,982</b>
<b>EQUITY</b>			
Accumulated Surplus		14,323,319	14,565,172
Asset Revaluation Reserves	1(h), 4	2,851,810	2,851,810
<b>TOTAL EQUITY</b>		<b>17,175,129</b>	<b>17,416,982</b>

This Statement is to be read in conjunction with the attached Notes.

# GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

## STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

		Accumulated Surplus	Asset Revaluation Reserve	TOTAL EQUITY
2016	Notes	\$	\$	\$
Balance at end of previous reporting period		14,565,172	2,851,810	17,416,982
Restated opening balance		14,565,172	2,851,810	17,416,982
<b>Net Surplus / (Deficit) for Year</b>		<b>(241,853)</b>		<b>(241,853)</b>
<b>Other Comprehensive Income</b>				
<b>Balance at end of period</b>		<b>14,323,319</b>	<b>2,851,810</b>	<b>17,175,129</b>
<b>2015</b>				
Balance at end of previous reporting period		14,942,912	2,851,810	17,794,722
Restated opening balance		14,942,912	2,851,810	17,794,722
<b>Net Surplus / (Deficit) for Year</b>		<b>(377,740)</b>		<b>(377,740)</b>
<b>Other Comprehensive Income</b>				
<b>Balance at end of period</b>		<b>14,565,172</b>	<b>2,851,810</b>	<b>17,416,982</b>

This Statement is to be read in conjunction with the attached Notes

# GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

## STATEMENT OF CASH FLOWS for the year ended 30 June 2016

		2016	2015
	Notes	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts		74,013	74,089
Payments		<u>(92,451)</u>	<u>(245,055)</u>
<b>Net Cash provided by (or used in) Operating Activities</b>		<b>(18,438)</b>	<b>(170,966)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Interest Receipts</u>		<u>4,044</u>	<u>10,131</u>
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>4,044</b>	<b>10,131</b>
<b>Net Increase (Decrease) in cash held</b>	8.1	<b>(14,394)</b>	<b>(160,836)</b>
Cash & cash equivalents at beginning of period		<b>211,938</b>	<b>372,774</b>
<b>Cash &amp; cash equivalents at end of period</b>	8.2	<b><u>197,544</u></b>	<b><u>211,938</u></b>

This Statement is to be read in conjunction with the attached Notes

**Gawler River Floodplain Management Authority**  
**Notes to the Financial Statements for the year ended 30<sup>th</sup> June 2016**

**1 Statement of Significant Accounting Policies**

**a) The Local Government Reporting Entity**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, District Council of Mallala and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

**b) Basis of Accounting**

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

**c) Employees**

The Association has no employees.

**d) Investments**

Investments are valued at cost. Interest revenues are recognised as they accrue.

**e) Cash**

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

**f) Infrastructure**

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

**g) Land**

The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011.

**h) Revaluation**

The Board sought an independent valuation on the 29th May 2014, to be applied as at 30<sup>th</sup> June 2014, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. The estimate of the replacement cost was \$18.497 million at June 2014. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, it is to be noted that valuation has been under level 3 valuation.

*Fair value level 3 valuations of buildings, infrastructure and other assets* – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

#### **i) Depreciation**

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on an expected life of 80 years.

#### **j) Revenue**

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the rights to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

## **2 Functions / Activities of the Association**

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority  
(excluding depreciation)

	Revenue			Expenses		
	Year	Grants	Other	Total Revenue	Expenses Total	Surplus (deficit)
Administration	2016		\$60,798	\$60,798	\$67,745	(\$6,947)
	2015		\$64,047	\$64,047	\$59,196	\$4,851
Other Environment: Flood Mitigation	2016		\$17,832	\$17,832	\$21,525	(\$3,693)
	2015		\$17,313	\$17,313	\$168,691	(\$151,378)
Total	2016		\$78,630	\$78,630	\$89,270	(\$10,640)
	2015		\$81,360	\$81,360	\$227,887	(\$146,527)

