

ANNUAL REPORT

2016 - 2017

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Gawler



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Statement of Commitment to Aboriginal Australians

The Town of Gawler is situated on the traditional lands of the Kaurna people and we respect their spiritual relationship with their country. We acknowledge the Kaurna people as the custodians of the greater Adelaide Plains region and that their cultural and heritage beliefs are still as important to the living Kaurna people today.

Front page photograph:
Gawler Administration Centre

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MESSAGE FROM THE MAYOR



I am delighted to present the Town of Gawler Annual Report for the 2016/2017 financial year.

Gawler is one of the fastest growing Councils in the State, which continues to present unique challenges and opportunities for our town. In this regard, one of the key priorities of Council continues to be that such growth is appropriately planned for and sustainable, with necessary infrastructure ultimately delivered in support of the growing population.

Following an extensive period of consideration, 2017 will see construction commence on the keenly anticipated Gawler East Link Road. This \$55m road, which is being predominantly funded by the State Government, will facilitate a reduction in the major traffic volumes currently being experienced within our town centre and along Adelaide Road leading into the town. Council will also be shortly commencing a feasibility study regarding the potential future extension of the Gawler East Link Road to Tiver Road, which would further alleviate existing traffic congestion.

The Gawler East Link Road is part of an estimated \$80m of road/community infrastructure that is expected to be constructed over the 10-15 year development life of the Gawler East development area, which will ultimately

culminate in an estimated 4,000 new houses supporting an additional population of 10,000 people. Major new residential land developments occurring within Gawler East and Evanston Gardens continues to see new community infrastructure being constructed, which will ultimately transfer to the ongoing management and maintenance of Council. Particularly in relation to Open Space facilities provided, the Council is currently investigating opportunities and options to ensure such infrastructure is provided in a financially sustainable manner.

December 2016 saw Council realising its vision to consolidate its administration staff, formerly housed in the Town Hall and Centrelink buildings, into the new Gawler Administration Centre (formerly Gawler TAFE building) in High Street, Gawler East. The building was purchased by Council, for less than half its market valuation, in August 2016, and now has the capacity to serve as Council's administrative hub for decades to come, which was not achievable under previous accommodation arrangements. Given that Council is no longer paying rent to occupy the Centrelink building, and is also now receiving rental income from external tenants within the new Administration Centre, the ongoing financial benefit of this generational initiative is considerable.

March 2017 saw construction commence of the new Civic Centre development, which will, upon completion in late 2018, completely transform and refurbish the State heritage-listed Town Hall and Gawler Institute. As part of the adaptive reuse, the new Centre will encapsulate a 'smart' library, a Cultural Heritage Centre (to showcase items from the nationally significant Gawler Heritage Collection), a regional Multi-Purpose Function venue, a Business Innovation Hub, a Youth space, community meeting rooms, and a café. This exciting \$14m project is being part-funded by a \$5.6m grant from the Federal Government's National Stronger Regions Fund.

Council has continued to build on its sound financial performance, with the 2016/17 financial year resulting in an underlying operating surplus of approximately \$170,000, this being the fourth consecutive year that Council has achieved its financial sustainability target of an operating surplus. The ongoing application of prudent budget and treasury management principles and practices will continue to see Council's net financial liabilities maintained at a financially sustainable level.

Sadly, late September 2016 saw an intensive low-pressure system move across South Australia and bring with it strong winds and heavy rain. By 4pm on 28 September 2016, the whole of South Australia was without power.

Persistent heavy rains subsequently caused a major flood event within the Gawler Urban Rivers (i.e. North Para, South Para and Gawler Rivers) and culminated in damage to Council infrastructure, most notably extensive damage to the Dead Man's Pass ford. I am pleased to note that, due to the diligent and committed work of Council staff, the ford was reopened for vehicle use on 21 October 2016.

Thankfully there were no injuries or fatalities which was due, in no small part, to our collective efforts as Council and as a community,

People continue to remain as Council's greatest asset. In this context, I wish to especially thank the elected Members of Council, Council staff, and our wonderful band of community volunteers for their ongoing dedication and commitment to our wonderful town.

I trust you will find this Annual Report an informative read and representative of the myriad of achievements that have been realised by the Town of Gawler on behalf of our community during the year.

Karen Redman
Mayor

MESSAGE FROM CHIEF EXECUTIVE OFFICER



The 2016/17 financial year saw many positive community benefits and outcomes delivered by Council. The Gawler Community Plan 2014-2024 remained the primary point of reference in Council's decision making and service delivery. This Annual Report outlines Council's achievements with respect to the Community Plan and the diversity of service provision offered by Council to our community.

Construction of the \$14.3m Civic Centre Redevelopment commenced in March 2017 with Badge Constructions Pty Ltd awarded the building contract after a competitive tender process. The redevelopment of the State Heritage Listed Town Hall and Institute buildings will deliver a new library, gallery and

performance spaces and house the Gawler Heritage Collection within a new Cultural Heritage Centre. It will also create a hub for Government, Economic and Social Enterprise and become the pre-eminent Cultural and Business Innovation Centre for the region. This project is being jointly funded by the Australian Government through the National Stronger Regions Fund (\$5.6m) and Council and is expected to be completed in December 2018.

Gawler remains a designated growth area identified by the South Australian Government and its population is growing at twice the State average. Planning for and managing this growth presents Council with significant challenges and opportunities. Open Space Management has been at the forefront of Council's strategic planning considerations. A number of residential development precincts are handing over management responsibility of their open space areas, such as road verges, parks and reserves, to Council in the coming years. Gawler East is expected to deliver an additional 3,000 residential allotments over time with developer masterplans indicating higher than average open space within these areas. Council is working in collaboration with all developers to provide levels of amenity that encourage people to move to the area as well as being sustainable for Council to manage in the future.

This year has seen significant advances for the Gawler East Link Road Project with a number of key milestones achieved. Planned for completion in 2019, the Road will play an integral part in servicing both the existing and future communities of the Gawler East development zone and reducing the impact of traffic generated from regional growth on the Gawler Town Centre. All of Council's functions continue to provide services to address community needs. Efforts are directed at striving to improve our business practices and drive efficiencies where we can.

Council achieved an underlying operating surplus of \$167,000 after discounting for advance Australian Government grant payments for 2017/18 that were received in late June 2017. This is a positive financial outcome for Council and demonstrates the organisations commitment to responsible financial management.

Henry Inat
Chief Executive Officer

HIGHLIGHTS FOR 2016/17

Adoption and/ or progression of key planning documents:

- Public Art Framework
- Social Services and Infrastructure Services Study – Background and Research Findings
- Social Services and Infrastructure Services Study – Needs Assessment and Recommendations
- Gawler Town Centre Framework
- Information and Communication Technology Strategy 2016 -2019
- Gawler Aquatic Centre Needs and Feasibility Analysis

Major Capital Investment projects:

- Gawler Civic Centre Redevelopment
- New footpaths – 3.7km along 15 roads
- Programmed resealing of sealed roads – 6.25kms across 26 different roads
- Programmed replacement of road plant and equipment / light fleet vehicles
- Rehabilitation of Gawler Mill Inn Bridge
- Programmed re-sheeting of unsealed roads – 1.7km
- Disability access ramps 47 ramps in 15 roads
- New kerb and gutter – 1400 metres
- Streetlighting upgrades
- Active Town Precinct Concept Design
- CCTV Camera Network
- Southern Gateway Statement Sculpture
- Murray Street Upgrade Stage 6 Concept Design
- Willaston Drainage Upgrade
- Gawler Administration Centre Fitout
- 2016 Flood Event Damage Reinstatement Program
- Gawler Aquatic Centre Refurbishment

In total, the Town of Gawler (Council) invested \$11.02m in capital works programs this year.



Demolition at the Town Hall and Institute buildings

Sound Financial Management

- Underlying operating result of a \$167,000 surplus (after adjusting for advance Federal Government grant funding for 2017/18 received in June 2017) (2016/17 adopted budget of \$220,000 surplus)
- Net Financial Liabilities ratio result of 62% (2015/16 adopted budget estimate of 72%, revised forecast of 65%)
- Asset Sustainability Ratio of 99% (policy target estimate of between 90-100%)
- Percentage of outstanding Rate Debtors further reduced from 3.95% to 3.53% (2016/17 target of 4% or less)
- Effective management of interest cover ratio, which measures net interest expense as a percentage of total operating revenue, from 2.1% to 2.3% (adopted budget target estimate of 2.0%, revised forecast of 2.2%)

Community Support

Projects and Events:

- Australia Day breakfast (cash and in-kind support)
- 2017 Anzac Commemorations (in-kind support)
- National Youth Week 2017
- Gawler Fringe (attended by approximately 5,000 people at Walker Place)
- Gawler Show (cash and in-kind support)
- Gawler Farmers Market
- Community Arts initiatives (e.g. Jazz Festival)
- National Reconciliation Week
- National Volunteer Week
- Youth Leadership Program
- Play in the Park
- NAIDOC Week
- Gawler Carols (cash and in-kind support)



Community Grants:

- Community Grants (\$15,011 allocated across 17 community groups)
- Gawler Community House (\$10,000 contribution)
- Historic Walls Grant Scheme (\$25,000 annual budget provision)
- Hero Building Program (to support restoration of store fronts within the main street of Gawler) (\$10,000 annual allocation)
- Youth Sportsperson Sponsorship Program (\$2,500)
- Youth Artist Sponsorship Program (\$2,500)
- Gawler Biennial Art Award (\$3,000)

*John Dawkins MLC, Senator Simon Birmingham
and Mayor Karen Redman at the 2017
Australia Day event*

Other Highlights

- National Reconciliation Week Community Fun Day in Apex Park
- 2017 Gawler Fringe opening event in Walker Place

Past

Established in 1839

Gawler is South

Australia's first country town and the largest and most significant historic town.



Faca Town Hall & Institute. Circa 1907

Gawler is located 42 kilometres north of the Adelaide Central Business District and identifies itself as a separate township between the city and the country. Gawler Council covers an area of 42 square kilometres.

Present

Gawler's estimated population, according to the Australian Bureau of Statistics in 2015, was 22,618. Since its formation in 1839, Gawler has served as a regional centre for the surrounding area providing retail, education, medical, community and recreational services and facilities. The services catchment for Gawler is estimated at 90,000 people.

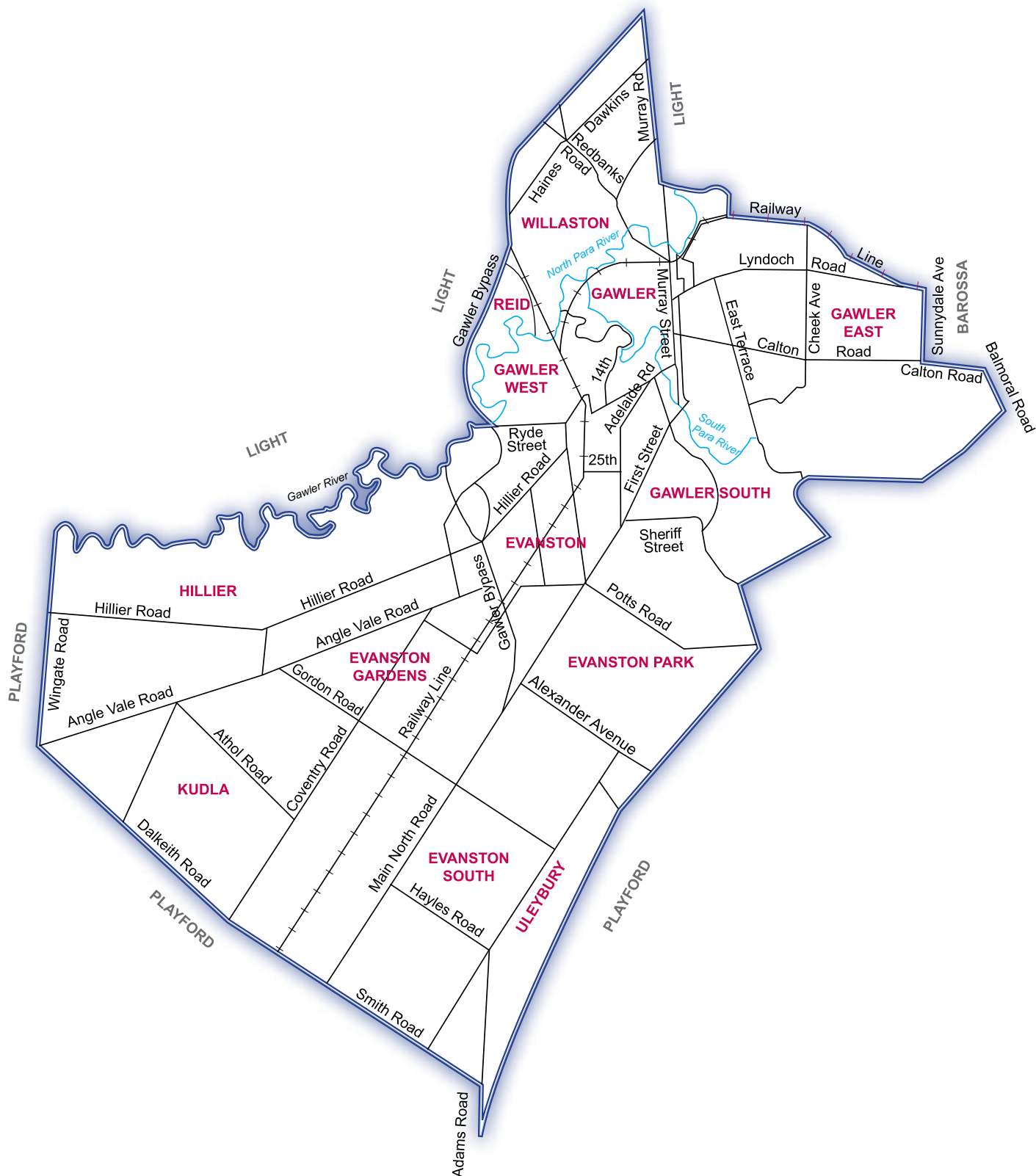
Young families, retirees and elderly citizens choose to live in Gawler for its relaxed lifestyle. Residents and visitors identify that the strong sense of history, community and environmental pride are major social assets for Gawler, complementing the services and facilities it provides.

The community is actively interested and involved in the changes that affect the town. Community consultation undertaken by the Council and the increasing use of social media provides avenues for public debate and the opportunity for residents to influence future outcomes.



Pioneer Park, Gawler

LOCAL GOVERNMENT AREA



COUNCIL MEMBERS



Mayor, Karen Redman

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
CEO Performance Management Panel
External Funds Committee
Gawler Heritage Collection Committee (Deputy)
Audit Committee. War Memorial Working Group
Reconciliation Action Plan Working Group (Deputy)
Local Government Finance Association
Metropolitan Local Government Group (Chair)
Executive Committee Board Member, LGA Board
LGA Audit Committee (Proxy)



Deputy Mayor Ian Tooley

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
CEO Performance Management Panel
Gawler Youth Advisory Committee
War Memorial Working Group
Local Government Finance Association (Proxy)
Metropolitan Local Government Group (Proxy)



Cr Kevin Fischer

Infrastructure and Environmental Services Committee
War Memorial Working Group
Northern Adelaide Waste Management Authority Board
(Deputy)
Gawler Business Development Group



Cr Marilyn Nicolson

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
Council Development Assessment Panel
External Funds Committee
Northern Adelaide Waste Management Authority Board



Cr Beverley Gidman

Audit Committee



Cr Adrian Shackley

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
Elderly Centre Advisory Committee
External Funds Committee
Gawler Heritage Collection Committee
Council Development Assessment Panel
Gawler River Floodplain Management Authority
Gawler Urban Rivers Biodiversity Working Group
Reconciliation Action Plan Working Group (Deputy)
Gawler Community (Neighbourhood) House Inc Board



Cr David Hughes

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
CEO Performance Management Panel
Council Development Assessment Panel
War Memorial Working Group Reconciliation Action Plan
Working Group



Cr Robin Symes

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
Elderly Centre Advisory Committee
War Memorial Working Group



Cr Paul Koch

Corporate and Community Services Committee
Infrastructure and Environmental Services Committee
CEO Performance Management Panel. External Funds
Committee. Gawler Heritage Collection Committee
Gawler Youth Advisory Committee. Audit Committee
Gawler Urban Rivers Biodiversity Working Group
Reconciliation Action Plan Working Group Gawler River
Floodplain Management Authority (Proxy). Northern
Adelaide Waste Management Authority Board. Gawler
Business Development Group (Deputy). Gawler
Community (Neighbourhood) House Inc Board (Deputy)



Cr Jim Vallelonga

CEO Performance Management Panel



Opening of the Gawler Administration Centre

COUNCIL MEMBER ALLOWANCES 2016/2017

Council Member Allowances (July 2016 – June 2017)

Mayor.....	\$64,843
Deputy Mayor	\$18,584
Councillors.....	\$16,210

Audit Committee Independent Member Allowances

Chair (Independent Member) \$5,279. Independent Member \$4,223.

Councillors sitting on this Committee receive no additional benefits or allowances.

Council Development Assessment Panel Independent Member Allowances

Chair (Independent Member) \$5,200

Independent Member \$3,900.

Councillors sitting on this Committee receive no additional benefits or allowances.

COUNCIL MEMBER TRAINING AND DEVELOPMENT

All Council Members completed mandatory training as required by the Local Government Act 1999, in December 2014 following the local government general election.

Council Members attended the following training and development activities during 2016/17.

- Conflict of Interest
- Code of Conduct and Independent Commissioner Against Corruption (ICAC) Refresher

ELECTOR REPRESENTATION

Gawler Council is represented by the Mayor and 10 Area Councillors.

Council's total representation quota (the number of electors for each Councillor) is 1:1,500 (16,507 electors). A comparative table below compares local and similar sized councils to Gawler, as at 29 February 2016.

	Town of Gawler	The Barossa Council	Light Regional Council	City of Murray Bridge	City of Whyalla	City of Alexandrina	
Electors	16,959	17,248	10,145	14,706	15,221	19,735	(Information supplied by Local Government Association)
Councillors	11	12	11	10	10	12	
Ratio	1,541	1,437	922	1,407	1,522	1,644	

PUBLIC PARTICIPATION AT MEETINGS

Members of the public are welcome to attend Council and Committee meetings. Agendas of Council and Committee meetings are placed on public display no less than three days prior to meetings except for Special meetings. Minutes are available for viewing within five days of that meeting at Council's Administration Office and on Council's website www.gawler.sa.gov.au

Members of the public have many opportunities to express their views to Council on particular issues.

1. **Deputations** – People wishing to appear at a meeting of Council, or Committee, must make a written request to the Chief Executive Officer, no later than two weeks prior to the meeting date. The request must include a summary of the deputation.
2. **Petitions** – Written petitions (including letters of multiple signatories) can be addressed to the Council on any issue within the Council's jurisdiction. The recommended petition format is published on Council's website.
3. **Written Requests** – A member of the public can write to the Council regarding any Council policy, activity or service. Service requests can also be made via Council's web site.
4. **Council Members** – Citizens can contact Members of the Council to discuss any issue relevant to Council.
5. **Public Open Forum** – is held at the commencement of each ordinary Council Meeting to encourage direct communication between the public and Council. There is a 20 minute open segment to make statements or ask questions. The time available is allocated to speakers on an equal basis with a maximum five minutes per speaker. Therefore if five people want to participate, then a maximum of four minutes each will be allocated. The Mayor will ask for the names of people wishing to participate.
6. **Staff Members** – Members of the public can contact Council staff to discuss any issue relevant to Council.

DECISION MAKING

The Local Government Act 1999 sets out the principal roles, functions and objective of Councils, with a principal role being 'to act as a representative, informed and responsible decision maker in the interests of the community'.

To assist the elected Council to discharge its responsibilities to the community it relies on the CEO and senior staff to guide policy formation, undertake day to day management of the Council and put into place the decision made by Council.

A delegation is the means by which a Council may authorise another person or body to exercise certain powers and functions. Delegation enables the Council to focus on policy and strategy and enables the day to day operations of the Council to be carried out by the Council's administration.

Section 41 of the Local Government Act 1999 enables Council to establish Committees to assist in the performance of its function. The role of a Committee is determined by Council and documented in a Terms of Reference.



Gawler East Link Road Public Forum



Gawler Administration Centre reception



Evanston Gardens Community Centre

COMMITTEE STRUCTURES

Corporate and Community Services Committee

The Corporate and Community Services Committee has been established to assist Council in the performance of the following functions of Council:

- Human resources;
- Information technology;
- Customer services;
- Insurance and legal;
- Economic development;
- Tourism
- Council property administration [leases];
- Community assistance and support;
- Home Assistance Scheme and other elderly support services;
- Children & Youth Services;
- Library and community information services;
- Sport, recreation and community facilities;
- Immunization;
- Corporate communications and marketing;
- Local government and intergovernmental relations;
- Local government structural reform;
- Policy reviews;
- Records Management; and
- Council Member services

Council has delegated powers under certain Acts of legislation to this Committee.



Bike Hire at the Gawler Visitor Information Centre

Infrastructure and Environmental Services Committee

The Infrastructure and Environmental Services Committee has been established to assist Council in the performance of the following functions of Council:

- Public Works
 - o Roads
 - o Footpaths
 - o Stormwater
 - o Flood mitigation and flood protection
 - o Parks, gardens, playgrounds and reserves
- Traffic Management
- Murray Street upgrade
- Directional and Civic Signage
- Asset Management
- Property Management (maintenance and upgrades)
- Cemeteries
- Development
 - o Building
 - o Planning
 - o Heritage
- Waste Management
- General inspectorial services
 - o Animal and plant control
- Environment and community health
- Emergency Management

Council has delegated powers under certain Acts of legislation to this Committee.



Food Safety Week display

Chief Executive Officer Performance Management Panel

The CEO Performance Management Panel is established to assist the Council in the performance of the following functions of the Council by acting as a selection panel pursuant to section 98(4) of the Act in the event of a vacancy in the position of Chief Executive Officer.

The Panel is established to inquire into and report to the Council on the following matter(s) within the ambit of the Council's responsibilities:

- The Chief Executive Officer's Performance
- The Chief Executive Officer's Performance Measures
- The remuneration and conditions of employment for the Chief Executive Officer.

The Panel is established to perform or discharge delegated powers, functions or duties that are delegated to the Council from time to time such as appointing a consultant to review remuneration and package of the Chief Executive Officer and make recommendations to the Panel.

Elderly Centre Advisory Committee

The Elderly Centre Advisory Committee has been established to assist Council in supporting the effective and efficient management of the Elderly Centre.

Gawler Youth Advisory Committee

The Gawler Youth Advisory Committee is established to assist the Council in the performance of the following functions of the Council:

- Provide a communication link between young people in the Gawler community and Council
- Promote a positive image of young people in the community
- Ensure the Council Youth Plan remains relevant and implemented

The Committee is established to provide advice to the Council on the following:

- Matters affecting youth
- Informing the Gawler community about issues facing young people
- Identifying funding opportunities and preparation of grant applications.
- Initiatives that raise the profile of young people and encourage the positive development of youth

External Funds Committee

The External Funds Committee has been established to assist Council in the performance of the following functions of Council:

- Obtain input into the grant design and the writing process
- Coordinate, communicate and act as a liaison point between the Grants consultant, Council Members, Council staff, the community and relevant organisations. It will maintain an inclusive and consultative process for the development of Council and community grant submissions.
- Assist, where appropriate community organisations considering submitting grant applications in line with the community grant writing assistance procedure.
- Provide feedback and strategic advice on progress, milestones, issues resolution and policy directions regarding the Grant's consultancy project.
- Promote and support grant submission concepts within Council and in the community (eg. letters of support, spokesperson at community meetings).
- Committee members will have the opportunity to review and comment on draft grant submissions with feedback provided to the Special Projects Officer and Grants consultant.

The Committee is established to inquire into and report to the Council on the following matter(s) within the ambit of the Council's responsibilities:

- Grant opportunities identified by Council Members or staff must be provided to the Committee Chairperson and information then provided to the Committee for discussion. This includes funding opportunities for Council, community groups and/or potential strategic collaborations with other organisations for grants in excess of \$10,000.

The Committee is established to provide advice to the Council on the following:

- Strategic advice and guidance to Council regarding the sourcing, researching, development and submission of Grants, Community Grants, Fringe Grants.
- Review prioritise and make recommendations into the overall feasibility and viability of applying for a grant.
- Strategies to mitigate emerging issues associated with development and implementation of grant submissions.

Council has delegated powers under certain Acts of legislation to this Committee.



Item from the Heritage Collection

Gawler Heritage Collection Committee

The Gawler Heritage Collection Committee is established to provide advice to the Council on the following:

- Implementation, management and review of the Gawler Heritage Collection, the Gawler Heritage Collection Management Plan and related policies and procedures.
- Identifying internal and external funding applications including grant and sponsorship opportunities.
- Initiatives that restore the status, significance and awareness of collection within the Council's administration and within the broader community.
- Local issues, projects, public program initiatives, events and community engagement opportunities in regard to the Gawler Heritage Collection.
- Any other matters referred to it by the Council, other Council committees and the CEO.

OTHER COUNCIL COMMITTEES

Audit Committee

The Audit Committee established under Section 126 of the Local Government Act 1999. This Committee includes a minimum of two independent members with recent and relevant financial, risk management and internal audit experience.

The functions of the Audit Committee include:

- reviewing annual financial statements to ensure that they present fairly the state of affairs of the council; and
- proposing, and providing information relevant to, a review of the council's strategic management plans or annual business plan; and
- proposing, and reviewing, the exercise of powers under section 130A; and
- liaising with the council's auditor; and
- reviewing the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the council on a regular basis

Council Development Assessment Panel

Councils play an important and significant role as a 'relevant authority' under the Development Act, assessing and making decisions about development applications which will impact on the character and amenity of the area.

Council delegates to the Council Development Assessment Panel under Development Act 1993 to exercise their development assessment powers and functions. The Panel comprises of four specialist, independent experts including the Presiding Member, as well as three Council Members.

Subsidiaries

The following Subsidiary Committees have been established in accordance with the requirements of the Local Government Act. Annual Reports for these subsidiaries are available in this document.

Northern Adelaide Waste Management Authority (NAWMA) (Section 43)

Gawler River Floodplain Management Authority (GRFMA) (Section 43)

Confidential Items considered

Confidential Items as at 1 July 2016 to 30 June 2017	Numbers of Orders
Total number of orders made under section 90(2) of the Act in the financial year	37
Total number of orders made under subsection 91(7) in the financial year	34
Number of orders made in the financial year that expired, ceased to apply or were revoked during the financial year	29



NAWMA Recovery Centre

CONFIDENTIAL ITEMS CONSIDERED

Original Meeting Date	Last Review Meeting Date	Subject	Nature of Confidentiality Section 90(3)	Status as at 30/6/2017
22/07/2014	26/04/2017	Material Recovery Facility Operated by the Northern Adelaide Waste Management Authority (CC14/182)	(d)	Remains in confidence
23/06/2015	26/04/2017	Rural Land Use and Infrastructure Investigation	(m)	Remains in confidence
30/06/2015	22/11/2016	Zweck Land Management Agreement Supreme Court Appeal	(h) and (i)	Revoked
31/08/2015	26/04/2017	Rural Land Use and Infrastructure Investigation	(m)	Remains in confidence
31/08/2015	26/04/2017	Gawler River Floodplain Management Authority – Draft Gawler River Mitigation Options Findings Paper	(g) and (j)	Revoked
22/09/2015	22/11/2016	Northern Adelaide Waste Management Authority - Endorsement of Independent Chair	(a) and (k)	Revoked
29/09/2015	22/11/2016	Update on CEO Performance	(a)	Revoked
19/11/2015	22/11/2016	Update on CEO Performance	(a)	Revoked
30/11/2015	22/11/2016	Zweck Land Management Agreement Supreme Court Appeal	(i)	Revoked
15/12/2015	26/04/2017	Provision of a Kerbside Waste Management Collection Service	(i)	Remains in confidence
22/12/2015	26/04/2017	Barkley Crescent, Willaston – Divestment Report	(b)	Remains in confidence
22/12/2015	22/11/2016	Gawler TAFE Building Proposal	(b)	Revoked
22/12/2015	26/04/2016	Gawler Caravan Park – New Lease	(b)	Revoked
19/01/2016	22/11/2016	Gawler River Floodplain Management Authority – Appointment of Independent Chairperson	(b)	Revoked
19/01/2016	22/11/2016	Zweck Land Management Agreement Supreme Court Appeal Update	(i)	Revoked
03/03/2016	26/4/2017	Office Accommodation Options	(b)	Revoked
22/03/2016	26/04/2017	Proposed Permanent Road Closure Report	(b)	Remains in confidence
22/03/2016	22/11/2016	River Corridor Land for Sale	(d)	Revoked
19/04/2016	22/11/2016	Office Accommodation Options	(b)	Revoked
19/04/2016	22/11/2016	Gawler River Floodplain Management Authority – Gawler River Mitigation Options Findings Report	(g)	Revoked
13/4/2016 26/04/2016	26/04/2017	Dean Newbery & Partners Management Report	(e)	Remains in confidence
26/04/2016	26/04/2017	Northern Adelaide Waste Management Authority Strategic Property Investigation	(b)	Remains in confidence
26/04/2016	26/04/2017	Property Divestment Update	(b)	Remains in confidence
26/04/2016	26/04/2017	River Corridor Land for Sale	(b)	Remains in confidence
26/04/2016	N/A	Review of Confidential Items	(a) (d) (g) (h) (i) (j) (k) (m)	Not kept in confidence
24/05/2016	22/11/2016	Town of Gawler Business Centre (TAFE Site)	(b)	Revoked
28/06/2016	26/04/2017	Barkley Crescent, Willaston – Divestment	(b)	Remains in confidence

Original Meeting Date	Last Review Meeting Date	Subject	Nature of Confidentiality Section 90(3)	Status as at 30/6/2017
30/05/2016 28/06/2016	26/04/2017	CEO Performance Management Review Update	(a)	Revoked
26/07/2016	22/11/2016	Paternoster Road Land Offer	(b)	Revoked
26/07/2016	22/11/2016	Council Business Centre Fit Out - Procurement Process	(k)	Revoked
23/08/2016	22/11/2016	Building Cleaning Tender – Review of Services	(b)	Revoked
23/08/2016	26/04/2017	Town of Gawler Administration Centre Formal Lease Offer - Ground Floor	(b)	Remains in confidence
27/09/2016	26/04/2017	Peter Kittle Motor Company Pty Ltd Information Update	(m)	Remains in confidence
27/09/2016	22/11/2016	Gawler Administration Centre Fitout – Tender Recommendation	(k)	Revoked
27/09/2016	26/04/2017	Evanston Gardens Community Centre - Deed of Variation to Federal Government Funding Agreement	(b) & (h)	Remains in confidence
25/10/2016	26/04/2017	Gawler East Link Road Update	(a) & (h)	Partially revoked
07/11/2016	N/A	Gawler East Link Road	(a)	Not kept in confidence
22/11/2016	26/04/2017	Proposed Permanent Portion Road Closure - Sixth Street, Gawler South	(b)	Remains in confidence
22/11/2016	N/A	Review of Confidential Items	(a) (b) (d) (e) (g) (h) (i) (j) (k) (m)	Not kept in confidence
13/12/2016	26/04/2017	Peter Kittle Motor Company Pty Ltd Information Update	(d) (m)	Remains in confidence
13/12/2016	26/04/2017	Gawler East Structure Plan Development Plan Amendment	(m)	Remains in confidence
15/12/2016	26/04/2017	CEO Performance Management Review Update	(a)	Revoked
24/01/2017	26/04/2017	Gawler River Floodplain Management Authority - Lower Gawler River Flood Mitigation Report	(g)	Revoked
24/01/2017	26/04/2017	Recommendations from Chief Executive Officer Performance Management Panel	(a)	Revoked
14/02/2017	26/04/2017	Gawler Civic Centre Tender Result	(k)	Revoked
14/02/2017	26/04/2017	Willaston Stormwater Upgrade – Stage 1 – Tender Recommendation	(d) (k)	Remains in confidence
28/02/2017	26/04/2017	Gawler East Infrastructure Deeds	(j)	Revoked
28/02/2017	26/04/2017	Local Government Association of SA Business Case for a Public Lighting Service	(c)	Remains in confidence
28/02/2017	26/04/2017	Business Innovation Hub Business Plan	(b) (d)	Partially Revoked
28/02/2017	26/04/2017	Recommendation from Infrastructure & Environmental Services Committee - 16.1 Willaston Stormwater Upgrade – Stage 1 – Tender Recommendation	(d) (k)	Remains in confidence
09/03/2017	26/04/2017	Gawler Connect Management Framework	(d)	Revoked
28/03/2017		Gawler Aquatic Centre Needs and Feasibility Analysis	(b)	Not kept in confidence

Original Meeting Date	Last Review Meeting Date	Subject	Nature of Confidentiality Section 90(3)	Status as at 30/6/2017
28/03/2017	26/04/2017	Gawler Connect Management Framework	(d)	Revoked
04/04/2017		Gawler East Link Road Deeds and Separate Rate Update	(j)	Revoked
11/04/2017		Gawler Vintage, Veteran and Classic Vehicle Club Inc – 13 Little Paxton Street Lease Proposal	(b)	Remains in confidence
18/04/2017		Gawler East Link Road Deeds Update Report	(j)	Revoked
26/04/2017		Divestment Strategy Update		Remains in confidence
26/04/2017		Cunningham & Harvey Accountants – Enquiry To Purchase 12 Reid Street Gawler	(b)	Remains in confidence
26/04/2017		Acacia Green Tree Removal	(h)	Remains in confidence
26/04/2017		Gawler Vintage, Veteran and Classic Vehicle Club Inc – 13 Little Paxton Street Lease Proposal	(b)	Remains in confidence
26/04/2017		Review of Confidential Items	(a) (b) (c) (d) (e) (g) (h) (i) (j) (k) (m)	Not kept in confidence
23/05/2017		Greyhound Racing SA Lease Matter	(h)	Remains in confidence
23/05/2017		Local Contributory Wall Update – 5 & 5A Duffield Street (Bounding High Street), Gawler East	(b)	Remains in confidence
25/05/2017		Commercial and Rural Areas Development Plan Amendment – Statement of Intent	(m)	Remains in confidence



September 2016 floods

CORPORATE GOVERNANCE

Role of the Chief Executive Officer

The Chief Executive Officer provides leadership to the organisation and is responsible for ensuring Council's local by-laws, decisions and policies are implemented in line with the Local Government Act 1999, and other relevant legislation.

