



## TOWN OF GAWLER

### QUARTERLY BUDGET REVIEW (AS AT 31 MARCH 2022) FOR THE YEAR ENDING 30 JUNE 2022

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## **EXECUTIVE SUMMARY**

In accordance with Section 123 of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, this report comprises the last of three quarterly budget reviews for the 2021/22 financial year. This review covers the first nine months of actual operation for the 2021/22 financial year and the proposed adjustment of existing 2021/22 budgets based on year to date results.

The major focus of this review is:

- To ensure that the projected end of year position as per this budget review is ultimately as consistent as possible to the final actual end of year position as at 30 June 2022.
- Comparison of actual results with the YTD budgeted figures, and adjusting budget, where appropriate, in consideration of actual results;
- Detailed analysis of actual Capital expenditure, including determination of any carried forward expenditure to 2022/23 (based on indicative timing of completion of works).

## **Background**

The 2021/22 3<sup>rd</sup> Quarter Budget Review (as at 31 March 2022) is presented to the Audit & Risk Committee for endorsing prior to consideration by Council at the 24 May 2022 meeting.

This reporting process reflects Council's request that all quarterly budget reviews be considered and endorsed by the Audit & Risk Committee prior to presentation to Council.

## **Comments/Discussion**

All budget variations have been processed by staff in accordance with the Budget Management Policy. **Appendix 2** summarises the budget review variances as follows:

- **Section A** lists budget *transfers* approved by Managers/CEO in accordance with the policy thresholds (net total of \$0);
- **Section B** lists various capital project funds to be carried forward for completion during the 2022/23 financial year (net total of \$3.22m);
- **Section C** lists budget variations previously approved by Council (net total of \$86k); and
- **Section D** lists recommended budget variations requiring the authorisation of Council (net total of (\$2.5m)), which is predominantly informed by an estimated reduction in the value of land and infrastructure assets to be received from developers of \$3m (from \$7.2m to \$4.2m).

The budget variations incorporated within this review provide for a \$234k increase in the estimated 2021/2022 operating surplus (from \$145k surplus within 2nd Quarter Budget Review to \$379k surplus), a reduction/deferral of \$5.26m in capital expenditure, and deferred capital grants received (\$1.24m). The decrease in Capital Grants is not revenue lost, it is only delayed due to the timing of achieving various project milestones. For some projects the actual grant funding has already been received, but will be accounted for in the 2022/23 financial year based on the timing of associated capital works being completed.

### Summary of proposed key Budget variations

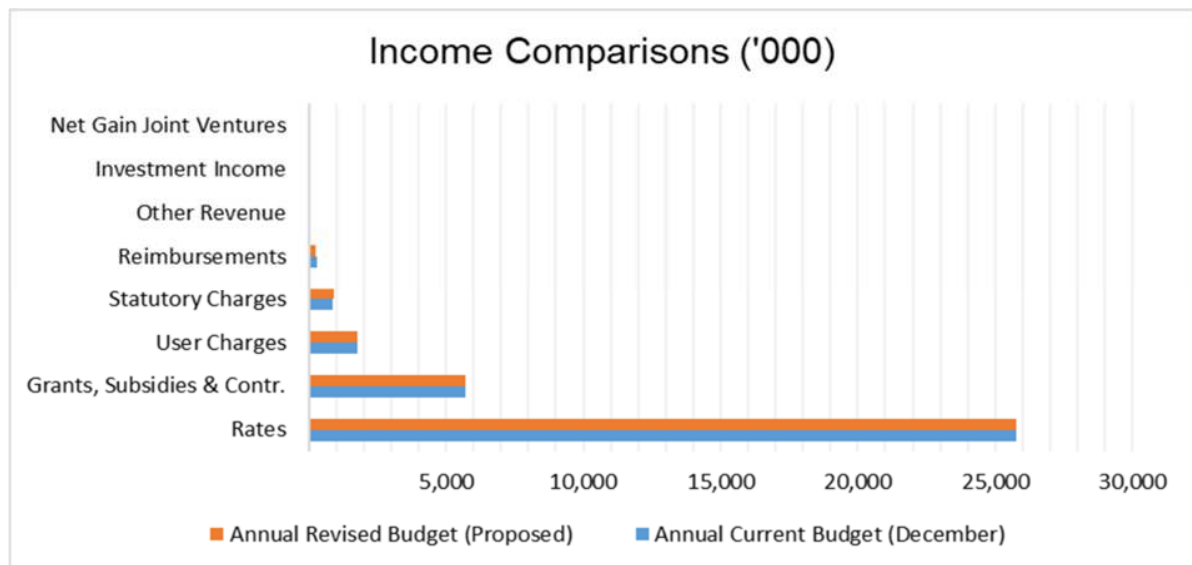
An overview of the budget variations included in this review is detailed below.

#### a) Operating Budget

A summary of the budget variations (net \$234k expenditure decrease) included in this review is as follows:

- i) \$20k net decrease in operating revenue due to:

Account Category	Annual Current Budget (December)	Annual Revised Budget (Proposed)	Variance	Trend
Rates	25,788	25,788	0	
Grants, Subsidies & Contr. <sup>1</sup>	5,712	5,699	-13	
User Charges <sup>2</sup>	1,755	1,758	3	
Statutory Charges <sup>3</sup>	866	912	46	
Reimbursements <sup>4</sup>	291	253	-38	
Other Revenue <sup>5</sup>	71	58	-13	
Investment Income	27	27	0	
Net Gain Joint Ventures <sup>6</sup>	10	5	-5	
<b>Total</b>	<b>34,520</b>	<b>34,500</b>	<b>-20</b>	



<sup>1</sup> Minor decrease in this category is a combination of \$444k received as additional 25% of the Financial Assistance / Local Roads Grant advance payment offset by Deferred income for Local Roads and Community Infrastructure program income \$458 carried to 2022-23 year.

<sup>2</sup> \$3k increase in user charges relating to increased usage of Civic Centre;

<sup>3</sup> Additional income from development application fees.

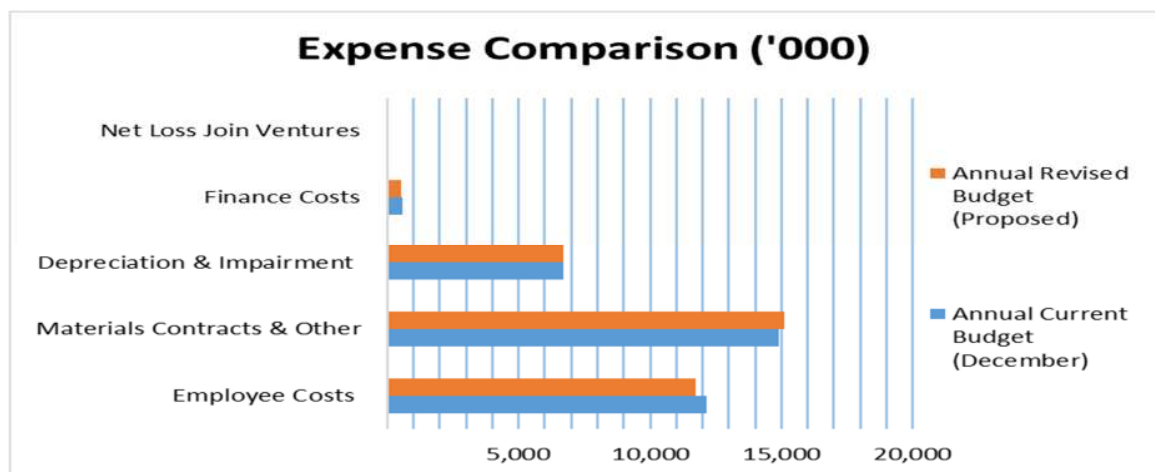
<sup>4</sup> Decrease in reimbursements income primarily driven by dissolution of Gawler Produce market (\$5k) and reduced distribution payments from Local Government Risk Services (\$30K)

<sup>5</sup> Reduction in general administration revenue.

<sup>6</sup> Reduction of \$5k informed by revised budget data provided by NAWMA.

ii) **\$254k net decrease in operating expenses as outlined below:**

Account Category	Annual Current Budget (September)	Annual Revised Budget (Proposed)	Variance	Trend
Employee Costs <sup>1</sup>	12,155	11,753	-402	↓
Materials Contracts & Other <sup>2</sup>	14,911	15,099	188	↑
Depreciation & Impairment	6,680	6,680	0	↔
Finance Costs <sup>3</sup>	573	533	-40	↓
Net Loss Join Ventures	56	56	0	↔
<b>Total</b>	<b>34,375</b>	<b>34,121</b>	<b>-254</b>	↓



<sup>1</sup> Employee Costs – The net savings of \$402k in employee costs is predominantly informed by savings from positions vacant across the organisation.

<sup>2</sup> Materials, Contracts & Other Expenses - There is a net increase of \$188k in this category. The majority of this increase relates to electricity costs (\$120k) as the initial budget was based on savings from the conversion of street lights to LED, however this project has not yet occurred. Other increases relate to the increased short-term usage of external agency staff due to vacant positions, and an increase in unplanned breakdown maintenance and repair costs across various council facilities, and therefore an increase of budget is required to cater for such costs.










<sup>3</sup> A saving of \$40k in finance costs is directly attributable to the deferred capital expenditure and the increase in the advance Financial Assistance / Local Roads grant funding received from the Federal Government.




**b) Capital Expenditure / Revenue Budget**

A summary of the capital budget variations (net \$1.025m decrease) incorporated in this review is presented below. This comprises a reduction/deferral in capital expenditure of \$5.26m and deferral of capital revenue of \$1.24m. There is also an estimated decrease

in contributed assets received free of charge (from Developers) of \$3m from the initial budgeted amount of \$7.2m.

**Reduction/Rollover of Capital Expenditure by \$5.26m**

<b>Asset Class</b>	<b>Budget (Dec)</b>	<b>Budget (March)</b>	<b>Proposed Variation</b>	
Roads & Bridges	3,919	3,343	(576)	
Footpaths	3,304	1,345	(1,959)	
Kerb & Gutter & Stormwater	481	395	(86)	
Recreation & Sports	2,810	887	(1,924)	
Building & Property	1,861	1,845	(16)	
Open Space & Street Assets	1,579	1,345	(234)	
Fleet, Plant & Equipment	1,021	848	(173)	
IT & Others	871	575	(296)	
	<b>15,848</b>	<b>10,584</b>	<b>(5,264)</b>	

<b>Resource Group</b>	<b>Revised Budget (Dec)</b>	<b>Proposed Budget (March)</b>	<b>Proposed Variation</b>	
Material Contracts & Other <sup>1</sup>	14,567	9,484	(5,083)	
Employee Cost <sup>2</sup>	1,281	1,100	(181)	
<b>Overall</b>	<b>15,848</b>	<b>10,584</b>	<b>(5,264)</b>	

<sup>1</sup> This reduction is predominantly informed by the deferral of various capital expenditure projects to the 2022-23 financial year (\$4.824m). The more significant projects that are proposed to be deferred to 2022/23 are \$1.3m for the streetlights LED conversion program; \$1.23m for the Karbeethan Reserve Redevelopment; \$648k for the Princes Park community hub; \$419k for the Greater Adelaide cycleway; \$343k for Murray Street Stage 7; \$218k for the Renew Footpath program; \$200k of Light fleet purchases; \$190k for remedial works following completion of Buildings Condition audit; \$120k of the economic stimulus funding projects; and \$100k for Murray street stage 6.

<sup>2</sup> Savings realised due to various positions vacant in engineering team which were budgeted to be working on the capital projects.

**Please note:**





The deferred Capital expenditure is mainly a result of the engineering design and construction sectors being over-saturated due to the highly stimulated economy. There have also been real-time project delivery delays due to lost contractor time as a result of Covid isolation requirements. The majority of the carry forward budget items are under contract or in the final stages of procurement with a contract to be awarded prior to end of financial year.

The largest carry-forwards are related to the Karbeethan Reserve, Princes Park Recreation Hub and Gawler Cycleway projects, which were always intended to be partially delivered in 2022/23, noting that there have been some delays in the design and procurement process due to market demand.

The smaller project carry forwards are generally related to design and procurement delays, or related to internal resourcing having to prioritise their workload to the higher priority or

higher risk projects due to staffing shortages and staffing interruptions due to Covid isolation requirements.

#### **Reduction/Deferment of Capital Revenue by \$1.24m**



<b>Asset Class</b>	<b>Budget (Dec)</b>	<b>Budget (March)</b>	<b>Proposed Variation</b>	
Recreation & Sports <sup>1</sup>	1,521	612	-909	
Footpaths <sup>2</sup>	1,451	1,180	-270	
Bridges <sup>3</sup>	60		-60	
	<b>3,032</b>	<b>1,792</b>	<b>-1,239</b>	

<sup>1</sup> Deferral of the capital grant for Karbeethan Reserve Redevelopment (\$615k) and Princes Park community hub (\$294k), consistent with timing of associated capital works (grant funding for the Princes Park community hub was actually received in late 2020/21, but in accordance with Accounting Standards needs to be accounted for at the same time that associated works occur);





<sup>2</sup> Deferral of capital grants for Murray Street Stage 7 (\$171k) and Greater Adelaide cycleway project (\$99k);

<sup>3</sup> Deferral of \$60k for King street bridge mural project to 2022-23.

#### **Reduction in Contributed Assets by \$3m**

<b>Resource Group</b>	<b>Revised Budget (Dec)</b>	<b>Proposed Budget (March)</b>	<b>Proposed Variation</b>	
Resources received free of charge <sup>1</sup>	7,200	4,200	(3,000)	
<b>Overall</b>	<b>7,200</b>	<b>4,200</b>	<b>(3,000)</b>	

<sup>1</sup> \$3m reduction in the estimated value of contributed assets received free of charge from the developers.

	Where there have been no variances
	Variance less than \$50,000
	Unfavourable Variance over \$50,000
	Favourable Variance over \$50,000

#### **Balance Sheet**

The revised total annual comprehensive income incorporated within the Statement of Comprehensive Income (\$6.8m) reconciles to the projected increase in net assets for the year disclosed in the Budgeted Balance Sheet (i.e. from \$295.001m to \$301.845m).

The revised estimated value of *Infrastructure, Property, Plant & Equipment* (from \$332.255m to \$323.971m) is predominantly informed by an estimated \$3.0m decrease in the value of fixed assets received free of charge from property developers and reduced capital expenditure of \$5.264m (including \$4.824m deferred to 2022/23).

The \$671k estimated increase in *Current Liabilities: Trade & Other Payables* (from \$4.315m to \$4.986m) is predominantly informed by an increase in Amounts Received in Advance (relating to various Capital grant funding previously received but to be accounted for in 2022/23).

As informed by estimated variations in Council's Cashflow Statement (refer below), the increase in Council's debt as at 30 June 2022 is estimated to reduce by \$5.046m (from \$25.413m to \$20.367m).

### **Cashflow Statement**

#### **(a) Cashflow from Operating Activities**

The \$723k estimated increase in Cashflow from Operating Activities (from \$7.384m to \$8.107m) is informed by a \$572k increase in Financial Assistance / Local Roads grant funding from the Federal Government and a reduction in Employee Costs of \$507k (predominantly due to positions vacant).

#### **(b) Cashflow from Investing Activities**

The \$4.323m reduction in Cashflow from Investing Activities is informed by a \$5.3m reduction in Capital Expenditure (including \$4.824m deferred to 2022/23) and \$880k reduction in Capital grant funding received (deferred to 2022/23, consistent with timing of associated capital works).

#### **(c) Cashflow from Financing Activities**

The net consequence of the increased Cashflows from Operating Activities (\$723k) and the net reduction in Cashflows from Investing Activities (\$4.323m) is an estimated reduction in net loan borrowings of \$5.046m (from \$6.618m to \$1.122m).

### **Financial Indicators**

- The Operating Surplus / (Deficit) ratio, being the key indicator of Council's recurrent performance, is projected to increase from 0.43% to 1.10% due to the various revenue and expenditure budget adjustments identified in Appendix 2. The adjusted Operating Ratio, which removes the distortion as a consequence of the advance Financial Assistance / Local Roads Grant funding, is estimated to decrease from 0.42% to -0.63%.
- The Net Financial Liabilities ratio, being the key indicator of Council's overall financial position, is projected to substantially decrease (from 89.9% to 77.5%), which continues to be within Council's Treasury Management Policy threshold of 100%. The temporary reduction is predominantly informed by deferred net capital expenditure of \$3.22m, without which the estimated result as at 30 June 2022 would be 86.8%.
- The Asset Renewal Funding ratio is projected to decrease from 137% to 113% (due to deferred capital expenditure). The ratio reflects the estimated expenditure on asset renewal and replacement as a percentage of the associated optimum expenditure disclosed for 2021/22 within the Long Term Asset Management Plan. This estimate is above Council's policy target of 90-100%.

### **Non-Financial Statistics (Appendix 1)**

Staff continue to focus on various non-financial indicators, which provide useful and alternative indicators of performance across various functional areas. Commentary regarding the YTD results for the various non-financial statistics is included within **Appendix 1**.

Lokesh Anand

**Team Leader – Finance**



**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**BUDGETED STATEMENT OF COMPREHENSIVE INCOME**  
for the year ending 30 June 2022

2020/2021 Actuals	2021/2022 Adopted Budget	2021/2022 Revised Budget (September Review)	2021/2022 Revised Budget (December Review)		2021/2022 Actual YTD	2021/2022 Current Budget YTD	% of YTD Budget Rec'd / Spent	Proposed Budget Variation	2021/2022 Revised Annual Budget
\$'000	\$'000	\$'000	\$'000		\$'000	\$'000		\$'000	\$'000
<b>INCOME</b>									
24,095	25,788	25,788	25,788	Rates	25,770	25,772	100%		25,788
983	687	707	866	Statutory charges	770	704	109%	46	912
1,599	1,720	1,720	1,755	User charges	1,355	1,412	96%	3	1,758
4,530	5,149	5,229	5,712	Grants, subsidies and contributions	3,507	3,495	100%	(12)	5,700
24	25	25	27	Investment income	26	24	108%		27
413	290	340	291	Reimbursements	208	214	97%	(38)	253
326	44	72	71	Other income	45	42	107%	(13)	58
192	10	10	10	Net gain - Joint ventures & associates				(5)	5
<b>32,162</b>	<b>33,713</b>	<b>33,891</b>	<b>34,520</b>	<b>Total Income</b>	<b>31,681</b>	<b>31,663</b>	<b>100%</b>	<b>(19)</b>	<b>34,501</b>
<b>EXPENSES</b>									
11,281	12,357	12,383	12,155	Employee Costs	8,347	8,858	94%	(402)	11,753
13,541	13,778	14,005	14,911	Materials, contracts & other expenses	9,071	8,774	103%	188	15,099
618	622	622	573	Finance costs	447	486	92%	(40)	533
6,434	6,608	6,680	6,680	Depreciation, amortisation & impairment	4,884	5,010	97%		6,680
53	56	56	56	Net loss - Joint ventures & associates					56
<b>31,927</b>	<b>33,421</b>	<b>33,746</b>	<b>34,375</b>	<b>Total Expenses</b>	<b>22,749</b>	<b>23,128</b>	<b>98%</b>	<b>(254)</b>	<b>34,121</b>
<b>235</b>	<b>292</b>	<b>145</b>	<b>145</b>	<b>OPERATING SURPLUS / (DEFICIT)</b>	<b>8,932</b>	<b>8,535</b>	<b>105%</b>	<b>235</b>	<b>380</b>
(1,086)	46	46	46	Asset disposal & fair value adjustments					46
1,100	3,712	3,398	3,457	Amounts specifically for new or upgraded assets	2,692	2,617	103%	(1,239)	2,218
36,174	7,200	7,200	7,200	Physical resources received free of charge				(3,000)	4,200
<b>36,423</b>	<b>11,250</b>	<b>10,789</b>	<b>10,848</b>	<b>NET SURPLUS / (DEFICIT) transferred to Equity Statement</b>	<b>11,624</b>	<b>11,152</b>	<b>104%</b>	<b>(4,004)</b>	<b>6,844</b>
<b>Other Comprehensive Income</b>									
2,084			0	Changes in revaluation surplus - Infrastructure, Property, Plant & Equipment					0
			0	Share of Other Comprehensive Income - Equity					0
			0	Accounted Council Businesses					0
(5)			0	Other Equity Adjustments - Equity Accounted Council Businesses					0
<b>2,079</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>Total Other Comprehensive Income</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>
<b>38,502</b>	<b>11,250</b>	<b>10,789</b>	<b>10,848</b>	<b>TOTAL COMPREHENSIVE INCOME</b>	<b>11,624</b>	<b>11,152</b>	<b>104%</b>	<b>(4,004)</b>	<b>6,844</b>
<b>225</b>	<b>292</b>	<b>138</b>	<b>138</b>	<b>ADJUSTED OPERATING RESULT with distortion from advance Federal Government grant payments removed - SURPLUS / (DEFICIT)</b>					<b>(219)</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**BUDGETED BALANCE SHEET**  
for the year ending 30 June 2022

<b>2020/2021</b>		<b>2021/2022</b>	<b>2021/2022</b>	<b>2021/2022</b>	<b>2021/2022</b>
<b>Actuals</b>		<b>Adopted</b>	<b>Revised</b>	<b>Revised</b>	<b>Revised</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
			<b>(September Review)</b>	<b>(December Review)</b>	
<b>\$'000</b>	<b>ASSETS</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	<b>Current Assets</b>				
89	Cash and cash equivalents	100	100	100	100
2,101	Trade & other receivables	1,514	2,037	2,037	2,025
17	Inventories	23	17	17	17
<b>2,207</b>	<b>Total Current Assets</b>	<b>1,637</b>	<b>2,154</b>	<b>2,154</b>	<b>2,142</b>
	<b>Non-current Assets</b>				
164	Financial Assets	147	141	141	141
4,637	Equity accounted investments in Council businesses	4,592	4,669	4,669	4,642
315,586	Infrastructure, Property, Plant & Equipment	320,478	332,146	332,255	323,971
<b>320,387</b>	<b>Total Non-current Assets</b>	<b>325,217</b>	<b>336,956</b>	<b>337,065</b>	<b>328,754</b>
<b>322,594</b>	<b>TOTAL ASSETS</b>	<b>326,854</b>	<b>339,110</b>	<b>339,219</b>	<b>330,896</b>
	<b>LIABILITIES</b>				
	<b>Current Liabilities</b>				
5,101	Trade & Other Payables	4,388	4,315	4,315	4,986
2,820	Borrowings	1,107	1,107	1,107	1,107
2,996	Provisions	2,911	2,996	2,996	3,071
<b>10,917</b>	<b>Total Current Liabilities</b>	<b>8,406</b>	<b>8,418</b>	<b>8,418</b>	<b>9,164</b>
	<b>Non-current Liabilities</b>				
16,425	Borrowings	23,954	24,256	24,306	19,260
251	Provisions	836	571	571	571
0	Liability - Equity accounted Council businesses	96	56	56	56
<b>16,676</b>	<b>Total Non-current Liabilities</b>	<b>24,886</b>	<b>24,883</b>	<b>24,933</b>	<b>19,887</b>
<b>27,593</b>	<b>TOTAL LIABILITIES</b>	<b>33,292</b>	<b>33,301</b>	<b>33,351</b>	<b>29,051</b>
<b>295,001</b>	<b>NET ASSETS</b>	<b>293,562</b>	<b>305,809</b>	<b>305,868</b>	<b>301,845</b>
	<b>EQUITY</b>				
106,407	Accumulated Surplus	107,782	117,657	117,464	112,827
185,714	Asset Revaluation Reserve	183,630	185,714	185,714	185,714
2,880	Other Reserves	2,150	2,438	2,690	3,304
<b>295,001</b>	<b>TOTAL EQUITY</b>	<b>293,562</b>	<b>305,809</b>	<b>305,868</b>	<b>301,845</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**BUDGETED STATEMENT OF CHANGES IN EQUITY**  
**for the year ended 30 June 2022**

<b>2020/2021</b>		<b>2021/2022</b>	<b>2021/2022</b>	<b>2021/2022</b>	<b>2021/2022</b>
<b>Actuals</b>		<b>Adopted</b>	<b>Revised</b>	<b>Revised</b>	<b>Revised</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
			<b>(September</b>	<b>(December</b>	
			<b>Review)</b>	<b>Review)</b>	
<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>ACCUMULATED SURPLUS</b>					
70,751	Balance at end of previous reporting period	95,914	106,426	106,426	106,407
36,421	Net Result for Year	11,250	10,789	10,848	6,844
(743)	Transfers to Other Reserves	(282)	(282)	(534)	(534)
	Transfers from Other Reserves	900	724	724	110
(22)	Equity Accounted Council Businesses				0
<b>106,407</b>	<b>Balance at end of period</b>	<b>107,782</b>	<b>117,657</b>	<b>117,464</b>	<b>112,827</b>
<b>ASSET REVALUATION RESERVE</b>					
183,630	Balance at end of previous reporting period	183,630	185,714	185,714	185,714
2,084	Gain on revaluation of infrastructure, property, plant & equipment		0	0	0
	Gain on revaluation of Joint ventures & associates		0	0	0
<b>185,714</b>	<b>Balance at end of period</b>	<b>183,630</b>	<b>185,714</b>	<b>185,714</b>	<b>185,714</b>
<b>OTHER RESERVES</b>					
2,137	Balance at end of previous reporting period	2,768	2,880	2,880	2,880
743	Transfers from Accumulated Surplus	282	282	534	534
	Transfers to Accumulated Surplus	(900)	(724)	(724)	(110)
<b>2,880</b>	<b>Balance at end of period</b>	<b>2,150</b>	<b>2,438</b>	<b>2,690</b>	<b>3,304</b>
<b>295,001</b>	<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<b>293,562</b>	<b>305,809</b>	<b>305,868</b>	<b>301,845</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**BUDGETED CASH FLOW STATEMENT**  
for the year ending 30 June 2022

