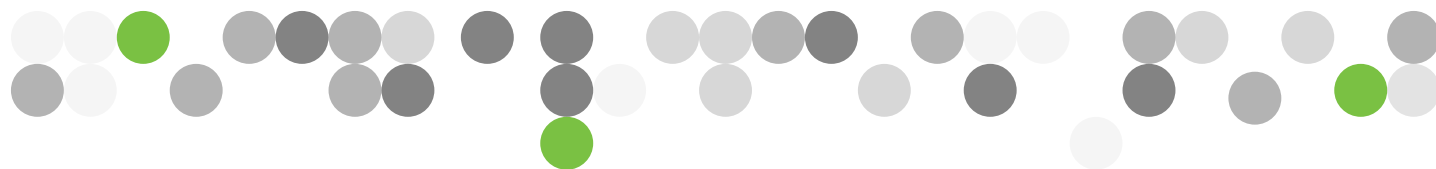




2012/13 annualreport





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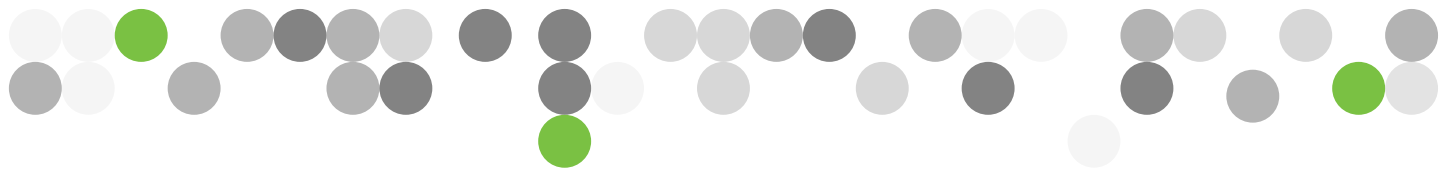
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Introduction



Statement of Commitment to Indigenous Australians

We would like to acknowledge this land is the traditional lands for the Kaurna people and that we respect their spiritual relationship with their country. We also acknowledge the Kaurna people as the custodians of the greater Adelaide region and that their cultural and heritage beliefs are still as important to the living Kaurna people today.

Opening of Gawler Rivers Path Tapa Pariara

It is with great pleasure Council presents the 2012/13 Town of Gawler Annual Report detailing its performance and achievements over this financial year.

Mayor Brian Sambell

Front page photograph:
Gawler Town Hall and Institute buildings

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Purpose of the Annual Report

While annual reporting is a mandatory requirement under the Local Government Act 1999, Council embraces this requirement as an opportunity to demonstrate its commitment to open, transparent and accountable governance.

The Town of Gawler continues to demonstrate a commitment to working with the community, business and industry, developing our region to its full potential.

The Annual Report is divided into three main sections.

Section 1 - Report Summary

A summary containing information on Council and Gawler.

Section 2 - Strategic Directions

Outlines performance against the Strategic Plan, including achievements, challenges and future plans.

Section 3 - Statutory Information

Contains the statutory requirements for Annual Reports as governed by the *Local Government Act 1999* of South Australia.

Performance

Council's performance against delivery of programs are illustrated by the symbols below.



Other documents that complement the Annual Report include:

2012/13 NAWMA Annual Report
(Northern Adelaide Waste Management Authority)

2012/13 GRFMA Annual Report
(Gawler River Floodplain Management Authority)



Cr Karen Redman facilitating at Gawler Connect workshop



Graham and Annemarie Brookman - Food Forest



Holly Aldridge at Spellbound Magical Gifts - Murray Street, Gawler

Section 1

Reporting Framework

Strategic Plan 2010 - 2018

Council's Strategic Plan 2010-2018 provides the framework for achieving the strategic goals for the eight (8) years as designated. To achieve the strategic goals, an Annual Business Plan is prepared each financial year, which focuses on achieving Council's priorities over the next 12 months. In 2013, Council will undertake a review of the Strategic Plan and seek community input into Gawler's future directions. This is a vital process to ensure that community aspirations guide Council to deliver the type of town and community Gawler residents want to live, work and play in. The update to the Strategic Plan 2010-2018 will be in the form of a Community Plan 2014-2024 will be undertaken next year.

Strategic Directions Report

This year, Council commenced a review of the planning and development policies contained within the Development Plan to ensure they were consistent with the South Australian Planning Strategy, Council's Strategic Plan and community aspirations. This process is a requirement under Section 30 of the *Development Act 1993*. All Councils must review their Development Plan every five (5) years or when the State Planning Strategy is altered, in order to determine how the aims and objectives of the Strategy can be implemented in their local area.

A Town of Gawler Strategic Directions Report was progressed, outlining a strategic vision for growth in the Council area by means of a program of Development Plan Amendments (DPA's). This transforms the strategic vision into Development Plan content. Finalisation of the Strategic Directions Report is expected to occur in October 2013.

Infrastructure and Asset Management Plan

Council's Infrastructure and Asset Management Plan covers all assets; property, infrastructure, plant and equipment as described in Town of Gawler's Asset Register. The purpose of the Plan is to ensure the long-term, sustainable management of Council's assets appropriate to community expectations and Council's needs. This Plan was updated this year to consider Council's Strategic Plan, Development Plan, Long Term Financial Plan and Annual Business Plans.

Long Term Financial Plan

The Long Term Financial Plan is reviewed and updated annually to provide an indicative 10 year outlook of Council's longer-term financial aspirations.

The primary financial goal of the Council is to ensure that the recurrent operations and activities are financially sustainable – as represented by a recurring breakeven operating result.

Annual Business Plans / Budget

The Annual Business Plan identifies the specific actions and program of works which will be undertaken by Council during the year. The Annual Business Plan is directly linked to the objectives and strategies contained within the Strategic Plan.

Ongoing reporting

Financial performance, monitoring and reporting are ongoing processes throughout the financial year. Monthly reports were provided to Council to progressively monitor the performance against the budget.

In addition, comprehensive quarterly reviews of the budget were conducted and reported to Council which now also incorporate performance against various non-financial measures.





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Mayor's Report

It is with pleasure that I present my seventh report to you for the financial year 2012/13.

It's a great honour to serve as Mayor for the Town of Gawler. The role has afforded me the opportunity to meet many locals, listen to their life stories and celebrate their role in our community.

I thank the many members of the community who have given me feedback this year regarding Council operations. Community engagement and input is an essential element of Council and we continue to seek your involvement in decision making into the future.

The Town of Gawler's Annual Report is a significant public document that provides an accurate and detailed description of the programs, functions and services of Council. It is also a document that celebrates our achievements of the past year - and there have been many.

We've had a lot of discussion at Council about restoring our main street to a destination for local goods, services and shopping and creating a distinctive village feel. This year, Council upgraded the footpaths in the main street, improving access for pedestrians and cycle traffic. We have also completed a significant and strategic review of the Town Centre that reinforced the economic, social and historical significance of Gawler's Town Centre.

This is a long term process. In 2014 Council will complete a Town Centre planning process that will consider a number of infrastructure improvements to promote private sector investment, reinforce Murray Street as the heart of the Town Centre and stimulate ideas for making laneways more appealing and useable.

In Gawler, we are very fortunate to enjoy the environmentally and culturally significant North and South Para rivers merging into the Gawler River that meanders through our township. Council is very committed to a continual improvement and management program to ensure this significant asset remains a centrepiece for our community and visitors alike.

Work continued along the river corridors this year with biodiversity planting, erosion and weed controls and improvements to the shared walking and cycle path.

Residents would also appreciate the many upgrades in community infrastructure around the town and district, including improvements to roads and upgrades at the Aquatic Centre and Sports and Recreation Centre.

Council will continue our schedule of capital works and infrastructure upgrades according to our long term capital works plan.

I wish to sincerely thank my fellow Elected Members for their continued passion, energy and dedication to all things Gawler. The membership has remained stable throughout the year and all Elected Members have worked tirelessly on many Committees to realise the vision we all have – to make Gawler a great place to live and work now, and an even greater place in the future!

Achievement does not occur without superior organisational management and Council was very pleased to appoint Henry Inat as Chief Executive Officer in February 2013. Since his appointment, Henry has made significant improvements to the organisational structure that has already resulted in operating efficiencies and staff restructuring to improve service delivery.

Finally, on behalf of all Elected Members I wish to thank Henry and all staff at Council for your efforts over the past 12 months. Your work is much appreciated.

I commit this annual report to you and I look forward to seeing great things for Gawler in the coming year.

Mayor Brian Sambell



Chief Executive Officer's Report

The Town of Gawler has undergone some significant changes this year. I commenced in February and thank all Elected Members, staff and the community for their warm welcome.

A key function of this role is to ensure the organisation is structured to deliver community outcomes. One

of my first tasks was to review the organisational structure. The result was a restructure that focussed on modern management practices and less hierarchy. This has built future capacity in the organisation to improve organisational efficiencies, reduce operating costs and afford staff professional development opportunities.

With the new organisational structure in place, Council has been able to progress in a strategic way. A number of our key documents are being reviewed that will set a platform for our future. This includes our strategic plan, asset management plan, and corporate and management plans. To inform these plans, we will depend on the engagement and involvement of our community to drive our vision for the next ten years. We have developed a community engagement process, 'Picture This' which will allow residents to have a say in the way we develop and deliver services and programs into the next decade. I look forward to the community being involved in this important decision-making process.

The current financial year culminated in an operating deficit of \$119,000. Given that Council incurred an operating deficit of over \$2.9M in the 2009/2010 and 2010/2011 financial years, this is a very positive financial result for the Council, and is just reward for the prudent financial management and fiscal discipline that has been rigorously applied across the organisation in recent years.

Whilst Council has made recent substantial inroads in eliminating its operating deficit, it has also further strengthened and improved its overall financial position, as reflected in the on-going reduction in the Net Financial Liabilities Ratio – from 86% (as at 30 June 2011) to 65% (as at 30 June 2013 – after excluding unspent Capital Works funds retained in the Carried Forward Budgets Equity Reserve. With the inclusion of the unspent funds the audited result was 53%).

The reduction in the Net Financial Liabilities Ratio provides important loan borrowing capacity to the Council, should it need to access external loan funds towards the future

purchase / construction of new and/or upgraded fixed assets.

Looking Ahead....

An exciting open space development will occur next year at Reid. The South Australian Government will partner with Council to develop a community reserve in Reid for all generations. Importantly, this development will enable foot and cycle traffic from Reid to the rest of Gawler Township and region through building shared pathways.

Our vision is for Reid Reserve to be a recreation space for the whole community. Not only are bike and walkways planned, but significant planting and remediation of the reserve will open up possibilities for creative and innovative open space recreation.

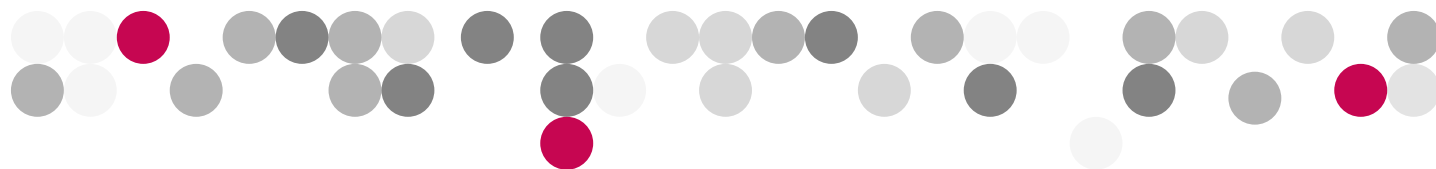
Council has recently gained significant funding to roll out a number of innovative programs that will transform Gawler into a digital and technological hub for the region. This is an exciting and ground-breaking initiative for Council that will benefit all residents in our community. Council is also planning a major and long-term infrastructure project, Gawler Connect which will reinvigorate the main street precinct and support business development in the town centre. It will provide an important regional service through an upgraded library, youth media centre, cultural interpretive centre and digital gallery to house the culturally significant Gawler Collection.

Next year, the Gawler Youth Precinct is planned to be constructed and will be a quality, vibrant, multi-use and attractive open-space zone, integrated with a skate park. We have so much to look forward to. But we need drive, determination and human spirit to make it happen.

I welcome all staff contributions at Council this year. It's an exciting time as Council starts a new ten year planning and development cycle. I welcome your input and advice to establish our vision into the next decade. I also farewell the staff who have sought retirement or employment in other organisations. Thank you for your strong contributions to implementing Council's services and programs this year.

I look forward to the ongoing collaborations that I have established with key organisations and stakeholders in Gawler and the region. I thank all Elected Members for their trust and confidence in supporting the work of staff. Finally I thank all staff for their continued enthusiasm and professionalism to their work over the past 12 months and look forward to next year.

Mr Henry Inat, Chief Executive Officer



Elected Members

The Town of Gawler has 11 Elected Members consisting of a Mayor and 10 Area Councillors elected for a term of four (4) years. The last local government election was held in November 2010 with the next election due in November 2014. The Council meets on the last Tuesday of each month in the Council Chamber located at 89 Murray Street Gawler. The Mayor does not have a vote at Council meetings unless there is a tied vote, in which case he has the casting (deciding) vote.

The positions of Deputy Mayor, Chair and Deputy Chair of the various committees of the Council (refer below) are for a period of 12 months. These positions were determined by nominations from Elected Members and where there is more than one nomination for the same position, the successful candidate is determined by secret ballot.

Details of each Elected Member are contained on the following pages. The role of the Council is described on page 62 under Corporate Governance.

Council Committees

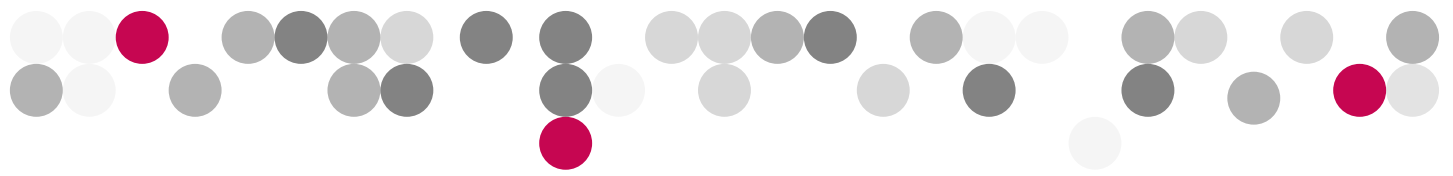
- Audit Committee (Audit)
- Chief Executive Officer Performance Management Panel (CEO PMP)
- Corporate and Community Services Committee (CCS)
- Development Assessment Panel Committee (DAP)
- Elderly Centre Advisory Committee (ECAC)
- Gawler Skate Park Committee (Gawler Skate Park)
- Gawler Volunteer Advisory Committee (GVAC)
- Gawler Youth Advisory Committee (GYAC)
- Infrastructure and Environmental Services Committee (IES)



Mayor Sambell at the Citizenship ceremony during the Australia Day celebrations



Deputy Mayor Hughes at the National Volunteer's Week afternoon tea



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Chris Bonython, Town of Gawler Council staff member



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Mayor Brian Sambell JP

Home: 8522 2871 Mobile: 0417 826 560
mayor@gawler.sa.gov.au

Mayor Sambell was first elected to Council in 2006

Mayor Sambell is a member of the following Council Committees:
Audit, CCS, CEO PMP, IES

External organisations:

- Gawler Care and Share Group Inc
- Gawler High School Governing Council
- Wakefield Group
- State LGA Executive (December 2013)
- Northern Adelaide Regional Collaboration Group



Deputy Mayor David Hughes

Home: 8522 3176
dfhughes27@hotmail.com

Councillor Hughes was elected to Council in 2010
Councillor Hughes was elected Deputy Mayor from November 2011

Deputy Mayor Hughes is a member of the following Council Committees:
Audit, CCS, CEO PMP (Chair), IES

External organisations:

- Gawler District Health Advisory Council
- Wakefield Group



Councillor Kevin Fischer

Home: 8523 0243 Mobile: 0407 472 373
kcfischer@bigpond.com

Councillor Fischer was first elected to Council in 2005 then re-elected in 2010

Councillor Fischer is a member of the following Council Committees:
CCS, DAP, Gawler Skate Park (Chair), IES (Chair)

External organisations:

- Northern Adelaide Waste Management Authority
- Wakefield Group
- Gawler Business Development Group



Councillor Diane Fraser

Mobile: 0439 902 893
disco.fraser@bigpond.com

Councillor Diane Fraser was elected to Council in 2010

Councillor Fraser is a member of the following Council Committees:
CCS, CEO PMP, Gawler Skate Park, GVAC,

External organisations:

- Gawler Community House
- Liberal Party
- Gawler Connect
- Gawler Action Group



Councillor Scott Fraser

Mobile: 0447 332 884
disco.fraser@bigpond.com

Councillor Scott Fraser was elected to Council in 2010

Councillor Fraser is a member of the following Council Committees:
Audit, IES, GVAC, Skate Park

External organisations:

- Gawler Community House
- Willaston Football Club
- Northern Adelaide Waste Management Authority
- Liberal Party



Councillor Dianne Hockley

Mobile: 0419 810 947
hockleyj@internode.on.net

Councillor Hockley was elected to Council in 2012

External organisations:
Nil

Councillor Hockley is a member of the following Council Committees:
Audit, CCS, CEO PMP



Councillor Paul Koch

Home: 8523 2859 Mobile: 0431 866 586
written@tpg.com.au

Councillor Koch was elected to Council in 2010

External organisations:
• Northern Adelaide Waste Management Authority
• Gawler Business Development Group

Councillor Koch is a member of the following Council Committees:
Audit, CCS, DAP, GYAC, IES



Councillor Barry Neylon

Home: 8284 7660 Mobile: 0426 204 028
barryneylon@hotmail.com

Councillor Neylon was elected to Council in 2012

External organisations:
• Gawler and District College Council
• Child and Youth Friendly Greater Gawler Action Group

Councillor Neylon is a member of the following Council Committees:
CEO PMP, ECAC, IES,



Councillor Karen Redman

Home: 8522 3717 Mobile: 0421 839 359
karter@chariot.net.au

Councillor Redman was elected to Council in 2010

External organisations:
• Gawler International Women's Day Event Committee
• Gawler Youth Film Festival Committee
• Member: Country Womens Association

Councillor Redman is a member of the following Council Committees:
CCS (Chair), DAP, Gawler Connect (Convenor), GMP, GYAC, IES



Councillor Adrian Shackley

Home: 8522 4363 Mobile: 0429 004 363
finniss@bigpond.net.au

Councillor Shackley was elected to Council in 2006

External organisations:
• Gawler Region Understorey native plant project
• Lower North Native Grasslands Biodiversity Survey
• Gawler Environment and Heritage Association
• Gawler History Team

Councillor Shackley is a member of the following Council Committees:
CCS, CEO PMP, IES



Councillor Brian Thom

Home: 8522 2823 Mobile: 0412 015 990
bgthom@optusnet.com.au

Councillor Thom was first elected to Council in 2000
Councillor Thom held position of Deputy Mayor from May 2006 until November 2011

External organisations:
• Gawler River Floodplain Management Authority
• Gawler National Trust
• Gawler History Team Inc (Founder Chairman)
• Liberal Party

Councillor Thom is a member of the following Council Committees:
CCS (Deputy Chair), CEO PMP (Deputy Chair), Gawler 175 reference group (Chair), IES



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The Organisation

At the beginning of the financial year, the organisation had an Executive Team that comprised the then Chief Executive Officer, Mr Stephen Kerrigan, Mr Vic Izzo, Director Corporate and Community Services and Mr Alec Shaw, Director Planning and Infrastructure. Managers and Team Leaders reported to the Executive Team.

Mr Kerrigan left the organisation on 10 September 2012. Mr John Coombe was appointed Acting CEO for a six (6) month period ending February 2013.

On 11 February 2013, Mr Henry Inat commenced as Council's new Chief Executive Officer. As a consequence of a new organisational structure implemented in May 2013, the two Director roles mentioned above were removed and a flatter organisation resulted.

As at 30 June 2013, the organisation had in place an interim structure which comprises of the following Executive Management Group:



Henry Inat
Chief Executive Officer



Corporate Governance

Role of Council

The role of Council can be summarised as follows:

- Provide for the government and management of the area
- Act as a representative, informed and responsible decision maker in the interests of the community
- Provide and co-ordinate various public services and facilities
- Develop the community and resources in a socially just and ecologically sustainable manner
- Encourage and develop initiatives for improving quality of life of its residents
- Represent the interests of the community
- Exercise, perform and discharge statutory powers, functions and duties

Role of Chief Executive Officer

The Chief Executive Officer provides leadership to the organisation and is responsible for ensuring Council's local laws, decisions and policies are implemented in line with the *Local Government Act 1999*, and other relevant legislation.

The Chief Executive Officer is also responsible for providing timely professional advice to Council and managing a professional relationship with the Mayor, Councillors and staff.

Code of Conduct

The *Local Government Act 1999* (the Act) provides a regulatory framework for the adoption and enforcement of the Elected Members Code of Conduct in South Australia. Town of Gawler Council has an Elected Members and staff Code of Conduct that is in accordance with the procedures set down in the Act. It provides Elected Members and staff with a frame of reference pertaining to their roles, obligations and acceptable standards of behaviour.

External auditors

Chartered Accountants Dean Newbery and Partners were responsible for the independent external audit of Council's 2012/13 annual financial statements. Details are contained on pages 80 - 119 of the Annual Report.

Risk management

Local Government in South Australia is self-insured through the Local Government Insurance Scheme with all insurance covers placed through this scheme (Workers Compensation, Public Liability, Professional Indemnity, Building, Fleet, etc).

Council continues to work towards compliance with the SA Local Government Associations 'One System' approach to Work Health and Safety. Council employs a Work Health Safety Officer and continues formal consultations with staff

via the Work Health Safety Committee and through the Local Government Association Workers Compensation Scheme.

Records management

The ongoing implementation of TRIM Electronic Document and Records Management System has been a continued focus during 2012/13. This included preparation for titling, access controls, training and changes to policy and procedures requirements. Council's annual records disposal program continued for records re-appraisal, destruction and transfer to permanent or temporary off-site storage according to State Records guidelines and approval.

Financial management

The Local Government Act 1999, and the associated Local Government (Financial Management) Regulations, prescribe the financial governance practices that must be applied by the Council.

In this regard, the key financial management elements are as follows:

- Adoption of Annual Budget / Business Plan (Section 123 (1) of the Act) – the 2012/2013 Annual Budget / Business Plan was adopted on 16 August 2012;
- Annual review of Long Term Financial Plan (Section 122 (4) (a) of the Act) – the updated Long Term Financial Plan was adopted by Council on 16 August 2012 (with a further update adopted on 25 June 2013 as part of the adoption of the 2013/2014 Budget / Business Plan);
- Periodic reviews of the Annual Budget / Business Plan (Section 123(13) of the Act) – quarterly reviews of the 2012/2013 Annual Budget / Business Plan were considered and adopted by Council as at 31 October 2012, 31 January 2013 and 30 April 2013;
- Preparation of Annual Financial Statements (Section 127 of the Act) – the independently audited 2012/2013 Financial Statements are included as an appendix to this report;
- Internal Control policies (Section 125 of the Act) – in February 2012 Council engaged an independent consultant to undertake a comprehensive review of Council's financial internal controls. The majority of the recommendations that emanated from the independent review have since been implemented by Council, with quarterly monitoring reports being tabled to Council's Audit Committee.



In addition to the legislative requirements above, Council also incorporates the following activities within its financial governance framework:

- Monthly Finance Reports are tabled to Council, outside of the periodic (quarterly) reviews of the Annual Budget / Business Plan;
- A Council Comparative Data Report, which compares the financial performance of the Council with similar Councils', is tabled to Council on an annual basis (the various financial data provided is sourced from comparative data provided by the South Australian Local Government Grants Commission).

Human Resources

The Town of Gawler's future success depends upon the skills, energy and commitment of its employees. A clear strategic focus in human resource management aligns the organisation with its business strategy. A highly productive and competent workforce will deliver services that demonstrate Council's ability to meet infrastructure, community and financial responsibilities.

Council needs to attract, develop and retain talented individuals and provide a stimulating, supportive and safe work environment that enables them to maximise their contribution.

Gawler Profile

Gawler is located approximately 42 kilometres north of Adelaide, at the edge of the metropolitan area and identifies itself as a separate provincial town.

The Town of Gawler covers an area of 42 square kilometres. Within its boundaries are the following areas:

- | | |
|--------------------|----------------|
| • Bibaringa* | • Gawler South |
| • Evanston | • Gawler West |
| • Evanston Gardens | • Hillier* |
| • Evanston Park | • Kudla |
| • Evanston South | • Reid |
| • Gawler | • Uleybury* |
| • Gawler East | • Willaston |

*Area extends beyond Town of Gawler boundary

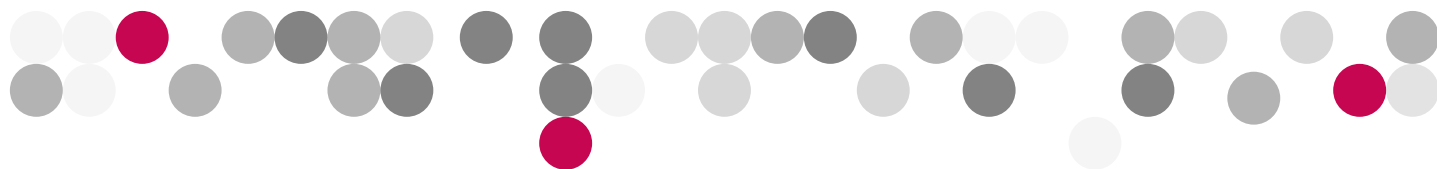
Gawler's estimated population, according to the Australian Bureau of Statistics in 2012, was 20,536. Since its formation in 1839, Gawler has served as a regional centre for the surrounding area providing retail, education, medical, community and recreational services and facilities. The catchment for Gawler is estimated at 90,000 persons.

An ABS Regional Profile of the Town of Gawler, commissioned in 2011, provides a snapshot of Gawler in comparison to the State. It confirms that the Town of Gawler has:

- a similar unemployment rate (5.9%) compared to the rest of SA
- a greater proportion of one parent families (14%) than the rest of SA
- less than the State average of the population are born overseas (23%)
- a similar number of young people (30%) compared to the rest of SA
- less young people (15-19 years) studying full time (42%) compared to the rest of SA
- a greater proportion of the population is of retirement age (18%) compared to the rest of SA

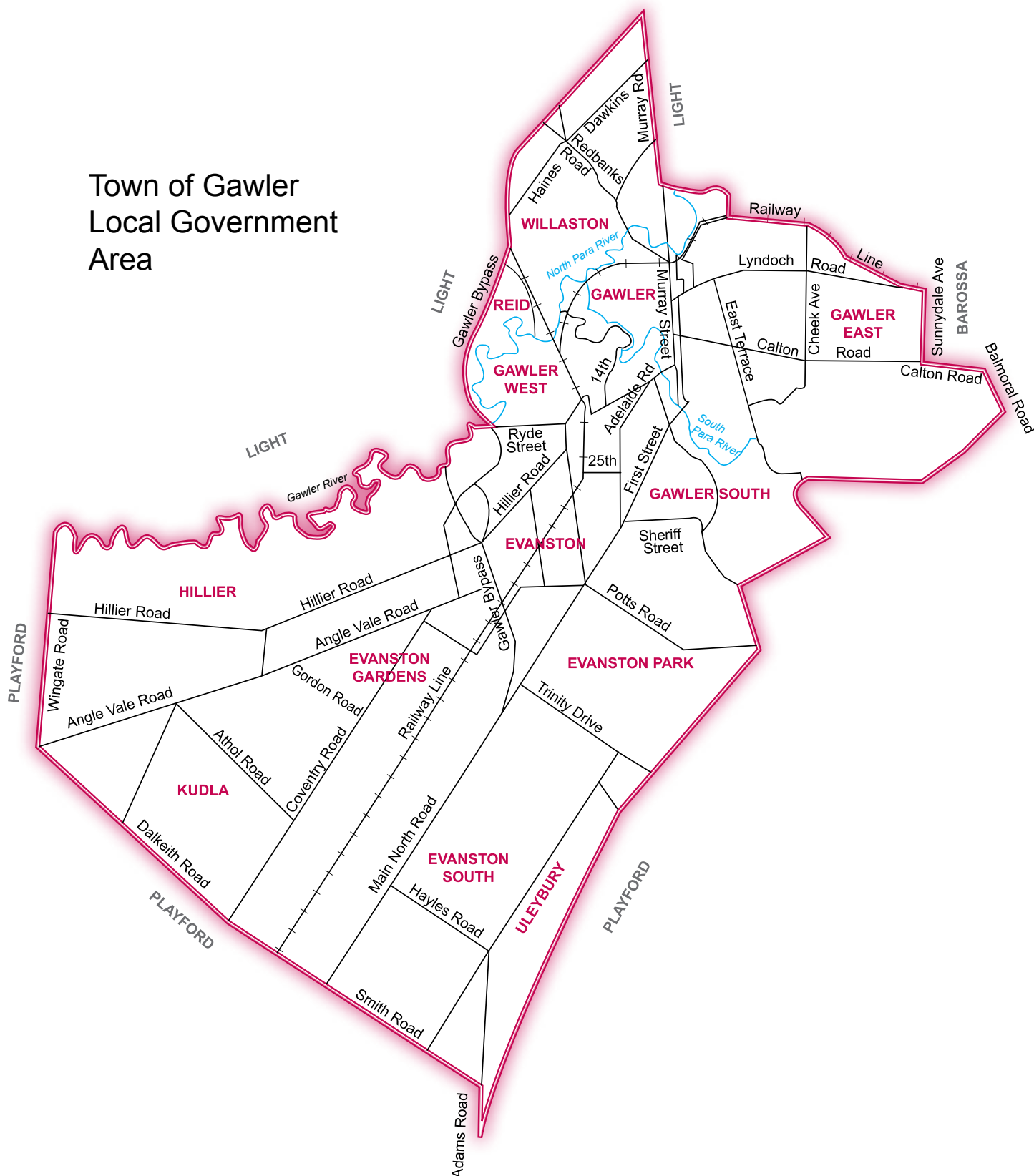
Young families, retirees and elderly citizens all choose to live in Gawler for its relaxed lifestyle. Residents and visitors identify that the strong sense of history, community and environmental pride are major social assets for Gawler, complementing the services and facilities the Town provides.

The community is actively interested and involved in the changes that affect the town. Community consultation by all three tiers of government, social gatherings and the forum hosted by the local newspapers provide avenues for public debate and the opportunity for residents to influence future outcomes.



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Town of Gawler Local Government Area



Gawler Calendar of Events



Blue Light Disco



Sumo fun at National Youth Week 2013



National Volunteer Week 2013

The Town of Gawler is proud of its community and the wide variety of events that community groups provide. Council facilitates community groups to deliver events that benefit all residents.

See below a comprehensive list of community events and activities conducted this year.

Regular Happenings	
Every Sunday - Lion's Market	
Every Sunday - Open Air Market at Gawler Park	
1st Sunday of the month - Antiques & Collectables Market	
Every Wednesday - Gawler Markets	
Every Wednesday - Smarty Pants Trivia C Kingsford Hotel	
Every Thursday - Preschool Storytime at the Gawler Public Library	
Every Friday - Night Skating at the Gawler Sport & Community Centre	
1st Saturday of the month - Community House Garage & Car Boot Sale	
2nd/3rd Saturday of the month - General Furniture and Sundry Market	
Every Saturday - Live Music at Prince Albert Hotel	
Every Saturday - Karaoke at Kingsford Hotel	
July 2012	
4	Junior Netball Beginner's Shooting Skills Clinic
7 and 8	Body, Mind & Spirit Fair
9 and 10	STARfun Holiday Program
9 - 11	Hoops Basketball Camp – Intermediate
10	Gymnastics Clinic – Beginners to Intermediate
13	SATISFACTION – The Rolling Stones
15	Mini Olympics
22	Gawler Little Athletics Cross Country Event
22	Australian All Star Cheerleading Federation
27	Blue Light Disco
August 2012	
Until 12	Gawler Community Gallery
4	Gawler Youth Film Festival 2012 Gala Film Night
5	Willaston Country Music Club
11	Me & My Guise Trinity College Musical
11	Joseph Seridis Trust Fund Dinner "The Old Fella"
12	Hot on His Heels

12	Tour of Gawler 10km Fun Run and 5km Fun Run & Walk
17 and 18	Gawler Health Foundation Production "Doctors & Aliens"
23	Gawler South Bakery Race Day
24	Blue Light Disco
31	Gawler Show
September 2012	
Until 23	Gawler Community Gallery Exhibition
1 and 2	Gawler Show
14	Ladies Night
21	The Old Fella & Johnny Mac
21	Blue Light Disco
23	Gawler Swap Meet
23	PD Excavations GAWLER CUP
25	STARplex Swimming Carnival
October 2012	
Until 4	Gawler Community Gallery Exhibition
2	Junior Basketball – Beginners Skill Clinic
3	Michelle Dendekker Netball Coaching Clinics
4 and 5	STARfun Holiday Program
6	Friends of Gawler Library Book Sale
6	Comedy Corner – With Chris Franklin
7	Willaston Country Music Club
10	OctoberFriz Race Day thanks to Bung Fritz
14	Living Wellness Women's Event
19	Blue Light Gothic Ghosts & Ghouls
20	Gawler Poetry Competition Awards
27	Gawler Christmas Monster Fair
November 2012	
3	Gawler Rotary Village Fair
4	Gawler Community Gallery Exhibition



Meredith Hennessy, 2013 Australia Day Young Citizen of the Year winner

4	Remembering Precious Souls
4	Willaston Country Music Club Mad Hatters Day
8 and 10	Tic Toc Catering presents Chari 'Tea'
9	The Buddy Holly Tribute Show
11	Remembrance Day Service
16	Blue Light Disco
18	Motor Cycle Expo & Swap Meet
24	Amped Up Fair, all things Electric Vehicles (EVs)
28	Barossa Cup
December 2012	
1	Gawler Aquatic Centre 50th Birthday Celebration
1	Gawler Rotary Christmas Ball
7 and 8	Friends of the Gawler Library Book Sale
7	Blue Light 'Christmas Spectacular' Disco
9	Gawler Cross Country Petanque Championships 2012
16	Carols in the Park
17 – 21	STARplex Swimming Centre Holiday Program
17 - 25	Summer Reading Club at the Library
19	Christmas Breakup Race Day
21	Gawler Amateur Swimming Club 50 Birthday
22	Gawler Aquatic Centre Pool Party
January 2013	
3-10	Gawler Aquatic Centre VACSWIM
9,16,23	Kids Dance
11 -14	South Australian Country Swimming Championships
11	Junior Basketball – Shooting Advanced Skills Camp
17	Gymnastics Clinic
18	Whats the Joke Library Performance
to 24 Feb	Exhibition Gawler Community Gallery
20	Gawler Aquatic Centre Pool Party
25 - 28	10th Australia Day Basketball Carnival

26	Australia Day Breakfast
26 – 28	Australia Day Basketball Tournament
26 - 28	Viking Cup Inline Hockey Tournament
30	Australian Day Celebration Race Day
February 2013	
8	Blue Light Disco
20 - 27	Santos Tour Down Under
23	Gawler Amateur Swimming Club Carnival
24	Gawler in Poetry & Song
until April 7	The Gawler Community Gallery
March 2013	
3	Gawler International Women's Day Event
April 2013	
5 - 14	Gawler Youth Week
6 & 7	Gawler Relay for Life
7	Lions Monster Market and the inaugural 'Biggest BBQ'
11 -19	Gawler Community Gallery Exhibition
19	ETI Music Holiday Workshop
20	Skate SA Artistic Skating Competition
21	ANZAC March
25	ANZAC Dawn Service & Breakfast
25	ANZAC Day Races
May 2013	
1 – 31	Gawler History Month
3	La De Da Market
10	Blue Light Disco
24	Rally SA Super Special Stage
18	'Off the Cuff' - SA Police Band playing a variety of popular and modern brass and big band classics
24	Cancer Council's Biggest Morning Tea
June 2013	
to 30 June	The Gawler Community Gallery
12	The Wiggles – Taking Off
14	Friends of the Gawler Public Library Book Sale
14	Friday Night Bingo
14	Blue Light Disco
14	The Beggars SING Matinee
23	The Salvation Army – Under Two Flags
30	Winter Christmas Cabaret Evening

The Gawler Calendar of Events is produced each month from the Gawler Visitor Information Centre.

It is widely distributed to the community via email. It is also available on the Town of Gawler website www.gawler.sa.gov.au and hard copies are available from the Gawler Visitor Information Centre.

Email: visitorcentre@gawler.sa.gov.au for inclusion or call: 1300 545 254



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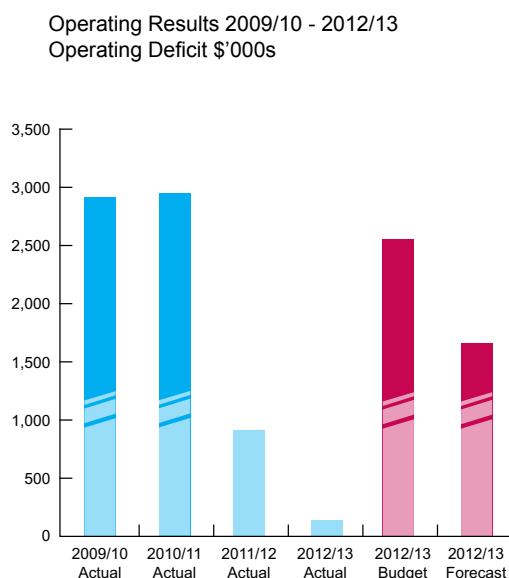
2012/13 Financial Summary

Council uses the following financial indicators to measure its financial performance on an annual basis.

1. Operating result - \$120,000 deficit (\$0.952M deficit 2011/12)

An analysis of recent operating results is outlined in the graph below.

Operating Results: 2009/10 – 2012/13



(i) Operating revenue

Operating revenue increased from \$20.505M (2011/12) to \$21.533M (2012/13), a 5% increase.

Key factors behind the increased revenue included:

- a General Rates – an increase of \$1.085M (7.3%) in revenue (including 2% new revenue from development growth)
- b Statutory Charges – an increase of \$98,000 (17.7%), which was primarily due to a 24% increase in the number of development applications received and an 11% increase in the number of parking expiations issued;
- c Reimbursements – an increase of \$63,000 (18.8%), which was partly due to an increase in the amount of debt collection costs recovered from ratepayers, as part of Council's increasing focus on improved debt recovery practices.

(ii) Operating expenditure

Operating expenditure increased from \$21.457M (2011/12) to \$21.653M (2012/13), an increase of 0.9%.

Key factors behind the increased expenditure included:

(a) Employee costs – an increase of \$569,000 (7.3%) was attributable to a number of factors as follows:

- 1 An additional new position approved (increasing the number of full-time equivalent staff from 106 to 107);
- 2 Increase in wage/salary rates in line with Enterprise Bargaining Agreements;
- 3 The filling of staff positions during 2012/13 that had remained vacant for extended positions during the 2011/12 financial year.

(b) Materials, contracts and other expenses – an increase of \$617,000 (7.4%), which was primarily attributable to the following factors:

- 1 Increased demand for contract staff at the Gawler Aquatic Centre, predominantly driven by increased attendances;
- 2 Annual licence fee for new Asset Management Software acquired;
- 3 Increased energy costs, most notably water and electricity;
- 4 Engagement of a contract parking control officer (funded from associated vacant staffing position);
- 5 Increased costs associated with the routine maintenance and repair of plant & machinery;
- 6 Increase in value of in-kind community donations (via either free or reduced hire of Council facilities);
- 7 Increase in debt collection costs as a result of an increased focus in the recovery of outstanding debtors (the level of outstanding rate debtors reduced from 6.5% (30 June 2012) to 5.0% (30 June 2013) and subsequently met associated interim performance target of 6%);
- 8 Increased legal costs associated with development control activities (the level of such costs may fluctuate from year to-year based on the level / nature of planning appeals, etc.);
- 9 The engagement of a specialist Grants Submission Writer, to assist Council in the preparation of various grant applications towards securing external funding for various projects;
- 10 Costs associated with the planning and management of future rapid development / population growth within Gawler.