The Chief Executive Officer is also responsible for providing timely professional advice to Council and managing a professional relationship with the Mayor, Councillors, staff and volunteers

Role of Council

The role of Council as set out in the Local Government Act can be summarised as follows:

- Provide for the government and management of the Council area.
- Act as a representative, informed and responsible decision maker in the interests of the community.
- Provide and co-ordinate various public services and facilities.
- Develop the community and resources in a socially just and ecologically sustainable manner.
- Encourage and develop initiatives for improving quality of life of its residents.
- Represent the interests of the residential and business community.
- Exercise, perform and discharge statutory powers, functions and duties.

Risk Management

Local Government in South Australia is self-insured through the Local Government Risk Services with all insurance covers placed through this scheme (Workers Compensation, Public Liability, Professional Indemnity, Building, Fleet, etc.).

Council continues to work towards compliance with the SA Local Government Associations 'One System' approach to Work Health and Safety. Council employs a Work Health Safety Officer to provide formal consultations with staff via the Work Health Safety Committee and through the Local Government Association Workers Compensation Scheme.

Auditor Remuneration

Remuneration paid to Council's auditors, Dean Newbery and Partners for work performed in 2016/17 financial year was \$28,940.

Human Resources

Council recognises that equal opportunity will contribute to a workplace respectful of individuals' diversity, which supports:

- an inclusive, affiliative and legislatively compliant workplace
- a strategy to be an Employer of Choice
- Council's reputation as a leader in the community

Council's future success depends upon the skills, knowledge, energy and commitment of its employees. A clear strategic focus in human resource management aligns the organisation with its business strategy. A highly productive and competent workforce will deliver services that demonstrate Council's ability to meet infrastructure, community and financial responsibilities.

Council needs to attract, develop and retain talented and skilled individuals and provide a stimulating, supportive and safe work environment that enables them to maximise their contribution.

Senior Executive Officers Annual Remuneration

Gawler Council's Executive Group consisted of the Chief Executive Officer and four Managers each receiving a package of base salary in the range of \$150,000 to \$249,460 inclusive of Superannuation contributions and may also include allowances or benefits such as use of a private motor vehicle and provision of telecommunications equipment and salary sacrifice contributions. The register of employee remuneration and benefits is available for inspection upon request at the Administration Centre.



Willaston Cemetery upgrade works

Community Engagement

Council is committed to including residents and ratepayers in its decision making process and has developed a Public Consultation Policy.

This Policy sets out the principles and procedures that Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of the Council to the community through effective communication and consultation strategies.

The principles underpinning this Policy are:

- The community has a right to be involved in, and informed about, decisions affecting their area.
- Community involvement in Council decision making will result in greater confidence in the Council and more responsible decision making.
- Council decision making should be open, transparent and accountable.
- The level of consultation with the community will vary depending on the community interest in the topic, the number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics.
- Council's need to balance community views and interests with the other influences such as budgetary constraints.
- The community has a right to be informed and to influence decisions which affect their lives.

Council consultation involves seeking and receiving feedback, as well as providing information. Consultation with residents and ratepayers takes a variety of forms including:

- Hand delivered or posted circular letters.
- Letters personally addressed to individuals, including questionnaires.
- Street meetings, local area meetings and/or community meetings.
- Various pamphlets or publications.
- Telephone sample surveys.
- The use of social media such as Facebook.
- Web based surveys

The following are examples of consultation undertaken by Council:

- Reserve Development - local residents consulted on Plans related to facilities and equipment for reserves or open spaces.
- Development Applications - residents are notified (where there is a legislative requirement to do so) of some Development Applications. When an application is publicly notified, residents have the opportunity to write to Council expressing their view on the application or personally address the Council before a decision is made.
- Traffic and Transport Management Plans.
- Resident Forums – various forums are convened on an 'as needed' basis to enable residents to discuss proposals that may impact them with Council staff and Elected Members.

Internal Review of Council Decisions (Section 270)

Gawler Council is committed to transparent decision making processes and to providing access to a fair and objective process for the internal review of its decisions. Grievances may arise as a result of dissatisfaction with a decision about a policy, process, service or fee. Council will attempt to resolve grievances quickly and efficiently without the need for formal applications for review to be lodged. The processes in place provide guidance for dealing with formal requests for internal review of decisions of Council, its employees and other people acting on behalf of Council.

Internal Review of a Council decision is a process established by legislation (Section 270 of the Local Government Act 1999) that enables a resident or ratepayer to request that Council reconsider the evidence relied on to make a decision, including new evidence if relevant. The Council will apply its Internal Review of a Council Decision Policy and Internal Review of a Council Decision Procedure upon receipt of a signed Internal Review of a Council Decision Application Form.

Internal Reviews of decisions are only appropriate where a particular identifiable decision is in issue. Internal Reviews of decisions cannot necessarily provide immediate resolution of grievances. For these reasons, lodging a formal 'Complaints and Requests for Services' through Council's website or with Customer Service staff may be more appropriate processes in the first instance.

This year one request to undertake an Internal Review under Section 270 of the Local Government Act 1999 was received by Council. The request was to review the decision Council had made in relation to the alignment of the

Gawler East Link Road. Council engaged an independent body to review the information presented to Council on which its decision was based, including any new, relevant information provided by the applicant requesting the review. A report was presented for Council to reconsider its decision at the Council meeting held on 28 February, 2017. At that meeting Council confirmed its decision regarding the alignment of the Gawler East Link Road.

Freedom of Information

Eight Freedom of Information applications were received and determined by Council under the Local Government Freedom of Information Act in the twelve months to 30 June 2017.

Inquiries or requests for information under the Act should be forwarded to:

Freedom of Information Officer
Town of Gawler
PO Box 130
Gawler SA 5118

Freedom of Information Statement

The Freedom of Information Statement is published annually by Gawler Council in accordance with the requirements of the Freedom of Information Act 1991 and is available on the Council's website.

Access to Council Documents

Many Council documents are available for public inspection at Town of Gawler Administration Centre, 43 High Street, Gawler East, in accordance with Section 132 and Schedule 5 of the Local Government Act 1999. Citizens may purchase these documents by payment of the fees set out in the Fees and Charges Register. Many of the documents are also available for viewing on Council's website: www.gawler.sa.gov.au

Registers

Members Register of Interests
Members Register of Allowances and Benefits
Members Gifts and Benefits
Campaign Donation Returns
Officers Register of Salaries
Officers Register of Interests
Employees Gifts and Benefits
Fees and Charges
Assessment Book
By Laws
Community Land
Community Management Plan Delegations
Development Applications
Dogs
Parking Controls
Public Roads

Codes and Policies

Codes of Conduct or practice and Council Policies are available on the Council website, including those required by legislation.

Community Land and Council Facilities

Gawler Council has Community Land Management Plans developed for public parks, reserves and other land under Council's care and control. These plans identify the purpose for which the land is held, the objectives of the management of the land and policies or proposals that may affect the land.

A register of community land is available for inspection on Council's website.

As the owner of community land Council recognises that it has a key role to play in providing a diverse range of recreation, sport and other facilities in collaboration with local clubs, associations, organisations and groups to meet the needs and interests of the community. This is one of many services that Council provides which contributes towards the creation of healthy and active communities.

A number of policies have been developed to provide a framework and guide the development and establishment of Ground Leases between Council and community Incorporated organisations.

FINANCIAL OVERVIEW

Operating Performance:

Council achieved an underlying operating surplus of \$167,000

Council achieved an underlying operating surplus of \$167,000 (equating to an operating surplus ratio of 0.6%), which is within Council's policy target of achieving an operating ratio result of between 0-10%.

The surplus result is slightly below the \$220,000 surplus (operating ratio of 1.1%) originally provided for in the 2016/17 adopted budget.

Key outcomes relative to the operating result include:

- 3.8% increase in Operating revenue (including 3% increase in General Rate revenue, after excluding 'new' rate revenue from growth)
- 5.2% increase in Operating expenses

Key drivers behind the 5.2% increase in Operating expenses include:

- 10% (\$448,000) increase in Depreciation of infrastructure, property, plant & equipment – primarily due to new depreciation from \$4.030m of land and infrastructure assets acquired as part of new residential land developments, in addition to depreciation relative to the purchase and fit-out of the Gawler Administration Centre in High Street, Gawler East
- 7.9% (\$807,000) increase in Materials, Contracts & Other Expenses, which includes:
 - o \$331,000 (18%) increase in kerbside waste collection and disposal costs, which was driven by an expansion of the service into new residential developments, a 25% increase in the tonnage of green organic waste processed, and a \$65,000 increase in the State Government Waste Levy
 - o \$145,000 repairs and maintenance expenses incurred relative to the major flood event of September 2016
 - o \$142,000 (28%) increase in short-term agency staff engaged across the Gawler Aquatic Centre, Gawler Sports & Community Centre, and the Depot (the additional costs at the Gawler Aquatic Centre partly offset by additional revenue received). The cost increase was partly due to the engagement of agency staff to backfill various staffing positions that were vacant during the year (noting recurrent Employee Costs remained effectively unchanged from the 2015/16 financial year)
 - o \$54,000 (25%) increase in the cost of client services provided as part of the Home Assistance Scheme (noting the service received a 9% growth in the number of clients and a 15% growth in the number of client jobs completed)
 - o \$50,000 (9%) increase in electricity costs, including new streetlighting costs incurred within new residential developments
 - o \$44,000 (41%) increase in staff training costs
 - o \$32,000 increase in staff recruitment costs, noting the staff turnover rate increased from 7% to 10%
 - o \$27,000 contribution towards the 2016 Christmas Festival (noting the 2015 event was cancelled due to extreme heat)
- 5% (\$31,000) increase in Finance costs, based on planned increase in debt.

In December 2016, Council administration staff relocated from the Town Hall in Murray Street and rented premises within the Centrelink building in High Street to the new Gawler Administration Centre in High Street. The purchase of the Gawler Administration Centre (formerly the Gawler TAFE premises) has now realised rental income for the Council. The net effect of Council no longer having to pay rent of \$115,000 per annum, receiving new rental income, and the efficiencies of administration staff being located within one premises has realised ongoing financial benefits to Council in the order of \$170,000 per annum.

Financial Position:

The key measure of a Council's overall financial position is the Net Financial Liabilities ratio, which measures the net financial liabilities of the Council as a percentage of total operating revenue.

Council's policy position, and the widely accepted industry standard, is that the Net Financial Liabilities ratio not exceed 100% - i.e. the net liabilities do not exceed total operating revenue.

Council's ratio result was as high as 86%, as recently as June 2011, but effective budget management and treasury management principles consistently applied culminated in an incremental reduction in the ratio to 43% as at June 2015.

The reduction in the ratio result between 2011-2015 has subsequently provided Council with increased borrowing capacity to be able to deliver major investment in capital works – most notably the \$14m restoration and refurbishment of the iconic and State heritage-listed Town Hall and Gawler Institute which is currently in progress.

As a direct result of such capital investment, Council's ratio result has been planned to increase since 2015 – with the ratio results of 50% (2016) and 62% (2017) being evident of this. Council's current Long Term Financial Plan forecasts the ratio result again peaking at 87% as at June 2019.

From an overall financial position perspective, key highlights for the year include:

- A 5.4% reduction in the value of outstanding rate debtors – with 3.53% of rate debtors outstanding as at the reporting date, the Council again had the lowest percentage of rates outstanding within the region, and by a considerable margin (the next lowest was 5.78%). This is testament to the effective and ongoing debtor management techniques utilised by Council staff
- Increase in Leave Entitlements Liability being maintained to 3.3%, noting that the increase for the previous reporting

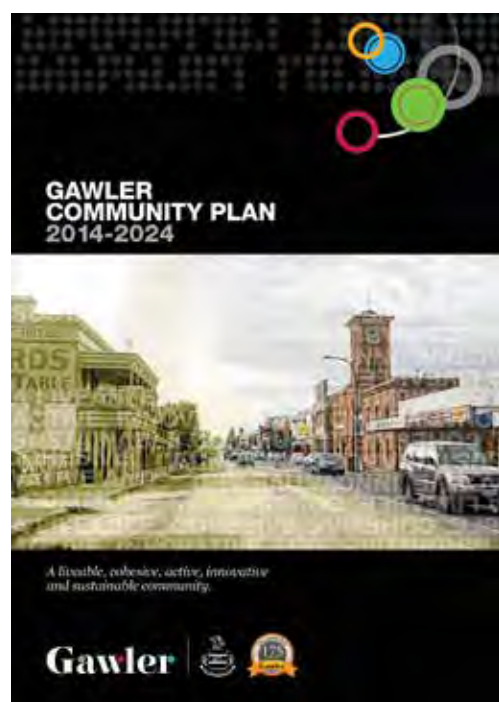
period was 10.1%. This is testament to Council Management applying increasing and ongoing focus on staff leave management

- Capital works of \$11.26m (compared to budget revised forecast of \$11.46m)
- Community Loans being provided to the Gawler Bowling Club (\$100,000 towards resurfacing of greens), South Gawler Cricket Club (\$20,000 interest-free loan towards the installation of turf cricket pitches at Eldred Riggs Reserve), and the Gawler Central Sporting Club (\$20,000 interest-free loan towards the redevelopment of their Administration facility)

To part-fund the major \$11.26m capital investment, Council's (planned) debt increased from \$8.65m to \$12.06m. The increase in debt has been predominantly towards funding the \$14m investment in the restoration and refurbishment of the iconic and State heritage-listed Town Hall and Gawler Institute, which is also being part-funded from a Federal Government Grant of \$5.6m from the National Stronger Regions fund.

CORPORATE REPORTING

The Gawler Community Plan 2014-2024 is Council's principal strategic document and a reflection of the community's collective aspirations.



Community Plan 2014-2024

The Community Plan will guide Council's decision-making over the next decade. It will influence the future allocation of resources for the type and level of infrastructure and services needed in the community. It will identify the role Council will play in advocating for infrastructure and service provision by other spheres of government, non-government organisations and the private sector.

To ensure the vision described in the Gawler Community Plan 2014-2024 is ultimately achieved at a local level, the goals, objectives and strategies within the Plan cascade down and are reflected in other Council plans.

The Community Plan acknowledges Identity, Growth, Community, Environment and Leadership as key pillars of performance.

Council has commenced a review to update the Community Plan 2017-2027. The community consultation phase and adoption of the new plan is expected in late 2017.

Corporate Plan 2014 - 2018

While the community's vision for Council is reflected in the Gawler Community Plan 2014-2024 and used to guide 'what' Council needs to do over the next decade in order to achieve this vision, the Corporate Plan 2014- 2018 outlines 'how' Council will achieve this vision.

The Corporate Plan outlines the Council's mission, values, capabilities, habits and key measures in order to become a high performing organisation, detailing how the organisation will operate on a day to day basis to achieve long terms objectives and targets.

Annual Business Plans / Budget

The Annual Business Plan identifies the specific actions and program of works which will be undertaken by Council during the next financial year. The Annual Business Plan is directly linked to the objectives and strategies contained within the Community Plan.

The Local Government Act 1999, and the associated Local Government (Financial Management) Regulations 2011, prescribes the financial governance practices that must be applied by the Council.

Key financial management elements are:

- Adoption of an Annual Budget / Business Plan (Section 123 of the Act) –adopted on 28 June 2016;
- Annual review of the Long Term Financial Plan (Section 122(4) of the Act) – adopted by Council on 27 June 2017;
- Periodic reviews of the Annual Budget / Business Plan (Section 123(13) of the Act) –adopted by Council as at 31 October 2016, 31 January 2017 and 31 March 2017;
- Preparation of Annual Financial Statements (Section 127 of the Act) – the independently audited 2016/2017 Financial Statements are included as an appendix to this Annual Report;
- Internal Control policies (Section 125 of the Act) – periodic reports were tabled to Council's Audit Committee relating to the monitoring and compliance of Council's various internal controls.

In addition to the legislative requirements mentioned above, Council also incorporates the following activities within its financial governance framework:

- Monthly Finance Reports are tabled to Council, outside of the periodic (quarterly) reviews of the Annual Budget / Business Plan;
- A Council Comparative Data Report, which compares the financial performance of Gawler Council against similar Councils and is tabled to Council on an annual basis.

Long Term Financial Plan

The Long Term Financial Plan is reviewed and updated annually to provide an indicative ten-year outlook of Council's longer-term financial aspirations.

Key elements of the annual review process include:

- **Operating Result** – the key financial performance measure of a Council is its recurrent financial result. A financially sustainable Council is represented by a Council which achieves an on-going operating surplus, without the need for unplanned increases in rates or disruptive cuts to services.

The updated Long Term Financial Plan currently projects sustainable operating results for each year of the Plan, and is based on an annual rate increases (from existing ratepayers) of 3%.

- **Debt Management** – A Council's overall financial position is measured by its Net Financial Liabilities Ratio, which discloses the Net Financial Liabilities as a percentage of its Annual Operating Revenue. The widely accepted industry measure, and Council policy, is that the Net Financial Liabilities Ratio should not exceed 100%.

In this context, the current Long Term Financial Plan projects the Net Financial Liabilities Ratio to be maintained less than 90% over the life of the Plan, with it estimated to peak at 87% in 2018/19.

- **Asset Management Funding** - Council's Infrastructure and Asset Management Plan outlines the asset management funding required to maintain Council's fixed long-term assets (such as buildings, roads, footpaths, stormwater drainage, etc.) in an appropriate condition to support and maintain identified asset service levels.

It is important that the asset management funding identified in the Infrastructure and Asset Management Plan is incorporated within the Long Term Financial Plan.

When the current Long Term Financial Plan was adopted in June 2017, it incorporated all asset management funding identified within the Infrastructure and Asset Management Plan.

Competitive Tendering

Council's Procurement Policy defines the methods by which Council can acquire goods and services and sets out key principles to ensure probity, equity, transparency and accountability in its purchasing processes and practices. The policy is available for inspection at Council's Principal Office or on the website.

This year Council advertised 10 tenders through the SA Tenders and Contracts website. Gawler Council, as part of the Barossa Regional Procurement Group, also tendered for the provision of cleaning services, civil works, fire services (compliance maintenance and testing) and arboriculture and horticultural services on a regional basis.

The Barossa Regional Procurement Group is an alliance between the Town of Gawler, The Barossa Council, Mid-Murray Council, Light Regional Council and the Adelaide Plains Council (formerly the District Council of Mallala). The aim of the Group is to improve internal procurement practices, create efficiencies and reduce the burden on suppliers through standardisation of procurement documentation and deliver potential cost savings for all member Councils.

The Barossa Regional Procurement Group achieved these aims through the tender process of four tenders this financial year.

National Competition Policy

The objective of the National Competition Policy is the elimination of resource allocation distortions arising out of the public ownership of entities engaged in significant business activities. Government businesses should not enjoy any net competitive advantage as a result of their public sector ownership. These principles only apply to the business activities of publicly owned entities, not to the non-business, non-profit activities of these entities.

Gawler Council did not commence or cease any significant business activity during this financial year as defined in Competition Principles Agreement. No complaints alleging a breach of competitive neutrality were received during this period.

Infrastructure and Asset Management Plan

Council's Infrastructure and Asset Management Plan covers all assets; property, infrastructure, plant and equipment as described in Council's Asset Register. The purpose of the Plan is to ensure the long-term, sustainable management of Council's assets appropriate to community expectations and Council needs. This Plan was updated this financial year in consideration of Council's Community Plan, Development Plan, Long Term Financial Plan and Annual Business Plan.



Development in Gawler

COMMUNITY PLAN

The Town of Gawler Community Plan 2014- 2024 presents five key Strategic Goals:

OUR IDENTITY

GOAL 1: A Uniquely Identifiable Township

OUR GROWTH

GOAL 2: Sustainable Growth Management

OUR COMMUNITY

GOAL 3: A Healthy, Active, Safe, Engaged Community

OUR ENVIRONMENT

GOAL 4: To Respect and Nurture the Environment

OUR LEADERSHIP

GOAL 5: A Strong, Vibrant Community

Each of the Goals provides a reference in Council's daily operations and service delivery outcomes. Consequently the outcome areas, associated goals, e objectives and strategies have formed a critical reference point in reporting achievement for the 2016/17 period.

This section of the Annual Report provides a summary of key achievements over the year and outlines future plans relative to the same or related achievements.

Preparations are underway to commence a review of the Gawler Community Plan for the period 2017-2027, in the latter half of 2017, forming the basis for future Annual Reports.



IDENTITY



GROWTH



COMMUNITY



ENVIRONMENT



LEADERSHIP

OUR IDENTITY

GOAL 1:

A Uniquely Identifiable Township.

OBJECTIVES

- 1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas
- 1.2 Build a local community that is proud of Gawler
- 1.3 Protect and promote Gawler's unique history
- 1.4 Create a vibrant and active, event-filled council area
- 1.5 Value the role the Arts play in promoting community spirit and pride

OBJECTIVE

1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas

30 Year Plan for Greater Adelaide

The State Government revised and updated the '30 Year Plan for Greater Adelaide' which was released for a two-month community consultation period in August 2016.

The updated plan contains a strong focus on increasing rates of infill development within 10km of the Adelaide CBD. The plan has increased targets for infill development to 85% to occur within the existing metropolitan boundary and 15% (which Gawler East and Evanston Gardens fall within) to occur around the fringe. The increased targets will assist with a number of environmental, social and economic concerns.

Council took the opportunity to provide feedback concerning the plan and its potential effects upon the Town of Gawler in October 2016. Feedback generally focused around the following points:

1. Concordia and the future expansion of the Gawler area
2. Inclusion of the Gawler East Link Road as well as the proposed extension to Tiver Road on appropriate maps
3. Alignment of the proposed North-East Connector Road
4. Regional Centre status for the Town of Gawler
5. Electrification of the Gawler Rail Line
6. The Gawler Buffer be retained
7. Public Housing be provided to address current and future community needs



Historic Building, Gawler Public School

Roseworthy Township Development Plan Amendment

The Town of Gawler actively presented its position on the Roseworthy Development Plan Amendment (DPA) via formal submissions to the Light Regional Council and the Minister for Planning. Council's concerns in relation to the DPA were primarily due to the following:

1. The sprawling nature of the development and how it would impede upon Gawler's buffer zone.
2. The loss of a significant parcel of high value, prime agricultural land.
3. The poor urban design and planning outcomes which will result due to this southerly sprawl.

Council's formal submission was considered by the Light Regional Council, however no significant change was made to the proposed amendment.

Rural Land Use and Infrastructure Investigation

The Rural Land Use and Infrastructure Investigation assessed the social, environmental and economic factors influencing Gawler's rural zone. The investigation considered matters associated with retaining rural open space character of most of the area, the current and potential future use of the land for primary production, infrastructure issues in the area and the future of the commercial/industrial area east of Main North Road near Hayles and Gale Roads.

Council released the first of two reports to the community to seek feedback on a broad range of related issues. The feedback assisted Council to formulate a series of guiding principles informing deliberations moving forward.



Rural areas

OBJECTIVE

1.2 Build a local community that is proud of Gawler

Community Grants 2016/17

The Community Grants encourage community development by supporting a range of cultural and community projects, events and activities within the Town of Gawler.

Eligible groups and organisations are invited to apply for up to \$1000 to assist with community-focused projects and activities in the areas of health, recreation and sport, community development, arts and culture, and the environment. In this year's grant round 33 applications were received and 17 grants were allocated to a wide variety of community groups and initiatives including:

- Adelaide Plains Poets - The Festival of Words
- Gawler Uniting Church: United Youth - new basketball ring
- The Gawler Community Gallery - Open Art Exhibition 'Where I'm Coming From'
- Gawler Dog Training Club – bench seating upgrade
- Gawler Road Safety Group - speed advisory trailer sign
- Gawler Health Advisory Council & Gawler Health Foundation - Engagement through Arts and Health Project
- Helen Hennessy and Patricia Booth - 100th anniversary event of EH Coombe's death
- Gawler Community Broadcasting Association - podcast training for volunteers
- Gawler Art Society - community art workshops
- Gawler and District Netball Club- purchase of seating
- National Trust of SA: Gawler Branch - 'This'll Do', a book about post WWII migration to Gawler
- Gawler Bowling Club - purchase of a defibrillator
- Gawler Community House - designing with mosaics community classes
- Gawler Squash Club – renovations of the female change room / toilet facilities
- North Vikings Inline Hockey Club - Gear for Kids Program
- Reclink Australia - New Horizons Program
- UCare Gawler - Christmas hampers



E H Coombe's Walking Tour Launch

External Grants Program

Council continues to be proactive in seeking external funding to assist the delivery of its programs, services and infrastructure. This year, Council was successful in obtaining \$199,509 in project related grant funding as outlined in the table below:

Grant	Project	Amount
2017 National Youth Week Grant		
Office for Youth (Department for Communities and Social Inclusion)	Open Mic night event/stress less festival	\$3,730
VACWIM 2017 Office for Recreation and Sport	VACSWIM 2017	\$1,800
National Stronger Regions Fund (Round 3)	Active Town Precinct Project	\$59,479
Indigenous Advancement Strategy Funding	National Reconciliation Week	\$5,000
Adelaide and Mount Lofty Ranges Natural Resources Management Board	Town of Gawler Biodiversity Management Plan	\$29,500
CCTV Grants Program	Gawler CCTV Community Project	\$100,000
	Total	\$199,509

Community Engagement

The Town of Gawler is committed to delivering effective community engagement to identify and understand community concerns, needs and aspirations. Council continues to undertake a significant amount of community engagement across a range of initiatives and plans.

Some of the more significant community engagement opportunities that have occurred this year are:

- Gawler East Link Road community and landholder consultation
- Dry Zone community stakeholder forums
- Disability Access and Inclusion community workshops and survey
- Review of 2012 Car Parking Strategy
- Dogs in Gawler community workshop and survey
- Work on the Reconciliation Action Plan

By engaging the community Council hopes to ensure decisions that are made are consistent with community expectations.

ANZAC Day

Council provided both financial and in-kind support to the Gawler RSL Sub-branch to deliver 2017 ANZAC commemorations. The ANZAC March occurred on Sunday 23 April commencing at Walker Place, proceeding north along Murray Street and ending at Pioneer Park. The annual ANZAC Dawn Service was once again held at Pioneer Park and was followed with a community breakfast. These commemorative events continue to be well attended and supported by the community making them the largest ANZAC events in South Australia outside metropolitan Adelaide.

The support provided by Council to the local community further creates community pride.



ANZAC March

Marketing and Communications

Council continues to use its social media and website presences as the preferred methods of communication with the community. These channels provide instant access to information and continue to be the best engagement tool for Council.

A new website incorporating cleaner design, increased functionality and easier navigation has been developed by Council and is planned to go live in October 2017. A new online community engagement platform is being delivered alongside the new website and will enable greater community participation and real-time feedback to Council, enabling more informed decision making. New reserve, directional and service club signs have been installed in Gawler further strengthening Council's branding. Council continues to strengthen its relationship with local media recognising the key role they play in reporting Council news and events.

Gawler and Districts Community Services Forum

Council is supportive of many community groups, their activities and contribution to the community. One such group is the Gawler and Districts Community Services Forum which meets on the second Thursday of each month at the Gawler Sport and Community Centre.

The Forum is made up of a range of organisations, agencies, community groups, service clubs and individuals from Gawler and surrounding areas who meet to share information, exchange ideas, discuss issues and develop partnerships to improve services for residents. The Forum currently has 95 members. Attendance at meetings averages at approximately 25 representatives.

Unightly Premises

The issue of unsightly premises continues to be monitored by the Town of Gawler's Authorised Officers. Council staff worked with property owners to reduce the number of properties on the Unightly Premises Register.

Since the introduction and the implementation of regular monitoring, the number of properties deemed as unsightly within the Town of Gawler has significantly reduced. An audit conducted during October 2015 identified 10 residential to commercial properties that were classified as being unsightly.

The residential premises had messy yards and two properties were reported to have severe domestic squalor and compulsive hoarding. These need to be addressed in a holistic approach addressing the underlying cause rather than just the symptom (the squalor).

By working with land owners in a constructive way Council seeks to ensure that as many properties are kept to an appropriate level of appearance thus engendering a high level of local pride in the Gawler area.

OBJECTIVE

1.3 Protect and promote Gawler's unique history

Gawler Civic Centre redevelopment

The redevelopment of the State Heritage Listed Town Hall and Institute buildings is being jointly funded by the Australian Government, through the National Stronger Regions Fund (\$5.6m), and the Town of Gawler. Currently under construction, the \$14.3m project will deliver a new library, gallery and performance spaces and house the Gawler Heritage Collection within a new Heritage Centre. It will also create a hub for Government, Economic and Social Enterprise and become the pre-eminent Cultural and Business Innovation Centre for the region.

Rehabilitation Gawler Mill Inn Bridge

A key component to the Murray Street Upgrade - Stage 6 Project is the upgrade and rehabilitation of the Gawler Mill Inn Bridge. The Australian Government through the Bridges Renewal Programme has committed to upgrading deteriorating bridges across the nation to improve productivity and community access. Through this programme, Council has been successful in securing \$0.66 million in funding from the Australian Government as a contribution towards the upgrade and rehabilitation of the Gawler Mill Inn Bridge, with Council committing a further \$0.66m (a total of \$1.32m). The objectives of the bridge upgrade and rehabilitation are to:

- Enable the bridge to be safe, functional, and support the existing and growing road freight and traffic movement into Gawler and the region; and
- Improve safety for pedestrians, cyclists and traffic on the bridge.

This year saw several project elements progressed as summarised below;

- Detailed analysis of the existing Gawler Mill Inn Bridge for the purposes of understanding its current load capacity and future upgrade requirements. The detailed engineering analysis involved material testing of the steel bridge girders by taking small samples from discrete (non-visible) areas and completing laboratory testing to gain a better appreciation of the material properties. The bridge analysis is well underway with various options being explored for bridge strengthening;
- Design of safety upgrades such as balustrade treatments and road-side crash barriers as part of the upgrade and rehabilitation of the Gawler Mill Inn Bridge.

Willaston Cemetery Conservation and Management Plan

Upgrade works associated with the approved Cemetery Conservation and Management Plan continued during the year. Installation of a second concrete plinth in the Lawn Burial Section and 375m of stormwater drainage pipe and related infrastructure was completed. Each new concrete plinth allows for eighty new lawn burial plots. The installation of the stormwater drainage in Blocks 2 and 4 will minimise the effects scouring along aisles.



Gawler Civic Centre Redevelopment

Heritage Collection Management and Action Plan

The Gawler Heritage Collection Committee was established in August 2015 and is responsible for the development, management and promotion of the Gawler Heritage Collection, a unique and collection of cultural artefacts, artworks, archives, ephemera and books.

The Committee consists of four community representatives and three Council Members and is overseeing the implementation of the Gawler Heritage Collection Collections Policy and Management Plan. The Committee also plays a key role in promoting the Heritage Collection and its role and purpose within the Gawler Civic Centre.

History Month Guided Walking Tours

The Gawler Visitor Information Centre developed the Sensory Tour of Gawler Churches for this year's History Festival. Volunteers from the Visitor Information Centre escorted tour participants to some of Gawler's historic Churches. They were taken inside churches to view the stained-glass windows, hear the bells peal and organ played and learn about the church history. The tour concluded with a wine tasting hosted by Dan Murphy's as this business is housed within the final church on the tour.

Council also supported the launch of the E H Coombe walking tour that was conducted by community members with sponsorship from the Gawler Environment and Heritage Association and is now part of the Gawler Visitor Information Centre's walking tour repertoire.

Historic Walls Grant Scheme

Council has implemented the Historic Walls Grant Scheme to assist residents maintain walls identified as being of heritage importance in the Historic Walls in the Public Environment, Gawler SA Conservation Strategy (September 2007).

Council's Historic Walls Grant scheme provides funding of \$25,000 each financial year, which Gawler residents can apply for on a dollar-for-dollar basis for the repair of privately-owned historic walls. Since the commencement of the Historic Walls Grant Scheme in 2014, eight grant applications have been approved. To date, grants have been paid to three of the approved applicants following satisfactory completion of restorations, with five remaining unfinished. Council staff are reviewing the Scheme which has been affected to an extent by a shortage of qualified stonemasons in the area and delays in repairing grant recipients' walls. Staff will finalise investigations and look at improvements for the Scheme next year.

Through this Scheme, the owner of a dilapidated heritage wall in High Street Gawler East that was in danger of collapsing applied to Council for assistance to repair the wall. Council granted 50% of the repair costs to the High Street landholder following registration of a Land Management Agreement committing the landholder to the on-going maintenance of the wall. The wall has now been fully restored.

Pioneer Park War Memorial

The Town of Gawler and Gawler RSL Sub-Branch are working in partnership to install a new War Memorial in Pioneer Park. Renowned South Australian artist Robert Hannaford AM has been commissioned to design and develop the new Memorial. The proposed Memorial will be a unique and modern piece of art that will be all inclusive of navy, army and air force, gender, race and religion and could signify many aspects of the human experience including life, death, war or peacekeeping missions. It's will be a significant piece of art that will provide an important place of reflection for Gawler residents and visitors and honour the local men and women involved in all wars, conflicts and peacekeeping operations. This monument will ensure their contribution, service, sacrifice and memory live on. The Memorial's design includes a bronze sculpture of a resting hand.



Robert Hannaford AM

Hero Building Program

The Hero Building program provides \$10,000 each year to one building owner, on a dollar-for-dollar basis, for restoration of historic store fronts within Gawler's main street. Simply Pine (Essex House) has recently completed its renovation supported by this Program.

The Gawler Business Development Group continues to administer this Program, in collaboration with Council, and the most recent recipient of grant funding was 'The Abbey' (on Cowan Street) with works on this building due to commence soon.