2020/2021 Actuals		2021/2022 Adopted Budget	2021/2022 Revised Budget (September Review)	2021/2022 Revised Budget (December Review)	2021/2022 Revised Budget
\$'000		\$'000	\$'000	\$'000	\$'000
	<b>CASH FLOW FROM OPERATING ACTIVITIES</b>				
	<b><u>Receipts</u></b>				
31,465	Operating receipts	33,878	33,714	34,341	34,628
24	Investment receipts	25	25	27	27
	<b><u>Payments</u></b>				
(23,957)	Operating payments to employees and suppliers	(25,401)	(25,733)	(26,411)	(26,015)
(635)	Finance payments	(622)	(622)	(573)	(533)
<b>6,897</b>	<b>Net Cash Provided by (or used in) Operating Activities</b>	<b>7,880</b>	<b>7,384</b>	<b>7,384</b>	<b>8,107</b>
	<b>CASH FLOW FROM INVESTING ACTIVITIES</b>				
	<b><u>Receipts</u></b>				
1,066	Amounts specifically for new or upgraded assets	3,266	2,206	2,265	1,385
0	Sale of replaced assets	223	223	223	122
106	Sale of surplus assets	0	0	0	40
10	Loan repayments from community groups	16	13	13	13
	<b><u>Payments</u></b>				
(2,270)	Expenditure on renewal/replacement of assets	(5,995)	(5,813)	(5,907)	(4,897)
(6,320)	Expenditure on new/upgraded assets	(9,992)	(10,120)	(10,135)	(5,881)
<b>(7,408)</b>	<b>Net Cash Provided by (or used in) Investing Activities</b>	<b>(12,482)</b>	<b>(13,491)</b>	<b>(13,541)</b>	<b>(9,218)</b>
	<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
	<b><u>Receipts</u></b>				
438	Proceeds from Borrowings	5,639	7,155	7,205	2,159
	<b><u>Payments</u></b>				
0	Repayment of Borrowings	(1,037)	(1,037)	(1,037)	(1,037)
(92)	Repayment of Finance Lease Liabilities				
<b>346</b>	<b>Net Cash Provided by (or used in) Financing Activities</b>	<b>4,602</b>	<b>6,118</b>	<b>6,168</b>	<b>1,122</b>
<b>(165)</b>	<b>NET (DECREASE)/INCREASE IN CASH HELD</b>	<b>0</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>254</b>	<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD</b>	<b>100</b>	<b>89</b>	<b>89</b>	<b>89</b>
<b>89</b>	<b>CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**BUDGETED UNIFORM PRESENTATION OF FINANCES**  
**for the year ending 30 June 2022**

<b>2020/2021 Actuals</b>		<b>2021/2022 Adopted Budget</b>	<b>2021/2022 Revised Budget (September Review)</b>	<b>2021/2022 Revised Budget (December Review)</b>	<b>2021/2022 Revised Budget</b>
<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
32,162	Operating Revenues	33,713	33,891	34,520	34,501
(31,927)	less Operating Expenses	(33,421)	(33,746)	(34,375)	(34,121)
235	Operating Surplus / (Deficit) before Capital Amounts	292	145	145	380
	<b>less Net Outlays on Existing Assets</b>				
(2,270)	Capital Expenditure on renewal and replacement of Existing Assets	(5,995)	(5,813)	(5,907)	(4,897)
6,434	less Depreciation, Amortisation and Impairment	6,608	6,680	6,680	6,680
0	less Proceeds from Sale of Replaced Assets	223	223	223	122
4,164		836	1,090	996	1,905
	<b>less Net Outlays on New and Upgraded Assets</b>				
(6,320)	Capital Expenditure on New and Upgraded Assets	(9,992)	(10,120)	(10,135)	(5,881)
1,066	less Amounts received specifically for New and Upgraded Assets	3,266	2,206	3,457	1,385
106	less Proceeds from Sale of Surplus Assets	0	0	0	40
(5,148)		(6,726)	(7,914)	(6,678)	(4,456)
<b>(749)</b>	<b>Equals: Net Lending / (Borrowing) for Financial Year</b>	<b>(5,598)</b>	<b>(6,679)</b>	<b>(5,537)</b>	<b>(2,171)</b>

*Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on non-financial assets.*

*The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital)*

*budget on an accrual accounting basis. The Net Lending / (Borrowing) result can be expected to*

*fluctuate from year to year, given the fluctuating nature of some capital expenditure.*

*Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that*

*the Council has met all of its expenditure (both operating and capital) from the current year's revenues.*

*The amount of Net Lending in any one year decreases the level of Net Financial Liabilities in the year by*

*that amount. Conversely, the amount of Net Borrowing increases the level of Net Financial Liabilities.*

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**FINANCIAL INDICATORS**

	2019/2020 Actuals	2021/2022 Adopted Budget	2021/2022 Revised Budget (September Review)	2021/2022 Revised Budget (December Review)	2021/2022 Revised Budget
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Surplus / (Deficit) Ratio</b>					
<u>Operating Surplus / (Deficit)</u>	0.73%	0.87%	0.43%	0.4%	1.10%
Total Operating Revenue					
<i>This ratio expresses the operating result as a percentage of total operating revenue.</i>					
<b>Adjusted Operating Surplus / (Deficit) Ratio</b>					
<u>Operating Surplus / (Deficit)</u>	0.64%	0.87%	0.43%	0.42%	-0.63%
Total Operating Revenue					
<i>This ratio is the Operating Surplus / (Deficit ) Ratio but, if applicable, is adjusted for the impact of the advance payment of the Federal Financial Assistance Grant for the following year.</i>					
<b>Net Financial Liabilities</b>	25,239	31,435	30,967	31,017	26,729
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).</i>					
<b>Net Financial Liabilities Ratio</b>					
<u>Net Financial Liabilities</u>	78.47%	93.2%	91.4%	89.9%	77.5%
Total Operating Revenue					
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>					
<b>Asset Renewal Funding Ratio</b>					
<u>Net Asset Renewals</u>	97%	139%	135%	137%	113%
Infrastructure & Asset Management Plan required expenditure					
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>					

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**PROJECTED RESERVE FUNDS**  
**for the year ending 30 June 2022**

	<b>Actual Audited Opening Balance 1/7/2021 \$'000</b>	<b>Transfers to Reserve (Revised Budget) 2021/2022 \$'000</b>	<b>Transfers from Reserve (Revised Budget) 2021/2022 \$'000</b>	<b>Projected Closing Balance 30/6/2022 \$'000</b>	<b>Note</b>
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<b>Asset Revaluation Reserve</b>	185,714	-	-	185,714	
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**Other Reserves:**

Carparking	631	5		636	
Property	1,055	9	(110)	954	
Waste Management Service Charge	18			18	
Willaston Cemetery	2			2	
Urban Tree Fund	8			8	
Historic Walls Scheme	84			84	
GELR Community Infrastructure / Traffic Interventions	1,081	520		1,601	
<b>Total Other Reserves</b>	<b>2,879</b>	<b>534</b>	<b>(110)</b>	<b>3,303</b>	

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**INCOME & EXPENDITURE STATEMENT BY DIVISION**  
**FOR THE YEAR ENDING 30 JUNE 2022**

ANNUAL ADOPTED BUDGET	ANNUAL BUDGET (SEPTEMBER REVIEW)	CURRENT BUDGET (DECEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION
				ACTUAL	CURRENT BUDGET	VARIANCE	%			
\$	\$	\$		\$	\$	\$		\$	\$	
<b>Operating Income by Divisional Function</b>										
			<b>CEO Administration</b>							
(13,000)	(13,000)	(13,000)	01000 - CEO Office	(10,000)	(9,971)	29	0%	0	(13,000)	Vehicle Contribution
(10,000)	(10,000)	(10,000)	01010 - Elected Member Services	(6,667)	(6,665)	2	0%	0	(10,000)	Mayoral vehicle contribution
<b>(23,000)</b>	<b>(23,000)</b>	<b>(23,000)</b>	<b>CEO Administration Total</b>	<b>(16,667)</b>	<b>(16,636)</b>	<b>31</b>	<b>0%</b>	<b>0</b>	<b>(23,000)</b>	
			<b>Development Environment &amp; Regulatory Services</b>							
(154,530)	(154,530)	(154,530)	02650 - Parking Control	(115,590)	(115,893)	(303)	0%	0	(154,530)	Infringement & Expiation Fees Collected
(378,347)	(378,347)	(378,347)	02700 - Other Environmental & Regulatory Service	(374,355)	(378,347)	(3,992)	-1%	0	(378,347)	NRM Levy
(11,000)	(11,000)	(6,000)	02800 - Development & Regulatory Services Administration	(5,259)	(6,000)	(741)	-12%	0	(6,000)	Vehicle Contribution
(294,875)	(294,875)	(294,875)	02810 - Animal & Pest Control	(291,481)	(291,029)	452	0%	(7,850)	(302,725)	Registrations, Expiation fees
(992,300)	(1,012,300)	(1,186,300)	02820 - Town Planning Services	(1,163,488)	(1,117,378)	46,110	4%	(32,920)	(1,219,220)	Development Application Fees, Developer contributions
(46,300)	(46,300)	(125,300)	02830 - Building Control Services	(99,432)	(78,597)	20,835	27%	(4,700)	(130,000)	Building Assessment Fees
(19,775)	(19,775)	(19,775)	02840 - Health Control Services	(15,436)	(14,871)	565	4%	(1,500)	(21,275)	Food inspections & audits
(12,300)	(12,300)	(47,340)	02845 - Immunisation	(52,877)	(46,440)	6,437	14%	(6,780)	(54,120)	Grant funding, user contributions
(3,500)	(3,500)	(3,500)	02870 - Inflammable Undergrowth Services	(9,703)	(2,750)	6,953	253%	(6,800)	(10,300)	User Contributions
(2,610,800)	(2,610,800)	(2,610,800)	03000 - Waste Management	(2,596,370)	(2,596,003)	367	0%	5,200	(2,605,600)	Waste Management Service Charge revenue
<b>(4,523,727)</b>	<b>(4,543,727)</b>	<b>(4,826,767)</b>	<b>Development Environment &amp; Regulatory Services Total</b>	<b>(4,723,992)</b>	<b>(4,647,308)</b>	<b>76,684</b>	<b>2%</b>	<b>(55,350)</b>	<b>(4,882,117)</b>	
			<b>Economic Development Marketing &amp; Communications</b>							
(10,000)	(10,000)	(10,000)	01130 - Information Technology Services	(7,692)	(7,671)	21	0%	0	(10,000)	Vehicle Contribution
0	0	0	01140 - Records Management	(859)	0	859		0	0	FOI fees, etc.
(85,764)	(105,764)	(43,830)	02300 - Economic Development, Marketing & Comm M	(16,923)	(19,201)	(2,278)	-12%	4,600	(39,230)	Vehicle Contribution, Aussie Farm Fresh Market licence fee, Barossa Regional Procurement Group
(77,100)	(77,100)	(97,100)	02505 - Civic Centre Operations	(64,312)	(67,114)	(2,802)	-4%	(14,000)	(111,100)	Venue hire, etc.
(182,616)	(182,616)	(182,616)	02550 - Gawler Business Development Group	(182,506)	(182,616)	(110)	0%	0	(182,616)	Separate Rate Revenue
(51,380)	(51,380)	(35,280)	02600 - Visitors Information Centre	(20,716)	(26,460)	(5,744)	-22%	0	(35,280)	Souvenirs sales, various commissions
0	0	0	02880 - Heritage	(89)	0	89		0	0	
<b>(406,860)</b>	<b>(426,860)</b>	<b>(368,826)</b>	<b>Economic Development Marketing &amp; Communications Total</b>	<b>(293,096)</b>	<b>(303,062)</b>	<b>(9,966)</b>	<b>-3%</b>	<b>(9,400)</b>	<b>(378,226)</b>	
			<b>Finance &amp; Corporate Services</b>							
(1,558,353)	(1,683,253)	(1,693,753)	01110 - Financial Services	(653,268)	(649,445)	3,823	1%	(446,903)	(2,140,656)	Investment income, Financial Assistance Grant additional 25% advance



**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**INCOME & EXPENDITURE STATEMENT BY DIVISION**  
**FOR THE YEAR ENDING 30 JUNE 2022**

ANNUAL ADOPTED BUDGET	ANNUAL BUDGET (SEPTEMBER REVIEW)	CURRENT BUDGET (DECEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION
				ACTUAL	CURRENT BUDGET	VARIANCE	%			
\$	\$	\$		\$	\$	\$		\$	\$	
(39,000)	(39,000)	(39,000)	01150 - Human Resources	(4,477)	(6,000)	(1,523)	-25%	28,250	(10,750)	Traineeship rebates, LGA reimbursements
(75,000)	(20,000)	(20,000)	01155 - General Administration	(1,819)	0	1,819		20,000	0	Various insurance scheme rebates, etc.
(22,657,756)	(22,657,756)	(22,657,756)	01160 - Rates Administration	(22,627,184)	(22,635,506)	(8,322)	0%	0	(22,657,756)	Rates Income
(569,361)	(569,361)	(569,361)	02240 - Council Buildings	(415,099)	(415,262)	(163)	0%	0	(569,361)	Property rent/lease fees
0	0	0	02260 - Property Management Administration	(457)	0	457		0	0	
<b>(24,899,470)</b>	<b>(24,969,370)</b>	<b>(24,979,870)</b>	<b>Finance &amp; Corporate Services Total</b>	<b>(23,702,305)</b>	<b>(23,706,213)</b>	<b>(3,908)</b>	<b>0%</b>	<b>(398,653)</b>	<b>(25,378,523)</b>	
			<b>Infrastructure &amp; Engineering Services</b>							
(10,000)	(60,000)	(60,000)	01190 - Depot Operations	(62,283)	(57,671)	4,612	8%	(4,591)	(64,591)	Vehicle Contributions, Employment subsidies
(10,000)	(10,000)	(10,000)	01200 - IES & Depot Management	(7,692)	(7,671)	21	0%	0	(10,000)	Vehicle Contribution
(21,000)	(21,000)	(344,000)	01210 - Engineering Services	(333,536)	(339,002)	(5,466)	-2%	156,786	(187,214)	Vehicle Contributions, & Greening Gawler
0	0	(1,000)	01220 - Parks & Gardens	(1,696)	(1,000)	696	70%	0	(1,000)	
(18,200)	(18,200)	(18,200)	01240 - Sports Facilities Outdoor	(5,822)	(8,550)	(2,728)	-32%	(577)	(18,777)	Princes Park hire fees, Light Regional contribution towards Dog Park
0	0	(4,700)	01245 - Street Beautification	(4,669)	(4,700)	(31)	-1%	0	(4,700)	Illegal street tree removal
(1,906,146)	(1,889,540)	(1,889,540)	01340 - Roads	(779,068)	(783,510)	(4,442)	-1%	308,713	(1,580,827)	Grant funding, reduction due to carryforward of LRCIP funding to 2022-23
(152,349)	(152,349)	(152,349)	02210 - Cemetery Operations	(163,317)	(114,246)	49,071	43%	(40,000)	(192,349)	Burial, Lease, Cremation, etc fees
(15,300)	(15,300)	(15,300)	02220 - Plant Operations	(7,924)	(10,192)	(2,268)	-22%	0	(15,300)	Fuel Tax rebates
<b>(2,132,995)</b>	<b>(2,166,389)</b>	<b>(2,495,089)</b>	<b>Infrastructure &amp; Engineering Services Total</b>	<b>(1,366,008)</b>	<b>(1,326,542)</b>	<b>39,466</b>	<b>3%</b>	<b>420,331</b>	<b>(2,074,758)</b>	
			<b>Library &amp; Community Services</b>							
(10,000)	(45,000)	(45,000)	02400 - Community Services Management	(39,598)	(42,671)	(3,073)	-7%	5,577	(39,423)	Vehicle Contribution, Age Friendly Grant funding
(684,206)	(684,206)	(684,206)	02410 - Community Home Support Program	(679,852)	(661,705)	18,147	3%	0	(684,206)	Grant Funding & Client Contributions
(41,500)	(41,500)	(41,500)	02440 - Elderly Citizen Facilities	(21,281)	(31,131)	(9,850)	-32%	10,500	(31,000)	Hire of Elderly Centre
0	0	(20,000)	02450 - Community Support	(16,278)	(20,000)	(3,722)	-19%	0	(20,000)	Australia Day Awards Grant
(400,000)	(400,000)	(418,000)	02460 - Sports Facilities Indoor	(279,659)	(312,524)	(32,865)	-11%	26,850	(391,150)	Sport & Community Centre fees
(93,900)	(93,900)	(102,550)	02470 - Libraries	(97,309)	(97,575)	(266)	0%	0	(102,550)	Shared Resources Reimbursement, State Govt Operating Subsidy
(12,500)	(12,500)	(12,500)	02480 - Youth Services	(5,875)	(8,500)	(2,625)	-31%	0	(12,500)	Youth Activities
(434,500)	(434,500)	(443,000)	02750 - Gawler Aquatic Centre	(391,477)	(442,160)	(50,683)	-11%	19,790	(423,210)	Various fees
(50,000)	(50,000)	(60,000)	02860 - Customer Services	(47,712)	(45,000)	2,712	6%	0	(60,000)	Property Search Fees
			Volunteer Services	227	0	(227)				
<b>(1,726,606)</b>	<b>(1,761,606)</b>	<b>(1,826,756)</b>	<b>Library &amp; Community Services Total</b>	<b>(1,578,814)</b>	<b>(1,661,266)</b>	<b>(82,452)</b>	<b>-5%</b>	<b>62,717</b>	<b>(1,764,039)</b>	
<b>(33,712,658)</b>	<b>(33,890,952)</b>	<b>(34,520,308)</b>	<b>Total</b>	<b>(31,680,882)</b>	<b>(31,661,027)</b>	<b>19,856</b>	<b>0%</b>	<b>19,645</b>	<b>(34,500,663)</b>	
<b>Operating Expenses by Divisional Functions</b>										

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**INCOME & EXPENDITURE STATEMENT BY DIVISION**  
**FOR THE YEAR ENDING 30 JUNE 2022**

ANNUAL ADOPTED BUDGET	ANNUAL BUDGET (SEPTEMBER REVIEW)	CURRENT BUDGET (DECEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION
				ACTUAL	CURRENT BUDGET	VARIANCE	%			
\$	\$	\$		\$	\$	\$		\$	\$	
			<b>CEO Administration</b>							
492,533	611,684	652,684	01000 - CEO Office	379,446	398,170	18,724	-5%	(73,200)	579,484	Staff salaries, Savings in Internal Audit function, etc.
379,457	379,457	379,457	01010 - Elected Member Services	285,152	288,871	3,719	-1%	1,200	380,657	EM Allowances
<b>871,990</b>	<b>991,141</b>	<b>1,032,141</b>	<b>CEO Administration Total</b>	<b>664,598</b>	<b>687,041</b>	<b>22,443</b>	<b>-3%</b>	<b>(72,000)</b>	<b>960,141</b>	
			<b>Development Environment &amp; Regulatory Services</b>							
166,202	212,423	205,123	02650 - Parking Control	112,913	133,621	20,708	-15%	(14,000)	191,123	
384,500	384,500	384,500	02700 - Other Environmental & Regulatory Service	277,309	286,714	9,406	-3%	-	384,500	NRM Levy payments
1,007,860	892,307	849,307	02800 - Development & Regulatory Services Administration	534,840	577,963	43,123	-7%	(49,620)	799,687	Staff salaries, CEAP, Regional Health / Environmental Management Plans
294,457	346,456	346,456	02810 - Animal & Pest Control	231,908	256,771	24,863	-10%	(7,636)	338,820	
1,836,385	1,916,385	1,958,385	02820 - Town Planning Services	792,827	803,057	10,230	-1%	(37,839)	1,920,546	Development assessment, various studies, DAP committee, Gawler East Link Road reimbursements to State Govt
250,105	250,105	250,105	02830 - Building Control Services	179,408	182,864	3,456	-2%	(1,500)	248,605	Building Assessment costs
157,154	157,154	157,154	02840 - Health Control Services	124,381	115,144	(9,237)	8%	12,000	169,154	Covid Booster Grant expenditure
58,588	58,588	93,628	02845 - Immunisation	70,509	63,002	(7,507)	12%	6,780	100,408	Immunisation services & Covid Booster Grant Expenditure
39,189	56,522	56,522	02870 - Inflammable Undergrowth Services	30,254	39,167	8,913	-23%	(7,000)	49,522	
2,610,469	2,610,469	2,610,469	03000 - Waste Management	1,531,046	1,606,269	75,223	-5%	-	2,610,469	Kerbside waste collection & disposal
<b>6,804,909</b>	<b>6,884,909</b>	<b>6,911,649</b>	<b>Development Environment &amp; Regulatory Services Total</b>	<b>3,885,394</b>	<b>4,064,572</b>	<b>179,178</b>	<b>-4%</b>	<b>(98,815)</b>	<b>6,812,834</b>	
			<b>Economic Development Marketing &amp; Communications</b>							
1,189,920	1,223,724	1,246,888	01130 - Information Technology Services	946,804	953,803	6,999	-1%	(32,925)	1,213,963	Operational costs; IT support; hardware lease charges
261,247	266,011	266,011	01140 - Records Management	167,029	193,357	26,328	-14%	(4,000)	262,011	
1,057,146	1,154,146	1,085,759	02300 - Economic Development, Marketing & Comm M	472,593	554,178	81,585	-15%	(349,806)	735,953	250k boundary reform transferred to 2022-23, delay in filling vacant position
407,362	407,362	409,662	02505 - Civic Centre Operations	289,342	297,705	8,363	-3%	(363)	409,299	
182,616	182,616	182,616	02550 - Gawler Business Development Group	136,962	136,962	-	0%	-	182,616	Gawler Business Development Group contribution
161,767	186,767	171,767	02600 - Visitors Information Centre	93,562	100,465	6,903	-7%	-	171,767	
319,619	321,647	291,943	02850 - Communication & Marketing	165,817	178,576	12,759	-7%	(31,591)	260,352	Council Communications and Marketing; Saving in consultants
34,844	34,844	34,844	02880 - Heritage	13,981	4,572	(9,409)	206%	2,320	37,164	Heritage collection maintenance, Heritage Walls Grants
<b>3,614,521</b>	<b>3,777,117</b>	<b>3,689,490</b>	<b>Economic Development Marketing &amp; Communications Total</b>	<b>2,286,090</b>	<b>2,419,618</b>	<b>133,528</b>	<b>-6%</b>	<b>(416,365)</b>	<b>3,273,125</b>	
			<b>Finance &amp; Corporate Services</b>							

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**INCOME & EXPENDITURE STATEMENT BY DIVISION**  
**FOR THE YEAR ENDING 30 JUNE 2022**