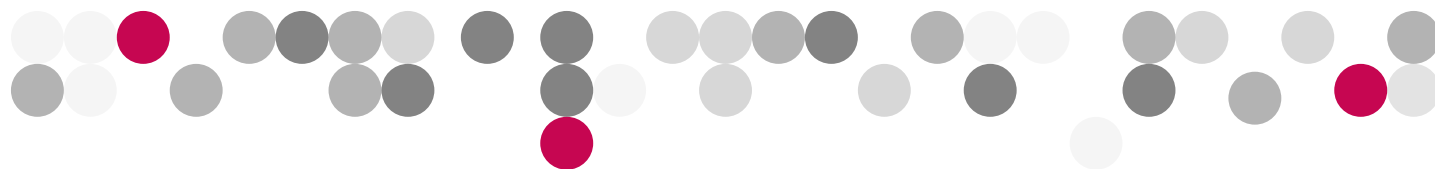
(c) Depreciation – a decrease of \$708,000 (17.2%) due to a condition based assessment review of Councils' infrastructure assets (such as roads, footpaths, kerb & gutter, etc) which indicated that, in many instances, the recorded useful and/or remaining life of such assets could appropriately be substantially extended. As a result, in such cases the remaining life over which the asset would continue to be depreciated was extended, thereby culminating in a reduced annual depreciation expense for such assets.



Councillors Adrian Shackley, Scott Fraser, Karen Redman and Diane Fraser at a Council meeting



Jayde Hodge, Brad Chenoweth, Shania Chenoweth, Bec Aldridge, Brandon Hodge and Josh Hodge making a splash at the Gawler Aquatic Centre



Further to this, Council also introduced residual values (below which an asset is not depreciated) for road pavement assets in the 2012/2013 financial year – with a 50% residual value applied for sealed road pavements and a 33% residual applied for unsealed road pavements. These residual percentages have been applied on the basis that when roads are reconstructed at the end of their useful lives that not all of the pavement asset material is replaced.

2. Net financial liabilities ratio – 53% (66% 2011/2012)

The Net Financial Liabilities Ratio expresses Council's net financial liabilities (i.e. total liabilities less financial assets) as a percentage of the total operating revenue (excluding State Government NRM levy), with Council policy being that the ratio result not exceed 100%.

In relatively recent times (until 30 June 2011) the ratio result was markedly increasing towards the policy threshold position of 100%, with the increase being predominantly driven by Council's annual approach of undertaking fixed long term loans of \$3m to part fund the delivery of its annual capital works program. In this context, it is important to note that, due to the high operating deficits of the time, Council was considerably reliant on external loan borrowings to fund its capital works programs.

A dramatic change in Council's treasury management approach during the 2011/12 financial year has since been the major catalyst behind a marked reduction in the ratio result, from a peak of 86% (as at June 2011) to the ratio result of 53% (as at 30 June 2013) - albeit, it should be noted that unspent capital works funding of \$2.6m (as at 30 June 2013) has somewhat favourably distorted the 2012/2013 result, without which the ratio result would have remained unchanged at 65%.

The fundamental changes in Council's treasury management approach, instigated during the 2011/12 financial year, have been:

- (a) Only drawing down on external loan funds as and when they are required - i.e. Council should utilise its own financial resources first (at a considerably cheaper internal interest rate) prior to drawing down any external loan funds (which attract a substantially higher external interest rate);
- (b) Not borrowing external loan funds via fixed long-term Debenture Loans (which incorporate fixed principal/interest repayments over the life of the loan – generally 15 years), but rather accessing loan funding (only as cashflow requires) from the Cash Advance Debenture facility available from the Local Government Finance Authority;
- (c) Restricting the level of capital works to an amount which is financially sustainable, and with the focus of such works being targeted towards the replacement/renewal of existing assets as distinct from the purchase or construction of new assets (as the latter gives rise to new on-going maintenance and depreciation expenses).

The key benefit from such an approach is that the Cash Advance Debenture facility effectively acts as a bank overdraft, whereby it can be repaid at any time as cashflow permits, thereby delivering substantial future interest expense savings for the Council.

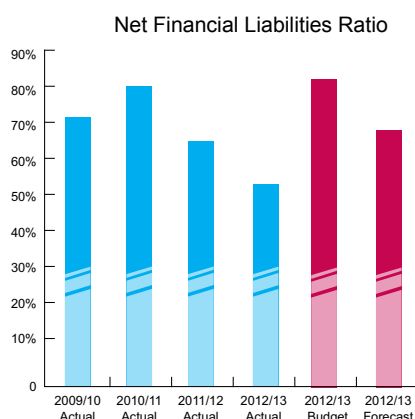
Based on favourable cashflows, the Cash Advance Debenture facility was not required at all during the 2011/12 financial year and was only required for a short period (August-September) during the 2012/2013 financial year. The 2011/12 result subsequently meant that this was the first time since 1986/87 that Council had not utilised any external loan funds and was also the first occasion since 2005/06 that Council had reduced its long term debt.

This revised loan funding strategy has been the catalyst behind a substantial reduction in Council's financing costs – from \$971,000 (2011/12) to \$901,000 (2012/13) (a 7% reduction), with a further \$79,000 (9%) reduction forecast to occur during the 2013/14 financial year. This reduction has subsequently facilitated an improvement in the overall operating result of the Council.

From an overall balance sheet perspective, other key outcomes for the 2012/2013 financial year included:

- (a) An increase of \$1.276m in Cash and Investments – albeit it is important to note that this was only achieved due to a \$730k advance payment of Financial Assistance / Local Roads Grant and unspent various capital works programs (in this

- context, it is important to note that the 2012/2013 adopted budget provided for a reduction of \$2.7m in cash);
- (b) A reduction in Trade & Other receivables based on an increased focus on timely debt recovery;
 - (c) A further \$920k reduction in Council's long term debt, thereby importantly providing an increasing capacity for Council to fund the purchase and/or construction of new/upgraded assets;
 - (d) Whilst the increase in employee leave entitlements was maintained to a reasonable level (6.5% increase compared to 13.5% in 2011/12), similar to 2011/12 there was a marked increase in the component classified as 'Current' liability (this was primarily as a result of a marked increase in the number of staff with greater than 7 years continual Local Government service).



3. Asset Sustainability Ratio – 23% (65% 2011/12)

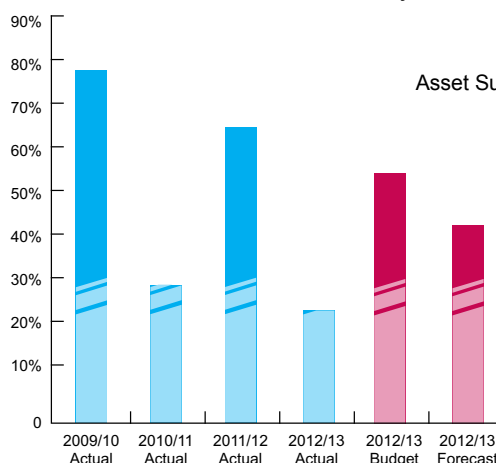
The Asset Sustainability Ratio compares Council's net capital expenditure on the replacement / renewal of existing assets as a percentage of the value identified and required for such purposes within Council's Asset Management Plan.

Whilst Council's initial Asset Management Plan was adopted in late 2009, it has only very recently been updated, such that it could not be used as the basis of the ratio calculation for the 2012/13 financial year. As a result, the ratio result has been determined based on net capital expenditure as a percentage of depreciation instead.

The policy position of Council is that the ratio result should equal 90-100% over a three year period, thereby ensuring that Council is investing an appropriate financial contribution relating to the replacement / renewal of its existing fixed asset stock.

The unfavourable result of 23% for the 2012/13 financial year is due to the substantial level of work-in-progress as at 30 June 2013 (\$1.85M as compared to \$0.76M as at 30 June 2012) relating to capital projects.

From the 2013/14 financial year, the Asset Management Plan will be utilised as the basis for the ratio result. Based on this, it is forecasted within the Long Term Financial Plan that Council will in future years achieve its policy target for this ratio.





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Section 2

Strategic Direction 1

A distinctive identity

Gawler is different from Adelaide's metropolitan suburbs. The community does not support joining-up with the outer suburbs. It wants open, attractive and economic rural spaces around it and a level of independence for many services and facilities. Preservation and active use of Gawler's historic built and natural features is important to the community, in particular the built heritage and town rivers and parklands.

The performance status of each objective outlined in the 2012/13 Delivery Program is illustrated by the below symbols.

	Completed	6
	In progress	3
	Not commenced or deferred	1



Flags on the Town Hall balcony

Outcome 1.1: A Separate Town (not a Suburb)

Strategy 1.1.1 - Urban design policies and strategies that support and leverage the town's character

Strategy 1.1.2 - Adequate services and facilities to thrive as a regional town

Strategy 1.1.3 - Define and communicate Gawler's identity

Outcome 1.2: Well Presented Gawler Assets

Strategy 1.2.1 - Develop, refurbish, manage and maintain critical assets such as open spaces, civic buildings and entries to Gawler

Outcome 1.3: Valued Local History and Culture

Strategy 1.3.1 - Local history preserved and promoted

Strategy 1.3.2 - Heritage properties identified, promoted and protected

Outcome 1.4: A Rural Green Belt for Production and Conservation

Strategy 1.4.1 - Rural production, including alternative and innovative economic development

Strategy 1.4.2 - Development policies to facilitate rural production and economic development

Performance Summary

Achievements for 2012/13

Gawler Urban Rivers Master Plan

The Gawler Urban Rivers Project was initiated in 2009. This project would improve Gawler's urban waterways through the protection of river health, the conservation of biodiversity, and the provision of an interconnected and accessible parkland network.

The Gawler Urban Rivers Master Plan has been formulated to provide the Gawler community with a guiding tool for the future management of Gawler's river corridors. The Master plan provides a review of

- river health
- biodiversity
- heritage and recreation studies
- an analysis of key management issues
- opportunities and actions to maintain, improve and complement the unique attributes of Gawler urban rivers.

Gawler Cultural Heritage Collection Management Plan

In April 2013 Council accepted the Gawler Cultural Heritage Collection Management Plan prepared by Ms Denise Schumann, Cultural Heritage Consultant. This significant document has been the culmination of a twelve (12) month project, partially funded by a South Australian History Fund Grant, to provide Council with a practical framework to guide the development of the unique and intriguing collection of cultural items owned by the Town of Gawler. The Management Plan contained 21 recommendations for future action. Twenty thousand dollars was committed for the 2013/14 budget to create and implement an associated Action Plan.

Heritage Financial Assistance Fund

Council continues to support those landowners who have heritage-listed properties upon their land. In the 2012/13 financial year, three (3) Local Heritage Grants were provided to improve the heritage value of local properties. Generally these involved improvements that are visible from the public realm, including repairs to external walls, remedial work to a stone wall and the replacement of a front fence. Council's Heritage Adviser review all grant applications to ensure they provide the community with the best possible outcomes. These properties were spread across the Council area. Council remains committed to providing heritage grants each financial year with a maximum of \$1,500 available for each property.

Marketing and communications

This year saw exciting projects being implemented within Council's Communications and Marketing Department. Hosting a Council stall at the 2012 Gawler Show brought over 370 entrants into the raffle. Contact details were collected from these entrants to add to Council's Community Consultation Database. Next year will bring new initiatives with increased community engagement and a Social Media Strategy which is due for completion in November 2013. *View tables and figures relating to marketing and communications on page 26.*

Gawler Visitor Information Centre

The Gawler Visitor Information Centre is open 7 days a week providing many services to visitors and locals which include accommodation and tour bookings, passenger and event ticketing, local produce, souvenirs and information making it a one stop shop. Visitors to the Centre have benefited from the quality services provided by the staff and 32 volunteers. Over 5,600 volunteer hours were provided at the Visitor Centre this year.

Promotional activity this year integrated elements of the Town's identity in all marketing and promotional projects which included guided bus tours of Gawler's heritage lacework during History Month in May 2013.

Community events

Council is extremely pleased to once again support the many community events which Gawler has to offer. This year saw the Gawler Carols, Gawler Agricultural, Horticultural and Floricultural Society (Gawler Show) and Rotary Village Fair events to name a few, being offered to the community with record numbers in attendance.



Christmas decorations on the Prince Albert Hotel balcony



Australia Day Awards and Breakfast

Each year, Council calls for nominations of those who are representative of Australia; volunteers, traders, artists, sporting stars and others, people who fully embrace the fundamental values of what we celebrate as a nation on Australia Day.

Council acknowledges and congratulates the following category winners for 2012:-

Australia Day Citizen of the Year Award:

Marie Davis and Stephen Frinsdorf (joint winners). The most outstanding Citizen for the local government authority.

Australia Day Young Citizen Award:

Meredith Hennessy. The most outstanding Young Citizen for the local government authority.

Corporate Citizen of the year Award:

Peter and Carolyn Meznar (Meznar Furniture). The most outstanding business Citizen for the local government authority.

The Community Event of the Year Award:

Gawler Health Foundation Review (Dr Michael Brown). The person or group who has staged the most outstanding community event during the year.

The Community Group of the year Award:

Gawler Wheelers. This is presented to the group who has made a significant contribution to the community during the past year.

All of the above awards were presented at the annual Australia Day Breakfast held in Apex Park on 26 January 2013. Council thanks event partners, Gawler Apex Club and all other service clubs who assisted in making the breakfast such an enjoyable one. Ivan Copley, Australian Day Ambassador assisted in the celebrations.

Gawler Aquatic Centre

The entrance of Gawler Aquatic Centre was repainted prior to the opening of the 2012/13 season on 1 October 2012. Repainting and new signage was in line with changing the name of the centre. Repainting of the plant room is planned for 2013/14.

Murray Street stage 3 footpath construction

Murray Street Footpath Upgrade Stage 3 has been successfully completed. The project scope covered the western side of Murray Street between Calton Road and Bridge Road South. The project included cross street drainage plus footpath and kerbing upgrade, similar to that which occurred on the eastern side in

the 2011/12 year. The project includes the completion of the two (2) pedestrian crossings and banner pole installations. The project was completed on time and within budget, enabling additional footpath works to be completed at the Calton intersection and in front of the Old Spot Hotel development site.

Future Plans

Civic signage

Entrance signs to Gawler have been identified as a priority and installation of signs occurred at nine (9) entry points to Gawler during September 2013. The signage program also identified that improved directional and precinct signs are also required for community services and business precincts. This will be addressed next year.

Gawler Connect

Gawler Connect, a major regional infrastructure project will create a modern arts, cultural, business and community centre in the heritage-listed and culturally significant Town Hall and Institute buildings in Gawler's main street. This proposed redevelopment will augment social inclusion, life-long learning, training and universal access to community-identified services and facilities.

Outcomes of the Gawler Connect redevelopment include:

1. Rejuvenating the Town Hall, Institute and Main Street as a community hub
2. Job creation and skill development
3. Development of a community precinct for local business development, art and culture
4. Retention of culture and heritage

Community consultation has been a priority in developing Gawler Connect. The first community workshop was conducted in July 2013. Nearly 50 residents attended and most participants said that the workshop increased their understanding of the purpose and plans for the Gawler Connect development. An ongoing community engagement strategy will keep the community and stakeholders involved in the progress of this development over the next 12 months.

The completed project will cost several millions of dollars. During the year, Council has taken a strategic approach in seeking project partners to support the Gawler Connect cultural and digital community hub.

Investment in digital technology

Gawler will showcase the potential of digital technology through a number of initiatives:

1. In 2013/14 the Australian Government will provide Gawler with funding to develop interactive, community services through the Council website. This will include library information, planning and development applications, youth information, events at the pool or sports centre and links to local business information.
2. A community wide Digital Strategy will be developed to ensure a measured approach to digital uptake and application occurs in Gawler.
3. Installation of high definition video conferencing facilities will be installed at the Elderly Centre to assist with the Home and Community Care services.
4. A contemporary, digital and interpretive gallery for the significant Gawler Heritage Collection is planned.

175 Celebrations

During 2014, Gawler will come alive as the Town celebrates 175 years of European settlement. Many community groups will organise celebratory events to mark this important occasion. To coordinate this, Gawler has established the Gawler 175 Events Committee. A program of events will be published on the Town of Gawler website (www.gawler.sa.gov.au) and promoted on the Gawler History Team's Wiki website (www.gawler.nowandthen.net.au).

Rural land use and infrastructure investigation

This project will develop a comprehensive report which establishes a vision, strategies, policies and actions for the future of Gawler's rural areas. This will inform economic and land-use planning initiatives. The project will develop a clear picture of the significant

social, environmental and economic factors influencing Gawler's rural areas and how these factors should be harnessed to benefit the area. This project is planned for 2013/14.

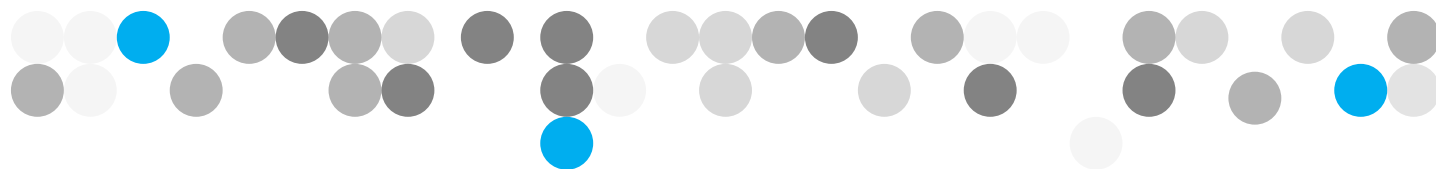
Town character Development Plan Amendment (DPA)

Gawler has a very rich and proud heritage and the local community recognise this value and want to hold onto Gawler's unique character by reinforcing its distinctiveness and strong point of difference. The protection of Gawler's historic and unique character, while still ensuring a level of flexibility needed to attract and retain investment in both historic and newly established areas of the council has been identified as an important issue.

The aim of this Development Plan Amendment will be to ensure principles of a development control contained in Council's Development Plan are strong enough to protect Gawler's historic and unique character, while still ensuring enough flexibility to encourage future investment and ongoing maintenance. The initial investigation will result in the development of a series of guidelines relating to development in heritage areas as well as forms of appropriate infill development in established areas. This will provide advice and guidance to the community on appropriate building designs, land division layouts, materials and colours. This project is planned for 2013/14.



Murray Street upgrade works



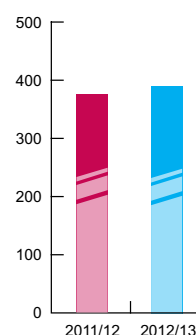
Marketing and Communications

Projects to assist Council	Total projects	Total hours	Average hours to complete a project	Average days given to complete a project	Average proofs per project
2011/12	392	1,415	3.5	7.1	1.75
2012/13	397	802	2.3	5.7	2.7

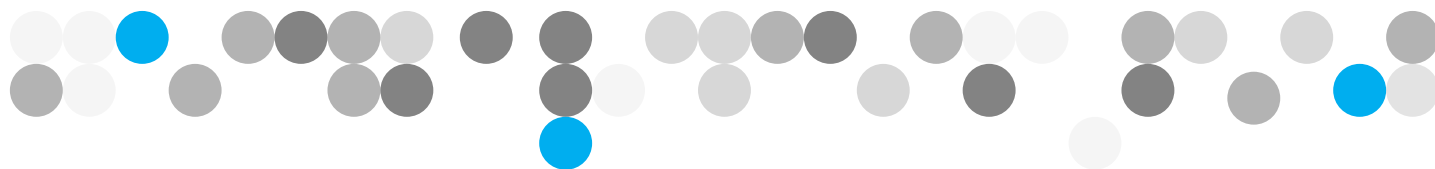
Notes

1. Data is at 30 June for each financial year
2. The marketing and communications department provides a professional service to all areas of Council ranging from Annual Report publications to promotional designs for events and banners

Communications and Marketing
Total number of Graphic Design jobs



Evanston Gardens Community Centre

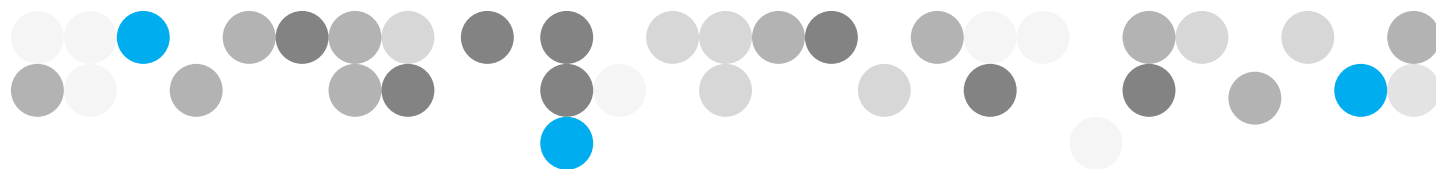


The below chart is a performance summary which indicates the level achieved for each project. Green indicates completed and achieved, yellow indicates partially achieved and in progress and red indicates not achieved and the project is about to commence.

Strategy: A separate town (not a suburb)		
Murray Street Upgrade Stage 3	Completed.	
Civic Signage	New entrance signs were installed in September 2013.	
Marketing and Communications	Completed.	
Strategy: Well presented Gawler assets		
Playground Equipment Replacement	There was no playground equipment replaced last year as Council's intention is to develop a playground strategy before any new equipment is installed.	
Skate Park/Youth Precinct	Community engagement process was completed. Approval received through the DAP and contractor has been engaged. This project is on hold, awaiting outcomes of an appeal by a third party to Environmental Resources and Development Court. A determination is anticipated in December 2013.	
Timber Grandstand Removal - Gawler Oval	Council has allocated \$50,000 to fund the removal of the grandstand. Timing of which is linked to other opportunities at the site.	
Gawler Aquatic Centre	Completed.	
Strategy: Valued local history and culture		
Heritage Financial Assistance Fund	Completed.	
Gawler Cultural Heritage Collection Management Plan	Completed.	
Strategy: A rural greenbelt for production and conservation		
Gawler Urban Rivers Master Plan	Completed.	



Clonlea Park Reserve






Strategic Direction 2 Sustainable Growth Management

The State Government predicts a doubling in Gawler's population in the next 10-15 years. Council is mindful of the additional pressures that this population growth will have on existing civic services and facilities.

Council is committed to embracing this growth. It will adopt positive and sustainable maintenance of existing assets and carefully plan for the future community infrastructure requirements to ensure economic, social and environmentally sustainable growth.

The performance status of each objective outlined in the 2012/13 Delivery Program is illustrated by the below symbols.

	Completed	8
	In progress	14
	Not commenced or deferred	1



Bottle Brushes on Redbanks Road, Willaston

Outcome 2.1: Invest in Planning related to Growth

Strategy 2.1.1 - Understand key future development and service issues to inform and produce plans ahead of requirements/demand

Strategy 2.1.2 - Local business growth, diversity and employment

Outcome 2.2: Services and Facilities that Meet Community Needs

Strategy 2.2.1 - Council's services managed and maintained at a level of service that the community can afford

Strategy 2.2.2 - Social and community services delivered or facilitated through Council

Outcome 2.3: A Local Government that is Financially Viable

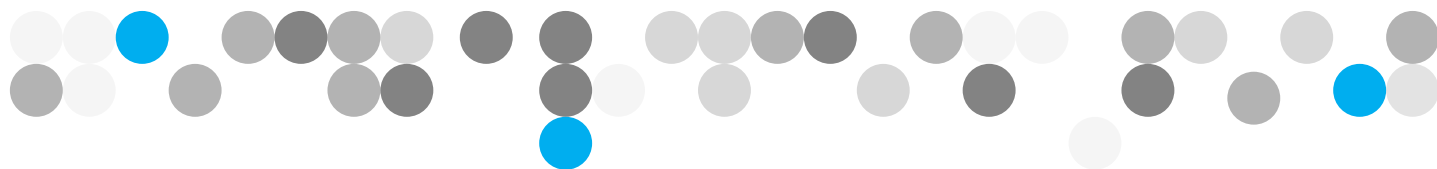
Strategy 2.3.1 - Plan for the long term sustainability of Council's operations

Outcome 2.4: An Effective Transport System

Strategy 2.4.1 - An integrated transport system for Gawler

Strategy 2.4.2 - Promote use of public transport through design of urban form

Strategy 2.4.3 - A walkable and cycleable town



Performance Summary

Achievements for 2012/13

Update Council's Long Term Financial Plan

Council's long term financial planning deliberations were focused on the incorporation of the Asset Management Plan towards achieving a sustainable operating surplus by 2014/15. The updated Asset Management Plan was incorporated within the Long Term Financial Plan which was adopted in June 2013.

Youth and Child Friendly Gawler Initiative

The Child and Youth Friendly Greater Gawler Strategic Plan has evolved out of a community forum held on 15 November 2011. Since that time a Steering Committee has formed to develop Gawler as a Child and Youth Friendly Town.

To achieve this, children and youth rights would be reflected in policies, laws, programs and budgets, and their perspectives and opinions sought in decision making processes. Over the coming year Council will work with the Steering Committee to progress these concepts.

Shared walkway development

Work continued in planning and sourcing funding opportunities for the linkage and extension between existing Gawler Rivers paths network and the regional paths of the Stuart O'Grady Northern Expressway Path and the Jack Bobridge Barossa Path.

Public Transport Program 2012/13

Town of Gawler with additional funding by the State Government Department of Planning, Transport and Infrastructure commenced a program for the installation of bus shelters and upgrading of bus stops. These upgrades are in line with the implementation of the newly introduced public transport routes within Gawler's residential areas. In total eleven bus shelters have been installed. Seating will be installed at priority bus stops as funding becomes available.

Refurbishment of Stone Pavilion toilets

Refurbishment work at the Gawler Sport and Community Centre, Stone Pavilion toilets included demolition of the interior of the male and female toilets including removal of asbestos. New internal walls and toilet partitions, new windows and new doors (including hardware) have been installed.

Gawler Rivers Flood Prone Areas Development Plan Amendment

The purpose of this Development Plan Amendment was to review the existing flood data in the Gawler Development Plan and update policies according to new flood mapping information to protect the community against the impacts of flooding. In 2007 the Gawler River Floodplain Management Authority commissioned a study to more accurately map the extent of the North Para and Gawler Rivers floodplain. This mapping included areas in Light Regional Council, District Council of Mallala and the City of Playford.

This Development Plan Amendment sought to incorporate this updated flood mapping into Council's Development Plan and to provide an appropriate policy response to manage the risk of existing and future development from the impacts of flood events. This Development Plan Amendment has been consolidated into the Gawler Development Plan.

Infrastructure upgrades at Gawler Aquatic centre

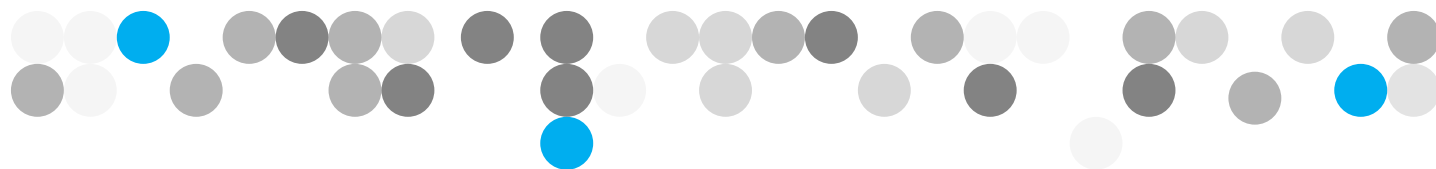
Fencing replacement was conducted along the northern area of Gawler Aquatic Centre. The operating plant for the learners and toddler pools was replaced prior to the 2012/13 season to ensure efficient plant use.

Future Plans

Strategic Directions Report

Council is in the process of reviewing the planning and development policies contained within the Development Plan to ensure they are consistent with the South Australian Planning Strategy, Council's Strategic Plan and community aspirations. Section 30 of the *Development Act 1993* requires Councils to review their Development Plan every five (5) years or when the State Planning Strategy is altered to determine how the aims and objectives of the Strategy can be implemented in their area.

This is known as a Strategic Directions Report and outlines a strategic vision for growth in the Council area by means of a program of Development Plan Amendments (DPA's), which translates this strategic vision into Development Plan content.



Town Centre Strategic Framework

Gawler's town centre and main street play a vital role in delivering public realm strategies within the town and Barossa region. The Town Centre Strategic Framework was conducted this year to focus on reinforcing the economic, social and historical significance of Gawler's Town Centre. The Town of Gawler is committed to the revitalisation and redevelopment of the town centre and this framework will contribute to the development of a funding application for a master planning process for Gawler's Town Centre.

Town Centre Urban Design Master Plan

The 2003/04 Town Centre Master Plan is approaching the end of its 10 year implementation and the Town Centre Strategic Framework is due for completion in 2012/13. It is timely for Council to produce a new Town Centre Urban Design Master Plan in order to identify urban design and public realm priorities to guide Council's future decision-making.

A new Town Centre Urban Design Master Plan is the next step in relation to the rejuvenation of the Town Centre, building on the success of the 2003/04 Master Plan by incorporating recommendations contained in the Town Centre Strategic Framework. A Town Centre Urban Design Master Plan will also build on a number of other open space and public realm studies under development, such as Barossa and Lower North Region Open Space, Recreation and Public Realm Strategy and the Traffic and Transport Management Plan.

The Town Centre Urban Design Master Plan will not only spatially identify key public realm priorities, but provide a level of detailed urban design needed to inform future budgetary processes. This project is planned for commencement in 2013/14. Funding to assist this process will be sought from the South Australian Government and the outcome will be known in the 2013/14 financial year.

Structure Plan

A Structure Plan is proposed to set out land-use policies to manage the change that is forecast to occur in the region. The aim of the Structure Plan is to provide a planning and design framework to guide development in new growth areas, such as Gawler East.

The Structure Plan will outline a blue print for growth based on an assessment of existing infrastructure and

environmental assets, future trends and principles of good urban design and be viewed as a road map for future development. This project is planned for 2013/14.

Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy

The Barossa Council on behalf of the Barossa, Light and Lower North Region (The Barossa Council, Light Regional Council, District Council of Mallala, Town of Gawler and Regional Development Australia) was successful in acquiring funding from the Office for Recreation and Sport to develop a regional open space, recreation and public realm strategy.

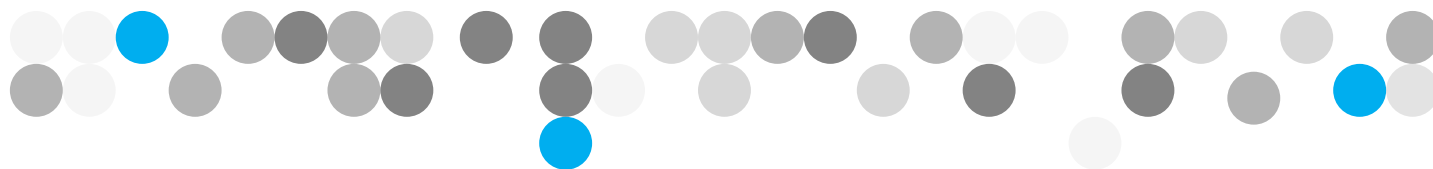
The aim of this project is to develop a coordinated and prioritised strategy for the management and design of open space, which includes recreation, sport, trail networks and public realm spaces and to ensure alignment with the vision, targets, relevant strategies and policies in the 30-Year Plan for Greater Adelaide. This project is scheduled for completion in 2013/14.

Gawler Sport and Recreation Strategy 2014-25

The South Australian Government recognises Gawler as a future growth precinct and a suitable location for a major sporting hub. Currently there is no plan or process to determine the current and future sport and recreation facility and services needs to the Town of Gawler. Council was successful in gaining grant funds through the State Government to develop a Gawler Sport and Recreation Strategy 2014-25 to:

1. Guide the consolidation, future development and specify additional support required for recreation and sport provision within the Town of Gawler;
2. Provide a strategic approach to Council's role and function in its provision, future investment and support for recreation and sport services;
3. Analyse the inventory and any associated trends, current issues and future priorities that may affect the provision and management of infrastructure for recreation and structured sport;
4. Identify and examine opportunities to consolidate sport and recreation facilities and develop community sporting hubs; and
5. Provide Council with costed priorities and consideration of funding models and opportunities.

This study will be conducted in 2013/14.



South Australian Planning Policy Library Conversion Development Plan Amendment

A South Australian Policy Library Conversion Development Plan Amendment will promote consistency between other Development Plans in the State and ensure Council's Development Plan is easier to navigate and comprehend, providing a high level of certainty for users.

It is not proposed that this DPA will significantly change existing policies, but rather adopt a new format and layout for the Development Plan that will assist with other more specific DPA's in the future.

Economic Development Strategy

Council has identified the need to quantify its role in the context of the National, State, Regional and Local economics. This study will focus on how best to generate economic activity and local employment opportunities.

Installation of Links Point of Sale and Booking Management System

Links Point of Sale and Booking system will be introduced at Council buildings next year commencing with the Gawler Sport and Community Centre from 1 July 2013. The bookings component of the system will allow for bookings to be made for all Council owned facilities and provide staff with better data regarding the use of all assets.

Disability access at Clonlea Reserve

An upgraded amenity block to accommodate the needs of people with disabilities is planned for 2013/14.

Development of Gawler Showground Precinct Event Guidelines

The Gawler Showground Precinct is home to a number of annual and ad hoc events. Guidelines will be developed for the current and future event use of this area. This will allow for a strategic approach to any developments within the area and allow for community input on the future use of the Showground Precinct.

Traffic and Transport Management Plan

This Plan will be developed in response to the increasing impacts on the Town Centre caused by increased traffic along Murray Street. It will provide clear guidance, policy directions and a strategic perspective for traffic and transport measures for Gawler, in response to the future expansion of the Barossa region.

The Plan will also identify a functional road hierarchy for the town of Gawler which can provide a framework for the development of future transport infrastructure. Roads will be classified based on future new growth areas surrounding Gawler including the proposed Gawler East Link Road and the Concordia Northern Connector Road.

The Plan will provide a qualitative cost benefit analysis for transport infrastructure measures which will assist in prioritising future project work, a broad capital works budget and assessing traffic behaviour in the Town of Gawler, including heavy vehicles.

Milne Road Drain

The Milne Road Drain (MRD) not only provides an important function in the dissemination of surface water runoff during rain events, but provides opportunities for stormwater harvest and reuse within the region.

The MRD is in very poor functional condition and Council is currently investigating methods of mitigating their risk in relation to flooding from the MRD. An analytical report will be developed next year that will inform possible solutions to the issue of the capacity of the MRD.

The report will give consideration to:

- the possibility of future urban expansion within the MRD catchment;
- costs, frequency and practicalities of maintenance;
- water sensitive urban design requirements of new urban developments;
- the potential and impact of stormwater harvest and reuse;
- coordination and opportunity with other urban development east of the railway line; and
- the existing residents and land uses.

Gawler and Surrounds Stormwater Management Plan (SMP)

The Stormwater Management Plan will identify flood mitigation measures for the Gawler River and North and South Para Rivers, within the study area, to reduce the risk of flood damage. The SMP will also identify deficiencies in the existing stormwater system within the study area, particularly the existing developed areas.

The Town of Gawler, Light Regional Council and The Barossa Council have numerous isolated drainage studies, however many of these studies are out of date and are largely no longer relevant, due to urban growth.

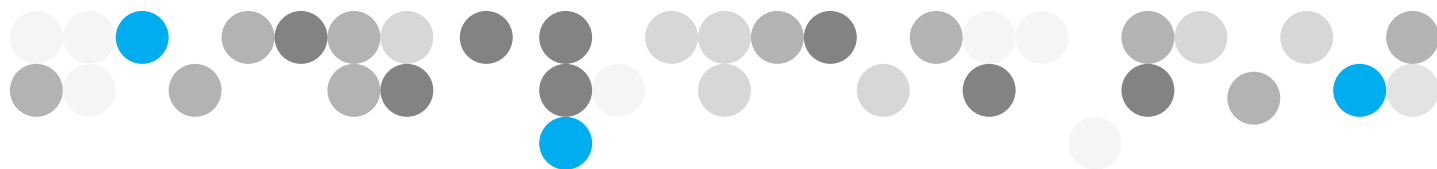
The proposed SMP aims to incorporate the latest information with respect to current and future development to assess the performance of the existing stormwater system and recommend works to achieve

a suitable standard of flood protection. An assessment of the risk of increased flooding associated with increased development density within the existing developed areas will also be undertaken.

A desktop review of the existing underground piped stormwater system infrastructure within the study area and potential overland flow paths will be undertaken. The Town of Gawler has approximately 25 gross pollutant traps within its boundary. Apart from the gross pollutant traps there are no other significant water quality improvement devices with the study area. The most obvious location to improve stormwater quality is in the numerous stormwater detention basins scattered throughout the study area. Further investigations will be required to identify water quality improvement measures such as wetlands, vegetated swales and bio retention in the remainder of the study area.



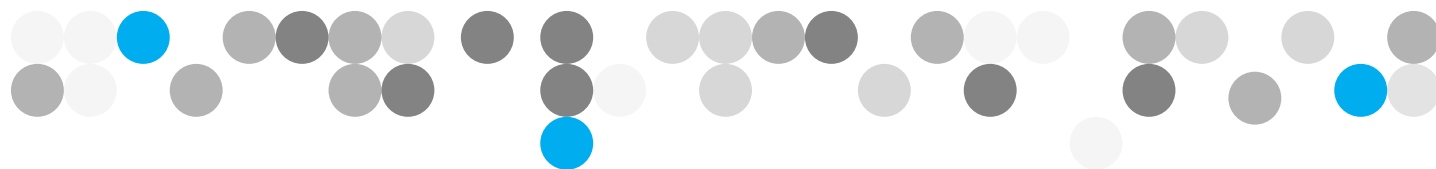
Chris Parks and Barry Chammen, Town of Gawler staff members



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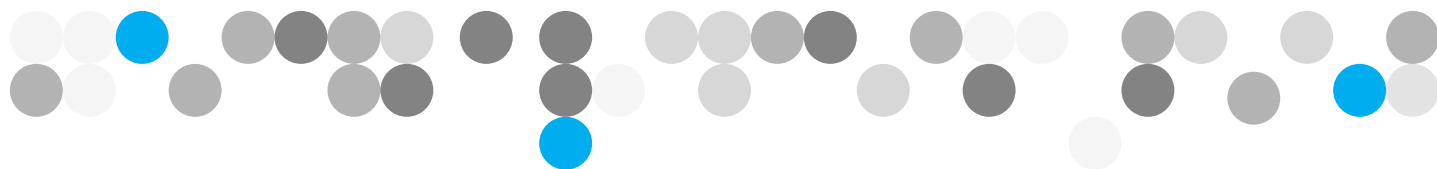


View of Murray Street, Gawler at night



The below chart is a performance summary which indicates the level achieved for each project. Green indicates completed and achieved, yellow indicates partially achieved and in progress and red indicates not achieved and the project is about to commence.