Residential and Character Development Plan Amendment

Council has commenced preparation of a Residential and Character Development Plan Amendment (DPA) to strengthen policy within the Gawler Development Plan to protect Gawler's historic and unique character. The DPA is to include adequate flexibility to encourage positive investment in the town. Council is currently awaiting formal agreement from the Minister of Planning for this DPA to proceed.



Hero Building Program - The Abbey

OBJECTIVE

1.4 Create a vibrant and active, event-filled council area

Events in Gawler

Community events encourage a sense of place and excitement and provide an opportunity for increased community interaction, celebration and gathering.

Council facilitates a range of events such as the Gawler Fringe, Summer Initiatives and National Youth Week and provides significant in kind contribution towards a range of community driven events including:

- Annual Reconciliation Community Fun Day
- Gawler Show
- Christmas Carols
- Australia Day
- ANZAC Day
- NAIDOC Week Events

Play in the Park

This year saw the introduction of “Play in the Park”, a series of small events which aims to activate local places and spaces and encourage diverse community activity.

Play in the Park has already provided opportunities for local families to come together and spend time in their local park. Local parks are a crucial part of the community. They have a significant impact on the development of children



Play in the Park event

and the happiness of everyone in the neighbourhood. Activities have included kite making, an Easter egg hunt and creating bird feeders.

National Youth Week 2017

National Youth Week 2017 was held from Friday 31 March – Sunday 9 April. The theme was youTHRIVE – the importance of young South Australian's physical, mental, emotional and social wellbeing.

This year Gawler's National Youth Week provided opportunity to introduce new events. The three (3) events engaged a wide variety of people across the spectrum of ages and included an Outdoor Movie Night in Apex Park, Open Mic Night and The Stress Less Festival.

Gawler Fringe

The 2017 Gawler Fringe Opening Event occurred from Friday 17 to Sunday 19 February in Walker Place. This was the third time that Council has participated in Fringe activities and the second year the event was held in Walker Place. The Gawler Fringe formed part of the Adelaide Fringe.

Up to 5000 people attended Walker Place across the weekend of the Fringe event, themed Hear Local, See Local, Play Local. The event program was made up of nearly 100 individual performers, who were mostly from Gawler.

YMCA Skate Park Event

Council partnered with Skate Park League (SA-SPL) an arm of YMCA Action Sports (YAS) to deliver a skate park competition. The 2016/17 League is made up of eight local government regions with high quality skate facilities. The SA-SPL is a series of interconnected skate park activations that:

1. Celebrates and recognises skills of action sports enthusiasts
2. Creates a national development pathway for actions sports
3. Trains and empowers local communities to manage events

Skaters were encouraged to attend multiple SA-SPL competitions, with participation award points being tracked on a state ladder and additional points won for gaining a place in competitions. State winners of the SA-SPL are offered the opportunity to participate in a national competition. The Gawler event occurred during November at the Gawler Skate Park, Clonlea Reserve involving 35 skaters over three disciplines: Scooter, Skate board and BMX.



Gawler Fringe

OBJECTIVE

1.5 Value the role the Arts play in promoting community spirit and pride

Arts and Culture Strategy

The Gawler Arts and Culture Strategy was adopted in February 2016. A range of consultation sessions took place and a survey was conducted to find out community's ideas, preferences and feedback regarding arts and cultural activities and resources, now and into the future.

The Gawler Arts and Culture Strategy outlines Council's commitment to the Arts over the next ten years. The Strategy highlights a vision that promotes the Arts as being accessible to everyone, connects people, places and perspectives and builds a welcoming and vibrant community.

Gawler Public Art Framework

An action within the Gawler Arts and Culture Strategy is to 'Activate urban and recreational spaces through the implementation of a Public Art Policy and encourage investment by business, community and government'. The development of the Gawler Public Art Framework is in response to this action.

The Gawler Public Art Framework provides the Town of Gawler and the community with a guide for understanding, developing, commissioning and investing in public art. The Framework includes three complementary sections:

- Public Art Policy
- Public Art Development Guidelines
- Gawler Public Art Action Plan 2016 – 2025

Temporary Public Art Grants

The Temporary Public Art Grants aim to encourage, develop and support arts-focused projects and activities that provide opportunities for community participation and development and contribute to the cultural vibrancy of the Town.

Eligible individuals, groups and organisations were invited to apply for up to \$500 to assist with arts-focused projects and activities. Projects can include, but are not limited to temporary installations or one-off workshops, exhibitions, performances in the areas of visual, performing and dramatic arts.



Artwork at Clonlea Park

Gawler Biennial Art Award

The Gawler Biennial Art Award is organised by the Gawler Community Gallery and has been supported financially by Council since the Award's inauguration in 2002. The Award provides artists with the opportunity to showcase and be recognised for their work. After exhibiting in the Gawler Community Gallery, the award-winning work is presented to Council and added to the Gawler Heritage Collection.

83 entries were placed in the eighth Gawler Art Awards. Ksenia Elliot won The Best Overall Work in 2016 Gawler Art Award for her piece "Winter Harbinger. Council donated the prize money of \$3,500.

Southern Gateway Entrance Statement – Sculpture Project

Council appointed renowned Adelaide artist Greg Johns to construct his sculptural work "Land Lines" at the southern entrance of Gawler to appropriately address the historical significance, economic development, rural aesthetic and future vision of Gawler.

The importance of the artwork is to enrich many of the quintessential qualities of Gawler which are defined through the unique nature of its topography, panoramic views and pastoral land uses that separate the town physically and culturally from the northern suburbs of Adelaide.

The project includes two sculptures located on either side of Main North Road between Tiver Road and the Gawler Bypass. Each sculpture consists of twenty-five elements made of weathering steel to reflect the colours of the Australian inland. Native grasses will be landscaped around the sculptures

The preparation of the site has been completed and fabrication of the steel forms are underway with an installation of the sculpture elements scheduled for late July 2017 followed by landscaping to finalise the works.



Southern Gateway Entrance Statement

GOAL 2:

***Sustainable Growth
Management.***

OBJECTIVES

- 2.1 Physical and social infrastructure to match population growth
- 2.2 Growth to be respectful of cultural and built heritage
- 2.3 Urban growth to be sustainably managed
- 2.4 The local environment to be respected
- 2.5 Manage growth through the real connection of people and places
- 2.6 Local economic activity to create local job opportunities and generate increased local wealth

OBJECTIVE

2.1 Physical and social infrastructure to match population growth

Gawler East Link Road

This year has seen significant advances for the Gawler East Link Road Project with a number of key milestones achieved.

This road, once constructed, will play an integral part in servicing both the existing and future communities of the Gawler East development zone and beyond. It will also reduce the impact of traffic generated from regional growth on the Gawler Town Centre. It will also allow Council to meet its long term strategic objective for a future direct extension of the Link Road to the intersection of Tiver Road/Main North Road.

Following a busy year of feasibility design and community and stakeholder consultation, in November Council endorsed the Eckerman Alignment as the preferred alignment for the Gawler East Link Road.

Since this time, the State Government's Department of Planning, Transport and Infrastructure (DPTI) has taken over responsibility for the management of the project and will advance the following activities; further planning and design work, community and stakeholder engagement, determining land acquisition requirements, management of the detailed design and construction.

In addition the State Government, Town of Gawler and Springwood Communities have been working together to develop the required transport, traffic and community infrastructure outcomes for the development of the Gawler East area. An important part of this collaboration involved the development of Infrastructure Deeds that articulate the required infrastructure and commitments by the parties. Signing of the Deeds was a significant achievement for Council.

DPTI is now in the process of advancing the detailed planning and investigation works with this next phase being the reference design. Following completion of the planning phase, a request for tender for the main construction contract will be called later this year with construction expected to commence early 2018 and completed in 2019.



Springwood Estate

Gawler East Development Zones Traffic, Social and Community Infrastructure

This year Council continued to investigate the scope of traffic and community infrastructure required to support the future community in Gawler East. This would establish the nexus between future development and the provision of critical infrastructure. These investigations were undertaken in parallel to the Gawler East Link Road project. Outcomes of the investigations ultimately lead to the development of a Gawler East Separate Rate being applied for provision of traffic and community infrastructure and ongoing negotiation with landowners.

Gawler East Separate Rate

In 2010 the Minister of Planning rezoned approximately 400ha of land in Gawler East as residential land. This land is contained in the Residential (Gawler East) and Residential Hills Zones of the Town of Gawler's current Development Plan. It is estimated that around 3,000 new dwellings will be constructed in the Gawler East Development Area over time. Over 20,000 people will live in this area.

A significant level of infrastructure will be required in the Gawler East Development Area to facilitate its orderly development and to meet quality of life issues for future residents. It is intended that developers will partially fund infrastructure on the 'beneficiary pays' principle.

It is estimated that the following infrastructure will be required:

Gawler East Link Road	\$54.4 million
Associated roadworks (deferred)	\$ 2.4 million
Community infrastructure	\$ 7.6 million
Traffic interventions (on existing roads)	\$15.7 million
Total	\$80.1 million

Developers will be required to contribute an estimated \$24 million and subject to deeds of agreement. Where a developer enters into a deed of agreement, the developer contribution will be due under the obligations accepted under the deed. The guarantee for the deed will be a Separate rate, rather than a bank guarantee, saving the developer the costs of a bank guarantee but securing the developer contribution over the land as a statutory obligation charge on the land. Where a developer declines to enter into a deed of agreement the developer contribution will be secured through a Separate rate without the benefit of a deed.

The Separate rate mechanism will allow the Town of Gawler to impose a charge against the land but to postpone the payment of the Separate rate until development occurs. It is not intended that the Separate rates will ever be collected. It is simply a mechanism to secure the payment of the required contribution by each developer to the social and community infrastructure required for the Gawler East community.

The Gawler East Separate rates will be applied against the existing broad acre allotments in the Gawler East Development Area, except for the land owned by the State Government (Commissioner of Highways) where the developer contribution will be secured by deed of agreement only. The Separate rates have been calculated on the basis of the estimated developable land in each of the existing allotments and the developer contribution required, allocated on the basis of the estimated developable land for each allotment as a proportion of the estimated total developable land.

The Gawler East Development Area has a number of allotments that have been approved for development, or that have already been developed.

Section 154 of the Local Government Act 1999 provides the legislative backing for the imposition of the Gawler East Separate rates, which have been introduced from the 2017/18 financial year. This followed extensive public consultation that was undertaken with affected developers and landowners.

Social Infrastructure and Services Study

In May 2017, following a study into the services and facilities needed to sustain the growing Gawler community into the future, Council adopted the Social Infrastructure and Services Study report for as the basis of advocating for provision of appropriate and timely provision of community and social services for the local community. This study can be used to assist government, developers and service providers to plan new services and facilities.

The Social Infrastructure and Services Study comprises two reports:

Report 1: Background Research and Findings:

- Current supply
- Future trends
- Current and future community profile
- Initial ideas and opportunities to be considered

Report 2: Needs Assessment and Recommendations:

- Existing facility provision
- Analysis of future community infrastructure needs
- Recommended future infrastructure provision
- Development and delivery options
- Additional considerations and potential opportunities

Evanston Gardens Development Plan Amendment – Focus of Infrastructure Negotiations

Over the last 12 months staff have continued to process the Evanston Gardens Development Plan Amendment, with a focus on the identification of infrastructure required to support the intended future use of this land. Negotiations with the beneficiaries of this rezoning are progressing well, and it is expected that infrastructure agreements will be finalised with the landowners for the delivery of this infrastructure by the end of 2017.

Southern Urban Areas

Council has continued to administer the Southern Urban Areas Infrastructure Delivery Deed to deliver various infrastructure outcomes for the community. This year, funds were expended for community infrastructure that included the Southern Gateway Entrance Statement Project and the duplication of large stormwater culverts underneath Main North Road for future stormwater flows from upstream catchments.

Car Parking Strategy for Town Centre

This year Council has progressed a review of the '2012 Town Centre Car Parking Strategy'. The Strategy provides Council with clarity and recommendations on matters relating specifically to car parking in Gawler's Town Centre Historic Conservation Zone. Key topics include:

1. Car Parking Provision
2. Car Parking Rates in Council's Development Plan
3. Land Use Parcels
4. Car Parking Fund
5. Car Parking Management
6. Alternative Travel Options

The updated Car Parking Strategy will deliver a vision of the car parking requirements to support current use and projected demand. It will also guide Council to improve management and availability of car parks in key areas to stimulate vibrancy whilst also creating a vision for reducing car dependence in the Town Centre. It is hoped this will help to also promote more environmentally sustainable methods of transport.

Murray Street Upgrade Stage 6

The \$2.5 million Murray Street Upgrade Stage 6 Project is a key component of Council's Community Plan and Town Centre Urban Design Framework. The project will promote regional economic development by improving amenity and accessibility of the Town Centre and business precinct. The project aims to provide:

- A safer and more efficient traffic, pedestrian and cycling environment
- Improve various modes of transportation with the aim of discouraging freight through the Town Centre
- Landscaping incorporating water sensitive urban design features
- Upgrade to the Gawler Bridge (ensuring the local heritage character is preserved) to meet future growth of the Town Centre
- A character entry statement into the Gawler Town Centre

This year saw a number of highlights for the Murray Street Upgrade Stage 6 Project. These are summarised below:

- Advancement of the concept design and field investigations with attention to deriving the most appropriate and safest traffic movements with the existing intersecting side roads of Tenth Street and Murray Street South. The concept design preserves

much of the existing geometric layout with respect to through and turning lanes. The exception is the removal of the short-left turn deceleration lane from Murray Street into Murray Street South, and the separation of the left turn out of Tenth Street and deceleration lane from Bridge Street (for the left turn into Julian Terrace)

- Community and Stakeholder Consultation on the concept design in September/October 2016. The proposed concept was well received by the community with positive feedback and general support for the project
- Early conceptual investigations for decorative lighting for the Gawler Mill Inn Bridge and surrounding features
- The project will progress to final design status next year, and a tender for the main construction contract will be called later this year. Construction is expected to commence late 2017 or early 2018.

Annual Road Reseal Surface Program

This year, the asphalt reseal program involved resealing 6.25km's of Council's roads. Twenty six different roads and streets were asphalt resealed within the following community suburban areas:

- Willaston
- Gawler
- Gawler South
- Gawler East
- Evanston
- Evanston Park
- Kudla

Nearly 5000 tonnes of asphalt was laid under a regional contract arrangement awarded by the Barossa Regional Procurement Group. The asphalt mix design using 20% recycled material which resulted in reduced costs and 52.6 tonnes of carbon credits being achieved.

Unsealed Rural Road Re-sheeting

The annual Rural Roads Re-sheeting Program focused on three roads to ensure continued and appropriate service levels are maintained. Re-sheeting to Clarence Road, Pearsons Road and Morgan Court, totalled 1.7km of recycled rubble blended material. This material forms both a durable trafficable surface and produces minimal dust under traffic.



Clarence Road Resheeting Program

Upgrade of Depot Facilities

Council staff completed preparation works prior to the asphalt overlay of high-use roadway and parking areas at the Paxton Street Works Depot. The scope of the works included concrete spoon drain replacement, installation of concrete hard stand, base material preparation, asphalt overlay and linemarking of carpark and pedestrian walkways.

Fleet and Workshop

The Fleet and Workshop team are responsible for the acquisition, commissioning, maintenance and disposal of items to support Council's operational requirements to the community.

Council's Light Fleet, Plant and Heavy Vehicle Replacement Management Policy supports the renewal and upgrade, while new items of plant are identified through the annual budget process. Council invests approximately \$400,000 in replacement of fleet and plant annually. Contract management functions undertaken to support the fleet include the supply of fuel, consumables and external service and/or repair activity. The Fleet Workshop provides servicing and maintenance to heavy vehicles (24), light vehicle (30) and trailers (12) which have a capital value \$1.5M, in addition to small items of plant (80).

New truck acquisitions, custom designed and manufactured to meet Council operations will bring higher safety and emission standards (Euro 5) and increased productivity to the depot team. New heavy fleet acquisitions this year were:

- Water truck
- Concrete equipment truck
- Town Maintenance Services Rapid Response truck

Town Maintenance: Bin Renewal

A public bin optimisation and upgrade program has seen a minor decrease in overall bin numbers across the town based on the results of audits undertaken on utilisation. New bins have been replaced with an increased capacity which will not only improve amenity but allow greater efficiency in operations to be achieved.

The bins are typically located in high pedestrian areas with waste generation such as entry and exit points of parks/reserves.

Positive feedback has been received for the new quality visual standard bins and the reduction of overflowing bins in household rubbish dumping hot spots. This program results in an amenity improvement for the community.

Kerb and Gutter Construction and Renewal

The Kerb and Gutter Construction and Renewal Program consisted of the installation of 1400m of kerb and gutter and associated works which included:

- Queen Street- Gawler: Inclusive of renew kerb and gutter and raising existing asphalt footpath

- Centenary Lane - Town Centre: Installation of new spoon drain.
- Various segmental kerb and gutter replacements across suburban areas of Gawler, Gawler East and Evanston

Upgrade of the Dog Pound

Works were carried out to ensure the dog pound located in the Council's Works Depot is safe and secure when being used to house impounded animals. Maintenance work included:

- re-painting walls and floors
- repairs to dilapidated surfaces
- improving lighting, animal safety and security

Willaston Drainage Upgrade Design

Council completed a stormwater investigation within the area bounded by Redbanks Road, Dawkins Road and Main North Road to address issues relating to the propensity for flooding of lower lying residents during peak storm events.

On completion of the investigation, a design was developed to prioritise the works into five stages of construction. This year, Council engaged a contractor to construct Stage 1 of the new underground drainage system in Bond Street, Jane Street, and Davies Street within Willaston to the value of \$1.2m. Construction commenced in April 2017 and is scheduled for completion in October 2017.

Gawler Administration Centre Fitout

For the first time in over 100 years, Council staff are no longer located in the Town Hall and Institute Buildings. The relocation of the staff accommodation from the existing Murray Street buildings to the newly refurbished Gawler Administration Centre on High St was a major change to Council operations.



Gawler Administration Centre Fitout

The fit out of a contemporary open plan office space allowed for the co-location of staff from three worksites to one. This has proven invaluable in creating administrative efficiencies and provides a single location for residents to meet with Council staff and conduct business. The fit-out was achieved just prior to Christmas 2016. The Administration Centre provides ample space for current staff and has the flexibility to accommodate any future staff, reducing the need to lease other buildings for staff accommodation.

OBJECTIVE

2.2 Growth to be respectful of cultural and built heritage

Heritage Advisory Services

Council continues to provide a free Heritage Advisory Service to the community through Flightpath Architects. Heritage advice is provided to property owners and residents in Historic Conservation Zones and also to staff in assessing development applications in these zones.

Heritage Grant Scheme

Council also continues to offer a Local Heritage Grant of up to \$1,500 to property owners who wish to undertake renovations or repairs to properties located within Historic Conservation Zones. Three of these grants were awarded in 2016/17.

Gawler Reconciliation Action Plan

The Town of Gawler is developing a Reconciliation Action Plan (RAP) that lists actions that Council will take to build stronger relationships and enhanced respect between Aboriginal and Torres Strait Islander peoples and other Australians. The RAP framework is based on the three key areas: Relationships, Respect and Opportunities.

Members of the community, Council staff and elected members make up the RAP Working Group and are responsible for the development and implementation of the RAP. The draft RAP was submitted in May 2017 to Reconciliation Australia for its first review.

National Reconciliation Week

National Reconciliation Week takes place from 27 May to 3 June each year. The week is a time for all Australians to learn about shared histories, cultures and achievements and to explore how to join the national reconciliation effort. In recognition of National Reconciliation Week, the Gawler Reconciliation Action Group again hosting the Gawler Reconciliation Community Fun Day in Apex Park.

NAIDOC Week

2017 NAIDOC Week took place from 2 - 9 July. NAIDOC Week is a time to celebrate Aboriginal and Torres Strait Islander history, culture and achievements and recognise the contributions that Aboriginal people make to the country and society. The Gawler NAIDOC Committee hosted a free school holiday Cultural Immersion event at the Gawler Sport and Community Centre.

OBJECTIVE

2.3 Urban growth to be sustainably managed

Development Assessment Services

This year has seen the successful implementation of an electronic development application system for paperless processing and assessment of development applications, as well as online lodgement of development applications via the Council website. These improvements enable more efficient processing of development applications, improved assessment timeframes and savings in staff resources and stationery/postage costs.

Development Application numbers declined by 12.23% this year, with 682 applications received this year compared to 777 applications received last year. Forty seven Applications were brought before the Council Development Assessment Panel compared to 44 last year. Thirty four Applications (72%) were granted Development Plan Consent, two (4%) were refused and 11 (23%) were deferred, compared to 31 (70%) granted consent, 10 (23%) refused and 3 (7%) deferred last year.

Gawler East Structure Plan Development Plan Amendment

This Development Plan Amendment (DPA) will update existing Development Plan policies generally affecting the Residential (Gawler East), Residential (Hills), Rural Living Zone and Open Space Zones in the Gawler East locality. The DPA will introduce plans and supporting policies that create a clear connection between the creation of new allotments and the coordinated development of road, stormwater, public lighting, pedestrian and bicycle and community infrastructure. Staff will finalise the DPA by December 2017.

Evanston Gardens Development Plan Amendment

The Evanston Gardens Development Plan Amendment (DPA) will provide additional Residential zoned land in the suburb of Evanston Gardens and allow the Hillier Park Residential Village to expand to support Gawler's growing population. The parcels of land are currently within Council's 'Deferred Urban Zone' and have been earmarked to support future residential growth. Council will finalise the DPA by December 2017.

OBJECTIVE

2.4 The local environment to be respected

Fence Renewal Program

Council replaced approximately 300m of reserve fencing with pipe rail and composite post fencing in the Thomas Terrace Reserve, Pine Park and Lions Park

Upgrade of Irrigation Systems

Dog Obedience Club, Willaston Oval Precinct

Council allocated \$40,000 to replace the existing irrigation system which had reached its end of useful life. Council's staff completed this project within the budget allocation

resulting in greater water efficiencies and better quality infrastructure.

Horticulture - Willaston Cemetery Upgrade sub surface Irrigation

Council staff replaced the old ineffective pop up sprinkler system with sub surface irrigation, resulting in more efficient watering of the entrance lawns and improved amenity of the area.

Gawler Urban Rivers Biodiversity Working Group

The Gawler Urban Rivers Biodiversity Group (GURBWG) is comprised of Council staff, Council Members Volunteers and staff from the Department of Environment, Water & Natural Resources (DEWNR). Quarterly meetings are held to guide work in the river corridors under a funding partnership with the DEWNR. This Group has been responsible for a significant amount of revegetation to various areas, weed management and stabilisation to embankments prone to erosion. Program activities include spraying for weed control and revegetation on the river embankment immediately south of the Gawler Par 3 Golf course, rock armour to address areas of erosion and planting to the river embankment in three locations. These plantings occurred just north of Edith Street, immediately south of the Gawler Netball Club and east of the Gawler Aquatic Centre.

Stormwater Management Studies

The Gawler and Surrounds Stormwater Management Plan continued to progress throughout the year with the production of existing base case flood and hazard maps for various flood event scenario's. The flood maps show the extent of local flooding in streets around pits, swales and basins, and will guide the assessment of damage estimates in the future. Next year, the remainder of flood modelling will occur. The focus will be on flood mitigation options at key locations to reduce hazards for the community as well as guide the assessment of new developments in the future.

2016 Flood Event Damage Reinstatement Program

In September the Gawler Region experienced above average rainfall events causing two significant flood events within the Gawler Urban Rivers system:

1. The first flood event occurred the 15 September 2016. Flows experienced were moderate and estimated to be around a 1 in 5 year flow event.
2. The second flood event was the direct result of a 1 in 20 – 1 in 50 year storm event that the Gawler region experienced during 28 to 30 September 2016.

The combination of both flood events caused considerable damage to Council infrastructure and required immediate action and expenditure to reinstate the river corridors and flood damaged infrastructure.

Council approved capital works infrastructure to the value of \$270,000 which included \$100,000 from the existing approved capital program of Urban Rivers Drainage

Outlet and Erosion Improvement and an additional \$175,000 capital funding. Additionally, Council approved clean-up works valued at \$145,000 and sourced from existing depot budget allocations.

The capital repair works consisted of the two main components:

1. Emergency repair of Murray/First Street – Dead Man's Pass Ford which was completed and ready for traffic on the 21 October 2016.
2. Gawler Urban Rivers Repair of Major Critical Bank Collapses – following the 2016 flood events, 3 river bank collapse locations were classed as critical with on-going stability issues:
 - North Para River bank slippage at the end of Drury Street (opposite caravan park) – large bank collapse threatening trees and public safety
 - North Para River bank collapse at the end of Hallam Drive adjacent netball courts boundary fence - bank erosion behind a significant gum tree increasing risk of tree collapsing into river
 - North Para River bank behind Princes Park north of Hallam Drive netball courts – significant subsidence cracking in top of steep bank. A full bank collapse would have a major impact on flow characteristics of the river in the immediate area.

All these critical bank collapse locations were fully reinstated and repaired inclusive of armour and stabilisation plantings.



Dead Mans Pass ford damage from September floods

OBJECTIVE

2.5 Manage growth through the real connection of people and places

Town Centre Urban Design Precinct Plan

Council successfully applied to the State Government (Department for Planning, Transport and Infrastructure) for a grant to fund a series of Town Centre Urban Design Precinct Plans.

The purpose of these Precinct Plans is to provide a framework to guide the improvement of public space and assist with development proposals within the Gawler Town Centre. The 'Gawler Town Centre Design Framework' was adopted by Council in November 2016.

Installation of Disability and Ramp Improvement Program

An on-going program of installing and upgrading disability access ramps resulted in 47 new and compliant ramps being installed in 15 streets and roads across the community.

Gawler Central, Murray Street Pedestrian Crossing

A new pedestrian crossing and refuge island was installed on Murray Street in collaboration with the Department of Planning, Transport and Infrastructure to improve pedestrian access to the Gawler Central Shopping Centre and railway station. This safety initiative was funded by the State Government's Responsive Road Safety Program and Council.

Pedestrian access to key precincts was identified in the Town of Gawler Walking and Cycling Plan 2008 and the installation of these connections improves safety and accessibility for all members of the community. This pedestrian crossing at the northern end of Murray Street, Gawler was officially opened for use on 1 July 2017

New Footpath Program

This year around 3,720 lineal metres of new concrete footpaths were installed in 15 streets and roads across the community including upgrades to driveway crossovers and entrances.



Gawler Rivers Path Tapa Pariara

OBJECTIVE

2.6 Local economic activity to create local job opportunities and generate increased local wealth

Gawler Invest Brochure

In May Mayor, Karen Redman, and Chief Executive Officer, Henry Inat, attended the 2017 National Local Government Conference in Canberra. As part of their visit, they met with Federal MPs and senior Federal Government Department staff to discuss key strategic projects in Gawler and the region and how they deliver on regional, state and national economic policies that focus on creating jobs and developing a skilled regional workforce. Council staff developed the "Gawler Invest" prospectus brochure that outlined these iconic projects which are:

1. Gawler Civic Centre
2. Railway Electrification
3. Gawler East Link/Tiver Road Extension
4. Regional Aquatic Centre
5. Town Centre
6. Rural Industry
7. Gawler's Rivers
8. World Class Cycling Network
9. Recreation Facilities
10. Innovative Communities

Leveraging off existing investments, these projects will realise more than \$300 million of economic benefits and create hundreds of jobs just in the construction phase.

Commercial and Rural Areas Development Plan Amendment

Council has been approached with a request to consider rezoning the Kudla site from Rural to a zoning that would enable the Peter Kittle Motor Company to establish a new car dealership and vehicle distribution centre. The Kudla site has been used as a commercial property and is located at the corner of Main North Road and Gordon Road, Kudla that has a mixture of commercial land uses including non-rural related uses.

Council has also has identified an Evanston Gardens site for rezoning. Council owns this land which is currently zoned Residential and is located at the intersection of Jack Cooper Drive and Angle Vale Road. It is located close to growth areas that are as yet not well serviced with commercial facilities such as petrol stations and small convenience retail. As the previous land use was a Country Fire Services and Council depot, it is considered to be well suited for low impact commercial land use.

Council appreciates the need to provide opportunities for employment, especially with the closure of the nearby Holden vehicle manufacturing plant and is currently investigating these rezoning opportunities.

Gawler Business Development Group

The Gawler Business Development Group (GDBG) is funded from the application of a Separate Rate levied

against all commercial and industrial properties within the Council area. The primary objective of the GDBG is to help the Gawler business community compete in an increasingly competitive market.

GDBG is committed to:

- improving the viability of current Gawler businesses
- promoting the economic benefits of conducting business in Gawler to potential new businesses
- assisting all current and intending business to grow through providing advisory services, marketing assistance and business development/education

This year the Separate Rate generated \$168,000 to assist in the delivery of these objectives.

Regional Development Australia Barossa

Council remains an active participant and member of Regional Development Australia Barossa (RDAB). Its charter is to encourage investment and job creation opportunities in the region which includes Barossa Council, Light Regional Council, Adelaide Plains Council and Town of Gawler. RDAB receives annual financial contributions from each of the regional councils as well as funding support from both the State and Federal Governments. The Town of Gawler contribution to the RDAB was \$40,452.

Youth Training and Work Experience Engagement State Government Youth Traineeship Program

Council is going through a significant growth period, with many new land divisions creating additional public open space requiring on-going cyclical maintenance.

A review of Council Depot Operational Services to ensure efficiency and effectiveness in existing operations and alignment for future growth has occurred. This review has resulted in work practices and structures being refined and restructured and identified financial targets to appropriately drive change to achieve sustainable growth.

The review has highlighted that horticultural services are a key maintenance pressure point to keep pace with the rate of new assets gifted to the Council each year through urban development in the town. In addition, succession planning was needed for staff near retirement to enable transition of skills and experience, providing continuity of Council services to the community.

Taking the outcomes of the review into consideration Council decided to continue with the State Government Youth Traineeship Program. This will , enable succession planning, addressing key maintenance pressure points, and promotes development of youth in the region The recruitment of a Horticulture Services trainee this year increased the number of trainees to 3 – one which has secured permanent employment with Council.

The traineeships are each partly funded by a \$14,000 subsidy under the State Government Youth Traineeship program.

Youth Leadership Program

The Youth Leadership Program's aims to:

- Develop the leadership skills of Gawler Youth Advisory Committee (GYAC) members and youth volunteers
- Further engage local leaders
- Recruit new local leaders

The Leadership program was delivered in four, one-day workshops and one-to-one mentoring to develop personal leadership skills and goals.

Key outcomes from this Program have included:

- Improved attendance and participation of GYAC members
- Increased youth participation in online platforms
- Better awareness of the GYAC
- Recruitment of three new members to the GYAC

Increased engagement in external Council leadership programs such as – Youth Parliament, Rotary Youth Program of Enrichment and Rotary Youth Leadership Awards.

Gawler Civic Centre Redevelopment

The redevelopment of the State Heritage Listed Town Hall and Institute buildings will deliver a new library gallery and performance spaces and house the Gawler Heritage Collection within a new Heritage Centre. It will also create a hub for Government, Economic and Social Enterprises and become the pre-eminent Cultural and Business Innovation Centre for the region. The project is being jointly funded by the Australian Government through the National Stronger Regions Fund (\$5.6m) and the Town of Gawler.

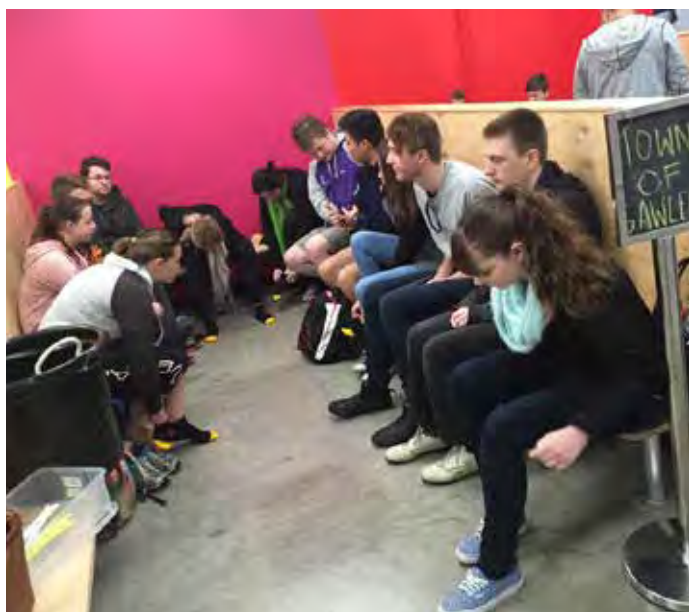
Construction commenced on the Gawler Civic Centre Redevelopment in March 2017. The twenty- month building works schedule and future operations of the Civic Centre will deliver approximately 70 new jobs for the region.

Gawler East Link Road

Population growth has already stretched Gawler's existing road network. Essential road infrastructure is now required to connect new residential developments to town services and avoid traffic overload through both the town centre and other Gawler roads. The Gawler East Link Road construction project will create more than 500 construction jobs. The State Government has committed \$55m to the Link Road project and the infrastructure deeds with Council were signed in June 2017. The Link Road will commence construction in 2018.

Commercial and Rural Areas Development Plan Amendment

The purpose of this Development Plan Amendment (DPA) is to update Gawler's Development Plan by rezoning the property located at 3283 Main North Road, Kudla and a small portion of the adjoining allotment from Rural to Business for the development of a car dealership and distribution centre. The DPA will also rezone an old Country Fire Service site on the corner of Angle Vale Road and Jack Cooper Drive. The rezoning of these sites will support significant employment opportunity in Gawler. Staff are looking to finalise the DPA by the end of the 2017 calendar year.



Youth Leadership



Senator Sean Edwards visit to Gawler

Shandong Working Group

This year, Town of Gawler continued to be an active participant in the Local Government Association's (LGA) Shandong Working Group that consider actions under the LGA China Engagement Strategy. This Strategy is a key to trade and investment attraction and is aligned with the State Government's South Australia-China Engagement Strategy that identifies local government as playing a key role in opening up China's second and third tier markets for South Australia's small-to-medium enterprises. Continued investment in relationships is crucial to doing business in China. The participation of local government is particularly important in terms of opening doors for the 98% of South Australian businesses that are small-to-medium enterprises who would otherwise lack the scale and networks to enter this market.