ANNUAL ADOPTED BUDGET	ANNUAL BUDGET (SEPTEMBER REVIEW)	CURRENT BUDGET (DECEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION
				ACTUAL	CURRENT BUDGET	VARIANCE	%			
\$	\$	\$		\$	\$	\$		\$	\$	
271,741	271,741	271,741	01100 - Finance & Corporate Services Management	199,219	198,138	(1,081)	1%	-	271,741	
1,185,960	1,185,960	1,152,960	01110 - Financial Services	871,323	906,912	35,589	-4%	(32,000)	1,120,960	Accounting services, Audit Committee, Loan repayments
145,051	145,051	145,051	01120 - Governance Services	82,951	105,529	22,578	-21%	(10,000)	135,051	
562,992	498,441	536,691	01150 - Human Resources	306,556	352,542	45,986	-13%	56,750	593,441	Recruitment costs, Staff training costs, Staff salaries
881,628	468,032	469,258	01155 - General Administration	289,895	315,378	25,483	-8%	21,750	491,008	General admin, WHS, Agenda/Minutes preparation
291,346	291,346	291,346	01160 - Rates Administration	224,274	227,776	3,502	-2%	-	291,346	
8,942	8,942	8,942	02230 - Crime Prevention	9,101	6,702	(2,399)	36%	-	8,942	CCTV operating expenses
1,623,764	1,696,106	1,794,906	02240 - Council Buildings	1,289,264	1,251,814	(37,450)	3%	98,500	1,893,406	Unplanned maintenance cost
326,453	326,453	326,453	02260 - Property Management Administration	240,338	233,112	(7,226)	3%	-	326,453	
57,150	57,150	57,150	02280 - Car Parks	62,931.68	37,929	(25,003)	66%	(1,000)	56,150	Maintenance & Depreciation
<b>5,355,027</b>	<b>4,949,222</b>	<b>5,054,498</b>	<b>Finance &amp; Corporate Services Total</b>	<b>3,575,852</b>	<b>3,635,832</b>	<b>59,980</b>	<b>-2%</b>	<b>134,000</b>	<b>5,188,498</b>	
			<b>Infrastructure &amp; Engineering Services</b>							
-1,010,622	-1,010,622	-917,640	01170 - Oncosts Recovered	-586,112	-678,778	(92,666)		100,000	-817,640	Wages overhead costs recovered
401,785	433,185	433,185	01190 - Depot Operations	315,475	262,169	(53,306)	20%	65,120	498,305	Additional Covid related expense & Others
260,202	260,202	270,202	01200 - IES & Depot Management	224,826	196,086	(28,740)	15%	7,600	277,802	
787,018	825,018	1,236,018	01210 - Engineering Services	625,617	647,333	21,716	-3%	(140,900)	1,095,118	Saving in vacant positions
2,030,512	2,030,192	2,146,671	01220 - Parks & Gardens	1,280,696	1,383,380	102,684	-7%	(19,784)	2,126,887	Programmed maintenance of parks, gardens & reserves
680,938	680,938	514,209	01240 - Sports Facilities Outdoor	259,299	309,176	49,877	-16%	(15,000)	499,209	Programmed ovals maintenance
862,473	862,793	833,993	01245 - Street Beautification	522,494	529,822	7,328	-1%	15,000	848,993	Tree replacement / removal / maintenance, garden beds maintenance
202,000	245,000	245,000	01310 - Street Sweeping	150,780	156,441	5,661	-4%	-	245,000	Programmed Cleaning of CBD and Urban Streets
339,000	339,000	339,000	01320 - Street Lighting	327,340	236,241	(91,099)	39%	120,000	459,000	Electricity & maintenance costs
3,654,658	3,780,658	3,769,158	01340 - Roads	2,628,144	2,702,142	73,998	-3%	(94,589)	3,674,569	
792,247	792,247	792,247	01350 - Kerb & Gutter	593,436	594,177	741	0%	(1,000)	791,247	Depreciation Only
557,420	557,420	557,420	01360 - Footpaths	417,315	418,056	741	0%	(1,000)	556,420	
282,319	282,319	282,319	01370 - Bridges	211,740	211,740	-	0%	-	282,319	Maintenance & Depreciation
36,291	36,291	36,291	01380 - Roundabouts	27,219	27,219	-	0%	-	36,291	Depreciation
5,068	5,068	39,068	01390 - Traffic Management	18,901	16,282	(2,619)	16%	(380)	38,688	Street/traffic control signs maintenance
1,339,999	1,339,999	1,323,999	02100 - Stormwater Drainage	1,008,406	961,421	(46,985)	5%	51,348	1,375,347	Drain cleaning, repairs & maintenance
97,091	97,091	102,491	02110 - Public Conveniences	82,122	80,004	(2,118)	3%	-	102,491	Routine cleaning and maintenance
804,087	804,087	802,987	02180 - Town Maintenance	615,782	596,109	(19,673)	3%	26,200	829,187	Linemarking, weedspraying and other services
59,110	59,110	62,493	02190 - Litter Control	53,351	52,133	(1,218)	2%	(2,500)	59,993	Programmed collection of litter/rubbish from bins
183,470	183,470	173,820	02210 - Cemetery Operations	108,132	126,413	18,281	-14%	(9,800)	164,020	
-78,651	-78,651	-78,651	02220 - Plant Operations	228,913	103,642	(125,271)	121%	158,607	79,956	Includes internal plant hire costs recovered
<b>12,286,415</b>	<b>12,524,815</b>	<b>12,964,280</b>	<b>Infrastructure &amp; Engineering Services Total</b>	<b>9,113,876</b>	<b>8,931,208</b>	<b>(182,668)</b>	<b>2%</b>	<b>258,922</b>	<b>13,223,202</b>	

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (31 MARCH 2022)**  
**INCOME & EXPENDITURE STATEMENT BY DIVISION**  
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ANNUAL ADOPTED BUDGET	ANNUAL BUDGET (SEPTEMBER REVIEW)	CURRENT BUDGET (DECEMBER REVIEW)		***** YEAR TO DATE *****				PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET	DESCRIPTION
				ACTUAL	CURRENT BUDGET	VARIANCE	%			
\$	\$	\$		\$	\$	\$		\$	\$	
			<b>Library &amp; Community Services</b>							
323,002	461,581	469,581	02400 - Community Services Management	274,823	289,678	14,855	-5%	(1,000)	468,581	Community Services admin costs
634,683	634,683	634,683	02410 - Community Home Support Program	479,231	469,879	(9,352)	2%	-	634,683	Home Assist Program
12,756	12,756	12,756	02440 - Elderly Citizen Facilities	7,124	8,041	917	-11%	-	12,756	
373,202	386,559	436,294	02450 - Community Support	315,645	300,578	(15,067)	5%	(7,500)	428,794	Various community events/grants
488,506	490,406	510,406	02460 - Sports Facilities Indoor	318,730	364,279	45,549	-13%	(13,300)	497,106	
14,000	14,000	14,000	02465 - Recreation Services Administration	-	3,500	3,500	-100%	-	14,000	
1,055,165	1,060,165	1,038,432	02470 - Libraries	672,182	728,974	56,792	-8%	(21,420)	1,017,012	
276,253	248,253	248,253	02480 - Youth Services	142,205	155,664	13,459	-9%	(3,500)	244,753	Youth Activities
124,270	124,270	147,161	02490 - Volunteer Services	106,180	94,744	(11,436)	12%	1,500	148,661	Volunteer Resource Centre, Graffiti removal team
881,895	881,895	907,504	02750 - Gawler Aquatic Centre	713,501	753,732	40,231	-5%	3,753	911,257	
304,359	304,359	304,359	02860 - Customer Services	193,607	221,875	28,268	-13%	(18,250)	286,109	Staff Salaries
<b>4,488,091</b>	<b>4,618,927</b>	<b>4,723,429</b>	<b>Library &amp; Community Services Total</b>	<b>3,223,227</b>	<b>3,390,944</b>	<b>167,717</b>	<b>-5%</b>	<b>(59,717)</b>	<b>4,663,712</b>	
<b>33,420,953</b>	<b>33,746,131</b>	<b>34,375,487</b>	<b>Total Operating Expense</b>	<b>22,749,037</b>	<b>23,129,215</b>	<b>380,178</b>	<b>-2%</b>	<b>-253,975</b>	<b>34,121,512</b>	
<b>(291,705)</b>	<b>(144,821)</b>	<b>(144,821)</b>	<b>NET OPERATING RESULT</b>	<b>(8,931,845)</b>	<b>(8,531,812)</b>	<b>400,034</b>		<b>(234,330)</b>	<b>(379,151)</b>	<b>-</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW AS AT 31 March 2022**  
**FOR THE YEAR ENDING 30 JUNE 2022**  
**CAPITAL EXPENDITURE ANALYSIS**

ANNUAL ADOPTED BUDGET	ANNUAL BUDGET SEPTEMBER REVIEW	CURRENT BUDGET DECEMBER REVIEW	Project	Scope of Works	Status	Manager	YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET
							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$					\$	\$		\$	\$
<b>NEW/UPGRADED ASSETS</b>											
<b>Bridges</b>											
30,000	30,000	30,000	Improve Safety at Murray Road Ford	Prepare an engineering design for upgrading Murray Road Ford for safety improvements for vehicular users and pedestrians in accordance with road safety audit report.	In-Progress	Mgr IES	189	30,000	1%	(2,309)	27,691
<b>Community Buildings and Property</b>											
68,400	68,400	68,400	Gawler Caravan Park Entrance Works	Town of Gawler's contribution to the upgrade of the Gawler Caravan Park entrance way	In-Progress	Mgr IES	21,387	51,291	42%	70,380	138,780
41,190	0	0	Visitor Information Centre Upgrade & Co-location of Community Art Gallery	This project is to accommodate the inclusion of an exhibition space for Community Arts to support the proposal for an interim co-location of the Gawler Community Gallery within the ground floor of the Visitor Information Centre. The gallery would use the exhibit space to hold exhibitions, the VIC would manage all sales of the artwork and the Gallery group would have an office space in the Elderly Centre. <b>(Completion of project from 2020-21)</b>	Completed	Mgr BECS	-	0	-	0	0
644,970	745,361	745,361	Installation of DDA compliant lift into the Visitor Information Centre (VIC) to enable access to the first floor for the proposed Gawler Community Gallery	Installation of DDA compliant lift into the Visitor Information Centre (VIC) to enable access to the first floor for the proposed Gawler Community Gallery, and internal fit-out upgrades to incorporate ground floor art gallery space and, first floor layout suitable for the Community Gallery activities. Fully funded from Federal Government Phase 2 Local Roads & Community Infrastructure Program	Completed	Mgr IES	647,883	496,712	130%	37,200	782,561
270,747	243,314	243,314	Apex Park Toilets	Apex Park Toilets Design & Construction <b>(Completion of project from 2019/20 &amp; 2020-21)</b>	Completed	Mgr IES	239,694	162,144	148%	38,000	281,314
273,091	257,561	282,561	Martin's Place Changing Places Toilet	Construction of new public toilet block in Martin's Place in keeping with the Gawler Central Urban Design Framework and to meet the Changing places grant specification. <b>(Completion of project from 2020-21)</b>	Completed	Mgr IES	268,042	211,914	126%	(7,000)	275,561
0	0	0	VIC Display Units	Display units to be installed in the new renovated building.	In-Progress	Mgr BECS	8,321	0	-	30,000	30,000
<b>Fleet Plant &amp; Equipment</b>											
47,750	47,750	47,750	New Mower and Trailer	Additional mower to be able to provide the level of service for the oncoming donated assets from new developments and the Gawler East Link Road	Completed	Mgr IES	41,120	47,750	86%	(6,000)	41,750
8,500	12,500	12,500	New Horticulture Truck (Water Cart only)	Rollover. Truck has been bought. Rollover of funds for purchase of New Water cart - Tree watering boom only <b>(completion of project from 2020/21)</b>	In-Progress	Mgr IES	13,580.00	12,500	109%	0	12,500
0	0	0	New 22kw Electric Vehicle Charger	In order to get the electric vehicle, chargers needs to be installed.	In-Progress	Mgr FCS				16,000	16,000
<b>Footpaths</b>											

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW AS AT 31 March 2022**  
**FOR THE YEAR ENDING 30 JUNE 2022**  
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ANNUAL ADOPTED BUDGET	ANNUAL BUDGET SEPTEMBER REVIEW	CURRENT BUDGET DECEMBER REVIEW					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET
							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$
210,422	210,422	210,422	Construct New Footpaths Program	Provision for construction of new footpaths (including pram ramps) across the Township: 1. Trevu Ave (Barossa Ave to Deland Ave); 2. Deland Ave (East Tce to Popham Ave); 3. Deuter St (Deland Ave to End); 4. Quarton St (Cheek Ave to Deuter St); 5. Quarton Ct (Deuter St to End); 6. Charles St (East Tce to Bishop St); 7. Main North Rd (Davies St to Chamberlain Rd) (asphalt); 8. Chamberlain Rd (existing to Main North Rd); 9. Sunnyside Drv (Tingara Rd to Sunnyside Dr cul-de-sac)	In-Progress	Mgr IES	124,862	210,424	59%	(19,000)	191,422
45,000	45,000	45,000	Implement Walking and Cycling Plan - Pedestrian Crossing at intersection of Redbanks Road and Princes Street	Construction of a new pedestrian crossing at the intersection of Redbanks Road and Princes Street for improved pedestrian connectivity in the local area.	In-Progress	Mgr IES	17,375	33,699	52%	(23,000)	22,000
839,000	911,000	911,000	Construct Greater Adelaide Cycleway (Connection from Stuart O'Grady to Barossa Trail) - Stage 2	Construction of the Stuart O'Grady Bike Track to the Barossa Trail to be assisted by grant funding. Highest priority in Gawler Walking and Cycling Plan 2018-2028 and provides a regional connection for walking and cycling across Gawler and for access to the Town Centre Precinct. Stage 2 - includes the construction of the bike path network, associated signage, lighting, rest nodes and pedestrian connectivity improvements.	In-Progress	Mgr IES	165,577	628,479	26%	(389,000)	522,000
72,000	0	0	Greater Adelaide Cycleway (Connection from Stuart O'Grady to Barossa Trail) - Stage 1	Design, development & stakeholder engagement for the construction of the Stuart O'Grady Bike Track to the Barossa Trail. Stage 1 - Design, development and approvals. Stage 2 - Construction in 2021/22. <b>(Completion of project from 2020/21)</b>	Completed	Mgr IES	-	0	-	0	0
38,000	38,000	38,000	Implement road safety improvement Program	Implement road safety improvements to respond to customer requests, road safety audits and from Councils local traffic investigations. Road safety improvements include planning and implementation of new regulatory signage, linemarking, parking controls, concrete protuberances and road safety audits around the Town of Gawler. <b>(Completion of project from 2020/21)</b>	In-Progress	Mgr IES	7,347	0	-	1,000	39,000
31,000	31,000	31,000	Gawler Sport and Community Centre - Patron Seating and Barrier Solution	To provide a bench seating options for the new refurbished Stadium floor. Currently the bench options act as barriers for General Skating Sessions, these are heavy, bulky and difficult to move around the stadium. <b>(Completion of project from 2020/21 )</b>	In-Progress	Mgr LCS	19,886	31,000	64%	0	31,000
<b>Street Assets</b>											

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ANNUAL ADOPTED BUDGET	ANNUAL BUDGET SEPTEMBER REVIEW	CURRENT BUDGET DECEMBER REVIEW					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET
							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$
144,000	174,000	174,000	Improve Bus Stop facilities Program	Compliance upgrades in accordance with the Disability Standards for Accessible Public Transport (2002) with mandatory 100% compliance by December 2022.	In-Progress	Mgr IES	4,377	174,000	3%	(6,000)	168,000
29,800	29,800	34,800	Install New Street Furniture	Installation of new street furniture to various locations around the Town of Gawler in response to customer requests and to provide additional seating along footpaths, in parklands, and provision of new bins.	In-Progress	Mgr IES	25,706	27,266	94%	(5,200)	29,600
1,300,000	1,300,000	1,300,000	Conversion of Streetlights to LED	Converting streetlights within the Council area to LED, thereby significantly reducing greenhouse emissions, saving \$210,000 in electricity costs, and improving quality of lighting.	In-Progress	Mgr DERS	88	520,000	0%	(1,300,000)	0
<b>Kerb &amp; Gutter</b>											
61,262	54,157	54,157	Construct kerb & gutter on Main North Road	Construct kerb & gutter on Main North Road <b>(completion of project from 2020/21)</b>	Completed	Mgr IES	-	40,591	0%	(54,157)	0
<b>Information Technology</b>											
8,070	8,070	8,070	Recreation Services Booking and Point of Sales System	Review and upgrade/replacement of current booking and point of sales system for Council facilities (excluding Gawler Civic Centre) <b>Completion of project from 2020/21)</b>	In-Progress	Mgr LCS	-	0	-	0	8,070
10,000	10,000	10,000	Additional Conference Microphones	Purchase additional conference microphones, system integration, programming and commissioning <b>2021:07:COU251</b>	Completed	Mgr BECS	8,743	0	-	0	8,743
0	27,000	27,000	Purchase of Labour Budgeting Module	Purchase and Implement Labour Budgeting Module. This module is integrated with Authority and will create substantial efficiencies in the process of calculating employee expense budgets.	In-Progress	Mgr FCS	-	10,800	0%	0	27,000
<b>Open Space</b>											
252,000	252,000	0	Gawler Rail Electrification Project Integration Works	100% funding contribution from State Government toward offsetting loss of vegetation along rail corridor and for landscape reinstatement works. Works include revegetation of streets impacted by the Gawler Rail Electrification Project and local rail surrounds <b>(transferred to Operating Expense due to non-capitalisation of Trees)</b>	Transferred to Operating	Mgr IES	-	0	-	0	0
37,600	37,600	37,600	Develop existing bore at Karbeethan Reserve	Professional advice, additional bore testing, concept designs, etc. <b>(Completion of project from 2020/21)</b>	In-Progress	Mgr IES	23,032	28,159	82%	0	37,600
16,000	16,000	16,000	Musgrave Reserve (Hindmarsh Boulevard) amenity upgrade	Musgrave Reserve amenity upgrade(2019/20) <b>(Completion of project from 2020/21)</b>	Completed	Mgr IES	15,824	11,997	132%	600	16,600
206,000	206,000	206,000	Whitelaw Terrace Mural Pocket Park	Whitelaw Terrace Toilet Block Demolition & Mural Retention <b>(Completion of project from 2019/20 &amp; 2020/21)</b>	Completed	Mgr IES	157,965	154,494	102%	(36,500)	169,500
27,439	27,876	27,876	CCTV Extension and Improved Public Lighting	An extension of the new CCTV system and improved pedestrian safety <b>(Completion of project from 2019/20 &amp; 2020/21)</b>	In-Progress	Mgr IES	28	27,876	0%	0	27,876

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ANNUAL ADOPTED BUDGET	ANNUAL BUDGET SEPTEMBER REVIEW	CURRENT BUDGET DECEMBER REVIEW					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET
							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$
-	-	60,000	King Street Bridge Mural	Installation of a Mural at the King Street Bridge (2nd Qtr Revised Project)	Not Started	Mgr IES	-	24,000.00	0%	(60,000)	0
<b>Recreation and Sport</b>											
1,856,579	1,482,000	1,482,000	Karbeethan Reserve Redevelopment Stage 1	The Karbeethan Reserve Redevelopment Stage 1 project includes Stage 1B (redevelopment of the existing baseball diamond, bringing the diamond to a standard commensurate with that required of Baseball SA Division 1) and elements of Stage 2 (development of a feature softball diamond and upgrade to existing soccer and shared turf areas – includes installation of LED sports lighting and associated infrastructure) from the Karbeethan Reserve Master Plan.	In-Progress	Mgr IES	53,663	24,441	220%	(1,229,000)	253,000
363,500	775,000	775,000	Princes Park Community Recreation Hub Stage 1	Commence the implementation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan with the development of community basketball courts and passive recreation infrastructure (BBQ, Seating and Shade Structure) and improved path connections into, and within Princes Park precinct.	In-Progress	Mgr IES	27,901	0	-	(640,000)	135,000
54,800	60,800	60,800	Aspire Estate Playspaces Improvement project	Allowance for improvements to the Aspire Estate Playspaces, the final scope to be informed by consultation and further consideration by the Council.	In-Progress	Mgr IES	2,282	24,320	9%	(46,000)	14,800
30,000	30,000	62,100	Half Basketball/Netball court	Construction of a half court basketball court at Humphrey George Reserve.	In-Progress	Mgr IES	7,151	46,560	15%	500	62,600
160,500	160,500	160,500	Beautification Plan implementation	Implementation of prioritised strategies contained with the Town of Gawler Beautification Plan	In-Progress	Mgr IES	13,888	7,766	179%	0	160,500
0	43,000	43,000	Gawler West Basketball Court	Construction of a half court basketball court at Gawler West Playground.	Completed	Mgr IES	47,804	17,200	278%	0	43,000
0	0	0	Aspire Shade Sail Design	New design for Aspire shade sail to allow for more shaded spaces	Not Started	Mgr IES	-	0		6,000	6,000
<b>Roads</b>											
175,000	175,000	175,000	Capital Works Engineering Design Program	Prepare engineering designs for capital infrastructure works as follows. 1. Footpath and Kerb & gutter designs for Tod St, Whitelaw Tce, Julian Tce, MNR (up to Bacton St) and Alexander Ave north side (Sunnyside Dr to Bentley Rd) 2. Kerb Design for Two Wells Rd (Gawler River Rd to Kelly Rd), High St Willaston 3. Pavement rehabilitation design for Dalkeith Rd (Angle Vale Rd to Coventry Rd), 4. Tod St car park upgrade, 5. Main North Road streetscape design, Willaston 6. Design for Sealing Wright St 7. Pioneer Park stone wall restoration design 8. Stormwater Outlets Erosion Control Upgrades (Gawler River corridor)	In-Progress	Mgr IES	3,055	78,492	4%	52,309	227,309



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ANNUAL ADOPTED BUDGET	ANNUAL BUDGET SEPTEMBER REVIEW	CURRENT BUDGET DECEMBER REVIEW					YEAR TO DATE			BUDGET VARIATION	REVISED ANNUAL BUDGET
							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$
140,000	0	0	Blackspot Project - Upgrade Intersection of Dalkeith Road and Stebonheath Road	Construction of new roundabout at the intersection of Dalkeith Road and Stebonheath Road. Blackspot application lodged with the State Government in a jointly funded project with the City of Playford - Potentially 100% funded pending grant outcomes	Project Cancelled	Mgr IES	-	0	-	0	0
911,000	1,073,049	1,059,049	Murray Street Upgrade Stage 7	Upgrade Murray Street from the Mill Inn Bridge to Tenth Street. Granted funds totalling \$854,000 have been approved. Council Motion 2019:03:COU088. <b>(Completion of project from 2020/21)</b>	In-Progress	Mgr IES	763,543	794,259	96%	(338,702)	720,347
210,680	193,994	184,594	Murray Street upgrade stage 6 / Gawler Bridge	Murray Street upgrade stage 6 / Gawler Bridge <b>(Completion of project from 2020/21)</b>	In-Progress	Mgr IES	37,723	73,838	51%	(100,000)	84,594
98,453	98,453	98,453	Gawler East Link Road - Purchase and installation of street trees from Potts Rd end to Springwood boundary	Purchase and installation of 270 mature trees along the Gawler East Link Road <b>(Completion of project from 2020/21)</b>	Completed	Mgr IES	50,304	73,836	68%	(32,000)	66,453
82,005	38,945	38,945	Walker Place Redevelopment	The major works has been completed. The carried forward portion is for Digital wayfinding sign and money held for defects period <b>(Completion of project from 19/20 &amp; 2020/21)</b>	Completed	Mgr IES	21,226	38,945	55%	(17,000)	21,945
-	44,060	44,060	Digital Wayfinding Sign	Digital Wayfinding Signs Installation at Walker Place <b>(Completion of project from 2019/2020 &amp; 2020/2021)</b>	In-Progress	Mgr IES	631	33,039	2%	0	44,060
165,000	195,000	195,000	Tambelin Station Accessibility Upgrade	Accessibility improvement for Tambelin Train Station to local roadway surrounds	In-Progress	Mgr IES	1,213	195,000	1%	7,100	202,100
0	95,705	110,705	Improve Bus Stop Legislative Compliance Program	Upgrade various bus stops to achieve DDA full compliance by 2022 and improve access for the community to local bus services <b>(Completion of project from 2020/2021)</b>	In-Progress	Mgr IES	111,258	110,705	100%	1,500	112,205
405,000	405,000	405,000	Federal Government Local Roads Community Infrastructure Program Funding - Projects to be Confirmed	Projects to be determined once guidelines released - \$811k funding to be spent over two years (Year 1 of 2).	Not Started	Mgr IES	-	303,741	0%	0	405,000
0	0	0	Rehabilitate Nineteenth Street Pavement	Capital Works Design Program	Not Started	Mgr IES	-	0	0%	10,000	10,000
<b>Stormwater</b>											
34,000	34,000	34,000	Upgrade Stormwater Drainage Network	Implement improved stormwater drainage systems to address network flooding and failures in response to customer requests and Council drainage investigations including drainage easement pipes, blind pit lifting, drainage pit and pipe upgrades. <b>(completion of project from 2020/21)</b>	In-Progress	Mgr IES	34,726	25,497	136%	1,500	35,500
<b>Administration</b>											

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							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$
130,000	130,000	90,000	Strategic infrastructure Project Management	Funding for Project Management oversight for progressing Gawler Recycled Water, Gawler River Flood Management Works and interfaces, Management of Gawler East and Southern Urban Area Infrastructure Schemes and various other strategic projects.	In-Progress	Mgr IES	268	0	-	(90,000)	0
<b>9,528,758</b>	<b>9,817,317</b>	<b>9,639,017</b>	<b>TOTAL ASSETS - NEW / UPGRADED</b>				<b>2,987,662</b>	<b>4,782,735</b>	<b>62%</b>	<b>(4,128,779)</b>	<b>5,508,981</b>