### 3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		TOTALS	
	2016	2015	2016	2015	2016	2015	2016	2015
Adelaide Hills Council			\$ 309	\$ 300	\$9,474	\$9,198	\$9,783	\$9,498
The Barossa Council			\$1,545	\$1,501	\$9,474	\$9,198	\$11,019	\$10,699
Town of Gawler			\$3,093	\$3,002	\$9,474	\$9,198	\$12,567	\$12,200
Light Regional Council			\$1,545	\$1,501	\$9,474	\$9,198	\$11,019	\$10,698
District Council of Mallala			\$5,155	\$5,005	\$9,474	\$9,198	\$14,629	\$13,979
City of Playford			\$6,185	\$6,004	\$9,474	\$9,198	\$15,659	\$14,977
TOTAL	-	-	\$17,832	\$17,313	\$56,844	\$55,188	\$74,676	\$72,501

### 4 Non-Current Assets Summary

	Fair Value Level	2015				2016			
		At Fair Value	At Cost	Accum Dep'n	Carrying Amount	At Fair Value	At Cost	Accum Dep'n	Carrying Amount
Land and easements	-	\$326,364			\$326,364	\$326,364			\$326,364
North Para Dam	-								
North Para Dam	3	\$18,497,000		(\$1,618,213)	\$16,878,787	\$18,497,000		(\$1,849,425)	\$16,647,575
Total Infrastructure and Land		\$18,823,364		(\$1,618,213)	\$17,205,151	\$18,823,364		(\$1,849,425)	\$16,973,939
Comparatives		\$18,823,364		(\$1,387,000)	\$17,436,364	\$18,823,364		(\$1,618,213)	\$17,205,151

	2015	Carrying Amount Movements During Year							2016
	Carrying Amount	Additions		Disposals	Depreciation	Impairment	Transfers	Net Valuation	Carrying Amount
		New Upgrade	Renewals						
Land and easements	\$326,364								\$326,364
Infrastructure - North Para Dam	\$16,878,787				(\$231,213)				\$16,647,575
Total Infrastructure, Property, Plant & Equipment	\$17,205,152				(\$231,213)				\$16,973,939
Comparatives	\$17,436,364				(\$231,213)				\$17,205,152

## 5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants	2016	2015
Dean Gollan	\$39,875	\$39,001
Pyper Leaker Surveying	\$0	\$2,700
McGees Property	\$0	\$2,000
John Bolton	\$0	\$5,800
Peter Whimpress & Co.	\$0	\$250
IB & CA Sanders	\$0	\$5,455
Mechanical Vegetation	\$0	\$1,200
Enviro Group Pty Ltd	\$2,000	\$3,600
Maloney Field Services	\$0	\$7,710
Norman Waterhouse	\$701	\$990
Business Risk A S Solutions	\$1,300	\$1,891
Kelley Jones	\$2,172	\$
Australian Water Environments	\$19,406	\$139,859
HLB Mann Judd	\$4,808	\$5,781
<b>TOTALS</b>	<b>\$70,262</b>	<b>\$216,237</b>

## 6 Comparison of Budget and Actual Results (excluding depreciation)

	2016		2015	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$63,844	\$60,798	\$66,187	\$64,047
Other Environment: Flood Mitigation	\$0	\$0	\$0	\$0
State Grant	\$76,563	\$0	\$71,863	\$0
Maintenance	\$17,832	\$17,832	\$17,313	\$17,313
Other Environment: Flood Mitigation Capital				
<b>Total Revenue</b>	<b>\$158,239</b>	<b>\$78,630</b>	<b>\$155,363</b>	<b>\$81,360</b>
Expenditure				
Administration	\$78,175	\$67,745	\$66,175	\$59,196
Other Environment: Flood Mitigation	\$19,526	\$19,406	\$167,651	\$163,774
Maintenance	\$10,000	\$2,119	\$10,120	\$4,917
Other Environment: Flood Mitigation Capital				
<b>Total Expenditure</b>	<b>\$107,701</b>	<b>\$89,270</b>	<b>\$243,946</b>	<b>\$227,887</b>
<b>Surplus (deficit)</b>	<b>\$50,538</b>	<b>(\$10,640)</b>	<b>(\$88,583)</b>	<b>(\$146,527)</b>

## 7 Expenditure Commitment

- i. An agreement has been entered into with Dean Gollan to provide Executive Officer and Supervision of Consultants services to 31 December 2016.