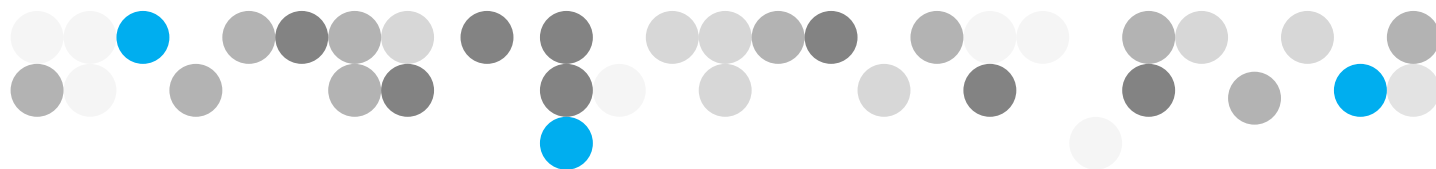
Strategy: Invest in planning related to growth		
Southern Urban Area Stormwater Design & Management	Completed.	
Infrastructure Community Assets Project (ICAP)	Understanding key future development and service issues to inform and produce plans ahead of requirements/demands. Projects underway include: Traffic and Transport Management Plan, Gawler and Surrounds Stormwater Management Plan, Rural Areas Land Use and Infrastructure, Town Centre Master Plan, Community Infrastructure Needs Strategy, Smith Creek Catchment Stormwater Management Plan and the 10yr Capital Works Program.	
Town Centre Strategic Framework	Progressing a funding application for a master planning process for Gawler's Town Centre.	
Investigate Council's Geographic Information System Framework	Investigating the development and maintenance of a Geographic Information System database and other systems. Council is currently developing this framework which includes the human resource component.	
Traffic and Transport Management Plan	Council has commenced preparation of a strategic plan for transport and traffic access and road asset development for a 10-20 year planning horizon.	
Gawler and Surrounds Stormwater Management Plan	The Gawler and Surrounds Stormwater Management Plan is expected to be completed over the next 12 months.	
Milne Road Drain Actions and Opportunities Mapping	The report is expected to be completed by March 2014.	
Youth and Child Friendly Gawler Initiative	Completed.	
Gawler Rivers Flood Prone Areas DPA	Completed.	
Strategic Directions Report	This project is scheduled for completion in the 2013/14 reporting period.	
Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy	This project is scheduled for completion in the 2013/14 reporting period.	
Hillier DPA	A draft Development Plan Amendment was prepared and subsequently released for public and agency consultation in 2012. Council is currently responding to public and agency submissions before finalising its position and forwarding it to the South Australian Government Minister for Planning.	
Strategy: Services and facilities that meet community needs		
Disability Access Toilet - Clonlea Park	This project has been delayed as construction will occur concurrently with the skate park development.	
Refurbishment of Stone Pavilion toilet	Completed.	
Infrastructure upgrading at the Gawler Aquatic Centre	Completed.	



Best possible aquatic facility and programs	Additional programs including School Holiday Learn to Swim and Water Safety programs were developed and successfully implemented. This assisted in an increase in attendance of 12% compared to the previous year.	
Strategy: A local government that is financially viable		
Business Continuity/Disaster Recovery Plan Development	To identify Council exposure to external and internal threats and provide prevention and recovery for the Council IT Systems.	
Information Technology Disaster Recovery Testing	Successful testing of systems recovery in case of major data loss.	
Update Council's Long Term Financial Plan towards achieving a sustainable operating surplus by 2014/15	Completed.	
Asset Management Plan	Completed.	
Facilitate implementation of revised Business Plan template for all Council operations	Completed.	
Paternoster Rd	Project design prepared, site visit undertaken and set out finalised. Due to start construction in June however project rolled over until 2013/14.	
Strategy: An effective transport system		
Public Transport Program 2012/13	Completed.	



Phoenix Plaza, Gawler






Strategic Direction 3

A Strong Community

Council supports community groups to deliver services that address local needs and provide activities for social interaction. Community groups typically have a common set of needs such as access to land, buildings or information which can be assisted through Council.

The performance status of each objective outlined in the 2012/13 Delivery Program is illustrated by the below symbols.

	Completed	11
	In progress	11
	Not commenced or deferred	1



Youth Week urban artists KG and his crew

Outcome 3.1: Well Informed Community

Strategy 3.1.1 - Use Council's resources as a key source of accurate, timely and accessible information for the community

Outcome 3.2: A Safe Community

Strategy 3.2.1 - Improve safety of the public environment

Strategy 3.2.2 - Hazards reduced for the community

Outcome 3.3: A Resilient Community

Strategy 3.3.1 - Council continuity and community resilience in the event of a major incident

Strategy 3.3.2 - Opportunities for youth, aged and disabled participation which aligns with Council's Social and Community Service Strategy (S2.2.2)

Outcome 3.4: An Active Community

Strategy 3.4.1 - Community and visitor use of the town's sport, recreation, open space and walking and cycling paths is more widespread

Outcome 3.5: A Community That is Engaging and Participating (Welcoming)

Strategy 3.5.1 - Volunteering as a critical method for delivering services within our community

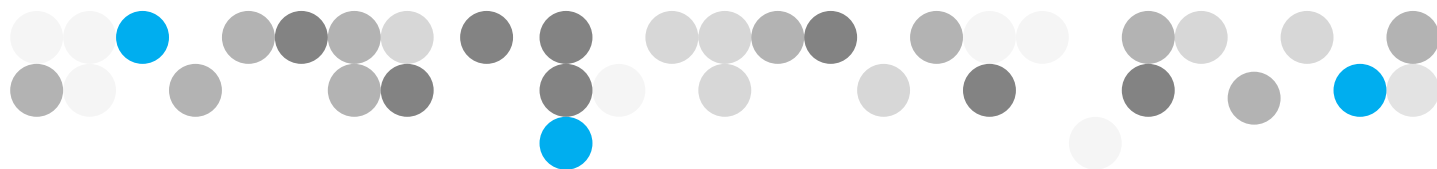
Strategy 3.5.2 - A community that welcomes, informs and involves residents and visitors

Strategy 3.5.3 - A creative arts and cultural program which aligns with Council's Social and Community Services Strategy (S2.2.2)

Strategy 3.5.4 - Good urban design

Strategy 3.5.5 - Community and cultural events as a defining characteristic of the town with Council's role aligned with its Social and Community Services Strategy

Strategy 3.5.6 - Promote and support local and regional tourism initiatives



Performance Summary

Achievements for 2012/13

Fringe Festival Grants Program

The Town of Gawler recognises the contribution that the arts makes to the vibrancy of a community. For the first time this year, Council introduced a grants program to support community groups, individuals and businesses to support events in Gawler for the 2013 Fringe Festival. The grants program has stimulated activity and interest not only the Fringe Festival, but arts as a whole.

Christmas Carols

In 2012 Council hosted the Gawler Carols and funding for this event will continue next year. Council is appreciative to the many community members who worked behind the scenes who make this event possible.

Gawler Public Library joins the state wide One Card Library Management System

Gawler Public Library joined the One Card system on Thursday 6 June 2013. This was the result of six (6) months of intensive planning that included the transfer of some 100,000s of records to the new state wide library management system. Library users now have direct access to over three (3) million library items across South Australian Public Libraries. Daily courier movements have significantly increased as borrowers take good advantage of this increase in service level.

Extension of service at Evanston Gardens Branch Library

After community consultation, the opening hours of the Evanston Gardens Branch Library was extended by an additional four hours per week commencing 12 October 2012. This increase in service was in line with the commitment in the Evanston Gardens Community Centre Business Plan that the branch library would continue to open additional hours each year. The branch library is now open a total of 12 hours on Tuesdays and Fridays. The Mayor officially launched the extended hours as part of the Every Generation celebrations that were held in the branch library on 16 October. Entitled "Something to see @ Evanston Gardens Branch Library" the event highlighted the Library as a sight impaired friendly venue. *View tables and figures relating to the Gawler Public Library on page 43.*

National Youth Week 2013

Two significant family friendly events were held in Gawler during National Youth Week (5-14 April). Gawler's young

people expressed their ideas and opinions at these events which celebrated and recognised their value to the Gawler community. These events involved the Gawler Youth Advisory Committee and local service clubs. Other Youth Week Activities in 2013 included:

- Performing urban artist KG and Blue Light disco
- Fun in the Park and Outdoor Cinema
- Service Club Expo for Young People
- School Break Up Party and Outdoor Cinema
- Hero's Supa Skate Session

Youth Film Festival

The 2012 Film Festival provides a stepping stone for young film makers from our region into the film industry. A public screening evening was held at St Brigids Catholic Primary School and the winner of the Film Festival is pursuing a film career interstate. The event was well supported by film makers and the public.

Gawler Youth Advisory Committee (Gawler Youth AC)

Gawler Youth AC recognises and voices the issues, views and ideas of young people and promotes a positive image of youth within the Gawler community. The Gawler Youth AC aims to serve the community and act in an advisory capacity to the staff and Elected Members of the Town of Gawler to acknowledge the purpose and place of young people in Gawler.

This year, the Gawler Youth AC:

- Played a lead role in advocating for the new Youth Development Officer who was appointed in December 2012.
- Volunteered at the 2013 Australia Day Breakfast, with the Deputy Chair taking out the Young Young Citizen of the Year Award.
- Provided a total of 180 volunteer hours to support and run the 2013 Youth Week activities. Youth Week would not have been possible without this Committee.
- Represented youth on the Child and Youth Friendly Greater Gawler Action Group.

Review Barossa Zone Emergency Centre response procedure

The Town of Gawler, in conjunction with the Mallala, Light Regional and Barossa Councils, completed a review of the procedure for responding to Barossa Zone Emergency Centre activations. The Barossa Zone Emergency Centre is managed by the South Australian Police and becomes operational during times of large scale emergencies. The role of Local Government in the Barossa Zone Emergency Centre



is to support the emergency services, provide local knowledge and resources as required.

Rally SA Event

The Gawler Showground Precinct hosted the inaugural Rally SA Gawler Super Special Stage as part of the Australian Rally Championships. The event held on the night of 24 May involved a course within the Showgrounds and along Patterson Terrace. Numerous community and local sporting organisations assisted in the planning and implementation of the event that will return to Gawler in 2014.

2012/13 Season at Gawler Aquatic Centre

The year's swim season (October to April) at the Aquatic Centre was a great success with the Centre attracting in excess of 50,000 visitors for the first time. There was an increase in the 'learn to swim' and 'water safety' programs with an internal school holiday 'learn to swim' program in January. This complemented the existing VACSWIM and the Swim School program that attracted record enrolments in Term 1, 2013. The Gawler Aquatic Centre hosted three swimming carnivals during the season including the 2013 South Australian Country Swimming Championships. *View table and figures relating to the Gawler Aquatic Centre on page 42.*

Volunteering

The Town of Gawler recognises the significant and valuable contribution that volunteers provide in the delivery of council programs and services for the community. Achievements seen this year include the implementation of the Volunteer Squared database (V2), an on-going long term project and the annual delivery of Volunteer Recognition activity. This activity includes organising National Volunteer Week, International Volunteers Day, an end of year/Christmas celebration and other recognition activities. *View table and figures relating to volunteering on page 41.*

Home Assist and Community Care (HACC)

On Thursday 14 March, 2013, the Town of Gawler held its second Ageing in Style Expo. The aim of the Expo was to showcase the diverse range of activities and services available in the local area, with a primary focus on increasing the connection and participation of the aged within the Gawler community. The event was designed to provide information and advice for seniors and to give them opportunities to try something new.

The Gawler Home Assist and Community Care team continue to provide quality services to older and younger disabled community members. Being located the Elderly

Centre enhances the teams connection with the local community. *View table and figures relating to the HACC program on page 40.*

Emu Crossing / Para Road Evanston

Following the closure of Evanston Primary School and the redevelopment of the former High School into the Gawler and District College (B/12), there has been a significant increase of students crossing Para Road. With some financial assistance from the State Government, Council has installed an Emu Crossing south of the railway level crossing on Para Road to enable students attending the Gawler and District College to safely cross the road during peak arrival and departure times.

Gawler South local area traffic management

The installation for a raised central dividing island on Gawler Terrace (South) at the intersection with Seventh Street has completed the implementation of the recommendations of the Local Area Traffic Management Plan approved by Council. Apart from a need for minor adjustment to the location of the whole line on Fourth Street at the intersection with Fifth Street, this part of Gawler South has been trouble free and residents have been accepting of the revised Traffic Management Plan.

Future Plans

Community Grants

Town of Gawler Community Grants will be re-launched in 2013/14 with a number of smaller grants being consolidated into a single Community Development Grant. The grant aims to stimulate community development and participation through the support of cultural and community projects, events and activities occurring within the Town of Gawler. The co-contribution grants will be provided for projects and activities in the following areas - community development, art and culture, recreation and sport, health and environmental.

Community Plan

Next year Council will develop a 10 year vision for Gawler and invites all community members to contribute their thoughts and views on what this vision might include. To achieve this, Council will roll out a significant community consultation process over the next six months.

Community input is vital to ensure that community aspirations are not only captured but accurately reflected in the development of Councils Strategic/Community Plan. This Plan will be a guide for Council to deliver the services and programs that will create a

town and community that residents want to live, work and play in.

Regional Health Plan

In partnership with the Mallala, Barossa and Light Regional Councils the Town of Gawler will develop a Regional Health Plan. The Plan will assist the Councils and other agencies through collaborative partnerships to provide efficient and effective health related services across the region.

Youth Development Plan 2013-2018

Youth development provides young people with positive opportunities to enhance their capacity and affirm them as active and valuable citizens. Through consultation with young people, youth service providers, parents and other interested parties, this Plan will provide clear direction for Youth Development in the town. The plan had been drafted, ready for community consultation by June 2013.

Gawler Youth Advisory Committee

During 2013/14 the Gawler Youth AC will contribute monthly to the NOW Generation Column in the Bunyip. The column will be written by a Gawler Youth AC member who will report on youth related topics. The Youth Shak will soon be open after school for year 7 – 12's to hang out, have fun and relax.

To engage youth, it is important to connect on their platforms. Gawler Youth AC will establish a Facebook presence to allow a mutual space for young people to share ideas, concerns, receive information and find out what's going on in Gawler for youth.

Sportsperson Sponsorship Program

This program will be established next year to recognise and encourage the achievements of young Gawler residents aged 12-25 who represent sport at a State or National level.

Youth Film Festival

Based on the success of the 2012/13 Youth Film Festival, a second Festival is planned for next year. The Festival will celebrate the creativeness and skill of our young filmmakers and provide an opportunity to showcase their work to the community at a public screening.



Youth Advisory Committee Wrights for Rights workshop



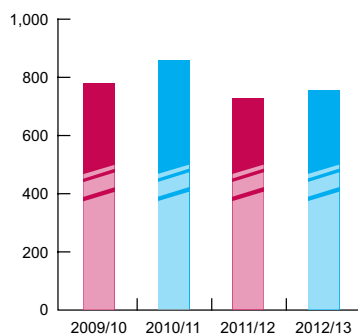
Gawler Home Assist and Community Care Program

	Financial Year			
	2009/10	2010/11	2011/12	2012/13
Consumers	794	839	763	788
Hours	9,750	10,075	9,228	9,654

Notes

1. Data is at 30 June for each financial year
2. Number of Services

Gawler Home Assist and Community Care
Number of Consumers



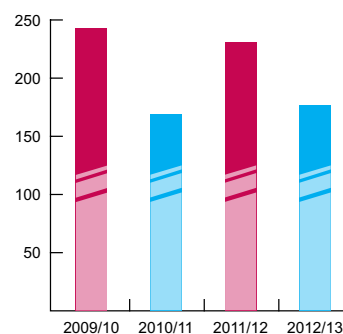
Dog and Cat Control

	2009/10	2010/11	2011/12	2012/13
Dogs Registered	N/A	4567	5353	5181
Dogs Impounded	245	167	238	175
Dogs returned to owners	167	109	159	47
Dog attacks	16	13	23	24
Dog harassments	9	1	6	Nil
Dog Barking Complaints	19	12	99	43
Feral Cat Complaints	26	24	32	30
Roosters/Poultry Complaints	4	4	4	2

Notes

1. Data is at 30 June for each financial year

Impounded Dogs
Returned to Owners



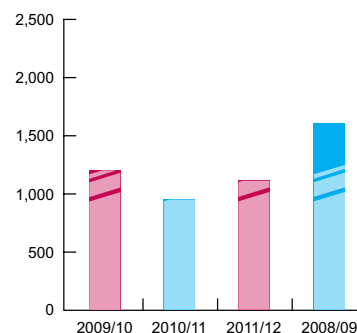
Parking Infringements/Cautions and Abandoned Vehicles

	2009/10	2010/11	2011/12	2012/13
Parking Infringements Issued	1,285	988	1,234	1,671
Parking Cautions Issued	12	15	24	17
\$ Value of Parking Infringements issued	\$66,940	\$53,626	\$84,087	\$117,998
Abandoned Vehicles Impounded pursuant to LGA 1999	3	5	6	1

Notes

1. Data is at 30 June for each financial year
2. Figures dropped due to staff resignations in the inspectorial area and length of time to refill the positions

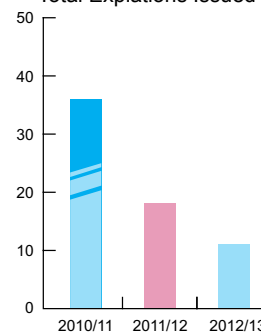
Parking Infringements Issued



Fire Prevention Statutory Charges

	Notices Issued	Expiations Issued	Properties Slashed	Expiations Total Value	Contractor Slashing Cost /Admin Fee Total Value - Residential
2010/11*	-	36	36	-	-
2011/12	267	19	19	\$5,515.00	\$3,450.00
2012/13	199	11	11	\$3,465.00	\$1,640.00

Fire Prevention Statutory Charges
Total Expiations Issued

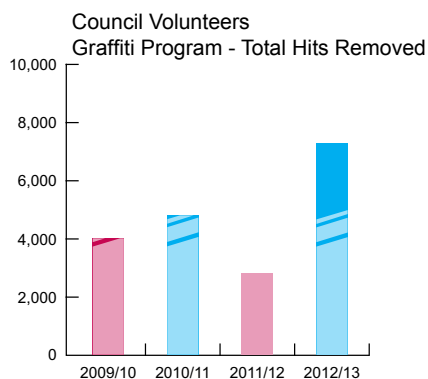


Notes

1. Data is at 30 June for each financial year
2. *Inconclusive statistics, new system was put in place for 2011/2012 and will be utilised for 2012/2013

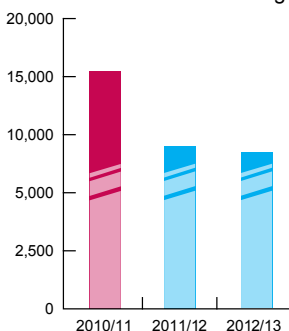
Council Volunteers

Graffiti Removal Program - Total Hits Removed			
2009/10	2010/11	2011/12	2012/13
4,027	4,880	2,837	7,297



Council Programs - Total Hours			
2009/2010	2010/11	2011/12*	2012/13
18,737	15,439	8,986	8,065

Council Volunteers
Total Hours - Council Volunteer Programs



Notes

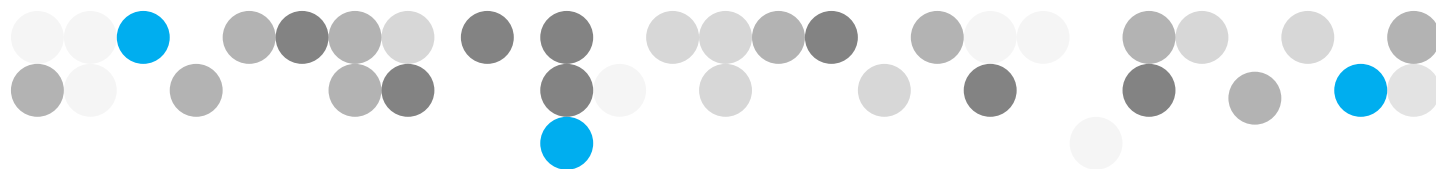
1. Data is at 30 June for each financial year
2. *Greater efficiencies and streamlined activities developed in some programs which has resulted in a reduced requirement for volunteer hours
3. *Some programs have either ceased, or have been reduced or on hold



Graffiti Removal



Volunteer Development Officer Kellie Stuart with volunteer Val Woodrow

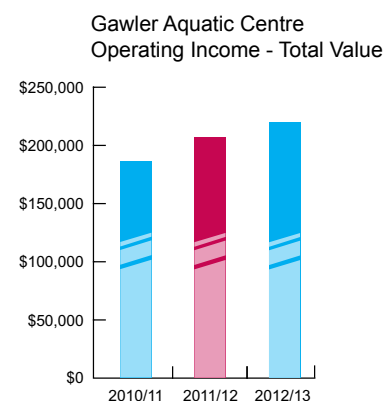


Gawler Aquatic Centre - Number of Visitations and Operating Income

Financial Year	Number of visitations	Hire Fees Income	Canteen Sales Income	Swimming Lessons Income	General Entry & Passes Income
2010/11	n/a	\$30,697.71	\$49,413.12	\$38,494.55	\$79,451.79
2011/12	49,270	\$34,280.00	\$57,583.00	\$39,730.00	\$77,643.00
2012/13	55,182	\$29,986.00	\$61,398.00	\$44,945.00	\$90,546.00

Notes

1. Data is at 30 June for each financial year

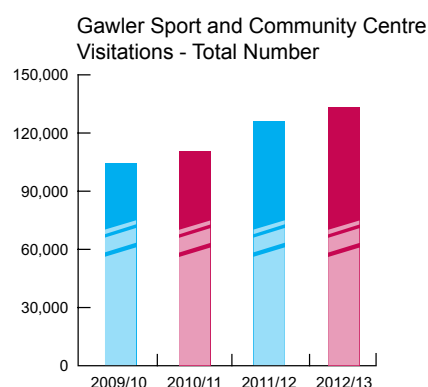


Gawler Sport and Community Centre - Visitation

Facility Attendance	2009/10	2010/11	2011/12	2012/13
	104,230	110,225	125,000	139,000

Notes

1. Data is at 30 June for each financial year

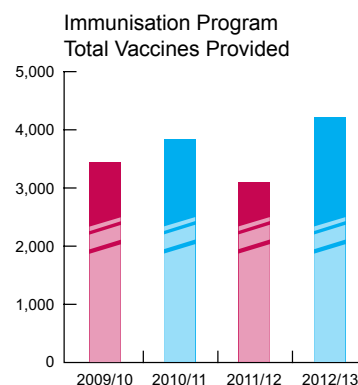


Immunisations Administered

Financial Year			
2009/10	2010/11	2011/12	2012/13
3,465	3,890	3,226	4,328

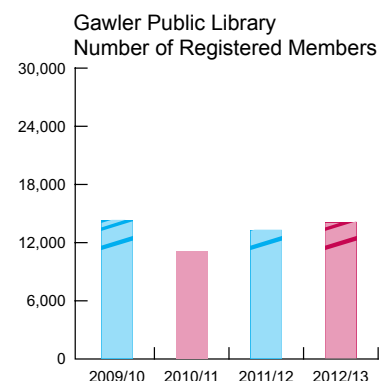
Notes

1. Data is at 30 June for each financial year



Library - Number of Library Users & Visitations

Financial Year	Number of registered Library users	% Gawler residents	Number of Visitations (people entering library)	Main Library Visits	Evanston Gardens Community Centre Branch Visits	Website Hits
2009/10	14,428	64%	83,544	83,544	n/a	37,690
2010/11	11,724	55%	82,403	82,165	238 (Branch Library opened 31 May)	45,846
2011/12	13,288	51%	80,424	74,891	5,533	45,453
2012/13	14,352	60%	67,534	60,642	6,892	55,007



Notes

1. Data is at 30 June for each financial year

Number of library users – have reduced as a result of audit requirements to remove user details from our system once they have become inactive (not used the library in the past 3 years). The library management system was adapted to annually purge inactive users in 2009/10. Gawler still exceeds the national standard of 50% of population using the library and currently has 13,288 registered users. More recently, the library has changed registration to capture library users who do not borrow books but still use library services (eg internet users). We have an expectation of seeing our numbers continue to rise.

Number of visitations – have reduced due to a number of factors:

- Impact of the LINK network where residents from four neighbouring Councils can now use our library without having to visit our site
- Increased use of online services to browse the collection and then reserve
- Reduced programs and promotions to encourage groups (school children, service groups, tourists) into the library – especially noticeable with school holidays and special events.
- Redesign of the library with less movement of staff across main entrance
- Severe space limitations prevent groups meeting in the library
- Use of alternate sites (eg meeting room, Institute foyer) not yet being captured into statistical count.

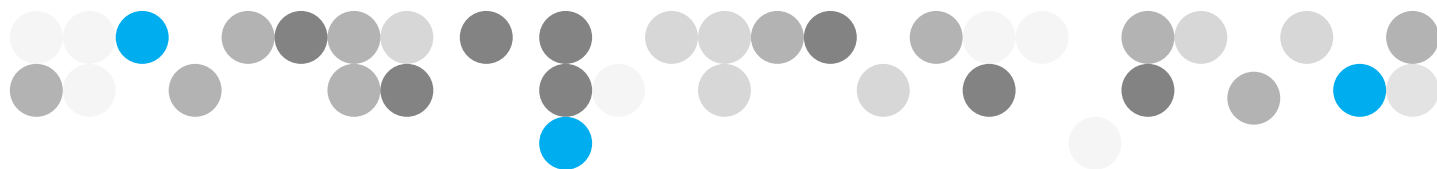


Mellissa Semmler, Carmel Tajnikar, Nola Cavallaro, Anne Richards, Heather Iveson, Kay O'Brien, Helen Henessay, Lyn Jones, Annette Hoff, Melina Healey and Melinda Kennedy celebrate the One Card launch



The below chart is a performance summary which indicates the level achieved for each project. Green indicates completed and achieved, yellow indicates partially achieved and in progress and red indicates not achieved and the project is about to commence.

Strategy: A well informed community		
Planning Development Application Public Web Access	Provide residents with up-to-date, accurate information regarding Development Applications.	
Social Media Policy	Social Media Policy underway in 2013/14.	
Gawler Youth Advisory Committee	Completed.	
Provide Home Assist Services to aged and disabled	The Gawler Home Assist and Community Care team continue to provide quality services to older and younger disabled community members.	
Extension of service at Evanston Gardens Branch Library	Completed.	
Gawler Visitor Information Centre	To contribute to the economic development of the Town of Gawler.	
Strategy: A safe community		
Support ongoing delivery of preventative graffiti programs (rapid removal & educational program)	Over the course of the year Council staff and volunteers work to remove the amounts of graffiti that have accumulated around the neighbourhood.	
Implementation Gawler South Local Area Traffic Management	Completed.	
Immunisation Services	Provision of ongoing services relating to immunisation including public clinics and the school based Program.	
Inspectorial Services	Ongoing services include law enforcement, animal management, parking compliance, fire prevention and unsightly premises.	
Strategy: A resilient community		
Review Barossa Zone Emergency Centre response procedure	Completed.	
Strategy: An active community		
Continuous improvement of hires for best service at the Gawler Sport & Community Centre	Additional programs and hire groups have been incorporated into the activities provided at Gawler Sport and Community Centre resulting in an increase in attendance during the 2012/13 financial year compared to the previous year. This is an ongoing operational requirement.	
Increase fitness programs, day usage and commercial hire space	There has been an increase in the utilisation of the Gawler Sport and Community Centre during all times, including day usage with additional external hire organisations including fitness and community service providers. This is an ongoing operational requirement.	
Gawler Public Library joins the state wide One Card Library Management System	Completed.	
2012/13 Season at Gawler Aquatic Centre	Completed.	
Strategy: A community that is engaging and participating (welcoming)		



Support the engagement of volunteers	Work continues to be undertaken across all Council programs.	
Support the ongoing engagement of community volunteers	Via the Volunteer Resource Centre. The Volunteer Resource Centre Business Plan adoption and 90 referrals per annum.	
Contribute to Councils Arts and Cultural Program	Conducted the Gawler Poetry Competition and commenced the Gawler Story Competition which will be completed next year.	
Fringe Festival Grants Program	Completed.	
Christmas Carols Event	Completed.	
National Youth Week 2013	Completed.	
Youth Film Festival & Film Making Workshop	Completed.	
Rally SA Event	Completed.	



Councillors Barry Neylon, Karen Redman, Paul Koch and David Hughes enjoying the Rally SA Event






Strategic Direction 4

Manage natural and built environment

Gawler's identity is directly linked to the town's impressive collection of historic private and public buildings and the river system and adjoining parklands. The community also has an expectation that Council will improve both environmental and recreation outcomes from open space and community facilities.

The performance status of each objective outlined in the 2012/13 Delivery Program is illustrated by the below symbols.

	Completed	15
	In progress	26
	Not commenced or deferred	4



Town Hall lamp and crest

Outcome 4.1: Innovative Urban Planning

Strategy 4.1.1 - Leadership and opportunity for creative development solutions with local input

Outcome 4.2: Good Quality Open Space that Responds to Community Needs and Attracts Use

Strategy 4.2.1 - An Open Space Strategy that identifies current needs and influences future development

Strategy 4.2.2 - Disposal of Council land with limited community function or benefit

Outcome 4.3: Sustainable Asset Management

Strategy 4.3.1 - Roads, footpaths and bike trails maintained at a level of service that is acceptable and which the community can afford

Strategy 4.3.2 - Infrastructure assets at a level of service that is acceptable and which the community can afford

Strategy 4.3.3 - Property assets at a level of service that is acceptable and which the community can afford

Strategy 4.3.4 - Historical and Culture assets managed in ways that are acceptable and which the community can afford

Outcome 4.4: A Better Environment

Strategy 4.4.1 - Minimise water use

Strategy 4.4.2 - Improve the natural and built environment and promote community awareness and participation

Strategy 4.4.3 - Reduce energy and resource use in relation to Council's assets and operations

Strategy 4.4.4 - Reduce waste to landfill and increase diversion of recyclables, organics and hazardous materials

Performance Summary

Achievements for 2012/13

Energy audits

In November 2012 Energy Efficiency Audits were undertaken at eight (8) of Council's largest sites to identify opportunities to reduce greenhouse gas emissions and running costs. The audits identified significant energy reductions were possible by implementing a variety of measures. Council has been successful in obtaining funding from the Australian Government to implement many of the energy efficiency measures identified including lighting modifications, time control on appliances and changes to heating and cooling equipment.

Air Conditioner Replacement Program

Council has a significant number of air conditioners that require ongoing maintenance and replacement. To assist Council to decide when the air conditioners should be replaced, an audit was undertaken in 2011 to establish age, condition and replacement year. This year, four (4) air conditioners were replaced at the Elderly Centre with energy efficient models that also included pre-set temperature control to further improve the environmental performance of the units.

Structural Repairs - multi level car park

As part of its maintenance regime Council contractors undertook minor repairs to cracking on the edges of the floor slabs on the upper levels of the Multi Level Car Park. Repairs to 10 slab / balustrade connections was completed.

Replacement of taps to mixers

To reduce its use of water Council replaced existing taps with chrome finished, self-closing, delay tap faucets, with push down timed flow control and automatic shut off function in various Council buildings.

Energy and Greenhouse Gas Emissions Inventory Report

In May 2013 an Energy and Greenhouse Gas Emissions Inventory Report was completed for the 2011/12 Financial Year. The report identified the largest energy consumption and emissions generating activities by Council are:

- Electricity
- Fuel
- Waste

Replacement of single flush to dual flush toilets

Council swapped single flush toilets to dual flush toilets at the Town Hall, Sport and Community Centre and Dead Mans Pass Reserve.

Town Centre / Alternate Heavy Vehicle Route Pavement Upgrade - Stage 2

This project covered Reid Street, Light Square and Cowan Street. The scope of work included the upgrade of pavements for heavy loadings, the realignment of kerb/gutters to accommodate heavy vehicle turning circles and the upgrading of pedestrian access and crossing. Traffic Management design work for the Alternative Heavy Vehicle Route Stage 2 was completed in 2012/13. Construction phase will commence in 2013.

Clean Up Australia Day

As in previous years the Town of Gawler participated in Clean Up Australia Day 2013. Council assisted registered community groups participate on the day by picking up and disposing of the rubbish collected. Council looks forward to the 2014 event and providing ongoing support to the community to keep Gawler free of rubbish.

Asbestos inspections

In April 2013 Council engaged contractors to undertake inspections of Council owned buildings that contain asbestos. This work is a regulatory requirement of the Work Health and Safety Act 2012 ensuring Council buildings are maintained in a safe manner for all users and occupants.

Implementation of a Asset Management Information System

In 2012/13 the AssetMaster Asset Management Information System (AMIS) was implemented for the management of Council infrastructure assets. The system provides essential asset information output for effective management of risk with optimum infrastructure maintenance and/or refurbishment. The system records the physical attribute of an asset, information such as condition, valuation and any maintenance or other activity carried out on the asset. The system manages both the physical and financial data of assets enabling reports to be prepared for the Asset Manager and the Finance Department. Currently roads, footpaths, kerbing and stormwater asset data is recorded in AssetMaster. Other asset classes: bridges, culverts, roundabouts, buildings, and open space will be progressively entered into the AMIS data base.



The AMIS is also be used to carry out all revaluation, capitalisation, disposal and depreciation processing of infrastructure assets recorded in the system.

Annual Rubble Re-sheeting Program - Ormsby Road

Council completed rubble re-sheeting of approximately 4,200m² of unsealed road this year. Outcome of works provided a safe trafficable road surface that will be easily maintained to acceptable service levels. Scope of the works included clearing of silt and debris from the watertables, pegging alignment of roadway, ripping and watering of the existing road surface and the spreading, grading, watering and compaction of rubble to a depth of approximately 100mm.

Annual Asphalt Road Resealing Program 2012-13

The Town of Gawler has a requirement to maintain the structural integrity of the asphalt sealed roads within the Council area to a trafficable standard that is acceptable to the community and affordable to Council. The scope of the work requires planning of the surface asphalt and resurfacing with 30mm deep new asphaltic. The road sections resealed during 2012-13 are:

- Barnet Street - between Warhurst Street and Hillier Road
- Para Road - between roundabout and railway line
- Sixth Street - between Adelaide Road and 4th St (including 4th St intersection)
- Ayling Street - between Redbanks Road and Bright Street
- Bright Street - between Ayling Street and Treloar Street (including junction of Treloar St)
- Melaleuca Drive - between Cheek Ave and the bend

Gawler River (Gosford Street) Stormwater Outlet Rehabilitation Project

The rehabilitation of a badly eroded Gawler River stormwater outlet servicing Gosford Street near the old Roseworthy Rail Bridge was completed successfully in late 2012. Work was carried out on time and within budget allowing the mulching and planting out of the reinstated river slope to occur early spring 2013. The project was inclusive of installing a trash rake on the new outlet structure.

Food Forest / Gawler River Bank Rehabilitation

This rehabilitation project was required to correct a serious erosion issue for the Gawler River at the Food Forest Site. The bank erosion had deteriorated and any future flood event would have caused further serious erosion of the river bank. On behalf of the Natural Resource Management (NRM) Board Council

commissioned a specialist consultant to design a bank rehabilitation and stabilisation solution that would ensure future erosion issues were eliminated. Council staff negotiated a partnering and funding arrangement with the NRM. The project was successfully carried out by the use of a combination of subcontractors and Council's own operational crews. Work commenced late summer 2013 and was completed within time and budget. Work was inclusive of slope reinstatement, placement of armour rock and replanting the slope in consultation with the local property owner.

Cooper Road stormwater erosion control

This project will eliminate water erosion and scouring to the existing road reserve and to permit all weather access to residential properties.

Detailed scope of works included the realignment of existing watertables and driveway entrances and hand placement of geotextile fabric and rock. Minor earthworks included re-laying of indirect residential water services and the re-seeding of shoulder sections and minor rubble re-sheeting of the roadway surface.

Clonlea Reserve stormwater outlet erosion works

This rehabilitation project was required to correct a serious erosion issue for the Gawler East Stormwater Outlet within Clonlea Reserve. The erosion was at a stage that significant River Gum trees were being threatened and a high level of silt contamination was entering the North Para River. Council staff negotiated a partnering arrangement with the local NRM Board and a joint funding arrangement on a 50/50 cost share basis was agreed to. The project was successfully carried out by Council's own operational crews and was completed within time and budget. Work was inclusive of slope reinstatement, removal of woody weeds, replanting of slopes construction of settlement pond, rock chute and installation of trash rake.

Development Application information

Council's planning department has assessed and approved a number of major development applications within Gawler which reinforces the area's significance as a growth area within the state. Major developments that were either in application form or involved on-ground works this year include –

- | | |
|------------------------|-----------------------------|
| • Orleana Waters | • Martindale |
| • Aspire | • Southern Cross Care |
| • Gawler Green | • Trevu |
| • Springwood | • Gawler Aged Care Cottages |
| • Old Spot Hotel | |
| • Urban Tree Fund | |
| • Aged Care Facilities | |



Also, weekly Development Application overview sheets have been developed and are now placed on the Town of Gawler website every Monday afternoon. These sheets list the progress of all applications of significance being assessed by Council at any given time. In addition, a review of the way in which regulated and significant tree development applications are processed occurred, which has resulted in all applications for the pruning and removal of such trees to be assessed first by an independent arboriculture expert.

Further, a development application fast track process is now under development, and once finalised will allow high-volume applicants to undertake a standardised self-check list of their development application (for planning consent) in new development areas. This then allows quicker processing of the development application by Council. *View tables and figures relating to development applications on page 52.*

New Development Assessment Panel (DAP)

A new development assessment panel was appointed by Council in May 2013. A much larger response than normal was had from the expression of interest process, given the much wider level of promotion that this recruitment process had. This followed a new selection process, which allowed greater analysis of an applicant's skills and qualifications. The new DAP members are –

- Mr Bruce Ballantyne (Presiding Member)
- Mr Graham Brookman
- Ms Fleur Bowden
- Mr Simon Zeller

We would also like to acknowledge the dedication and commitment of members of the Development Assessment Panel whose term finished this year. Those members are:

- Mr Roland Chatterton
- Ms Sharon Jardine
- Ms Patricia Dent OAM
- Mr Malcolm Ballinger
- Cr Adrian Shackley

Future Plans

Gawler Bridge Minor Structural Repairs Program 2012/13

Tenders were called in June 2013 for minor repairs to the Gawler Bridge. Repairs are expected to be undertaken in September 2013.

Gawler Going Green

Gawler Going Green is a project funded under the Australian Government Community Energy Efficiency Program. The project will implement the recommendations from the energy audits undertaken in 2012 and will include a component of community education relating to energy efficiency. Gawler Going Green will be implemented over a 2 year period with the project to commence in early 2014.

Local Government Energy Efficiency Program

In 2013/14 Council will work with the Willaston Football Club and the Gawler Bowling Club to install energy efficient solar hot water systems on these sites. These works are being funded under the Australian Governments Local Government Energy Efficiency Program and will result in lower operating costs for the clubs and reduced greenhouse gas emissions.

Establish Recreational Precinct – Reid Reserve

The South Australian Government granted Council \$500,000 for a shared path under the Open Space initiative.

The objective of this project is to deliver a community reserve which will allow passage from the surrounding Reid development by foot or cycle to the main shared path that links the rest of the town, this will also link the Stuart O'Grady cycle path with the Gawler Urban Rivers shared paths which will eventually link the Jack Bobridge cycle path to form a connection through to the Barossa.