**ASSET REPLACEMENT/RENEWAL**

<b>Bridges</b>											
70,000	70,000	70,000	Renew Bridges Program	Interim repairs to Clonlea Park Vehicle Access Bridge as recommended in the Bridge audit report 2017. 1. Removal of existing timber structures, 2. Supply & install new timber planks 3. Supply & install new timber kerbs & 4. Shotcrete to abutment embankments. 5. Install a 3T load limit sign	In-Progress	Mgr IES	6,841	70,000	10%	(40,000)	30,000
216,110	216,110	216,110	Renew Murray St South Culvert and Erosion Control	Renew Murray St South Culvert in accordance with Councils Transport Asset Management Plan and upgrade erosion control structures to increase resilience of the ford during times of flooding. Council Motion 2019:02:26:COU 051. <b>(Completion of Project from 2020/21)</b>	In-Progress	Mgr IES	9,468	216,110	4%	(69,000)	147,110
<b>Community Buildings and Property</b>										0	
210,000	210,000	210,000	Building Asset Management Plan implementation	Implementation of priority replacement/renewal works, as informed and identified in Building Asset Management Plan (updated Plan in progress).	In-Progress	Mgr IES	6,997	0	-	(200,000)	10,000
27,500	27,500	27,500	Gawler Administration Centre - Portico Ceiling Replacement	The Gawler Administration Centre portico and veranda ceiling is showing evidence of water damage and cracking and requires replacement. <b>(Completion of Project from 2020/21)</b>	Not Started	Mgr FCS	0	0	-	(27,500)	0
31,500	31,500	31,500	Multi-Level Car Park - High Priority Items	Forensic engineering report provides recommended actions to prolong the structure. Includes concrete grinding, addressing water ingress and monitoring of movement. <b>(Completion of Project from 2020/21)</b>	In-Progress	Mgr FCS	0	0	-	0	31,500
62,000	62,000	62,000	Depot Shed Replacement	Rollover. Replacement of the Concrete Shed at the Depot, currently planned for 18/19 but awaiting results of landfill investigations. Current shed un-stable and not in usable condition. <b>(Completion of Project from 2020/21)</b>	In-Progress	Mgr IES	45,708	49,600	92%	0	62,000
51,200	51,200	51,200	Implement Willaston Cemetery Action Plan - Stage 6 of 7	Installation of concrete paving including associated earthworks & compacted rubble to aisles located in Block 2. <b>(Completion of Project from 2020/21)</b>	In-Progress	Mgr IES	41,958	38,378	109%	(1,000)	50,200
36,723	36,723	36,723	Baker Reserve Shelter Replacement	Replacement shelter to be constructed at the Baker Reserve on Reid Street <b>(Completion of Project from 2020/21)</b>	In-Progress	Mgr IES	31,874	36,724	87%	35,000	71,723

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\$	\$	\$	<i>Project</i>	<i>Scope of Works</i>	<i>Status</i>	<i>Manager</i>	\$	\$		\$	\$
41,000	27,286	27,286	Gawler Caravan Park Office Structural Repairs	The Building Condition Audit has highlighted repairs required to the Gawler Caravan Park office. The current roof and gutter design is resulting in water breaching the building resulting in internal building damage. <b>(Completion of Project from 2020/21)</b>	Completed	Mgr FCS	28,459	20,466	139%	0	27,286
-	52,051	52,051	Building Security Upgrades	The current Building Security Systems are dated and require replacement. The Forcefield Security Manager is no longer supported and requires replacement (this does not include the Gawler Civic Centre). <b>(Completion of Project from 2020/21)</b>	In-Progress	Mgr FCS	21,230	39,033	54%	0	52,051
-	23,220	23,220	Replacement of Charge Stations	Replace the existing two charge stations at the Gawler Administration Centre and Visitor Information Centre being which are now unsupported and unreliable.	Completed	Mgr FCS	32,431	23,220	140%	9,210	32,430
<b>Fleet Plant &amp; Equipment</b>											
350,000	355,000	355,000	Replace Major Plant Program - 2 Backhoes	Backhoes (x2) EGR 4BL classification Unit No. P380 & P381 Replacement of two (2) 9 ton tipper trucks- Replacement as per IPWEA Plant and Vehicle Management Manual recommendations that factors age, condition Kms and increasing maintenance costs and down time	Completed	Mgr IES	355,000	355,000	100%	0	355,000
310,000	310,000	310,000	Replace Major Plant Program	Replacement of two (2) 9 ton tipper trucks- Replacement as per IPWEA Plant and Vehicle Management Manual recommendations that factors age, condition Kms and increasing maintenance costs and down time	In-Progress	Mgr IES	0	0	-	16,575	326,575
296,000	296,000	296,000	Replacement Light Fleet Program	Vehicle Light Fleet Renewal Program- Replacement policy criteria 5 years or 120,000km Toyota Kluger Mitsubishi Pajero 2x Mitsubishi Outlander VW Caddy Holden Colorado Ute with K9 dog unit Mitsubishi Triton Ute	In-Progress	Mgr IES	0	0	-	(200,000)	96,000
<b>Footpaths</b>		0									0

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\$	\$	\$	Project	Scope of Works	Status	Manager	\$	\$		\$	\$
560,242	560,242	560,242	Renew Footpaths Program	Renewal of footpaths which are below the current level of service standards for the Town Centre and serviceable life has expired. List of footpath renewals in priority order as follows: 1. Tod Street from Murray St to roundabout (both sides) 2. Whitelaw Terrace - East side 3. Julian Terrace - East side 4. Reid St - Tod St to Finniss St -west side 5. Cowan St north side (including bluestone kerbing upgrade) 6. Williams St (Sunnyside Drv to Crace Crt) 7. Crace Crt (Williams St to end) 8. Addis St (Williams St to end) 9. Gerlach Gr (Angus Ave to Angus Ave) 10. Minor footpath access improvement works to Sunnyside Drv and Creedon Close	In-Progress	Mgr IES	203,491	523,282	39%	(218,000)	342,242
<b>Information Technology -</b>											0
20,000	20,000	20,000	SharePoint Online Migration	SharePoint Online is a hosted solution that comes with the Office365 environment that the organisation is moving to. The central benefits include a streamlined flow of information and cloud storage that can be accessed by mobile devices allowing staff to easily access information outside of the office without having to use the remote network. This solution keeps staff more informed to make better decisions, meet deadlines, have access to shared business tools, and strengthens collaboration.	In-Progress	Mgr BECS	0	0	-	0	20,000
<b>Kerb &amp; Gutter</b>											0
280,000	310,000	310,000	Renew Kerb & Gutter Program	Repair kerb & gutter on the roads listed for resealing ; Hillier Road Hindmarsh Boulevard Crown Street Mary Street Athens Terrace Bishop Street Myall Street Britton Street Gum Crescent Kendale Avenue Congdon Street Jane Street	In-Progress	Mgr IES	196,392	302,800	65%	(29,100)	280,900
<b>Open Space</b>											0
19,801	19,801	19,801	Irrigation designs	New designs for future irrigation renewal project implementation	In-Progress	Mgr IES	718	18,648	4%	0	19,801

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\$	\$	\$	<i>Project</i>	<i>Scope of Works</i>	<i>Status</i>	<i>Manager</i>	\$	\$		\$	\$
224,000	206,000	211,300	Renew Playgrounds Program	Replace Gawler West Playground to comply with current standards. Design includes basketball court with external funding from the Local Roads and Community Infrastructure Program.	In-Progress	Mgr IES	10,908	84,520	13%	(92,900)	118,400
544,801	544,801	544,801	Rehabilitate Hillier Fireground	Contribution towards State Government Gawler River funding allocated to rehabilitate Hillier fireground following December 2019 fire, removal of debris/woody weeds and revegetation of area	In-Progress	Mgr IES	40,735	541,248	8%	3,000	547,801
41,850	77,350	77,350	Dead Mans Pass Staircase Renewal	Renewal of 2 non-compliant and end of life staircases within Dead Man's Pass Reserve. Project includes removal of third staircase currently closed to the public due to safety concerns. <i>(Completion of project from 2020/21)</i>	In-Progress	Mgr IES	5,727	57,971	10%	0	77,350
296,695	296,695	296,695	Renew Playground Hemaform Grove	Renewal of the playground at Hemaform Grove reserve that has reached end of service life in accordance with Councils Open Space Asset Management Plan including playground elements and associated landscape integration works. <i>(Completion of project from 2020/21)</i>	Completed	Mgr IES	236,713	296,695	80%	(52,800)	243,895
-	14,000	14,000	Ceramic Mural Restoration Project	Restore damaged tiles from the previous Julian Terrace Toilets that were damaged over the years from vandalism prior to the mural being reinstated on the new wall.	In-Progress	Mgr IES	0	5,600	0%	(12,000)	2,000
<b>Recreation and Sports</b>											0
227,000	227,000	227,000	Rehabilitate Gawler Aquatic Centre	Effect repairs, renewals and upgrades to maintain GAC operation. Priority works being refined based on further investigations occurring in 20/21	In-Progress	Mgr IES	164,878	169,967	97%	(15,000)	212,000
<b>Roads</b>											0

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\$	\$	\$	<i>Project</i>	<i>Scope of Works</i>	<i>Status</i>	<i>Manager</i>	\$	\$		\$	\$
968,000	1,078,000	1,078,000	Reseal Roads Program	Resealing roads which have reached end of economical life and to maintain the integrity of road pavement structure. Roads in the list are in priority order as follows. Jane Street (resealing only) - Redbanks Road to Chamberlain Road Hillier Road - Para Road to Farrow Rd Hindmarsh Boulevard - Angle Vale Rd to Young St Oliphant Court - Hindmarsh Boulevard to End Kendall Street - Bacton St to Rau Ave Scheibener Terrace - Fourteenth St to Reid St Congdon Street - Mary Street to Carmelo Close Wintulich Avenue - Congdon Street to End Graetz Street - Wintulich Avenue to Calton Rd Walter Grove - Congdon Street to End Bishop Street - 116m from Lyndoch Rd to End Hutchins Street - Bishop St to Crown Street Rusby Drive - East Tce to Bishop St Pope Court - Bishop St to End Churchman Court - Bishop St to End Mary Street - Bright Tce to Congdon St Athens Terrace - Mary St to Crown St Crown Street - Athens Tce to Bright Tce, Ellis Street - Lyndoch Rd to Bright Tce Myall Street - Brigalo St to Britton St Gum Crescent - Britton St to Mulga St Mulga Street - Brigalo St to End Britton Street - Myall St to Brigalo St Jarvis Street - Paxton St to Holmes St	In-Progress	Mgr IES	429,056	1,060,353	40%	0	1,078,000
127,100	127,100	127,100	Re-sheet Unsealed Roads Program	Re-sheet rural unsealed roads at the end of useful life. List of roads in priority order as follows. 1. Ormsby Road 2. Salem Road 3. Panes Road and 4. Coles Road	In-Progress	Mgr IES	2,434	127,100	2%	0	127,100
230,000	30,000	30,000	Jane Street Road Pavement Reconstruction	Reconstruct the road pavement of Jane Street in accordance with Council's Transport Asset Management Plan. This budget bid is for pavement reconstruction only; reseal component not included.	In-Progress	Mgr IES	53	30,000	0%	(30,000)	0
56,000	0	0	Patch and Repair Roads Program	Rehabilitate failed road pavement sections and resurface on various roads (in priority order - extent to be refined pending procurement) 1. Dawson Road roundabout 2. Trinity Drive - Alexander Avenue Roundabout 3. Jacob Lane 4. Tiver Road at various locations	Transferred to Operating	Mgr IES	0	0	-	0	0

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							YTD ACTUAL	YTD BUDGET	YTD % SPENT		
\$	\$	\$					\$	\$		\$	\$
70,000	0	0	Crack Seal Roads and Shared Paths Program	Crack sealing roads to protect pavement from further deterioration. Fifty (50) road segments have been identified for crack sealing treatment (\$40,000) as well as 16 km of shared path network around the river corridors (\$20,000).	Transferred to Operating	Mgr IES	0	0	-	0	0
22,000	22,000	22,000	Fourteenth Street Guard Rail (W-Beam) Repair / Upgrade	Supply and install, (including traffic management) New Section of W-Beam Guard Railing to Fourteenth Street Ford.	Completed	Mgr IES	5,070	16,480	31%	(17,000)	5,000
35,350	35,350	35,350	Depot - Dust Control for Operations	Improve depot operations on adjoining residential properties - Irrigation system and Recycle Asphalt Product (RAP) on access road to control the dust during operations ( Completion of project from 2019-20)	In-Progress	Mgr IES	39,504	26,489	149%	(1,280)	34,070
<b>Stormwater</b>											
33,822	33,822	33,822	Replace standard Side Entry Pits and Lids in high impact areas	Replace Standard Side Entry Pits that are impacted by vehicular traffic ongoing. This will fund the replacement of 12 regularly damaged units	In-Progress	Mgr IES	25,572	33,821	76%	(4,500)	29,322
49,300	49,300	49,300	Improve Miscellaneous Stormwater Drainage Program	Improvements to stormwater drainage infrastructure to reduce ponding and in response to customer requests throughout the year. Also 1. Headwalls replacement at outfalls to South Para River near Goose Island; 2. Headwalls & trash bags at Highfield Reserve Basin Springwood.	In-Progress	Mgr IES	9,243	36,921	25%	0	49,300
<b>Street Assets</b>											
34,300	34,300	34,300	Renew Hardscaping Program	Renewal of hardscaping assets that have reached the end of their service life including statues, structures, shelters, BBQ facilities, park furniture and park lighting.	In-Progress	Mgr IES	37,471	30,123	124%	17,000	51,300
33,301	33,301	33,301	Renew Street Signs Program	Renew Street signs around the Town of Gawler that have reached the end of their service life	In-Progress	Mgr IES	535	2,441	22%	0	33,301
5,575,595	5,487,652	5,492,952	<b>TOTAL ASSETS - REPLACEMENT / RENEWAL</b>				1,988,466	4,212,990	15	-929,295	4,563,657
15,104,353	15,304,969	15,131,969	<b>TOTAL ASSETS - CAPITAL EXPENDITURE - NEW / UPGRADED &amp; REPLACEMENT /</b>				4,976,128	8,995,725	55%	-5,058,074	10,072,638

<b>ECONOMIC STIMULUS PACKAGE PROJECTS</b>											
239,000	239,000	239,000	Irrigation Efficiency Upgrade - 3 Systems	Irrigation Efficiency Upgrade - 3 Systems (Completion of project from 2020/21)	Completed	Mgr IES	217,715	179,203	121%	(19,000)	220,000
88,666	84,266	84,266	Gum Tree Plaza Paving Adaptions	Design and Delivery of recommended paving adaptions to preserve and improve the soil conditions of a large remnant significant tree (Completion of project from 2020/21)	Completed	Mgr IES	67,961	63,183	108%	(14,900)	69,366
92,000	92,000	92,000	LED Building Light Conversion	Conversion of Gawler Administration Centre building lights to LED efficient lighting (Completion of Project from 2020/21)	In-Progress	Mgr IES	24,928	68,994	36%	(47,000)	45,000
419,666	415,266	415,266	<b>ECONOMIC STIMULUS PACKAGE PROJECTS - REPLACEMENT / RENEWAL</b>				310,604	311,380	100%	-80,900	334,366

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66,500	99,783	99,783	Install shade sails to playgrounds	Install shade sails to playgrounds ( <i>Completion of project from 2020/21</i> )	Completed	Mgr IES	92,772	74,844	124%	(4,800)	94,983
201,000	201,000	201,000	Economic Stimulus Council and Community Facility Upgrades	Council delivered upgrades to various Council facilities focused on Elderly Centre, Sport and Community Centre and Evanston Garden Community Centre ( <i>Completion of project from 2020/21</i> )	In-Progress	Mgr IES	10,390	150,750	7%	(120,000)	81,000
267,500	300,783	300,783	ECONOMIC STIMULUS PACKAGE PROJECTS - NEW / UPGRADED				103,162	225,594	46%	(124,800)	175,983
687,166	716,049	716,049	TOTAL ECONOMIC STIMULUS PACKAGE PROJECTS				413,766	536,974	77%	(205,700)	510,349
15,791,519	16,021,018	15,848,018	TOTAL ASSETS - ALL CAPITAL EXPENDITURE				5,389,894	9,532,699	57%	(5,263,774)	10,582,987



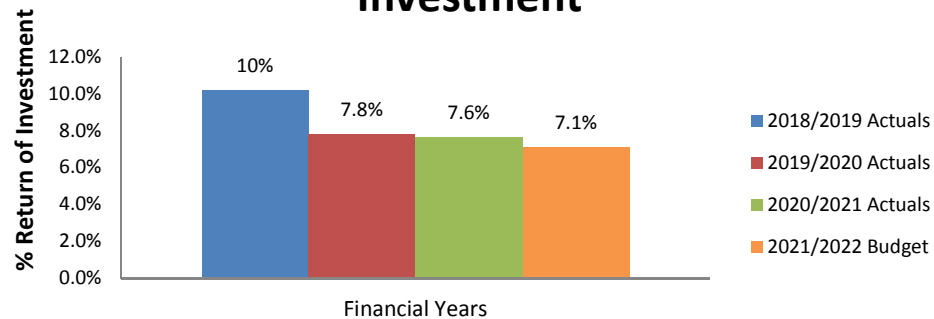
## Town of Gawler Non-Financial Indicators Report

for the period 1 July 2021 to 31 March 2022

for the year ending 30 June 2022

### Caravan Park

#### **Caravan Park - Net Return on Investment**



#### Comments:

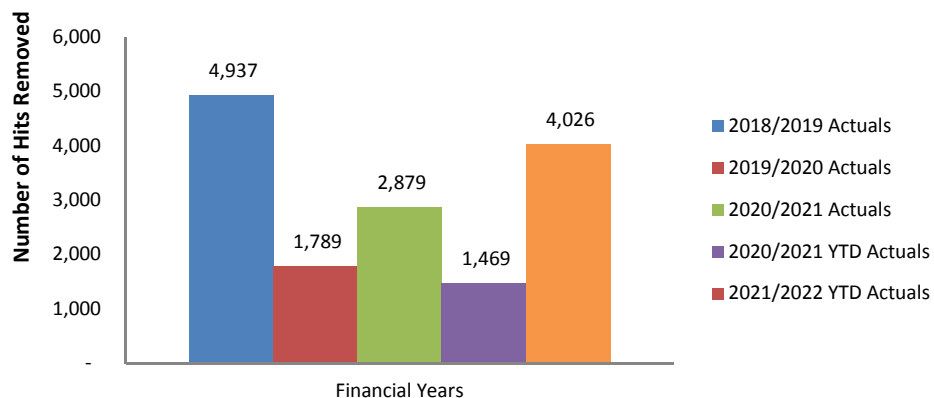
This indicator represents the annual return (property rent received) as a percentage of the carrying value of the asset.

The result from 2019/2020 & 2020/2021 is less than the previous 2 years due to the rent relief provided to the Caravan Park due as a result of COVID-19.

Graph 1.1

### Community Assistance (Volunteer Services)

#### **Graffiti Hits Removed**



#### Comments:

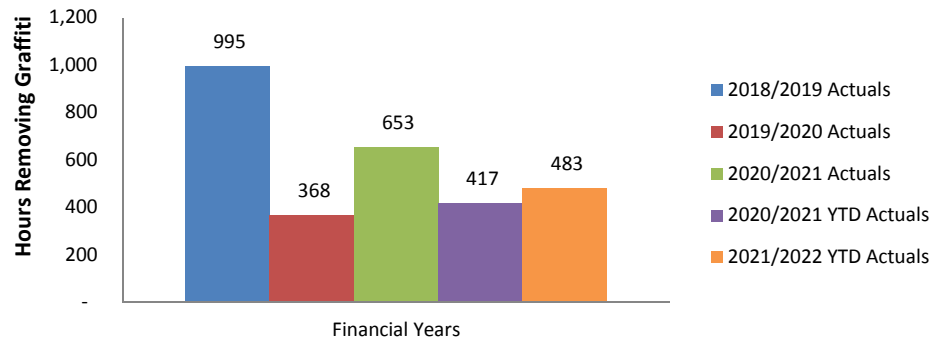
The implementation of the Customer Request Module (CRM) system and other technology influenced reporting mechanisms have made reporting graffiti to Council simpler and timelier in recent years.

The total Graffiti Hits removed was 1,789 in 2019/2020 which includes ad hoc removal of graffiti by external contractors and Council staff, noting that during March to June 2020 Council Volunteer programs were suspended due to the COVID-19 pandemic. The Graffiti Removal Program volunteers recommenced the program in July 2020, volunteering for additional hours to catch up on the large amount of graffiti needing removal in the community during the suspension of the program.

The Graffiti Removal Program has operated across the 2021/22 at mostly full capacity, for the first time since 2018/19 – the increase in hits removed reflecting this.

Graph 2.1

## Volunteer Hours Removing Graffiti



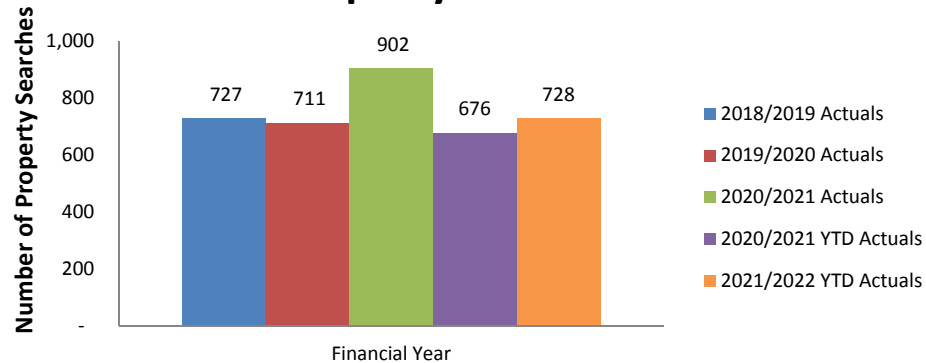
### Comments:

There is an ongoing emphasis on increased efficiencies and process improvement within the volunteer graffiti removal program.

Graph 2.2

## Customer Service

## Property Searches

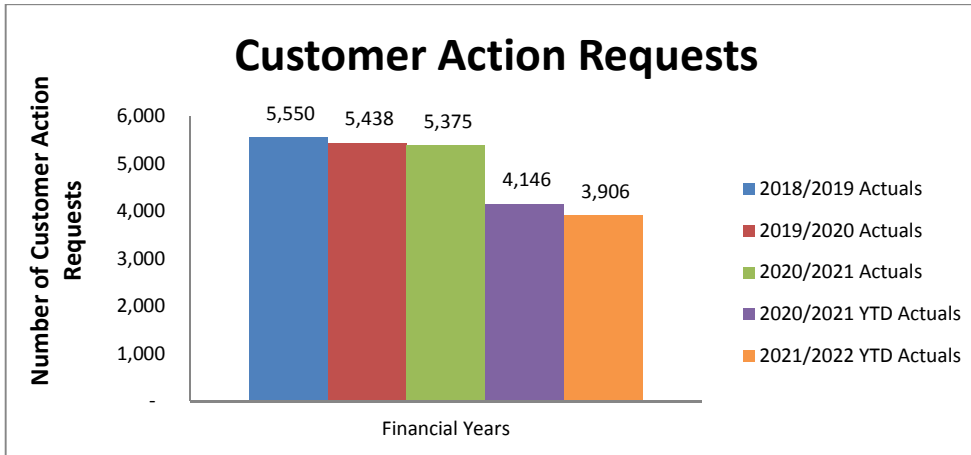


### Comments:

This statistic represents the number of property searches completed by Council. There was a 26.86% increase in the volume of searches processed in 2020/2021 when compared to 2019/2020.

The YTD result for 2021/2022 is 7.69% higher than 2020/2021.

Graph 3.1



**Comments:**

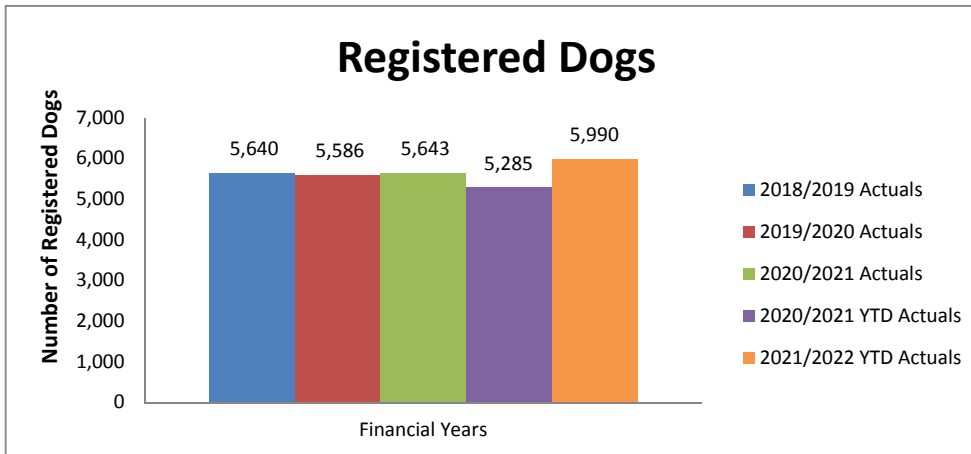
The bulk of the customer action requests YTD in 2021/2022 are from animals (lost or wandering at large), graffiti, infrastructure/open space maintenance, illegal dumping & rubbish removal, and property management (including playground maintenance).

There was a 1.17% decrease in 2020/2021 compared to the 2019/2020 financial year.

The YTD result for 2021/2022 is further decrease of 6.14% compared to YTD 2020/2021.