To facilitate trade and investment, the LGA has previously developed a bilingual website in partnership with Australia China Business Council (ACBC) called SASD Connect. The website was launched in April 2016, and continues to be a valuable marketing tool to connect South Australian businesses to Shandong businesses.

Business Innovation Hub

Currently under construction, the Business Innovation Hub will be located on Level One of the Gawler Civic Centre's Town Hall extension. Proposed facilities of the Hub include business incubator services for entrepreneurs, teleworking (hot desking), networking and video conferencing facilities, meeting rooms, business coaching, training and education facilities, administrative support suite with photocopy and printer stations, lounge area, home office and gaming area. The Hub will deliver youth experts in residence, entrepreneur mentoring for individuals transitioning from retrenchment (especially GM Holden workers), education mentoring, and online programs and activities to reduce social isolation. It will also link local business and entrepreneurs into government business grants and services.



Gawler Civic Centre Business Innovation Hub

OUR COMMUNITY

GOAL 3:

A Healthy, Active, Safe, Engaged Community.

OBJECTIVES

- 3.1 Health and social wellbeing services in Gawler to meet growing regional community needs
- 3.2 Sporting facilities to meet local and regional community needs
- 3.3 Provision of sufficient structured and informal recreation facilities
- 3.4 Gawler to be recognised internationally as a child and youth friendly community
- 3.5 Recognise, respect, support and advocate on behalf of volunteers
- 3.6 Encourage the development of the Arts
- 3.7 Create a safe community environment

OBJECTIVE

3.1 Health and social wellbeing services in Gawler to meet growing regional community needs

Home Assist Program

The Home Assist Program provides services that support older, frail residents and people with disability to continue living safely within their own homes and remain connected to their community.

Demand for services has continued to grow, with 714 residents (an increase of 9.3%) receiving 11,653 hours of support in the past year. Services include assistance with general house cleaning, home maintenance and repairs, minor home modifications and social support, which is provided in partnership with the Gawler Health Service Volunteers Program.

In addition to traditional services, Gawler Home Assist partnered with Barossa Home Assist to implement the Age Care at Home Information Service. The Service provides information and support to help residents understand and navigate the aged care system and the ongoing national aged care reforms.

The Home Assist Program also hosted the popular Ageing in Style Expo in March. The event showcased over 60 different service providers and service groups, highlighting local opportunities available to support and encourage older residents to continue living a life of quality. It was well attended by the community.

The Program is supported by a Consumer Reference Group and provides an opportunity for Council staff to consult with consumers about its services, enabling them to have an ongoing say in shaping the services they receive, maintain consumer choice and control.



Ageing in Style Expo

Gawler Library Services

Gawler Public Library provides a modern, accessible and welcoming library service to the community. It consists of two branches, the Gawler Public Library and the Evanston Gardens Library, as well as the Home Visits service. It is a member of the South Australian Public Library 'One Card' Network, which connects more than 130 public libraries across the State.

The Library offers a wide range of free programs, activities and resources to the community, including free internet access. Weekly story time sessions are held during the school term to promote early literacy skills in young children and their families, as well as weekly after-school craft sessions for primary-aged children. Additional programs for children are offered during school holidays.

The Library supports local Book Discussion Groups and on online Book Chat via Facebook. It offers a range of programs for adults, such as author talks, information sessions and one-on-one tech help. The Library also hosts two biennial writing competitions, a short story competition and a poetry competition, which are generously supported by the Friends of Gawler Library.

The Library delivers activities and programs out in the community. This year's activities have included a musical story time at the Gawler Fringe, activities at two, Play in the Park events as well as hosting stalls at the Artisan Market and the Gawler Reconciliation Community Fun Day.

A valuable source of community information, the Library promotes many national and state initiatives aimed at improving literacy, well-being and social inclusion. These initiatives include Book Week, Library Lover's Day, Harmony Day, NAIDOC Week, National Simultaneous Storytime and the Summer Reading Club. The Library also distributes free toddler and pre-school book packs from the Little Big Book Club.

Due to the Gawler Civic Centre redevelopment, the Gawler Library is temporarily closed and the Evanston Gardens Library is operating as the main Library branch, opening six days per week. During the temporary closure of the Gawler Library, the community can also access library services and free internet access at the Gawler Sport and Community Centre; as well as limited library services (requested item pick-up and returns only) at the Gawler Administration Centre. The redeveloped Gawler Civic Centre, including the Gawler Public Library, will reopen in 2018.



Kids Zone at the Gawler Fringe

Youth Sports Person Sponsorship Program

The Sportsperson Sponsorship program continued to recognise and encourage the achievements of young residents of Gawler (12-25 years of age) who represented sport at a State or National level. During this financial year seven young local people across a broad range of sports were supported by Council.



2016 Youth Sportsperson Sponsorship Program recipient

Youth Portal

The Youth Portal (<http://youth.gawler.sa.gov.au/>) was developed with funding received from the Federal Government Digital Inclusion Project. It was designed by young people from GYAC, for young people within the local community. The purpose of the portal is to provide up-to-date local information on:

- Events
- Programs
- Services
- Clubs and Groups
- Youth Resources

This year, the average number of visitors per month to the portal were 1,187, page visits were 2,290 the length of visits was 1:21 minutes and 53% accessed the portal via a mobile phone.

School Holiday Programs

School holiday workshops provide opportunities for young people to actively engage in the community, develop skills and individual capacity. Over the last year successful workshops have included:

1. Nationally accredited Barista training
2. Nationally accredited Responsible Service of Alcohol
3. Education and Music in Unison
4. Music Technology
5. Junk Art
6. Youth Mental Health First Aid
7. SAFE Talk Training (Suicide prevention)
8. Stand up paddle boarding
9. Dream catcher
10. Eye make-up and self-esteem
11. Gif animation
12. Pop up garden street art installation creation
13. Celebrity hair styling and body image
14. Professional stylist and body image
15. Virtual reality



Barista Course participant

Public Health and Food Safety

The Environmental Health team continued to deliver services to residents, visitors and workers including inspection of food premises, auditing of food safety programs, licencing of supported residential facilities, inspections of public pools, assessment of wastewater works applications, registration of warm water systems (cooling towers) and general health and food complaints.

Throughout the year Environmental Health Officer's worked closely with local business owners and community to provide up to date information relating to Public Health. Food Safety Week was conducted in conjunction with The Barossa Council, Light Regional Council and Adelaide Plains Council. A media campaign was jointly funded by all four Councils, themed "Raw and Risky Foods" focussing on to reducing the incidence of food poisoning.

All food businesses within Gawler were inspected during the year based on their food risk rating. A free online food handler training program on the Council website called "I'm Alert" is promoted by Environmental Health Officers to all food businesses.

Immunisation Services

The Town of Gawler Immunisation Nurse conducted three Council clinics for the community during each month of the financial year. The clinics are held at the Gawler Sport and Community Centre.

The Immunisation Nurses also attended each of the schools in the Council area providing vaccinations to students' in line with the Immunisation Schedule. The Immunisation Nurse also conducted three Workplace Flu Clinics for council staff, volunteers, local businesses and local schools. The Flu Clinics were very busy this year following an advertising campaign initiated by the State Government.

OBJECTIVE

3.2 Sporting facilities to meet local and regional community needs

Sports Facilities Provided to the Community

Council provides a variety of different sports facilities within Gawler including the Gawler Aquatic Centre and the Gawler Sport and Community Centre. Many sporting clubs operate from or lease Council-owned premises. Council provides major financial support for sporting facilities in Gawler. Personal trainers and fitness clubs operate in parks and reserves throughout Gawler. There is also an outdoor gym provided at Apex Park.

The following community based sports are provided at Council facilities:

- Football
- Netball
- Soccer
- Cricket
- Swimming
- Gymnastics
- Baseball
- Softball
- Hockey
- Inline Hockey
- Roller Skating
- Speed Skating
- Artistic Skating
- Roller Derby
- Horse Riding
- Tennis
- Lawn Bowls
- Petanque
- Greyhound Racing
- Pigeon Racing
- Yoga
- Squash
- BMX Racing



Gawler Roller Derby League



Gawler Aquatic Centre

Gawler Aquatic Centre

Mayor Karen Redman officially opened the 2016/17 season on Saturday 8 October. Despite the adverse weather conditions throughout the 2016/17 season, attendances increased at the Aquatic Centre by 1.42% to 53,917. This is the fifth consecutive season that attendances have exceeded 52,000. Total enrolments increased 8.33% to 1092 which included record enrolments (471) for Term 1.

The Aquatic Centre was named 2017 Watch Around Water Community Innovation winner at the recent 2017 SA Recreation, Parks and Leisure Conference. The Centre successfully delivered the 2017 VACSWIM Program which attracted 190 participants - an 8.75% increase on the previous season. The Swimming and Water Safety Program for local, public primary and junior primary school children provided 9,150 lessons throughout the season.



Watch around Water Community Innovation winner

Gawler Aquatic Centre Refurbishment

This year, refurbishment of the Aquatic Centre in the offseason totalled \$200k and included the following facility infrastructure upgrades:

- Epoxy Repair Work on Centre Channel of 50m Pool– resulting in a direct saving in water usage
- Replacement of filter media in the open gravity sand filter
- Installation of the electric mobility chair
- Small plant dosing system upgrades to meet Australian Standards
- Upgrades to Disability Change Room
- Creation of Family Change Room

Gawler Aquatic Centre Needs and Feasibility Analysis

The Gawler Aquatic Centre Needs and Feasibility Analysis, endorsed by Council in March 2017, provides a strategic assessment for the future provision of community aquatic facilities within Gawler. The study provided a Needs Assessment that investigated the facility, population and participation, and through community engagement the needs and desires of centre users and the community.

The outcome of the Feasibility Analysis provided concept designs for a new facility on the existing Aquatic Centre site that included indoor and outdoor pools to better allow the Centre to cater for the increasing demand for its services. The designs also included strategic links to the Gawler and Districts Tennis Association courts and recommended that as the next phase of the long-term project would be a Master Plan for the Essex Park and Gawler Showgrounds.



Gawler Aquatic Centre refurbishment

Community Loans

Council has historically provided loan funding support to various local sporting Clubs to enhance sporting facilities for the Gawler community.

This year, the following funding was provided.

Club	Loan Amount	Purpose	Loan Basis
South Gawler Cricket Club	\$20,000	Installation of turf wickets at Eldred Riggs Reserve	Council funds. Interest-free over 15 years
Karbeethan Sporting Association	* \$145,000	Clubrooms construction	Interest-free, expiring December 2021
Gawler Central Sporting Club	\$20,000	Renovation and extension of Sporting Club Administration Centre	Council funds. Interest-free over 10 years
Gawler Bowling Club	\$100,000	Replacement of two synthetic bowling surfaces	Variable interest rate Cash Advance Debenture facility established with the Local Government Finance Authority. Club can draw down and repay the overdraft balance as their cashflow permits. Facility expires September 2026. Interest costs incurred repaid to Council by the Bowling Club on a quarterly basis.

*Conversion and extension of existing loan to an interest-free basis, effective from February 2017.

The loan funding has enabled the respective Clubs to be able to further develop their facilities on behalf of their members and the wider community.

Active Town Precinct

The Active Town Precinct Project is the construction and upgrade of outdoor facilities to establish a cycling hub in Pioneer Park. The Precinct will create an active, flexible and engaging outdoor space for the region's residents and visitors. The Active Town Precinct will attract more visitors, including cyclists, who will contribute to business growth for main street traders, creating new jobs in Gawler and the region.

The Project will deliver the following:

1. installation of a UV shade-sail over existing outdoor deck
2. installation of a stainless steel bicycle repair stand including pump and wheel chock
3. construction of new public amenities block including one male, one female and one disabled access public convenience
4. construction of at least five cycle storage/lockers
5. installation of at least five bicycle racks – each 20 bike capacity
6. installation of at least four timber benches – 20 seat capacity
7. installation of a bollard mounted, dual charge electric charging station on pedestal mount, for electric bikes, mobility scooters and electric cars
8. installation of a privacy screen for the amenities block
9. installation of visitor information signage

Council was successful in obtaining \$59,480 of the total project cost of \$132,177 from the Australian Government National Stronger Region's Fund. The concept design for the project was adopted by Council in May 2017 and the project is due for completion by 30 November 2017.

OBJECTIVE

3.3 Provision of sufficient structured and informal recreation facilities

Gawler Youth Recreational and Open Space Precinct (Clonlea Park)

The Youth Precinct at Clonlea Park is a facility like no other in Greater Adelaide and the Barossa region. The precinct is a vibrant and safe, child and youth friendly, multi-use recreational and sports zone. It enables universal access for the region's youth, community and tourists as well as spectators and users of the skate park.

This year Council activated the space with a skate park competition, various skate park activation workshops, and a rock climbing activity. The use of the space continues to increase with countless picnics and other activities being regular activities at the Precinct.



Rock Climbing activity

Council Reserves

Council has an extensive network of parks and reserves of various standards throughout the Council area, including sports fields, regional parks, irrigated neighbourhood parks, partially irrigated neighbourhood parks and non-irrigated neighbourhood parks/natural areas.

The Development Act 1993 provides for open space from new land divisions that is suitable for the passive and active recreation needs of the community to be vested to Council.

During 2016/17 Council commenced a review of the maintenance of open spaces particularly in relation to:

1. New standards and requirements for land development and land division
2. Open Space Design Guidelines development
3. Financial analysis of new land development
4. Results of Operational Reviews
5. Arboriculture operations review
6. Landscape Irrigation Management Plan
7. A Maintenance Resourcing Strategy for Forecast Maintenance growth beyond 2017/18.

Gawler Sport and Community Centre

This year the Gawler Sport and Community Centre catered for 140 Hire Groups which resulted in 4,400 individual bookings. On the back of the recently developed "Theme Skate" concept the skating program at the Centre grew by 12% with 11,830 people attending skating sessions throughout the year.

The Fitness programs (Gentle Fitness and Strength for Life) attracted 1,928 participants with the Gentle Fitness Program continuing to grow. The Centre upgraded Audio Visual Equipment in its four main meeting rooms significantly improving user functionality, audio, screen size and display. Upgrades to the light and sound bar in the Stadium ensured it remained compliant and increased the user experience for the growing skating program.

During December 2016, the Centre's stadium air-conditioning was replaced with five evaporative coolers at a cost of \$80,000. This air-conditioning upgrade included relocating two units to the eastern side of the stadium and installation of roof vents to improve air-flow and patron comfort.



Superheroes Theme Skate Night

OBJECTIVE

3.4 Gawler to be recognised internationally as a child and youth friendly community

Recognition as Child Friendly City by UNICEF

The Town of Gawler is still recognised by UNICEF as a Child Friendly City. Council is continuing its work with local networks such as the Child and Youth Friendly Greater Gawler Action Group and Gawler Youth Workers Network who have representatives that advocate, enhance and further develop facilities, spaces and services for young people in Gawler.

Early Literacy and Outreach Services, Programs and Spaces

The Gawler Public Library has a strong focus on early literacy services, programs and spaces for the community. The Library holds free weekly story time sessions during the school term to promote early literacy skills in young children and their families. Activities for children are offered during the school holidays, and the Library maintains a focus on literacy by promoting reading to children of all ages. The Library is a child and youth friendly space.

The Gawler Public Library promotes a number of national and state initiatives, aimed at improving literacy in young people. These initiatives include Book Week, National Literacy and Numeracy Week, National Simultaneous Storytime and the Summer Reading Club. The Library also distributes free toddler and pre-school book packs from the Little Big Book Club.

Civic Centre Youth Space

The Council continues to be a leader in developing child and youth friendly communities with the provision of a Youth Space in the new Civic Centre. The Space will help to increase youth participation in community life, improve youth health and well-being and build capacity in Gawler's young people. This will be achieved by working with other local services to provide educational and upskilling workshops, information and mentoring to Gawler's young people.



Harmony Day activities in the Library

OBJECTIVE

3.5 Recognise, respect, support and advocate on behalf of volunteers

Volunteering with Gawler Council

Council had 90 active volunteers involved in six different programs this year:

- Graffiti Removal Program
- Skating programs at the Gawler Sport and Community Centre
- Library programs
- Visitor Information Centre
- Gawler Clock Tower
- Various Youth programs

Council volunteers provided thousands of hours support to the community through Council volunteer programs. Many of these programs could not function without Council's dedicated volunteers. Planning is underway for new and rewarding opportunities for Council volunteers

This year, Council also offered volunteers training opportunities. Many of these were role specific and ranged from customer service training to traffic management. Training sessions were not only designed to assist volunteers in undertaking their roles, but also growing their skill sets and providing opportunities to network with other Council volunteers and staff.

Gawler Volunteer Resource Centre

Council continued to support the Volunteer Resource Centre, through membership of Northern Volunteering SA Inc. to fund services delivered by Northern Volunteering. This included support to community organisations and volunteers for training and recruitment.

Volunteer Recognition Events

National Volunteer Week was celebrated in May of this year. The theme of 'Give Happy, Live Happy' inspired the celebrations. Volunteers were hosted by Elected Members and staff at the Gawler Cinema, where Council in partnership with Community House thanked volunteers with the opportunity to watch a movie, have a nibble and catch up with fellow volunteers. The event was enjoyed by all and was a fitting way to thank Council volunteers for their valuable contribution during the year.

Council also recognised its Volunteers, Section 41 Committee and Working Group Members with a celebratory Christmas event at the Prince Albert Hotel. Volunteers were recognised for significant years of service to the community through volunteering at Council. The event brought volunteers, Committee Members and staff together for an evening of fun and thanks.

Gawler Civic Centre

Volunteers will be an integral part of the future operations of the redeveloped Gawler Civic Centre. Council will be seeking support from people who want to volunteer in arts and cultural programs, visitor services and heritage services when the facility opens.

OBJECTIVE

3.6 Encourage the development of the Arts

South Australian Living Artists (SALA) Festival

The South Australian Living Artists (SALA) Festival takes place from 1 to 31 August of each year and is the largest celebration of visual arts in Australia. SALA is an innovative open access visual arts festival presenting thousands of artists through unique collaborations and



Christmas Lunch for Council volunteers

exhibitions in hundreds of exhibition spaces throughout metropolitan and regional South Australia.

Since 2013 the Gawler Business Development Group has coordinated the Gawler Art Trail with the aim of activating spaces across the community with the display of artworks from local artists, community groups and organisations. The 2016 event showcased exhibitions of local artists' works at 11 venues throughout Gawler.

Youth Urban Arts Program

The Youth Urban Arts Program aims to:

1. Build capacity via arts skills in disengaged young people
2. Reduce graffiti in the town
3. Provide opportunities for the young people to become community contributors and show case their art skills

This year, young people in the Program delivered a mural on the lower level of the multi-level carpark. This was completed by a local artist and Trinity College students. Artwork was completed on CCTV poles at Clonlea Park as part of the schools community outreach program, and a mural was completed on the toilet block at Clonlea Park.

Youth Artist Sponsorship Program

The Youth Artist Sponsorship Program continued to recognise and encourage the achievements of young residents of Gawler, 12-25 years of age who seek to proactively develop their art skills and further enhance their capacity to contribute to the local community.

OBJECTIVE

3.7 Create a safe community environment

Disability Access and Inclusion Plan

Gawler Council in collaboration with the Barossa, Light and Mallala Councils is developing a Regional Disability Access and Inclusion Plan. The aim of the Plan is to improve access for all and increase the number of opportunities for people with a disability that live, work, play, volunteer and visit in Gawler and the surrounding Council areas. The Plan will outline proactive strategies to enhance Council policies, practices, services and facilities to improve access for people with a disability.

To effectively respond to the aspirations and needs of people living with disability, community participation and input into the process is crucial. A series of community workshops were held in each of the participating Council areas. The Gawler workshops took place in August. The draft plan is currently being finalised.

Traffic and Parking

Council undertook programmed initiatives at local schools to monitor public safety and traffic management during child drop off and pick up times. The program was

conducted over several months involving observations of unsafe practices by drivers dropping off and picking up children. The public safety campaign highlighted a number of breaches of the Australian Road Rules. Where appropriate, Council issued warnings and or expiation notices to drivers.

CCTV Camera Network

Council has been successful in obtaining \$100,000 from the State Government Attorney General's Department as a contribution towards delivering a new Closed Circuit Television (CCTV) system for Gawler. Linking directly to the Gawler Police Station, the new system will provide comprehensive coverage along highly visited areas such as Murray Street, Julian Terrace, Lyndoch Road, Cowan Street and Finnis Street. This improved coverage and access will allow real-time viewing of high-definition footage assisting with the effective management of crime, vandalism, accidents and anti-social behaviour in Gawler.

Locations for the new CCTV system have been developed in consultation with Gawler Police, local business owners and the community. The CCTV project is within this year's Council's budget and will be delivered in early 2018.

Animal Management

The Town of Gawler's Animal Management Plan covers a wide range of animal management issues including ways to minimise dog attacks in Council parks and reserves. The Animal Management Plan is effective until 2019 when it will be reviewed.

The Plan includes a specific focus on dogs and cats and encourages responsible pet ownership.

This year, Council adopted key initiatives including the creation of Gawler's first dog friendly park and 'on and off leash' areas.

Dogs in Gawler

Council is investigating suitable locations for a dog friendly park in Gawler. The project also includes examining current shared-use areas (walking, cycling and jogging) with the view of considering 'on and off' leash areas.

This year, General Inspectors (Rangers) responded to 443 wandering dogs and dealt with 45 dog attacks. As at June 2017 there were 5334 dogs registered in Gawler.

Dog Door Knock Survey

Council's Animal Management Officers conducted the dog door-knock program by contacting over 1500 unregistered dog owners, an increase in the previous year's 1400 unregistered dogs. A new initiative to reduce the number of unregistered dogs in Gawler was introduced this year. Owners of unregistered dogs were issued notices about the requirement and importance of dog registration and ensuring that they microchip and vaccinate their dogs.

Birds of Abundance

Council continued to actively disturb flocks of pigeons in and around Gawler. They joined other Councils, businesses and community organisations in the region, The University of South Australia and the Local Government Association and the Department of Environment, Water and Natural Resources to undertake a research project on control measures for little corellas.

Corellas are referred to as birds of abundance. Each year corellas cause considerable damage to assets and numbering in their thousands become a nuisance to residents and businesses. The defoliation corellas cause to native trees is a growing concern. In March the Little Corellas Project Report undertaken by UniSA was released. It recommended that the responsibilities for implementing actions should be shared the State Government, the LGA and local communities. The outcomes of the research will be utilised in the development of the state-wide strategy by the Department of Environment Water and Natural Resources with input from the Local Government Association and councils.

Upgrade Public Lighting

Council delivered various street lighting upgrades throughout Gawler to improve safety for pedestrians and road users. The following upgrade works were completed:

1. Upgraded street lighting installations on Porter Street, Gawler with LED lighting
2. New street lighting on School Road, Gawler with LED lighting
3. Upgrade to street lighting on Ward Terrace, Gawler East with LED lamps
4. Upgrade to street lighting Alexander Avenue, Evanston Park (near Trinity College) with LED lamps
5. Completed design of a street light upgrade for Murray Road, Willaston (for future upgrade and new lighting installation)
6. Single LED light installations at rural road intersections as follows:
 - Athol Road – Griffith Road intersection - Kudla
 - Athol Road – Milne Road intersection - Kudla
 - Hillier Road – Pearson Road intersection – Hillier

Council is regularly liaising with SA Power Networks in response to public street lighting requests received from the community to maintain existing lighting infrastructure under their ownership, care and control. This year Council responded to 20 community requests for improving public street lighting. In addition, Council is working with SA Power Networks to improve existing priority street lighting assets in line with the Street Lighting Audit Report.

Building Fire Safety Committee

A Building Fire Safety Committee is set up under Section 71 of the Development Act 1993 to scrutinise the fire safety of buildings that have been identified as having inadequate fire safety provisions. Council's Building Fire

Safety Committee increased its number of committee meetings from the mandatory 3 to 4 to manage the increase in the number of inspections.

Building Inspections

Council maintained its focus on building inspections, all mandatory stages of construction was subject to a building inspections. The inspection targets are 66% for licensed builders, 90% for owner builders and all new swimming pools require a mandatory 100% inspections. The 100% inspections is based on 80% inspected in 2 weeks from notification with the balance inspected within 2 months

SA Police

Council staff attend regular month meetings with the South Australian Police Department (SAPOL) to discuss a wide range for issues, including anti-social behaviour, traffic management, event management, education, graffiti and other public health issues and other public safety matters.

Dry Zones

Council is committed to working with the community to create a vibrant, liveable town with public places that are safe, welcoming and promote social interaction. An important strategy in creating a safer Gawler is developing diverse areas with a range of entertainment, activities, events and attractions that are drug and alcohol free or that promote the responsible consumption of alcohol. Council is taking a collaborative approach to achieve meaningful improvements issues associated with alcohol and drug abuse in the Community.

Gawler Road Safety Group

The Gawler Road Safety Group was founded in 2002 and consists of dedicated volunteers from various sectors of the community including members of SAPOL, Motor Accident Commission, local educators, members of the general public, the Member for Light the Hon Tony Piccolo MP and Council staff. Members of the group share the same objective in promoting road safety and educating the community on the importance of road safety to encourage safer driving behaviour.

This year various initiatives were undertaken by the Group to raise awareness and improve road safety in Gawler. Some of these initiatives included:

- Use of the Group's speed trailer to raise awareness of vehicle speeds on various roads
- Distributing bin stickers to raise awareness for road safety
- Raising funds for a new speed trailer through various fund raisers at local shopping centres, Gawler Show and Village Fair
- Applying for grant funds

The Gawler Road Safety Group was successful in securing a Community Grant from Council towards a new speed trailer project.

OUR ENVIRONMENT

GOAL 4:

To Respect and Nurture the Environment.

OBJECTIVES

- 4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor
- 4.2 Support development that respects the environment and considers the impacts of climate change
- 4.3 Protect environmentally significant areas of native vegetation for present and future generations
- 4.4 Support sustainable use of natural resources and minimise further waste to landfill
- 4.5 Support provision of useable open space that preserves natural habitat and biodiversity

OBJECTIVE

4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor

Gawler Urban Rivers Biodiversity Program

Council has completed the 2016/17 program which represented the fourth of a five-year joint program funding agreement with the Adelaide and Mount Lofty Ranges Natural Resources Management Board (NRM). Council is assisted in the management of this program by the Gawler Urban Rivers Biodiversity Working Group represented by Elected Members, members of the community and the NRM.

The budget for this year's program was \$110k with the following key milestones achieved:

1. Completion of program audit and sign-off by council and NRM representatives of the river corridors recovery and follow-up biodiversity program achievements post 2016 flood events
2. Weed control programs completed in the river corridors with particular emphasis on eradication of cane infestations within the North Para River corridor and the introduction of prickly pear eradication program in all river corridors
3. Placement of 410 tonnes of erosion rock armouring along the North and South Para River Corridors
4. This year's planting program consisted of following:
 - a. Purchase and transfer of 5000 plants from local providence nurseries to the council nursery
 - b. Planting of 3,330 plants inclusive of 750 plants provided by local NRM Board for Reid Reserve plantings with the rest of plantings occurring in the North and South Para River corridors
5. Introduction of an on-going maintenance program for previous planting locations inclusive of infill planting, weed spraying, slashing and follow-up watering funded from existing depot maintenance budget allocations.



Placement of erosion rock for the Gawler Urban Rivers Biodiversity Program

Gawler River Floodplain Management Authority

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are Adelaide Hills Council, Adelaide Plains Council, The Barossa Council, Town of Gawler, Light Regional Council and City of Playford.

The GRFMA has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

During 2016/17 the GRFMA undertook two significant consultancy studies,

- Bruce Eastwick North Para Flood Mitigation Dam – Dam Height Increase Feasibility Review; and
- Gawler River Flood Review report;

Bruce Eastwick North Para Flood Mitigation Dam – Dam Wall Height Increase Feasibility Review

This Review found whilst it is technically feasible to raise the height of the Dam (ie no apparent insurmountable technical problems); further certainty on cost and the relevant cost/benefit ratio for this work is required. The Board resolved to defer further consideration of raising the dam wall proposal until outcomes of any proposed work on the lower Gawler River (Northern Floodway Project) are completed and reviewed.

Gawler River Flood Review report

Most notably during the period 28 September 2016, through to the 5 October 2016 South Australia experienced an extreme weather event that resulted in significant localised rainfall and storm damage to community infrastructure.

This resulted in a major flood event on the Gawler River Floodplain with approximately 250 properties being severely affected.

The GRFMA immediately initiated work to carry out a hydrological review of the 2016 Flood event so that options for flood event mitigation in the Lower Gawler River could be considered.

Following receipt of the report and consultation with all constituent councils and stakeholder representatives from

the lower Gawler River, the GRFMA adopted the following recommendations of the 2016 Gawler River Flood Review report;

Recommendation 1: River and levee maintenance should be the responsibility of a single authority that has the necessary resources and access rights to maintain the river in good condition from a flood conveyance as well as a biodiversity perspective.

Recommendation 2: River condition and levee maintenance repair work should be undertaken as a matter of high priority.

Recommendation 3: The GRFMA proceed with developing concept designs for establishment of a Northern Floodway, in addition to the construction of a new river levee system so that consultation with affected landholders can proceed.

Recommendations 2 & 3 have an indicative first estimate cost of \$27 million

THE GRFMA is now working with the State Government and constituent councils on a suitable funding proposal to implement the "Northern Floodway" recommendation as a matter of priority.

Delivery of a long term and sustainable solution to mitigation of flooding in the Gawler River floodplain will require engagement with and resource commitment from all three spheres of government (Local, State, Federal) and other funding partners and beneficiaries.

Biodiversity Management Plan

Council has commenced the procurement of a Biodiversity Management Plan to identify gaps in current vegetation surveys, ensure existing areas of biodiversity value are protected and to develop action plans for various open space areas to achieve future improved biodiversity outcomes in a prioritised manner. The action plans will guide future funding for revegetation programs in specific reserves, weed management programs, roadside vegetation programs and provide key management strategies for various environments including steep creeks.



Willaston Cemetery

The Biodiversity Management Plan will form a key strategic document for the Town of Gawler guiding the implementation and delivery of many future projects and ensuring not only the river corridors are conserved and enhanced, but the other unique environments in Gawler such as the Willaston Cemetery and Gawler East hills escarpment will be conserved and revegetated with the appropriate species to maximise biodiversity in the Council and wider region.

OBJECTIVE

4.2 Support development that respects the environment and considers the impacts of climate change

Adelaide Mount Lofty Ranges Bushfire Management Committee

The Adelaide and Mount Lofty Ranges Bushfire Management Committee continues to meet on a regular basis and is represented by nominees from Emergency Services, State Government agencies and all Local Government Councils abutting the Adelaide and Mount Lofty Ranges region. The committee deals with strategic directions in relation to the risk from bushfires and determines the commencement and conclusion of the bushfire season within Region One of the Adelaide and Mount Lofty Ranges.

Flood Safe

Council continues to partner with the State Emergency Service and South Australian and Australian Governments to implement the FloodSafe Program. The FloodSafe Program is funded by the Department of Environment, Water and Natural Resources, the Adelaide and Mount Lofty Ranges Natural Resource Management Board and Gawler Council.

The FloodSafe Program this year introduced the mapped flood-prone areas. Some of the local issues addressed included:

- Local risks
- Historic flooding in the area
- Having a flood plan to reduce the risk to business equipment, stock and staff
- Protecting your family and property
- Understanding BOM Flood Watch and Flood warnings
- Having a home emergency kit
- How to call for SES assistance

Fire Prevention Program

Council's Fire Prevention Officers undertook their annual audit of Gawler's rural and urban areas looking for overgrown vegetation and tall grass as part of Council's Fire Prevention Program.

Gawler is situated in a high fire risk zone and Council reminds all residents to be proactive and reduce the risk of fire by removal of dry grass, cleaning gutters of debris,

clearing vacant blocks and placing fire breaks around their properties. Council's Fire Prevention Officers inspect properties under the Fire and Emergency Services Act, 2005.

Overall the response by residents has been pleasing with slashing and clearing of potentially flammable undergrowth, including weeds, grass and other growth to a maximum height of 10cm.

Council worked closely with the local County Fire Service (CFS) and adjoining Councils to address fire safety throughout the region. It is important that all residents in Gawler do their bit and clean up properties for the safety of the community and the region'.

Environmental Management Plan

This year, Council commenced implementation of strategies identified within the Environmental Management Plan. Some of the initiatives included an energy audit of Council buildings such as the Sport and Community Centre and the Finnis Street Car Park. The projected savings from reducing energy consumption through improving lighting and air-conditioning created an opportunity to undertake a financial analysis which subsequently resulted in Council recommending the appointment of an Environment and Sustainability Officer,

Council considers environmental management a high priority for Gawler. The Town of Gawler is renowned for its built and cultural heritage and rich natural environment. The core themes for environmental initiatives encapsulated in the Environmental Management Plan include:

- Built Environment
 - o Objectives and strategies to address sustainable development and to protect the unique built character of the town
- Resource Management
 - o Objectives and strategies to support sustainable resource management and reduce waste generation
- Climate Change
 - o Strategies and actions to support climate change mitigation and adaptation
- Riverine and Natural Environment
 - o Strategies and actions to protect and enhance the town's riverine and natural environment
- Community Culture and Environment
 - o Strategies for supporting community awareness and involvement in environmental management

The environmental policy developed through the Plan will seek to:

- Apply best practice in environmental management
- Ensure compliance with environmental legislation and develop procedures designed to meet environmental performance requirements
- Identify, manage and reduce Council's impact on the environment and identify risks associated with

- environmental performance
- Define details of when environmental management and mitigation measures are to be implemented
- Provide stakeholders with training and clear environmental management control measures
- Demonstrate due diligence

Advocate for the Electrification of the Gawler Line
An efficient public transport system is critical to support population and jobs growth. Fast and efficient rail infrastructure will increase connectivity between Adelaide and the region, attracting a skilled workforce and increasing liveability. Railway electrification to the Gawler Central railway station will bring passenger WiFi that will further benefit local commuters as well as attract tourists to the public transport system. An electrified railway will also reduce environmental impacts that the current diesel trains create. Town of Gawler continues to advocate for this important project.