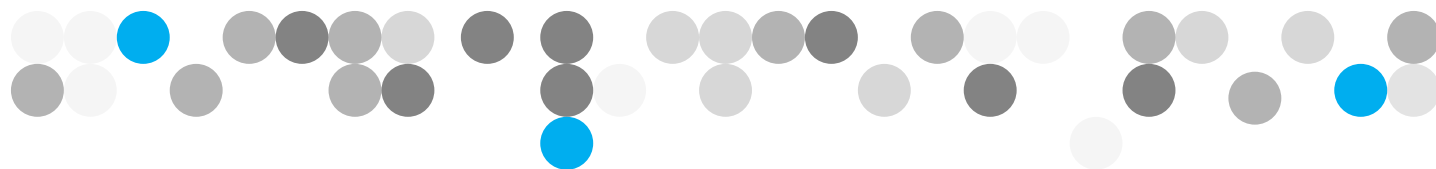
The community will be engaged through the public consultation process in accordance with Council's Policy which will provide direction for landscape, passive cycle circuits for all ages, and some open space facilities.

Rehabilitation of river bank – North Para River

To stop further erosion of the river bank at this site minor reshaping work will be undertaken, followed by lining and placement of armour rock. The upper slopes and surrounding side areas will be replanted to protect from future erosion issues.

Elliot Goodger Memorial Park (Willaston Oval) Stormwater Drainage Project

Installation of approximately 223m of new pipe and construction of a water retention basin adjacent the oval to alleviate water lying in the area was completed. This work will be followed by regrading the existing car park and pathway.



Murray Street Upgrade Stage 4, 5, 6 and 7

Council engaged engineering consultants to finalise the design for Murray Street intersection with Calton Road and a call for tenders occurred to complete this work. Upgrade of Murray Street is underway with the construction of underground stormwater, footpath, kerbing and installations of two (2) pedestrian refuges.

Gawler Mill Inn (Adelaide Road) Major Bridge Repair and Maintenance

Council engaged qualified contractors to carry out repairs to the bridge as identified in a structural inspection carried out this year. Work will commence in September 2013.

Demolition of Grandstand

Council previously had it its budget to demolish the grandstand at Gawler Oval due to safety concerns, this project was put on hold pending the outcome of the funding submission by Greyhound Racing SA to revitalise their facilities. It is now intended to demolish the grandstand within the 2013/14 budget.

Animal Management Plan

In 2013/14 Council will commence development of its Animal Management Plan. This Plan will guide animal management within the Town of Gawler until 2017. The Plan must cover dogs and cats however it will also include other types of animals such as feral pigeons or other pests that are having a significant community impact.

Development Assessment

Investigations and costings into the introduction of an electronic lodgement system for Development Applications will occur. This will allow applicants to lodge Development Applications, and pay fees remotely at any time. This has the potential to provide greater efficiencies to Council, through easier record-keeping and less time-consuming lodgement processes.

Further, a review to create a more effective building assessment process is proposed, to ensure all statutory building inspection obligations are met, providing a high-level and responsive building rules assessment process. In a similar vein, a review of the local heritage service contract has occurred, which will enable a new tender to be issued next year.

The level of delegations to staff will be reviewed, to ensure that they reflect current community expectations and to determine the various impacts on workloads posed by delegation levels. Similarly, the streamlining of

the Land Management Agreement (LMA) process is seen as an important issue, given the many LMA's Council deals with each year. A review will be undertaken to determine the best and most effective approach for the development of and alterations to LMA's.

Finally, customer contact methods will be improved, including response times. Systems will be developed to better record and take note customer contact, to ensure that customers queries are followed up or referred to the relevant sections of Council.

Gawler Water Reuse Project

Gawler Water Reuse Project will harvest urban stormwater into wetlands where it will be cleaned, prior to being injected into an aquifer for storage. The water will then be extracted for supply to be delivered to Council reserves, sports fields, school ovals and for use in industrial areas.

The Project benefits and objectives are to:

- reduce the demand for potable water by up to 800 ML/yr
- reduce the impact of urban runoff on local waterways and ecosystems, and
- improved amenity of community ovals and sports fields.

The reused water will provide high quality irrigated urban environments which foster outdoor activity with associated health benefits. Reduced cost demand on the Council's budgets provide a range of water benefits which further enhance social well-being.

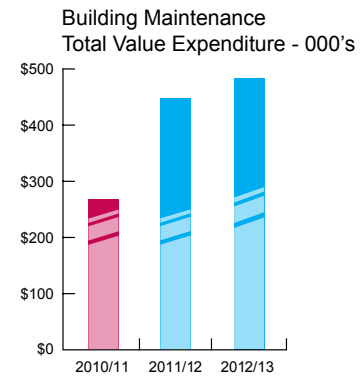


Maintenance costs on all Council owned Buildings and leased Premises

Year	2010/11	2011/12	2012/13
Costs	\$360,176.28	\$454,948.88	\$480,241.34

Notes

1. Data is at 30 June for each financial year



Annual Rubble Re-sheeting Program - Ormsby Road



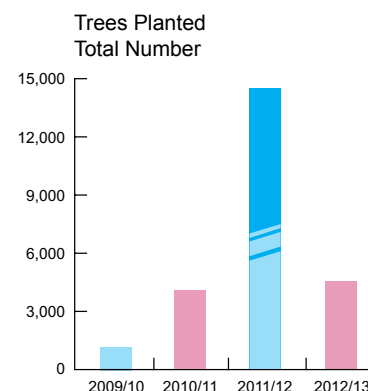
Trees Planted

Planting of trees, shrubs, ground covers and grasses			
2009/10	2010/11	2011/12	2012/13
952	4,065	14,600	3,200

Notes

- Data is at 30 June for each financial year
Numbers in 2009/10 are low mainly due to the drought.
The 2010/11 was the start of the revegetation project around the river corridors.
The high planting numbers of trees, shrubs, ground covers and grasses in 2011/12 (approximately 14,600) is due to money from grants for Urban Rivers Biodiversity Project along the walking trail.

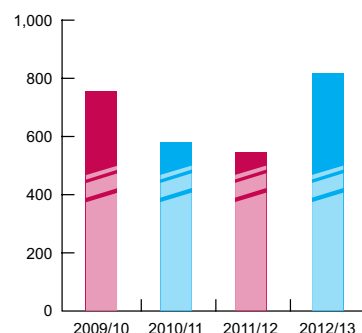
The Town of Gawler continues to develop and enhance its biodiversity with various plantings in the areas of streetscape, walking trails and river corridors.



Development Approval Statistics

Year	Development applications received	\$ Value of Development	Land Division Consents Issued	Development Approvals Issued	Building consents issued
2009/10	760	272,956,473	19	628	263
2010/11	688	271,385,886	41	606	291
2011/12	654	120,835,190	33	548	244
2012/13	814	263,229,009	49	634	246

Development Applications Received

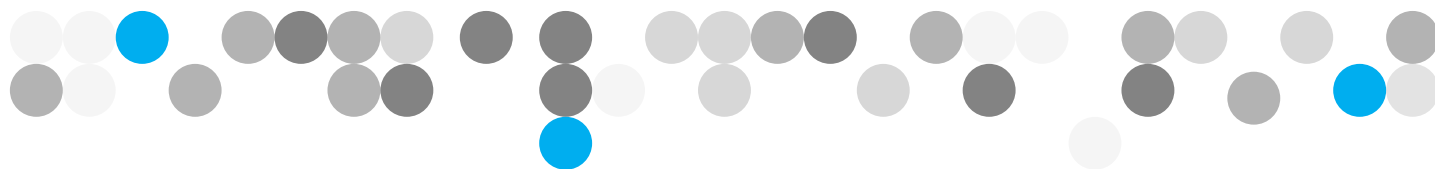


Notes

- Data is at 30 June for each financial year



Gosford Street Stormwater Outlet Rehabilitation Project

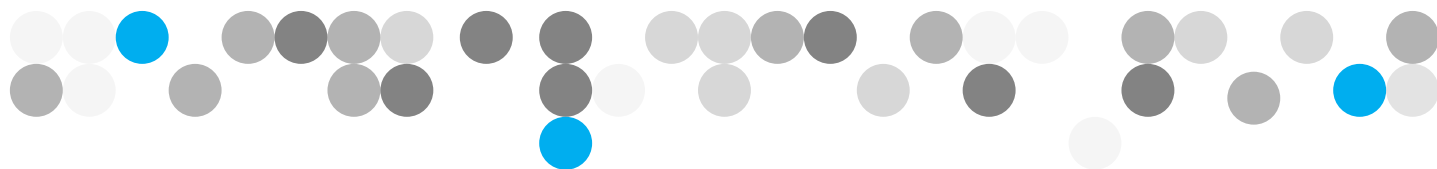


The below chart is a performance summary which indicates the level achieved for each project. Green indicates completed and achieved, yellow indicates partially achieved and in progress and red indicates not achieved and the project is about to commence.

Strategy: Innovative urban planning		
Regulated trees	Completed.	
Development Assessment – planning	Improve efficient processing of development applications (planning), through use of checklists and improved internal processes.	
Development Act inspections	Carry out inspections of all swimming pools in the area and all legislated building site inspections.	
Responding to Development Assessment customer queries	Implement systems to track, monitor and record customer queries to the Development Assessment section.	
Strategy: Good quality open space that responds to community needs and attracts use		
Mowing	An estimated 214ha of reserves is mowed within Council including sporting grounds, irrigated park and natural reserves.	
Clonlea reserve erosion control	Completed.	
Street tree maintenance	The Arboriculture Team maintains all street trees, including removal of dead wood and dangerous branches, low foliage and formative pruning.	
Park tree maintenance	Council undertakes regular maintenance to ensure our park trees remain healthy and can be enjoyed by all.	
Playground maintenance	Twelve playgrounds are inspected, audited and maintained on a monthly basis.	
Strategy: Sustainable asset management		
Annual Asphalt Road Resealing Program	The Town of Gawler has a requirement to maintain the structural integrity of the asphalt sealed roads within the Council area to a trafficable standard that is acceptable to the community and affordable to Council.	
Existing Footpath Reseal Annual Program	Ongoing project to reseal existing footpaths was completed.	
Kerb and gutter renewal	280m of kerb and gutter replaced. Note: Project delayed/reallocation to Adelaide Road.	
Footpath maintenance	700m ² of footpath has been maintained including potholes and small sections.	
Kerb and gutter maintenance	800m has been replaced due to damage.	
Road grading	81km of un-constructed road maintenance has been conducted.	
Stormwater drainage maintenance	Cleaning of gross pollutant traps and drainage systems.	
Asset Management Program and Implementation	Asset Management Software system operational.	



Manage Gawler Heritage Collection	Action plan is yet to be actioned, Ongoing	
Indigenous Land Use Agreement	Council commenced deliberations relating to becoming a signatory to the Indigenous Land Use Agreement and will finalise its position in August 2013.	
Murray Street Footpaths Upgrade Stage 3 Completion	Completed.	
Cooper Road stormwater upgrade	Completed.	
Upgrade Alternate Heavy Haulage Route Stage 2	Traffic management design and community consultation for the Alternative Heavy Vehicle Route Stage 2 was completed in 2012/13. Construction completed September 2013.	
Murray Street Stage 4	This project involves the upgrade of the western side of Murray Street between Calton and Bridge Streets. Implementation is underway and is expected to be completed shortly.	
Gosford Street stormwater outlet Rehabilitation	Completed.	
Gawler Bridge minor structural repairs	Project to be completed by September 2013.	
Disability access toilet at Clonlea Park	This is a part of the skate park refurbishment. Awaiting outcomes of the skate park project.	
Roof repair/replacement at South Gawler Squash Court and Gawler Central Clubroom	Completed.	
Custom wood internal walls passage to Youth Shak	Completed.	
Structural repairs - multi level car park	Completed.	
Air conditioner Replacement Program	Ongoing implementation.	
Strategy: A better environment		
Introduce power saving initiatives in relation to computer/server/printer use	Reduce power consumption used by computers, servers, printers. All PC's are shutdown automatically at night.	
Electronic distribution of Council documentation	Use of Council Portal by Elected Members for electronic distribution of Council documentation as and where possible. All minutes of Council's meetings distribute electronically.	
Commence review of the Environmental Management System.	Review of Environmental Management System not commenced.	
Explore opportunities to minimise green house gas emissions and commence actions and initiatives to minimise emissions.	Identification of emissions minimisation opportunities commenced.	
Energy Audits	Completed.	



Clean Up Australia Day	Completed.	
Establish recreational precinct - Reid Reserve	Secured South Australian Government funding and other funding initiatives. Project continuing into the 2013/14 budget with community engagement and implementation.	
Food Forest Gawler River Bank erosion rehabilitation	Completed.	
Gawler Aquatic Centre pipe replacement	Council identified pipe leakage at the Gawler Aquatic Centre. Pipe will be replaced prior to 2013 swim season.	
Gawler Water Reuse Scheme	The reused water will provide high quality irrigated urban environments which foster outdoor activity with associated health benefits, reduced cost demand on Council's budget.	
Replacement of taps to automatic Mixers - various buildings	Completed.	
Replacement of single flush toilets to dual flush - various buildings	Completed.	
Environmental services	Provision of ongoing services relating to the natural environment including waste, energy, biodiversity and water.	



View from the multi story carpark






Gawler Bridge



Strategic Direction 5 Organisational Excellence

The potential for rapid growth and reform around service delivery will require efficient and well managed Council programs that are adequately resourced and underpinned by strong Council governance.

The performance status of each objective outlined in the 2012/13 Delivery Program is illustrated by the below symbols.

	Completed	9
	In progress	15
	Not commenced or deferred	0



Marie Bickley Senior Customer Services Officer

Outcome 5.1: Sustainable Financial Management

Strategy 5.1.1 - Prudent financial management with performance improvements over time

Strategy 5.1.2 - Partnerships that facilitate linkages between service providers, adjoining Councils, other spheres of Government, developers and other stakeholders

Strategy 5.1.3 - Balance service demand with available resources

Outcome 5.2: Creating A Future

Strategy 5.2.1 - Leadership around key local government and community issues with long-term strategic decision making underpinning all significant decisions

Outcome 5.3: Responsible Government

Strategy 5.3.1 - A system of an administration and elected body representation which communicates with and represents the diverse views of the community and delivers public value

Outcome 5.4: Good Administration

Strategy 5.4.1 - Policies, practices and procedures to deliver excellent customer service and open decision making

Strategy 5.4.2 - Apply best-practice in ensuring Council's legal interests are protected, risks are minimised, policies are regularly reviewed and effective, purchasing is fair and equitable, and the workplace is fair and safe

Strategy 5.4.3 - Responsive customer services (external and internal)

Performance Summary

Achievements for 2012/13

Financial performance

The operating result for the 2012/13 financial year was a deficit of \$120,000 which was substantially less than the adopted budget forecast result of \$2.559M.

Consequently, Council has successfully eliminated its recurrent operating deficits of nearly \$3m (which occurred in the 2009/10 and 2010/11 financial years) within the space of two financial years.

This result has ensured that the Council's recurrent financial operations have returned to a financially sustainable basis.

Comparative performance (for the 2011/12 financial year)

Using historical data sourced from the SA Local Government Grants Commission, the Council continued to compare its financial performance with nine other similar Councils (the most recent available data being as at 30 June 2012).

Key findings included:

- Gawler achieved the second highest favourable movement in its operating result (reduction of \$2M);
- Gawler was one of only two Councils that reduced its net debt;
- Gawler's 20% reduction in its Net Financial Liabilities ratio was the largest of any Council, although Gawler's ratio result is still relatively high by comparison to other Councils.

Financial reporting

Council continued its financial reporting regime of providing monthly Finance Reports outside of the Quarterly Budget Review cycle. The Quarterly Budget Reviews (prepared as at the end of October, January and April each financial year) were enhanced from October 2012 to include analysis of various non-financial data relating to a range of services.

Strategic Rating Review

Following the comprehensive rating review undertaken during the 2011/12 financial year, which incorporated two rounds of public consultation and considerable public feedback, Council adopted a revised Strategic Rating Policy in June 2012 for application from the 2012/13 financial year.

The key rating changes, incorporated in the revised policy, were the disbandment of the Car Parking

Separate Rate (which had previously been levied since 2011 against commercial properties in the Town Centre) and the introduction of an innovative 'tiered' general rating system for all commercial and industrial properties. The 'tiered' rating structure, which operates similar to a progressive tax system, was designed such that low-valued commercial and industrial properties are effectively levied a lower net rate in the dollar when compared to high valued properties.

This approach culminated in an immediate 20-30% rate reduction for low-valued commercial properties within the Town Centre, as distinct from high-valued commercial properties. These were levied with a higher net rate in the dollar based on their considerably enhanced capacity to pay when compared to small local businesses. However, to minimise the impact on properties adversely affected by the introduction of the 'tiered' rating structure, Council capped the rate increase for such properties to no more than 25%.

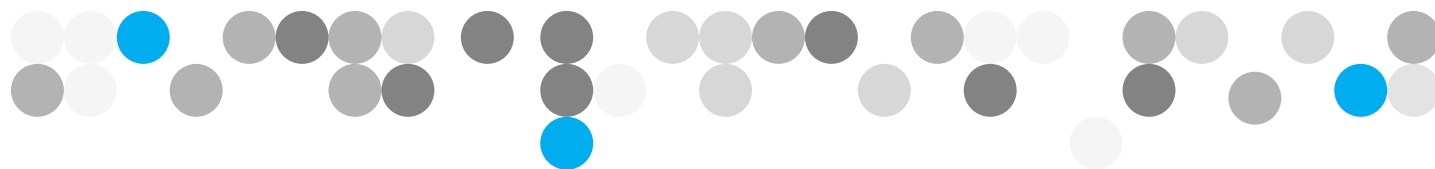
Organisational restructure

Another significant change made at Council was an organisation review which provided a flatter reporting structure. This has resulted in five Divisions comprising the Development, Environment and Regulatory Services, Infrastructure and Engineering Services, Library and Community Services, Finance and Corporate Services and the Chief Executive Officer's Unit.

Review operations of the Waste and Recycling Transfer Station

In October 2012 a review of the Waste and Recycling Transfer Station (WRTS) was completed. The comprehensive review identified declining use, a reduction in tonnes managed, increasing costs, ongoing losses and the need for a significant capital upgrade to meet legislative requirements. Based on the results of the review, ongoing future cost pressures faced within the waste management industry and the need to act in a fiscally responsible manner the WRTS was closed in February 2013. *View table and figures relating to the waste management on page 60.*

An alternative service was provided by the newly opened Northern Adelaide Waste Management Authority (NAWMA) Resource Recovery Centre. The NAWMA facility provides superior services and many at a reduced cost. Council assisted Gawler residents to use the NAWMA facility by providing a 10% discount to 30 June 2013.



Provision of personal protective equipment to staff

Office staff attending outdoor, on site inspections and meetings were issued with the appropriate clothing and sun safe equipment, to meet Council's policies.

Aquatic and Recreation Services

This year saw the creation of the Aquatic and Recreation Services Business Unit with the amalgamation of the management of the Gawler Aquatic Centre and Gawler Sport and Community Centre. The new business unit is also responsible for the implementation of the endorsed Hire of Council Owned Facilities Policy that will come into effect from 1 July 2013. The new policy will allow for organisations, in particular community organisations to seek a concession for the hire of council owned facilities. Aquatic and Recreation Services team members have also been involved in the planning and logistics of major events at the Gawler Showground Precinct such as Rally SA and Gawler Show.

Support the implementation of Council grants writer

Last year, Elected Members established a Grants Management Panel and engaged a professional grants writer to help secure funds for projects and services essential to the current and growing needs of Gawler. Appointed in July 2012, the grants writer has sourced funding (grants) to benefit the whole community and alleviate the increasing financial demands on Council.

Debt management

Council implemented its Debtor Management Policy during the 2012/13 financial year. A key feature of this was the implementation of overdue letters, outside of the quarterly billing cycle, for ratepayers who had overdue rates above the prescribed policy amount. This approach, in conjunction with other debt collection processes outlined in the policy, facilitated Council being able to achieve its interim performance target of less than 6% of rates outstanding at the end of the financial year.

Customer Action Requests Service (CARS)

Customer Action Requests are recorded in the CAR system and forwarded to the actioning department within 24 hours of receiving the CAR. In 2012/13 there were 4,776 CAR's actioned across the organisation.

Future Plans

Debt collection

An interim target of less than 6% of outstanding rate debtors as at 30 June 2013 was met (actual result 5%). Further work, in accordance with Council's Debtor Management Policy, will continue towards achieving the policy target of less than 4% outstanding as at 30 June 2014.

Service Level Reviews

'Stage 2' of Service Level Reviews will be conducted to identify opportunities for further cost reductions and efficiencies that was 'fast-track' Council's financial aspiration of an operating break-even position.

Policy Development and Review

Council will continue to develop and review its policies, towards ensuring it has an appropriate suite of policies in place to guide its operational activities and to provide consistency of community governance.

Elector Representation Review

The Elector Representation Review is close to completion with the first public consultation period between 6 March and 23 April 2013. Thirty six (36) written submissions were received. The second public consultation will be held in August 2013. The final report is expected to be submitted to the Electoral Commissioner SA in October 2013 for endorsement.

Review of confidential items

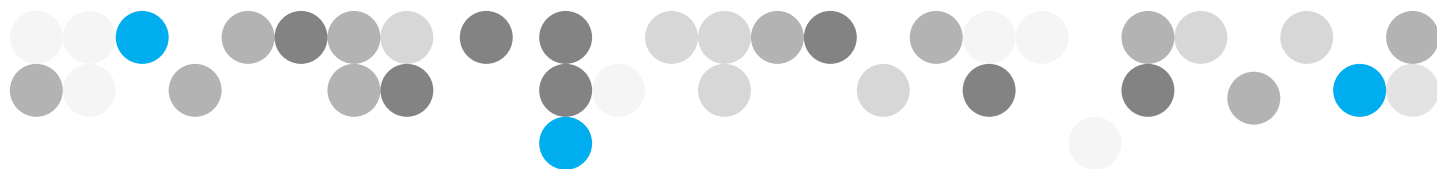
Council's Governance Department continues to review matters held in confidence on a regular basis. Procedures are constantly being improved and increasingly more confidential matters are being revoked and placed in the public minute book.

Ombudsman investigations

Ombudsman investigations have led to the creation of an Ombudsman Enquiry and Investigation Management Policy, procedures and register. This demonstrates Council commitment to good governance practice and transparency.

Work Health Safety (WHS)

Council is currently revising its whole WHS system, due to changes in legislation which came into effect on 1 January 2013. During this time Council has revised 59% of its WHS procedures and will have the remaining procedures completed by the end of the calendar year. Significant work was done



with accessibility for workers to access tools and documents on WHS information. A new switch board was created as a one stop shop for WHS information.

Workforce Planning

Council was invited to participate in the Local Government Association Workforce Planning Service which enabled Council to receive assistance and support to prepare workforce plans and development strategies. Town of Gawler joined round four of this project which assisted in the preparation of plans to address skills gaps, staff retention, succession planning, recruitment, training, mentoring, resource sharing and collaborative initiatives and practices.

The project also offered opportunities for combining workforce data across regions to enable regional approaches to workforce planning and development.

Council's workforce planning process will endeavour to build an organisational culture which continues to attract and retain great staff. With a high performing culture Council will strengthen its relationship with the business community and other partners to deliver services efficiently and to a high standard.

2013 Local Government Managers Association (LGMA) Emerging Leaders Program

As part of a commitment to organisational excellence, Council has continued to deliver learning and development opportunities to provide staff with the capabilities required to meet current and future business objectives.

Council has participated in the LGMA Emerging Leaders Program.

The program aims to provide participants with the following:

- a greater level of comprehension and understanding of local government and gain increased confidence
- enhanced self-awareness
- an appreciation of and an ability to work with different personality types
- the opportunity to challenge their assumptions.

Staff undertaking the program for 2013 are Jeannette Lockwood (Executive Assistant) and Neil Langley (Engineer/Technical Assistant).

Service Delivery

It is also apparent that the community expects services to be cost effective and financially viable, all the more since the global financial crisis. Council's workforce must constantly adapt to meet the changing service expectations of the community within budgetary constraints. The increased use of technology and online transactions is an example of how service provisions has changed over time.

Promoting a safe workplace

Council is currently operating a host of health and wellbeing programs including health assessments, information sessions and health coaching. Council also provides access to an Employee Assistance Program which provides confidential support to staff for workplace and personal issues.

Employment Status - Head Count

Type of Employment	2009/10	2010/11	2011/12	2012/13
	No	No	No	No
Full Time (FT)	82	78	80	80
Part Time (PT)	23	25	24	26
Casual (on payroll)	53	34	41	37
Agency	4	10	40	13
TOTAL	162	147	189	156

The downward trend in casuals is mainly due to the use of Agency staff at the Gawler Aquatic Centre and Gawler Sport & Community Centre.

Note:

1. Data is at 30 June for each financial year
2. Agency staff include staff from Skilled and Westaff

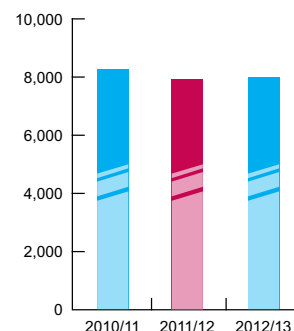
Employment Status
Subtotal of Full Time and Part Time



Waste Management

Financial Year	Waste		Recycling		Garden Organics		Total	% Diverted from Landfill
	Tonnes	%	Tonnes	%	Tonnes	%	Tonnes	
2010/11	4,487.16	55.26	2,035.68	25.07	1,597.26	19.67	8,120.10	44.74%
2011/12	4,322.00	54.70	2,045.10	25.88	1,533.62	19.41	7,900.72	45.30%
2012/13	4,511.76	56.83	1,939.95	24.44	1,486.96	18.73	7,938.67	43.17%
Totals	13,320.92		6,020.73		4,617.84		23,959.49	44.40%

NAWMA Kerbside Collection
Total Tonnage



Notes

1. Data is at 30 June for each financial year

The below chart is a performance summary which indicates the level achieved for each project. Green indicates completed and achieved, yellow indicates partially achieved and in progress and red indicates not achieved and the project is about to commence.

Strategy: Sustainable financial management		
Support the implementation of Council grants writer	Completed.	
Review operations of Waste and Recycling Transfer Station	Completed.	
Development Application fees	Number of development applications assessed internally.	
Development Assessment - building	A higher number of building Development Applications being assessed through Council.	
Replace light fleet vehicles	Council's light fleet replacement program under review.	
Replacement heavy plant machinery	Council's heavy plant machinery replacement program under review.	

Co-ordinate development and monitor performance of the Annual Budget / Business Plan	Completed.	
Annual financial statements completed without qualification	Completed.	
Effective management of Council's cashflow, thereby minimising overdraft interest costs and maximising investment income	Completed.	
Undertake service level reviews and investigate / identify operational efficiencies	'Stage 1' of service level reviews were completed by August 2013.	
Strategy: Good Administration		
Support the operations and activities of Council's Audit Committee	Quarterly meetings being held in accordance with Terms of Reference. 2012 work plan and meeting timetable to be developed.	
Provide high quality customer service	In accordance with customer service charter the customer survey was not completed. Council will investigate the use of surveys from other councils.	
Review Purchasing Policy and Procedure	Purchasing policy review completed, new procedures to be developed.	
Review suppliers against third party contract providers	To enhance probity and minimise suppliers. Suppliers have been reduced to minimum.	
Building Rules Assessment	Increase in the number of privately certified applications.	
Manage and administer collection of outstanding debtors	The Council Debt Collection Policy will be presented at a future Audit Committee meeting.	
Develop a proactive approach to corporate risk management	Risk schedule under development.	
Facilitate non-financial performance reporting	Reporting of non-financial data for various services has been implemented as part of Quarterly Budget Review cycle.	
Prepare annual report comparing Council's financial performance with similar Councils	Completed.	
Support the operations and activities of Council's Audit Committee	Completed.	
Develop and review finance policies and procedures	A number of existing finance policies were reviewed and a new Depreciation Policy adopted.	
Administer rate rebates in accordance with Rate Rebates Policy	Completed.	
Implement actions identified within 2012 Internal Controls Review	Progress reports tabled to Audit Committee.	
Manage and administer collection of outstanding debtors in accordance with Debtor Management Policy	Completed.	



Section 3

Statutory Information

This Information Statement is published by the Town of Gawler in accordance with the requirements of Part 2 of Section 9 of the Freedom of Information Act, 1991.

The Town of Gawler is pleased to comply with the legislation and welcomes enquires from the public for information.

An updated Information Statement will be placed in Council's Annual Report and on Council's website every 12 months.

This Information Statement is reflective of Council's administration as at 30 June, 2013



Councillors Adrian Shackley and Scott Fraser

Council Governance

Full Council consists of a Mayor and 10 Area Councillors and is the peak decision making body on all policy matters. The following members were elected at the Council Election held in November, 2010 for a term of 4 years

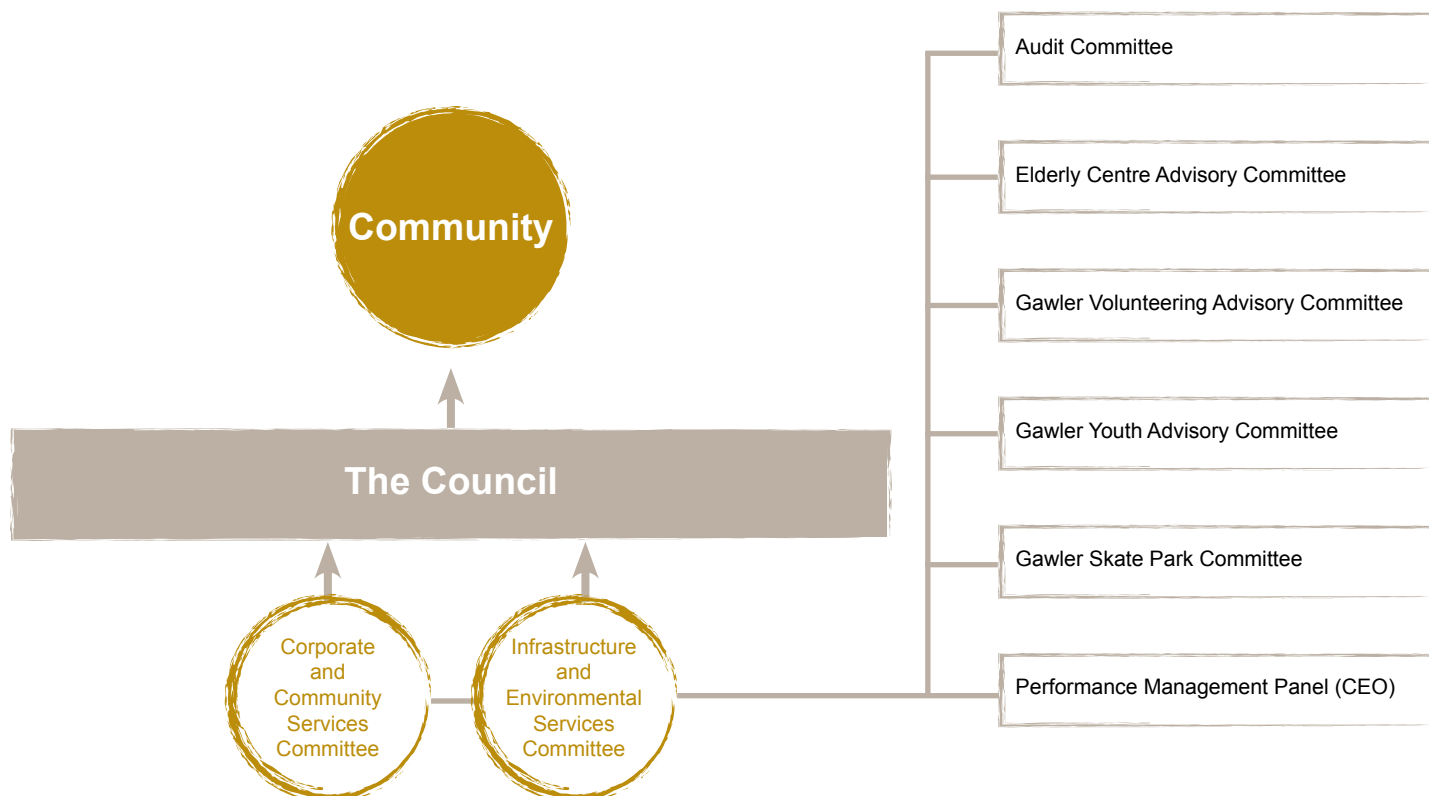
Mayor:	Brian Sambell
Councillors:	David Hughes - Deputy Mayor (from November 2011) Kevin Fischer Diane Fraser Scott Fraser Dianne Hockley Paul Koch Barry Neylon Karen Redman Adrian Shackley Brian Thom

Ordinary meetings of the Council are held on the fourth Tuesday of each month commencing at 7pm. Meetings are held in the Town Hall Council Chamber, 89 Murray Street, Gawler. Special meetings are called as required. Meetings are open to the public. The public will only be excluded when the need for confidentiality outweighs the principle of open decision making.

Council and Committee meetings are held as listed in this statement and in Council's Diary which is published on Council's website www.gawler.sa.gov.au

Any cancellations or additional meetings are advertised by public notice on Council's public notice board in the Town Hall foyer and in the Council Diary on Council's website.

Agendas for meetings (excluding confidential information) should be available on Council's website three days prior to the meeting. Minutes of meetings (excluding confidential information) should be available on Council's website five days after meetings.



Committees

A number of committees have been established to streamline the consideration of Council business in accordance with the requirements of the Local Government Act (Section 41):

COUNCIL COMMITTEES

Corporate & Community Services Committee – held bi-monthly on the second Tuesday of the month at 6.30pm. They were held in July, September and November 2012 and January and March 2013.

Infrastructure & Environmental Services Committee – held bi-monthly on the second Tuesday in the month at 6.30pm. They were held in August, October and December 2012 and February, March, April and June 2013.

Members of the public are welcome to attend Council and Committee meetings, which are held as listed or when required.

OTHER COMMITTEES

(under Local Government Act Section 41)

Audit Committee
Elderly Centre Advisory Committee
Gawler Volunteering Advisory Committee
Gawler Youth Advisory Committee
Gawler Skate Park Committee
Performance Management Panel (CEO)

OTHER COMMITTEES

(under Development Act)

Development Assessment Panel (Section 34 & 56)

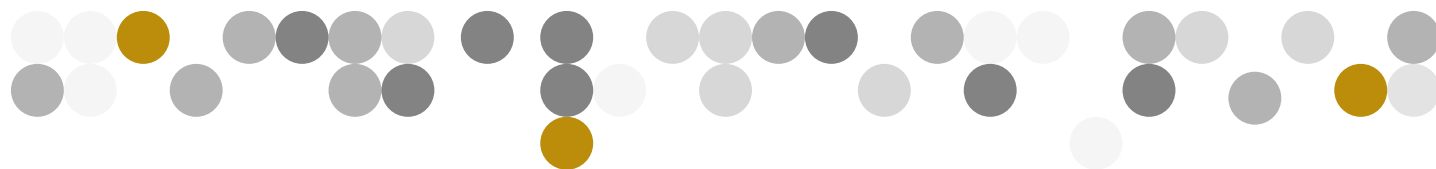
Agendas and Minutes

Agendas of Council and Committee meetings are placed on public display no less than three (3) days prior to meetings. Minutes are available for viewing within five (5) days of that meeting and on Council's website www.gawler.sa.gov.au

Subsidiaries

The following subsidiary committees have been established in accordance with the requirements of the Local Government Act:

Northern Adelaide Waste Management Authority (NAWMA) (Section 43)
Northern Adelaide Waste Management Authority Technical Working Group (Section 43)
Gawler River Floodplain Management Authority (GRFMA) (Section 43)



External Committees / Boards / Associations

Council participates in a number of external committees, boards and associations comprising elected members, staff and the public. Currently they are:

Adelaide and Mount Lofty Ranges Bushfire Management Committee
 Australian Local Government Association
 Barossa Zone Emergency Centre
 Barossa Zone Emergency Management Committee
 Gawler Business Development Group (prev Section 42)
 Gawler High School Governing Council
 Gawler Community (Neighbourhood) House
 Gawler and District College
 Local Government Association Emergency Management Group
 Local Government Association of South Australia

Local Government Finance Authority (LGFA)
 Metropolitan Local Government Group
 Northern Adelaide Zone Advisory Group
 Regional Development Australia Barossa
 Wakefield Group
 Wakefield Group – Road Projects Subcommittee
 Wakefield Group – Water Project Subcommittee
 Gawler District Health Advisory Council Inc
 Gawler Care and Share Group Inc
 Gawler Rivers Project Advisory Working Group

Delegations

Under Section 44 of the Local Government Act the Council has delegated certain powers to the Chief Executive Officer who may sub-delegate to staff members. Delegated Authority is reviewed annually. Council maintains a register of such delegations.

Services for the Community

Animal Management
Cat Control
Dog Control
• barking
• dog attacks
• impounding wandering dogs
• registration
• education programs
Pest animals
Community Relations
Art Gallery Support
Art & Cultural Programs
Australia Day Awards
Australia Day Ceremony
Citizenship Ceremonies
Civic Functions
Clean Up Australia Day
Community Leadership and Advocacy
Community Organisation Support
Festivals and Events
Museums and Community History / Archives support
Reconciliation Week
Development Control
Building controls and regulation (includes swimming pools, pergolas & toolsheds; tree removal on private property approval; fences of certain heights and construction)
Development assessment

Heritage advice, protection and funding
Economic and Community Development
Business support / separate rate
Community Development
Economic Development
Regional/Industry partnerships
Tourism Support
Gawler Visitor Information Centre
Environmental Management
Dry zones (no/restricted alcohol zones)
Environmental Management
Bee control on Council property
European Wasp Nest Eradication
Fire hazard Prevention
Flammable Undergrowth
Flood Prevention
Noxious weed control on Council land
Nuisances control / unsanitary conditions
Rubbish collection and disposal
Septic tank controls
Shopping trolley controls
Stormwater drainage and reuse
Unightly premises action
Litter control
Waste management; including collection of household rubbish, green waste and recycling



Financial Management	
Financial management (including Annual Budget / Report and statutory statistical returns)	
Fleet Management	
Vehicle/plant and equipment management	
Governance	
Governance / Mayor and Councillors / Community Representation	
Government Relations	
Intergovernmental relations	
Local Government sector representation (Local Government Association Membership)	
Resource sharing with neighbouring Councils	
Health Management	
Environmental and Public Health Inspections	
Food complaints/poisonings investigations	
Food premises inspections	
Health Education, Promotion and Fitness Programs	
Immunisation Clinics	
Supported residential facilities licensing	
Swimming pool inspections (public)	
Infrastructure	
Bridges	
Concrete driveway (from kerb to property boundary)	
Cycle tracks	
Footpath sweeping	
Footpaths	
Road construction and maintenance	
Signage	
Street Lighting	
Street sweeping	
Street trees	
Legal Provisions	
Bylaws	
Property Management	
Asset and Infrastructure Management	
Caravan Park	
Cemetery	
Elderly Centre	
Halls and Public Meeting places	
Open space, parks and gardens	
Ovals/recreation/reserves and facilities	
	Playgrounds
	Parks and picnic areas
	Property Management
	Public toilets
	Skate Park
	Sport and Community Centres
	Street furnishings
	Swimming Pool
	Vandalism repairs
	Visitor Information Centre
	Social, Cultural and Community Services
	Clock Tower Support Group
	Community grants
	Community information (including directory)
	Community safety/crime prevention
	Community services
	Community transport facilitation
	Employment Training Programs
	Family & local history reference service
	Graffiti removal
	History Week
	Home Assistance & Community Care
	Library & public internet (includes Children's book week, short story & poetry competitions; youth & children's services)
	Library – Local History Collection
	Library – home visiting service
	Library/Information Week
	National Volunteer Week
	Public art
	Recreational programs
	Services for the older person
	Swimming education
	Gawler Swimming Centre
	Vacation care
	Volunteer programs
	Gawler Volunteer Resource Centre
	Youth Advisory Committee
	Youth services, resources, support & development
	Gawler Youth Services Office
	Youth Week events



Strategic Management

Disaster preparedness & response
Emergency response
Project Management
Risk Management
Strategic planning

Technology and Communication

Information technology
Mapping
Website/online services

Traffic Management

Parking facilities
Parking restriction enforcement
Road closures
Traffic management

Public Participation

Council Meetings

Members of the public have a number of opportunities to express their views on particular issues before Council.

a) Deputations – People wishing to appear at a meeting of Council, or Committee, must make a written request to the Chief Executive Officer, no later than 2 weeks prior to the meeting date. The request must include a summary of the deputation.

b) Petitions – Written petitions (including letters of multiple signatories) can be addressed to the Council on any issue within the Council's jurisdiction. The recommended petition format is published on Council's website.

c) Written Requests – A member of the public can write to the Council regarding any Council policy, activity or service.

d) Elected Members – Members of the public can contact the Elected Members of the Council to discuss any issue relevant to Council.

e) Public Open Forum – is held at the commencement of each ordinary Council Meeting to encourage direct communication between the public and Council. There is a twenty minute open segment to make statements or ask questions. The time available will be allocated to speakers on an equal basis with provision of a maximum five minutes per speaker. Therefore if five (5) people want to participate, then a maximum of four (4) minutes each will be allocated. The Mayor will ask at the meeting for the names of people wishing to participate.

f) Staff Members – Members of the public can contact Council staff to discuss any issue relevant to Council.