Graph 3.2

**Dog & Cat Control**

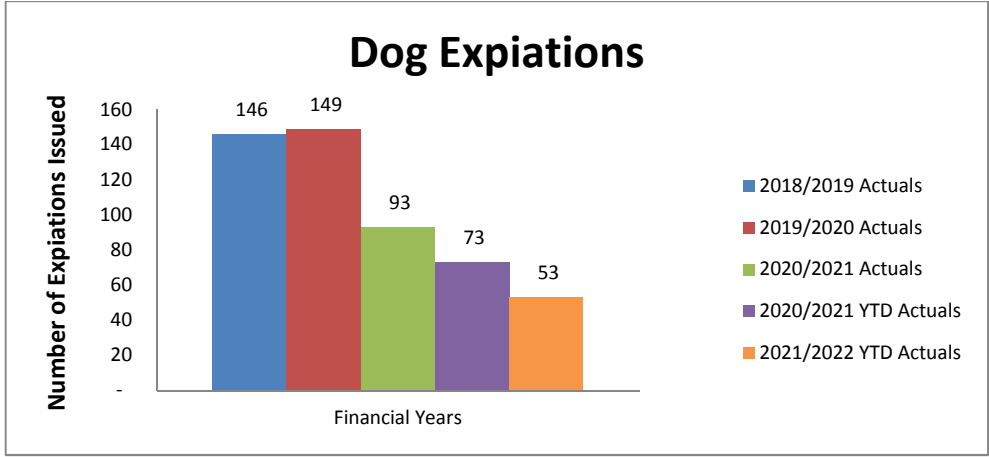


**Comments:**

The results from the last 4 financial years can be attributed to efforts made by the Community Safety team including the following:

- SMS reminders sent to dog owners prior to the registration deadline, with a follow up SMS and reminder letter in September, warning that expiation notices would be issued for non-compliance;
- A doorknock was conducted by staff in the early months of 2019 to follow up all unregistered dogs, at which time expiations were issued for non-compliance. This is likely to have served as a deterrent for 2019/2020, and motivated the prompt registration of animals in the current year. Community Safety staff have started to follow up the remaining unregistered dogs.

Graph 4.1

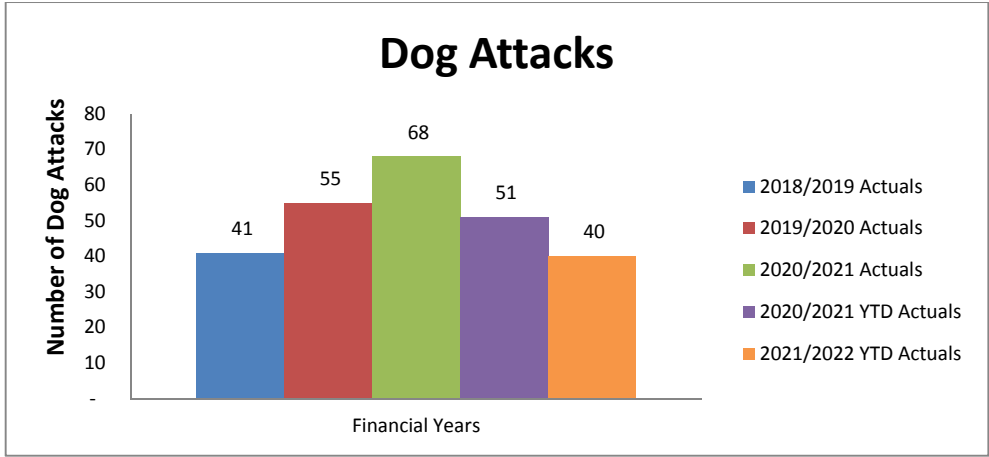


Comments:

The large increase in the volume of expiations in 2018/2019 was due to a Council wide unregistered dog door knock survey undertaken.

A council-wide door knock of all known unregistered dogs commenced in 2019/2020, however, Council was required to cease this early due to the COVID-19 pandemic.

Graph 4.2

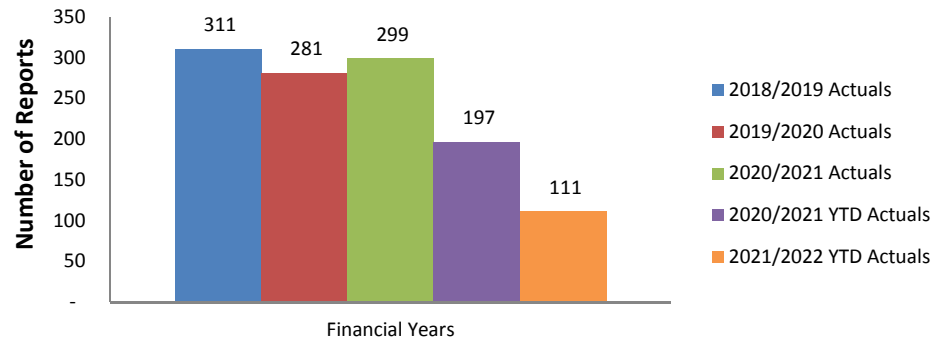


Comment:

Councils Community Safety team investigate all reported dog attacks, and when warranted owners are fined and in extreme cases dog control orders are issued.

Graph 4.3

## Dogs Reported Wandering at Large

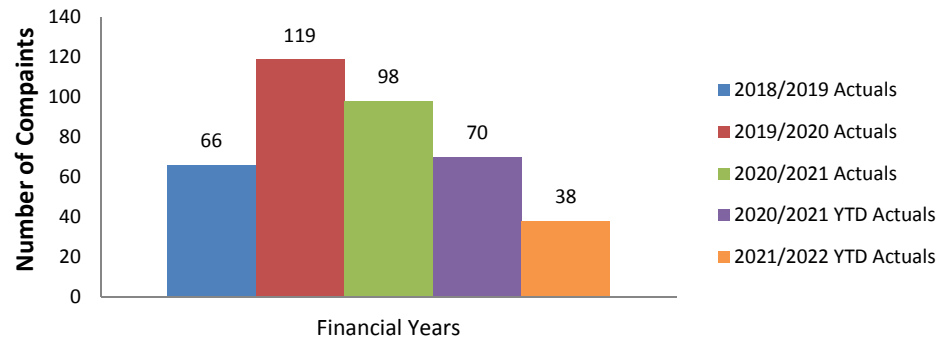


Comment:

The amount of dogs reported as wandering YTD at large has decreased by 77.48% (compared to YTD 2020/2021).

Graph 4.4

## Cat Complaints



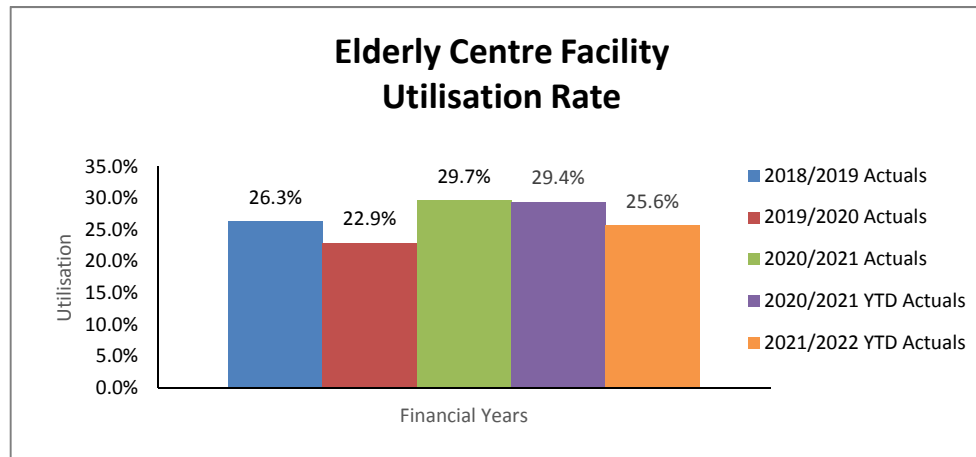
Comment:

The graph represents the number of complaints to Council about cats within the town. The actuals in 2020/2021 represent that Council received 21% less complaints in 2020/2021 compared to 2019/2020.

In 2021/2022, there has been 84% less complaints YTD compared to YTD 2020/2021.

Graph 4.5

### Elderly Centre Facility



#### Comment:

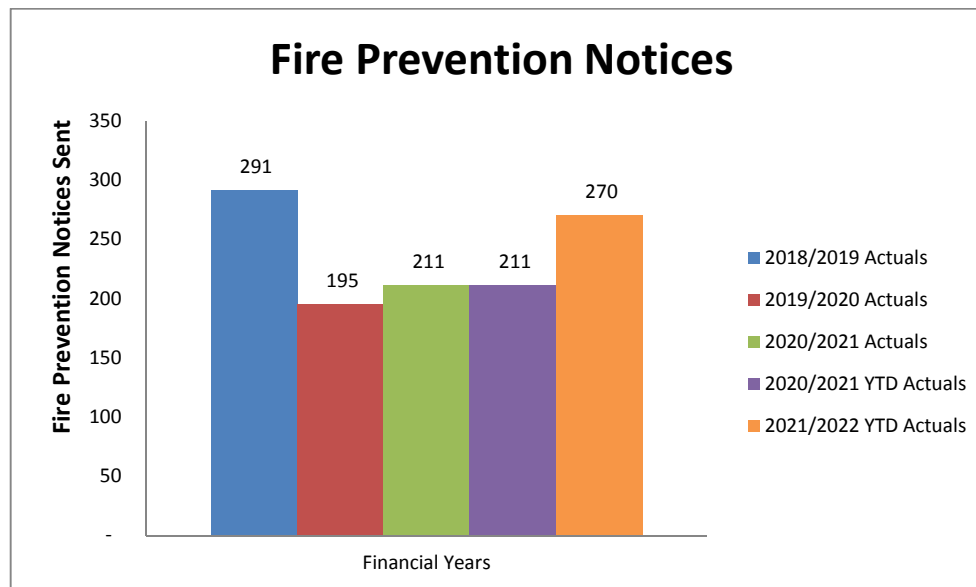
Facility hire at the Gawler Elderly Centre remains an important service for the community with in excess of ten community groups regularly utilising the facility.

The Gawler Elderly Centre continues to be the home to many long-standing Gawler community groups and is consistently utilised seven days a week.

The Centre has been impacted as a result of COVID-19 restrictions in place during the 2019/20 and 2020/21 financial years. User Groups have adjusted their bookings according to the restrictions in place and the safety of the members of their groups.

Graph 5.1

### General Inspectorate



#### Comments:

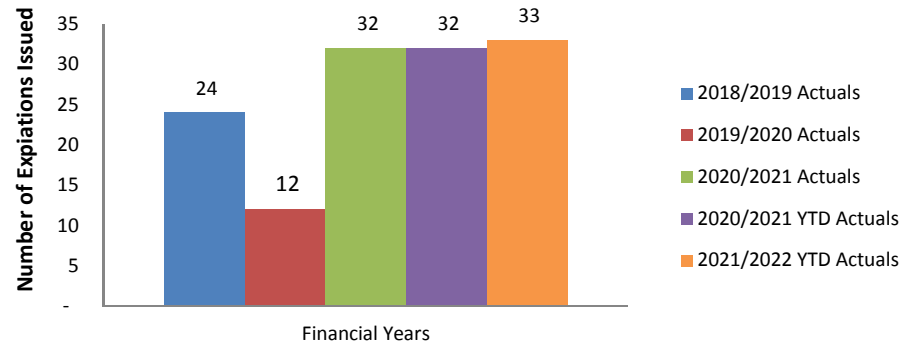
A significant reduction in the amount of Fire Prevention Notices and Expiation Notices issued during 2018/2019 indicates that there has been increased level of compliance with landowner obligations as per the *Fire and Emergency Services Act 2005*.

Fire Prevention Officers (FPO) have noted a substantial improvement in comparison to previous years. This may be partially attributed to both increased education, but also a reflection of the community reaction to the reality of local bushfire tragedies. Along with routine property inspections, FPO's have been proactive in educating the community by using traditional and social media to send clear messages regarding the importance of fire prevention. FPO's have nurtured relationships locally with the CFS, and have engaged with the community by facilitating fire prevention displays within the library during school holidays; organising a social media "interview" between the Mayor and local CFS Regional Prevention Officer, and attending community group meetings to provide fire prevention advice.

During the previous 3 seasons, FPO's have taken a less tolerant approach to instances of non-compliance, which may also be providing further motivation for landowners to adhere with the law.

Graph 6.1

## Fire Prevention Notices Expiations



### Comments:

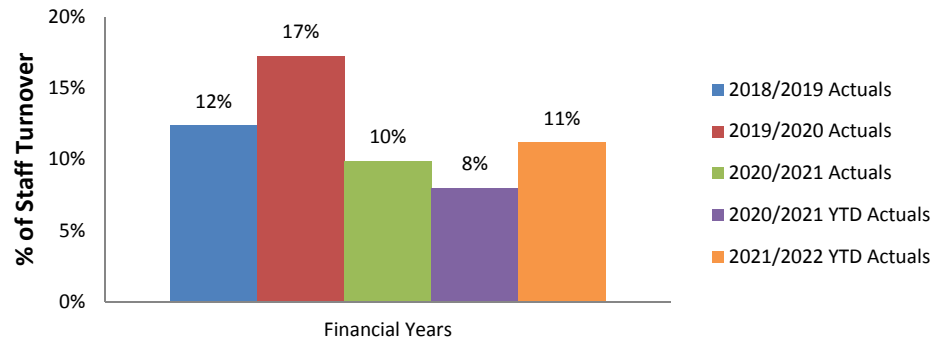
Fire Expiations are issued when a Fire Prevention Notice is issued and the landowner does not comply. In 2019/2020, 6% of the landowner issued Fire Prevention notices failed to comply by the due date whereas in 2020/2021 it increased to 15%.

In 2021/2022, 12.2% of landowners have not complied YTD.

Graph 6.2

## Human Resources

## Staff Turnover

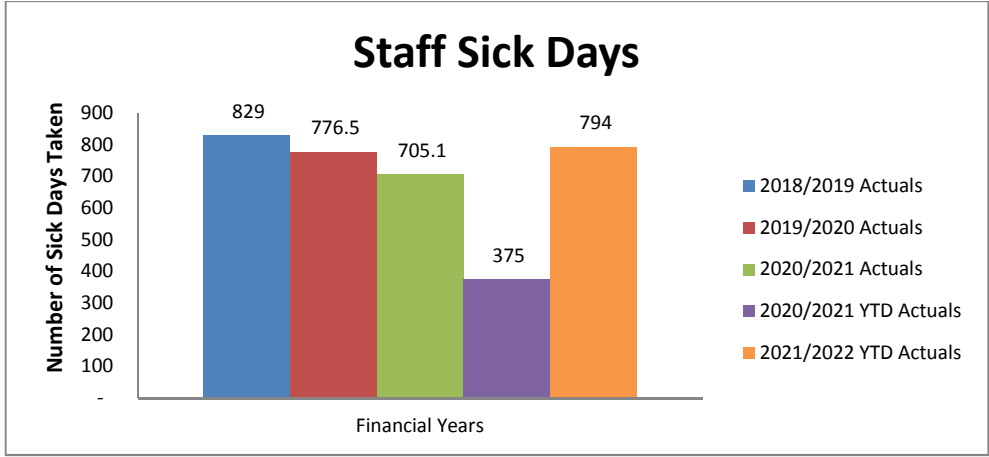


### Comments:

Consistent with all organisations, some staff turnover is to be expected each year and is in fact beneficial, with a turnover rate between 8% and 12% considered the industry standard.

The turnover rate was unusually high for 2019/20. This was influenced by the COVID-19 pandemic and the subsequent impact of closing both services and sites. Due to the pandemic, there were 9 part-time contracts at the Sport and Community Centre, which were not extended/renewed due to this site being closed. Taking this into consideration the annual turnover rate would have been around 10.58% if these positions were extended as per the case in previous years.

Graph 7.1

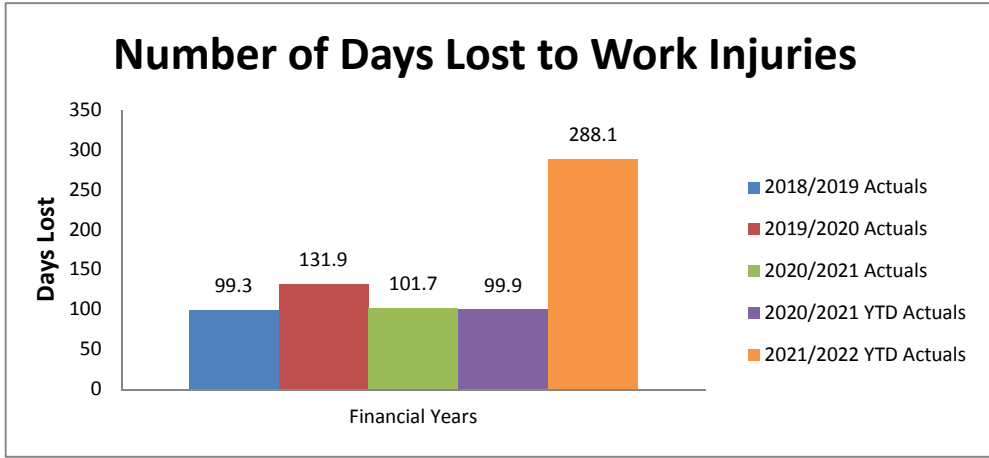


Comments:

Based on the 137.22 full-time equivalent staff, the number of sick days taken in 2021/2022 equates to 5.8 days per employee.

The substantial increase YTD in 2021/2022 was due to a number of staff on extended sick leave due to major illness.

Graph 7.2



Comments:

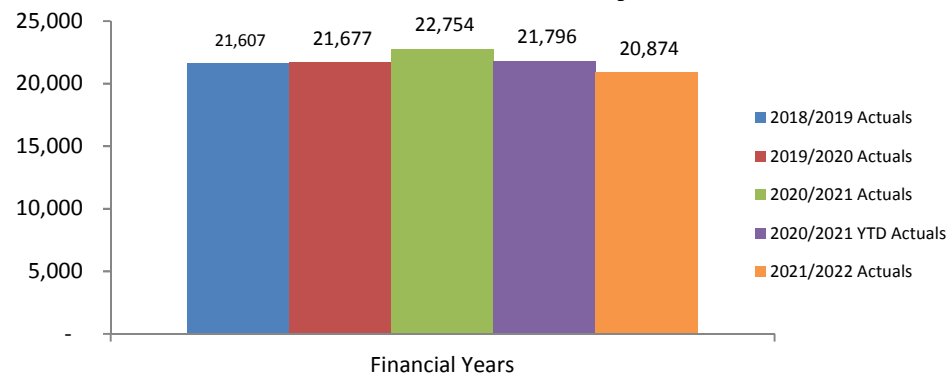
The number of days lost to workplace injuries can vary from year to year as a result of the type of workplace incidents incurred by staff which has resulted in various employees being off work for an extended period.

Training and development programs have been established to reduce all such incidents where possible.

Graph 7.3



### Annual Leave Liability Hours



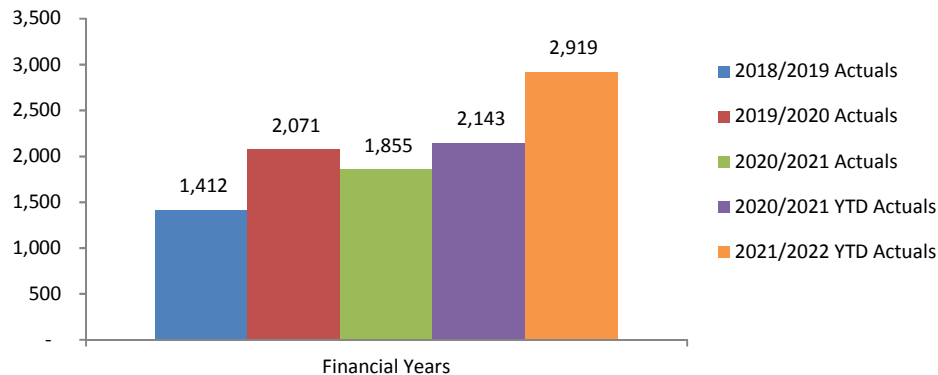
#### Comments:

This statistic represents the total actual plus accrued hours owing to staff per budgeted FTE as at the reporting date. This figure equates to 151.75 hours per FTE YTD in 2021/2022 (vs. 167.83 per FTE YTD in 2020/2021), representing a 4.4% reduction.

There is on-going Management focus in reducing excessive leave entitlements, including the mandate that all staff with excessive leave entitlements have an identified program in place to reduce such leave. This includes the minimum requirement that such staff take greater than 4 weeks leave in the 2021/2022 financial year.

Graph 7.4

### Time in Lieu & RDO Liability Hours



#### Comments:

Council Management continues to appropriately manage the TOIL & RDO hours accrued by staff to ensure the balance remains at a minimum.

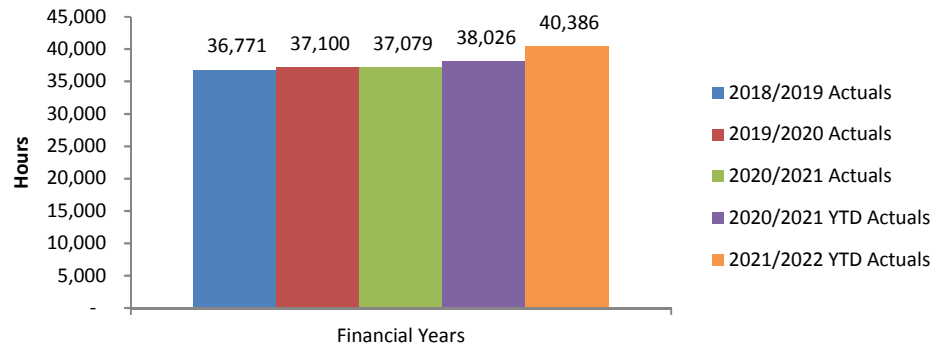
The level of hours accumulated will fluctuate during the year, dependent on prevailing workloads/priorities at any given point in time.

Nonetheless, appropriate review processes are in place to ensure Councils liability at financial year-end is mitigated as much as possible.

2021/2022 has been impacted as a result of the COVID-19 pandemic and staff turnover (i.e. staff having to work additional hours to cover staff absent due to COVID-19 and/or positions vacant).

Graph 7.5

### LSL Hours Liability



#### Comments:

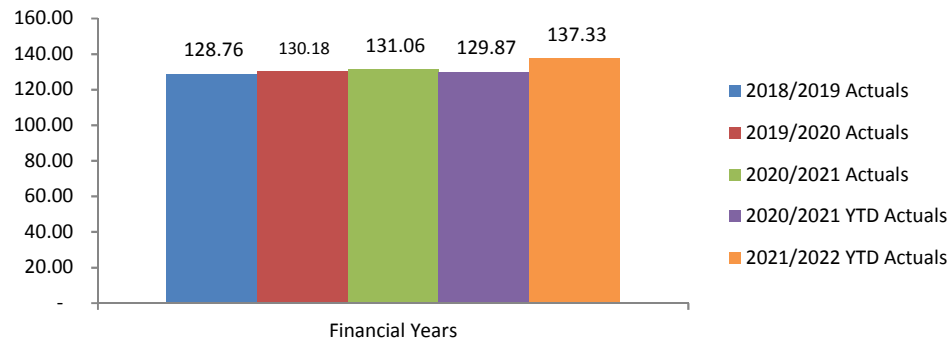
The long service leave hours liability includes hours accrued but not yet available to various employees.

The hours accrued will increase as staff accrue 1.3 weeks per year of long service leave. There will also be an increase when staff are recruited from other Councils, noting that in such instances the Town of Gawler also receives funding from the other Council equivalent to the value of the accrued entitlements for the employee.

As with other staff leave entitlements, an increased focus has been directed at staff taking their leave entitlements.

Graph 7.6

### Number of FTE's



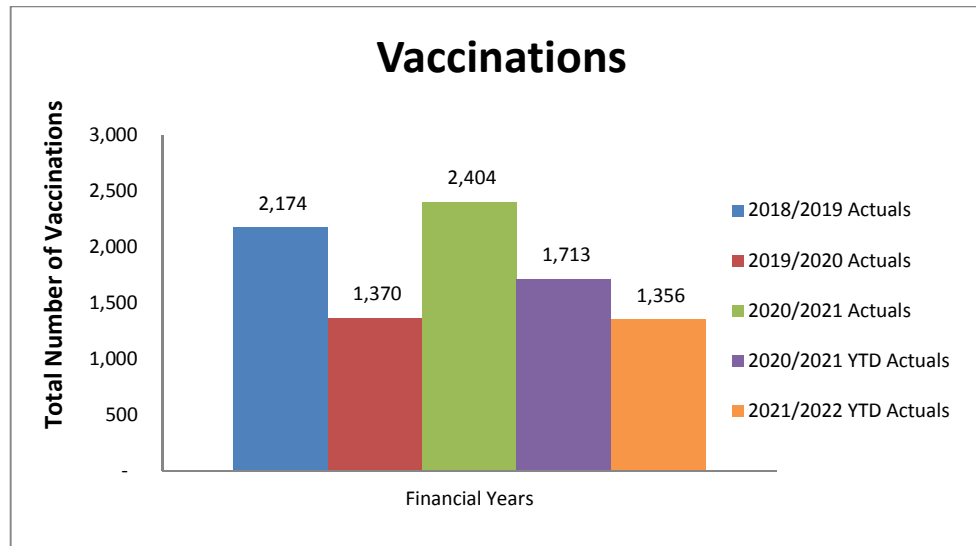
#### Comment:

This statistic shows the approved Councils Full Time Equivalent employees at the end of the period (including positions vacant). All positions are provided for in the Council approved budget.