Electric Car Charging Points

In December 2016 Council installed a free electric car charging station at the Gawler Administration Centre on High Street. The charging station is linked to the Charge Point Australia Network through which the Charge Point Website and app provides real time information to drivers of electric vehicles. Information includes whether the charging station is available or being used, the cost of the station and location through an interactive map.

The electric charging station primarily services the Council's own HPEV vehicle (Mitsubishi Outlander), and has been used by a number of other vehicles

Data tracking on the charging station has shown that the HPEV Council vehicle alone reduces fuel savings of 96.17 litres in three months and 203kg of Greenhouse Gas Emission reduction. Council will install a second electric vehicle charging station at Pioneer Park later this year.



Electric Charging Station

OBJECTIVE

4.3 Protect environmentally significant areas of native vegetation for present and future generations

Regulated Trees and Native vegetation

Council is responsible for assessing Development Applications for the removal of all Regulated and Significant trees within the Local Government Area. As measured 1 metre above natural ground level, Regulated trees have a trunk circumference between 2-3 metres and Significant Trees having a circumference greater than 3 metres.

Native Vegetation Willaston Cemetery

The Willaston Cemetery is a square area of land which is framed by a belt of natural bushland, including a Plantation Reserve which contains rare endemic vegetation. This belt of native bushland bordering the Willaston Cemetery yields significant information relating to the State's natural history and the flora of the Willaston area. Reports of the late 1830s record the Gawler area as being mostly grasslands with a light coverage of trees. Exceptions were Willaston and Peachey Belt, both of which had areas of dense scrub.

The bushland in the Willaston cemetery is considered the best-preserved area of pre-European vegetation in the Gawler area and provides a significant record of the local landscape prior to European settlement. The belt contains the presence of many significant native species as well as seventeen plant species of Conservation Status in the Southern Lofty botanical region, including 4 Rare, 1 Threatened, 1 Vulnerable and 1 Endangered species. The listing of the Cemetery as a State Heritage place took into account this significant remnant vegetation as well as the highly significant heritage cultural and built heritage of the burial area.

The Town of Gawler in partnership with Tree's For Life are actively involved in the conservation management of the bushland belt. Quarterly site attendance focuses on the following activities:

- Species identification
- Weed management
- Regeneration

Property Divestment versus Native Vegetation

Council continues to support the protection of significant or remanent areas of native vegetation through its considerations of land for divestment. Any Council owned land, which is investigated as potentially surplus to operational requirements is reviewed for existing and future opportunities relative to native vegetation protection. The land may provide an existing environmental benefit through its location (i.e. river frontage), configuration (linkage between established high biodiversity sites) and/or established vegetation (regulated or significant trees or vegetation). These elements are considered by Council prior to declaration of the land as a potential divestment opportunity.

OBJECTIVE

4.4 Support sustainable use of natural resources and minimise further waste to landfill

Northern Adelaide Waste Management Authority

The Northern Adelaide Waste Management Authority (NAWMA) is a Local Government Regional Subsidiary of the Cities of Salisbury and Playford and the Town of Gawler. It provides waste management services to client Councils including The Barossa, Barunga West, Clare/Gilbert Valley, Copper Coast, Goyder Regional, Light Regional, Mallala, Mount Remarkable, Peterborough, Yorke Peninsula and Wakefield Regional.

NAWMA coordinates kerbside waste management collection in the Playford, Salisbury and Gawler region. The three-bin collection service incorporates household waste, recyclables and garden/food organics. At its centre at Edinburgh North, NAWMA administers and operates a:

- Waste Processing Facility for the sorting of recyclables for market
- Baling of residual waste for its Uleybury landfill
- Resource Recovery Centre, incorporating a public drive through Waste Transfer Station, a Salvage and save retail operation and Scout Recycling Centre
- Environment Education Centre as an interactive facility to promote environmentally sustainable waste management practices

Two Councillors and one staff member from the Town of Gawler sit on the NAWMA Board. The NAWMA Waste Management Strategy 2015-2025 is the result of the NAWMA Board and NAWMA staff undertaking a robust and intensive review of the organisation and its future capacity to meet the waste requirements of its constituent Councils, the Council's residents and businesses and NAWMA's growing customer base outside of the constituent council's regions.

Depot Green Waste Recycling – Mulch

The Councils Horticulture Services actively contributes to sustainable biodiversity outcomes via returning appropriate arboricultural waste from maintenance services into mulch which is utilised in cyclical native garden bed re-mulching.

Southern Urban Areas Infrastructure – Recycled Water

As part of the Southern Urban Areas Infrastructure Delivery Deed, a stormwater harvesting and distribution scheme is planned for delivery, inclusive of aquifer storage and recovery (ASR). As part of the scheme, recycled stormwater infrastructure will continue to be installed throughout the land developments of Aspire, Orleana Waters and future land parcels to the east. Various sections of purple pipe have been installed along various new roads as they are constructed in these land developments to supply recycled water to future open space reserve areas for irrigation purposes and reduce reliance upon existing potable mains water supply.

Civic Centre Redevelopment

For the Civic Centre redevelopment to be realised, a significant amount of demolition has been required. Demolition of the 1980s extension to the rear of the Town Hall Building and the Murray Street entrance link were completed in May 2017. Approximately 85% of all waste materials from the demolition will be recycled via a waste transfer station. Metals will be extracted using electromagnets and smelted to create new materials. Bricks and cement will be crushed and used in road bases and timber will be chipped for use in landscaping.



Depot green waste recycling - mulch

OBJECTIVE

4.5 Support provision of useable open space that preserves natural habitat and biodiversity

Land Division Guidelines

Council's land division guidelines have been updated to contain more detailed policies related to open space land that may be donated to Council as part of urban development. This includes policies for achieving natural resource management and conservation objectives prior to land being accepted by Council.

Land Division Processes

As part of the land division process, and where a division (subject to criteria) divides land into more than 20 allotments, up to 12.5% of the relevant area is vested to Council to be held as open space. Where land is vested to Council as a 'reserve' or open space, this land generally becomes 'Community Land' (under the Local Government Act 1999) owned and managed by the Council for the benefit of the local community.

Open Space Management

Council continues to experience a significant period of growth, with many new residential land developments creating and vesting to Council additional public infrastructure and open space. This requires on-going maintenance by the Council.

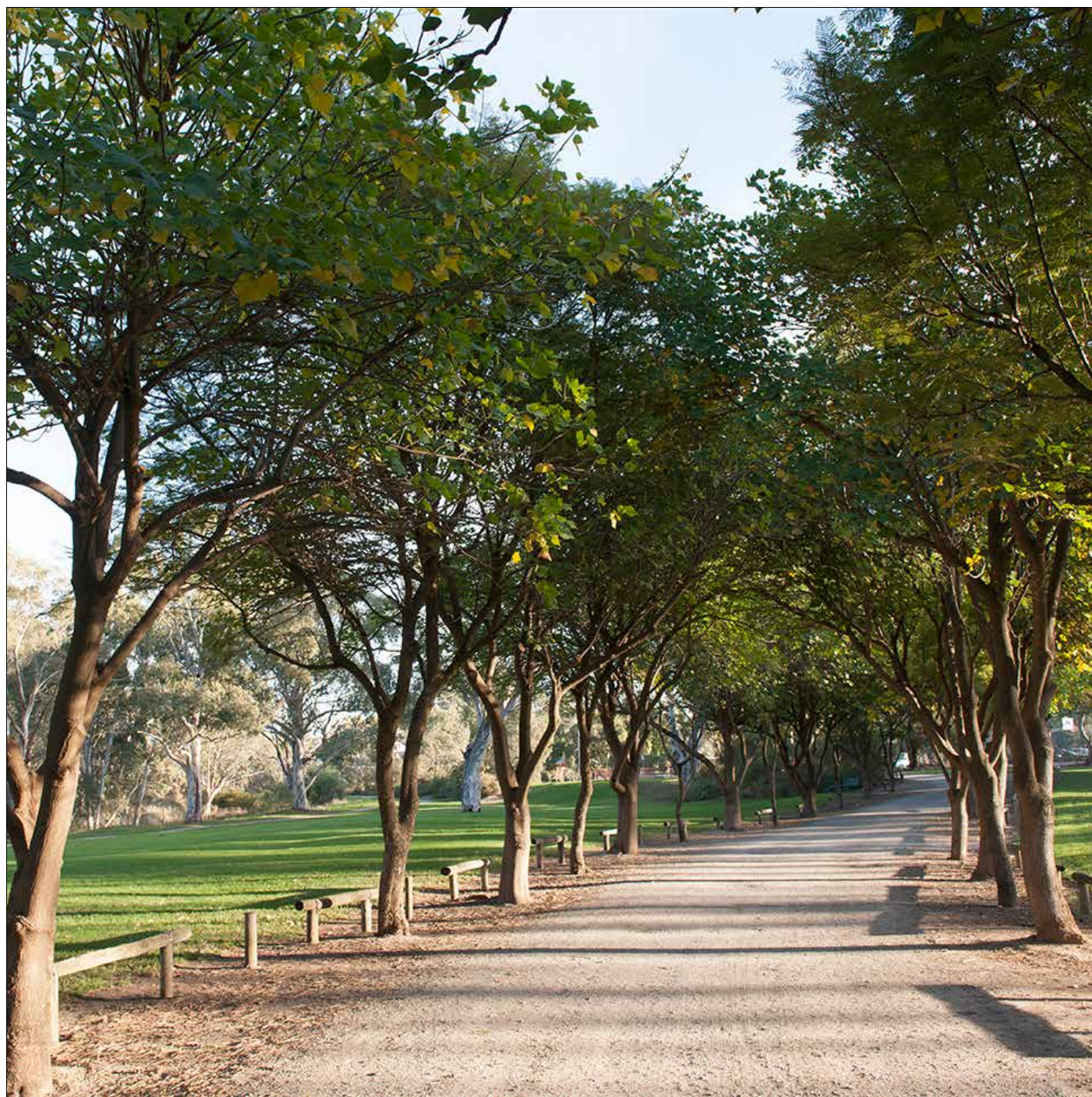
In April 2017 Council staff presented a report advising that existing major open space parks in new residential land developments which have been subsequently vested to Council over the last 5 years have been delivered to higher landscape designs, features and higher quality of finish than any existing classes or spaces across Council. This has resulted in an increase in the estimated average maintenance costs which are approximately 31% higher on new land division 'Class B' parks. Comparisons show that for current 'Class B' parks maintenance an average of \$48,000 per hectare per year compared to an average of \$63,000 per hectare per year for new land divisions open space maintenance. This resulted in a request for an additional \$475,000 of funding to support maintenance in new residential land developments.



Open space

Due to the significant impact on Council's Annual Budget, Council staff presented short and long term operational and strategic changes for consideration in this land development in an improved integrated and sustainable manner. A Land Development Open Space Working Group has been formed given the significance of this matter on the Council's long-term future. This Group consisting of key administrative Council executive and staff from the planning, engineering, town services and finance business units have been tasked with considering key stages in the development's assessment and giving greater financial planning associated with land development. This Group will have oversight of the change management processes proposed.

An update report was presented to Council in June 2017. Council responded to this matter requesting further consideration by staff on town equity and the suitability of higher service standards; i.e., costs, in new residential land developments. Council staff were in the process of reviewing and presenting the proposed possible reductions in the maintenance regimes that could be applied to existing open spaces in new residential land developments in a future report to Council early in the new financial year.



Clonlea Park Reserve

OUR LEADERSHIP

GOAL 5:

A Strong, Vibrant Community.

OBJECTIVES

- 5.1 Support and encourage community teamwork
- 5.2 Be recognised as a 'best practice' Local Government organisation
- 5.3 Deliver ongoing effective and efficient services, including support for regional collaboration
- 5.4 Create and support community partnerships that contribute to the implementation of this Plan?

OBJECTIVE

5.1 Support and encourage community teamwork

Gawler Youth Advisory Committee

The mission of the Gawler Youth Advisory Committee (GYAC) is to recognise and voice the issues, views and ideas of young people and promote a positive image of youth within the Gawler community. The GYAC aims to serve the community and act in an advisory capacity to the staff and Elected Members on matters pertaining to the purpose and place of young people in Gawler.

This year GYAC achievements included:

- Volunteering at youth events
- Running monthly Local Area Network (LAN) gaming parties in partnership with FragNation.
- Holding Youth Week events including a Stress Less festival and Open Mic Night
- Contributing to monthly articles to The Bunyip NOW Generation column
- Attending various training and development opportunities

Child and Youth Friendly Greater Gawler Action Group

The Child and Youth Friendly Greater Gawler Action Group has been the main steering group behind the Child Friendly initiatives within Gawler. Council continues to work closely with the Group to maintain strong partnerships, advocate for additional services and further develop existing programs and services to best serve the youngest community members. The Network has approximately 20 children's services represented which play vital roles in children's active participation, safety, health, education, belonging and play and leisure.

Gawler Youth Workers Network

Council continues to facilitate the Gawler Youth Workers Network to maintain strong partnerships, advocate for additional services and further develop existing programs and services to best serve youth community members. The Network has upwards of 30 youth services represented, all who play vital roles in the health and wellbeing of young people.

Friends of Gawler Library

Gawler Public Library highly values the contributions made by individual volunteers and by the Friends of Gawler Library. The Friends is a dedicated group of volunteers who support and promote the Library, its services and programs. The Friends meet monthly and raise funding primarily through book sales and the sale of

library bags. Funds raised support Library and community programs, author events and additional small equipment purchases for the Library.

Volunteers also provide valuable support to the Technical Services and Home Visits programs. The Technical Services volunteer ensures new library items are processed efficiently, ready to be catalogued and added to the collection by staff. The Home Visits program ensures that housebound community members are still able to access library resources, as volunteers select and deliver books and other library materials to their homes. Volunteers also contribute to specific Library projects, such as the Radio-frequency Identification (RFID) tagging blitz that took place in May at the Evanston Gardens Library. This year volunteers contributed around 30 hours each month to the Library.

Graffiti Program

Council's Volunteer Graffiti Removal Program continues to be an effective and strong contributor to community partnerships and civic pride. A strong focus has been on improving graffiti removal methods and training, which has resulted in a more professional outcome for the structures which were cleaned. Strong community links and networks with residents assisted in the quicker removal of graffiti. Local businesses are working closely with Council which also contributes to fast and efficient removal. Council continues to work with South Australian Police (SAPOL) and Council's Youth Development Program to assist young people with better choices.

During the last year:

- Council recorded 837 requests to remove graffiti
- The Graffiti Volunteer Team worked 991 hours removing graffiti
- Graffiti hits removed 2,841



Graffiti removal

Gawler Visitor Information Centre (VIC)

The Gawler Visitor Information Centre (VIC) had 34 dedicated and passionate volunteers assisting visitors to Gawler through their customer service role and weekend operations of the VIC. This year the volunteers provided 5,663 hours of service welcomed 17,785 visitors to the VIC. Playing a pivotal role for tourism in Gawler and the surrounding regions, the VIC provided responses to 10,063 enquiries specifically related to Gawler.

Welcoming New Australian Citizens

Australian Citizenship represents full and formal membership of the community of the Commonwealth of Australia, and Australian Citizenship is a common bond, involving reciprocal rights and obligations uniting all Australians while respecting their diversity. Persons granted Australian citizenship enjoy these rights and undertake to accept these obligations.

Mayor Redman invites family and friends of residents being conferred with Australian Citizenship to witness the presentation of certificates to residents at regular periods throughout the year. The largest ceremony is held on Australia Day. This year, 36 recipients were presented with their citizenship certificate on Australia Day.



Welcoming new citizens at the Australia Day event

OBJECTIVE

5.2 Be recognised as a 'best practice' Local Government organisation

Local Government Recognition

Council has been recognised for its service delivery as follows:

- Recreation SA Watch Around Water Community Innovation Award
- PIA Award Plan to Place Award – Town Centre Urban Design Framework
- CFS Recognition for Controlled Emergency Evacuation Drills
- Gawler Relay for Life

Gawler Council Involvement in Related Sector Initiatives Council Members and Staff seek to participate in relevant sector wide bodies. The more significant of which include:

- Mayor – Local Government Association Board Member
- Mayor – Chair of the Metropolitan Local Government Group
- CEO – Local Government Professionals Board Member
- CEO – Barossa Regional Development Australia Board Member
- CEO – Local Government Association Research and Development Scheme Committee Member
- Team Leader Finance – SA Local Government Financial Management Group Committee Member
- Team Leader Recreation & Community – Regional Councillor Parks and Leisure SA/NT
- Coordinator Aquatic & Recreations Services – Recreation SA Aquatic Advisory Committee
- Manager Business Enterprises and Communications – Treasurer of the Australian Performing Arts Association
- Manager Business Enterprises and Communications – Performing Arts Touring Alliance Councillor

Audit Committee

Pursuant to Section 126 of the Local Government Act 1999, Council has an Audit Committee. Membership of the Audit Committee comprises a minimum of three members of Council (including the Mayor) and a minimum of two independent members. In accordance with the Committee's Terms of Reference, the independent members will have relevant financial, risk management and internal audit experience.

Key functions of the Audit Committee include:

- Reviewing the annual financial statements, to ensure that they present fairly the state of affairs of the Council
- Reviewing the Council's Strategic Management Plans (including annual Budget / Business Plan)
- Reviewing the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Council on a regular basis
- Liaising with Council's Auditor

Outside of the above, activities undertaken by the Committee this year included:

- Consideration of quarterly budget reviews
- Review of periodic Debtor Analysis reports
- Review of Risk Management Improvement Action Plan Progress reports
- Review of updated prudential report for the Civic Centre redevelopment
- Review of various financial policies
- Review of Gawler East and Residential Hills Zones Separate Rate proposal
- Review of Efficiency and Effectiveness report prepared by consultancy firm BRS (relative to Engineering, Regulatory Services, and Development Assessment business units)



PIA Award Plan to Place Award

Governance

All of Council's powers come from legislation. The decision-making process for Council starts with a statutory power or function conferred upon the Council by statute. The way in which Council makes decisions is by resolutions passed at Council meetings. Council does not act or make decisions through its individual Council Members, but as a whole. However administratively and practically, Council cannot itself attend to each and every matter and issue that arises for action and determination.

Accordingly, for the purposes of conducting its governing, regulatory and service activities effectively and efficiently, Council has in place a process of delegation. A delegation is the means by which Council may authorise another person or body to exercise certain powers and functions. Delegation enables Council to focus on policy and strategy and enables the day to day operations of Council to be carried out by Council administration.

Council's Governance Team has implemented new software to manage Council's delegations. This new software ensures that legislative changes are accurate and received in a timely manner. The software also saves a lot of time in updating and issuing delegations and preparing delegate reports for Council. Previously a manual process, this new system is a welcome and efficient addition to the Governance team.

An independent review of Council's governance processes and procedures was undertaken this year, which concluded that only minor changes were required to ensure best practices were in place.

Human Resource Management and Organisational Development

A minor restructure occurred at the Management level, culminating in the new position of Manager Business Enterprises and Communications. This position was created because of an organisational need, but also being cognisant of future new positions to be established as a result of the new Civic Centre and Business Development Hub. The organisational structure currently provides for the following new positions (which are not included in the 119 FTE):

- Civic Centre – Cultural Heritage Centre Coordinator (0.8FTE)
- Civic Centre – Gawler Civic Centre Operations Coordinator (1.0FTE)
- Civic Centre – Heritage Research & Collections Officer (0.4FTE)

Part of the increase in staff (0.88FTE) includes pre-existing positions at the Gawler Aquatic / Recreation Centre which were previously funded under a contractual service arrangement (and therefore not included in Council's FTE count).



Finance and Corporate Services division

One fulltime contract position (until 30 November 2017) was established to assist in the important planning and design phases of the \$55m Gawler East Link Road and construction will commence in early 2018. This position will consequently be treated as a capitalised expense against the Project and not expensed via Council's recurrent costs. Future staffing increases will continue to be considered with regard to the Workforce Plan 2016-2019.

Due to recent marked increases in Council's leave liability, particularly relative to Annual Leave, Council staff placed extensive focus and priority during the reporting period in minimising future increases in the liability. Council's leave liability only increased by 1.5%, compared to an increase of 9.71% during the previous financial year.

Cultural Awareness Program

Utilising the tools of the Human Synergistics framework, Council staff last undertook an Organisational Effectiveness Inventory and Organisational Cultural Survey in early 2015. Since that time, staff teams across the organisation have developed and monitored action plans towards addressing any areas of improvement identified in the survey results. Implementation of such plans will further improve and consolidate on the results from the previous survey. The next survey is scheduled in 2018.

Work Health and Safety (WHS)

Council has averaged 12 claims per year for the last three years, however the total amount paid has reduced by 74% due to an increased WHS system throughout Council. The reduction in claim payments will have a positive effect on the annual bonus rebate received from the Workers Compensation Scheme.

New Vehicle Bin Lifter Move

A new standard bin surround has resulted in rubbish collection now from larger receptacles (wheelie bins) of a 120litre capacity. To reduce any Work Health and Safety issues that may arise lifting the bins, Council has purchased a vehicle which has been fitted with a side mounted wheelie bin lifter/tipper tray. With larger volume bins now in operation, staff have improved efficiency enabling their time to be allocated to other Council duties.

Electronic Data Management System

This year, 87,911 corporate records were electronically captured into Council's Electronic Document Records Management System (EDRMS). This is consistent with the volume recorded in the previous financial year (87,180).

The Council has a legislative requirement under the State Records Act 1997 to ensure that all corporate records are appropriately maintained.



Vehicle Bin Lifter

OBJECTIVE

5.3 Deliver ongoing effective and efficient services, including support for regional collaboration

Library Services

Gawler Public Library supports efforts for regional collaboration, through a Memorandum of Understanding (MoU) that allows for the sharing of Library casual staff with the Adelaide Plains Council. The MoU was first established in 2007 and provides both Libraries with an experienced and well-trained pool of casual staff, as well as providing casual staff with greater opportunities for work and training experiences. Both Libraries are part of the One Card Network and have similar policies and procedures and many borrowers in common.

Effectiveness and Efficiency Program

This year an Efficiency and Effectiveness Review was undertaken of the Engineering, Development, and Environmental and Regulatory Services Teams to identify potential efficiencies and cost savings within Council's recurrent operations.

The key outcomes sought from the Review included:

1. Improving service delivery and sustainability
2. Improving efficiency and effectiveness and highlight potential cost savings
3. Improving accountability and performance measurement to demonstrate provision of value for money and best practice in service delivery
4. Maximising funding and resources available for delivery of services
5. Reengineering all major internal processes exploiting opportunities for automation and 'channel shift'
6. Identifying and reducing risks
7. Reducing waste
8. Retaining and building corporate knowledge
9. Growing a culture of continuous improvement and increasing organisational capacity to deliver outcomes

With the key outcomes identified above the review including the following:

1. Embedding the 'plan, do, check, act model' and adopting a quality management approach to continuous improvement across Council, a part of which is to establish 90 day focus plans at all levels within the organisation
2. Putting in place the recommendations from the IT Strategy with clear accountabilities to implement the strategy
3. Increasing the delegation limits for Development Services
4. Restructuring administration support within and across Development Services and Environment and Regulatory Services
5. Increasing the focus on compliance across Development Services and Environment and Regulatory Services
6. Restructuring the Engineering Team and separating Planning from Delivery
7. Increasing focus on Whole of Life Asset Management
8. Increasing rigour on Capital Governance

Council staff has developed an internal working group to progress the outcomes of the study and embed them into the Council's operations over time.

Performance Management Awareness Program

During the reporting period Council engaged a specialist HR consultant to facilitate a Performance Management Awareness Program across the Leadership group. To date, the program has predominantly focussed on training the Leadership Group in effective performance management techniques, ensuring the Council remains a high performing organisation.

The future focus of the program in the next financial year will transition to staff 'coaching', as an integral element within a wider Performance Management Awareness framework.



Leigh Hobbs visit to the Library

Enterprise Agreements

Enterprise agreements with staff are maintained across the organisation, which supplement industrial awards and provisions relative to the terms, benefits and conditions of employment that staff have with Council. During the reporting period, agreements for both administration and field staff were successfully renegotiated for 3 year terms.

Digital Transformation of Council Business

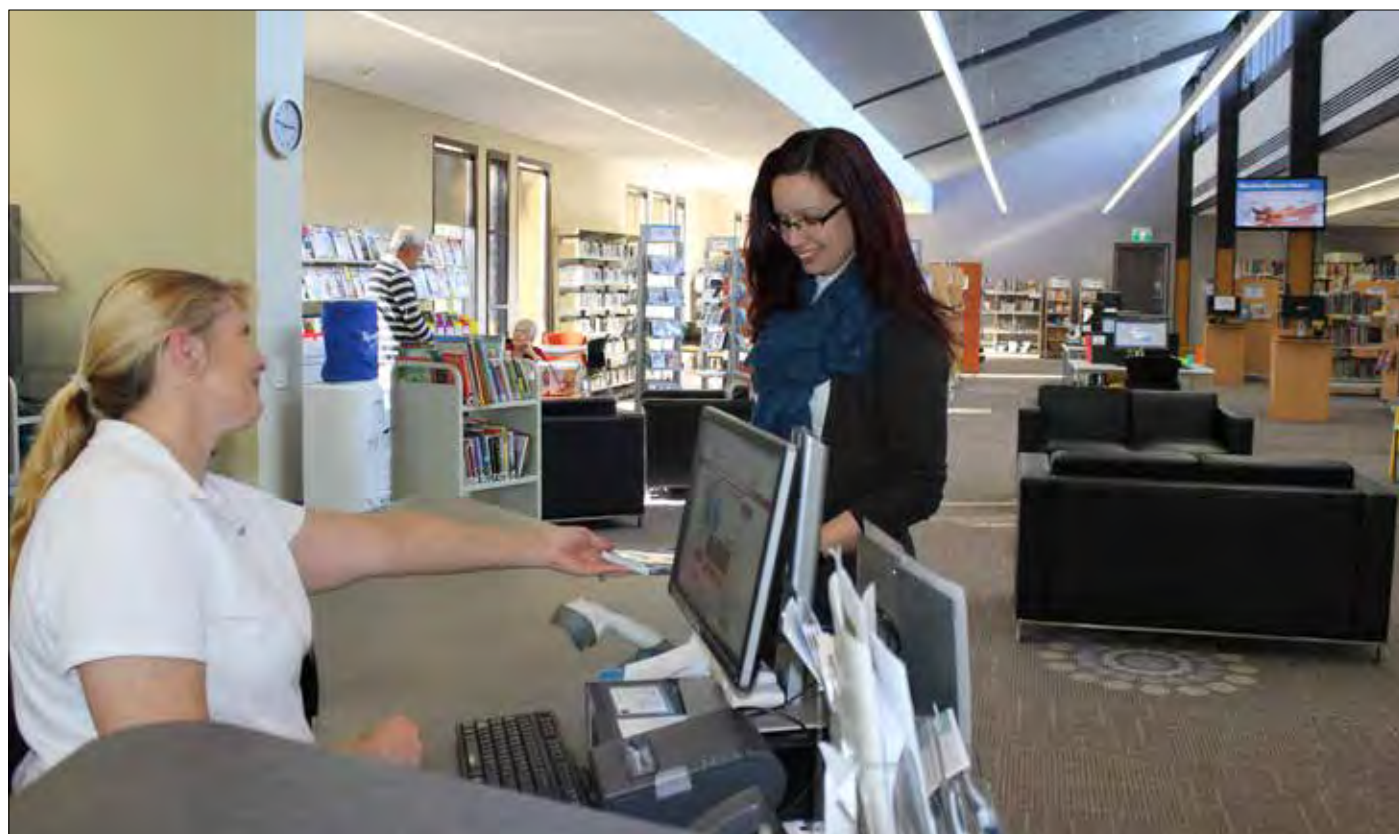
Town of Gawler reviewed both operations and service delivery effectiveness. Council requires suitable and adaptable technology services that support its new and existing facilities and future service provision. Aligned with this is the need to understand the services and support functions required to provide a quality and seamless customer experience and to engage with customers and the community across all channels of communication using best practice technology solutions. In this hi-tech world of technological change, digital communication has become the norm and is fast becoming the mode in which customers prefer to interact and transact.

Council adopted the Information and Communication Technology (ICT) Strategy 2016-2019 to align ICT operations and capabilities to business needs and strategies in the delivery of the Community Plan and Vision. Included in the Strategy is the need to understand the external factors that influence the use and application of technology and the changes required to support Council to provide the best possible outcomes for IT staff, internal customers (staff) and their service delivery needs. i.e., the impact of the Federal Government's Smart Cities and Suburbs Program, the introduction of the NBN and digital disruption - the effect of technology on service delivery and access to information.

By adopting the ICT Strategy to support digital solutions, Council is better positioned to consider digital-enabled business transformation during the review of the Community Plan. The digital transformation of Council business will enable quality outcomes and better connections with customers and the community in the delivery of timely information, advice and guidance. This leads to a community that has a high level of awareness and participation in the Council Vision and directions, and greater access to Council service provisions.

Barossa Regional Procurement Group

The Town of Gawler is a member of the Barossa Regional Procurement Group (BRPG), a five Council purchasing and risk reduction initiative which aims to improve procurement practices and increase value for money outcomes for the participating Councils. Member Councils include Town of Gawler, Barossa Council, Mid-Murray Council, Adelaide Plains Regional Council and Light Regional Council. This year, a number of procurements were undertaken through



Evanston Gardens Library

the BRPG, with the largest being the Building Cleaning contract which commenced in September 2016. This contract provides an increased service level across several Council buildings while achieving a reduction in costs of approximately 20%.

In addition to achieving increased value for money, the BRPG has improved contractor compliance with Work Health and Safety and licensing legislation, increased cover provided through contractor insurance and streamlined tender processes to assist small businesses in tendering for Council work.

Barossa Light and Lower Northern Region Public Health and Wellbeing Plan

The State Public Health Plan recognises Councils as having a role in leading and coordinating the delivery of services and initiatives in public health on behalf of the community.

Section 52 of the South Australian Public Health Act 2011 requires Councils to report on Regional Public Health Plans. The report must contain a comprehensive assessment of the extent to which, during the reporting period, the Council has progressed implementation of its regional public health plan. The report was submitted to the Chief Public Health Officer during September 2016.

The Regional Health and Wellbeing Plan Project Working Committee have been regularly meeting and working together since the completion of the Plan to ensure the reporting requirements are met. The Project Working Committee met with staff of the Community, Engineering and Environmental Services from all the regional councils on separate occasions to work through the Plan and update the key actions and outcomes of the Plan and the reporting requirements.

Emergency Management Plan Review

Council partnered with Local Government Risk Services and completed the Business Continuity Plan and Emergency Management Plan to review its core functions at a strategic and operational level. The Business Continuity Plan and Emergency Management Plan, examine risks associated with flooding, fire, storm events and catastrophic occurrences.

The project focussed on:

- Emergency Risk Assessments relevant to Council as a community leader
- Developing procedures for the prevention, preparedness, response and recovery of hazards relevant to Council
- Identifying and documenting roles and responsibilities of key staff

The Council Emergency Management plan will identify risks through the Local Emergency Risk Management Project. The Project is supported on a regional level through the appointment of a project officer at the Barossa Council.

Council also partnered with the Country Fire Service (CFS) to implement the Adelaide Mount Lofty Ranges Bushfire Management Area Plan. The Bushfire Management Area Plan identifies assets at risk from bushfire and outlines work that will be done to manage the bushfire risks to those assets and the broader landscape with a focus on prevention rather than fighting fires.



Hair Art School Holiday event

OBJECTIVE

5.4 Create and support community partnerships that contribute to the implementation of this Plan

Gawler Farmers' Market

The Gawler Farmers' Market is held every Saturday morning and attracts people from within Gawler and surrounding regions including northern Adelaide, the Barossa and Mid North to the Gawler Central Business District. Managed by the Adelaide Showground Farmers' Market Inc. it showcases regional food production and celebrates sustainable and clean farming practices. In partnership with food and taste experiences, there are fine examples of local bespoke businesses on site who showcase the best of the region.

Gawler Community House

The Gawler Community House has been in operation for over 30 years providing activities and services that support the needs of all people living in Gawler and the surrounding community. The Gawler Community House works with community members to achieve social justice, personal empowerment and social change at a neighbourhood level. For the past five years Council has supported the Gawler Community House by way of an annual financial contribution.

Service Clubs

Service Clubs have a long history of providing support to the Gawler community. The Local Service Clubs Forum facilitated by Council provides an avenue for all local service clubs and Council to share information and explore opportunities for collaboration to further benefit the community.

The following Service Clubs are actively contributing to the Gawler community.

- Apex Club of Gawler
- Gawler Lions Club
- Rotary Club of Gawler
- Rotary Club of Gawler Light
- Zonta Club of Gawler

Community Groups / Sporting Clubs

Council assists local community and sporting organisations through the provision of advice as well as guiding and helping with funding applications and development of policies, protocols and management plans.

Council is supportive of many community groups, their activities and contribution to the community. Council provides significant in-kind support by way of staff involvement, facility and room provision, promotion of activities and events, the formation of partnerships and provision of community grants.

Local Government Association

The LGA is recognised as the peak representative body for Local Government in this State and prides itself on being the Voice of Local Government South Australia. The Association provides leadership to Councils and representation outwards to State and Federal governments and other key stakeholders. The mission of the LGA is to provide leadership to Councils for the benefit of the South Australian community. Council's 2016/17 membership subscription to the LGA was \$32,075.

Gawler Show

Council is proud to be a major supporter of the Gawler Show, held in late August at the Gawler Showgrounds. Council provides the Gawler Agricultural, Horticultural and Floricultural Society with a broad range of assistance and services to ensure the successful delivery of the largest country show in South Australia. The following Council teams collectively work together over the weekend of the event as well as before and after the Show:

- Aquatic and Recreation Services
- Community Services
- Town Services
 - o Civil team
 - o Horticultural
 - o Town Maintenance
- Regulatory and Environmental Services
- Engineering Services
- Property and Procurement
- Marketing and Communications

Gawler Carols

The Gawler Christmas Carols is a signature event for Gawler. The event is organised, managed and implemented by a dedicated team drawn from local service clubs and similar organisations. The 2016 event was organised through a Sponsorship Agreement between the Council and the Rotary Club of Gawler Light.