Public Consultation Policy

The purposes of this Policy is to outline the principles and procedures that Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of the Council to the community through effective communication and consultation strategies.

The principles underpinning this policy are:

- The community has a right to be involved in, and informed about, decisions affecting their area.
- Community involvement in Council decision making will result in greater confidence in the Council and responsible decision making.
- Council decision making should be open, transparent and accountable.
- The Council recognises that the level of consultation with the community will vary depending on the community interest in the topic, the number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics.
- The Council's desire to balance community views and interests with the other influences such as budgetary constraints.
- The community has a right to be informed and to influence decisions which affect their lives.

Council consultation involves seeking and receiving feedback, as well as providing information. Consultation with residents can take a variety of forms including:

- a) hand delivered or posted circular letters
- b) letters personally addressed to individuals, including questionnaires
- c) street meetings or local area meetings
- d) various pamphlets or publications
- e) telephone sample surveys



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The following are some examples of consultation undertaken by Council:

- (1) Reserve Development - Local residents may be consulted on the types of facilities and equipment during the design of some reserves.
- (2) Development Applications - Residents are notified (where there is a legislative requirement to do so) of some Development Applications. When an application is publicly notified, residents have the opportunity both to write to Council expressing their view on the application and to subsequently personally address the Council before a decision is made.
- (3) Local Area Traffic Management - Local residents may be consulted on design requirements for traffic management.
- (4) Resident Forums – Various forums are convened on an ‘as needed’ basis to enable residents to discuss proposals that may affect them with both the Officers and Council members.

Access to Council Documents

Documents Available for Inspection

The following documents are available for public inspection at the Council Offices (free of charge) between the hours of 9am – 5pm Monday to Friday.

Documents marked with an asterisk * are available on Council's website (www.gawler.sa.gov.au).

The schedule of fees for 2013/14 financial year was adopted by Council and will apply from 1 July 2013.

Members of the public may obtain copies of these documents from the Records Management Officers as listed below:

Document	Price
Reviews of council constitution, wards & boundaries	
Representation options papers & reports on Reviews of council composition or ward structure	\$0.70 p/page
Reports to Minister provided to Council by Boundary Adjustment Facilitation	\$0.70 p/page
Registers and Returns under the Local Government Act & Local Government (Elections) Act 1999 (as follows):	
Council Voters Roll – (public inspection only). Election candidates receive a hard copy	
Further copies to Candidates at	\$0.70 p/page
Campaign Donations returns under Local Government (Elections) Act 1999	\$0.70 p/page
Register of Community Land	\$0.70 p/page
Register of Interests of Elected Members (subject to written request to CEO)	\$0.70 p/page
Register of Allowances & Benefits (Elected Member Register)	\$0.70 p/page
Register of Remuneration, salaries & benefits (Staff/Employee Register)	\$0.70 p/page
Register of Public Streets & Roads	\$0.70 p/page
Fees & Charges Register (levied by Council)	\$0.70 p/page
Codes	
Code of Conduct – Council members	\$0.70 p/page
Code of Conduct - Staff	\$0.70 p/page
Code of practice – Access to Council Meeting, Council committee & council documents (includes Confidentiality provisions)	\$0.70 p/page
Code of practice – Shopping Trolley (Abandoned)	\$0.70 p/page
Meeting Papers	
Current and prior Council / Committee Agendas and Minutes (that are approved for public access)	\$0.70 p/page
Policy documents	
Any policy document of the Council within the meaning of the FOI Act 1991 (as listed below & on the intranet)	\$0.70 p/page



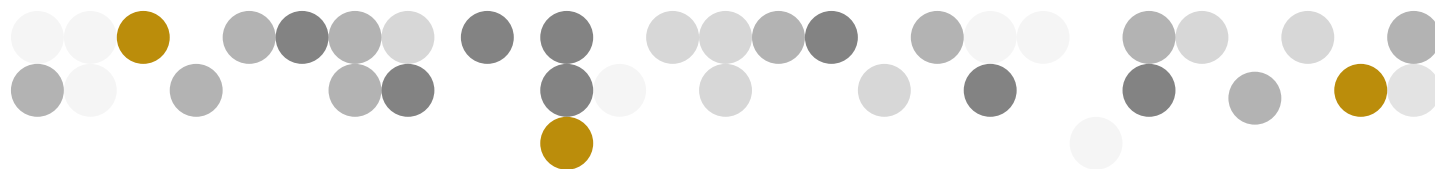
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Policy documents

Any policy document of the Council within the meaning of the FOI Act 1991 (as listed below & on the intranet) \$0.70 p/page

	Document
Section 1 - CODES	
1.1	Code of Conduct – Council Members
1.2	Code of Practice for Access to Council Meetings, Council Committees and Council documents
1.3	Code of Conduct – Staff
Section 2 - MANDATORY POLICIES	
2.1	Order making policy
2.2	Review of Council decisions
2.3	Public Consultation
2.4	Competitive Tendering, Contracting, Purchasing, Sale & Disposal of Land and Other assets
2.5	Internal Control Policy
2.6	Building Inspection Policy (incorporating Planning Inspection Policy)
2.7	Caretaker Policy (Elections)
Section 3 - COUNCIL AND ELECTED MEMBERS	
3.1	Committee – delegation of powers
3.2	Council & Portfolio Committee Meetings
3.3	Mayor Seeking Legal Advice
3.4	Council Members – Allowances and benefits
3.5	Equality of Information Provision to Elected Members
3.6	Training & Development for Elected Members
3.7	Supplementary Election Policy
Section 4 - GENERAL	
4.1	Acting Chief Executive Officer - Appointment
4.2	Resource Sharing
4.3	Risk Management
4.4	Safe Environment
4.5	Volunteer Policy
4.6	Records Management Policy
4.7	Whistle Blower Policy
4.8	Occupational Health Safety & Welfare And Injury Management Policy
4.9	Town of Gawler Brand
Section 5 - COMMUNITY	
5.1	Community Development Facility Hire Grants
5.2	Community Development Grants
5.3	Gawler Community Education Grant
5.4	Individual Sport and Cultural Grants
5.5	Council Properties
5.6	Festival and Events Development Grant
5.7	Sporting and Community Clubs / Organisations Agreement Schedule for Ground Leases (Exclusive Right of Possession) Policy
5.8	Sporting and Community Clubs / Organisations Agreement Schedule for Leases (Exclusive Right of Possession)
Section 6 - FINANCE	
6.1	Budget Management (formerly Financial Management – Planning & Performance)
6.2	Light Fleet, Plant and Heavy Vehicle Replacement and Management (formerly Plant & Machinery Replacement)
6.3	Use of Council Vehicles (formerly Vehicle – Commuter Use / Private Use of Council Vehicles)
6.4	Investment
6.5	Funding and Debt Management
6.6	Business Credit and Purchase Card Policy

	Document
Section 6 - FINANCE CONT'D...	
6.7	National Competition Policy and Complaints Mechanism
6.8	Strategic Rating Policy
6.9	Asset Capitalisation Policy
6.10	Rates Rebate Policy
6.11	Debtor Management
Section 7 - ROADS AND FOOTPATHS	
7.1	Flags and Banners (formerly Banners Over Roadways)
7.2	Car Parking and Traffic Control – Gawler Show Days
7.3	Entranceways – Provision
7.4	Footpath Design Guidelines – Gawler Town Centre
7.5	Footpaths – Guidelines for the Construction of concrete footpaths in cul-de-sacs and other local roads
7.6	Footpath and Cycleways Policy
7.7	Landscaping of Footways
7.8	Property Numbering – Uniform Numbering on Road Kerbing
7.9	Road Closures – Murray Street
7.10	Stobie Poles - Painting
7.11	Street Naming
7.12	Street Tree Planting for new Land Divisions
7.13	Street Trees – Removal
7.14	Trees or Shrubs – New Dwelling (formerly 8.14)
Section 8 - PLANNING AND DEVELOPMENT	
8.1	Council's Boundary Adjustments– Principles for Gawler
8.2	Caravans on Building allotments – Occupation of Caravans on Vacant Land
8.3	Compliance Development Act (Planning)
8.4	Development Applications – Notice of Consideration
8.5	Green Belt Policy
8.6	Heritage Development
8.7	Land Divisions – Indentures, Bonds and Bank Guarantees
8.8	Licensed Premises – Liquor License and Gaming
8.9	Liquor Booths
8.10	Planning Appeals – Notification to Members
8.12	Signs – Third party advertising on Council Reserves
8.13	Sustainable Urban Development and Infrastructure Funding
8.15	Outdoor Dining
8.16	Town Centre Carparking Strategy
Section 9 - COUNCIL SERVICES	
9.1	Council Service Levels - Change
9.2	Library Service (formerly Library Conditions of Use)
9.3	Recreation
9.4	Willaston Cemetery – Services Offered and Fees
Section 10 - ASSET MANAGEMENT	
10.1	Infrastructure Asset Management Policy
10.2	Stormwater (Watercourse) Management Policy
Section 11 - INSPECTORIAL	
11.1	By-law Enforcement - Fines
11.2	Dog Registrations – Strategic Policy and Notification Procedure
11.3	Shopping Trolleys (Abandoned) – Code of Practice
11.4	Wood Collection from Council Property
11.5	Expiations



Document	Price	On Website
Administrative documents		
Delegated Authority Manual (Single Delegation)	\$0.70 p/page	
Strategic Plan	\$0.70 p/page	*
Business Plan (including Rating Policy) Annual - after Council adoption. Draft Annual Business Plan. Summary	\$0.70 p/page	*
Bicycle Plan (full Report/Study)	\$0.70 p/page	
Annual Budget Statement (after adoption by Council - located in Annual Business Plan)	\$0.70 p/page	*
Annual Financial Statement	\$0.70 p/page	*
Annual Report	\$0.70 p/page	*
Church Hill Management Plan	\$0.70 p/page	*
Council's Assessment Record (extract) In accordance with Section 174(2) of Local Government Act	\$1.50 p/record	
Development Policies – Protecting Gawler's Heritage	No Charge	
Executive Summary & recommendations	\$0.70 p/page	
Management plans for Community Land	\$0.70 p/page	
Procedure for Internal Review of Council Decisions	\$0.70 p/page	
Charter for subsidiaries established by Council or for whom Council is a constituent Council	\$0.70 p/page	
Information statement under Freedom of Information Act 1991 (most recent)		
Bylaws		
Bylaws made by Council -	\$0.70 p/page	
Other public documents per page	\$0.70 p/page	
Concession holders charged 75% of any of the above General Council document fees (photocopier fee includes staff labour cost).		

Other Information Requests

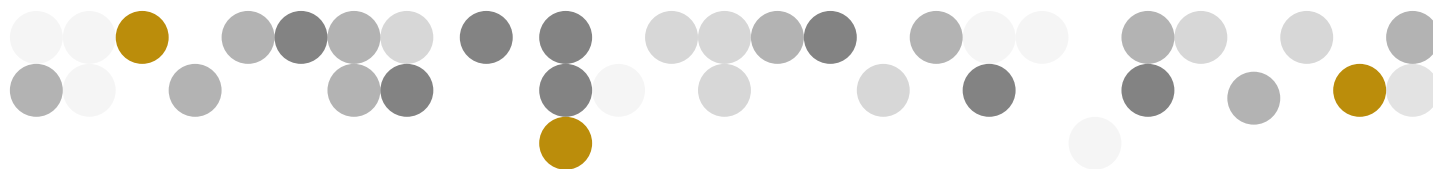
Requests for other information not included in Clause 4.1 above will be considered in accordance with the Freedom of Information Act. Under this legislation, an application fee and a search fee must be forwarded with the completed request form, unless the application is granted an exemption.

Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, the charges set out in the Freedom of Information Act will apply. Unless the applicant is granted an exemption the following charges apply from 01/07/2012:

- a) application fee of \$31.50
- b) dealing with an application (other than personal affairs) \$11.70 per 15 minutes
- c) dealing with personal affair's application - \$11.70 per 15 minutes after first 2 hours
- d) photocopies of documents – \$0.20 p/page
- e) written transcripts \$7.00 p/page
- f) photograph, video tape, computer tape or disc (cost of producing copy)
- g) actual cost incurred for postage or delivery
- h) application for review fee \$31.50

Freedom of Information application forms are available at the Council, 89 Murray Street Office or on Council's website www.gawler.sa.gov.au

Enquiries or requests should be addressed to: Accredited Freedom of Information Officer
Town of Gawler
PO Box 130
GAWLER SA 5118



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Applications will be responded to as soon as possible within the statutory timeframe of Council receiving the properly completed Freedom of Information request form, together with application search fees.

Eight (8) Freedom of Information applications were received under the Local Government Freedom of Information Act with all requests receiving determinations.

Amendment of Council Records

Members of the public may request access to Council documents concerning their personal affairs by completing a Freedom of Information "Request for Access to documents" form outlining the records that they wish to inspect.

A request may then be made to correct any information about themselves that is incomplete, incorrect, misleading or out of date by completing an application for "Amendment of personal records" form.

These forms are available at the Council Office or on Council's website www.gawler.sa.gov.au (under Your Council / Freedom of Information)

Council Representation Quota - Comparative Representation

The Town of Gawler total representation quota (the number of electors for each councillor) is 1:1339 (1,4732 electors). A comparative table below compares local and similar sized Councils to the Town of Gawler.

	Town of Gawler	Barossa	Light Regional	Murray Bridge	Whyalla
Electors	14,683	16,293	9,594	12,892	14,487
Elected Members	11	11	11	10	10
Ratio	1,334.81	1,481.18	872.18	1,289.2	1,448.1

Senior Executive Officers Annual Remuneration

The Senior Executives Officers remuneration packages as at 30 June 2013 comprise as follows:

Chief Executive Officer:	\$225,000
Base Salary:	\$193,962
Motor Vehicle:	\$13,000
Superannuation:	\$18,038

Director of Corporate & Community Services	\$141,787
Base Salary:	\$129,723
Superannuation:	\$12,064

Director of Planning & Infrastructure	\$160,000
Base Salary:	\$146,789
Superannuation:	\$13,211

2012/13 Elected Member Allowances

Mayor Brian Sambell	\$60,782
Cr Kevin Fischer	\$15,196
Cr Diane Fraser	\$15,196
Cr Scott Fraser	\$15,196
Cr Dianne Hockley	\$15,196
Cr David Hughes	\$18,995
Cr Paul Koch	\$15,196
Cr Barry Neylon	\$15,196
Cr Karen Redman	\$15,196
Cr Adrian Shackley	\$15,196
Cr Brian Thom	\$15,196
	\$216,541



Confidentiality Provisions – Local Government Act 1999

Section 90(2) of the Local Government Act 1999 states:
90—Meetings to be held in public except in special circumstances

(2) A council or council committee may order that the public be excluded from attendance at a meeting to the extent (and only to the extent) that the council or council committee considers it to be necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider in confidence any information or matter listed in subsection (3) (after taking into account any relevant consideration under that subsection).

Section 91(7) of the Local Government Act 1999 states:
91—Minutes and release of documents

(7) However, subsections (4), (5) and (6) do not apply to a document or part of a document if—

(a) the document or part relates to a matter dealt with by the council or council committee on a confidential basis under Part 3;

(b) and the council or council committee orders that the document or part be kept confidential.

Local Government (General) Regulations 1999 states:
22A—Schedule 4—Annual reports

(1) For the purposes of clause 1(ga) of Schedule 4 of the Act—

(a) in the case of a report on the use of section 90(2) of the Act, the following information is required:

(i) the total number of orders made under that subsection in the financial year;

(ii) in relation to each paragraph ((a) to (n)) of section 90(3) of the Act— the number of times in the financial year that an order made under section 90(2) was made on the basis that the information or matter fell within the ambit of the paragraph; and

(b) in the case of a report on the use of section 91(7) of the Act, the following information is required:

(i) the total number of orders made under that subsection in the financial year;

(ii) the number of orders made under that subsection that expired, ceased to apply or were revoked during the financial year;

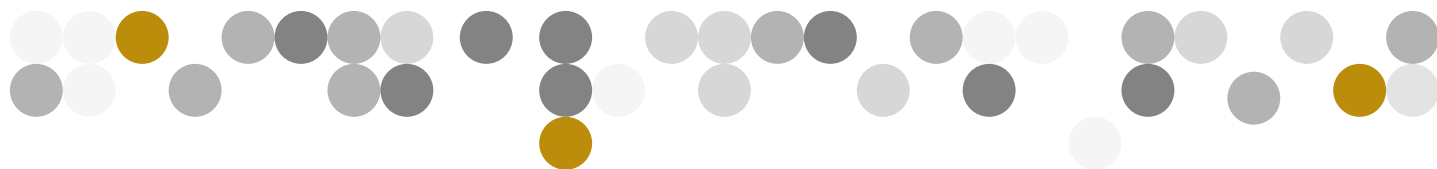
(iii) the number of orders made under that subsection that remained operative at the end of the financial year (but not including orders made before the commencement of this paragraph.

This report includes the following information, separately identified for both Council and Committees:-

- Number of occasions each of the provisions of Section 90(3) were utilised
 - An indication of any particular issues that contributed to the use of confidentiality provisions on more than one occasion
 - Number of occasions that information originally declared confidential has subsequently been made publicly available
 - Number of occasions that information declared confidential has still not subsequently been made publicly available and the reason for this in each case
- During 2012/13 Council and staff worked diligently and undertook two (2) reviews which assisted in reducing the number of reports and minutes kept in confidence. Council is planning to review their policies and procedures as it relates to confidentiality provisions and practice.

From 1 July 2012 to 30 June 2013, 27 out of 372 reports considered by Council and Committee (CCS, IES, PMP, Audit and DAP) were dealt with in confidence. Of the 27 reports considered in confidence 15 were released during 2012/13 and 12 remain in confidence.

		Total Reports Considered 2012/13	Total Considered in Confidence
Corporate and community Services Committee	CCS	27	0
Council		184	23
Infrastructure and Environmental Services Committee	IES	28	0
CEO Performance Management Panel	PMP	6	2
Audit		23	0
Development Assessment Panel	DAP	104	2
Total		372	27



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During 2012/2013 Council and Council Committees went into confidence for the following reasons (refer to page 76 for more details on reasons)

The number of reasons Council went into Confidence																		
2012/2013	a	b	c	d	e	f	g	h	i	j	k	l	m	a-k	h - i	various	Sec 56(a)	total
CCS																		
Council	6			3	1			4	2	1				2	2	2		23
IES																		
PMP	2																	2
Audit																		
DAP																	2	2
	8			3	1			4	2	1				2	2	2	2	27

released - NOT HELD IN CONFIDENCE																		
2012/2013	a	b	c	d	e	f	g	h	i	j	k	l	m	a-k	h - i	various	Sec 56(a)	total
CCS																		
Council	6			1	1				1	1				2	1	2		15
IES																		
PMP																		
Audit																		
DAP																		
	6			1	1				1	1				2	1	2		15

remained in Confidence / part remain in confidence																		
2012/2013	a	b	c	d	e	f	g	h	i	j	k	l	m	a-k	h - i	various	Sec 56(a)	total
CCS																		
Council				2				4										6
Council (part remain in conf)									1						1			2
IES																		
PMP	2																	2
Audit																		
DAP																	2	2
	2			2				4	1						1		2	12

CCS - Corporate Community Services
 IES - Infrastructure and Environmental Services
 PMP - Performance Management Panel
 DAP - Development Assessment Panel



			No. of topics	No. of Reports	No kept confidential or revoked	Minutes only revoked	No of topics that remain in confidence	No of reports that remain confidential 30.06.13
1	DPA	Racecourse	1	1	1	0	0	0
2	Variation of LMA	34 Gum Cres, Gawler West	1	1	0	0	1	1
3	Land Development	78-88 Paternoster Road, Gawler West	1	1	0	1	1	1
4	Staff Issues	CEO	1	6	6	0	0	0
5	Staff Issues	Directors	3	3	1	0	2	2
6	Leases		3	3	1	0	2	2
7	Gawler East Traffic Intervention (Link Rd)		1	1	1	0	0	0
8	Ombudsman Investigation		2	2	2	0	0	0
	Council Admin Accommodation		1	1	0	0	1	1
9	Martindale Nursing Home		1	2	1	1	1	1
10	Tree Removal		3	4	0	0	3	4
11	Revoking Confidential Clauses		1	2	2	0	0	0
			19	27	15	2	11	12

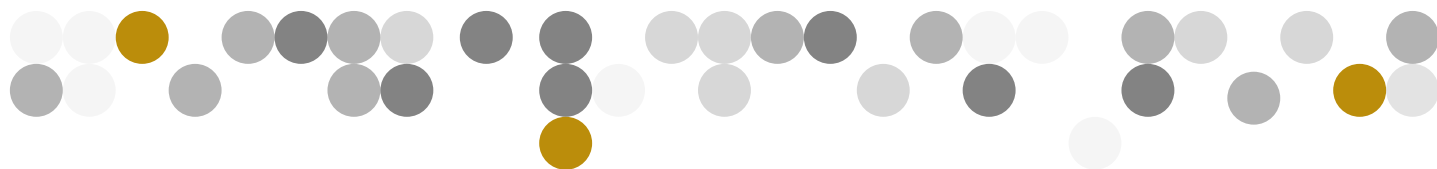
From 1 July 2012 to 30 June 2013 there were 19 topics or 27 reports considered in confidence. 15 were not kept in confidence or revoked and 2 items had minutes only revoked and reports kept confidential. Leaving 11 topics or 12 reports kept in confidence as at 30 June 2013.

At 30 June 2012 there was a total of 31 reports related to 17 topics that were held in confidence. During 2012/13 Council considered a further 27 reports related to 19 topics. Council also reviewed the need for the report and items to be kept in confidence and determined that only 22 reports related to 17 topics should be kept in confidence as at 30 June 2013.

In other words, total reports held in confidence as at 30 June 2012 = 31, plus 27 reports considered in confidence during 2012/13, (which totals 58 reports) less 36 report revoked during 2011/12 equals 22; or

A total topics held in confidence as at 30 June 2012 = 17, plus 19 topics considered in confidence during 2012/13, (which totals 36 topics) less 19 topics revoked during 2012/13 equals 17

This has been a continued improvement to the statistics.



Comparison

	Status as at 30 June 2012		Considered in confidence 2012-2013		Revoked during 2012/13		Status as at 30 June 2013	
Year	reports	topics	reports	topics	reports	topics	reports	topics
2012/13			27	19	15	8	12	11
2011/12	14	8			7	4	7	4
2010/11	9	3			7	2	2	1
2009/10	5	4			4	3	1	1
2008/09	1	1			1	1	0	0
2007/08	2	1			2	1	0	0
Total	31	17	27	19	36	19	22	17

2011 – 2012 Summary of Confidential reports Council and Committees

- 7 reports (4 topics) remained in confidence for 2011/12 Year as at 30 June 2013.
- During 2012/13 - 7 reports (or 4 topics) were revoked.
- 14 reports (or 8 topics) remained in confidence for 2011/12 Year as at 30 June 2012.

2010 – 2011 Summary of Confidential reports Council and Committees

- 2 reports (1 topic) remained in confidence for 2010/11 Year as at 30 June 2013.
- During 2012/13 - 7 reports (or 2 topics) were revoked.
- 9 reports (3 topics) remained in confidence for 2010/11 Year as at 30 June 2012.

2009 – 2010 Summary of Confidential reports Council and Committees

- 1 report (1 topic) remained in confidence for 2009/10 Year as at 30 June 2013.
- During 2012/13 - 4 reports (or 3 topics) were revoked.
- 5 reports (4 topics) remained in confidence for 2009/10 Year as at 30 June 2012.

2008 – 2009 Summary of Confidential reports Council and Committees

- Nil reports remained in confidence for 2008/09 Year as at 30 June 2013
- During 2012/13 - 1 report (or 2 topic) were revoked
- 1 report (1 topic) remained in confidence for 2008/09 Year as at 30 June 2012.

2007 – 2008 Summary of Confidential reports Council and Committees

- Nil reports remained in confidence for 2007/08 Year as at 30 June 2013
- During 2012/13 - 2 reports (or 1 topic) were revoked
- 2 reports (1 topic) remained in confidence for 2007/08 Year as at 30 June 2012.



Reasons for Going Into Confidence

Part 3—Public access to council and committee meetings

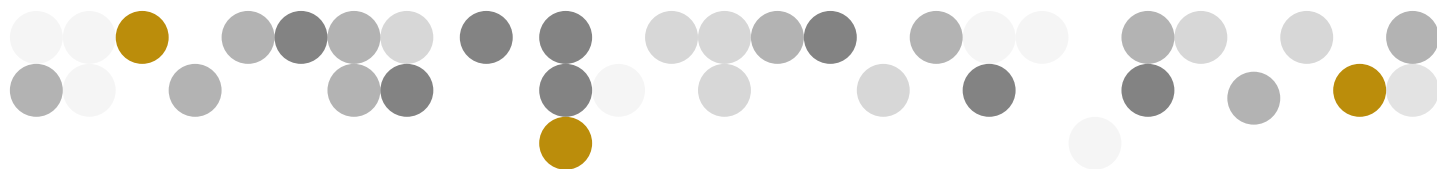
Meetings to be held in public except in special circumstances

Local Government Act Section 90:

90. (1) Subject to this section, a meeting of a council or council committee must be conducted in a place open to the public.
- (2) A council or council committee may order that the public be excluded from attendance at a meeting to the extent (and only to the extent) that the council or council committee considers it to be necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider in confidence any information or matter listed in subsection (3) (after taking into account any relevant consideration under that subsection).
- (3) The following information and matters are listed for the purposes of subsection (2):
- (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
 - (b) information the disclosure of which—
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest;
 - (c) information the disclosure of which would reveal a trade secret;
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest;
 - (e) matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person;
 - (f) information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial;
 - (g) matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;
 - (h) legal advice;
 - (i) information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council;
 - (j) information the disclosure of which—
 - (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and
 - (ii) would, on balance, be contrary to the public interest;
 - (k) tenders for the supply of goods, the provision of services or the carrying out of works;
 - (m) information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Plan Amendment Report relating to the amendment is released for public consultation under that Act;
 - (n) information relevant to the review of a determination of a council under the Freedom of Information Act 1991.

Pursuant to Section 56A(12)(a) (ii) (A) and (B) of the Development Act 1993, regarding information the disclosure of which:

- (A) could reasonably be expected to confer a commercial advantage on a person, or to prejudice the commercial position of a person; and
- (B) would, on balance, be contrary to the public interest.

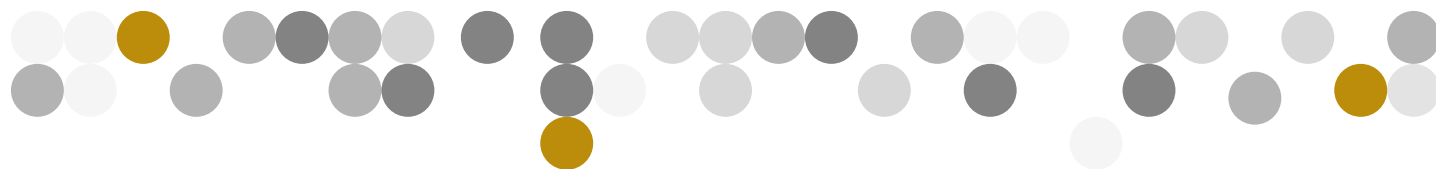


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2012-13 Elected Members Council and Committee Meeting Attendance Record

Elected Member Attendance	24th	5th	10th	N/A	28th	7, 14, 16th	N/A	Special 2nd & 14th	25th	11th	11th	N/A
	July 2012				August 2012				September 2012			
	Council	Special	CCS	IES	Council	Special x3	CCS	IES	Council	Special	CCS	IES
Mayor Brian Sambell	0	1	1		0	3		2	1	1	1	
Deputy Mayor David Hughes	1	1	1		1	3		2	1	1	1	
Cr Kevin Fischer	1	1			1	3		2	1	1		
Cr Diane Fraser	1	1	1		1	3			1	1	1	
Cr Scott Fraser	1	1			1	1		1	1	0		
Cr Dianne Hockley	1	1			1	3			1	0		
Cr Paul Koch	1	1	1		1	3		2	1	1	1	
Cr Barry Neylon	1	1			1	3		2	1	1		
Cr Karen Redman	1	1	1		1	3			1	1	1	
Cr Adrian Shackley	1	1	1		1	3		2	1	0	1	
Cr Brian Thom	0	0	1		1	3		1	1	1	1	

Elected Member Attendance	23rd	Nil	N/A	9th & Special 18th	27th	5th	13th	N/A	18th	18th	N/A	4th
	October 2012				November 2012				December 2012			
	Council	Special	CCS	IES	Council	Special	CCS	IES	Council	Special	CCS	IES
Mayor Brian Sambell	1			0	1	1	1		1	1		1
Deputy Mayor David Hughes	1			2	1	1	1		1	1		1
Cr Kevin Fischer	1			1	1	1			1	1		1
Cr Diane Fraser	1				1	1	1		1	1		
Cr Scott Fraser	1			1	1	0			1	1		1
Cr Dianne Hockley	1				1	1			1	1		
Cr Paul Koch	1			2	1	1	1		1	1		1
Cr Barry Neylon	1			2	1	1			1	1		1
Cr Karen Redman	0				1	1	1		1	1		1
Cr Adrian Shackley	1			2	1	1	1		1	1		1
Cr Brian Thom	1			2	1	1	1		1	1		1



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2012-13 Elected Members Council and Committee Meeting Attendance Record

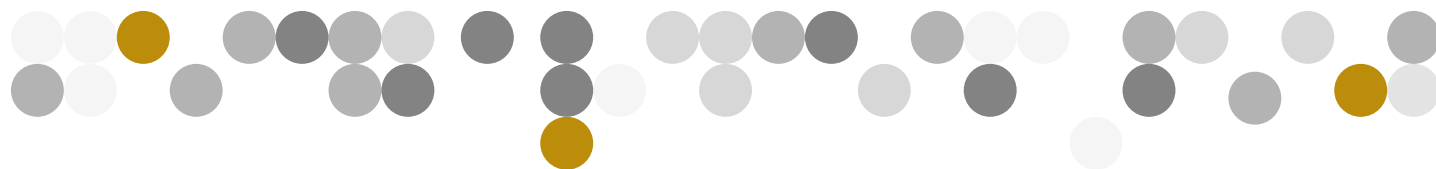
Elected Member Attendance	22nd	Both 21st	8th	N/A	26th	26th	N/A	12th	25th	Nil	12th	N/A
	January 2013				February 2013				March 2013			
	Council	Special x2	CCS	IES	Council	Special	CCS	IES	Council	Special	CCS	IES
Mayor Brian Sambell	1	2	0		1	1		1	1		1	
Deputy Mayor David Hughes	1	2	1		1	1		1	1		1	
Cr Kevin Fischer	1	2	1		1	1		1	1		1	
Cr Diane Fraser	1	2	1		1	1			1		0	
Cr Scott Fraser	1	2			1	1		1	1			
Cr Dianne Hockley	1	2	1		0	0			1		0	
Cr Paul Koch	1	2	0		1	1		1	1		1	
Cr Barry Neylon	1	2			1	1		1	1			
Cr Karen Redman	1	2	1		0	1		1	1		1	
Cr Adrian Shackley	1	2	1		1	1		1	1		1	
Cr Brian Thom	1	2	1		1	1		1	1		1	

Elected Member Attendance	23rd	9th	N/A	9th	28th		14th	N/A	25th	6th	N/A	11th
	April 2013				May 2013				June 2013			
	Council	Special	CCS	IES	Council	Special	CCS	IES	Council	Special	CCS	IES
Mayor Brian Sambell	1	0		0	1				1	1		1
Deputy Mayor David Hughes	1	1		1	1				1	1		1
Cr Kevin Fischer	1	1		0	1				1	0		1
Cr Diane Fraser	0	1		0	1				0	1		1
Cr Scott Fraser	0	1		1	1				0	1		1
Cr Dianne Hockley	1			1	1				1	1		1
Cr Paul Koch	1	1		1	1				1	1		1
Cr Barry Neylon	0	1		1	1				1	0		1
Cr Karen Redman	1	1		1	1				1	1		1
Cr Adrian Shackley	1	1		1	1				1	1		1
Cr Brian Thom	1	0		0	1				1	0		1

Elected Member Attendance	Totals for 2012/13			
	Council	Special	CCS	IES
Mayor Brian Sambell	10	11	4	5
Deputy Mayor David Hughes	12	12	5	8
Cr Kevin Fischer	12	11	N/A	6
Cr Diane Fraser	10	12	4	N/A
Cr Scott Fraser	10	8	N/A	6
Cr Dianne Hockley	11	9	N/A	N/A
Cr Paul Koch	12	12	4	8
Cr Barry Neylon	11	11	N/A	8
Cr Karen Redman	10	12	5	N/A
Cr Adrian Shackley	12	11	5	8
Cr Brian Thom	11	9	5	6
Total Meetings	12	12	6	8



Institute and Town Hall buildings at night



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FINANCIAL STATEMENTS

2012/2013

TOWN OF GAWLER

General Purpose Financial Reports for the year ended 30 June 2013

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STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2013

	Notes	2013 \$'000	2012 \$'000
INCOME			
Rates	2	16,037	14,952
Statutory charges	2	651	553
User charges	2	1,587	1,555
Grants, subsidies and contributions	2	2,390	2,816
Investment income	2	122	140
Reimbursements	2	398	335
Other income	2	108	63
Net gain - equity accounted Council businesses	19	241	91
Total Income		21,534	20,505
EXPENSES			
Employee costs	3	8,393	7,824
Materials, contracts & other expenses	3	8,929	8,311
Depreciation, amortisation & impairment	3	3,397	4,106
Finance costs	3	901	971
Net loss - equity accounted Council businesses	19	33	245
Total Expenses		21,653	21,457
OPERATING SURPLUS / (DEFICIT)		(119)	(952)
Asset disposal & fair value adjustments	4	(98)	21
Amounts received specifically for new or upgraded assets	2	981	4,663
Physical resources received free of charge	2	13,034	708
NET SURPLUS / (DEFICIT)		13,798	4,440
transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	(8,897)	6,404
Total Other Comprehensive Income		(8,897)	6,404
TOTAL COMPREHENSIVE INCOME		4,901	10,844

This Statement is to be read in conjunction with the attached Notes.

TOWN OF GAWLER

BALANCE SHEET as at 30 June 2013

	Notes	2013 \$'000	2012 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	4,454	3,178
Trade & other receivables	5	1,678	1,748
Inventories	5	23	-
Total Current Assets		6,155	4,926
Non-current Assets			
Financial assets	6	78	96
Equity accounted investments in Council businesses	6	3,055	2,843
Infrastructure, property, plant & equipment	7	196,199	194,666
Other non-current assets	6	1,851	769
Total Non-current Assets		201,183	198,374
Total Assets		207,338	203,300
LIABILITIES			
Current Liabilities			
Trade & other payables	8	3,593	3,602
Borrowings	8	995	920
Provisions	8	895	730
Total Current Liabilities		5,483	5,252
Non-current Liabilities			
Borrowings	8	11,899	12,894
Provisions	8	122	225
Total Non-current Liabilities		12,021	13,119
Total Liabilities		17,504	18,371
NET ASSETS		189,834	184,929
EQUITY			
Accumulated Surplus		31,910	19,788
Asset Revaluation Reserves	9	152,435	161,332
Other Reserves	9	5,489	3,809
Total Council Equity		189,834	184,929

This Statement is to be read in conjunction with the attached Notes.

TOWN OF GAWLER

CASH FLOW STATEMENT for the year ended 30 June 2013

	Notes	2013 \$'000	2012 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Operating receipts		22,085	21,641
Investment receipts		119	124
<u>Payments</u>			
Operating payments to suppliers and employees		(18,110)	(17,576)
Finance payments		(907)	(989)
Net Cash provided by (or used in) Operating Activities	11	3,187	3,200
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		981	3,740
Sale of replaced assets		22	78
Sale of surplus assets		-	179
Repayments of loans by community groups		17	11
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(816)	(2,735)
Expenditure on new/upgraded assets		(1,195)	(3,197)
Net Cash provided by (or used in) Investing Activities		(991)	(1,924)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from borrowings		-	-
<u>Payments</u>			
Repayments of borrowings		(920)	(855)
Net Cash provided by (or used in) Financing Activities		(920)	(855)
Net Increase (Decrease) in cash held		1,276	421
Cash & cash equivalents at beginning of period	11	3,178	2,757
Cash & cash equivalents at end of period	11	4,454	3,178

This Statement is to be read in conjunction with the attached Notes

TOWN OF GAWLER

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2013

	Notes	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
2013					
Balance at end of previous reporting period		19,788	161,332	3,809	184,929
Restated opening balance		19,788	161,332	3,809	184,929
Net Surplus / (Deficit) for Year		13,798			13,798
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment		-	(8,897)	-	(8,897)
Other equity adjustments - equity accounted Council businesses		4	-	-	4
Transfers between reserves		(1,680)		1,680	-
Balance at end of period		31,910	152,435	5,489	189,834
2012					
Balance at end of previous reporting period		15,776	154,928	3,381	174,085
Restated opening balance		15,776	154,928	3,381	174,085
Net Surplus / (Deficit) for Year		4,440	-	-	4,440
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	6,404	-	6,404
Transfers between reserves		(428)	-	428	-
Balance at end of period		19,788	161,332	3,809	184,929

This Statement is to be read in conjunction with the attached Notes

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Town of Gawler is incorporated under the SA Local Government Act 1999 and has its principal place of business at 89 Murray St, Gawler SA 5118. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2011, one quarter of the 2011/12 allocation amounting to \$321K was paid in advance; in June 2012, two quarters of the 2012/13 allocation: \$691K; and in June 2013, again two quarters of the 2013/14 allocation: \$731K.



TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 - Significant Accounting Policies (cont)

It is anticipated that these amounts in advance will be adjusted at some future time, but details of the timing of this are not currently available. The total amounts to be adjusted at 30 June 2013 is \$731K (2012, \$691K).