The increase in FTE from 2021/2022 is primarily informed by a number of positions traditionally filled by external agency staff transitioning to casual staff on Council's payroll system.

Graph 7.7

## Immunisations



### Comments:

Peak times for student immunisations are September – November & February – July.  
Peak times for flu immunisations are March – May.

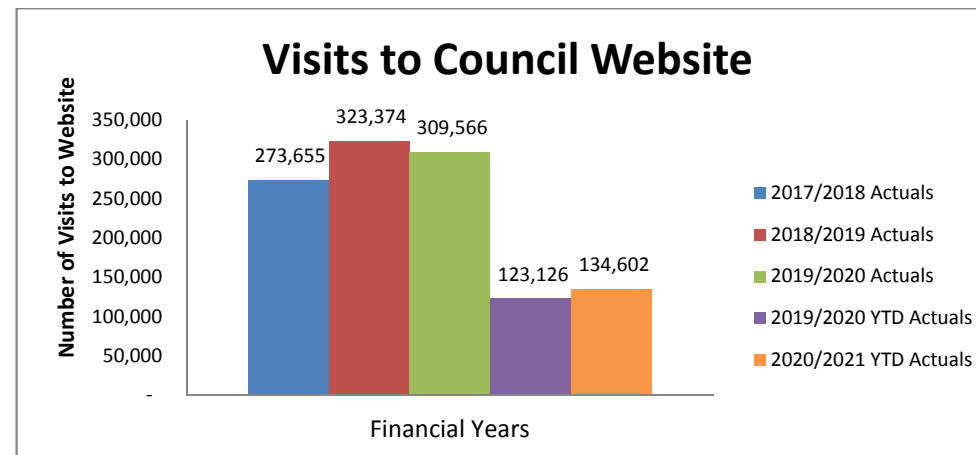
The increase in 2018/2019 was directly attributable to new Men B vaccines being introduced across three year levels in school.

The reduction in 2019/2020 was anticipated as the Men B reduced down to two year levels.

The decrease in 2021/22 YTD actuals is attributable to a decreased number of vaccinations able to be given within the School Immunisation Program due to the COVID-19 vaccinations. Currently, there is a requirement for there to be a minimum of 7 days between COVID-19 vaccines and any other vaccine.

Graph 8.1

## Information Technology



### Comments:

This graph illustrates the number of visits to all of Councils websites listed below

Council website <http://www.gawler.sa.gov.au>

Gawler Youth website <http://youth.gawler.sa.gov.au>

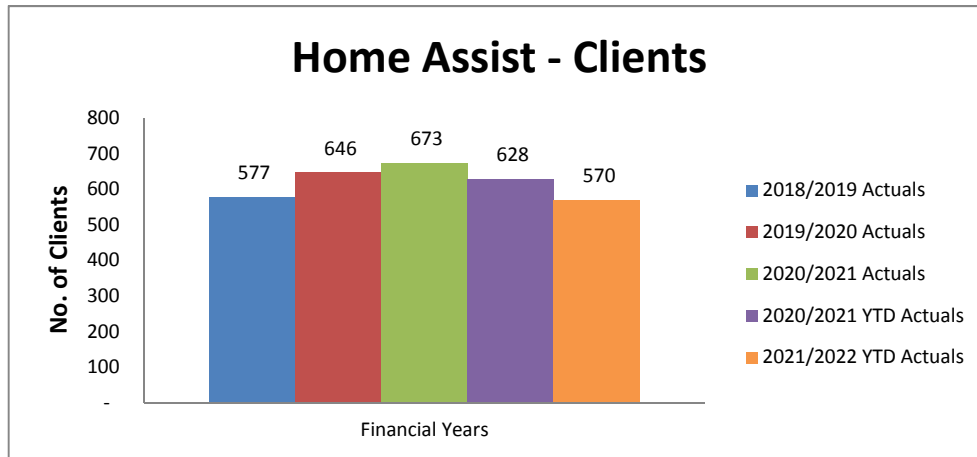
Gawler Community Health Support Program <http://hacc.gawler.sa.gov.au>

Gawler Digital Inclusion Portal <http://digital.gawler.sa.gov.au>

m

Graph 9.1

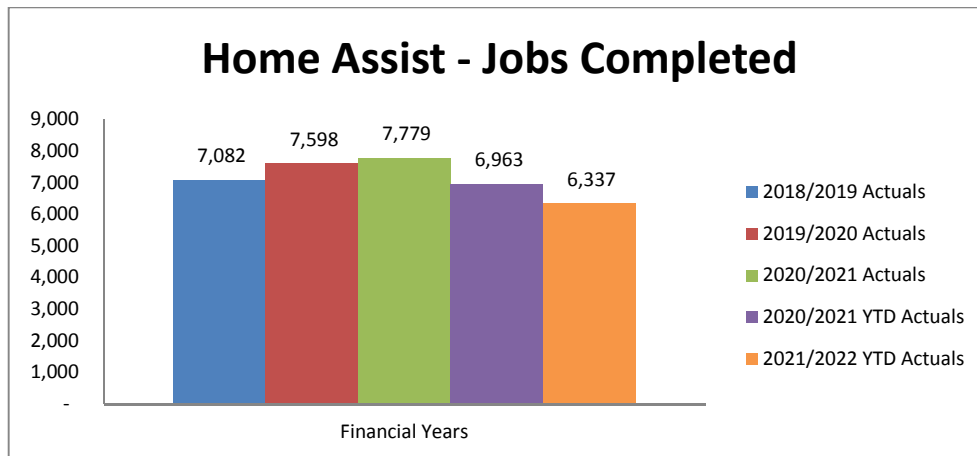
### Home Assist Program



#### Comments:

This graph represents the number of clients that the Home Assist Program has assisted in the financial year. It indicates a 10% decrease of the number of active clients compared to 2020/2021.

Graph 10.1



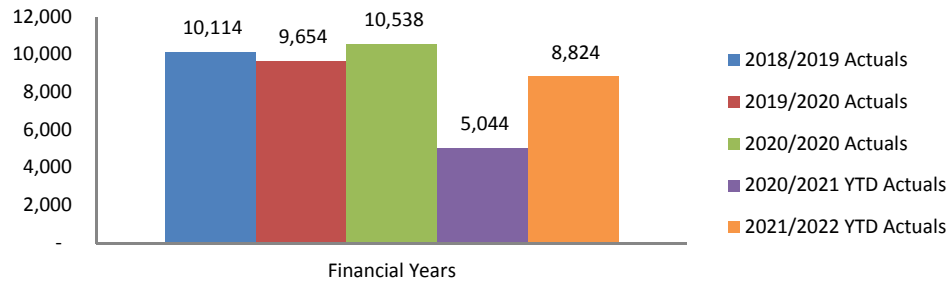
#### Comment:

The statistic shows the number of jobs undertaken by contractors. This statistic indicates that the level of the services provided decreased by 10% in 2021/2022 when compared to the result for 2020/2021.

In order for the service to meet a number of KPI's from their external funding bodies and keep within the approved Council Budget, the services offered will fluctuate during the year.

Graph 10.2

## Home Assist - Hours Taken to Complete Jobs



### Comments:

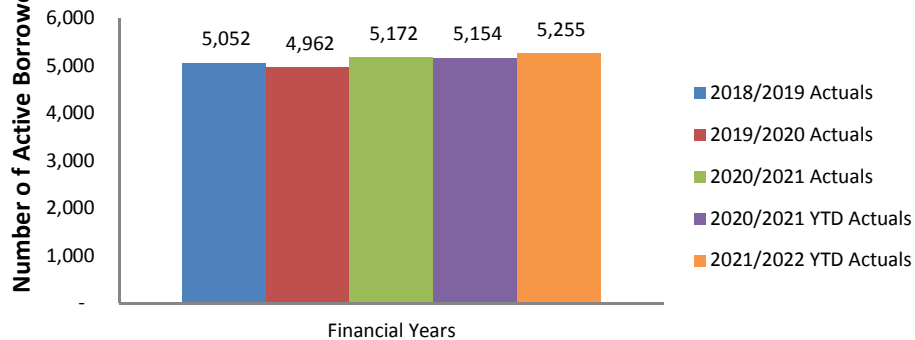
This graph represents an 74% increase in 2021/2022 in the number of hours of support provided to clients. The reason that the 'hours taken to complete the jobs' is more than the 'number of jobs completed' is simply as a result of the type of service offered.

The service has recently capped the number of hours that each client can access depending on the service type.

Graph 10.3

## Library

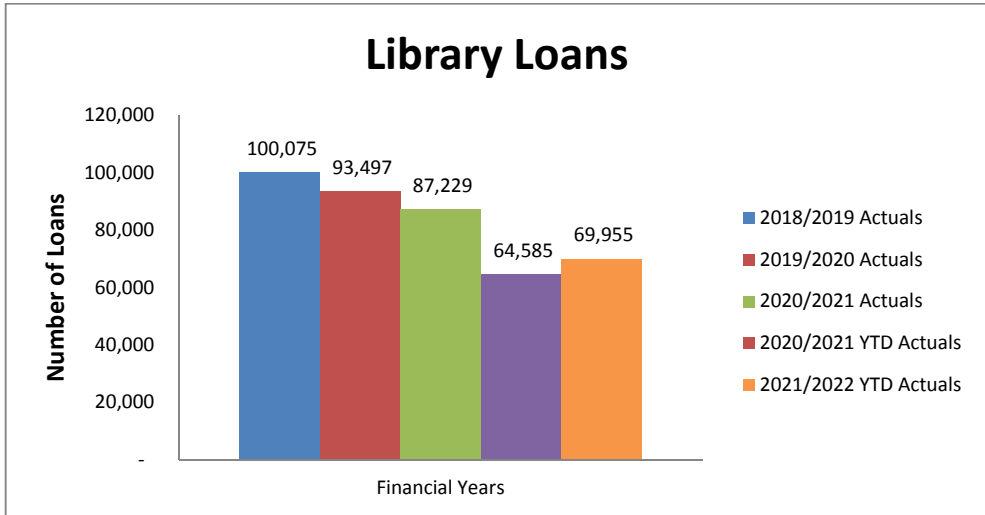
## Library Active Borrowers



### Comments:

The number of active borrowers has remained relatively consistent since 2018/2019.

Graph 11.1

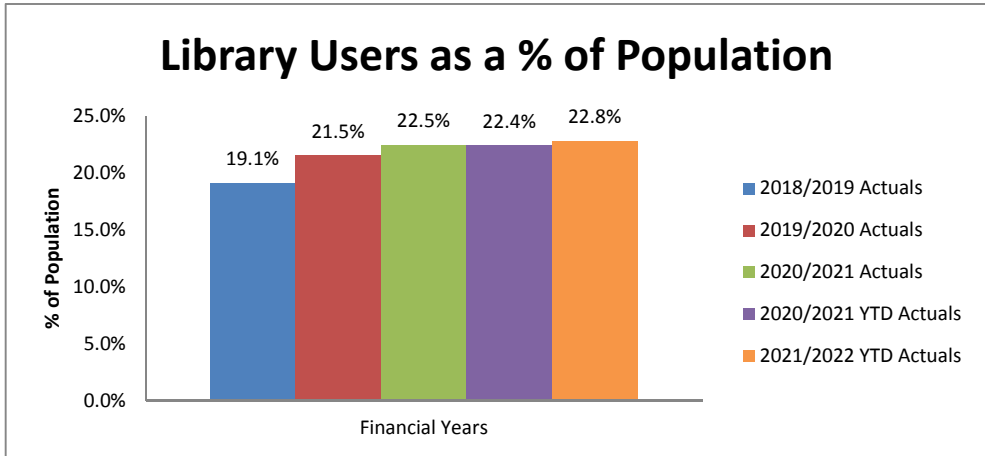


**Comments:**

In 2019/2020, the Evanston Gardens Library was physically closed between Friday 20 March and Monday 18 May 2020, and the Civic Centre Library was physically closed between 25 March and Monday 11 May 2020 due to COVID-19 restrictions.

The restrictions came into play again during the state lockdown in 2020/2021, which is the main catalyst for the drop in library loans for that year.

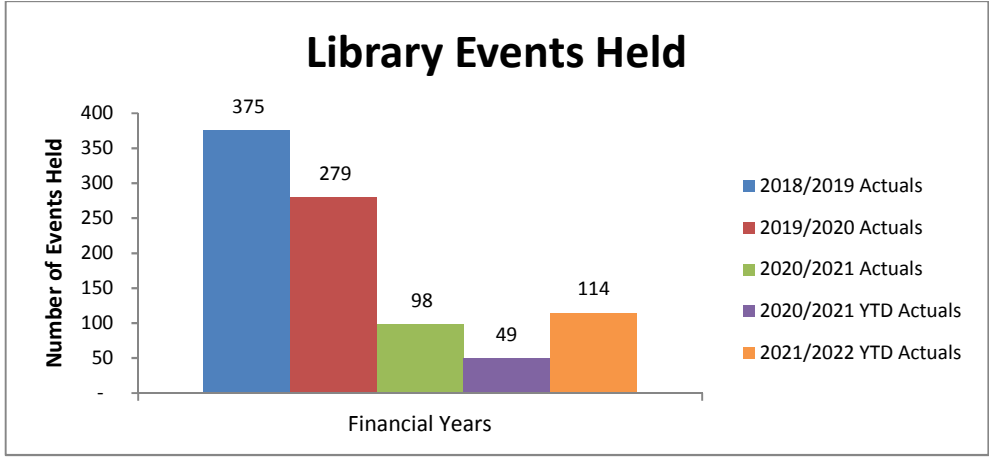
Graph 11.2



**Comment:**

This statistic shows what percentage of the population (obtained from the 2011 census, with the 2018/2019 onwards data obtained by the 2016 census) has recorded Gawler as their primary library through the State-wide One Card System.

Graph 11.3

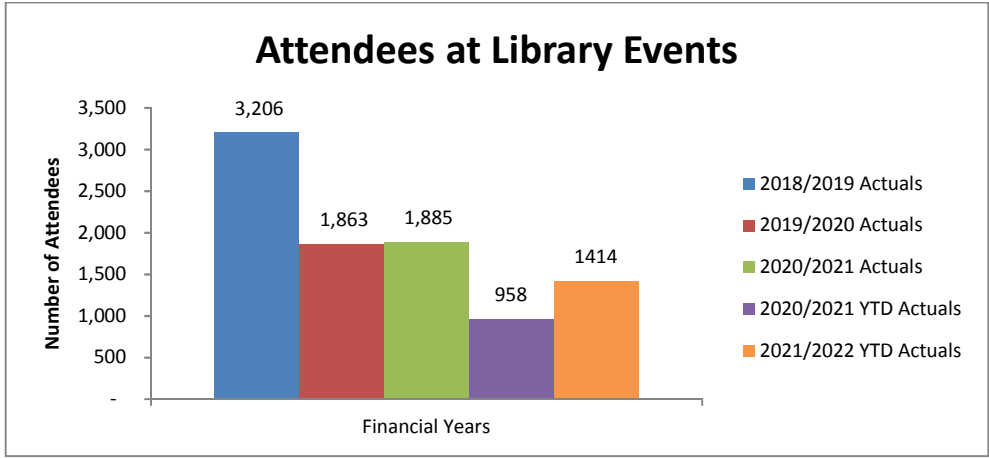


Comments:

Library events include weekly story time sessions, after school craft-it sessions, school holiday programs, poetry competitions, community information sessions and other various events.

There has been a series of new weekly programs initiated over the last couple of financial years as well as an increase in one-off events such as author visits.

Graph 11.4



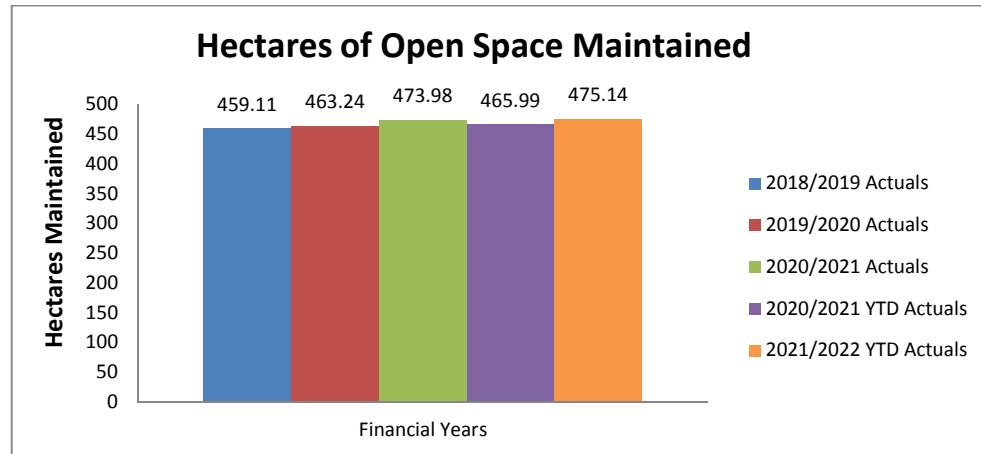
Comments:

Attendees at Library events can vary greatly, depending upon the type and frequency of the event. Events from 2018/19 were aimed towards smaller group sessions (such as early literacy programs, coding clubs, book clubs etc.).

The number of events held in the first half of 2020/2021 were minimal due to the COVID-19 restriction faced by the Library team.

Graph 11.5

### Open Space

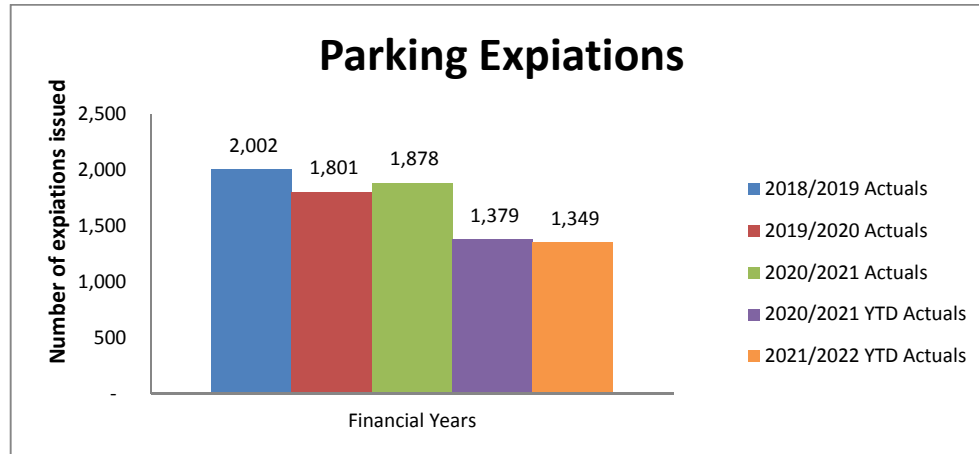


Comments:

This number represents all Council owned land that is maintained with activities such as mowing, slashing, poisoning, planting, etc.

Graph 12.1

### Parking Control



Comments:

The number of parking expiations issued 2019/2020 is 13% less than the result from 2018/2019.

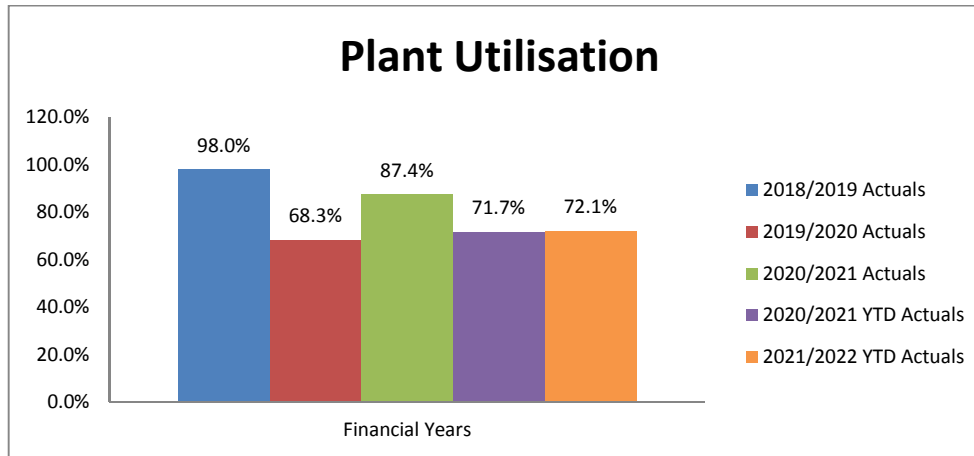
Due to the COVID-19 pandemic, there was less activity in the town which heavily influenced the decrease in 2019/2020.

In 2021/2022, Council is reporting a decrease of 2.22% when compared to 2020/2021.

Graph 13.1



### Plant Utilisation



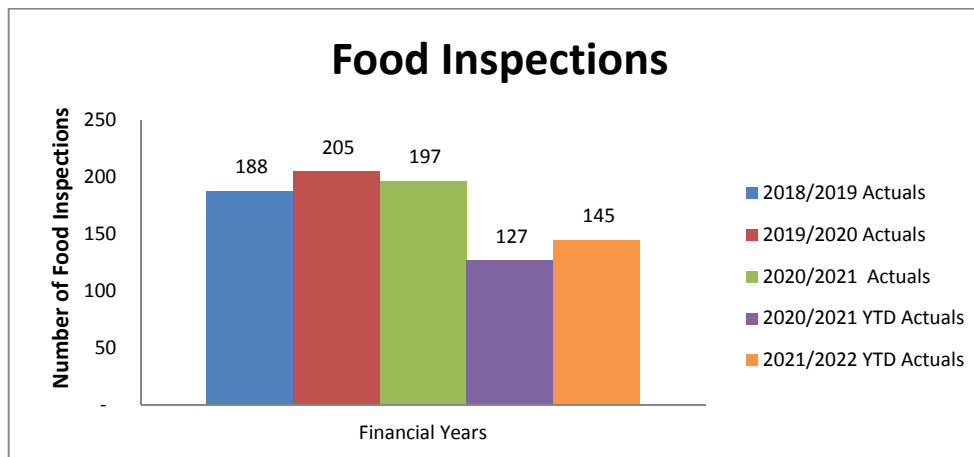
Comments:

This percentage represents the usage of Council's heavy plant (tractors, trucks, etc.) compared to the utilisation estimated within the adopted budget.

The ideal result for internal plant hire is 100% compared to budget.

Graph 14.1

### Preventative Health Services

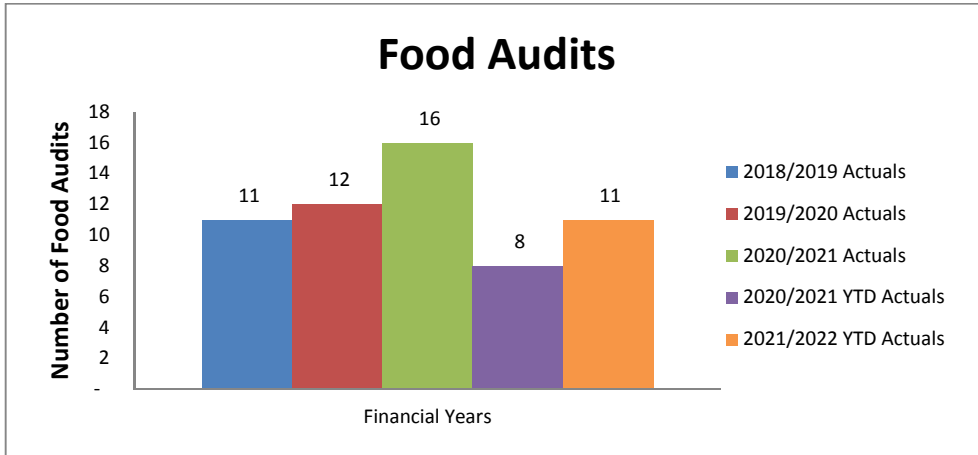


Comments: -

Food premises inspections are based on risk ratings which determine the frequency of the inspection e.g. 6, 12 and 18 month intervals.

The increase in food inspections in 2019/2020 was simply a result of how Council's Environmental Officers inspection scheduled has played out due to COVID-19 disruptions to their original scheduled program.

Graph 15.1



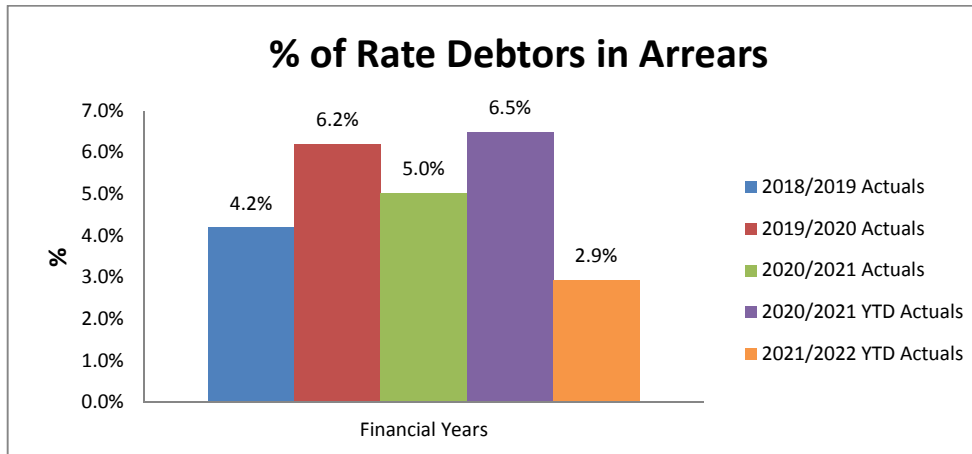
**Comments:**

Food Audits are carried out by Council staff. Food Audits are required by law for any business providing food to vulnerable populations and are rated using a risk classification method.