## **8 Reconciliation Statement of Cash Flows**

### **8.1 Reconcile to operating activities**

Net deficit from operations	(\$241,853)
Adjust for non-cash items	
Depreciation	\$231,213
Increase in Debtors	(\$ 574)
Decrease in Accounts Payable	(\$ 3,180)
Net Cash decrease from operating activities	(\$14,394)

### **8.2 Cash and cash equivalents**

Balance at bank	\$ 2,215
Balance at LGFA	\$195,329
Total cash and cash equivalents	\$197,544

## CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority to certify the financial statements in their final form.

In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Authority's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Authority's accounting and other records.

Date: 18 August 2016



**Dean Gollan**  
**EXECUTIVE OFFICER**



**Ian Baldwin**  
**CHAIRMAN**

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**ABN 12 925 534 861**

**INDEPENDENT AUDITOR'S REPORT**

To the Board of the Gawler River Floodplain Management Authority:

We have audited the accompanying financial report of Gawler River Floodplain Management Authority, which comprises the balance sheet as at 30 June 2016, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

***Board's responsibility for the Financial Report***

The Board of the authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations), the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

***Auditor's Responsibility***

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Gawler River Floodplain Management Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097**

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## INDEPENDENT AUDITOR'S REPORT (continued)

### *Independence*

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

### *Auditor's Opinion*

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Gawler River Floodplain Management Authority as at 30 June 2016 and its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.



**HLB Mann Judd**  
Chartered Accountants



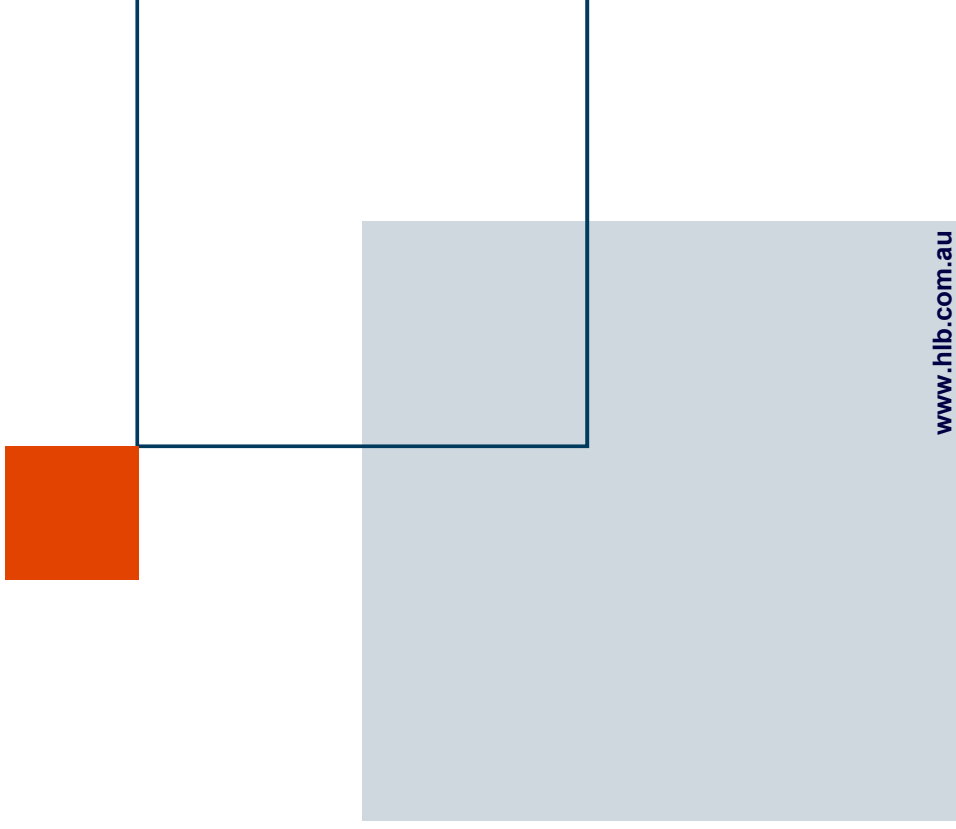
**Corey McGowan**  
Partner

**Adelaide, South Australia**  
**22 August 2016**

# REPORT TO THE BOARD

## Gawler River Floodplain Management Authority

Year ended 30 June 2016



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# CONTENTS

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1. Audit Overview .....	1
2. Significant Risks and Other Areas of Focus .....	2
3. Specific Matters to be Reported to those Charged with Governance .....	3
4. Audit Differences .....	5
5. Internal Control Findings .....	6

# 1. AUDIT OVERVIEW

## 1.1 Purpose

The purpose of this closing report is to communicate significant matters arising from our audit to the Board. This report has been discussed with management where considered relevant.