This Agreement also covers arrangements for the Gawler Christmas Carols for 2017. Council was the principal sponsor and the Rotary Club of Gawler Light was responsible for the control and management of the event which attracted a crowd of approximately 2000 people. The pre-carol entertainment was well received and Santa Claus distributed over 350 gifts.



Choosing the winning entry at the Gawler Show

Town of Gawler

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2017



Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2017

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Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2017

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Henry Inat
CHIEF EXECUTIVE OFFICER



Karen Redman
MAYOR

Date: 28/11/2017

Town of Gawler

Statement of Comprehensive Income for the year ended 30 June 2017

\$ '000	Notes	2017	2016
Income			
Rates Revenues	2a	20,593	19,502
Statutory Charges	2b	644	711
User Charges	2c	1,444	1,284
Grants, Subsidies and Contributions	2g	3,656	2,225
Investment Income	2d	45	82
Reimbursements	2e	423	453
Other Income	2f	92	53
Net Gain - Equity Accounted Council Businesses	19	-	122
Total Income		26,897	24,432
Expenses			
Employee Costs	3a	9,407	9,409
Materials, Contracts & Other Expenses	3b	11,040	10,233
Depreciation, Amortisation & Impairment	3c	4,815	4,367
Finance Costs	3d	655	624
Net loss - Equity Accounted Council Businesses	19	54	42
Total Expenses		25,971	24,675
Operating Surplus / (Deficit)		926	(243)
Asset Disposal & Fair Value Adjustments	4	(762)	(410)
Amounts Received Specifically for New or Upgraded Assets	2g	805	111
Physical Resources Received Free of Charge	2h	4,030	4,221
Net Surplus / (Deficit) ¹		4,999	3,679
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	(10,564)	(27,819)
Share of Other Comprehensive Income - Equity Accounted Council Businesses	19	-	5
Total Other Comprehensive Income		(10,564)	(27,814)
Total Comprehensive Income		(5,565)	(24,135)

¹ Transferred to Equity Statement

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Statement of Financial Position as at 30 June 2017

\$ '000	Notes	2017	2016
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	110	1,994
Trade & Other Receivables	5b	1,744	1,047
Inventories	5d	12	17
Total Current Assets		1,866	3,058
Non-Current Assets			
Financial Assets	6a	179	45
Equity Accounted Investments in Council Businesses	6b	3,557	3,612
Infrastructure, Property, Plant & Equipment	7a	213,333	218,342
Other Non-Current Assets	6c	5,872	2,009
Total Non-Current Assets		222,941	224,009
TOTAL ASSETS		224,807	227,067
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	4,025	4,217
Borrowings	8b	814	1,231
Provisions	8c	2,501	2,371
Total Current Liabilities		7,340	7,819
Non-Current Liabilities			
Borrowings	8b	11,250	7,421
Provisions	8c	98	143
Total Non-Current Liabilities		11,348	7,564
TOTAL LIABILITIES		18,688	15,383
Net Assets		206,119	211,684
EQUITY			
Accumulated Surplus		55,082	49,412
Asset Revaluation Reserves	9a	149,313	159,877
Other Reserves	9b	1,724	2,395
Total Council Equity		206,119	211,684

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Statement of Changes in Equity for the year ended 30 June 2017

\$ '000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
2017					
Balance at the end of previous reporting period		49,412	159,877	2,395	211,684
Restated Opening Balance		49,412	159,877	2,395	211,684
a. Net Surplus / (Deficit) for Year		4,999	-	-	4,999
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(10,564)		(10,564)
Other Comprehensive Income		-	(10,564)	-	(10,564)
Total Comprehensive Income		4,999	(10,564)	-	(5,565)
c. Transfers between Reserves		671	-	(671)	-
Balance at the end of period		55,082	149,313	1,724	206,119
2016					
Balance at the end of previous reporting period		45,272	187,696	2,851	235,819
Restated Opening Balance		45,272	187,696	2,851	235,819
a. Net Surplus / (Deficit) for Year		3,679	-	-	3,679
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(27,819)	-	(27,819)
- Other Equity Adjustments - Equity Accounted Council Businesses	19	5	-	-	5
Other Comprehensive Income		5	(27,819)	-	(27,814)
Total Comprehensive Income		3,684	(27,819)	-	(24,135)
c. Transfers between Reserves		456	-	(456)	-
Balance at the end of period		49,412	159,877	2,395	211,684

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Statement of Cash Flows for the year ended 30 June 2017

\$ '000	Notes	2017	2016
Cash Flows from Operating Activities			
Receipts			
Operating Receipts		26,673	24,484
Investment Receipts		45	75
Payments			
Operating Payments to Suppliers and Employees		(20,545)	(19,018)
Finance Payments		(634)	(645)
Net Cash provided by (or used in) Operating Activities	11b	5,539	4,896
Cash Flows from Investing Activities			
Receipts			
Amounts Received Specifically for New/Upgraded Assets		307	111
Sale of Replaced Assets		239	86
Sale of Surplus Assets		62	-
Repayments of Loans by Community Groups		11	22
Payments			
Expenditure on Renewal/Replacement of Assets		(3,258)	(2,782)
Expenditure on New/Upgraded Assets		(8,006)	(3,032)
Loans Made to Community Groups		(140)	-
Net Cash provided by (or used in) Investing Activities		(10,785)	(5,595)
Cash Flows from Financing Activities			
Receipts			
Proceeds from Borrowings		4,642	-
Proceeds from Bonds & Deposits		21	164
Payments			
Repayments of Borrowings		(1,231)	(2,169)
Repayment of Bonds & Deposits		(70)	(201)
Net Cash provided by (or used in) Financing Activities		3,362	(2,206)
Net Increase (Decrease) in Cash Held		(1,884)	(2,905)
plus: Cash & Cash Equivalents at beginning of period	11	1,994	4,899
Cash & Cash Equivalents at end of period	11	110	1,994

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

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Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 31st October 2017.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Town of Gawler is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 43 High St, Gawler East SA 5118. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on

its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2014/15	\$2,829,913	\$2,074,464	+ \$755,449
2015/16	\$713,785	\$1,469,234	- \$755,449
2016/17	\$1,610,507	\$851,438	+ \$759,069

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

4 Gawler East Link Road and Surrounds (GELR) Construction

In May 2017, the Town of Gawler signed Gawler East Link Road (GELR) Deeds with the Minister for Transport and Infrastructure ('the Minister') and Springwood Development Nominees Pty. Ltd. relative to the future construction of the Gawler East Link Road.

The Deed with the Minister commits Council to a financial contribution of \$8.167m towards the \$54.4m estimated cost of construction of the GELR, with the remaining \$46.233m being funded by the State Government.

The road will become a Council owned and maintained asset on completion.

The State Government will 'bankroll' construction of the road, with Council reimbursing the \$8.167m to the State Government over time as follows:

- \$2.4m within 30 days of practical completion of the GELR;
- \$500,000 no later than 12 months after practical completion of the GELR;
- \$5.267m – based on the on-forwarding of per new allotment contributions received from developers over the life of the Gawler East development area.

The Deed signed with Springwood Development Nominees Pty. Ltd. commits the consortium to paying Council the \$500,000 due from Council to the State Government within 12 months of practical completion of the GELR.

The new allotment contributions received from developers each financial year will be due and payable to the State Government by 31 July of the subsequent financial year.

In this regard, such contributions received will be treated as an accrued expense for the reporting period immediately preceding the annual July payment to the State Government.

Council has since applied (from the 2017/18 financial year) a Gawler East Separate Rate as a financial security mechanism towards securing developer contributions towards the GELR, with the intent being that the primary source of securing developer contributions towards the GELR will be via deeds

entered into with various property developers within the Gawler East development area.

5 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

6 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

7 Infrastructure, Property, Plant & Equipment

7.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

appropriate proportion of variable and fixed overhead.

7.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$5,000
Other Plant & Equipment	\$5,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$5,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$10,000
Drains & Culverts	\$10,000
Artworks	\$5,000

7.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

7.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care

should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

Building & Other Structures

Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Playground equipment	15 to 20 years
Benches, seats, etc	10 to 20 years

Infrastructure

Sealed Roads – Surface (Asphalt Seal)	25 to 40 years
Sealed Roads – Structure (Spray Seal)	15 to 25 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	50 to 150 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Reticulation Pipes – PVC	70 to 100 years
Reticulation Pipes – Other	25 to 100 years
Pumps & Telemetry	15 to 25 years

Other Assets

Artworks	Indefinite
Playground Equipment	15 to 20 years
Swimming Pools	40 to 50 years
Shade Structures	10 to 30 years
Bores	20 to 40 years
Court Surfaces	14 to 25 years
Other Assets	7 to 100 years

7.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

7.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

8 Payables

8.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

8.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

9 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

10 Employee Benefits

10.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate	1.68% (2016, 2.34%)
Weighted avg. settlement period	5.7 years (2016, 5.7 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

10.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

13 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

14 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

Town of Gawler has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

This year Council has applied AASB 124 Related Party Disclosures for the first time. As a result Council has disclosed more information about related parties and transactions with those related parties. This information is presented in Note 23.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

As at the date of authorisation of the financial statements, the standards and interpretations listed below were in issue but not yet effective.

Effective for annual reporting periods beginning on or after 1 January 2017

- AASB 2014-5 *Amendments to Australian Accounting Standards arising from AASB 15*
- AASB 2015-8 *Amendments to Australian Accounting Standards – Effective Date of AASB 15*
- AASB 2016-1 *Amendments to Australian Accounting Standards – Recognition of Deferred Tax Assets for Unrealised Losses [AASB 112]*
- AASB 2016-2 *Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 107*
- AASB 2016-4 *Amendments to Australian Accounting Standards – Recoverable Amount of Non-Cash-Generating Specialised Assets of Not-for-Profit Entities*
- AASB 2016-7 *Amendments to Australian Accounting Standards - Deferral of AASB 15 for Not-for-Profit Entities*

Effective for annual reporting periods beginning on or after 13 February 2017

- AASB 2017-2 *Amendments to Australian Accounting Standards - Further Annual Improvements 2014- 16 Cycle*

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

Effective for annual reporting periods beginning on or after 13 December 2017

- AASB 2017-1 *Amendments to Australian Accounting Standards - Transfers of Investment Property, Annual Improvements 2014-2016 Cycle and Other Amendments*

Effective for annual reporting periods beginning on or after 1 January 2018

- AASB 9 *Financial Instruments (December 2009)*
- AASB 15 *Revenue from Contracts with Customers*
- AASB 2010-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)*
- AASB 2014-1 *Amendments to Australian Accounting Standards (Part E)*
- AASB 2014-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2014)*
- AASB 1057 *Application of Australian Accounting Standards*
- AASB 2016-3 *Amendments to Australian Accounting Standards – Clarifications to AASB 15*
- AASB 2016-5 *Amendments to Australian Accounting Standards – Classification and Measurement of Share-based Payment Transactions*
- AASB 2016-6 *Amendments to Australian Accounting Standards - Applying AASB 9 Financial Instruments with AASB 4 Insurance Contracts*

Effective for annual reporting periods beginning on or after 1 January 2019

- AASB 16 *Leases*
- AASB 16 *Leases (Appendix D)*
- AASB 2016-8 *Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Entities*
- AASB 1058 *Income of Not-for-Profit Entities*
- AASB 2016-8 *Amendments to Australian Accounting Standards - Australian*

Implementation Guidance for Not-for-Profit Entities

15 Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

16 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 2. Income

\$ '000	Notes	2017	2016
(a). Rates Revenues			
General Rates			
General Rates		19,337	18,362
Less: Mandatory Rebates		(341)	(330)
Less: Discretionary Rebates, Remissions & Write Offs		(886)	(882)
Total General Rates		18,110	17,150
Other Rates (Including Service Charges)			
Natural Resource Management Levy		329	310
Waste Collection		1,944	1,795
Separate Rate		168	163
Total Other Rates		2,441	2,268
Other Charges			
Penalties for Late Payment		46	84
Total Other Charges		46	84
Less: Discretionary Rebates, Remissions & Write Offs		(4)	-
Total Rates Revenues		20,593	19,502
(b). Statutory Charges			
Development Act Fees		218	270
Health & Septic Tank Inspection Fees		4	23
Animal Registration Fees & Fines		221	265
Parking Fines / Expiation Fees		121	102
Sundry		80	51
Total Statutory Charges		644	711
(c). User Charges			
Cemetery Fees		168	158
Lease and Property Rents		351	258
Sundry		98	105
Recreation Fees and Charges		417	404
Aquatic Centre Fees and Charges		336	281
Visitors Information Centre		74	78
Total User Charges		1,444	1,284

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 2. Income (continued)

\$ '000	Notes	2017	2016
(d). Investment Income			
Interest on Investments			
- Interest Received Banks/LGFA		20	47
- Loans to Community Groups		1	3
Developer Contributions		24	31
Total Investment Income		45	82
(e). Reimbursements			
Vehicle Use Reimbursements		88	73
Insurance Claims / Rebates		237	207
Legal Costs		9	66
Other Councils		8	15
Other		81	92
Total Reimbursements		423	453
(f). Other Income			
Sundry		88	47
Commissions		3	4
Donations		1	2
Total Other Income		92	53
(g). Grants, Subsidies, Contributions			
Amounts Received Specifically for New or Upgraded Assets		50	111
Amounts Received Specifically for New or Upgraded Assets - Gawler Civic Centre		755	-
Total Amounts Received Specifically for New or Upgraded Assets		805	111
Other Grants, Subsidies and Contributions		219	223
Financial Assistance Grant		1,785	603
Roads to Recovery		500	624
Library Operating Grant		74	86
Home Support Program Grant		625	575
Local Roads Grant		448	111
Youth Development		5	3
Total Grants, Subsidies, Contributions		4,461	2,336

The functions to which these grants relate are shown in Note 12.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 2. Income (continued)

\$ '000	Notes	2017	2016
(g). Grants, Subsidies, Contributions (continued)			
(i) Sources of grants			
Commonwealth Government		2,813	1,799
State Government		574	359
Other		1,074	178
Total		4,461	2,336
(ii) Individually Significant Items			
Commonwealth Financial Assistance Grant - Advance Payments		759	-
(h). Physical Resources Received Free of Charge			
Land & Improvements		369	132
Stormwater Drainage		1,337	1,396
Kerb & Gutter		648	835
Roads & Footpaths		1,676	1,858
Total Physical Resources Received Free of Charge		4,030	4,221

Note 3. Expenses

(a). Employee Costs			
Salaries and Wages		8,355	8,492
Employee Leave Expense		635	476
Superannuation - Defined Contribution Plan Contributions	18	663	618
Superannuation - Defined Benefit Plan Contributions	18	170	170
Workers' Compensation Insurance		431	428
Income Protection Insurance		111	100
Less: Capitalised and Distributed Costs		(958)	(875)
Total Operating Employee Costs		9,407	9,409
Total Number of Employees (full time equivalent at end of reporting period)		119	115
(b). Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		29	19
Bad and Doubtful Debts		1	-
Elected Members' Expenses		214	219
Election Expenses		7	6
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		253	160
Subtotal - Prescribed Expenses		504	404

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 3. Expenses (continued)

\$ '000	Notes	2017	2016
(b). Materials, Contracts and Other Expenses (continued)			
(ii) Other Materials, Contracts and Expenses			
Contractors		1,709	1,323
Energy (Fuel, Gas, Electricity)		787	722
Maintenance		300	258
Sundry		716	858
Advertising, Printing, Postage & Freight		189	161
Bank Charges & Payment Collection Agencies		59	80
Canteen Supplies (Cost of Goods Sold)		60	68
Cleaning & Hygiene		207	235
Communications		147	127
Computer Software / Hardware		311	364
Consultants & Agency Staff		1,264	1,171
Contribution - Other		419	308
Contribution - Gawler Business Development Group		168	163
Contribution - State Government NRM Levy		329	310
Corporate Memberships		82	65
Fringe Benefit Tax		130	118
Insurance		271	262
Levies - Emergency Services		19	19
Materials - Depot Store		28	22
Minor Asset Purchases		78	64
Property Valuations (Valuer General Expenses)		46	40
Rubble, Bitumen, Concrete & Roller Hire		128	159
Security		81	69
Staff Training		151	107
Vehicle / Machine Parts & Registrations		120	95
Waste Collection & Disposal Charges		2,151	1,840
Water Supply & Consumption Charges		376	528
Legal Fees (including Debt Recovery)		143	178
Property Rent		67	115
Subtotal - Other Material, Contracts & Expenses		10,536	9,829
Total Materials, Contracts and Other Expenses		11,040	10,233

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 3. Expenses (continued)

\$ '000	Notes	2017	2016
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Bridges		135	-
Stormwater Drainage		755	711
Roads, Footpaths & Kerb & Gutter		2,632	2,688
Roundabouts		30	29
Urban Elements		97	94
Buildings		382	251
Equipment		530	434
Other Assets		175	160
Subtotal		4,736	4,367
(ii) Impairment			
Buildings		79	-
Subtotal		79	-
Total Depreciation, Amortisation and Impairment		4,815	4,367
(d). Finance Costs			
Interest on Overdraft and Short-Term Drawdown		119	-
Interest on Loans		534	624
Bank Guarantee Charges		11	-
Less: Capitalised and Distributed costs		(9)	-
Total Finance Costs		655	624

Note 4. Asset Disposal & Fair Value Adjustments

Infrastructure, Property, Plant & Equipment

(i) Assets Renewed or Directly Replaced

Proceeds from Disposal	239	86
Less: Carrying Amount of Assets Sold	(1,063)	(496)
Gain (Loss) on Disposal	(824)	(410)

(ii) Assets Surplus to Requirements

Proceeds from Disposal	62	-
Gain (Loss) on Disposal	62	-

Net Gain (Loss) on Disposal or Revaluation of Assets	(762)	(410)
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Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 5. Current Assets

\$ '000	Notes	2017	2016
(a). Cash & Cash Equivalents			
Cash on Hand at Bank		110	78
Deposits at Call		-	1,916
Total Cash & Cash Equivalents		110	1,994
(b). Trade & Other Receivables			
Rates - General & Other		728	770
Accrued Revenues		64	46
Debtors - General		884	178
Prepayments		56	37
Loans to Community Organisations		16	20
Subtotal		1,748	1,051
Less: Allowance for Doubtful Debts		(4)	(4)
Total Trade & Other Receivables		1,744	1,047
(c). Inventories			
Stores & Materials		12	17
Total Inventories		12	17

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 6. Non-Current Assets

\$ '000	Notes	2017	2016
(a). Financial Assets			
Receivables			
Loans to Community Organisations		179	45
Total Receivables		179	45
Total Financial Assets		179	45
(b). Equity Accounted Investments in Council Businesses			
Gawler River Floodplain Management Authority	19	2,925	2,966
Northern Adelaide Waste Management Authority	19	632	646
Total Equity Accounted Investments in Council Businesses		3,557	3,612
(c). Other Non-Current Assets			
Capital Works-in-Progress		5,872	2,009
Total Other Non-Current Assets		5,872	2,009

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2017

Note 7a. Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/6/2016				Asset Movements during the Reporting Period										as at 30/6/2017			
		At Fair Value	At Cost	Accumulated Dep'n	Carrying Value	Asset Additions		WDV of Asset Disposals	Depreciation Expense (Note 3c)	Adjustments & Transfers	Adjustment to Opening Balance	Revaluation Decrements to P&L (Note 4)	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Dep'n	Impairment	Carrying Value
						New / Upgrade	Renewals												
Land	2	30,028	52	-	30,080	1,734	-	-	-	-	-	-	1,172	32,986	32,986	-	-	-	32,986
Stormwater Drainage	3	64,579	604	20,736	44,448	1,650	15	-	(755)	1,951	1	-	311	70,200	70,200	-	22,579	-	47,621
Roads, Footpaths & Kerb & Gutter	3	145,506	-	27,260	118,246	1,362	3,132	(490)	(2,632)	-	-	-	(12,465)	152,449	152,449	-	44,995	-	107,454
Bridges & Major Culverts	3	10,535	-	6,482	4,053	-	-	-	(135)	-	-	-	-	10,778	10,778	-	6,770	-	4,008
Roundabouts	3	1,461	-	350	1,111	-	-	-	(30)	-	-	-	-	1,496	1,496	-	388	-	1,108
Urban Elements	2	-	6,489	1,007	5,482	113	67	-	(97)	(1,951)	-	-	-	1,035	-	4,649	1,035	-	3,614
Buildings	2	8,939	576	782	8,734	1,863	202	(361)	(382)	-	-	(79)	-	10,702	10,702	277	1,002	-	9,977
Equipment		-	6,014	2,454	3,560	50	861	(212)	(530)	-	-	-	-	-	-	6,339	2,610	-	3,729
Other Assets		-	4,806	2,177	2,629	382	-	-	(175)	-	-	-	-	-	-	5,188	2,352	-	2,836
Total Infrastructure, Property, Plant & Equipment		261,048	18,540	61,246	218,342	7,154	4,277	(1,063)	(4,736)	-	1	(79)	(12,465)	1,901	278,611	16,453	81,731	-	213,333
Comparatives		281,113	16,698	56,728	241,084	7,892	2,048	(496)	(4,367)	-	-	-	(31,103)	3,284	261,048	18,540	61,246	-	218,342

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

\$ '000

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

The entity selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the entity are consistent with one or more of the following valuation approaches:

- *Market approach: uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.*
- *Income approach: converts estimated future cash flows or income and expenses into a single current (ie discounted) value.*
- *Cost approach: reflects the current replacement cost of an asset at its current service capacity.*

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the entity gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Information on Valuations (continued)

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Land

- Basis of valuation: Market Value
- Date of valuation: 30 June 2017
- Valuer: Valuer General, GPO BOX 1354, Adelaide SA 5001

Buildings

- Basis of valuation: Market Value
- Date of valuation: 30 June 2015
- Valuer: Chris Chaney of Asset Valuation & Consulting Pty Ltd, 32 Fourth St, St Peters SA 5069
- An independent review of all building valuations will be undertaken in the 2017/18 financial year.

Infrastructure

Roads, Footpaths & Kerb & Gutter

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2017
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038
- Condition Assessment (Excluding Bridges): Talis Consultants, 66 Newcastle Street, Leederville, WA 6007

Independent physical condition assessments were undertaken by Talis Consultants of all Road, Footpath and Kerb and Gutter assets during the reporting period. These condition assessments subsequently informed the estimated remaining life of such assets. In some instances, this revealed that the physical condition of certain assets were less than that recorded in Council's asset register. In such cases, the remaining useful life was adjusted (reduced) with a subsequent increase in accumulated depreciation applied. A valuation decrement of \$12.465M has been accounted for as at the reporting date. The condition assessments undertaken will be used to inform future updates of Council's Long-term Infrastructure & Asset Management Plan.

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2017
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Roundabouts

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2017
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Urban Elements

- Recognition at Cost

Bridges and Major Culverts

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2017
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 8. Liabilities

\$ '000	Notes	2017 Current	2017 Non Current	2016 Current	2016 Non Current
(a). Trade and Other Payables					
Goods & Services		2,635	-	2,796	-
Payments Received in Advance		605	-	600	-
Accrued Expenses - Employee Entitlements		237	-	226	-
Accrued Expenses - Finance Costs		201	-	180	-
Accrued Expenses - Other		152	-	170	-
Deposits, Retentions & Bonds		195	-	245	-
Total Trade and Other Payables		4,025	-	4,217	-

(b). Borrowings

Loans	814	6,608	1,231	7,421
Cash Advance Debenture Facility*	-	4,642	-	-
Total Borrowings	814	11,250	1,231	7,421

All interest bearing liabilities are secured over the future revenues of the Council.

*The Cash Advance Debenture Facility comprises of 5 accounts with the maturity dates ranging from 15/06/2022 to 17/10/2026.

(c). Provisions

Employee Entitlements for Long Service Leave (including oncosts)	1,345	98	1,241	143
Employee Entitlements for Annual Leave (including oncosts)	1,157	-	1,130	-
Total Provisions	2,501	98	2,371	143

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 9. Reserves

\$ '000	1/7/2016	Increments (Decrements)	Transfers	Impairments	30/6/2017
(a). Asset Revaluation Reserve					
Land	27,784	1,172	-	-	28,956
Stormwater Drainage	37,872	311	-	-	38,183
Roads, Footpaths & Kerb & Gutter	92,574	(12,074)	-	-	80,500
Roundabouts	1,100	27	-	-	1,127
JV's / Associates - Other Comprehensive Income	547	-	-	-	547
Total Asset Revaluation Reserve	159,877	(10,564)	-	-	149,313
Comparatives	187,696	(27,819)	-	-	159,877

\$ '000	1/7/2016	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2017
(b). Other Reserves					
Carparking	433	6	-	-	439
Open Space	90	-	(90)	-	-
Stormwater Drainage	-	145	(145)	-	-
Plant & Machinery Replacement	229	328	(557)	-	-
Willaston Cemetery	-	13	(13)	-	-
Willaston Cemetery - Babies Memorial	1	-	-	-	1
Waste Management Service Charge	37	-	(37)	-	-
Property	1,460	24	(361)	-	1,123
Dog & Cat Management	91	-	-	-	91
Historic Walls	48	15	-	-	63
Property Improvement	5	5	(6)	-	4
Urban Tree Fund	1	2	-	-	3
Total Other Reserves	2,395	538	(1,209)	-	1,724
Comparatives	2,851	358	(814)	-	2,395

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 9. Reserves (continued)

\$ '000

(b). Other Reserves (continued)

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Stormwater

This reserve is used for the retention of developer contributions towards the provision of stormwater infrastructure.

Carparking Reserve

This reserve is used for the retention of developer contributions towards the provision of carpark facilities.

Footpath Reserve

This reserve is used for the retention of developer contributions towards the construction of new footpaths.

Open Space Reserve

This reserve is used for the retention of developer contributions received towards the provision of facilities within Council's Community Parks, Gardens and Open Spaces.

Plant & Machinery Replacement Reserve

This reserve is used for the provision of funding towards the programmed replacement of Council's Plant & Machinery

Cemetery Reserve

This reserve is used for the development and enhancement of facilities at the Willaston Cemetery.

Waste Management Service Charge Reserve

Council applies an annual charge for the provision of waste management services, pursuant to section 155 of the Local Government Act 1999. In instances where surplus funds are generated (i.e. where the funds generated from the service charge exceed the cost providing the service) this reserve is credited with the surplus.

Property Reserve

This reserve is used for future infrastructure and property development.

Historic Walls Reserve

This reserve is used to fund the Historic Walls Grant Scheme.

Dog & Cat Management Reserve

This reserve is used to fund future initiatives relating to Dog and Cat Management.

Urban Trees Fund Reserve

This reserve is used to fund the maintenance or planting of trees in a designated area which are or will (when fully grown) constitute as significant trees.

Property Improvement Reserve

This reserve is to hold discretionary rebates withheld for commercial properties in the Town Centre deemed to be in a state of neglect that detracts significantly from the amenity of the locality.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2017	2016
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>			
Cash & Financial Assets			
Unexpended amounts received from Federal Government			
Developer Contributions		145	53
Southern Urban Areas Developer Contributions		1,123	1,460
Total Cash & Financial Assets		1,268	1,513

Note 11. Reconciliation to Statement of Cash Flows

(a). Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	110	1,994
Less: Short-Term Borrowings	8	-	-
Balances per Statement of Cash Flows		110	1,994

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 11. Reconciliation to Statement of Cash Flows (continued)

\$ '000	Notes	2017	2016
(b). Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit)		4,999	3,679
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		4,815	4,367
Equity Movements in Equity Accounted Investments (Increase)/Decrease		55	(80)
Non-Cash Asset Acquisitions		(4,030)	(4,221)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(307)	(111)
Net (Gain) Loss on Disposals		762	410
		6,293	4,044
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(702)	358
Net (Increase)/Decrease in Inventories		5	3
Net Increase/(Decrease) in Trade & Other Payables		(143)	260
Net Increase/(Decrease) in Other Provisions		86	231
Net Cash provided by (or used in) operations		5,539	4,895
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	2i	4,030	4,221
Amounts recognised in Income Statement		4,030	4,221
Total Non-Cash Financing & Investing Activities		4,030	4,221
(d). Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Corporate Credit Cards		34	29
LGFA Cash Advance Debenture Facility*		13,687	3,687

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

*The LGFA Cash Advance Facility balance outstanding at 30 June, 2017 was \$4.642M

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016
\$ '000										
Business Undertakings	-	230	-	40	-	190	-	-	6,987	2,622
Community Services	935	899	2,217	1,821	(1,282)	(922)	662	639	9,719	8,116
Culture	92	122	966	1,015	(874)	(893)	74	86	486	751
Economic Development	249	245	621	389	(372)	(144)	-	-	1,221	1,185
Environment	1,959	2,110	4,012	2,354	(2,053)	(244)	-	-	2,370	2,162
Recreation	760	764	3,060	3,197	(2,300)	(2,433)	-	15	27,627	26,955
Regulatory Services	1,130	423	2,795	1,727	(1,665)	(1,304)	145	53	67	77
Transport & Communication	951	735	4,118	4,013	(3,167)	(3,278)	948	735	493	509
Plant Hire & Depot/Indirect	30	16	(30)	(139)	60	155	13	14	3,004	2,750
Unclassified Activities	-	-	-	-	-	-	-	-	20	20
Council Administration	20,791	18,766	8,158	10,216	12,633	8,550	1,815	683	172,813	181,920
Total Functions/Activities	26,897	24,310	25,917	24,633	980	(323)	3,657	2,225	224,899	227,067

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 12b. Components of Functions

\$ '000

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Development of Land for Resale.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Support Program, Children and Youth Services, Community Assistance, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries, Public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

CULTURE

Library Services, Other Library Services, Cultural Services, Heritage and Other Cultural Services.

ECONOMIC DEVELOPMENT

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

ENVIRONMENT

Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Waste Disposal Facility, Other Waste Management, Other Environment, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

RECREATION

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Aquatic Centre – Outdoor, and Other Recreation.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

TRANSPORT

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

PLANT HIRE & DEPOT

Plant & Machinery maintenance & repairs, Depot maintenance expenses.

UNCLASSIFIED ACTIVITIES

Road reserve maintenance, 'Rapid Response' team service and other sundry activities.

COUNCIL ADMINISTRATION

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2017

Note 13. Financial Instruments

\$ '000

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 1.5% and 1.75% (2016: 1.75% and 2%). Short term deposits have an average maturity of 8 days and an average interest rate of 1.5% (2016: 30 days and 2.3%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 2% (2016: 2%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000

Recognised Financial Instruments

Receivables

Other Levels of Government

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Receivables

Retirement Home Contributions

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Liabilities

Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities

Interest Bearing Borrowings

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 3.75% and 7.9% (2016: 4.7% and 7.9%).

Carrying Amount:

Approximates fair value.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2017					
Financial Assets					
Cash & Equivalents	110	-	-	110	110
Receivables	945	194	-	1,139	1,139
Total Financial Assets	1,055	194	-	1,249	1,249
Financial Liabilities					
Payables	3,488	-	-	3,488	3,435
Current Borrowings	1,276	-	-	1,276	814
Non-Current Borrowings	-	6,037	5,610	11,647	11,250
Total Financial Liabilities	4,764	6,037	5,610	16,411	15,499
2016					
Financial Assets					
Cash & Equivalents	1,994	-	-	1,994	1,994
Receivables	219	66	-	285	285
Total Financial Assets	2,213	66	-	2,279	2,279
Financial Liabilities					
Payables	3,746	-	-	3,746	3,641
Current Borrowings	1,293	-	-	1,293	1,231
Non-Current Borrowings	-	6,381	1,900	8,281	7,421
Total Financial Liabilities	5,039	6,381	1,900	13,320	12,294

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2017		30 June 2016	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Overdraft		-		-
Other Variable Rates	3.75%	4,642		-
Fixed Interest Rates	6.60%	7,421	6.60%	8,652
		12,063		8,652

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 14. Commitments for Expenditure

\$ '000

Notes

2017

2016

(a). Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure	9,267	-
	9,267	-

These expenditures are payable:

Not later than one year	1,394	-
Later than one year and not later than 5 years	5,856	-
Later than 5 years	2,017	-
	9,267	-

Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	90	119
Employee Remuneration Contracts	4,178	3,461
	4,268	3,580

These expenditures are payable:

Not later than one year	1,524	1,170
Later than one year and not later than 5 years	2,744	2,410
Later than 5 years	-	-
	4,268	3,580

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 15. Financial Indicators

	Amounts	Indicator	Prior Periods	
\$ '000	2017	2017	2016	2015

These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	926	3.4%	(1.0%)	6.4%
Total Operating Revenue	26,897			

This ratio expresses the operating surplus as a percentage of total operating revenue.