Businesses can select their auditors from a list of accredited auditors across the State.

Graph 15.2

**Rates Administration**

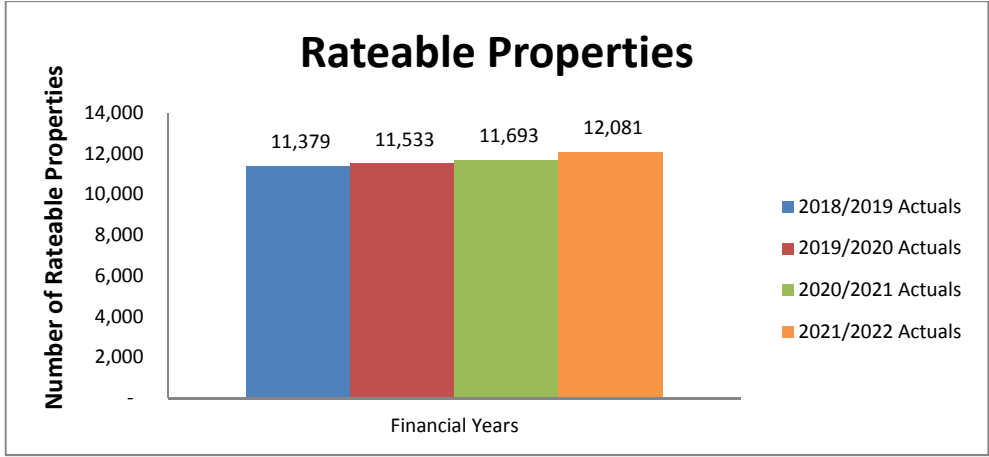


**Comments:**

Council's business plan target is to achieve outstanding rate debtors of less than 4% as at 30 June each year. The percentage will fluctuate during the year due to the timing of rates instalment due dates.

The Council resolved in 2019/2020 that ratepayers financially affected by the COVID-19 pandemic could elect to defer their rate payments for 6 months. This affected the result from 2019/2020 and continued to impact 2020/2021. Debt Collection has resumed to normal practices in 2021/2022.

Graph 16.1

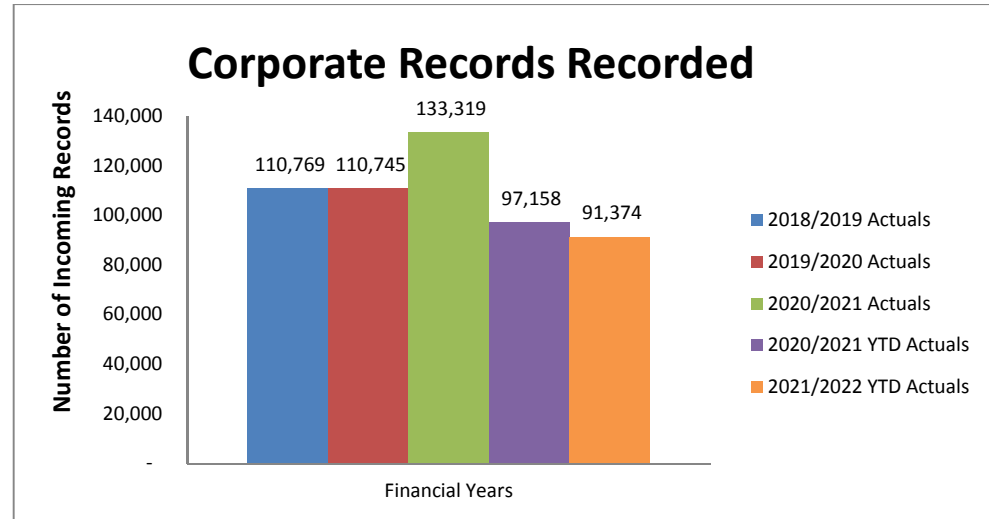


Comments:

The number of rateable properties has increased by approximately 1-2% for the last four financial years, and is representative of the considerable development growth that has been occurring.

Graph 16.2

Records Management



Comments:

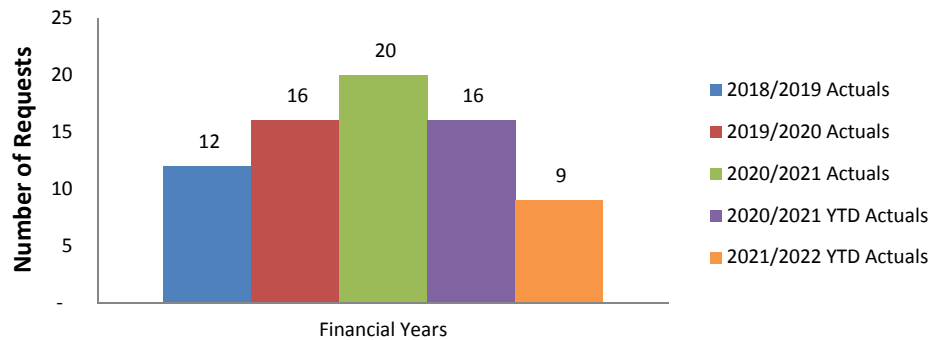
These records are incoming, outgoing and internal Council documents that are registered by all employees into the electronic Records Management database.

It is increasingly important, and a legislative requirement under the State Records Act, that all Council records are captured in the electronic data base. The correct recording of these documents into the database facilitates efficient future retrieval as and when required.

The increase over the years is a direct result of the change in operational procedures implemented throughout Council over the last couple of years. Council staff are pleased that the trend from 2018/2019 continued into 2019/2020, and was further evident in 2020/2021.

Graph 17.1

## Freedom of Information Requests



Comment:

The *Freedom of Information Act 1991* allows individuals the legal right to view Council's documents, or request an amendment to documents about that individual which are incomplete, incorrect or out of date.

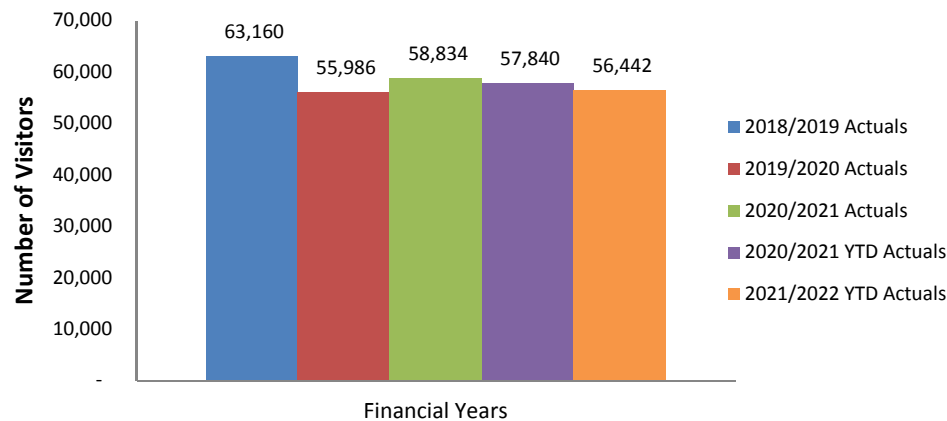
The impact on staff workloads can be quite significant depending on the information requested. The process involves staff (sometimes multiple) first collecting the information, contacting all parties involved (if applicable), assessing the request and then reporting information.

The level of staff time required in processing each FOI request may vary, depending on the nature and complexity of the request.

Graph 17.2

## Gawler Aquatic Centre

### Gawler Aquatic Centre Visitors



Comments:

The increase in 2018/2019 was due to a number of contributing factors such as improvements to Learn to Swim program/swim passes/club use, word of mouth, improved customer service model and an improved marketing plan.

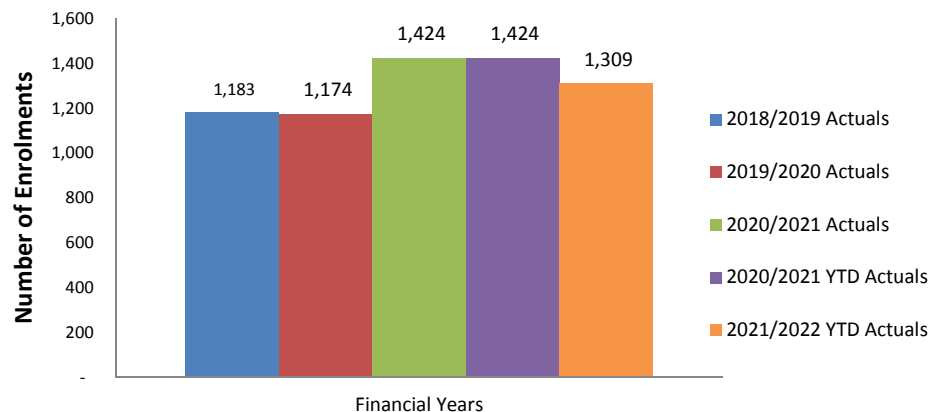
The cooler weather experienced in the second half of the pool season, along with the earlier closure as a result of COVID-19, had an impact on the number of visitors to the Gawler Aquatic Centre in 2019/2020.

2020/2021 saw steady attendance at the facility but was impacted by the November 2020 COVID-19 lockdown that saw the temporary closure of the facility and subsequent attendance restrictions throughout November and December 2020.

In 2021/2022, COVID-19 has once again been the catalyst in the drop of patrons attending the facility along with a cooler overall summer including less hot days and heat wave events compared to previous years.

Graph 18.1

## Learn to Swim Enrolments



### Comments:

Learn to Swim enrolments include the following programs:

- School Term programs (Term 4 and Term 1)
- January and December Intensive Programs
- School Holiday Program

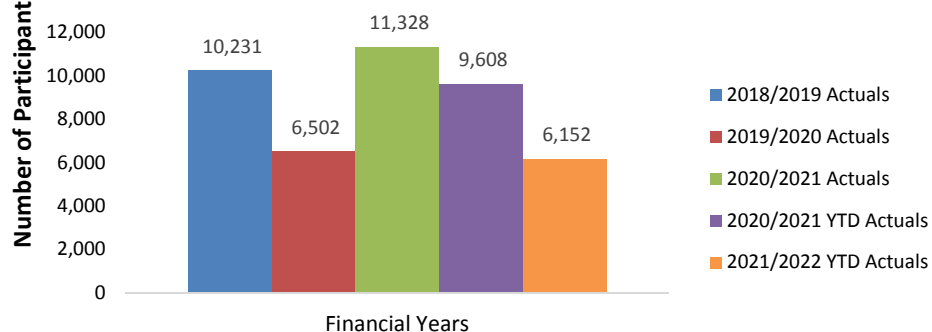
Learn to Swim enrolments for 2020/2021 substantially increased on previous seasons due in part by the introduction of Sports Vouchers where Primary School aged children were eligible for \$100 State Government subsidy, the popularity of the Centres self-run school holiday programs and both term 4 and term 1 school term programs attracting record enrolment numbers.

The decrease in Learn to Swim enrolments across 2021/2022 has been strongly influenced by the high rates of COVID within the program demographic.

Graph 18.2

## Gawler Sport & Community Centre

### Gawler Sport & Community Centre Skating Program Participants



### Comments:

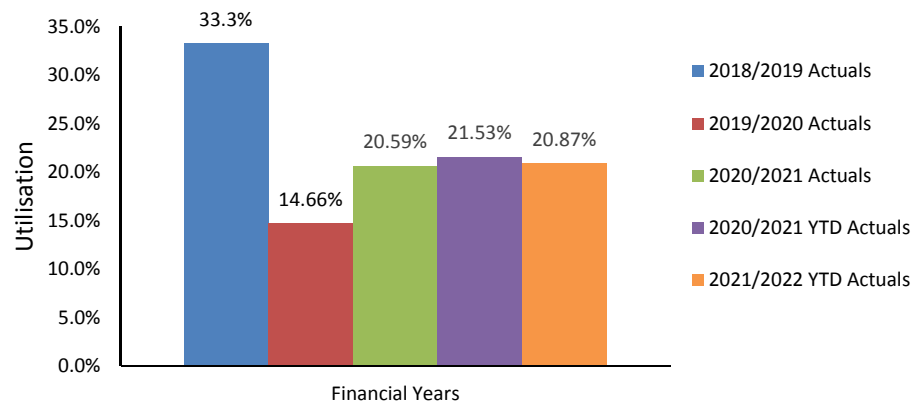
Despite COVID-19 the attendance numbers for skating substantially increased in 2020/2021. The Administration is of the belief that the significant works to the upgrade of the Stadium with an increased focus on advertising skating through social media has increased interest from the community in general.

The YTD 2021/2022 skating program participants are reduced compared to YTD 2020/2021 but this can be attributed to the July 2021 COVID-19 lockdown that saw the closure of the Sports Centre, cancellation of multiple skating sessions and decreased venue capacities for subsequent weeks after reopening.

In January 2022, a water leak occurred in the female toilets with forced the public skating to be cancelled during the two weeks it took to repair the leak.

Graph 19.1

## Gawler Sport & Community Centre Facility Utilisation Rate



### Comment:

Facility Hire at Gawler Sport & Community Centre remains an important service for the community, with in excess of 60 community groups regularly utilising the facility.

Challenges include maximising occupancy in non-peak times (between 9am-4pm weekdays and smaller meeting room use on weekends).

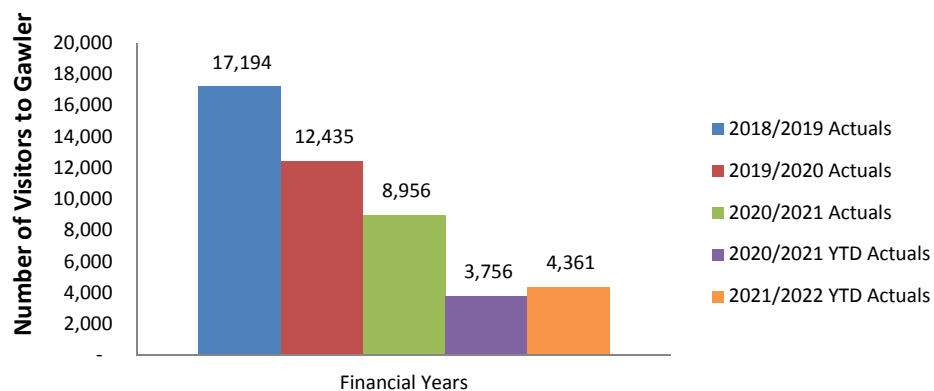
The Centre closed in March 2020 due to COVID-19 restrictions and then was again impacted by the November 2020 state lockdown where the centre was closed for two weeks. In a number of cases, bookings were cancelled by groups for longer periods, e.g. an additional four weeks.

In January 2022, a significant water leak occurred in the centres main female toilets facility, resulting in cancelled and postponed facility hire during this period, including the Viking Cup, a 4 day tournament delayed until April 2022.

Graph 19.2

### Tourism

## Visitors to Gawler Information Ctr.



### Comments:

South Australian Accredited Visitor Information Centre Statistic collection data indicates that the visitors that visit information centres come in for maps, brochures and local knowledge about the town and region.

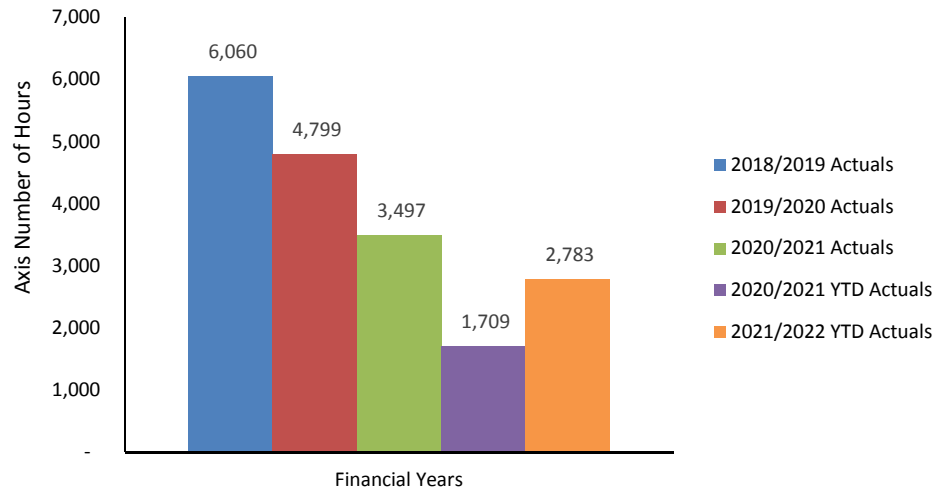
The significant drop in visitors in 2019/2020 is due to the closure between 17 March and 27 May of the centre due to COVID-19 restrictions.

The state lockdown which once again forced the closure of the centre drastically impacted the number of visitors once again in 2020/2021.

Whilst COVID-19 restrictions and the temporary relocation have still contributed to lower YTD numbers, the number of visitors is still an increase from YTD 2020/2021.

Graph 20.1

### Volunteer Hours at the Visitors Information Centre



#### Comments:

This graph represents the number of volunteer hours required each financial year to assist in the functioning of the Gawler Visitors Centre.

In recent years, the Visitors Information Centre has had a number of volunteers retiring and a number of new programs implemented. Both of these factors contribute to the need for additional volunteer hours to ensure they are provided with the necessary professional development training for accreditation purposes.

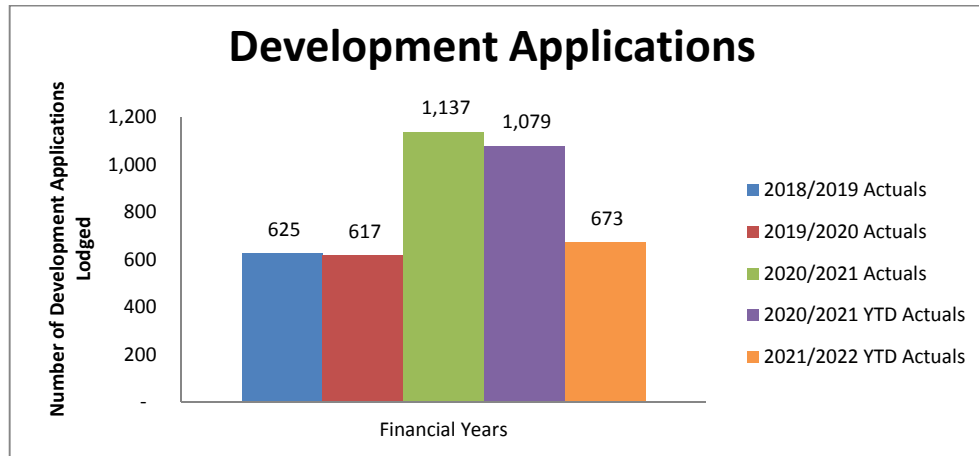
The significant drop in volunteer hours in 2019/2020 is due to the closure between 17 March and 27 May of the centre due to COVID-19 restrictions.

In 2020/2021, the state lockdown once again forced the closure of the centre and drastically impacted the operations of the centre.

Whilst COVID-19 restrictions and the temporary relocation have still contributed to lower YTD numbers, the number of visitors is still an increase from YTD 2020/2021 which increased the number of hours volunteers were required.

Graph 20.2

## Town Planning



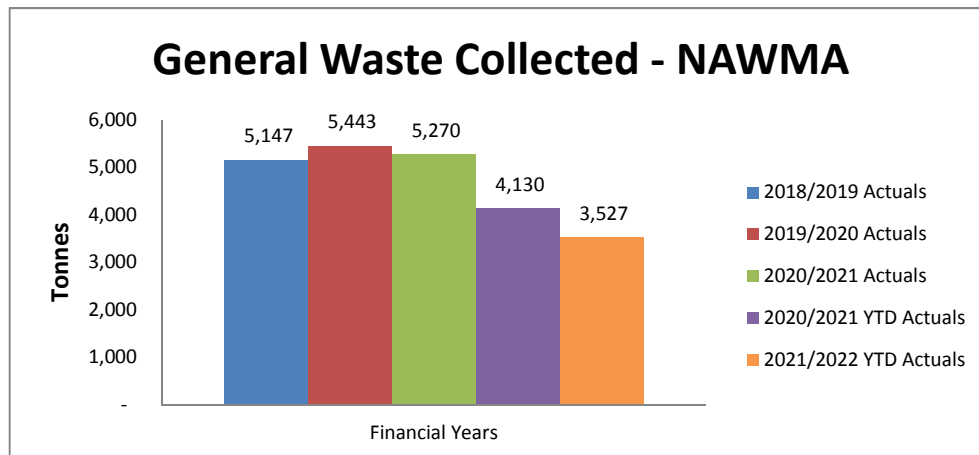
### Comments:

Development Applications in 2020/2021 increased by 84.27% compared to 2019/2020.

The Administration is of the view that this has been informed by various stimulus funding initiatives provided by other tiers of Government (e.g. various grants available through the State and Federal Government) and residents doing various home renovations during the period of the COVID-19 restrictions.

Graph 21.1

## Waste Management



### Comments:

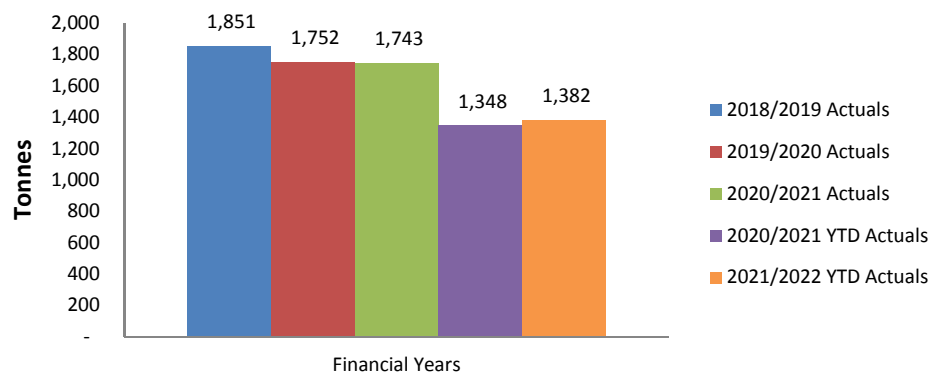
The result for 2020/2021 reflects a 3.18% decrease from 2019/2020

YTD, NAWMA has collected 17% less general waste in 2021/2022 compared to YTD 2020/2021.

Graph 22.1



## Waste Collected - NAWMA Recycled



### Comments:

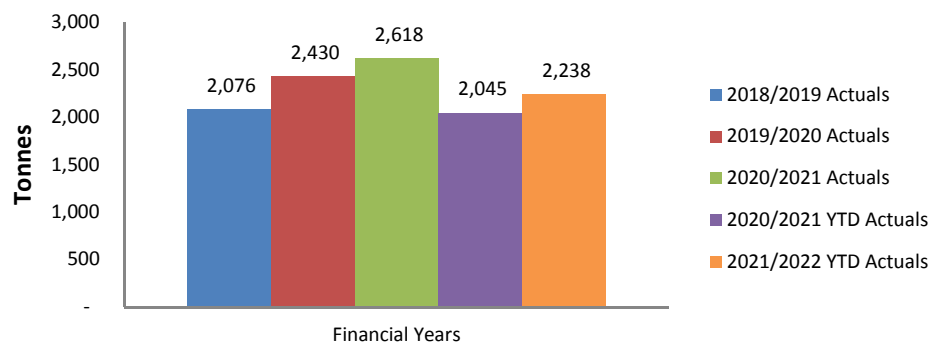
The volume of recyclable waste collected has continued to decline over the 4 years (2017/18 to 2020/2021) with a nominal decrease in 2020/2021 (compared to 2019/2020).

A marketing program was employed by NAWMA in 2018/2019 which was aimed at driving improvement in recycling practices by residents.

The reduction in waste tonnage diverted from landfill, which directly materially, and adversely, impacts Council's Waste Management Costs (due to the \$140 per tonne State Government Solid Waste Levy incurred on waste sent to landfill) would suggest that community ongoing education on appropriate waste management techniques is required.