## 1.2 Scope

We conducted our audit of the financial report of Gawler River Floodplain Management Authority ("the Authority") for the year ended 30 June 2016 in accordance with the terms of our engagement letter and with Australian Auditing Standards to provide reasonable assurance as to whether the financial report is free from material misstatement.

Our planning letter dated 22 March 2016 details significant risks identified during planning and discusses materiality with regard to the audit. There have been no significant changes to our audit approach since providing that letter to you.

## 1.3 Status

We have completed our audit work and issued our independent auditor's report.

## 1.4 Access and co-operation

We confirm that we were not restricted in any way from being able to perform our audit and were provided with access to all information when requested. We would like to express our thanks to management and accounting staff for their co-operation and assistance.

## 1.5 Audit opinion

We have provided our audit opinion for the year ended 30 June 2016.

We expect to sign an unqualified audit report.

## 1.6 Disclaimer

Other than our responsibility to the Authority's Board and Management, neither HLB Mann Judd nor any member or employee of HLB Mann Judd undertakes responsibility arising in any way from reliance placed by a third party, on this Report to the Board. Any reliance placed is that party's sole responsibility.

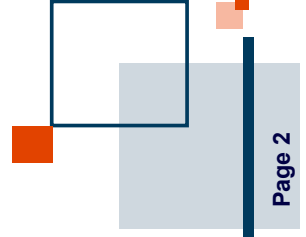
Our Report to the Board is for the sole use of the Authority and is not to be used by any other person for any other purpose and may not be distributed, duplicated, quoted, referred to, in whole or in part, without our prior written consent.

## 2. SIGNIFICANT RISKS AND OTHER AREAS OF FOCUS

---

During the planning phase of the audit not significant risks were identified for the audit.

No additional significant matters arose during the course of our audit.



### 3. SPECIFIC MATTERS TO BE REPORTED TO THOSE CHARGED WITH GOVERNANCE

#### 3.1 Independence and ethics

The Partner and staff on the Authority audit engagement team for the year ended 30 June 2016 and others in the firm as appropriate have confirmed their independence. This includes compliance with the ethical requirements of APES 110 *Code of Ethics for Professional Accountants*.

The firm and the HLB Network have implemented policies and procedures to ensure compliance with independence requirements.

#### 3.1 Non-Audit Services

We confirm that the pre-approval procedures in respect of the provision of non-audit services have been adhered to for the period commencing 1 July 2015 to the date of this report.

No non-audit services were provided to the Authority. [delete appendix 3]

#### 3.2 Audit Considerations in relation to Fraud

Under Australian Auditing Standard ASA 240 *The Auditors' Responsibility to Consider Fraud in an Audit of a Financial Report*, the auditor is responsible for planning and performing the audit to obtain reasonable assurance about whether the financial report is free from material misstatement as a result of fraud or error.

The Board Members have a responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error and for the accounting policies and accounting estimates inherent in the financial report.

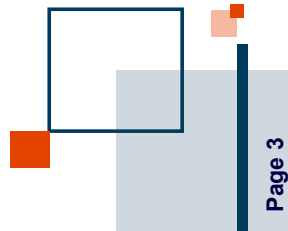
While our audit work during the year was not primarily directed towards the detection of fraud, as part of our audit procedures, we considered the following:

- Likelihood of material misstatements arising from fraudulent financial reporting or omissions of amounts or disclosures designed to deceive financial report users; and
- Likelihood of material misstatements arising from misappropriation of assets involving theft and embezzlement of assets.

As a result of the above procedures, we have not become aware of any instances of fraud or non-compliance with legislative, regulatory or contractual requirements.