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

3.1 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Infrastructure, Property, Plant & Equipment

5.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

5.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 - Significant Accounting Policies (cont)

5.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

5.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

5.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

5.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

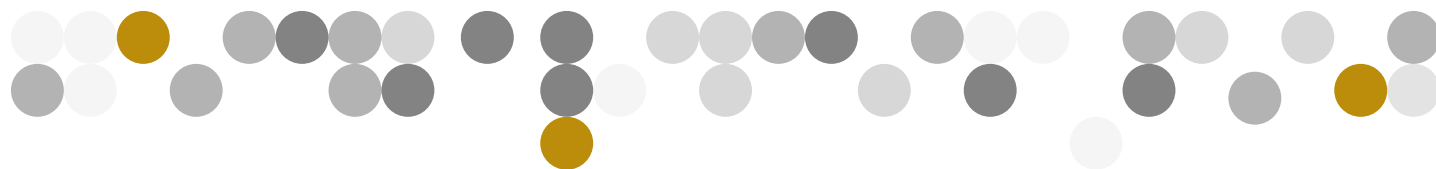
6 Payables

6.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

6.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.



TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 - Significant Accounting Policies (cont)

7 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

8 Employee Benefits

8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.5% (2012, 5.3%)
Weighted average settlement period	5.2 year (2012, 5.4 year)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

9 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

10 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 - Significant Accounting Policies (cont)

11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

12 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2013 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 10	Consolidated Financial Statements
AASB 11	Joint Arrangements
AASB 12	Disclosure of Interests in Other Entities
AASB 13	Fair Value Measurement
AASB 119	Employee Benefits
AASB 127	Separate Financial Statements
AASB 128	Investments in Associates and Joint Ventures
AASB 132	Financial Instruments: Presentation

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2011-7, AASB 2011-8, AASB 2011-10, AASB 2012-2, AASB 2012-3, AASB 2012-5, AASB 2012-6 and AASB 2012-10.

(Standards not affecting local government have been excluded from the above list.)

As at reporting date, Council was not in a position to determine if any of the new Standards or Interpretations will affect any of the amounts recognised in the financial statements.

The Australian Accounting Standards Board is currently reviewing AASB 1004 *Contributions*. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 2 - INCOME

	Notes	2013 \$'000	2012 \$'000
RATES REVENUES			
<u>General Rates</u>		15,069	12,927
Less: Mandatory rebates		(275)	(236)
Less: Discretionary rebates, remissions & write offs		(845)	(28)
		<u>13,949</u>	<u>12,663</u>
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		267	264
Waste collection		1,548	1,352
Gawler Business Development Group			
Separate Rate		146	137
Carpark Separate Rate		-	411
		<u>1,961</u>	<u>2,164</u>
<u>Other Charges</u>			
Penalties for late payment		127	125
		<u>127</u>	<u>125</u>
		<u>16,037</u>	<u>14,952</u>
STATUTORY CHARGES			
Development Act fees		278	225
Health & Septic Tank Inspection fees		44	36
Animal registration fees & fines		162	171
Parking fines / expiation fees		113	82
Environment control fines		3	4
Sundry		51	35
		<u>651</u>	<u>553</u>
USER CHARGES			
Cemetery fees		104	107
Visitors Information Centre		82	107
Lease and Property Rents		257	263
Recreation Fees and Charges		417	410
Waste Disposal Fees and Charges		147	211
Swimming Pool Fees and Charges		256	209
OSHC		160	142
Sundry		164	108
		<u>1,587</u>	<u>1,555</u>
INVESTMENT INCOME			
Interest on investments			
Local Government Finance Authority		63	97
Banks & other		2	3
Loans to community groups		6	6
Developer Contributions		51	34
		<u>122</u>	<u>140</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

NOTE 2 - INCOME (continued)

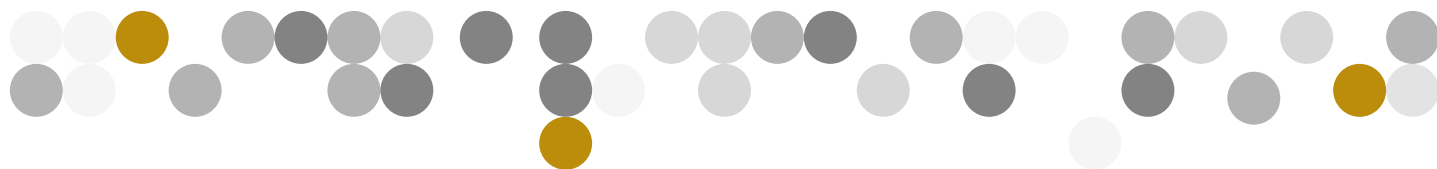
	Notes	2013 \$'000	2012 \$'000
REIMBURSEMENTS			
- for Vehicle Use Reimbursements		53	59
- for Insurance Claims/Rebates		147	148
- for Legal Costs		70	71
- other Councils		10	7
- other		118	50
		<u>398</u>	<u>335</u>
OTHER INCOME			
Donations		8	8
Commissions		4	6
Sundry		96	49
		<u>108</u>	<u>63</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Amounts received specifically for new or upgraded assets		981	1,014
Amounts received specifically for new or upgraded assets - Better Regions - River Master Plan		-	1,383
Amounts received specifically for new or upgraded assets - Community Infrastructure Funding Evanston Gardens		-	2,266
Financial Assistance Grant		576	772
Roads To Recovery		267	242
Library Operating Grant		70	70
Home Assistance Scheme Grant		526	491
Local Roads Grant		196	322
Other grants, subsidies and contributions		24	228
Individually significant item - additional Grants Commission payment	see below	731	691
		<u>3,371</u>	<u>7,479</u>
<i>The functions to which these grants relate are shown in Note 2.</i>			
Sources of grants			
Commonwealth government		267	2,361
State government		2,277	2,445
Other		827	2,673
		<u>3,371</u>	<u>7,479</u>
PHYSICAL RESOURCES RECEIVED FREE OF CHARGE			
Land & Improvements		209	335
Kerb & Gutter		2,005	180
Roads & Footpaths		5,869	193
Stormwater		4,951	-
TOTAL PHYSICAL RESOURCES RECEIVED		<u>13,034</u>	<u>708</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 3 - EXPENSES

	Notes	2013 \$'000	2012 \$'000
EMPLOYEE COSTS			
Salaries and Wages		6,979	6,469
Employee leave expense		483	491
Superannuation - defined contribution plan contributions	18	440	388
Superannuation - defined benefit plan contributions	18	220	208
Workers' Compensation Insurance		352	344
Income Protection Insurance		95	89
Less: Capitalised and distributed costs		(176)	(165)
Total Operating Employee Costs		8,393	7,824
Total Number of Employees		107	106
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		17	16
Elected members' expenses		273	238
Election expenses		6	35
Operating Lease Rentals - non-cancellable leases	17		
- minimum lease payments		163	183
Subtotal - Prescribed Expenses		459	472
<u>Other Materials, Contracts & Expenses</u>			
Consultants & Agency Staff		808	804
Waste Collection & Disposal Charges		1,600	1,554
Contractors		1,192	1,049
Energy (Fuel, Gas, Electricity)		773	677
Minor Asset Purchases		67	52
Water Supply & Consumption Charges		398	329
Advertising, Printing, Postage & Freight		130	138
Insurance		277	275
Computer Software/Hardware		322	219
Bank Charges & Payment Collection Agencies		62	64
Corporate Memberships		64	62
Legal Fees (including debt recovery)		338	222
Staff Training		113	172
Property Rent		101	104
Cleaning & Hygiene		201	190
Contribution - State Government NRM Levy		267	262
Contribution - Gawler Business Development Group		145	193
Contribution - Other		137	101
Fringe Benefit Tax		66	49
Security		50	53
Plumbing, Electrical, Pest, Air-conditioning Expenses		93	121
Canteen Supplies (Cost of Goods Sold)		75	78
Gawler Synergy Project		49	48
Rubble, Bitumen, Concrete & Roller Hire		116	99
Communications		99	105
Vehicle/Machine Parts & Registrations		124	83
Sundry		803	736
Subtotal - Other Materials, Contracts & Expenses		8,470	7,839
		8,929	8,311



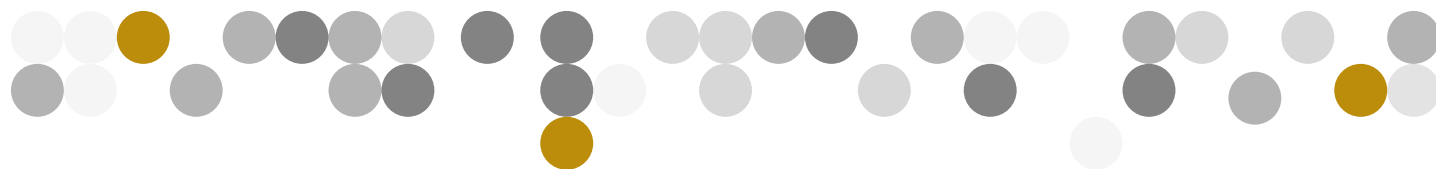
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TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 3 - EXPENSES (cont.)

	Notes	2013 \$'000	2012 \$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Buildings		512	517
Infrastructure: Roads, Bridges & Footpaths		1,736	2,599
Infrastructure: Stormwater Drainage		622	479
Infrastructure: Roundabouts		27	26
Infrastructure: Urban Elements		114	102
Equipment		227	234
Other Assets		159	149
		<u>3,397</u>	<u>4,106</u>
FINANCE COSTS			
Interest on Loans		901	971
		<u>901</u>	<u>971</u>



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TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	Notes	2013 \$'000	2012 \$'000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		22	78
Less: Carrying amount of assets sold		120	69
Gain (Loss) on disposal		(98)	9
<i>Assets surplus to requirements</i>			
Proceeds from disposal		-	179
Less: Carrying amount of assets sold		-	167
Gain (Loss) on disposal		-	12
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS		(98)	21

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 5 - CURRENT ASSETS

	Notes	2013 \$'000	2012 \$'000
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		33	582
Deposits at Call		4,421	2,596
		<u>4,454</u>	<u>3,178</u>
TRADE & OTHER RECEIVABLES			
Rates - General & Other		809	962
Accrued Revenues		110	50
Debtors - general		678	687
Prepayments		63	32
Loans to community organisations		18	17
		<u>1,678</u>	<u>1,748</u>
INVENTORIES			
Stores & Materials		23	-
		<u>23</u>	<u>-</u>



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TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 6 - NON-CURRENT ASSETS

		2013 \$'000	2012 \$'000
FINANCIAL ASSETS	Notes		
Receivables			
Loans to community organisations		<u>78</u>	<u>96</u>
		78	96
EQUITY ACCOUNTED INVESTMENTS IN COUNCIL BUSINESSES			
<i>Gawler River Flood Management</i>	19	2,702	2,736
<i>NAWMA</i>	19	<u>353</u>	<u>107</u>
		<u>3,055</u>	<u>2,843</u>
OTHER NON-CURRENT ASSETS			
Capital Works-in-Progress		<u>1,851</u>	<u>769</u>
		<u>1,851</u>	<u>769</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

	2012 \$'000				2013 \$'000			
	AT FAIR VALUE	AT COST	ACCUM DEPN	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEPN	CARRYING AMOUNT
Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT								
Buildings	26,970	6,200	(10,862)	22,308	30,293	-	(12,359)	17,934
Infrastructure: Road, Bridges & Footpaths	162,046	-	(60,710)	101,336	161,895	-	(58,488)	103,407
Infrastructure: Stormwater	47,486	-	(13,640)	33,846	50,109	-	(13,882)	36,227
Infrastructure: Roundabouts	1,326	-	(209)	1,117	1,344	-	(240)	1,104
Infrastructure: Urban Elements	1,802	2,715	(733)	3,784	1,802	2,716	(846)	3,672
Equipment	-	4,509	(2,453)	2,056	-	4,632	(2,658)	1,974
Land	27,464	679	-	28,143	29,848	-	-	29,848
Other Assets	3,202	637	(1,763)	2,076	3,158	760	(1,885)	2,033
TOTAL INFRASTRUCTURE PROPERTY, PLANT & EQUIPMENT	270,296	14,740	(90,370)	194,666	278,449	8,108	(90,358)	196,199
Comparatives	259,953	13,165	(86,645)	186,473	270,296	14,740	(90,370)	194,666

This Note continues on the following pages.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

	CARRYING AMOUNT MOVEMENTS DURING YEAR								2013 \$'000
	\$'000								
	Additions		Disposals	Depreciation	Impairment	Transfers	Net Revaluation		
New/Upgrade	Renewals								
Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT									
Buildings	22,308	61	-	(512)	-	-	(3,923)	17,934	
Infrastructure: Road, Bridges & Footpaths	101,336	7,873	319	(84)	(1,737)	-	(4,300)	103,407	
Infrastructure: Stormwater	33,846	5,120	-	-	(622)	-	(2,117)	36,227	
Infrastructure: Roundabouts	1,117	-	-	-	(27)	-	14	1,104	
Infrastructure: Urban Elements	3,784	2	-	-	(114)	-	-	3,672	
Equipment	2,056	174	-	(29)	(227)	-	-	1,974	
Land	28,143	276	-	-	-	-	1,429	29,848	
Other Assets	2,076	31	92	(7)	(159)	-	-	2,033	
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	194,666	13,537	411	(120)	(3,398)	-	(8,897)	196,199	
Comparatives	186,473	3,585	2,545	(235)	(4,106)	-	6,404	194,666	

This Note continues on the following pages.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent additions at cost, this remains as the basis of recognition of non-material asset classes.

Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, are recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land assets were independently valued using property valuations provided by the Valuer-General as at 30 June 2013.

Buildings

Buildings were independently valued to their written down replacement cost, and apportioned into their various component elements, by Chris Chaney, Asset Valuation & Consulting Pty Ltd as at 30 June 2013.

Infrastructure

Infrastructure assets (excluding Urban Elements) are based on related unit rates of construction, determined by the Council which have been independently reviewed by Asset Engineering as at 30 June 2013.

Urban Element assets are recorded at either written down value or historical costs.

Depreciation relating to road infrastructure assets reduced as a result of a review of useful lives and the application of residual values for road pavement assets (50% for sealed roads and 33% for unsealed roads).

It is estimated that annual depreciation expense for infrastructure assets will increase for future years, as a result of new depreciation expense incurred resulting from the acquisition of new infrastructure assets received from property developers as part of residential land developments.

Plant, Furniture & Equipment

These assets are recognised on a historical cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

All other assets

These assets are recognised on a historical cost basis. Other assets includes items such as swimming pools, shade structures and playgrounds.

Town of Gawler

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 7 – Property, Plant & Equipment (cont)

Capitalisation Thresholds

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$5,000
Other Plant & Equipment	\$5,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$5,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$10,000
Drains & Culverts	\$10,000
Artworks	\$5,000

Estimated Useful Lives

Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years
Building & Other Structures	
Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Infrastructure	
Sealed Roads – Surface (Asphalt Seal)	25 to 40 years
Sealed Roads – Surface (Spray Seal)	15 to 25 years
Sealed Roads – Pavement (Local Roads)	90 to 120 years
Sealed Roads – Pavement (Collector Roads)	40 to 70 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	75 to 120 years
Bridges (Pedestrian – Steel)	50 to 60 years
Bridges (Pedestrian – Timber)	20 years
Footpaths (Asphalt)	20 to 35 years
Footpaths (Concrete)	70 to 80 years
Footpaths (Paved)	50 to 60 years
Footpaths (Rubble)	10 years
Kerb & Gutter	80 to 110 years
Stormwater Pipes / Pits	70 to 100 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	15 to 25 years
Other Assets	
Artworks	indefinite
Playground Equipment	15 to 20 years
Swimming Pools	40 to 50 years
Shade Structures	10 to 30 years
Bores	20 to 40 years
Court Surfaces	14 to 25 years
Other Assets	7 to 100 years

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 8 - LIABILITIES

		2013 \$'000		2012 \$'000	
	Notes	Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		1,305	-	1,362	-
Payments received in advance		632	-	678	-
Accrued expenses - employee entitlements		1,071	-	966	-
Accrued expenses - other		471	-	477	-
Deposits, Retentions & Bonds		114	-	119	-
		<u>3,593</u>	<u>-</u>	<u>3,602</u>	<u>-</u>
BORROWINGS					
Loans		995	11,899	920	12,894
		<u>995</u>	<u>11,899</u>	<u>920</u>	<u>12,894</u>
<i>All interest bearing liabilities are secured over the future revenues of the Council.</i>					
PROVISIONS					
Employee entitlements (including oncosts)		895	122	730	225
		<u>895</u>	<u>122</u>	<u>730</u>	<u>225</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 9 - RESERVES

ASSET REVALUATION RESERVE	1/7/2012	Net Increments (Decrements)	Transfers, Impairments	30/6/2013
Notes	\$'000	\$'000	\$'000	\$'000
Buildings	4,142	(3,923)	-	219
Infrastructure	130,292	(6,403)	-	123,889
Land	26,633	1,429	-	28,062
Joint Ventures - Other Comprehensive Income	265	-	-	265
TOTAL	161,332	(8,897)		152,435
<i>Comparatives</i>	<i>154,928</i>	<i>6,404</i>		<i>161,332</i>

OTHER RESERVES	1/7/2012	Transfers to Reserve	Transfers from Reserve	30/6/2013
Carparking	331	19	(4)	346
Open Space	52	-	(5)	47
Stormwater Drainage	17	36	(53)	-
Plant & Machinery Replacement	394	160	(55)	499
Willaston Cemetery	10	5	-	15
Willaston Cemetery - Babies Memorial	3	-	-	3
Waste Management Service Charge	13	75	-	88
Infrastructure & Community Assets	385	-	(65)	320
Property	1,371	51	-	1,422
Carried Forward Budget Reserve	1,233	2,749	(1,233)	2,749
TOTAL OTHER RESERVES	3,809	3,095	(1,415)	5,489
<i>Comparatives</i>	<i>3,381</i>	<i>2,843</i>	<i>(2,415)</i>	<i>3,809</i>

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Carparking Reserve

This reserve is used for the retention of developer contributions towards the provision of carpark facilities and repayment of associated loans.

Footpath Reserve

This reserve is used for the retention of developer contributions towards the construction of new footpaths.

Open Space Reserve

This reserve is used for the retention of developer contributions received towards the provision of facilities within Council's Community Parks, Gardens and Open Spaces.

Plant & Machinery Replacement Reserve

This reserve is used for the provision of funding towards the programmed replacement of Council's Plant & Machinery.

Cemetery Reserve

This reserve is used for the development and enhancement of facilities at the Willaston Cemetery.

Waste Management Service Charge

Council applies an annual charge for the provision of waste management services, pursuant to the section 155 of the Local Government Act 1999. In instances where surplus funds are generated (i.e. where the funds generated from the service charge exceed the cost providing the service) this reserve is credited with the surplus. The balance of the funds in the Reserve will be transferred from the Reserve and rebated to the customers during 2013/2014.

Infrastructure & Community

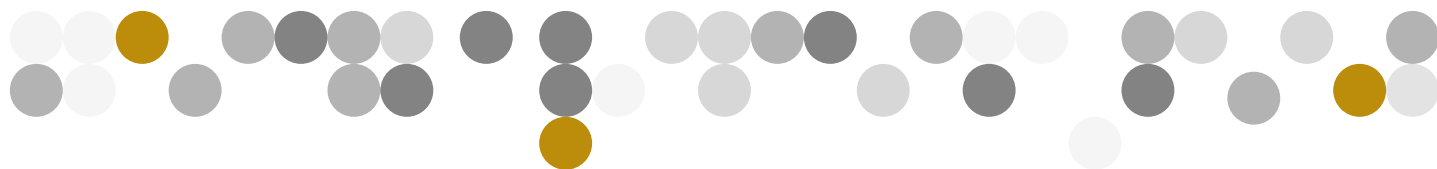
This reserve is used for the planning and design of infrastructure and community assets.

Property Reserve

This reserve is used for future infrastructure and property development.

Carried Forward Budget Reserve

This reserve is used to fund the completion of various projects from the previous financial year.



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TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

		2013	2012
	Notes	\$'000	\$'000
CASH & FINANCIAL ASSETS			
Developer Contributions		393	382
Southern Urban Areas Developer Contributions		1,374	1,321
Pathway Linkage Project Grant		500	500
		<u>2,267</u>	<u>2,203</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2013 \$'000	2012 \$'000
Total cash & equivalent assets	5	4,454	3,178
Less: Short-term borrowings	8	-	-
Balances per Cash Flow Statement		<u>4,454</u>	<u>3,178</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	13,798	4,440
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	3,398	4,106
Equity movements in equity accounted investments (increase) decrease	(208)	154
Net increase (decrease) in unpaid employee benefits	138	(105)
Premiums & discounts recognised & unwound	29	-
Expense of Capital Items	14	-
Non-cash asset acquisitions	(13,034)	(708)
Grants for capital acquisitions treated as Investing Activity	(981)	(3,740)
Net (Gain) Loss on Disposals	98	(21)
	<u>3,252</u>	<u>4,126</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	70	236
Net (increase) decrease in inventories	(23)	-
Net increase (decrease) in trade & other payables	(112)	(1,162)
Net Cash provided by (or used in) operations	<u>3,187</u>	<u>3,200</u>

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

- Physical resources received free of charge	2	13,034	708
<i>Amounts recognised in Income Statement</i>		<u>13,034</u>	<u>708</u>

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	25	22
LGFA Cash Advance Debenture facility	3,688	3,688

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 12 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES										
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2013	2012	2013	2012
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Business Undertakings	248	242	56	63	192	179	-	-	3,111	3,011
Community Services	1,070	1,002	1,878	2,000	(808)	(998)	557	576	13,302	14,960
Culture	102	105	973	869	(871)	(764)	70	70	1,321	442
Economic Development	237	259	684	708	(447)	(449)	-	-	1,549	1,376
Environment	1,961	1,828	3,678	3,433	(1,717)	(1,605)	-	-	51,760	38,486
Recreation	778	684	3,091	3,145	(2,313)	(2,461)	289	15	30,102	28,919
Regulatory Services	489	525	426	1,600	63	(975)	920	765	37	15
Transport & Communication	654	774	2,974	3,880	(2,320)	(3,106)	-	-	13,896	103,417
Plant Hire & Depot/Indirect	21	12	(448)	(603)	469	615	-	-	2,410	2,539
Unclassified Activities	-	-	-	329	-	(329)	-	-	1,398	20
Council Administration	15,733	14,883	8,308	5,788	7,425	9,095	708	3,380	88,452	10,115
TOTALS	21,293	20,414	21,620	21,212	(327)	(798)	2,544	4,806	207,338	203,300

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.



TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 12 (cont.) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

Business Undertakings

Caravan Parks, Development of Land for Resale, Private Works, Property Portfolio.

Community Services

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Assistance Scheme, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries / Crematoria, Public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

Culture

Library Services, Mobile Libraries and Housebound Services, Static Libraries, Cultural Services, Cultural Venues, Heritage and Other Cultural Services.

Economic Development

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Environment

Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Other Waste Management, Other Environment, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

Recreation

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centres – Outdoor, and Other Recreation.

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

Transport

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management and Other Transport.

Plant Hire & Depot

Plant & Machinery maintenance & repairs, Depot maintenance expenses.

Unclassified Activities

Road Reserve maintenance, 'Rapid Response' team service, other sundry activities.

Council Administration

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues,

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; interest is recognised when earned.</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 2.75% and 3.5% (2012: 3.5% and 4.75%). Short term deposits have an average maturity of 30 days and an average interest rates of 3.25% (2012: 30 days, 5%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Rates & Associated Charges (including legals & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Secured over the subject land, arrears attract interest of 2% (2012: 2%). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Interest Bearing Borrowings	<p>Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 4.7% and 8.4% (2012: 4.99% and 8.4%)</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Finance Leases	<p>Accounting Policy: accounted for in accordance with AASB 117.</p>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 13 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis

2013	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Assets					
Cash & Equivalents	4,454	-	-	4,454	4,454
Receivables	746	87	-	833	819
Other Financial Assets	-	-	-	-	-
Total	5,200	87	-	5,287	5,273
Financial Liabilities					
Payables	2,237	-	-	2,237	2,051
Current Borrowings	1,845	-	-	1,845	995
Non-Current Borrowings	-	9,061	7,005	16,066	11,899
Total	4,082	9,061	7,005	20,148	14,945

2012	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Assets					
Cash & Equivalents	3,178	-	-	3,178	3,178
Receivables	793	117	-	910	850
Other Financial Assets	-	-	-	-	-
Total	3,971	117	-	4,088	4,028
Financial Liabilities					
Payables	2,159	-	-	2,159	2,159
Current Borrowings	1,760	-	-	1,760	920
Non-Current Borrowings	-	8,353	8,282	16,635	12,894
Total	3,919	8,353	8,282	20,554	15,973

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2013		30 June 2012	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
Fixed Interest Rates	6.73	12,894	6.81	13,814
		<u>12,894</u>		<u>13,814</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 14 - COMMITMENTS FOR EXPENDITURE

	Notes	2013 \$'000	2012 \$'000
Capital Commitments			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Infrastructure		1,079	346
		<u>1,079</u>	<u>346</u>
These expenditures are payable:			
Not later than one year		1,079	346
Later than one year and not later than 5 years		-	-
Later than 5 years		-	-
		<u>1,079</u>	<u>346</u>
Other Expenditure Commitments			
Other non-capital expenditure commitments in relation to investment properties:			
Audit Services		18	36
Employee Remuneration Contracts		2,027	1,207
Other		1,184	764
		<u>3,229</u>	<u>2,007</u>
These expenditures are payable:			
Not later than one year		1,030	750
Later than one year and not later than 5 years		2,199	1,257
Later than 5 years		-	-
		<u>3,229</u>	<u>2,007</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 15 - FINANCIAL INDICATORS

	2013	2012	2011
These Financial Indicators have been calculated in accordance with <i>Information Paper 9 - Local Government Financial Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.			

Operating Surplus Ratio

<u>Operating Surplus</u>	(1%)	(6%)	(23%)
Rates - general & other less NRM levy			

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

Adjusted Operating Surplus Ratio

(1%)	(9%)	(24%)
------	------	-------

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	53%	66%	86%
Total Operating Revenue less NRM levy			

Net Financial Liabilities are defined as total liabilities less financial assets: (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue (excluding NRM levy).

Asset Sustainability Ratio

<u>Net Asset Renewals</u>	23%	65%	28%
Infrastructure & Asset Management Plan required expenditure	*	*	*

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Amounts shown above an asterisk () indicate that depreciation expense has been used as a proxy, pending finalisation of the Infrastructure & Asset Management Plan.*

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

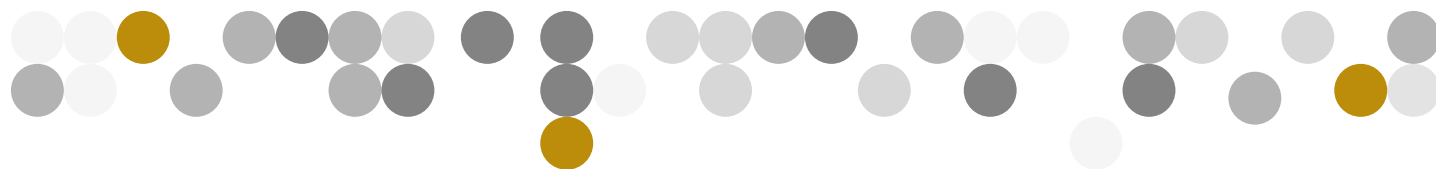
Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2013 \$'000	2012 \$'000
Income	21,534	20,505
less Expenses	21,653	21,457
Operating Surplus / (Deficit)	(119)	(952)
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	816	2,735
less Depreciation, Amortisation and Impairment	3,397	4,106
less Proceeds from Sale of Replaced Assets	22	78
	(2,603)	(1,449)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments)	1,196	3,197
less Amounts received specifically for New and Upgraded Assets	981	3,740
less Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	-	179
	215	(722)
Net Lending / (Borrowing) for Financial Year	2,269	1,219



TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 17 - OPERATING LEASES

Leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

	2013 \$'000	2012 \$'000
Not later than one year	254	275
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	<u>254</u>	<u>275</u>

Lease payment commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased. No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in

	2013 \$'000	2012 \$'000
Not later than one year	82	150
Later than one year and not later than 5 years	65	288
Later than 5 years	-	-
	<u>147</u>	<u>438</u>

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 18 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2012/13; 9% in 2011/12). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2011/12) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by each employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2011. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 19 - EQUITY ACCOUNTED COUNCIL BUSINESSES

All equity accounted Council businesses are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

Northern Adelaide Waste Management Authority

Established by Town of Gawler, City of Playford and the City of Salisbury, NAWMA is responsible for the provision of Waste Management Services

	2013 \$'000	2012 \$'000
Northern Adelaide Waste Management Authority		
Council's respective interests are:		
- interest in the operating result	9%	9%
- ownership share of equity	9%	9%
- the proportion of voting power	33%	33%
Movements in Investment in Joint Operation	\$'000	\$'000
Opening Balance	108	17
Share in Operating Result	241	91
Adjustment to Equity Share	4	-
Share in Equity of Joint Operation	353	108

Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Operating Expenditures payable

	2013 \$'000	2012 \$'000
Not later than one year	11,478	10,651
Later than one year and not later than 5 years	45,912	41,264
Later than 5 years	-	-
	57,390	51,915

Gawler River Flood Management Authority (GRFMA)

Established by Town of Gawler, City of Playford, Adelaide Hills Council, The Barossa Council, Light Regional Council and the District of Mallala. GRFMA is responsible for the co-ordination of construction and management of projects.

	2013 \$'000	2012 \$'000
Gawler River Flood Management		
Council's respective interests are:		
- interest in the operating result	17%	17%
- ownership share of equity	17%	17%
- the proportion of voting power	16%	16%
Movements in Investment in Joint Operation	\$'000	\$'000
Opening Balance	2,735	2,980
Share in Operating Result	(33)	(245)
Share in Equity of Joint Operation	2,702	2,735

Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Capital Expenditures payable

	2013 \$'000	2012 \$'000
Not later than one year	4,382	4,382
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	4,382	4,382

TOWN OF GAWLER

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 20 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE BALANCE SHEET

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. POTENTIAL INSURANCE LOSSES

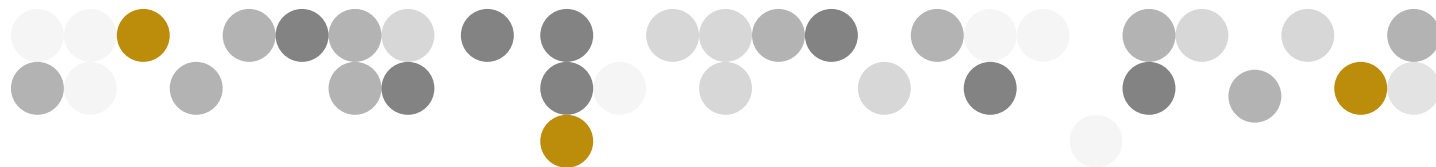
Council is a multi-purpose organisation providing a large range of buildings, parks, infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 11 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.



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TOWN OF GAWLER

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2013

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Town of Gawler for the year ended 30 June 2013, the Council's Auditor, Dean Newbery, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

.....
Henry Inat
CHIEF EXECUTIVE OFFICER

.....
Peter Brass
PRESIDING MEMBER
AUDIT COMMITTEE

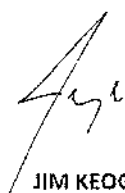
Date:



Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of Town of Gawler for the year ended 30 June 2013, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



JIM KEOGH

Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

Dated this 18th day of November 2013

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North Adelaide SA 5006

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Annual Report 2012-13

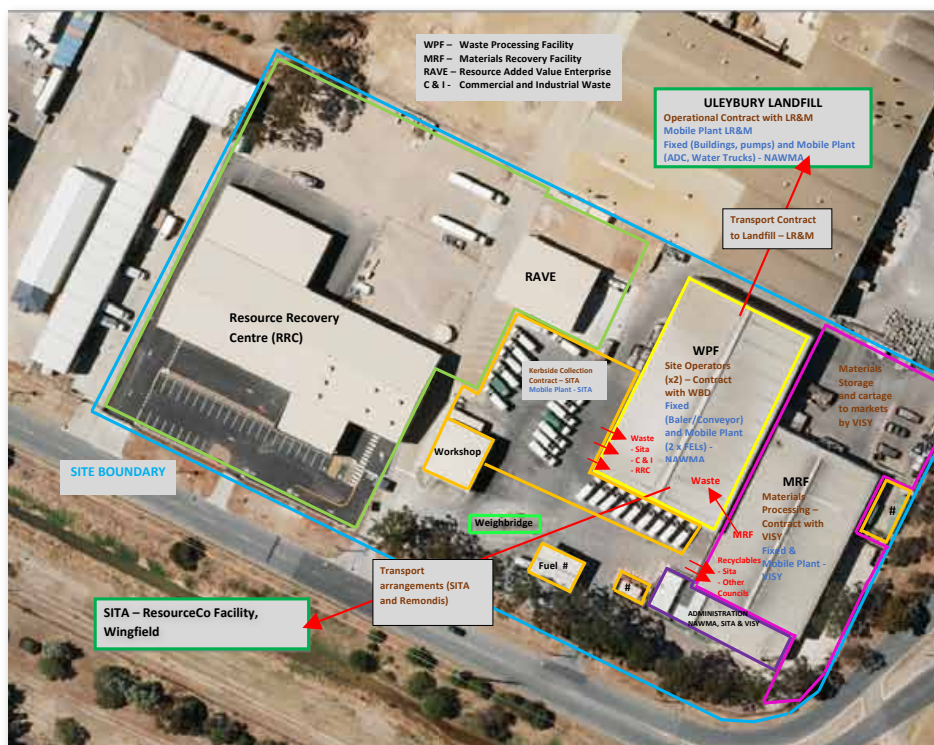


Responsible Waste Management

NAWMA (a local Government Regional Subsidiary)

Member Councils: Gawler, Playford and Salisbury
Client Councils: Adelaide Hills, Barossa, Barunga West,
Clare/Gilbert Valley, Copper Coast, Goyder Regional,
Light Regional, Mallala, Yorke Peninsula and Wakefield Regional

MISSION STATEMENTS



FRONT COVER: NAWMA's Edinburgh North Facility

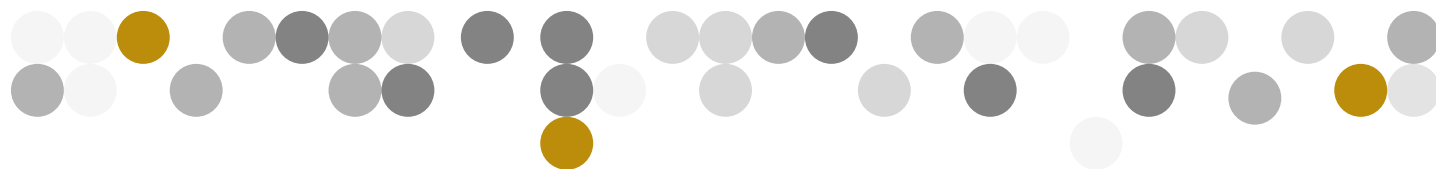
Operations

To work together with the Constituent Councils to facilitate responsible waste management within the Northern Adelaide Region of Local Government.

Education

To help communities understand the importance of responsible waste management.





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The NAWMA Board has been at its full complement during the reporting period with two of the representatives from Playford being independent members. This is a new initiative and it provides a differing set of dynamics compared to the previous Board composition.

Elections were held in January for the positions of Chairperson and Deputy Chairperson. I was re-elected for a two-year period and I thank Board members for their support. Mr Sam Green was elected Deputy Chairperson while Cr Paul Koch was elected to the position of Balefill Management Consultative Committee Chairperson.

NAWMA is committed to a process of continuous improvement in its practices and procedures as a leader in the resource and waste management industry. This includes planning for the future with our growing population base, exploring emerging waste management technologies, addressing contract management issues, and staffing challenges.

It was very satisfying in March to see the official opening of the Resource Recovery Centre after a lengthy planning process. Detailed planning is underway to secure necessary approvals to begin construction of the third leachate pond at the Uleybury landfill.

In August 2013, I attended, with the Manager Operations, the Waste Management Association of Australia's 5th Australian Landfill and Transfer Stations Conference and Expo in Queensland.



The conference is held bi-annually in cooperation with the International Solid Waste Association. A wide range of conference papers were presented over the four - day program by Australian and overseas delegates with keynote speakers from the United Kingdom and Portugal. Based on the presentations made at the conference, it is clear that NAWMA's operations continue to be at the cutting edge of waste management best practice in Australia and, indeed, the world.

NAWMA's financial and operational performance over the reporting period was sound with a number of achievements that are highlighted in this Annual Report. From a governance perspective, the NAWMA Board is fully conversant with its responsibilities. Development and detailed review of strategies and policies is on-going as a requirement of Local Government Regional Subsidiaries.

Councillor Brian Goodall





NAWMA is experiencing an increase in activity levels associated with its resource and waste management operations. This is demonstrated in the Authority's operating budget, which has increased over the past five years from \$17.5 million to \$23 million.

The audited financial accounts indicate an operating surplus of \$2.548 million in 2012-13 compared with \$766,000 in the previous year. This is primarily the result of a review undertaken by the Authority of all estimated capping costs for Stages 1 and 2 at the Uleybury landfill.

The Authority was an active financial participant in a trial of the 'phytocap' design. This was a prudent investment with capping costs for Stages 1 and 2 considerably reduced. This reduction is a non-cash transaction and \$1.762 million has been reflected in Other Income in the Financial Statements.

Overall, the Authority is in a sound financial position. The budgets for member Councils have been well managed with each under cost forecasts for the reporting period.

There was a significant reduction in revenue due to the market price for recycled paper and cardboard not reaching expectations. However, this was compensated by an increase in commercial and industrial waste tonnages, which were 30 per cent above forecast levels.

NAWMA was one of the first signatories in South Australia for the National Television and Computer Recycling Scheme. This has had a two-fold effect. On the one hand, there are reduced costs for transport and disposal of E-waste. However, as a collection point for this material, there is a notable increase in customer service requirements and materials handling on-site.

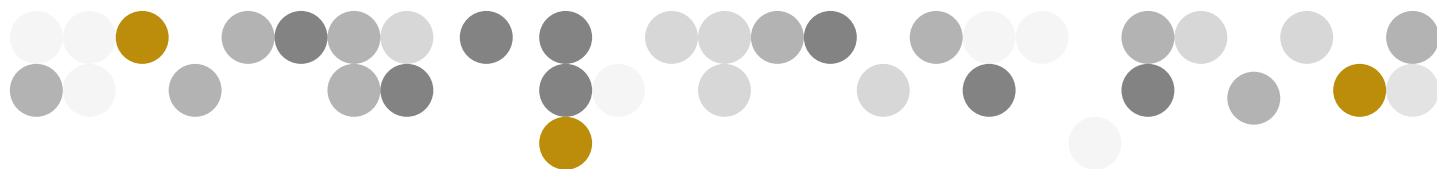
To further assist residents in sourcing the correct information on waste management services in their Council area, a My-Waste App has been introduced. This details all services in their location.

The commissioning of the Resource Recovery Centre in November 2012 allowed the public to access a safe and strategically designed facility to assist in all waste disposal requirements.

The Edinburgh North site is now a fully integrated waste management facility housing NAWMA's waste processing and resource recovery activities. It caters for the general public, member Councils and commercial customers, and is designed to manage future growth in waste management services as a valuable asset for the region.



Brian King



6

WASTE PROCESSING FACILITY



Baling Operation

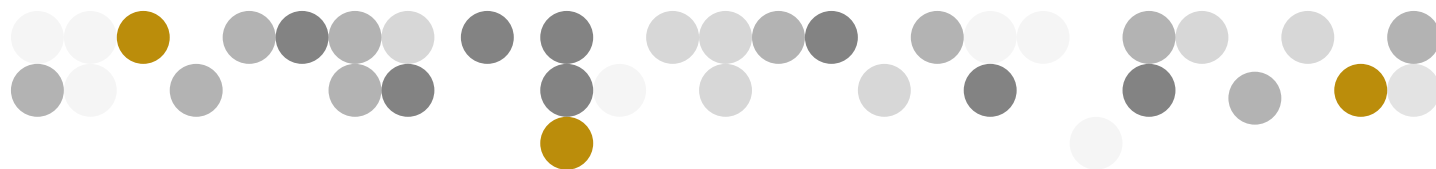
Waste tonnages received in the reporting period exceeded the previous year by almost 2,000 tonnes. This was due to an increase in commercial and industrial tonnages.