1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

	167	0.6%	2.1%	3.3%
	26,897			

2. Net Financial Liabilities Ratio

Net Financial Liabilities	16,655	62%	50%	43%
Total Operating Revenue	26,897			

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

3. Asset Sustainability Ratio

Net Asset Renewals	3,019	99%	97%	66%
Infrastructure & Asset Management Plan required expenditure	3,035			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 15. Financial Indicators - Graphs (continued)

<div><div><div>1. Operating Surplus Ratio</div><div><div><div></div><div></div><div></div></div><div><div>Ratio %</div><div>10%</div><div>8%</div><div>6%</div><div>4%</div><div>2%</div><div>0%</div><div>-2%</div><div>-4%</div></div><div><div>2015</div><div>2016</div><div>2017</div></div></div><div><div>6%</div><div>-1%</div><div>3%</div></div></div></div> <div><div><div>Purpose of Operating Surplus Ratio</div><div><div>This indicator is to determine the percentage the operating revenue varies from operating expenditure</div></div></div></div> <div><div><div>Commentary on 2016/17 Result</div><div><div>2016/17 Ratio3%</div></div><div><div>The Operating surplus of \$928K was influenced by an increase in depreciation charges (\$325K). Additionally, the Financial Assistance Grant advance payment was reinstated in 2016/17 (\$759K).</div></div></div></div>
<div><div><div>1a. Adjusted Operating Surplus Ratio</div><div><div><div></div><div></div><div></div></div><div><div>Ratio %</div><div>4%</div><div>3%</div><div>2%</div><div>1%</div><div>0%</div></div><div><div>2015</div><div>2016</div><div>2017</div></div></div><div><div>3%</div><div>2%</div><div>1%</div></div></div></div> <div><div><div>Purpose of Adjusted Operating Surplus Ratio</div><div><div>This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure</div></div></div></div> <div><div><div>Commentary on 2016/17 Result</div><div><div>2016/17 Ratio1%</div></div><div><div>Council did not receive an advance Financial Assistance Grant payment in 2015/16. This ratio represents Councils operating result excuding the payment in 2016/17.</div></div></div></div>
<div><div><div>2. Net Financial Liabilities Ratio</div><div><div><div></div><div></div><div></div></div><div><div>Ratio %</div><div>80%</div><div>70%</div><div>60%</div><div>50%</div><div>40%</div><div>30%</div><div>20%</div><div>10%</div><div>0%</div></div><div><div>2015</div><div>2016</div><div>2017</div></div></div><div><div>43%</div><div>50%</div><div>62%</div></div></div></div> <div><div><div>Purpose of Net Financial Liabilites Ratio</div><div><div>This indicator shows the significance of the net amount owed to others, compared to operating revenue</div></div></div></div> <div><div><div>Commentary on 2016/17 Result</div><div><div>2016/17 Ratio62%</div></div><div><div>While borrowings decreased by \$1.2M during 2016/17, cash and cash equivalents decreased by \$6.5M. This has resulted in an increase in the Net Financial Liabilities Ratio to 62% from 50% in 2015/16.</div></div></div></div>
<div><div><div>3. Asset Sustainability Ratio</div><div><div><div></div><div></div><div></div></div><div><div>Ratio %</div><div>120%</div><div>100%</div><div>80%</div><div>60%</div><div>40%</div><div>20%</div><div>0%</div></div><div><div>2015</div><div>2016</div><div>2017</div></div></div><div><div>66%</div><div>97%</div><div>99%</div></div></div></div> <div><div><div>Purpose of Asset Sustainability Ratio</div><div><div>This indicator aims to determine if assets are being renewed and replaced in an optimal way</div></div></div></div> <div><div><div>Commentary on 2016/17 Result</div><div><div>2016/17 Ratio99%</div></div><div><div>The Asset Sustainability Ratio is based on the capital expenditure for the replacement and renewal of assets as indicated in the Asset Management Plan and the 10 year Long Term Financial Plan. The target range is 90-100%. The ratio for 2016/17 is 99%.</div></div></div></div>

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 16. Uniform Presentation of Finances

\$ '000	2017	2016
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	26,897	24,432
less Expenses	(25,971)	(24,675)
Operating Surplus / (Deficit)	926	(243)
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	3,258	2,782
less Depreciation, Amortisation and Impairment	(4,815)	(4,367)
less Proceeds from Sale of Replaced Assets	(239)	(86)
Subtotal	(1,796)	(1,672)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	8,006	3,032
less Amounts Received Specifically for New and Upgraded Assets	(307)	(111)
less Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	(62)	-
Subtotal	7,637	2,921
Net Lending / (Borrowing) for Financial Year	(4,916)	(1,492)

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 17. Operating Leases

\$ '000	2017	2016
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Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Leases commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

Not later than one year	313	248
Later than one year and not later than 5 years	1,143	1,146
Later than 5 years	711	818
	<u>2,167</u>	<u>2,212</u>

Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer hardware.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return, or acquire the equipment leased

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	186	152
Later than one year and not later than 5 years	262	292
Later than 5 years	-	-
	<u>448</u>	<u>444</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2016/17; 9.50% in 2015/16). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2015/16) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2017	2016	2017	2016
Joint Ventures	(54)	80	3,557	3,612
Total	(54)	80	3,557	3,612

(i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity	Principal Activity	2017	2016
Northern Adelaide Waste Management Authority	Provision of waste management services	632	645
Gawler River Floodplain Management Authority	Management and co-ordination of flood mitigation projects	2,925	2,962
Total Carrying Amounts - Joint Ventures & Associates		3,557	3,607

Northern Adelaide Waste Management Authority

Established by Town of Gawler, City of Playford and the City of Salisbury, NAWMA is responsible for the provision of Waste Management Services.

Gawler River Floodplain Management Authority

Established by Town of Gawler, City of Playford, Adelaide Hills Council, The Barossa Council, Light Regional Council and the Adelaide Plains Council. GRFMA is responsible for the co-ordination of construction and management of projects.

(b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2017	2016	2017	2016	2017	2016
Northern Adelaide Waste Management Authority	9%	9.3%	9%	9.3%	33%	33%
Gawler River Floodplain Management Authority	17%	17.3%	17%	17.3%	16%	16%

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities (continued)

\$ '000

(c) Movement in Investment in Joint Venture or Associate

	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2017	2016	2017	2016
Opening Balance	646	523	2,966	3,004
Share in Operating Result	(31)	122	(41)	(42)
Adjustments to Equity	17	1	-	4
Council's Equity Share in the Joint Venture or Associate	632	646	2,925	2,966

(d) Summarised Financial Information of the Equity Accounted Business

Statement of Financial Position	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2017	2016	2017	2016
Cash and Cash Equivalents	4,282	3,600	-	2
Other Current Assets	2,466	2,852	215	199
Non-Current Assets	10,723	9,699	16,743	16,974
Total Assets	17,471	16,151	16,958	17,175
Current Trade and Other Payables	2,768	2,243	-	-
Current Financial Liabilities	791	1,579	16	-
Current Provisions	366	318	-	-
Non-Current Financial Liabilities	4,331	2,518	-	-
Non-Current Provisions	2,428	2,556	-	-
Total Liabilities	10,684	9,214	16	-
Net Assets	6,787	6,937	16,942	17,175

Statement of Comprehensive Income	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2017	2016	2017	2016
Other Income	305	322	136	-
Contributions from Constituent Councils	26,843	25,629	77	75
Interest Income	171	248	3	4
Total Income	27,319	26,199	216	79
Employee Costs	1,773	1,731	-	-
Materials, Contracts & Other Expenses	24,205	21,466	197	70
Depreciation, Amortisation and Impairment	1,360	1,374	231	231
Finance Costs	281	246	-	-
Total Expenses	27,619	24,817	428	301
Other Revenue / Expense Items	(30)	(5)	(21)	(19)
Operating Result	(330)	1,377	(233)	(241)

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities (continued)

\$ '000

(e). Share of Joint Operations Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Operating Expenditures Payable

Not later than one year	9,620	20,003
Later than one year and not later than 5 years	9,881	9,882
Later than 5 years	57,422	-
	76,923	29,885

The expenditure commitments shown above mainly relate to Waste Collection, Processing and Mobile Garbage Bin supply contracts (\$76.918M).

Northern Adelaide Waste Management Authority purchased a property at Woomera Ave, Edinburgh North for \$4.05 million on 23 August 2017. A deposit of \$50,000 (GST exclusive) was paid in March 2016. The acquisition of the premises was funded by a 20 year external loan facility.

In addition to the above, Northern Adelaide Waste Management Authority has a performance bond/guarantee held with the Local Government Finance Authority to the Environment Protection Authority for an amount of \$1.350M.

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge & is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 201 km of road reserves of average width 14 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 0 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

4. CONTINGENT LIABILITY

Council has a potential contingent liability relating to the part-repayment of funding received pertaining to the construction of Evanston Gardens Community Centre. Given the confidential nature of the agreement, an amount could not be disclosed.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2017, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 31/10/17.

Council is aware of the following "non adjusting events" that merit disclosure;

Council has made a a material commitment to the renovation of the historic Town Hall and Institute Building. The anticipated project duration is expected to be from December 2016 to December 2018. The project budget amount is expected to be approximate \$14.3M.

Note 23. Related Party Transactions

\$ '000	2017
---------	------

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the *Local Government Act 1999*. In all, 16 persons were paid the following total compensation:

The compensation paid to Key Management Personnel comprises:

Short-Term Employee Benefits	1,024
Long-Term Benefits	86
Total	1,110

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 23. Related Party Transactions (continued)

\$ '000

Transactions with Council Regional Subsidiary entities

The information presented below represents additional information relating to transactions recorded during the financial year with Council's Subsidiary entities. The information presented below is in addition to that already disclosed in Note 19. Council is an equity owner of each Regional Subsidiary disclosed in Note 19. along with other Member Councils.

Member Councils have equal representation on the Board of which Council is a member of the following subsidiaries

- Northern Waste Management Authority
- Gawler River Floodplain Management Authority

Member Councils have influence in the financial & strategic operational decisions of the Subsidiary given their equal Board member representation.

No one Member Council individually has control over these decisions.

	Payments made to Entity during 2016/17 Financial Year \$ '000	Outstanding Balances owed to the Entity as at 30 June 2017 \$ '000
Northern Adelaide Management Authority	2,363	-
Gawler River Floodplain Management Authority	14	-
Total	2,377	-

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 24. Council Information & Contact Details

Principal Place of Business:

43 High St
Gawler East SA 5118

Contact Details**Mailing Address:**

PO Box 130
Gawler SA 5118

Opening Hours:

Monday - Friday 9:00am - 5:00pm

Telephone: 08 8522 9211

Facsimile: 08 8522 9212

Internet: www.gawler.sa.gov.au

Email: council@gawler.sa.gov.au

Officers**CHIEF EXECUTIVE OFFICER**

Henry Inat

PUBLIC OFFICER**AUDITORS**

Dean Newbery & Partners
214 Melbourne Street
PO BOX 755
North Adelaide SA 5006

Elected Members**MAYOR**

Karen Redman

COUNCILLORS

Ian Tooley
Kevin Fischer
Merilyn Nicholson
Jim Vallelonga
Adrian Shackley
Beverly Gidman
Robin Symes
David Hughes
Paul Koch

Other Information

ABN: 29 861 749 581

INDEPENDENT AUDITOR'S REPORT

To the members of the Town of Gawler

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a general purpose financial report, of the Town of Gawler (the Council), which comprises the Certification of Financial Statements on the annual statements giving a true and fair view of the financial position and performance, the Statement of Comprehensive Income, the Statement of Financial Position, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended 30 June 2017 and the notes comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial report of the Council is in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011*, including:

- (i) giving a true and fair view of the Council's financial position as at 30 June 2017 and of its performance and cash flows for the year then ended; and
- (ii) that the financial records kept by the Council are such as to enable financial statements to be prepared in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Chief Executive Officer for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with the Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Chief Executive Officer's responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

The Chief Executive Officer of the Council is responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS



SAMANTHA ALLARD
PARTNER

Signed on the 29th day of November 2017,
at 214 Melbourne Street, North Adelaide

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE TOWN OF GAWLER

We have audited the Internal Controls of the Town of Gawler (Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2016 to 30 June 2017 have been conducted properly and in accordance with law.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Auditor's Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2016 to 30 June 2017. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assessed risks.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Opinion

In our opinion, the Council has complied, in all material respects, with *Section 129(1)(b) of the Local Government Act 1999* in relation to Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2016 to 30 June 2017.

**DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS**

A handwritten signature in black ink, appearing to read 'S Allard', with a large loop at the start and a series of smaller loops and strokes extending to the right.

**SAMANTHA ALLARD
PARTNER**

Signed on the 29th day of November 2017
at 214 Melbourne Street, North Adelaide, South Australia, 5006

Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2017

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Town of Gawler for the year ended 30 June 2017, the Council's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Henry Inat
CHIEF EXECUTIVE OFFICER



Peter Brass
PRESIDING MEMBER, AUDIT COMMITTEE

Date: 28/11/2017

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Town of Gawler for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA ALLARD

Partner

DEAN NEWBERY & PARTNERS

CHARTERED ACCOUNTANTS

Dated this 2nd day of November 2017

Office:
214 Melbourne Street
North Adelaide SA 5006

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Liability limited by a scheme approved under Professional Standards Legislation



A Regional Subsidiary

NAWMA was established by its constituent Councils – the City of Playford, the Town of Gawler and the City of Salisbury. Together they form the Northern Adelaide Region of Local Government. A function of Local Government is to provide services and facilities that benefit local ratepayers, residents and visitors. This includes waste management.

The constituent Councils resolved to work together through NAWMA to facilitate waste management within the region. As a result, NAWMA implemented many innovative approaches in the management of waste and resources. Its achievements in delivering efficient and effective outcomes for the

constituent Councils and their communities are widely acknowledged.

NAWMA continues to focus on achieving economies of scale and this has impacted positively on the cost of waste management and resource recovery within the region.



Mission Statements

Operations

To deliver responsible, sustainable and best practice waste and resources management outcomes to constituent and client Councils.

Education

To inform and educate the community about the importance and practice of responsible waste and resources management.

Values

NAWMA has the capacity and the willingness to:

- > extend its reach in waste management;
- > introduce new sophistication and solutions in resource recovery; and
- > educate and inform its communities of the benefits that will result from a shared commitment to these actions.

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Report from the Chair

2016-17 has been a year of major accomplishment for NAWMA with strategic new investments that have advanced our capabilities in world's best practice waste management and resource recovery.

Headlining this investment is the:

- \$4.05 million purchase of a 1.918 hectare property at Edinburgh Parks; and
- \$4 million to develop a state-of-the-art Material Recovery Facility and a dynamic new Environment Education Centre at the site on Woomera Avenue.

NAWMA's Board of Management decided on these bold and progressive investments to grasp expanding opportunities in resource recovery that will deliver environmental, economic and social benefits for our constituent Councils and communities.

While the purchase of the property and the development of new facilities presented considerable challenges, they were successfully overcome through the vision, determination and drive of Executive Officer, Brian King, the Executive Management team and the Board who shared an unyielding focus on innovation in integrated waste and resource recovery.

In its values and mission, NAWMA has a powerful synergy with South Australia's Waste Strategy 2015-2020 with a primary objective of supporting a resource efficient economy where the best or full value can be secured from products and materials produced, consumed and recovered across the State. At NAWMA, we believe we have a leading role in SA in supporting this strategy.

While waste is a fact of life and a sharpening reality in our growing population, NAWMA is implementing system wide innovation to:

- progressively work with our communities and businesses to reduce waste;
- maximise value from recyclable products that can be remanufactured; and
- embrace a real transition to renewable energy sources.

These achievements are strategically important to our region, our State and our nation. They will enhance our environment and create positive economic outcomes. Our emphasis on resource recovery and regeneration will also deliver local benefits including helping our constituent Councils to minimise costs and apply downward pressure on rates.



Brian Cunningham

While the purchase of the new property and development of facilities at Edinburgh Parks have been milestones in our year of achievement, the existing site on the corner of Peachey and Bellchambers Roads at Edinburgh North remains strategically important as the waste baling plant and the base of the SUEZ truck fleet powered by "next generation" High Density Compressed Natural Gas (HDCNG).

The modern Resources Recovery Centre (RRC), associated Salvage & Save retail outlet, and the Scout recycling service for bottles and cans also continue to meet growing demand at the site.

Report from the Chair

In addition, our partnership with Peats Soils at the Edinburgh North site for processing the region's garden and food organics into quality compost products is another example of recovering and regenerating valuable resources.

Another major achievement for NAWMA is our emerging partnership with South Australia's Joule Energy to develop a solar-based energy generation platform at the Uleybury landfill. The solar farm will be designed to integrate with the gas renewable energy facility, developed by local firm LMS Energy, at the landfill to jointly create electricity to power 1,800 homes while preventing thousands of tonnes of carbon being emitted into the atmosphere each year.

Uleybury will be home to Australia's first solar farm based at a landfill site further demonstrating NAWMA's commitment to a circular economy model with renewable energy sources that build natural, economic and social value.

The dynamic new Environment Education Centre at Edinburgh Parks will play an increasingly important role in NAWMA's schools and community programs to promote the benefits of a shared commitment to waste

minimisation, resource recovery and renewable energy generation. NAWMA is a major driver in the region for increasing awareness of waste minimisation strategies across the three Council communities that we serve.

Meanwhile, NAWMA welcomes Adam Faulkner as our new Chief Executive Officer succeeding Brian King.

Adam brings a wealth of experience and expertise to the organisation through his previous high-level waste management roles. Adam also holds a key position as Non Executive Director of the Waste Management Association of Australia and has also been a Non Executive Director of KESAB environmental solutions.

On behalf of our Board and Executive Management team, I thank Brian King who has had an extraordinary influence in his role over 21 years with NAWMA. He deserves the greatest respect for what he has achieved in that time. Brian's drive, innovation and massive work ethic resulted in NAWMA becoming a proud and recognised leader in Australian waste management, and we wish him well in his retirement.

To all on the NAWMA Management team and staff, I – together with the NAWMA Board – say thank you and well done in delivering on NAWMA's innovation agenda, improving our efficiencies and complementing our Member Councils' reputations in each of their communities with high quality delivery of services.

These achievements would not have been possible without the commitment and the continued direction of the Board of NAWMA. The members of the Board continue to provide valuable professional support to the organisation in what has been an extraordinarily busy 2016-17 financial year. I thank Board Members for their commitment of time and, of course, guidance.

We confidently look forward to another successful year in 2017/18.

**Brian Cunningham
Chair, NAWMA**



Report from the Chief Executive Officer

I am delighted to be welcomed to the high performing Local Government regional waste subsidiary NAWMA.

While I did not oversee operations during the reporting period, I am extremely impressed by the magnitude of achievements the Board and Management team have delivered. NAWMA is very well positioned to continue providing contemporary and leading practice waste management, resource recovery and remanufacturing services to our constituent Councils, client Councils and their communities.

The Board has clearly provided exceptional governance, strategy development and oversight of NAWMA. This carefully crafted approach has resulted in an infrastructure set that includes:

- a best practice Resource Recovery Centre;
- an innovative Waste Processing Facility;
- one of only two Material Recovery Facilities processing kerbside (household) recyclables in South Australia; and
- a high performing balefill landfill at Uleybury.

The Board and Management team, along with the Technical Working Group and Audit Committee, are to be applauded for their bold tactics towards world's best practice in waste management and resource recovery.

Credit also goes to NAWMA's staff members who have worked tirelessly to implement the strategy developed by the Board. The staff are highly skilled knowledge leaders in their field and agile in their delivery. They are a tremendous credit to the organisation and I truly look forward to working with each of these professionals in the next iteration of NAWMA.

In terms of looking forward, it is with tremendous optimism that we approach new and better ways to engage with our community in moving towards a circular economy, and working with our residents to maximise the effectiveness of the kerbside bin system.

Together, with our constituent and client Councils and communities, NAWMA will lead the transition to beneficial reuse of what was once known as "waste".



Adam Faulkner



Strategy Development and Implementation

The NAWMA Waste Management Strategy 2015-2020 is the proverbial roadmap for the Authority's proactive response to the challenge of addressing environmentally sustainable growth in the region while generating community pride across northern Adelaide and beyond.

The strategy informs NAWMA's Business Plans, guides Local Government activities, and involves business, industry and the wider community.

Underpinning the strategy are NAWMA's overall objectives to:

- promote and achieve efficient, cost-effective, ecologically sustainable and socially acceptable waste management and resources recovery services throughout the region;
- achieve performance outcomes that meet or exceed accepted standards for waste minimisation and responsible waste and resources management;
- continually explore emerging technologies and innovative practices; and
- ensure funds are secured to meet NAWMA's strategic business activities, as well as the ongoing requirement for growth and development.

Currently NAWMA's constituent Councils – the Cities of Playford and Salisbury and the Town of Gawler – have a population of about 250,000 residents in 110,000 households. This population is forecast to grow to 276,000 by 2020.

These Councils cover a diverse area from northern metropolitan Adelaide to rural townships in South Australia's horticultural and broad acre farmlands. Proposed development on the northern urban fringe, along with urban redevelopment, will increasingly see medium density housing replace traditional low density, detached dwelling construction.

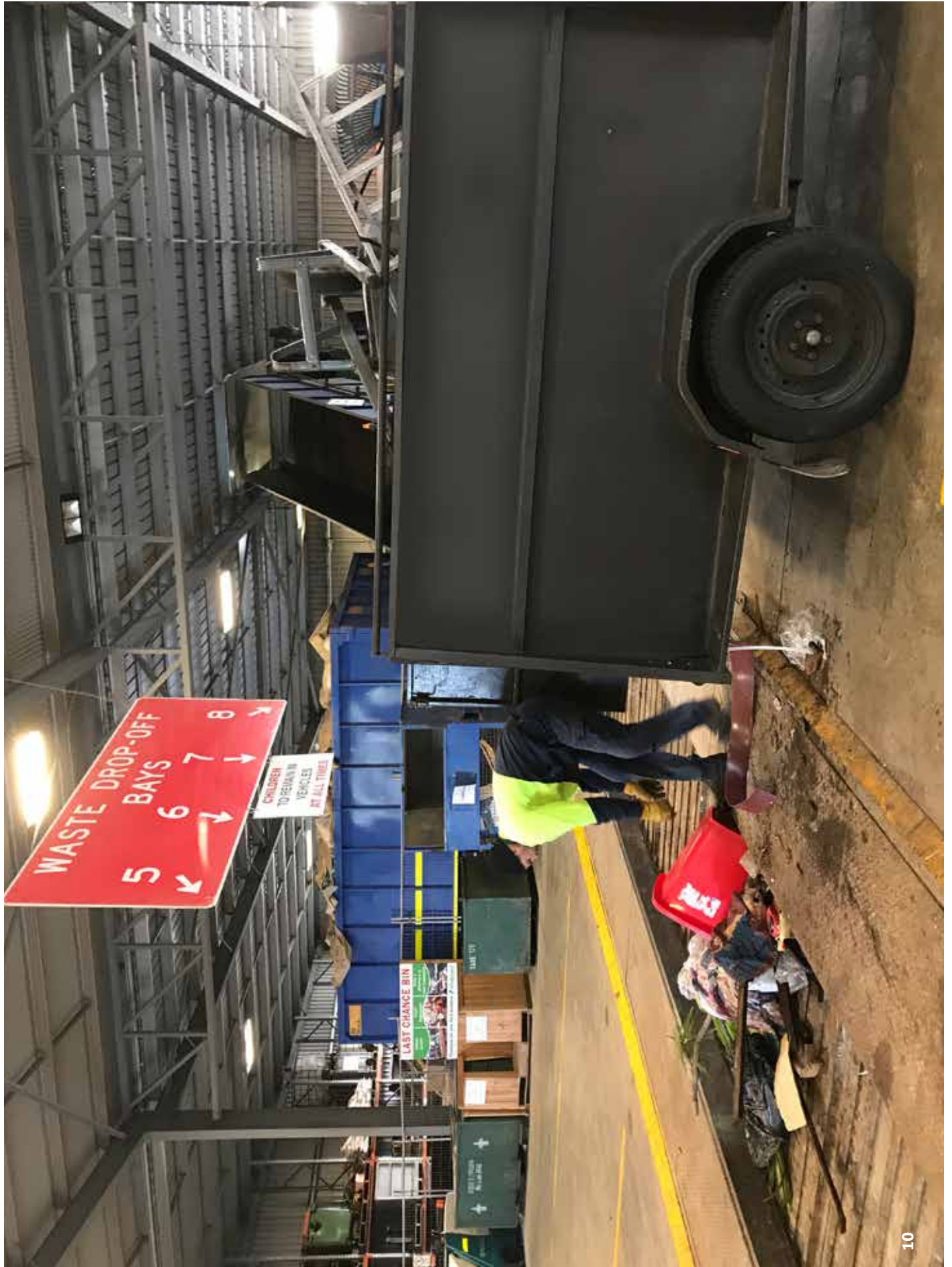
From a waste management perspective, many challenges and opportunities are presented from this changing residential landscape. Key targets of the NAWMA Waste Management Strategy 2015-2020 include:

- recovering more than 60 per cent of recyclables from landfill from all sources;
- further reduction in Council waste disposal rates;
- reduction in Council contributions with NAWMA having greater control of its waste minimisation and resources recovery operations through a strategic realignment of reliance on external contractors;

- maximising annual financial returns to Councils; and
- establishing reliable markets for sale of processed recyclables.

The purchase of the new site and facilities at Edinburgh Parks highlight NAWMA's commitment to these targets. It will provide surety into the future with room for growth and innovation through the NAWMA Waste Management Strategy 2015-2020.





Resource Recovery

Adelaide's northern community is increasingly accessing services of NAWMA's state-of-the-art Resource Recovery Centre (RRC) at Edinburgh North.

The fully automated facility on Bellchambers Road includes:

- a drive-through, under cover Waste Transfer Station for people to bring in their own waste products, including materials for recycling;
- a Salvage & Save retail outlet operated by Hands on SA in association with NAWMA; and
- a recycling service for bottles and cans operated by Scouts SA.

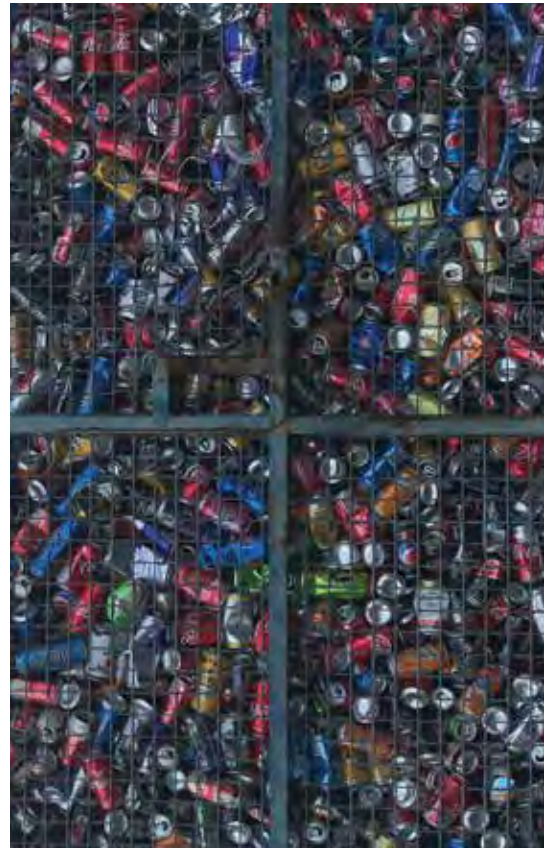
The RRC is delivering a range of positive outcomes including:

- growing community awareness of and involvement in the recycling of waste; and
- the opportunity for people on lower incomes to be able to purchase good second hand building and household products at affordable prices.

It is a major contributor to environmental best practice through diversion of waste from landfill.

Following are details of operations of the RRC for the year to 30 June 2017:

- 20,550 customers accessed the facility delivering green waste and general waste. This is an increase of 8.6 per cent from 2015-16;
- a further 3,100 customers delivered recyclables only free of charge;
- revenue was consistent with the previous reporting period at 6 per cent above expenditure;
- 1,078 tonnes of steel, cardboard, e-waste, car batteries were recovered and marketed;
- 16,400 litres of waste oil were collected and recycled;
- 4,858 tonnes of garden organics was processed into mulch products; and
- 2,696 tonnes of residual waste was transported to SUEZ-ResourceCo for processing into Refuse Derived Fuel (RDF).



Material Recovery Facility

NAWMA's Material Recovery Facility (MRF) at Edinburgh North was officially closed in December 2017. All recyclables were then diverted to an alternative plant pending the commissioning of the new MRF at the Edinburgh Parks site.

During 2016-17:

- 19,631 tonnes of kerbside recyclables in the yellow top recycling bins were received from Member Councils; and
- 6,417 tonnes of recyclables were received from client and rural Councils.

Household Hard Waste Collection

NAWMA operates an annual hard waste collection service in Playford and Gawler using a booking system on a suburb-by-suburb basis. The key objectives of the household hard waste collection service are to:

- maximise recycling and resource recovery opportunities and reduce the landfill component; and
- reduce the visual impact in streets and improve safety by asking residents to place hard waste within the front boundary of their properties rather than on the kerbside.

The chart below shows participation levels and material sourced from household hard waste collection. All material collected through the hard waste program is recycled, recovered or subjected to further processing.

Levels of customer satisfaction with the hard waste service continue to be very pleasing.

Hard Waste	Salisbury		Playford	
	2015/16	2016/17	2015/16	2016/17
Participation	5,146	4,537	9,238	9,559
Residual Waste (tonnes)	643	705	851	1,098
Steel (tonnes)	65	69	196	207
Mattresses	1,831	2,039	2,173	2,985
E-Waste	53	16	35	21
Vouchers	8,180	8,428		

Note:

- Salisbury's participation rate for hard waste collections plus vouchers was 21.50 per cent
- Playford's participation rate for hard waste collection was 24.67 per cent.

Material Recovery Facility



Performance of Constituent Councils 2016-2017 through kerbside collection services

Region	Kerbside recycling (tonnages)	Waste (tonnages)	Percentage recovered from landfill	Compared with 2015-16
Gawler	4,236	5,040	46.65%	42.60%
Playford	13,224	19,984	39.87%	38.05%
Salisbury	28,996	31,860	47.45%	44.78%

The percentages recovered (shown above) are based on the kerbside collection service only. They do not include recycling and resource recovery initiatives in place at the Waste Transfer Stations of member Councils and NAWMA's Resource Recovery Centre, or via the Container Deposit Legislation (CDL) depots where steel, aluminium, glass or plastic drink containers are returned for cash payment.



Kerbside regional performance comparison with previous years

Year	Recyclables, including FOGO and hard waste (tonnages)	Waste (tonnages)	Percentage Recovered from landfill
12-13	37,258	52,246	41.62%
13-14	41,283	53,697	43.46%
14-15	38,394	54,882	42.06%
15-16	41,534	56,453	42.39%
16-17	45,875	57,049	44.32%

The recyclables tonnages also include material collected via the hard waste program, none of which is landfilled.

Regional performance from all sources (kerbside and waste transfer stations)

Year	Total kerbside recyclables (tonnages)	Total waste diverted from landfill from waste transfer stations	Total kerbside waste landfilled	Total percentage recovered from landfill
13-14	41,283	19,887	53,697	53.25%
14-15	38,394	21,678	54,882	52.26%
15-16	41,534	25,435	56,453	54.26%
16-17	45,875	27,305	57,049	56.19%

Environmental Outcomes

Generating positive environmental outcomes is a constant objective of NAWMA as it continues to explore business opportunities in waste management and resource recovery practices.

This environmental commitment is clearly evident in the operation of NAWMA's Uleybury landfill where filling of the stage three cell commenced at the end of last financial year. This is the final stage of the landfill with about nine years of airspace remaining to be filled following the removal of valuable recyclables from the waste stream.

An advanced Phytocap soil and vegetation process has been applied to the first two stages of the landfill. About 100,000 tonnes of capping soil to a depth of 1.2 metres cover the first two stages along with extensive planting of native trees, shrubs and grasses.

The capping of the landfill cells after they are filled with waste is a requirement of the Environment Protection Authority licence for the site. The capping is designed to keep stormwater (rain) out of the landfill cell (waste) and limit the escape of landfill gas.

Phytocaps have two major components – trees and other plants that act as 'bio-pumps' and 'rain interceptors', and soil that acts as storage. The soil and trees together minimise percolation of water into waste.

This landfill capping system provides further benefits including biodiversity conservation and promotion of native species in the region, in addition to the aesthetic value to the community.



Environmental Outcomes

Landfill gas flaring

From late 2016 to early 2017, the number of landfill gas wells at the landfill grew from four to eighteen as part of a progression towards implementation of renewable energy facility.

Average landfill gas flows through the flare since then have increased sharply with 526,000 m³/month now being flared. In terms of reduced pollution from the flaring each month, this equates to:

- preventing around 4,000 tonnes of CO₂ going into the atmosphere; or
- removing approximately 1,000 cars off the road; or
- harnessing the benefits from planting 440 hectares of trees per day.

Decomposing organic matter generates landfill gas. It mostly consists of methane and carbon dioxide mixed with water vapour and organic compounds. The substantial methane content of landfill gas enables it to be used as a power generation fuel to create electricity that can be returned to the grid.

Complementing the Uleybury gas renewable energy strategy is a partnership with Joule

Energy to create Australia's first solar farm based at a landfill. About 11,000 solar panels will be installed at the site allowing the solar farm to be integrated with the landfill gas energy facility.

The combined electricity generated from the two facilities will deliver a projected 11,000 megawatt hours per annum, which is enough to power 1,800 homes.

Just as importantly, the landfill gas renewable energy facility and solar farm will prevent about 63,000 tonnes of carbon being emitted into the atmosphere each year.

Treatment of wastewater (leachate) at Uleybury

Leachate, or rainwater that descends through waste, is pumped from the sealed base of the landfill to evaporation ponds.

The sealed base of the landfill consists of natural clay and selected liner materials to prevent pollution of groundwater, which is about 100 metres below the quarry bed at Uleybury.

Groundwater from wells strategically positioned around the site is tested regularly to ensure the base liner effectively captures leachate.

High Density Compressed Natural Gas (HDCNG).

NAWMA, along with its partner SUEZ, has completed the introduction of next generation HDCNG to power the fleet of kerbside collection trucks.

This significantly reduces greenhouse gas emissions, particulate and noise pollution from the trucks.





Education

NAWMA continues to develop motivational new dimensions to its education and community awareness programs to showcase the environmental, economic and social benefits of waste minimisation, recycling and re-use.

During the 2016-17 financial year, more than 5,000 children and adults were engaged in NAWMA's education presentations, including promotional visits and workshops in local schools, shopping precincts and community centres.

NAWMA's interactive new Environmental Education Centre (EEC) opened at Edinburgh Parks in mid-June. By the end of that month, 100 pre-school children and 335 primary school students with accompanying parents and teachers visited the centre along with a group of seniors.

New and emerging communications and information technologies are being embraced to maximise the effectiveness of the education programs with a particular emphasis on fun in learning for students with important take home messages.

The My Waste App is providing to be increasingly effective in engaging with residents who can access waste management information on computers and mobile telephones. During the reporting period, there were 148,488 resident interactions – a very significant increase from 61,463 in the 2015-16 financial year.