#### 3.4 Presentation of Audited Financial Report on the Internet

The Authority may intend to publish a hard copy of the audited financial report and auditor's report for members, and also to electronically present the audited financial report and auditor's report on its internet web site. When information is presented electronically on a web site the security and controls over information on the website should be addressed by the Board Members to maintain the integrity of the data presented. The examination of the controls over the electronic presentation of the audited financial information on the Authority's website is beyond the scope of the audit of the financial report. Responsibility for the electronic presentation of the financial report on the Authority's website is that of the Board Members.



### 3. SPECIFIC MATTERS TO BE REPORTED TO THOSE CHARGED WITH GOVERNANCE CONT'D

#### 3.5 Other Matters

Apart from the issues detailed in section 2, We confirm that:

- We noted no errors or irregularities that would cause the financial report to contain a material misstatement, and noted no apparent illegal acts.
- There were no difficulties encountered in dealing with management relating to the performance of the audit.
- The accounting policies selected by the Authority are appropriate to the particular circumstances of the Authority.
- There are no financial report disclosure issues that we wish to bring to your attention.
- We are not aware of any significant unusual transactions in controversial or emerging areas for which there is a lack of authoritative accounting guidance or consensus.
- We are not aware of any material inconsistencies or material misstatements of fact in information accompanying the financial report.
- We are not aware of any significant matters arising during the audit in connection with the Authority's related parties.
- We have had no differences of opinion with management about significant auditing, accounting or disclosure matters.

## 4. AUDIT DIFFERENCES

There are no amounts which we have identified that are individually or in aggregate material to the presentation and disclosure of the financial report for the year ended 30 June 2016.

### 4.1 Adjusted Differences

During our audit we identified no differences which have been adjusted by management.

### 4.2 Unadjusted Differences

During our audit we identified no unadjusted differences.

## 5. INTERNAL CONTROL FINDINGS

During the course of our audit for the year ended 30 June 2016 we obtained an understanding of the Authority's internal control structure and procedures sufficient to allow us to determine our audit procedures for the purpose of expressing our opinion on the financial report.

Our consideration of the control structure and procedures would not necessarily disclose all material weaknesses, as our audit is based on selective tests of accounting records and supporting data, and is not intended to provide specific assurance on the internal control structure.

We have not identified any significant matters that warrant the attention of management or the Board Members in this area.



**Corey McGowan**  
Partner

22 August 2016



Chartered Accountants



**You recommending us to your family, friends and business associates is the highest praise.**  
Our pledge is to look after their affairs as well as we do yours

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PO Box 377 Kent Town, SA 5071 Australia

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## GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Schedule of Constituent Council's Interest in Net Assets as at 30<sup>th</sup> June 2016

### Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30 June 2016. The value of infrastructure and land as stated in the Audited Financial Statements at 30<sup>th</sup> June have been included. Grants and contributions from the Commonwealth Government, State Government and Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

#### Calculation of Net Equity

##### Assets

Investments / Debtors	\$ 201,190
Infrastructure	\$ 16,647,575
Land	<u>\$ 326,364</u>
	<b>\$ 17,175,129</b>

##### Less Liabilities

Accounts Payable / Creditors	<u>\$ 0</u>
<b>NET EQUITY</b>	<b>\$ 17,175,129</b>

#### Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2016	Accumulated Subscriptions for Maintenance to 30 June 2016	Accumulated Subscriptions for Scheme Works to 30 June 2016	All Subscriptions to 30 June 2016	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$80,100	\$1,812	\$70,988	\$152,900	3.27%	<b>\$561,627</b>
The Barossa Council	\$80,100	\$9,066	\$354,951	\$444,117	9.49%	<b>\$1,629,920</b>
Town of Gawler	\$80,100	\$18,094	\$709,892	\$808,086	17.27%	<b>\$2,966,145</b>
Light Regional Council	\$80,100	\$9,066	\$354,951	\$444,117	9.49%	<b>\$1,629,920</b>
District Council of Mallala	\$80,100	\$30,234	\$1,183,146	\$1,293,480	27.65%	<b>\$4,748,923</b>
City of Playford	\$80,100	\$36,270	\$1,419,763	\$1,536,133	32.83%	<b>\$5,638,594</b>
	<b>\$480,600</b>	<b>\$104,542</b>	<b>\$4,093,691</b>	<b>\$4,678,833</b>	<b>100%</b>	<b>\$17,175,129</b>

Schedule of Constituent Councils' Interests in Net Assets' as at the 30<sup>th</sup> June 2016 adopted by the Board in accordance with Clause 15.5 of the Charter on 18 August 2016.

# GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Constituent Councils    Adelaide Hills Council  
The Barossa Council  
Town of Gawler  
Light Regional Council  
District Council of Mallala  
City of Playford

## ACHIEVEMENTS AGAINST THE BUSINESS PLAN 2015 – 2018

Plan Adopted	3 <sup>rd</sup> April 2003
Amended	19 <sup>th</sup> February 2004
Amended	15 <sup>th</sup> June 2006
Amended	19 <sup>th</sup> June 2008
Amended	25 <sup>th</sup> June 2009
Amended	17 <sup>th</sup> June 2010
Amended	16 <sup>th</sup> June 2011
Amended	19 <sup>th</sup> April 2012
Amended	19 <sup>st</sup> June 2014
Amended	17 <sup>th</sup> June 2015
Amended	23 <sup>rd</sup> June 2016

### For the Period July 2015 to June 2016

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**Gawler River Floodplain Management Authority**  
**Achievements Against the Business Plan 2015 – 2018 for the period July 2015 to June 2016**

**Evaluation of Performance against the Business Plan**

This Statement of Achievements against the Business Plan will form part of the Key Outcomes Summary to Councils following the meetings at which it is tabled. The Statement will be prepared for the October, February, and June Board Meetings. The June report will form part of the GRFMA Annual Report 2014 - 2015.

**Part A: Funding**

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2009	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	<input checked="" type="checkbox"/> Scheme Total now \$21,697,377 grants total \$16,879,982
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	<input checked="" type="checkbox"/> Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	<input checked="" type="checkbox"/> Positive cash flow maintained

**Part B: Proposed Flood Mitigation Scheme Works**

<b>South Para Works</b>			
The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.  Dam safety review and design proposal to modify the dam wall and spillway completed September 2005  Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	<input checked="" type="checkbox"/> July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	<input checked="" type="checkbox"/> Practical completion achieved June 2012

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<b>Gawler River Flood Mitigation Scheme – Mark Two</b>	
What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)	
One	Reconfirm with the Constituent Councils that a 1 in 100 year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme – Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. <b>(Currently being undertaken as part of 'Findings Report')</b> .
Two	Determine if a second dam on the North Para River or modification to the Bruce Eastick North Para Flood Mitigation Dam is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible. <b>(Currently being undertaken as part of 'Findings Report')</b> .
Three	The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the District Council of Mallala. <b>(Completed)</b> .
Four	To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. <b>(Currently being undertaken as part of 'Findings Report')</b> .
Five	Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
Six	Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
Seven	Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council.
Eight	Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs.
Nine	The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land.

**Part B: Maintenance of the Scheme**

<b>Performance Targets:</b>	<b>Timings:</b>	<b>To be measured By:</b>	<b>Actual Achievements</b>
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Dec 2015 and June 2016 – Dam inspections carried out

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**Part C: Operation of the Regional Subsidiary**

<b>Performance Targets:</b>	<b>Timings:</b>	<b>To be measured By:</b>	<b>Actual Achievements</b>
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletter to be forwarded to all stakeholders following completion of Findings Report
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following most meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Review conducted in April 2015. Next review to be conducted in September 2016.
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2019 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2016
Review of the Business Plan	By 31 <sup>st</sup> March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2016 – Business Plan 2016-2019 adopted <input checked="" type="checkbox"/> June 2016 – Achievements against the Business Plan 2015-2016 presented
Annual Budget	By 31 <sup>st</sup> March, June, October, December	Adopt for consultation forward to Councils Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/> April 2016 – Approved for consultation <input checked="" type="checkbox"/> Budget 2016–2017 adopted at June 2016 Board meeting
Subscriptions	June December	Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> All first half subscriptions paid <input checked="" type="checkbox"/> Second half subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 <sup>th</sup> September	The receipt of the following reports by Councils: <ul style="list-style-type: none"> <li>Board Meeting Key Outcome Summary</li> <li>Annual Report including Annual Financial Statements</li> </ul>	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils on 25 September 2015