Of the 74,598 tonnes, 6,000 tonnes was diverted to Sita Resource Co for processing into a fuel source for Adelaide Brighton Cement. The material diverted is generally bulky waste that is difficult to bale.

With the recent 12 per cent increase to the State Waste Levy, it is in NAWMA's interests to divert an increased percentage of material from landfill as this is where the levy is applied.

The baling plant is being well utilised. Apart from baling waste, it is used on weekends for cardboard and rigid plastic from the Resource Recovery Centre.





Material Recovery Facility (MRF)

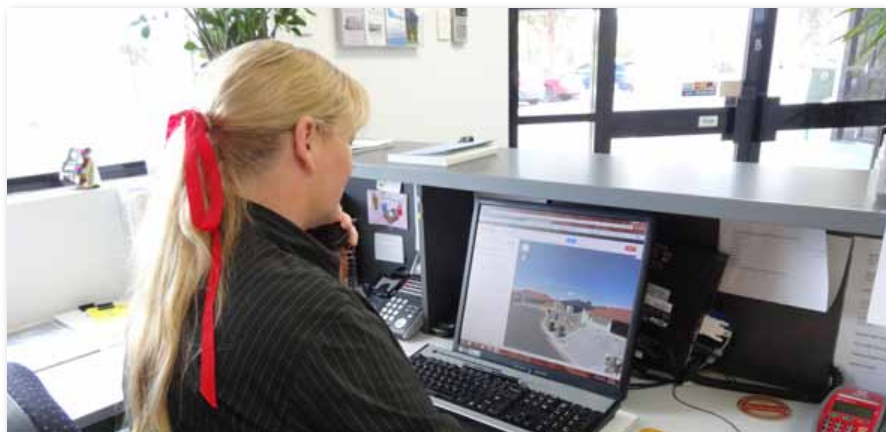
A total of 20,489 tonnes of recyclables were received from NAWMA's Member Councils, with an additional 7,520 tonnes sourced from client or rural Councils.

During the reporting period, around 14,800 tonnes of mixed paper product was either exported or forwarded to Visy's mills for processing. This represented value to NAWMA in excess of \$227,000. In comparison to the previous reporting period, the financial return was down by 50 per cent reflecting the volatile nature of the marketplace for paper product.

An on-going issue for the MRF is the receipt of plastic bags, wrapping or shrink wrap (flexible wrap). In a loose form, this material is difficult to sort.

Recently in Melbourne, there was a trial in which coloured bags were issued to residents to contain flexible plastics prior to placement in their recycling bins. The trial demonstrated a reasonable degree of success.

The results are being evaluated by NAWMA with a view to conducting a similar trial in the region.



The 1800 free call service is designed to provide ratepayers with no-cost access to information about waste collection services. It was used 45,788 times in the reporting period representing a 12 per cent increase on the previous year.

This increase in calls occurred primarily from February to May. It was generated mainly from an audit carried out on the Playford Council user-pays garden organics collection service. This service is reported upon in more detail elsewhere in the report.

Over the financial year, the administration and customer service calls averaged 176 each week day. The cost to maintain this service is around \$8,500 per annum, which is considered to be a valued and worthwhile investment.

The majority of telephone contacts related to:

- hard waste service and bookings (about 44 per cent);
- purchase of Mobile Garbage Bins (MGBs) for the garden organics collection service (4 per cent);
- information and bookings on educational activities (10 per cent);
- garden organics service payments from Playford residents (15 per cent);
- general enquiries (23.3 per cent) of which most were about MGB matters; and
- service complaints (3.7 per cent).

Year	Waste	Recycling	Garden Organics
08-09	1,083	376	395
09-10	761	450	406
10-11	737	322	262
11-12	698	407	230
12-13	1,066	417	209

Complaints relating to the weekly kerbside waste collection averaged 4.1 per day. Complaints relating to recycling collection averaged 1.6 per day, while fortnightly garden organics concerns averaged less than one per day.

NAWMA's services allow 34,000 bins to be emptied daily from Monday to Friday.

Mobile Garbage Bins (MGBs)

NAWMA ensures that residents receive MGBs in a timely manner with 7,379 requests actioned during the reporting period. This included:

- arrangements for the delivery of 3,710 waste and recycling MGBs to new residents to the region;
- 2,604 replacements for stolen or damaged bins; and
- 1,065 repairs carried out in the field.

In addition 2,226 MGBs were sold to residents for use in the kerbside garden and food organics collection service.



After Hours Contact

NAWMA has utilised the *Answering Adelaide* after hours service since December 2011 and it has been very well received by customers and staff.

The 1800 free call service was extended to mobile telephone callers at the start of the financial year. Calls are answered in the NAWMA office from 7.30am to 5.00pm weekdays. Outside of these hours – including evenings, weekends and public holidays – Answering Adelaide takes all calls as NAWMA's after-hours service.

Answering Adelaide sends an e-mail report to NAWMA at 8.00am each work day listing in detail all calls received. NAWMA is then able to return calls as required and log complaints in a timely manner.

Any calls for urgent matters, for example a fire at one of our sites, are passed directly to the Operations Manager by mobile telephone contact.



There has been growing engagement with schools and community groups at the Environment Education Centre (EEC) and the Uleybury landfill informative viewing platform.

As a result, there is wider awareness and recognition of the importance of responsible resource and waste management.

Presentations

Over the reporting period, our roving ambassador, Nawma, with assistance from staff members, conducted a range of promotional and educational activities including:

- welcoming 1,297 children (76 groups) and 381 adult visitors from within the region to the Authority's EEC at Edinburgh North;
- visiting schools and community groups across the region. This involved 1,534 children and 694 adults in 60 sessions – over double the number for the 2011-2012 period;
- presenting 19 sessions at the EEC for interested groups from outside the region, comprising 282 children and 201 adults. In addition, six sessions were held in the Barossa Valley for 104 children and 136 adults. In total, 155 sessions were held for 3,113 children and 1,276 adults; and
- conducting shopping centre displays at major retail centres in each Council.

Calendar Changes

The kerbside collection calendar was redesigned with Playford and Salisbury showing only the week of collection instead of the actual day. This was necessary to assist in reducing distribution problems. NAWMA has had to contend with some quality control issues with distributors of the calendars. However, new measures are in place to overcome distribution difficulties experienced in the past.

My-Waste App



To further assist residents, NAWMA introduced the 'my-waste' mobile app. The app allows mobile device users to download the full range of information that is normally on the NAWMA website or on the kerbside collection schedule.

Residents using the app no longer have to rely on a printed schedule or go to their computers for information on services. Instead, by downloading **'my-waste'**TM, Salisbury, Gawler, and Playford residents can check details and set reminders for every type of collection, find out exactly what to do with any item, access important local contacts and more.

This is a new way for NAWMA to connect with residents on resource recovery and waste diversion programs. We will also be able to progressively update information on the App to ensure it is always current.





Waste Management Information Booklets

With the opening of the Resource Recovery Centre and Salvage & Save shop, there was a need to update the Waste Management Booklets. With Gawler's Waste Transfer Station closing, booklets for that Council area were updated and distributed first to each household. Playford and Salisbury booklets have also been updated to send to all new residents with their calendars and garden organics brochures in early 2014.

Several Council groups and State Government representatives have also visited the facility.

Annual expenditure on education has remained at around \$120,000. This is sourced primarily from the collection contractor. A business plan on education and promotional activities is produced and reviewed annually to evaluate programs and maximise awareness opportunities.

Website

The NAWMA website is being constantly refreshed. There is now a page dedicated to the new Resource Recovery Centre and Salvage & Save Shop, and information to make residents aware of the new 'my-waste' app.

Resource Recovery Centre Tours

Since the official opening of the new Resource Recovery Centre and Salvage & Save shop in March 2013, there have been educational tours including:

- two senior citizen groups;
- a Barossa TAFE group; and
- a group of educators who also visited the EEC and landfill.





Despite a relatively dry year, residents marginally increased the kerbside collection of garden organics. At 30 June 2013, 41.56 per cent of the region's households participated in the garden organics service (up 3.2 per cent on the previous year). Collectively, they placed 16,588 tonnes of organics for kerbside collection, an increase of 638 tonnes.

In addition, 6,819 tonnes of organics – comprising street sweepings, stormwater silt and bulk garden organics collected at the Salisbury Waste Transfer Station and NAWMA's Resource Recovery Centre – was delivered to Jeffries for processing.

Each member Council also recorded an increase in residents using the service as follows:

- Salisbury up 1.3 per cent to 56.6 per cent;
- Gawler up 3.3 per cent to 41.49 per cent; and
- Playford up 6.7 per cent to 18.8 per cent.



A Jeffries food organics basket





The marked increase in Playford, where a user pays system applies, resulted largely from an audit to identify residents who had not renewed or paid the annual fee.

As a result, a coloured sticker with an expiry date will be issued to residents on payment of the annual fee. To achieve such a high participation level (18.8 per cent) for a user pays collection service is unprecedented, and it clearly reflects demand for the service among Playford residents.

During the year, NAWMA and the Resource Recovery Centre operator sold 2,226 240 litre bins to residents for use in the kerbside garden and food organics collection service. Nearly 200 of the bins were collected directly from the Resource Recovery Centre, which is an additional benefit of the new facility.

Each resident also receives a Jeffries food organics basket. It is estimated that more than 10,000 food baskets have now been distributed to residents.



SITA is the collection contractor for the hard waste service. Its contract commenced in January 2012.

Participation

In 2012-13, the level of participation increased by 7.5 per cent in Playford and 6.5 per cent in Salisbury.

A total of 3,943 Salisbury residents (7.0 per cent) took the option of a household collection at a cost of \$10 per household. A further 7,617 residents (13.52 per cent) opted to use the voucher system. In Playford, there were 8,453 participants (23.84 per cent) in the service.

Average Weights/Quantities of Hard Waste

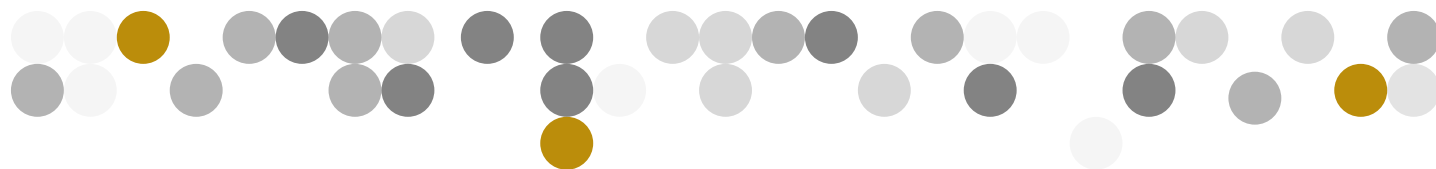
Based on the average over the Adelaide region, the expected weight of hard waste collected from each household is about 100kg.

Playford achieved close to the average with 80kg, plus mattresses (1 per 5 collections) and E-waste (1 per 2.2 collections). Salisbury was above the average at 120kg plus mattresses (1 per 3.5 collections) plus E-waste (1 per 1.7 collections).

Details on hard waste collected is summarised as follows:

Hard Waste	Salisbury	Playford
Residual Waste (tonnes)	458.67	637.45
Steel (tonnes)	55.06	106.74
Mattresses	938	1657
E Waste TVs	1371	2397
Monitors	306	616
Towers	120	160
Other	503	624





Across the region, E-waste collection decreased by 19 per cent mainly due to the National Product Stewardship Scheme coming on line in South Australia in September 2012.

Residents can now access either Pooraka Transfer Station or the Edinburgh North Resource Recovery Centre free of charge to dispose of E-waste. Many residents appear to have opted for this choice rather than waiting for a hard waste collection to dispose of their E-waste.

Complaint Statistics

In response to each complaint, the NAWMA operator ascertains and addresses the nature of concern. Often callers are inquiring about when the collection will be completed. Other concerns relate to wrong material being put out for collection or excess material that will not be collected.

In Playford, the average number of complaints was 3.1 per month, or 0.06 per week. In Salisbury, the average level of complaints was 3.04 per month, which also translates to 0.06 per week.

With Playford collections averaging 704 per month, and Salisbury at 328 per month, the complaint level is considered to be relatively low.

Budget Performance

NAWMA is responsible for the management of the contract for the collection service. This includes total administration and promotion on behalf of the member Councils.

In Salisbury, 97 per cent of the budget forecast for collection and disposal of hard waste was expended. However, this does not include the cost impact of the voucher system on the waste transfer station. In Playford, 92 per cent of the budget forecast was spent.

Midway through the year, NAWMA commenced with the E-waste Product Stewardship Program therefore eliminating the cost for transport and processing.

Summary

Hard waste collection is a difficult service to administer and implement. However, residents are becoming familiar with the system chosen by member Councils. More than 12,000 households were serviced in the reporting period with 1,096 tonnes of material, 2,595 mattresses and 6,097 E-waste items collected. In that period, service issues were minimal.

Carbon Pricing Mechanism (CPM)

1. Audit of Kerbside Collected Municipal Solid Waste Disposed to Landfill

NAWMA's commitment to establishing an accurate 'carbon emissions profile' for the Uleybury landfill requires an understanding of the waste mix. As Municipal Solid Waste (MSW) comprises up to 80 per cent of the waste landfilled, a waste audit of a representative sample of kerbside waste bins for each Council was commissioned.

The last audit was carried out in March 2006 and these results were used for comparison purposes.

The key parameters determining the amount of methane emissions are:

- the fraction of degradable organic carbon in each individual waste type;
- the rate of decay assumed for each individual waste type; and
- the amount of methane captured for combustion.

Audit Results

The three waste types that have the higher fraction of degradable organic carbon are:

- food;
- paper and cardboard; and
- green organics

The audit clearly showed these were the predominant waste types in the MSW as follows:

- food – 34.4 per cent;
- paper and cardboard – 11.2 per cent; and
- green organics – 11.6 per cent

It was found that 57.2 per cent of waste bin contents could be recycled.

NAWMA's promotion and education strategy has been targeted to organics in the waste streams (green, food, fibre) and the re-direction to recycling using the collection service.

2. Capturing/Flaring Landfill Gas

In addition to the audit processes, a number of improvements were made to the Landfill Gas (LFG) collection system to reduce odour

and increase gas flows through the flare, thus reducing net carbon pollution from the site.

A major improvement was the construction of a new 'ring main' to connect the leachate collection blanket (gravel drainage layer under waste) into the LFG flaring system. This allows for a series of pipes within the gravel layer and the Stage 2 leachate sump to be connected directly into the flare.

The work also included the connection of a series of valves, monitoring and drainage points so that each pipe branch could be controlled separately and operated safely.

The results have been excellent with an initial increase in gas capture of over 66 per cent.

3. Third Leachate Pond

The process for construction of the third pond commenced in May 2011. It is a variation to the original development approval for the landfill.

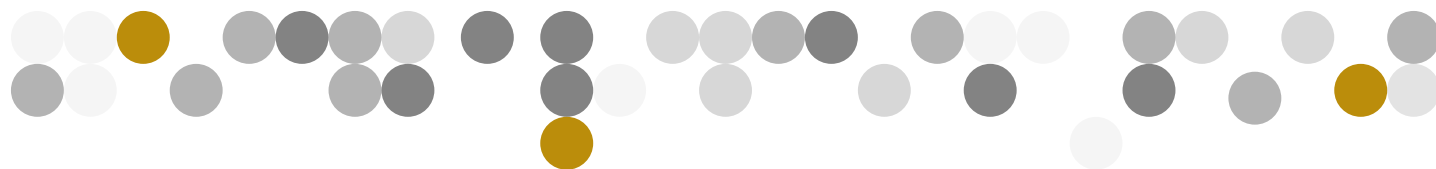
State Government approval is required for this third pond, which will double the capacity of the two ponds already on-site.

The Department of Planning, Transport and Infrastructure/EPA has confirmed that given the process to date, and information already provided, approval can be expected following receipt of appropriate construction drawings and technical specifications. Survey work has been completed with detailed designs commissioned.

The contingency pond for the storage of excess leachate should be available for use for the 2014 winter season.



NAWMA's new water truck at Uleybury



Airspace Consumption			
Period	Airspace Consumed (m3)	Tonnage during same period (t)	Compaction Ratio (tonnes WASTE Per m3)
2005-06 (including material 11 May from 05 to 30 June 05)	103,395	74,873	0.72
2006-2007	108,630	94,612	0.87
2007-2008	96,600	98,895	1.02
2008-2009	97,740	87,974	0.9
2009-2010	74,560	76,949	1.03
2010-2011	94,520	76,946	0.81
2011- 2012	85,980	74,400	0.87
2012- 2013	105,462	81,994	0.78
TOTAL	766,887	666,643	0.87 (=overall average)

4. 2012-2013 airspace consumption

The annual volumetric survey to measure airspace consumed at the landfill (required as part of an annual return to the EPA) was completed at the end of the financial year.

The airspace consumed since commencement of operations is shown in the table above.

The placement of all baled and general waste during the 2012-13 financial year has been into the Stage 2 cell of the landfill with the airspace consumed during this period representing 105,462m3. The placement of street sweeping

material has also occurred at the northern end of the Stage 1 cell with airspace remaining "under the cap" measuring 13,750m3.

The compaction ratio (tonnes of waste per cubic metre) is slightly down on previous years and is due primarily to the receipt of uncompacted 'validated' material from Sita Resource Co. This material is semi-processed fuel stock that is disposed to landfill when servicing is being carried out to major plant, or in the case of major plant breakdown.



Guests at the opening of the new Resource Recovery Centre

Performance Report 2013

After a lengthy approval and construction phase, the new Resource Recovery Centre (RRC) was finally open for business on 19 November 2012. The facility incorporates a public Waste Transfer Station and Salvage & Save retail outlet.

The Honourable Ian Hunter MLC, Minister for Sustainability, Environment and Conservation, officially opened the centre on 25 March 2013.



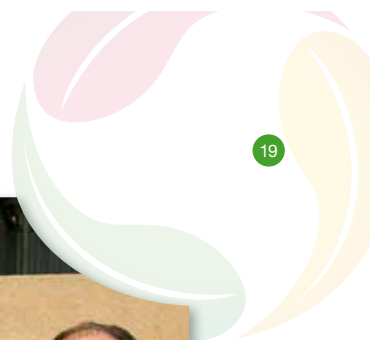
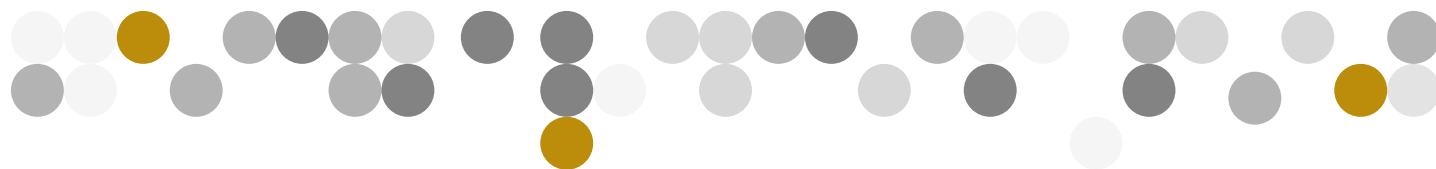
The operations agreement between NAWMA and Finding Workable Solutions for management of the RRC has proven to be a sound and functional document. This contractual arrangement between a Local Government organisation and a social enterprise firm is a first for South Australia.

A key performance indicator for the RRC is the reduction of waste from landfill through efficient and effective resource recovery activities. At the completion of the financial year, the following was achieved:

- 47 tonnes of material was salvaged and sold in the shop;
- 93 tonnes of steel was collected and sold;
- 1,959 mattresses were processed;
- 59 tonnes of recyclables (cardboard, plastic, mattress foam, car batteries) were marketed; and
- 200 tonnes of electronic waste was recycled.

To the end of 30 June 2013, a total of 5,110 paying customers accessed the facility delivering evenly between green waste and general waste.

LEFT: The Salvage & Save retail outlet



NAWMA Deputy Chairman, Sam Green, Finding Workable Solutions Chairman, Wojtek Swietek, and Minister Ian Hunter

The green waste (350 tonnes for the period) was compacted and transported to Jeffries in 30 cubic metre bins for processing. Transport efficiencies were 2.5 to 3 times better than levels achieved in an uncompacted state. This is a very pleasing and cost efficient result.

Green waste volumes were expected to increase substantially in spring and early summer with a financially healthy result for the RRC.

The residual waste (after resource recovery) is transported to SITA Resource Co, again using a static compactor and larger 40 cubic metre bins. The transport efficiencies are twice that compared to an uncompacted bin.

With an increase to the State Waste Levy, the SITA Resource Co charge for disposal is attractive, even with the inclusion of the transport component. However, the disposal of residual waste is costly. Therefore, it is in NAWMA's best interests to maximise resource recovery opportunities.

In this regard, the recovery and recycling of various products delivered to the RRC is very positive with solid markets being established. The facility is progressively ramping-up to its projected throughput.





Computer and Television Product Stewardship Arrangements

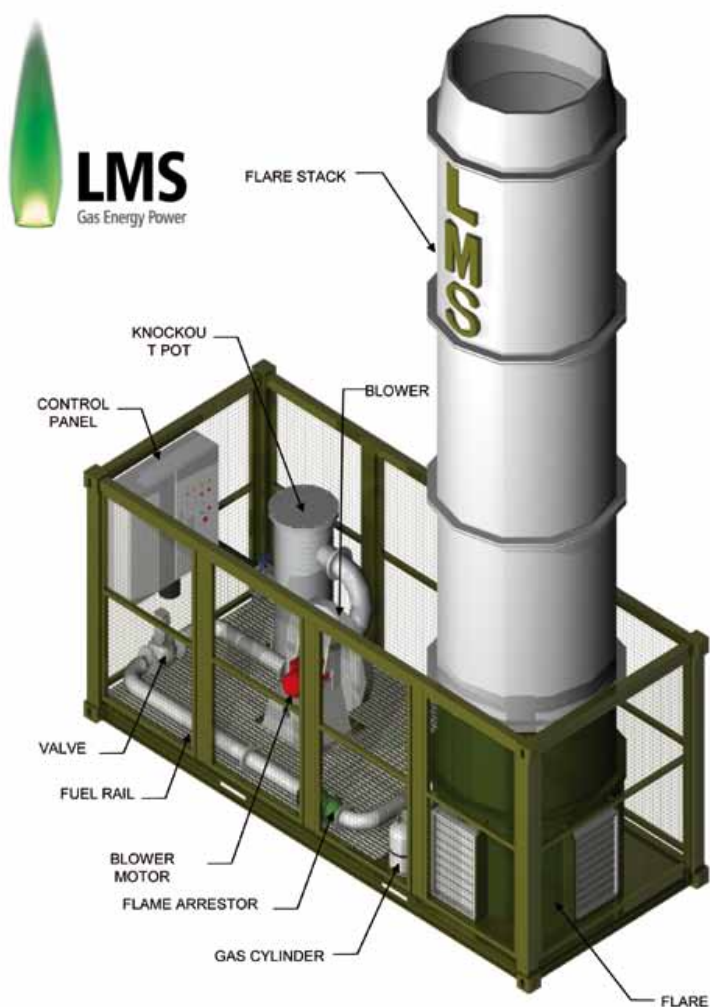
The introduction and implementation of the National Television and Computer Recycling Scheme presented an opportunity for NAWMA, on behalf of its Member Councils, to reduce costs associated with the collection and recycling of end-of-life televisions and computers.

NAWMA entered into stewardship arrangements with DHL Supply Chain (Australia) Pty Ltd identifying two sites for participation in the program – the new Resource Recovery Centre at Edinburgh North and the Salisbury Council Waste Transfer Station at Pooraka.

The quantity of material collected and recycled has been substantial, as shown below:

Edinburgh North	kgs	Pooraka	kgs
Sep	9100	Sep	17966
Oct	9819	Oct	19894
Nov	15598	Nov	27198
Dec	2160	Dec	4125
Jan	26380	Jan	50398
Feb	39540	Feb	44580
Mar	32860	Mar	41240
Apr	71080	Apr	103180
May	46500	May	65550
Jun	30440	Jun	31050
Total	283478	Total	405181





FLARE MODULE

LANDFILL

As an accredited service provider, NAWMA is committed to maintaining its position as a leader in the resources and waste management industry.

A key element in the overall measurement of NAWMA's performance is the requirement for future planning with a focus on contract management, staffing of the Authority, and examination of alternative waste technologies.

A number of discussion papers have been presented to the Board with a series of workshops planned to address aspects essential to the future planning process.

The Board is mindful of loan maturity dates, expiration of major contracts (nine terminate in 2016-17) and senior staff requirements.

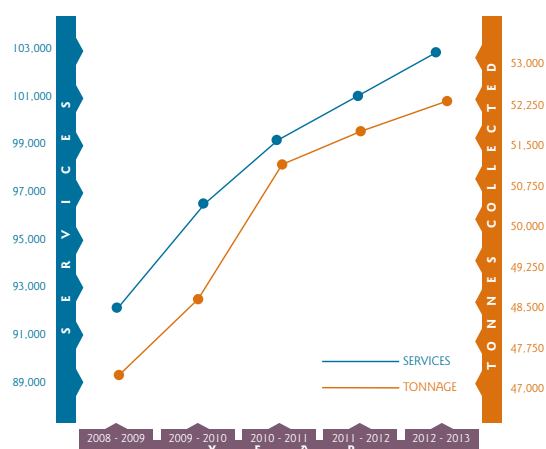
Alternative Waste Technologies (AWT)

Board representatives have been active in pursuing discussions with AWT proponents and the State Government.

Briefings have been provided to the Board and it is very aware of the significance of technology in the management of resources and waste streams.

This is a significant strategic focus allowing NAWMA to continuously evaluate technology opportunities.

PERFORMANCE SUMMARY 2012 - 2013



Waste Tonnage comparisons 2012-13

Year	Services	Tonnes Collected
08-09	92,104	47,143
09-10	95,959	48,589
10-11	98,459	50,906
11-12	100,764	51,592
12-13	102,610	52,246

The number of participating households has increased by 1,846 during the reporting period. Waste collected per household per week is 9.8kg, which is similar to the previous year. This is considered to be a good result.

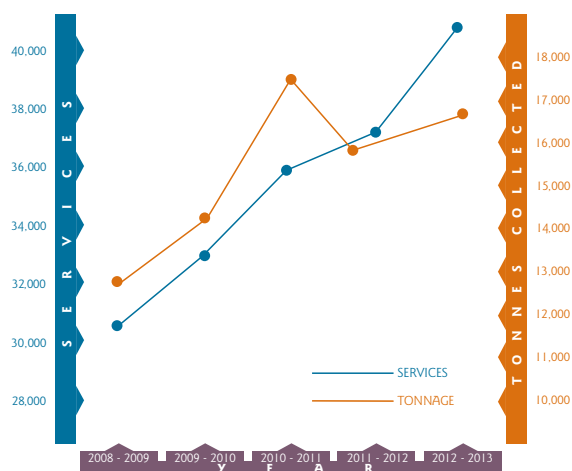




Recycling Tonnage comparisons

Year	Services	Tonnes Collected
08-09	91,732	20,101
09-10	93,772	20,744
10-11	96,555	21,517
11-12	98,849	20,866
12-13	100,652	20,489

The collection yield from the kerbside system is 3.9kg per household per week, which is similar to the previous year. This indicates that the kerbside collection service is being well utilised. The increase in refunds for CDL product (bottles, cans, etc) has had an impact in quantity of recyclables placed out for collection.



Garden Organics Tonnage comparisons

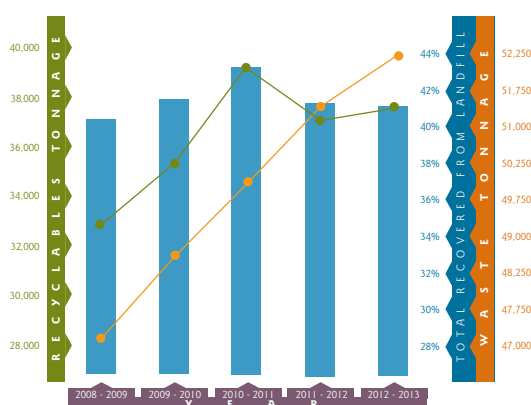
Year	Services	Tonnes Collected
08-09	30,866	12,892
09-10	33,265	14,385
10-11	35,993	17,692
11-12	37,028	15,950
12-13	40,867	16,769

The average yield of 7.9kg per household per week is a good result considering the relatively dry year. Organics material contributes significantly to the percentage of material recovered from landfill. A total of 41.56 per cent of households in the region participate in this voluntary collection where residents register for the service and provide their own MGB.

Member Council participation levels in the garden organics collection service are:

Gawler 3,810 households (41.49 per cent)
Playford 6,519 households (18.80 per cent)
Salisbury 30,538 households (56.06 per cent)

PERFORMANCE SUMMARY 2012 - 2013

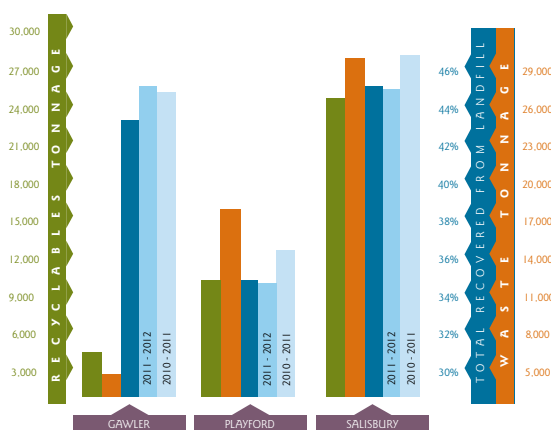
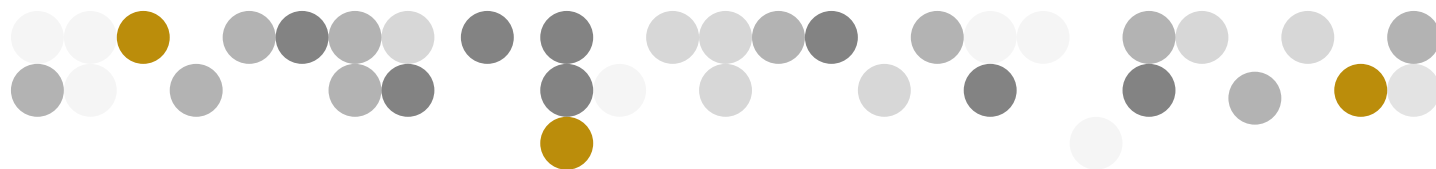


Regional performance comparison with previous years

Year	Recyclables (tonnages)	Waste (tonnages)	Percentage Recovered from landfill
08-09	32,993	47,143	40.57%
09-10	35,129	48,589	41.96%
10-11	39,210	50,903	43.51%
11-12	36,816	51,592	41.64%
12-13	37,258	52,246	41.62%

The regional percentage of waste recovered from landfill is slightly less than the previous reporting period and is due primarily to a very dry summer.



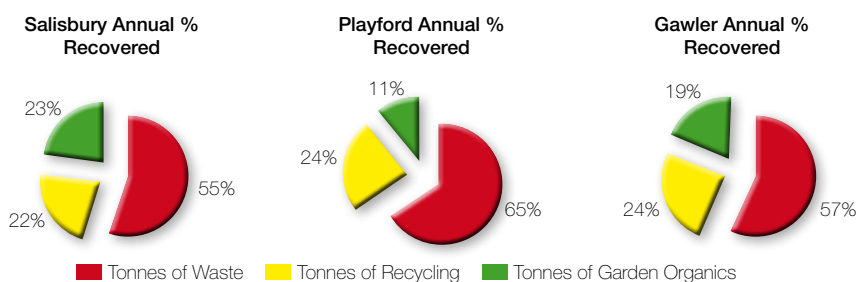


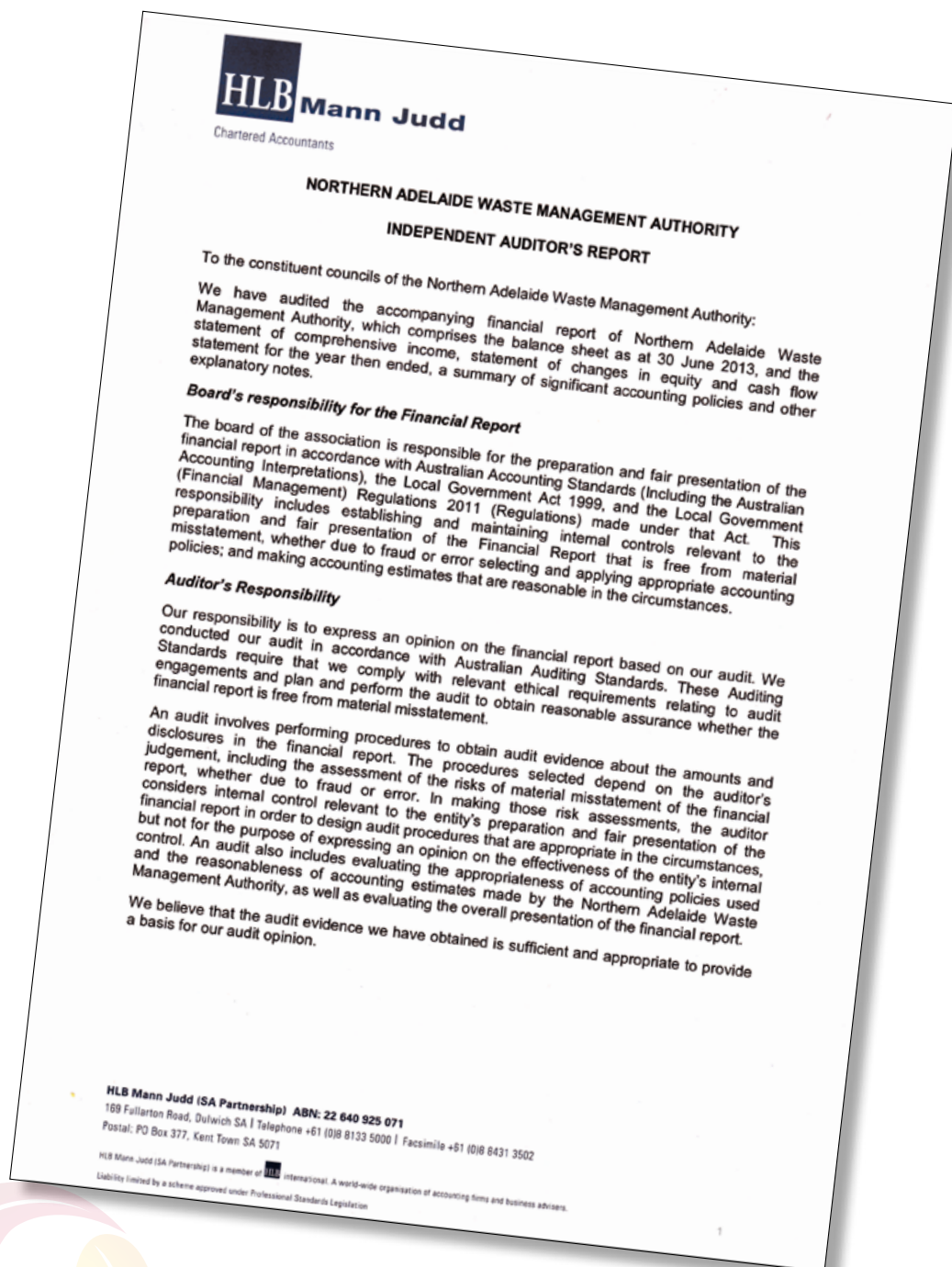
Member Councils performance 2012 – 2013

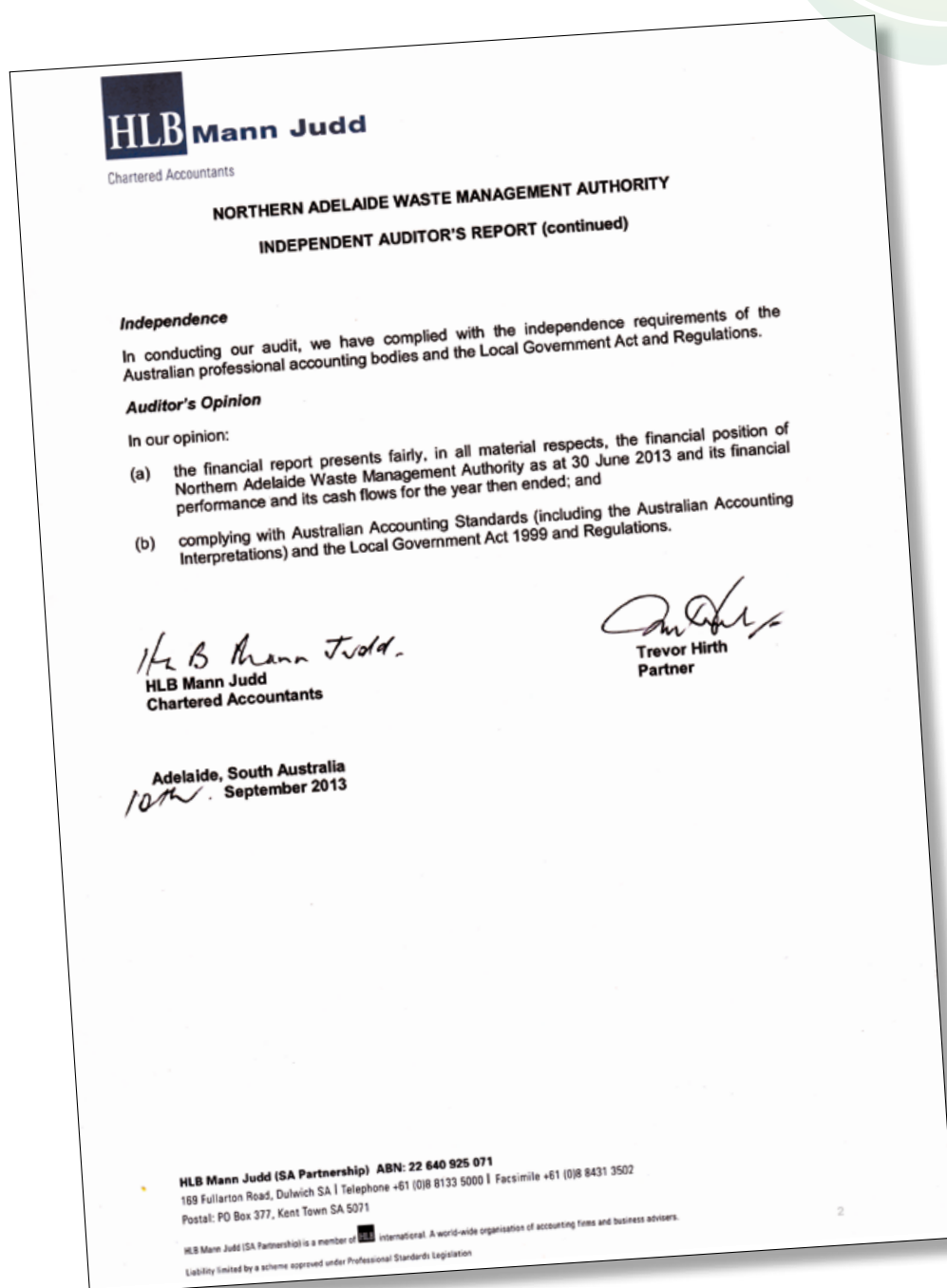
	Recyclables (tonnages)	Waste (tonnages)	Percentage Recovered from landfill	Compared to 2011-12 and 2009-10	
Gawler	3,427	4,511	43.2%	45.3%	44.7%
Playford	9,712	18,275	34.7%	34.3%	36.1%
Salisbury	24,118	29,458	45.0%	44.9%	47.0%

Note:

1. The City of Playford garden organics collection service is a user-pays system, and it has been in place for the whole of the reporting period.
2. The percentages recovered shown above are based on the kerbside collection service only. They do not include recycling/resource recovery initiatives in place at member Councils' Waste Transfer Stations, NAWMA's Resource Recovery Centre and through the hard waste collection program or via the Container Deposit Legislation (CDL) depots where steel, aluminium, glass or plastic drink containers are returned for cash payment.