These interactions included:

- 91,129 reminders;
- 8,918 calendar views; and
- 68 problem reports.

Other key education and community engagement activities in the past year included:

- constant updating of educational resources for schools including USBs, word games, recycling information sheets and videos;
- strategic advertising in local newspapers and cinemas;
- distribution of waste management information packs to all new residents and those seeking replacement bins; and
- continuing development and refreshment of the NAWMA website.





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Food and Garden Organics (FOGO)

Fifty five per cent of residents participated in NAWMA's voluntary garden organics collection service in 2016-17 representing an increase of over 4,000 services from the previous year.

Playford Council residents continue to transition from a user pays system to the NAWMA regional food and garden organics program. There is now a participation level of 41 per cent among Playford residents.

In the reporting period, 37,295 tonnes of food and garden organics were sourced from the region and forwarded for processing. This was an increase of 25.5 per cent from 2015-16.

The tonnage of collected garden organics fluctuates from year to year due to seasonal factors, but there is a very clear and encouraging trend of community participation in food and garden organics recycling.



Social Outcomes

In any business, good communication is an essential component of good service.

This is especially important in NAWMA's mission to deliver responsible, sustainable and best practice waste and resources management to constituent and client Councils and their communities.

Positive social outcomes and community pride are equally important as environmental and economic benefits from best practice in waste management and resources recovery.

NAWMA's focus on effective communication is driven through strategic education and community awareness programs, on-line

engagement and through direct interaction with residents.

The free call number 1800 111 004 is vital for people seeking information on waste management issues in their homes and along their streets. In 2016-17, no less than 57,160 residents made valuable use of the 1800 number.

Approximately 11,124 calls related to requests for Mobile Garbage Bins, specifically about new services, repairs or replacements. Bookings for the hard waste collection accounted for 22,524 calls.

Only 1,745 calls (3.05 per cent compared with 3.34 per cent in 2015-16), related to service issues. Considering NAWMA's client population is about a quarter of a million people, the level of complaints about service is considered to be very low.

Importantly, if there is a complaint it is acted upon immediately because NAWMA acts responsibly and effectively to ensure it is serving the best interests of current and future generations of residents in the northern region of Adelaide and beyond.



Auditor's Report

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017

CERTIFICATION OF FINANCIAL STATEMENTS

I have been authorised by Northern Adelaide Waste Management Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.*
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

Adam Faulkner
CHIEF EXECUTIVE OFFICER

Brian Cunningham
CHAIRPERSON

Date: 20 September 2017

This statement is to be read in conjunction with the full financial report.

Financials

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2017

	Notes	2017 \$'000	2016 \$'000
INCOME			
User charges	2	26,843	25,629
Investment income	2	171	248
Reimbursements	2	55	178
Other	2	250	144
Total Income		27,319	26,199
EXPENSES			
Employee costs	3	1,773	1,731
Materials, contracts & other expenses	3	24,205	21,466
Finance costs	3	281	246
Depreciation, amortisation & impairment	3	1,360	1,374
Other Expenses	3	30	5
Total Expenses		27,649	24,822
OPERATING SURPLUS / (DEFICIT)		(330)	1,377
Transfer to Equity Statement			
Asset disposal & fair value adjustments	5	-	(66)
Amounts received specifically for new/upgraded assets		180	-
NET SURPLUS / (DEFICIT)		(150)	1,311
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(150)	1,311

This Statement is to be read in conjunction with the attached Notes.

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY STATEMENT OF FINANCIAL POSITION as at 30 June 2017

ASSETS	Notes	2017 \$'000	2016 \$'000
Current Assets			
Cash and cash equivalents	4	4,282	3,600
Trade & other receivables	4	2,466	2,852
Total Current Assets		6,748	6,452
Non-current Assets			
Infrastructure, Property, Plant & Equipment	5	10,723	9,699
Total Assets		17,471	16,151
LIABILITIES			
Current Liabilities			
Trade & Other Payables	6	2,768	2,243
Provisions	6	366	318
Borrowings	6	791	1,579
Total Current Liabilities		3,925	4,140
Non-current Liabilities			
Borrowings	6	4,331	2,518
Provisions	6	2,428	2,556
Total Non-current Liabilities		6,759	5,074
Total Liabilities		10,684	9,214
NET ASSETS		6,787	6,937
EQUITY			
Accumulated Surplus		6,172	6,322
Asset Revaluation Reserve		615	615
TOTAL EQUITY		6,787	6,937

This Statement is to be read in conjunction with the attached Notes.

This statement is to be read in conjunction with the full financial report.

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2017

2017 \$'000	Accumulated Surplus	Asset Revaluation Reserve	TOTAL EQUITY
Balance at end of previous reporting period		615	6,937
Net Surplus/ (Deficit) for Year	6,322 (150)	-	(150)
Other Comprehensive Income			
Gain on revaluation of infrastructure, property, plant & equipment	-	-	-
Transfers between reserves	-	-	-
Distributions to Member Councils	-	-	-
Balance at end of period	6,172	615	6,787

2016 \$'000	Accumulated Surplus	Asset Revaluation Reserve	TOTAL EQUITY
Balance at end of previous reporting period		615	5,626
Net Surplus/ (Deficit) for Year	5,011 1,311	-	1,311
Other Comprehensive Income			
Gain on revaluation of infrastructure, property, plant & equipment	-	-	-
Transfers between reserves	-	-	-
Distributions to Member Councils	-	-	-
Balance at end of period	6,322	615	6,937

This Statement is to be read in conjunction with the attached Notes

This statement is to be read in conjunction with the full financial report.

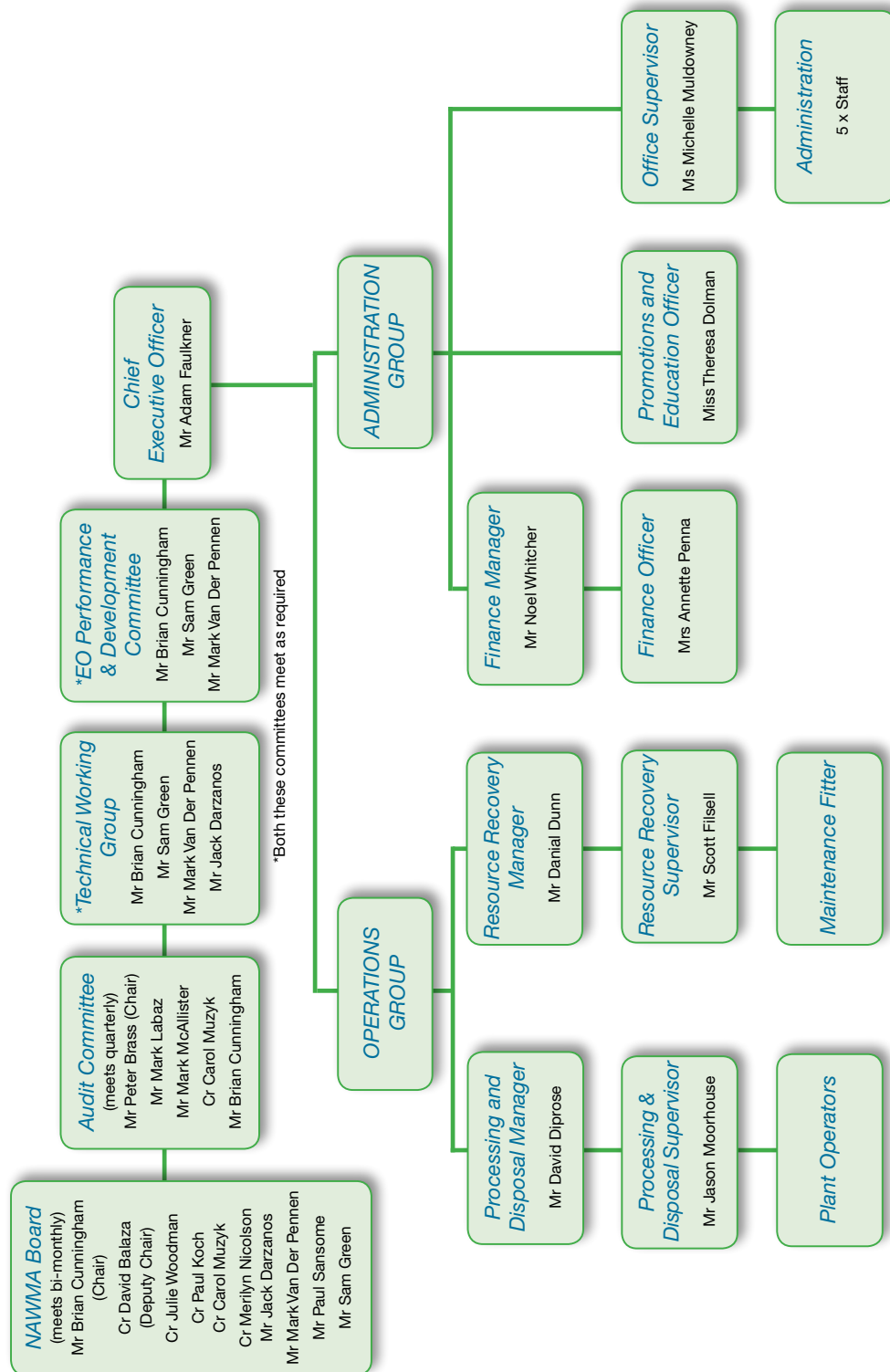
NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY

STATEMENT OF CASH FLOWS for the year ended 30 June 2017

	2017 \$'000	2016 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts		
Operating receipts	27,534	26,160
Investment receipts	171	248
Payments		
Operating payments to suppliers & employees	(25,806)	(23,128)
Finance payments	(271)	(275)
Net Cash provided by (or used in) Operating Activities	1,628	3,005
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts		
Amounts specifically for new or upgraded assets	180	-
Sale of surplus assets	-	-
Payments		
Expenditure on renewal/replacement of assets	-	(68)
Expenditure on new/upgraded assets	(2,151)	(4,744)
Net Cash provided by (or used in) Investing Activities	(1,971)	(4,812)
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts		
Proceeds from Borrowings	2,500	2,400
Payments		
Repayments of Borrowings	(1,475)	(1,205)
Net Cash provided by (or used in) Financing Activities	1,025	1,195
Net Increase (Decrease) in cash held	682	(612)
Cash & cash equivalents at beginning of period	3,600	4,212
Cash & cash equivalents at end of period	4,282	3,600

This Statement is to be read in conjunction with the attached Notes

Organisational Structure



NAWMA 71-75 Woomera Avenue, Edinburgh Parks, SA 5111
 Box 10 Mail Delivery Centre, Edinburgh North, SA 5113
 Freecall 1800 111 004 Phone 08 8259 2100
 Email admin@nawma.sa.gov.au Web www.nawma.sa.gov.au



Gawler River Floodplain Management Authority

ANNUAL REPORT 2016 - 2017

Telephone: 0407717368 Email: davidehitchcock@bigpond.com
Website: www.gawler.sa.gov.au/grfma

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Chairman's Foreword

During the period 28 September 2016, through to the 5th October 2016, South Australia experienced an extreme weather event.

The Gawler River Catchment experienced significant rainfall during this time with falls ranging typically between 100 to 140 mm in the higher topographic areas of the North and South Para. The falls coincided with high water levels in the South Para Reservoir causing overflow, compounding flows downstream within the Gawler River.

This resulted in a major flood event in the lower reaches of the Gawler River.

Approximately 250 private properties including Local and State Government infrastructure were severely affected by resultant flooding. Extensive loss of horticulture production and a significant damages repair bill resulted from this event.

An extensive recovery response was initiated by the South Australian Government with Alex Zimmermann being appointed the Northern Areas Recovery Control Officer. Communications established with Alex Zimmermann and supporting South Australian government agencies during the recovery process was important in gaining an understanding of flood impacts and facilitating consultation with affected property owners and horticultural industry representatives.

The Authority immediately initiated work to carry out a hydrological review of the 2016 flood event so that options for flood mitigation in the lower Gawler River could be determined and implemented as soon as possible subject to funding availability.

Following receipt of the 2016 Gawler River Flood Review report and subsequent consultation with the constituent councils and all stakeholders of the lower Gawler River, the Authority subsequently resolved to adopt the following recommendations identified within the report: -

Recommendation 1: River and levee maintenance should be the responsibility of a single authority that has the necessary resources and access rights to maintain the river in good condition from a flood conveyance as well as a biodiversity perspective.

Recommendation 2: River condition and levee maintenance repair work should be undertaken as a matter of high priority.

Recommendation 3: The GRFMA proceed with developing concept designs for establishment of a Northern Floodway, in addition to the construction of a new river levee system so that consultation with affected landholders can proceed.

Recommendation 1 is currently being pursued with the State Government.

Recommendations 2 & 3 have an indicative first estimate cost of \$27 million.

In addition to the 2016 Gawler River Flood Review report, the Authority initiated an investigation into the feasibility of raising the height of the Bruce Eastick North Para Flood Mitigation Dam.

This investigation found it is technically feasible to raise the height of the Bruce Eastick North Para Flood Mitigation Dam (i.e. no apparent insurmountable technical problems). Given that the Dam performed as designed within the 2016 flood event reducing the impact of flooding and the need to undertake flood mitigation works in the lower Gawler River; the Authority subsequently resolved deferment of any further consideration of raising the Dam until the proposed flood mitigation works on the lower Gawler River are implemented, and potential funding availability for supplementary works on the Dam is determined.

Raising of the Bruce Eastick North Para Flood Mitigation Dam remains an important aspect of future flood mitigation for the Gawler River particularly for rainfall events of 1:50 - 1:100 Average Recurrence Interval Investigation work is continuing into the cost of completing such works.

The Authority is currently working with the State Government and constituent councils on a suitable funding proposal to implement the "Northern Floodway" and associated levee maintenance works as a matter of priority.

Delivery of a long term and sustainable solution to flood mitigation in the Gawler River will require engagement with and resource commitment from the three spheres of government (i.e., Local, State and Federal) and other funding partners and beneficiaries. An effective solution will also require the cooperation of property owners and the horticultural industry to implement given that much of the civil works required will have to be undertaken over private land.

The Adelaide Plains Council, at its May 2017 ordinary meeting, adopted the following Motion without Notice: - *"That Council staff immediately initiate the appropriate procedures to allow Adelaide Plains Council to withdraw from Gawler River Floodplain Management Authority."*

The GFRFMA Chair and Executive Officer have been working with the Adelaide Plains Council (APC) to better understand this resolution and future considerations and implications to both APC and the GRFMA. The GRFMA Board is hopeful that the areas of concern raised by APC can be resolved.

Constituent councils' continuing representation around the 'Authority' table will be important in making decisions and negotiating funding solutions for future flood mitigation works undertaken.

Acknowledgement is made of Australian Water Environments (AWE) and AECOM Australia Pty Ltd which were engaged to perform priority consultancy works for the Authority immediately following the 2016 flood event.

I thank Mr Dean Gollan for his 5 years of services as Executive Officer to the GRFMA which concluded 31 December 2016 and welcome Mr David Hitchcock as the new Executive Officer from 1 January 2017.

Mr Ian Baldwin
Chairman

Gawler River Floodplain Management Authority (GRFMA)

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Charter provides for one independent person, who is not an officer, employee or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of two years. A sitting fee of \$400 per meeting with a maximum payment of \$5,000 per annum has been set. This will cover the Chairperson presiding at up to eight (8) Board Meetings per year and one or two Technical Assessment Panel meetings per year.

The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The Authority has been established for the following purposes:

- to co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
- to raise finance for the purpose of developing, managing and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River;
- upon application of one or more Constituent Councils pursuant to clause 12.4:
 - to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities; and
 - to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

The Board

The Members of the Board are:

<i>Authority</i>	<i>Board Members</i>	<i>Deputy Board Members</i>
Chairman	Mr Ian Baldwin	
Adelaide Hills Council	Cr Malcom Herrmann Mr Andrew Aitken, CEO	Mr Marc Salver
The Barossa Council	Mayor Bob Sloane Mr Gary Mavrinac	Cr Dave de Vries
Town of Gawler	Cr Adrian Shackley Mr Sam Dilena	Cr Paul Koch Mr Scott Reid
Light Regional Council	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
Adelaide Plains Council	Cr Ann Picard Mr James Miller CEO	Cr Melville Lawrence
City of Playford	Cr Denis Davey Mr Mal Hemmerling CEO	Cr Carol Muzyk Mr Greg Pattinson

Meetings of the Board are held at such time and such place as the Board decides subject only to the requirement that there will be at least one meeting in every two calendar months. A special meeting of the Board may be held at any time and may be called at the request of the Chairperson or at the written request of six members of the Board representing all of the Constituent Councils.

Ordinary meetings of the Board are generally held bi-monthly on the third Thursday of the even months commencing at 9.45 am: excepting December which is held on the second Thursday,

Meetings are hosted by the Constituent Councils on a rotational roster with six Board meetings and two Special Meetings held during the year as follows:

- | | |
|-----------------------------|---------------------------|
| - Thursday 18 August 2016 | Gawler |
| - Thursday 13 October 2016 | Gawler |
| - Thursday 10 November 2016 | Mallala (Special Meeting) |
| - Wednesday 8 December 2016 | Davoren Park |
| - Thursday 22 December 2016 | Gawler (Special Meeting) |
| - Thursday 16 February 2017 | Kapunda |
| - Thursday 28 April 2017 | Gumeracha |
| - Thursday 15 June 2017 | Nuriootpa |

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Ian Baldwin, Chairman
- David Hitchcock, Executive Officer, GRFMA
- Braden Austin (City of Playford)
- Matt Elding (The Barossa Council)
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Chrissie Bloss, Flood Hazard Manager, DEWNR
- Derek Moore, Principal Engineer Dams, SA Water

Three meetings of the Panel were held during the year.

- 25 October 2016
- 16 November 2016
- 30 January 2017

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Committee held three meetings during the year:

- 15 August 2016
- 10 March 2017
- 5 June 2017

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Sam Dilena, Town of Gawler
- Cr Des Ellis, Light Regional Council

General

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Access to Meetings and Documents
- Consultation
- Dam Valuation
- Internal Review of Decisions
- Operations Manual

All meetings of the GRFMA and its committees are open to the public, with the exception of those matters to be considered under Section 90 of the Local Government Act 1999.

No Freedom of Information requests were received during the year.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for docs to remain confidential - Sec 91(7)		%
Board	642	5	(1) Possible commercial Advantage of a person (2) Legal advice	4		80%
Technical Assessment Panel	10	0		0		
Audit Committee	10	0		0		

Mr David Hitchcock has been engaged to provide Executive Officer services under a services agreement until 31 December 2018. Mr Hitchcock has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act 1999.

The GRFMA has no employees and all services are engaged on a contract basis.

Part A: Funding

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2016	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	<input checked="" type="checkbox"/> Scheme Total now \$21,913,859 grants total \$17,016,420
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	<input checked="" type="checkbox"/> Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	<input checked="" type="checkbox"/> Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

South Para Works			
The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme. Dam safety review and design proposal to modify the dam wall and spillway completed September 2005 Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	<input checked="" type="checkbox"/> July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	<input checked="" type="checkbox"/> Practical completion achieved June 2012

Gawler River Flood Mitigation Scheme – Mark 2

What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)

- One Reconfirm with the Constituent Councils that a 1 in 100-year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. ***The Findings Report 2016 advises the 1 in 100 ARI event is considered to be the minimum desirable level of flood protection for new development as well as for much of the existing floodplain development.***
- Two Determine if a second dam on the North Para River or modification to the Bruce Eastick North Para Flood Mitigation Dam is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible. ***The Findings Report 2016 advises enlarging the existing Bruce Eastick North Para Flood Mitigation Dam on the North Para offers the greatest level of protection with least impacts and is rated as the most favoured structural mitigation option.***
- Three The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the Adelaide Plains Council. ***Completed.***
- Four To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. ***Currently being considered in association with the Northern Floodway's proposal- Gawler River 2016 Flood Review.***
- Five Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
- Six Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
- Seven Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council. ***Currently being considered in association with the Northern Floodway's proposal- Gawler River 2016 Flood Review.***
- Eight Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs. ***Ongoing.***
- Nine The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land. ***In consideration as part of the 2016 Burns Report- SA Severe Storms Event.***

Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured by:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Dec 2016 and June 2017 – Dam inspections carried out

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletter to be forwarded to all stakeholders following completion of Findings Report
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following most meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Review conducted in September 2016 New Executive Officer Appointed January 2017. Next review to be conducted in January 2018.
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2019 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2016
Review of the Business Plan	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2017 – Business Plan 2016-2019 adopted <input checked="" type="checkbox"/> June 2017 – Achievements against the Business Plan 2016-2019 presented
Annual Budget	By 31 st March, June, October, December	Adopt for consultation forward to Councils	<input checked="" type="checkbox"/> March 2017 – Council consultation

GRFMA Annual Report 2016-2017


		Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/> Budget 2017–2018 adopted at June 2017 Board meeting
Subscriptions	June December	Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> All first half subscriptions paid <input checked="" type="checkbox"/> Second half subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September	The receipt of the following reports by Councils: <ul style="list-style-type: none"> • Board Meeting Key Outcome Summary • Annual Report including Annual Financial Statements 	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils on 25 September 2016

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



24/8/17

David Hitchcock
EXECUTIVE OFFICER



24/8/17

Ian Baldwin
CHAIRMAN

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
INCOME			
Subscriptions	3	76,544	74,676
Investment income	1(d)	3,359	3,925
State Government Grants	2	136,438	-
Other Income		-	29
Total Income		<u>216,341</u>	<u>78,630</u>
EXPENSES			
Contractual Services	5	197,462	70,262
Depreciation	1(i), 4	231,213	231,213
Other		20,996	19,009
Total Expenses		<u>449,671</u>	<u>320,483</u>
OPERATING SURPLUS / (DEFICIT)		<u>(233,330)</u>	<u>(241,853)</u>
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		<u>(233,330)</u>	<u>(241,853)</u>
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>(233,330)</u>	<u>(241,853)</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF FINANCIAL POSITION as at 30 June 2017

	Notes	2017 \$	2016 \$
ASSETS			
Current Assets			
Cash and cash equivalents		-	2,215
Investments	1(d)	163,157	195,329
Debtors		47,375	-
Debtors - GST		4,419	2,719
Accrued Interest		495	927
Total Current Assets		<u>215,447</u>	<u>201,190</u>
Non-current Assets			
Infrastructure	4	18,497,000	18,497,000
Accumulated Depreciation Infrastructure	1(i), 4	(2,080,638)	(1,849,425)
Land	4	326,364	326,364
Total Non-current Assets		<u>16,742,727</u>	<u>16,973,939</u>
Total Assets		<u>16,958,173</u>	<u>17,175,129</u>
LIABILITIES			
Current Liabilities			
Trade & other payables		-	-
Borrowings	8.2	16,375	-
Total Liabilities		<u>16,375</u>	<u>-</u>
NET ASSETS		<u>16,941,798</u>	<u>17,175,129</u>
EQUITY			
Accumulated Surplus		14,089,988	14,323,319
Asset Revaluation Reserves	1(h)	2,851,810	2,851,810
TOTAL EQUITY		<u>16,941,798</u>	<u>17,175,129</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2017

		Accumulated Surplus	Asset Revaluation Reserve	TOTAL EQUITY
2017	Notes	\$	\$	\$
Balance at end of previous reporting period		14,323,319	2,851,810	17,175,129
Restated opening balance		14,323,319	2,851,810	17,175,129
Net Surplus / (Deficit) for Year		(233,330)		(233,330)
Other Comprehensive Income				
Balance at end of period		14,089,988	2,851,810	16,941,798
2016				
Balance at end of previous reporting period		14,565,172	2,851,810	17,416,982
Restated opening balance		14,565,172	2,851,810	17,416,982
Net Surplus / (Deficit) for Year		(241,853)		(241,853)
Other Comprehensive Income				
Balance at end of period		14,323,319	2,851,810	17,175,129

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CASH FLOWS

for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		163,906	74,013
Payments		<u>(218,459)</u>	<u>(92,451)</u>
Net Cash provided by (or used in) Operating Activities		(54,553)	(18,438)
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Interest Receipts</u>		<u>3,790</u>	<u>4,044</u>
Net Cash provided by (or used in) Investing Activities		3,790	4,044
Net Increase (Decrease) in cash held	8.1	(50,762)	(14,394)
Cash & cash equivalents at beginning of period		<u>197,544</u>	<u>211,938</u>
Cash & cash equivalents at end of period	8.2	<u>146,782</u>	<u>197,544</u>

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Schedule of Constituent Council's Interest in Net Assets as at 30th June 2017

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30 June 2017. The value of infrastructure and land as stated in the Audited Financial Statements at 30th June have been included. Grants and contributions from the Commonwealth Government, State Government and Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

Calculation of Net Equity

Assets

Investments / Debtors	\$ 199,072
Infrastructure	\$ 16,416,362
Land	<u>\$ 326,364</u>
	\$ 16,941,798

Less Liabilities

Accounts Payable / Creditors	<u>\$ 0</u>
NET EQUITY	\$ 16,941,798

Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2017	Accumulated Subscriptions for Maintenance to 30 June 2017	Accumulated Subscriptions for Scheme Works to 30 June 2017	All Subscriptions to 30 June 2017	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$89,811	\$2,128	\$70,988	\$162,927	3.27%	\$553,997
The Barossa Council	\$89,811	\$10,651	\$354,951	\$455,413	9.49%	\$1,607,777
Town of Gawler	\$89,811	\$21,263	\$709,892	\$820,966	17.27%	\$2,925,849
Light Regional Council	\$89,811	\$10,651	\$354,951	\$455,413	9.49%	\$1,607,777
Adelaide Plains Council	\$89,811	\$35,518	\$1,183,146	\$1,308,475	27.65%	\$4,684,407
City of Playford	\$89,811	\$42,609	\$1,419,763	\$1,552,183	32.83%	\$5,561,991
	\$538,866	\$122,820	\$4,093,691	\$4,755,377	100%	\$16,941,798

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2017 adopted by the Board in accordance with Clause 15.5 of the Charter on 24/8/17

Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2017

1 Statement of Significant Accounting Policies

a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Adelaide Plains Council, The Barossa Council, Town of Gawler, Light Regional Council, and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

c) Employees

The Association has no employees.

d) Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

e) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

f) Infrastructure

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

g) Land

The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011.

h) Revaluation

The Board sought an independent valuation on the 29th May 2014, to be applied as at 30th June 2014, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. The estimate of the replacement cost was \$18.497 million at June 2014. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, it is to be noted that valuation has been under level 3 valuation.

Fair value level 3 valuations of buildings, infrastructure and other assets – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

i) Depreciation

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on an expected life of 80 years.

j) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the rights to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

2 Functions / Activities of the Association

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority
(excluding depreciation)

	Revenue			Expenses		
	Year	Grants	Other	Total Revenue	Expenses Total	Surplus (deficit)
Administration	2017		\$61,625	\$61,625	\$89,385	(\$27,760)
	2016		\$60,798	\$60,798	\$67,745	(\$6,947)
Other	2017	\$136,438	\$18,278	\$154,716	\$129,074	\$25,642
Environment: Flood Mitigation	2016		\$17,832	\$17,832	\$21,525	(\$3,693)
Total	2017	\$136,438	\$79,903	\$216,341	\$218,459	(\$2,118)
	2016		\$78,630	\$78,630	\$89,270	(\$10,640)

3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		TOTALS	
	2017	2016	2017	2016	2017	2016	2017	2016
Adelaide Hills Council			\$ 316	\$ 309	\$9,711	\$9,474	\$10,027	\$9,783
The Barossa Council			\$1,585	\$1,545	\$9,711	\$9,474	\$11,296	\$11,019
Town of Gawler			\$3,169	\$3,092	\$9,711	\$9,474	\$12,880	\$12,567
Light Regional Council			\$1,585	\$1,545	\$9,711	\$9,474	\$11,296	\$11,019
Adelaide Plains Council			\$5,284	\$5,155	\$9,711	\$9,474	\$14,995	\$14,629
City of Playford			\$6,339	\$6,184	\$9,711	\$9,474	\$16,050	\$15,659
TOTAL	-	-	\$18,278	\$17,832	\$58,266	\$56,844	\$76,544	\$74,676

4 Non-Current Assets Summary

	Fair Value Level	2017				2016			
		At Fair Value	At Cost	Accum Dep'n	Carrying Amount	At Fair Value	At Cost	Accum Dep'n	Carrying Amount
Land and easements	-	\$326,364			\$326,364	\$326,364			\$326,364
North Para Dam	-								
North Para Dam	3	\$18,497,000		(\$2,080,638)	\$16,416,362	\$18,497,000		(\$1,849,425)	\$16,647,575
Total Infrastructure and Land		\$18,823,364		(\$2,080,638)	\$16,742,726	\$18,823,364		(\$1,849,425)	\$16,973,939
Comparatives		\$18,823,364		(\$1,849,425)	\$16,973,939	\$18,823,364		(\$1,618,213)	\$17,205,151

	2016	Carrying Amount Movements During Year							2017
	Carrying Amount	Additions		Disposals	Depreciation	Impairment	Transfers	Net Valuation	Carrying Amount
		New Upgrade	Renewals						
Land and easements	\$326,364								\$326,364
Infrastructure - North Para Dam	\$16,647,575				(\$231,213)				\$16,416,362
Total Infrastructure, Property, Plant & Equipment	\$16,973,939				(\$231,213)				\$16,742,726
Comparatives	\$17,205,152				(\$231,213)				\$16,973,939

5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants	2017	2016
Dean Gollan	\$30,470	\$39,875
David Hitchcock	\$28,270	\$0
Asset Valuation and Cons	\$835	\$0
AECOM	\$25,000	\$0
Pyper Leaker Surveying	\$1,800	\$0
Northern Industries	\$2,500	\$0
Enviro Group Pty Ltd	\$3,231	\$2,000
Norman Waterhouse	\$0	\$701
Business Risk A S Solutions	\$1,950	\$1,300
Kelley Jones	\$2,826	\$2,172
Australian Water Environments	\$95,590	\$19,406
HLB Mann Judd	\$4,990	\$4,808
TOTALS	\$197,462	\$70,262

6 Comparison of Budget and Actual Results (excluding depreciation)

	2017		2016	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$62,166	\$61,625	\$63,844	\$60,798
Other Environment: Flood Mitigation	\$0	\$0	\$0	\$0
State Grant	\$136,438	\$136,438	\$76,563	\$0
Maintenance	\$18,278	\$18,278	\$17,832	\$17,832
Other Environment: Flood Mitigation Capital				
Total Revenue	\$216,882	\$216,341	\$158,239	\$78,630
Expenditure				
Administration	\$91,450	\$89,385	\$78,175	\$67,745
Other Environment: Flood Mitigation	\$113,500	\$120,590	\$19,526	\$19,406
Maintenance	\$10,150	\$8,484	\$10,000	\$2,119
Other Environment: Flood Mitigation Capital				
Total Expenditure	\$215,100	\$218,459	\$107,701	\$89,270
Surplus (deficit)	\$1,782	(\$2,118)	\$50,538	(\$10,641)

7 Expenditure Commitment

- An agreement has been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2017.

8 Reconciliation Statement of Cash Flows

8.1 Reconcile to operating activities

Net deficit from operations	(\$233,330)
Adjust for non-cash items	
Depreciation	\$231,213
Increase in Debtors	(\$48,645)

Net Cash decrease from operating activities	(\$50,762)
---	------------

8.2 Cash and cash equivalents

Balance at bank	(\$ 16,375)
Balance at LGFA	\$163,157
Total cash and cash equivalents	\$146,782

Gawler River Floodplain Management Authority
Related Parties Disclosures as at 30 June 2017

The Key Management Personnel of the Gawler River Floodplain Management Authority include the Chairman, Board members, Deputy Board Members and Executive Officer.

The Authority does not have any employees.

Services of the Executive Officer are provided by contractual agreement. See note 5 of the Financial Statements for itemized contractual services payments

The Chairman receives an Honorarium as established by the Board.

Amounts paid as direct reimbursement of expenses incurred on behalf of the GRFMA have not been included above.

No other payments have been made to Key Management Personnel of the Gawler River Floodplain Management Authority.



Chartered Accountants

The Board
C/- David Hitchcock
Executive Officer
Gawler River Floodplain Management Authority
266 Seacombe Road
Seacliff Park SA 5049

**TO THE BOARD MEMBERS OF GAWLER RIVER FLOODPLAIN MANAGEMENT
AUTHORITY**

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2017**

I confirm that, for the audit of the financial statements of Gawler River Floodplain Management Authority for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.

A handwritten signature in blue ink that reads 'HLB Mann Judd'.

HLB Mann Judd
Chartered Accountants

A handwritten signature in blue ink that reads 'Corey McGowan'.

Corey McGowan
Partner

Adelaide, South Australia
24 July 2017

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097

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**Independent Auditor's Report
To the Members of Gawler River Floodplain Management Authority**

Opinion

We have audited the financial report of Gawler River Floodplain Management Authority ("the Authority") which comprises the statement of financial position as at 30 June 2017, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2017, and its financial performance and its cash flow for the year then ended in accordance with Australian Accounting Standards and the Local Government Act 1999 and Regulations.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards and the Local Government Act 1999 and Regulations. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* ("the Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and The Board for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Authority or to cease operations, or have no realistic alternative but to do so.

The Board is responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with The Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



HLB Mann Judd
Chartered Accountants

Adelaide, South Australia
31 August 2017




Corey McGowan
Partner

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017

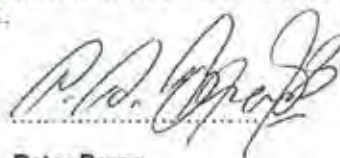
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Gawler River Floodplain Management Authority for the year ended 30 June 2017, the Authority's Auditor HLB Mann Judd has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

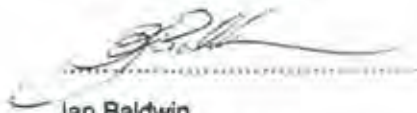
This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



David Hitchcock
EXECUTIVE OFFICER



Peter Brass
PRESIDING MEMBER AUDIT COMMITTEE



Ian Baldwin
CHAIRMAN GRFMA

24/8/17