Graph 22.2

## Waste Collected - NAWMA Green



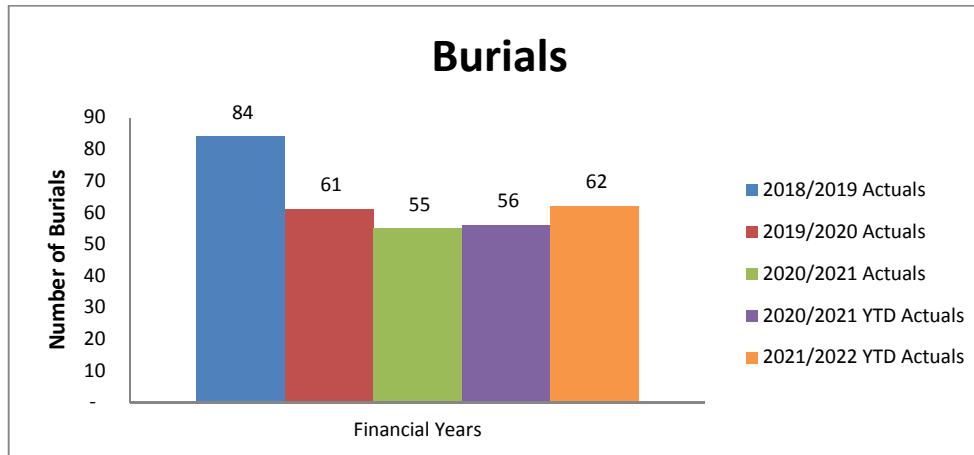
### Comments:

Anecdotally, it is presumed that the increase in waste processed is due to COVID-19 consequences (i.e. residents staying at home during the height of the pandemic and taking the opportunity to maintain their gardens).

It is anticipated that the pending future implementation of the 'FOGO' initiative by NAWMA will facilitate a major increase in waste collected from 'green' bins, thereby increasing the volume of waste diverted landfill.

Graph 22.3

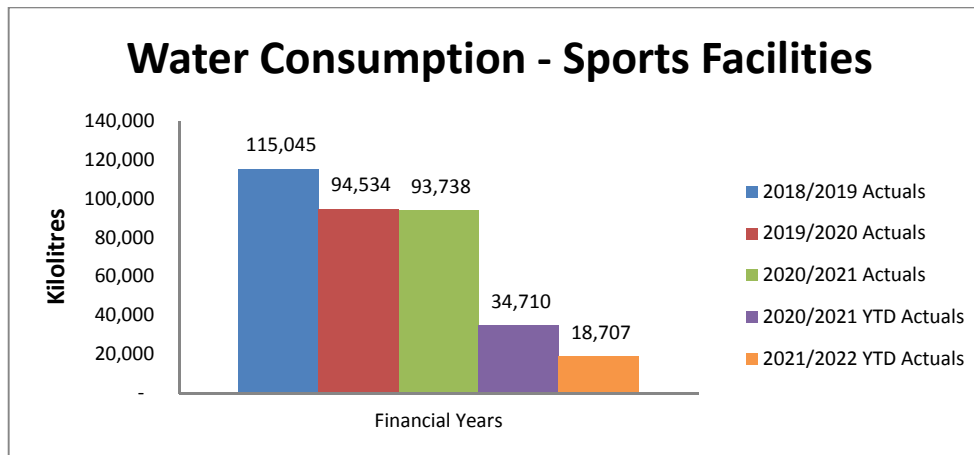
### Willaston Cemetery



Comments:

Graph 23.1

### Water Consumption



Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

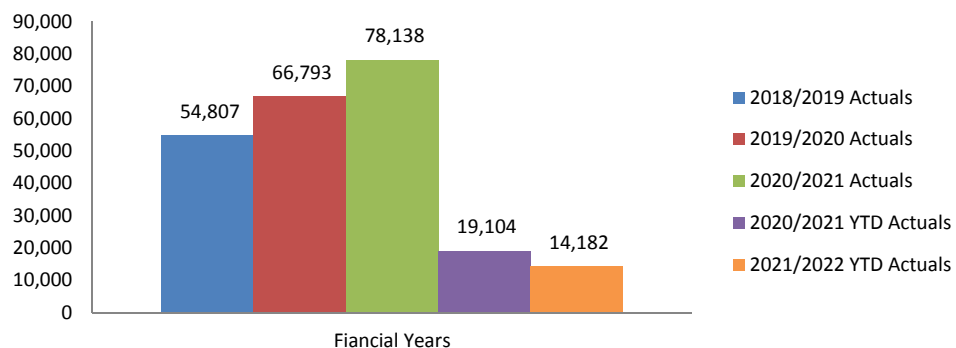
The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

The increase in 2018/2019 was heavily driven by the significant decrease in rainfall (refer graph 24.4 for rainfall statistics).

The decrease in water used YTD in 2021/2022 is due to the increase in rainfall.

Graph 24.1

### Water Consumption - Parks & Gardens



#### Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

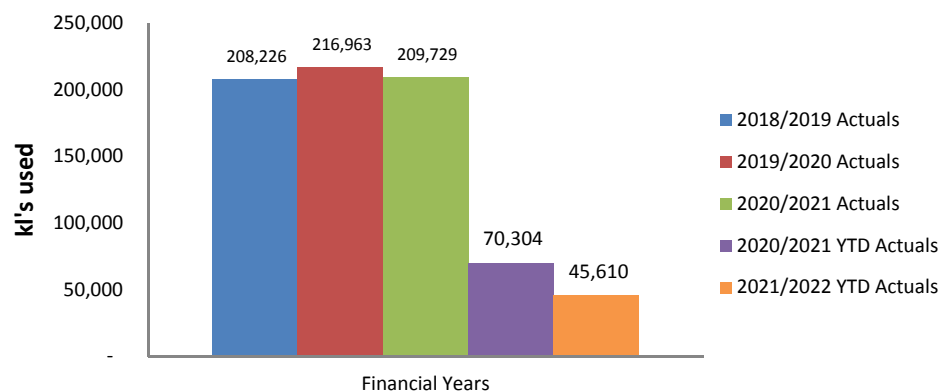
The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

The increase in 2018/2019 was heavily driven by the significant decrease in rainfall (refer graph 24.4 for rainfall statistics).

The decrease in water used YTD in 2021/2022 is due to the increase in rainfall.

Graph 24.2

### Total Water Consumption (Council Wide)



#### Comment:

This is the total water consumed by Council including buildings, parks and gardens and open space.

Investigations are underway in respect to possible alternate supply options thus potentially reducing the reliance on mains water consumption.

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's sporting facilities & parks & gardens is supported by the automated monitoring and irrigation system.

The decrease in water used YTD in 2021/2022 is due to the increase in rainfall.

Graph 24.3



Graph 24.4

Note No.	Function	Description of variation	Council Motion No.	OPERATING REVENUE								OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT				EQUITY RESERVES Transfers from Res.	TOTAL	
				Rates	Statutory Charges	User Charges	Oper. Grants & Contrib.	Investment Income	Reimburse.	Net Gain - Joint Ventures	Other Revenue	Employee Costs	Contracts, Materials & Other	Finance Charges		Capital Expenditure	Contributed Assets	Capital Salaries	Capital Grants / Asset Sales			
Section A - Budget <del>transfers</del> approved by staff in accordance with Budget Management Policy (limited to \$15K Operating, \$30K Capital - provided no change in Service levels)																						
1	Capital Expenditure	Renew Murray Street South Culvert & Erosion Control													\$0	(\$30,000)					(\$30,000)	
2	Capital Expenditure	Community Park Shelter - Baker Reserve													\$0	\$30,000					\$30,000	
3	Capital Expenditure	Construct New Kerb & Gutter with on street Parking Main North Road (Stage 3/3)													\$0	(\$50,000)					(\$50,000)	
4	Capital Expenditure	Improve Safety at Murray Street Ford													\$0	(\$2,309)					(\$2,309)	
5	Capital Expenditure	Capital Works Design Program - Footpath & Kerb/Gutter (Main North Road up to Bacton Street)													\$0	\$8,216					\$8,216	
6	Capital Expenditure	Capital Works Design Program - Footpath & Kerb/Gutter Alexander Ave)													\$0	(\$896)					(\$896)	
7	Capital Expenditure	Capital Works Design Program - Kerb Design for Two Wells Road													\$0	\$10,836					\$10,836	
8	Capital Expenditure	Capital Works Design Program - Kerb Design for High Street Willaston													\$0	\$3,125					\$3,125	
9	Capital Expenditure	Capital Works Design Program - Pavement Rehabilitation Design for Dalkeith Road													\$0	\$1,135					\$1,135	
10	Capital Expenditure	Capital Works Design Program - Todd Street Carpark Upgrade													\$0	\$2,698					\$2,698	
11	Capital Expenditure	Capital Works Design Program - Main North Road, Willaston Streetscape													\$0	\$8,385					\$8,385	
12	Capital Expenditure	Capital Works Design Program - Clonlea Reserve Vehicle Bridge Renewal													\$0	\$6,523					\$6,523	
13	Capital Expenditure	Capital Works Design Program - Gawler River Corridor Stormwater Outlet													\$0	\$12,287					\$12,287	
SUB-TOTAL: SECTION A					\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Section B - Estimated Carry Forward Project funds into 2022/2023																						
Proposed Rollovers of 2021/22 Project funds to 2022/23 Financial Year																						
14	Capital Expenditure	Murray Street Upgrade Stage 6													\$0	(\$100,000)					(\$100,000)	
15	Capital Expenditure	Light Fleet Purchases													\$0	(\$200,000)					(\$200,000)	
16		Gawler East Link Road Trees													\$0	(\$28,000)					(\$28,000)	
17	Capital Expenditure	Renew Playground Hemaford Grove													\$0	(\$9,000)					(\$9,000)	
18	Capital Expenditure	Implementation of Walking & Cycling Strategy													\$0	(\$45,000)					(\$45,000)	
19	Capital Expenditure	Greater Adelaide Cycleway (Connection from Stuart O'Grady to Barossa Trail)													\$0	(\$419,000)			\$99,005		(\$319,995)	
20	Capital Expenditure	Princes Park Community Hub - Stage 1													\$0	(\$648,000)			\$294,400		(\$353,600)	
21	Capital Expenditure	Renew Bridges Program													\$0	(\$40,000)					(\$40,000)	
22	Capital Expenditure	Renew Footpaths Program													\$0	(\$160,800)					(\$160,800)	
23	Capital Expenditure	Renew Playground Program - Gawler West Playground													\$0	(\$70,000)					(\$70,000)	
24	Capital Expenditure	Karbeethan Reserve Redevelopment													\$0	(\$1,229,000)			\$614,500	\$614,500	\$0	
25	Capital Expenditure	Aspire Estate Playspaces Improvement Project													\$0	(\$40,000)					(\$40,000)	
26	Capital Expenditure	Conversion of Street lights to LED													\$0	(\$1,300,000)					(\$1,300,000)	
27	Capital Expenditure	Economic Stimulus Funding - Council & Community Facilities Upgrades													\$0	(\$120,000)					(\$120,000)	
28	Capital Expenditure	Ceramic Mural Restoration Project													\$0	(\$12,000)					(\$12,000)	
29	Capital Expenditure	King Street Bridge Mural													\$0	(\$60,000)			\$60,000		\$0	
30	Capital Expenditure	19th Street Pavement remediation													\$0	(\$342,701)			\$171,351		(\$171,350)	
31	Economic Development, marketing & Communications Management	Boundary Realignment Strategy												(\$250,000)	(\$250,000)						(\$250,000)	
32	Engineering	Gawler Getting Greener Project					\$150,000							(\$150,000)	\$0						\$0	
SUB-TOTAL: SECTION B					\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	(\$400,000)	\$0	(\$250,000)	(\$4,823,501)	\$0		\$1,239,256	\$614,500	(\$3,219,745)
Section C - Budget Variations previously approved by Council																						
33	Capital Expenditure	Caravan Park Entranceway Works	2022-02:COU052												\$0	\$70,380					\$70,380	
34	Capital Expenditure	New 22kw Electric Vehicle Charging Station (Additional \$3K on top of Council resolution due to actual expenses)	2021-10:COU413												\$0	\$16,000					\$16,000	
															\$0						\$0	
															\$0						\$0	
SUB-TOTAL: SECTION C					\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86,380	\$0		\$0	\$0	\$86,380	
Section D - Budget Variations for approval by Council																						
35	Horticulture / Depot Operations/ Civil & Road Maintenance / Town Services	Reallocation of depot labour charges in order to account for the use of agency staff where there were positions needing to be filled either from vacancy or long term leave taken											(\$233,600)	\$233,600	\$0						\$0	
36	Horticulture / Depot Operations/ Civil & Road Maintenance / Town Services	Adjustments to internal plant hire recovered due to reduction in internal plant used.												\$52,000	\$52,000	(\$52,000)					\$0	
37	Capital Expenditure	Murray Street Upgrade Stage 7													\$0	(\$342,702)			\$171,351		(\$171,351)	
38	Capital Expenditure	Design for 19th Street Pavement													\$0	\$342,702			(\$171,351)		\$171,351	
39	Capital Expenditure	Install Shade Sails to Playgrounds													\$0	(\$6,000)					(\$6,000)	
40	Capital Expenditure	Aspire Shade Sail Design													\$0	\$6,000					\$6,000	
41	Capital Expenditure	Installation of DDA Compliant Lift at the Visitors Information Centre												(\$30,000)	(\$30,000)	\$67,200					\$37,200	
42	Capital Expenditure	LED Building Light Conversion (Gawler Administration Centre)													\$0	(\$50,000)					(\$50,000)	
43	Capital Expenditure	Renew Footpaths Program													\$0	(\$17,200)					(\$17,200)	
44	Capital Expenditure	Renew Kerb & Gutter Program 2021/2022													\$0	(\$29,100)					(\$29,100)	
45	Capital Expenditure	Implementation of Walking & Cycling Strategy													\$0	\$22,000					\$22,000	
46	Capital Expenditure	Tambelin Station Accessibility Upgrade													\$0	\$7,100					\$7,100	
47	Contributed Assets	Estimated reduction in quantity/value of assets received from Developers													\$0		\$3,000,000				\$3,000,000	
																\$0						
Variations carrying monetary effect to the 2021/22 Budget																						
		Capital																				
48	Capital Expenditure	Heavy Fleet Purchase (increase in tender)													\$0	\$16,575					\$16,575	
49	Capital Expenditure	Construct New Kerb & Gutter with on street Parking Main North Road (Stage 3/3)													\$0	(\$2,157)		(\$2,000)			(\$4,157)	
50	Capital Expenditure	Gawler Administration Portico Ceiling Replacement													\$0	(\$25,000)		(\$2,500)			(\$27,500)	
51	Capital Expenditure	Murray Street Upgrade Stage 7													\$0			\$4,000			\$4,000	
52	Capital Expenditure	Implementation Willaston Cemetery Action Plan													\$0			(\$1,000)			(\$1,000)	
53	Capital Expenditure	Improve Bus Stops Legislative Compliance Program													\$0			\$1,500			\$1,500	
54	Capital Expenditure	Upgrade Stormwater Drainage Network													\$0			\$1,500			\$1,500	
55	Capital Expenditure	Deadmans Pass Staircase Renewal													\$0			(\$1,280)			(\$1,280)	
56	Capital Expenditure	Install Shade Sails to Playgrounds													\$0			\$1,200			\$1,200	
57	Capital Expenditure	Renew Murray Street South Culvert & Erosion Control													\$0	(\$35,000)		(\$4,000)			(\$39,000)	
58	Capital Expenditure	Community Park Shelter - Baker Reserve													\$0			\$5,000			\$5,000	
59	Capital Expenditure	Economic Stimulus Funding - Gum Tree Plaza Paving Adaptions													\$0	(\$8,500)		(\$6,400)			(\$14,900)	
60	Capital Expenditure	Implementation Road Safety Improvement Program 2020/2021													\$0			\$1,000			\$1,000	
61	Capital Expenditure	Gawler East Link Road - Purchase & Install Street Trees													\$0			(\$4,000)			(\$4,000)	
62	Capital Expenditure	Construct New Footpaths Program 2021/2022													\$0			(\$9,000)			(\$9,000)	
63	Capital Expenditure	Renew Playground Hemaford Grove													\$0	(\$21,000)		(\$22,800)			(\$43,800)	
64	Capital Expenditure	Replacement of Charge Stations													\$0	\$9,210					\$9,210	
65	Capital Expenditure	Purchase of New Mower & Trailer													\$0	(\$6,000)		(\$10,000)			(\$16,000)	
66	Capital Expenditure	Implementation of outcomes from Building Asset Management Plan													\$0	(\$190,000)					(\$190,000)	
67	Capital Expenditure	Fourteenth Street Guard (W-Beam) Upgrade													\$0	(\$15,000)		(\$2,000)			(\$	

Note No.	Function	Description of variation	Council Motion No.	OPERATING REVENUE							OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT				EQUITY RESERVES Transfers from Res.	TOTAL	
				Rates	Statutory Charges	User Charges	Oper. Grants & Contrib.	Investment Income	Reimburse.	Net Gain - Joint Ventures	Other Revenue	Employee Costs	Contracts, Materials & Other		Finance Charges	Capital Expenditure	Contributed Assets	Capital Salaries			Capital Grants / Asset Sales
68	Capital Expenditure	Renew Hardscaping Program													\$0	\$17,000					\$17,000
69	Capital Expenditure	Aspire Estate Picture Boards											\$6,000		\$6,000	(\$6,000)					\$0
70	Capital Expenditure	Irrigation Efficiency Upgrade - 3 Systems													\$0	(\$19,000)					(\$19,000)
71	Capital Expenditure	Design for 19th Street Pavement													\$0	\$10,000					\$10,000
72	Capital Expenditure	Greater Adelaide Cycleway (Connection from Stuart O'Grady to Barossa Trail)													\$0			\$30,000			\$30,000
73	Capital Expenditure	Princes Park Community Hub - Stage 1													\$0			\$8,000			\$8,000
74	Capital Expenditure	Improve Bus Stops Facilities Program 2021/2022													\$0			(\$6,000)			(\$6,000)
75	Capital Expenditure	Install New Street Furniture 2021/2022													\$0			(\$5,200)			(\$5,200)
76	Capital Expenditure	Renew Playground Program - Gawler West Playground													\$0			(\$22,900)			(\$22,900)
77	Capital Expenditure	Gawler West Playground													\$0			\$3,000			\$3,000
78	Capital Expenditure	Rehabilitate Gawler Aquatic Centre													\$0			(\$15,000)			(\$15,000)
79	Capital Expenditure	Jane Street Road Pavement Reconstruction													\$0			(\$30,000)			(\$30,000)
80	Capital Expenditure	Replace Standard Side Entry Pits and Lids in High Impact Area													\$0			(\$2,500)			(\$2,500)
81	Capital Expenditure	Aspire Playspaces Improvement Project													\$0			\$500			\$500
82	Capital Expenditure	LED Building Light Conversion (Gawler Administration Centre)													\$0			\$3,000			\$3,000
83	Capital Expenditure	Strategic Infrastructure Project Management													\$0			(\$90,000)			(\$90,000)
84	Capital Expenditure	Hindmarsh Boulevard (Musgrave Reserve Works)													\$0			\$600			\$600
		Walker Place Projects (redistribute budgets between projects)																			
85	Capital Expenditure	Walker Place Redevelopment													\$0	(\$19,000)					(\$19,000)
86	Capital Expenditure	Apex Park Toilets													\$0	\$38,000		\$2,000			\$40,000
87	Capital Expenditure	Whitelaw Terrace Toilets													\$0	(\$40,000)		\$3,500			(\$36,500)
88	Capital Expenditure	Martin Place Toilets													\$0	\$2,000		(\$9,000)			(\$7,000)
		Operating																			
		IES																			
89	Civil & Road Maintenance	Misc. unplanned works						(\$2,633)				\$510	\$41,332		\$39,209						\$39,209
90	Civil & Road Maintenance	Works on High Street											\$47,800		\$47,800						\$47,800
91	Civil & Road Maintenance	Emergency Stormwater Works											\$29,117		\$29,117						\$29,117
92	Civil & Road Maintenance	Federal Government increase in advance Local Roads grant funding from 50% to 75% (\$145k) and \$456k of LRCIP project money deferred to 2022-23						\$311,346							\$311,346						\$311,346
93	Depot Administration	Misc. unplanned works				(\$40,000)				(\$1,859)		(\$2,732)	\$13,000	\$38,047	\$6,456						\$6,456
94	Depot Administration	Additional COVID operating expenses due to on-going restrictions												\$40,000	\$40,000						\$40,000
95	Horticulture	Savings generated through takeover delays in new open space				(\$400)				(\$177)				(\$11,784)	(\$12,361)						(\$12,361)
96	Town Maintenance	Misc. unplanned works											(\$12,000)	\$30,200	\$18,200						\$18,200
97	Engineering	Misc. additional expenses								\$6,786			\$55,000	(\$19,300)	\$42,486						\$42,486
98	Engineering	Increased Street lighting expenses as a consequence of delay in conversion to LED												\$120,000	\$120,000						\$120,000
99	Engineering	Gawler Rail Electrification Project						\$173,000					(\$49,000)	(\$192,000)	(\$68,000)						(\$68,000)
100	Engineering	Gawler Getting Green						(\$173,000)					\$24,000	\$192,000	\$43,000						\$43,000
		CEO																			
101	CEO Office	Operational requirements - primarily Risk Management related												(\$72,000)	(\$72,000)						(\$72,000)
		Library & Community Services																			
102	Community Development	Reduction in in-kind income due to less usage				\$10,500							(\$30,000)	\$30,000	\$10,500						\$10,500
103	Management Admin	Operational requirements								\$5,577			(\$5,000)	\$4,000	\$4,577						\$4,577
104	Customer Service	Savings due to vacant positions											(\$18,250)		(\$18,250)						(\$18,250)
105	GAC	Decrease in income due to covid restrictions				\$20,850						(\$1,060)	\$6,103	(\$2,350)	\$23,543						\$23,543
106	Community Service	Operational requirements												(\$6,000)	(\$6,000)						(\$6,000)
107	Library Services	Saving due to vacant positions											(\$28,500)	\$7,080	(\$21,420)						(\$21,420)
108	Recreation Services	Reduction from skating income & in-kind income				\$26,850							(\$9,700)	(\$3,600)	\$13,550						\$13,550
109	Volunteer	Increase in site maintenance due to vandalism												\$1,500	\$1,500						\$1,500
110	Youth Services	Reduction in contractors expenses across the program												(\$3,500)	(\$3,500)						(\$3,500)
		Finance & Corporate Services																			
111	Finance	Reduction in gain from joint ventures as informed by NAWMA's revised budget estimates									\$5,200				\$5,200						\$5,200
112	Finance	Reduced finance costs as a consequence of deferred expenditure													(\$40,000)	(\$40,000)					(\$40,000)
113	Finance	Federal Government increase in advance Financial Assistance grant funding from 50% to 75%; other sundry adjustments						(\$446,903)				\$20,000		\$8,000	(\$418,903)						(\$418,903)
114	General Administration	Operational requirements - Income Protection Insurance											(\$30,000)	\$4,000	(\$26,000)						(\$26,000)
115	General Administration	Operational requirements - In-kind & Annual Leave liability movement											\$75,000	(\$27,250)	\$47,750						\$47,750
116	Governance	Saving from vacant position of Team Leader											(\$10,000)		(\$10,000)						(\$10,000)
117	Human Resources	Change in LGRS payment structure leading to reduced income; increased staff recruitment costs; other sundry adjustments								\$30,000	(\$1,750)		\$28,000	\$28,750	\$85,000						\$85,000
118	Unplanned Building Maintenance	Unforeseen maintenance issues at various council buildings, majority in Sports and Rec centre, Caravan park & Civic Centre												\$100,000	\$100,000						\$100,000
		Business Enterprises & Communications																			
119	Civic Centre	Higher income from Business Innovation Hub				(\$12,000)								(\$363)	(\$12,363)						(\$12,363)
120	Civic Centre	In-kind revenue				(\$2,000)									(\$2,000)						(\$2,000)
121	Mgmt. Admin	Saving due to delay in filling Procurement Specialist position								\$4,600			(\$61,000)	(\$8,806)	(\$65,206)						(\$65,206)
122	Heritage	Operational requirements												\$2,320	\$2,320						\$2,320
123	IT	Operational saving with consultants and purchases plus some timing difference with a payment reimbursement												(\$32,925)	(\$32,925)						(\$32,925)
124	Marketing & Comms	Operational savings with consultants and printing costs											(\$3,760)	(\$27,831)	(\$31,591)						(\$31,591)
125	Records	Saving in legal costs for Freedom of Information requests												(\$4,000)	(\$4,000)						(\$4,000)
		Development, Environment & Regulatory Services																			
126	Parking	Savings due to vacant position											(\$14,000)		(\$14,000)						(\$14,000)
127	DERS Admin	Savings due to vacant position											(\$47,000)	(\$2,620)	(\$49,620)						(\$49,620)
128	Animal & Pest Control	Savings due to vacant position offset by increase in contractors expense for Pigeon and Corella control program				(\$1,830)		(\$5,000)			(\$1,020)		(\$20,000)	\$12,364	(\$15,486)						(\$15,486)
129	Town Planning Services	Combination of increase in income from planning assessment fees and savings from vacant positions				(\$31,500)		\$5,480		(\$6,900)			(\$31,539)	(\$6,300)	(\$70,759)						(\$70,759)
130	Building Control	Operational requirements				(\$4,700)								(\$1,500)	(\$6,200)						(\$6,200)
131	Health Control	Operational requirements				(\$1,500)							\$7,000	\$5,000	\$10,500						\$10,500
132	Immunisation	Operational requirements						(\$6,780)						\$6,780							
133	Inflammable Growth	Operational requirements																			