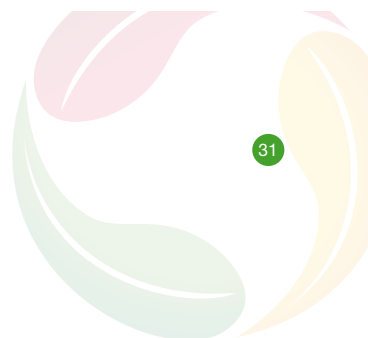
NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF COMPREHENSIVE INCOME			
for the year ended 30 June 2013			
	Notes	2013 \$'000	2012 \$'000
INCOME			
User charges	2	21,039	19,699
Investment income	2	167	152
Reimbursements	2	59	47
Reduction in Landfill	2	1,762	
Other	2	116	119.00
Total Income		23,143	20,017
EXPENSES			
Employee costs	3	890	758
Materials, contracts & other expenses	3	17,524	16,114
Finance costs	3	457	531
Depreciation, amortisation & impairment	3	1,724	1,848
Total Expenses		20,595	19,251
OPERATING SURPLUS / (DEFICIT)			
transfer to Equity Statement		(3)	
Asset disposal & fair value adjustments	2	25	255
Amounts received specifically for new or upgraded assets			
		2,570	1,021
NET SURPLUS / (DEFICIT)			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment			
Total Other Comprehensive Income		2,570	1,021
TOTAL COMPREHENSIVE INCOME			

This Statement is to be read in conjunction with the full Financial Report.

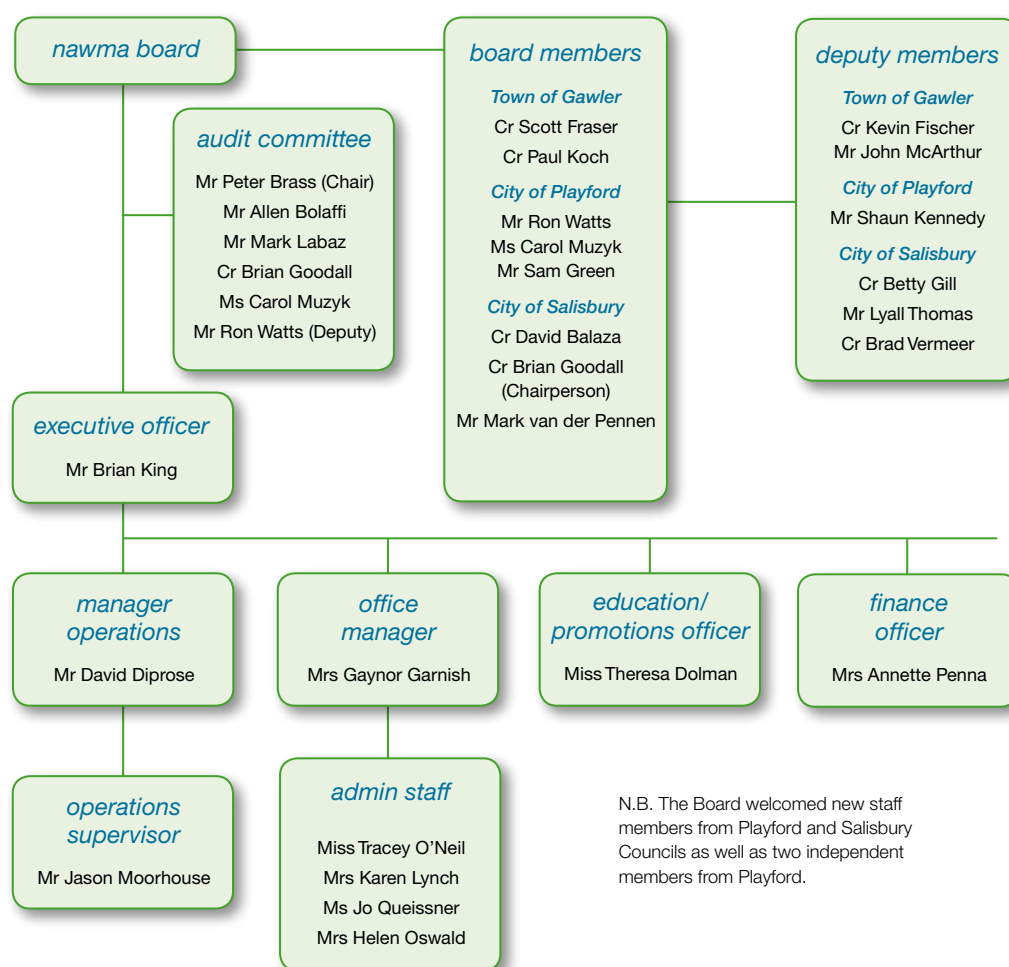
NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY				
BALANCE SHEET				
as at 30 June 2013				
ASSETS				
Current Assets	Notes	2013 \$'000	2012 \$'000	
Cash and cash equivalents	4	2,543	2,233	
Trade & other receivables	4	2,424	2,383	
Inventories	4			
Total Current Assets		4,967	4,616	
Non-current Assets				
Infrastructure, Property, Plant & Equipment	5	9,545	11,028	
Total Assets		14,512	15,644	
LIABILITIES				
Current Liabilities				
Trade & Other Payables				
Provisions	6	2,198	2,088	
Borrowings	6	139	118	
Total Current Liabilities	6	1,750	1,619	
Non-current Liabilities				
Borrowings				
Provisions	6	4,776	6,539	
Total Non-current Liabilities	6	1,889	4,090	
Total Liabilities		6,665	10,629	
NET ASSETS		10,752	14,454	
EQUITY		3,760	1,190	
Accumulated Surplus				
Asset Revaluation Reserve				
Other Reserves		1,820	(750)	
TOTAL EQUITY		1,940	1,940	
This Statement is to be read in conjunction with the full Financial Report		3,760	1,190	

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY				
STATEMENT OF CHANGES IN EQUITY				
for the year ended 30 June 2013				
	Notes	Accumulated Surplus	Asset Revaluation Reserve	TOTAL EQUITY
2013				
Balance at end of previous reporting period		(750)	1,940	1,190
Adjustments due to compliance with revised Accounting Standards				
Adjustments to give effect to changed accounting policies		(750)	1,940	1,190
Restated Opening Balance		2,570		2,570
Net Surplus/ (Deficit) for Year				
Other Comprehensive Income				
Gain on revaluation of infrastructure, property, plant & equipment				
Transfers between reserves				
Distributions to Member Councils		1,820	1,940	3,760
Balance at end of period				
2012				
Balance at end of previous reporting period		(1,771)	1,940	169
Adjustments due to compliance with revised Accounting Standards				
Adjustments to give effect to changed accounting policies		(1,771)	1,940	169
Restated Opening Balance		1,021		1,021
Net Surplus/ (Deficit) for Year				
Other Comprehensive Income				
Gain on revaluation of infrastructure, property, plant & equipment				
Transfers between reserves				
Distributions to Member Councils		(750)	1,940	1,190
Balance at end of period				

This Statement is to be read in conjunction with the full Financial Report

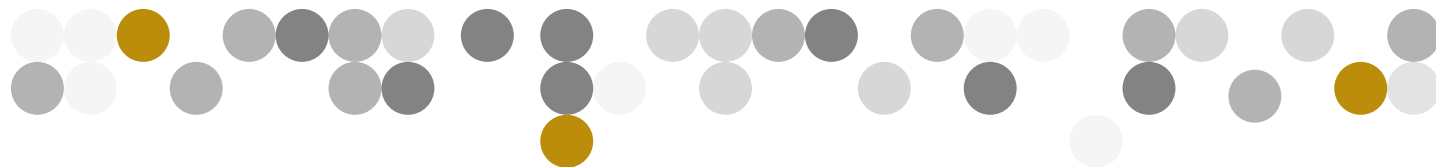


NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
CASH FLOW STATEMENT			
for the year ended 30 June 2013			
CASH FLOWS FROM OPERATING ACTIVITIES		2013	2012
Receipts	Notes	\$'000	\$'000
Operating receipts			
Investment receipts		21,203	19,282
Payments		167	139
Operating payments to suppliers & employees			
Finance payments		(18,133)	(16,631)
Net Cash provided by (or used in) Operating Activities		(502)	(565)
	7	2,735	2,225
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets			
Sale of surplus assets		25	255
Payments			
Expenditure on renewal/replacement of assets			
Expenditure on new/upgraded assets		(687)	(256)
Net Cash provided by (or used in) Investing Activities			
		(662)	(1)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from Borrowings			
Payments			
Repayments of Borrowings		(1,763)	(1,547)
Net Cash provided by (or used in) Financing Activities		(1,763)	(1,547)
Net Increase (Decrease) in cash held		310	677
Cash & cash equivalents at beginning of period	7	2,233	1,556
Cash & cash equivalents at end of period	7	2,543	2,233
This Statement is to be read in conjunction with the full Financial Report			



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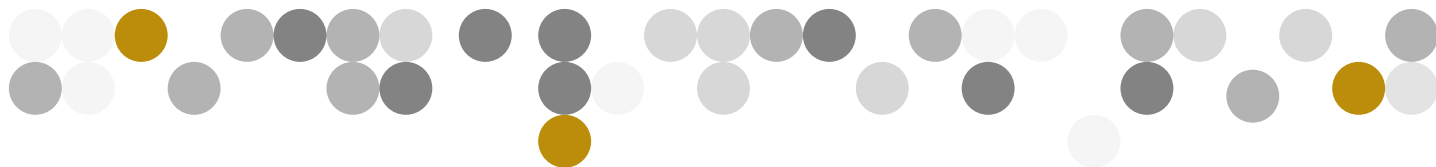
introduction • summary • strategic directions • **statutory information** • index

Gawler River Floodplain Management Authority

Annual Report 2012 - 2013

Constituent Councils:
Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

Address :	3/58 Charles Street Unley South Australia 5061
Mobile:	0413 174 222
Email:	deangollan@hotmail.com
Website:	www.gawler.sa.gov.au/grfma



introduction • summary • strategic directions • **statutory information** • index

Gawler River Floodplain Management Authority

Annual Report 2012 – 2013

Gawler River Floodplain Management Authority

Annual Report 2012 – 2013

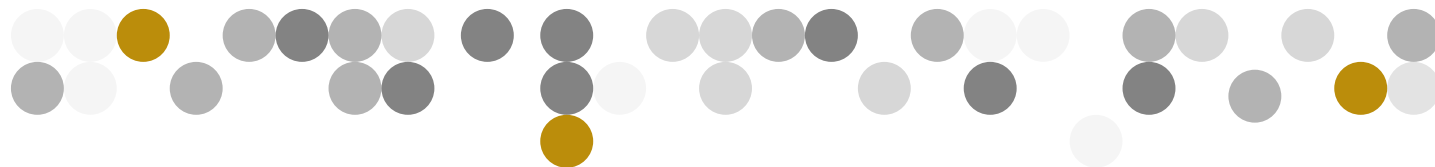
Chairman's Forward

Completion of the South Para Reservoir modifications within budget and the earlier undertaking on the North Para, thoughts turn to the third phase of the original program – the lower Gawler River.

However, new technology on flooding predictions and the failure of the work so far completed to arrest the 'one in a hundred' threat, has led to further consideration of the feasibility of another flood control dam on the North Para should a site be available and such a project being cost effective.

In the meantime, the Councils associated with the lower reaches of the Gawler River continue to address local issues relative to the extension of safe urban development.

Dr Bruce Eastick AM
Chairman



GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Charter provides that a representative of the Adelaide Mount Lofty Ranges Natural Resources Management Board (AMLRNRMB) is the Chairperson of the Board of Management of the GRFMA. The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The GRFMA has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

The Board

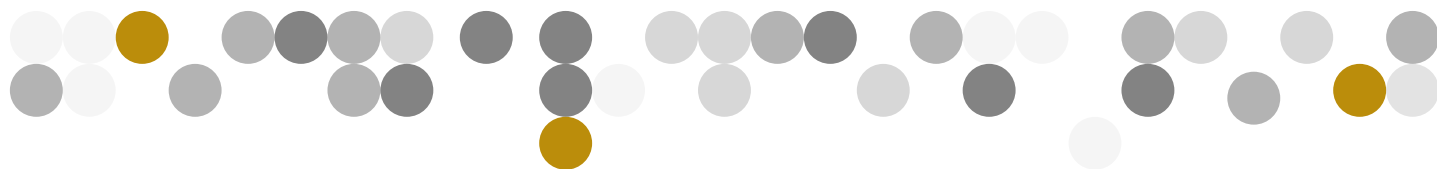
The Members of the Board are:

Authority	Board Members	Deputy Board Members
AMLRNRMB	Dr Bruce Eastick AM, Chairman	
Adelaide Hills Council	Mayor Bill Spragg Mr Andrew Aitken, CEO	Mr Marc Salver
The Barossa Council	Mayor Brian Hurn OAM Mr Ian Baldwin	Cr Dave de Vries
Town of Gawler	Cr Brian Thom Mr Henry Inat, CEO ¹	Cr Barry Neylon Mr Scott Reid ²
Light Regional Council	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
District Council of Mallala	Cr Ann Picard Mr Charles Mansueto, CEO	Cr Tom Summerton
City of Playford	Cr Dino Musolino Mr Tim Jackson, CEO	Mr Harry Pitrans Mr Shaun Kennedy

Ordinary meetings of the Board are held bi-monthly on the third Thursday, except December, which is held on the second Thursday of the even months commencing at 9.00am.

¹ From 11 February 2013

² From 17 June 2013



Meetings are hosted by the Constituent Councils on a rotational roster. Six Board meetings were held during the year as follows:

- | | |
|-----------------------------|-----------|
| - Thursday 16 August 2012 | Gawler |
| - Thursday 18 October 2012 | Mallala |
| - Thursday 13 December 2012 | Gawler |
| - Thursday 21 February 2013 | Kapunda |
| - Wednesday 24 April 2013 | Gumeracha |
| - Thursday 20 June 2013 | Nuriootpa |

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Dr Bruce Eastick AM, Chairman
- Dean Gollan, Executive Officer, GRFMA
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Harry Pitrans, Infrastructure Planner, City of Playford
- Chris Wright, Water Projects Officer, Adelaide Mount Lofty Ranges NRM Board
- Derek Moore, Principal Engineer Dams, SA Water

The Panel held three meetings during the year:

- 14 August 2012
- 4 October 2012
- 22 February 2013

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Panel held three meetings during the year:

- 15 February 2013
- 6 June 2013

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Charles Mansueto, CEO, District Council of Malalla
- Mr Des Ellis, Councillor, Light Regional Council



Executive Officer Performance Review Committee

On 15 February, 2013 a review committee was formed to oversight of the Executive Officer Services Contract, including the annual contract performance review process.

The members of the Committee are:

- Dr Bruce Eastick AM
- Mr Charles Mansueto, CEO, District Council of Mallala
- Mr Ian Baldwin, Director, Barossa Council

The Committee held one meeting during the year on 12 April 2013.

Gawler River Flood Mitigation Scheme

The 'Scheme' is described in the 'Gawler River Flood Mitigation Scheme', published by the Northern Adelaide and Barossa Catchment Water Management Board and the Department of Water, Land and Biodiversity Conservation, October 2002. Based on the Gawler River Flood Management Study - Flood Management Plan prepared for The Gawler River Flood Management Working Party, BC Tonkin and Associates, April 1994.

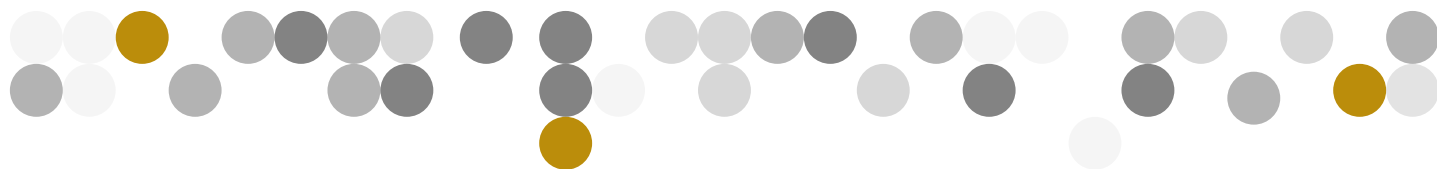
Following the November 2005 flood, the Australian Government, South Australian Government, the six Constituent Councils and the Northern Adelaide Barossa Catchment Water Management Board committed to a funding package totalling \$20 million to implement the Scheme.

The Scheme comprised three parts as follows:

- The construction of a flood mitigation dam on the North Para River near Gawler – the Bruce Eastick North Para Flood Mitigation Dam was completed in December 2007.
- Modifications to the dam wall and spillway of the South Para Reservoir to provide flood mitigation – the modifications reached practical completion in June 2012.
- Construction of levees including the formalization of a controlled parallel flow path together with sensitive vegetation and channel maintenance along the lower reaches of the Gawler River - to be later described as Strategy 6d – this part of the Scheme was abandoned following the findings of the Gawler River Mapping Study in 2008.

In February 2008, the Gawler River Mapping Study was completed to identify the impact of the March 2007 estimates and to identify strategies to mitigate the impact of flooding.

In June 2009, the Board amended the Business Plan to include the preparation of a *Gawler River Flood Mitigation Scheme – Mark Two*, planned to build on the studies of recent years and bring forward strategies that can cost effectively reduce the impact of flooding from the Gawler River. The development of the Mark Two Scheme had been delayed by the need to provide additional funding to complete the modifications to the South Para Reservoir.



Flood Events

4th and 5th September 2010

Heavy rains fell across the catchment, up to 70 mm, estimated to be approximately a 1 in 7 year storm event resulted in strong flows in the North Para River. Water began to rise behind the Bruce Eastick North Para Flood Mitigation Dam on Saturday and at 10.00am on Sunday, reached a maximum height of 70 metres AHD, just below the high-level outlet pipes. Dam waters estimated to be 1.2 Gl extended approximately four kilometres upstream, passed through the low level outlet pipe at a controlled flow, returning to stream level at midday the following day. The real time catchment rainfall, river flow data and height of water in the dam were able to be monitored on the Bureau of Meteorology website.

Both the effect of the dam, and filling the South Para Reservoir, mitigated the flow in the Gawler River that caused flooding of grazing land just east and west of the new Port Wakefield Highway. No property damage was reported.

8th December 2010

Following intense storms in the early hours where several centres recorded 24 hour falls of 70 to 80 mm, that gave rise to strong flows in the North Para River that caused the Bruce Eastick North Para Flood Mitigation Dam to operate for the second time in four months. Water rose to 72.5 m, which caused the two High Level Outlet Pipes to operate for the first time. Dam waters estimated to be 1.8 Gl extended over 4 kilometres upstream passed through the low level outlet pipe at a controlled flow returning to stream level by late the following afternoon.

Had the Bruce Eastick North Para Flood Mitigation Dam not been in place it is estimated that a breakout just west of Bakers Road to the north would have occurred, flooding a number of horticultural properties.

These events confirmed that the dam operated as designed and provided protection by mitigating the peak flow to a level that could be passed by the lower Gawler River, without overtopping the banks causing flooding as was the case in 2005 and 1992.

Minor Works

A replacement Turretfield Flow Gauge Weir has been constructed 800 metres downstream from the dam on the North Para River. The former flow gauge weir just upstream of the dam wall is drowned out in a flood event by the dam waters and has been decommissioned. The replacement weir is smaller in design, gauging flows up to approximately 300 cubic metres per second. This gauge weir downstream of the junction with Walker Creek provides flow data from the western part of the catchment. Data from this flow gauge will be added to the online real time data on the Bureau of Meteorology web site.

Two additional survey monuments have been constructed at the dam site, to provide a total of four monuments to provide a survey base to monitor the deformation stability of the dam wall and spillway. Part of the maintenance program is to periodically survey the structure to ensure that there is no movement. In particular this is performed after major flood or seismic events.



South Para Reservoir Modifications

To further improve protection of the population at Gawler and the downstream floodplain, mitigation works were necessary at South Para Dam.

SA Water was approached by the GRFMA in September 2001, to discuss the implementation of flood mitigation works at the South Para Dam as part of their overall flood mitigation strategies.

Undertaking the flood mitigation works concurrently with a proposed dam safety upgrade was seen as the most economical solution to achieve compliance with ANCOLD guidelines, whilst providing considerable additional benefit to the community. The flood mitigation work involved modifying the existing spillway crest by raising it by 1.57 m. A 10m central slot remained at the original full supply level to provide a 1 in 100 year flood event flood retention capacity. The height of the dam embankment crest was raised 2 m by adding 1 m of additional fill and installing a concrete parapet wall on top to accommodate the resultant increased flood level.

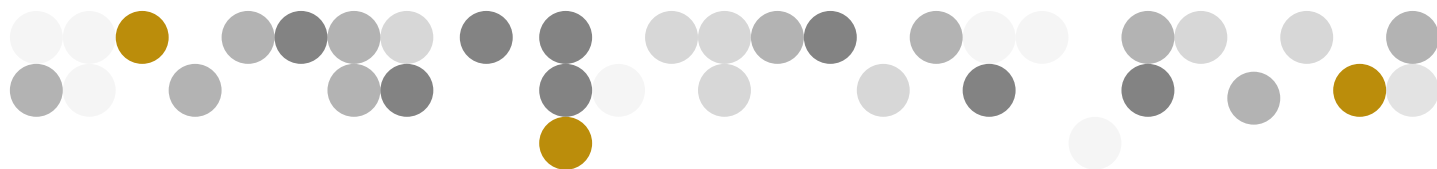
Since that time, SA Water has been working with the GRFMA for the joint development of the South Para Reservoir to improve flood mitigation on the Gawler and South Para rivers, and dam safety improvements for the reservoir itself.

Detailed design work was completed in September 2010 at a total project cost in excess of \$7.5 million excluding GST. The GRFMA portion of the project cost is \$4,013 million. A contract was awarded for the construction of the works on 12 July 2011. Practical completion was achieved on 25 June 2012 and the contract was completed without any variations and on time.

Gawler River Flood Mitigation Scheme Mark Two

The Board is now proceeding to the next stage in its Business Plan, which is the Gawler River Flood Mitigation Scheme Mark Two:

- Step One: Reconfirm with the Constituent Councils that a 1 in 100 year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy.
- Step Two: Determine if a second dam on the North Para River is an option, taking into consideration opportunities to pursue either an evacuation model or detention model.
- Step Three: The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be updated to include recent works such as the Northern Expressway works, modifications to South Para Reservoir spillway and dam wall and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the District Council of Mallala.



It is expected that tenders for this work will be called in the first half of next financial year, with the Board to seek funding assistance from the Stormwater Management Authority and the Adelaide & Mount Lofty Ranges NRM Board.

General

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Policy A1 - Access to Meetings and Documents
- Policy C1 - Consultation
- Policy I1 - Internal Review of Decisions
- Policy O1 - Operations Manual

All meetings of the GRFMA and its committees are open to the public.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for documents to remain confidential - Sec 91(7)	Percentage
Board	66	0	-	-	0%
Technical Reference Panel	3	0	-	-	0%
Audit Committee	8	0	-	-	0%
Executive Officer Performance Review Committee	1	0	-	-	0%

Mr Dean Gollan was engaged to provide Executive Officer services under a services agreement until 31 December 2013. Mr Gollan has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act. The GRFMA has no employees and all services are engaged on a contract basis.



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GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

FINANCIAL STATEMENTS

Statement of Comprehensive Income for the Year Ending 30th June 2013

	Notes	2013 \$	2012 \$
Income			
Subscriptions	3	69,278	67,000
Investment income	1(d)	13,311	55,492
State Government Grants	7.3	12,469	1,409,631
Commonwealth Government Grants	7.4	78,503	1,234,879
Other			842
Total Income		173,561	2,767,844
Expenditure			
Contractual Services	5	140,650	3,978,477
Finance Charges		5,307	4,141
Depreciation	1(i),4	191,510	191,510
Other		10,241	11,855
Total Expenses		347,708	4,185,983
Surplus / (Deficit) from Operations		(174,147)	(1,418,139)
Surplus / (Deficit)		(174,147)	(1,418,139)

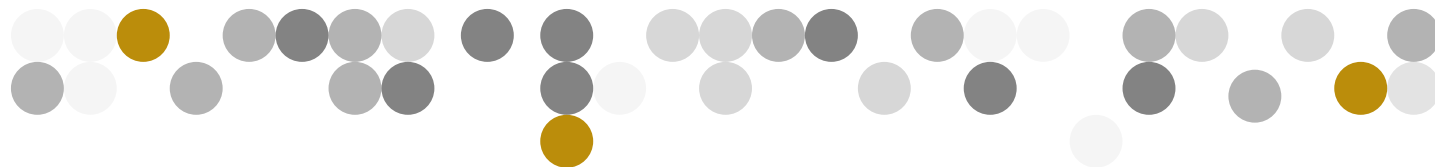
The above Income Statement should be read in conjunction with the accompanying notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Balance Sheet as at 30th June 2013

	Notes	2013 \$	2012 \$
Current Assets			
Cash at Bank		48,528	7,926
Investments	1(d)	332,262	22,610
Debtors - GST		497	87,172
Accrued Grant Income		90,972	426,514
Total Current Assets		472,259	544,222
Current Liabilities			
Accounts Payable		5,119	3,997
Accrued Expense		98,213	188,660
Total Current Liabilities		103,332	192,657
Net Current Assets		368,927	351,565
Non-current Assets			
Infrastructure	4	15,320,793	15,320,793
Less: Accumulated Depreciation	1(i),4	(383,020)	(191,510)
Land	4	326,364	326,364
Total Non-current Assets		15,264,137	15,455,647
Net Assets		15,633,064	15,807,212
Equity			
Accumulated Surplus		15,144,991	15,319,139
Asset Revaluation Reserves	1(h),4	488,073	488,073
Total Equity		15,633,064	15,807,212

The above Balance Sheet should be read in conjunction with the accompanying notes



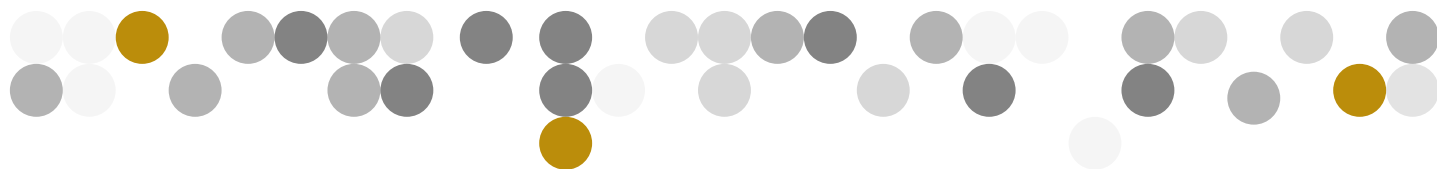
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GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Statement of Changes in Equity for the Year Ended 30th June 2013

	Notes	2013 \$	2012 \$
Equity			
Accumulated Surplus			
Balance at beginning of period		15,319,138	16,737,278
Add Net Surplus / (Deficit)		(174,147)	(1,418,139)
		<u>15,144,991</u>	<u>15,319,139</u>
Balance at end of period		<u>15,144,991</u>	<u>15,319,139</u>
Asset Revaluation Reserve			
Balance at beginning of period		488,073	488,073
Add movement increase	1(h),4	-	
Balance at end of period		<u>488,073</u>	<u>488,073</u>
Total Equity		<u>15,633,064</u>	<u>15,807,212</u>

The above Statement of Change in Equity should be read in conjunction with the accompanying notes



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GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Cash Flow Statement for the Year Ended 30th June 2013

	Notes	2013 \$	2012 \$
Cash Flows from Operating Activities			
Receipts		609,439	2,579,337
Payments		(272,496)	(4,192,108)
Interest Receipts		13,311	55,492
Net Cash (Provided By) Operating Activities	8.1	350,254	(1,557,279)
Cash Flows from Investment Activities			
Receipts			
Payments			
Net Cash (Used In) Investment Activities		-	-
Net Increase (Decrease) in Cash Held		350,254	(1,557,279)
Cash & cash equivalents at beginning of period		30,536	1,587,815
Cash & cash equivalents at end of period	8.2	380,790	30,536

The above Statement of Change in Equity should be read in conjunction with the accompanying notes



Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2013

1 Statement of Significant Accounting Policies

(a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, District Council of Mallala and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

(b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non current assets.

(c) Employees

The Association has no employees.

(d) Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

(e) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

(f) Infrastructure

The Bruce Eastick North Para Flood Control Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

(g) Land

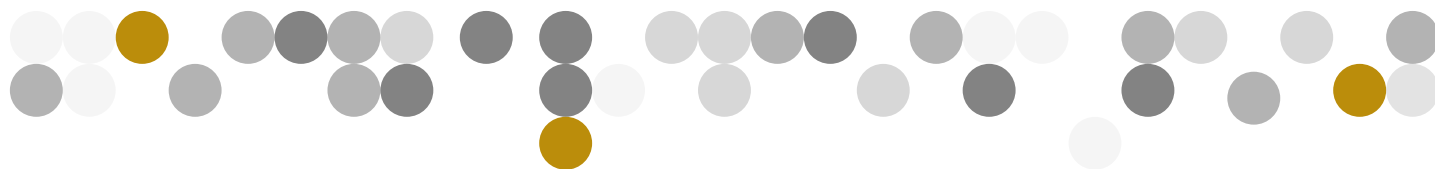
The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011.

(h) Revaluation

The Bruce Eastick North Para Flood Control Dam has previously been brought to account as a historical cost. The Board has not sought an independent valuation. The Board recognises that the dam is a unique infrastructure and in absence of market based evidence of fair value because of the specialized nature of the asset, the Board have used the depreciated cost approach. The Board sought the advice of the dam designers, URS Australia Pty Ltd, who advised that the building price increase index outlined in Rawlinson's Australian Construction handbook would be a suitable basis for the escalation of the original construction cost for the purpose of revaluation. The index was applied to the contract cost to construct the dam infrastructure. The Board has resolved to have the Dam revalued by an independent engineer during the 2013-2014 financial year.

(i) Depreciation

The depreciation period for the Bruce Eastick North Para Flood Control Dam is based on the best information available to the Board advised to be 80 years. Depreciation has been applied from 1st July 2011.



Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2013

(j) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the right to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

(k) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the income statement in the period in which they are incurred.

(l) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In this circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balanced sheet are shown inclusive of GST.

(m) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(n) Financial Instruments

Recognition

Financial Instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Financial assets at fair value through profit and loss

A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management. Derivatives are also categorised as held for trading unless they are designated as hedges. Realised and unrealised gains and losses are arising from changes in the fair value of these assets are included in the income statement in the period in which they arise.

Available-for-sale financial assets

Available-for-sale financial assets include any financial assets not included in the above categories. Available-for-sale financial assets are reflected at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity.

Financial Liabilities

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

(o) Critical Accounting Estimates and Judgments

The Subsidiary evaluates estimates and judgments incorporated into the financial report based on historical knowledge and best available current information.

Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the subsidiary.



Gawler River Floodplain Management Authority Notes to the Financial Statements for the year ended 30th June 2013

Key Estimates – Impairment

The subsidiary assesses impairment at each reporting date by evaluating conditions specific to the subsidiary that may lead to impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Value-in-use calculations performed in assessing recoverable amounts incorporate a number of key estimates.

(p) Going Concern Basis

The Board of Management of the Gawler River Floodplain Management Authority has prepared the financial statements on a going concern basis.

(q) New accounting standards for application in future periods

The Australian Accounting Standards Board has issued new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods. The Authority has assessed that it is not expected to be materially impacted by those changes.

2 Functions / Activities of the Association

(a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

(b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

Note 2b Functions of the Gawler River Floodplain Management Authority
(excluding depreciation)

Revenue				Expenses			
Year	Grants	Other	Total Revenue	%	Expenses Total	%	Surplus (Deficit)

Administration

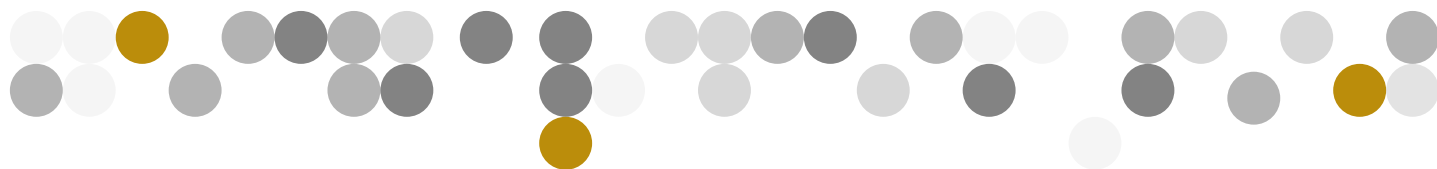
2013		66,045	66,045	2.4%	50,068	1.3%	15,977
2012		107,334	107,334	3.9%	71,871	1.8%	35,463

Other Environment: Flood Mitigation

2013	90,972	16,544	107,516	3.9%	106,130	2.7%	1,386
2012	2,644,510	16,000	2,660,510	96.1%	3,922,604	98.2%	(1,226,094)

Total

2013	90,972	82,589	173,561	6.3%	156,198	3.9%	17,363
2012	2,644,510	123,334	2,767,844	100.0%	3,994,475	100.0%	(1,226,631)



Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2013

3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		Total	
	2013	2012	2013	2012	2013	2012	2013	2012
Adelaide Hills Council			\$ 288	\$ 277	\$ 8,789	\$ 8,500	\$ 9,077	\$ 8,777
The Barossa Council			\$ 1,434	\$ 1,387	\$ 8,789	\$ 8,500	\$ 10,223	\$ 9,887
Town of Gawler			\$ 2,869	\$ 2,774	\$ 8,789	\$ 8,500	\$ 11,658	\$ 11,274
Light Regional Council			\$ 1,434	\$ 1,387	\$ 8,789	\$ 8,500	\$ 10,223	\$ 9,887
District Council of Mallala			\$ 4,781	\$ 4,626	\$ 8,789	\$ 8,500	\$ 13,570	\$ 13,126
City of Playford			\$ 5,737	\$ 5,549	\$ 8,789	\$ 8,500	\$ 14,526	\$ 14,049
Total	\$ -	\$ -	\$ 16,544	\$ 16,000	\$ 52,734	\$ 51,000	\$ 69,278	\$ 67,000

4 Non-Current Assets Summary

Summary including movement in the carrying amount

	2013	2012
Infrastructure		
North Para - carrying amount at start of year (at valuation)	\$15,320,793	\$15,320,793
Less: Accumulated Depreciation - Note 1(i)	(\$383,020)	(\$191,510)
Carrying amount at the end of year (at revaluation)	\$14,937,773	\$15,129,283
Land and Easements		
Carrying amount at start of the year (at valuation)	Note 1(g) \$326,364	\$326,364
Carrying amount at the end of year (at valuation)	\$326,364	\$326,364
Total infrastructure and Land	\$15,264,137	\$15,455,647

There are no Non Current Liabilities



Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2013

5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

	2013	2012
Consultants Operations		
Fred Pedler & Associates	\$ -	\$ 42,900
Dean Gollan	\$ 35,637	\$ 15,533
URPS	\$ 850	
Enviro Group Pty Ltd	\$ 4,000	\$ 2,500
Maloney Field Services		
Allen Bolaffi Pty Ltd	\$ 650	
Business Risk A S Solutions	\$ 1,300	
UHY Haines Norton Ltd	\$ -	\$ 1,950
	<u>\$ 42,437</u>	<u>\$ 62,883</u>
Contractors, Consultants Infrastructure		
SA Water	\$ 98,213	\$ 3,915,594
	<u>\$ 98,213</u>	<u>\$ 3,915,594</u>
Totals	<u>\$ 140,650</u>	<u>\$ 3,978,477</u>

6 Comparison of Budget and Actual Results (excluding depreciation)

	2013		2012	
	Budget \$	Actual \$	Budget \$	Actual \$
Revenue				
Administration	\$63,734	\$66,045	\$116,256	\$107,334
Other Environment: Flood Mitigation	\$87,020	\$90,972	\$3,100,528	\$2,644,510
Maintenance	\$16,544	\$16,544	\$16,000	\$16,000
Other Environment: Flood Mitigation Capital				
Total Revenue	<u>\$167,298</u>	<u>\$173,561</u>	<u>\$3,232,784</u>	<u>\$2,767,844</u>
Expenditure				
Administration	\$64,050	\$50,068	\$163,337	\$71,871
Other Environment: Flood Mitigation	\$143,945	\$102,029	\$4,164,319	\$3,916,795
Maintenance	\$10,000	\$4,101	\$16,000	\$5,809
Other Environment: Flood Mitigation Capital				
Total Expenditure	<u>\$217,995</u>	<u>\$156,198</u>	<u>\$4,343,656</u>	<u>\$3,994,475</u>
Surplus (Deficit)	<u>(\$50,697)</u>	<u>\$17,363</u>	<u>(\$1,110,872)</u>	<u>(\$1,226,631)</u>



Gawler River Floodplain Management Authority Notes to the Financial Statements for the year ended 30th June 2013

7 Expenditure Commitment

(i) An agreement has been entered into with SA Water Corporation to undertake flood mitigation works to the South Para Reservoir dam wall and spillway in 2011-2012 for an estimated cost of \$4,381,949 that includes a 10% contingency.

(ii) An agreement has been entered into with Dean Gollan to provide Executive Officer and Supervision of Consultants services to 31 December 2013.

(iii) The State Government has approved funding for the Gawler River Flood Mitigation Scheme totalling \$8,166,612 of which \$8,148,558 has been paid to the Authority. Amount claimable in June will be paid in July.

(iv) The Commonwealth Government has approved funding for the Gawler River Flood Mitigation Scheme under the Regional Flood Mitigation Program totalling \$8,713,371 of which \$8,275,407 has been paid to the Authority. Amount claimable in June will be paid in July.

8 Reconciliation Statement of Cash Flows

8.1 Reconcile to operating activities

Net deficit from operations	(174,147)
Adjust for non cash Items	
Depreciation	191,510
Reduction Accrued Grant Income	335,541
Reduction in Debtors - GST	86,675
Increase in Accounts Payable	1,122
Reduction in Accrued Expense - SA Water	(90,447)
Net cash increase from operating activities	<u>350,254</u>

8.2 Cash and cash equivalents

Balance at bank	48,528
Balance at LGFA	<u>332,262</u>
Total cash and cash equivalents	<u>380,790</u>

9 Events after the Reporting Period

After the reporting period the Authority has been involved with commissioning a study to investigate various options available to mitigate the effect of potential future flooding.

The Authority may contribute \$50,000 to the study and is seeking a \$50,000 grant from the State Stormwater Management Authority.



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GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Constituent Councils

Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

ACHIEVEMENTS AGAINST THE BUSINESS PLAN 2012 – 2015

For the Period July 2012 to July 2013



Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2012 – 2015 for the period July 2012 to June 2013
 For the previous achievements see the Annual Reports for the years ending June 2003 to 2012.

Evaluation of Performance against the Business Plan

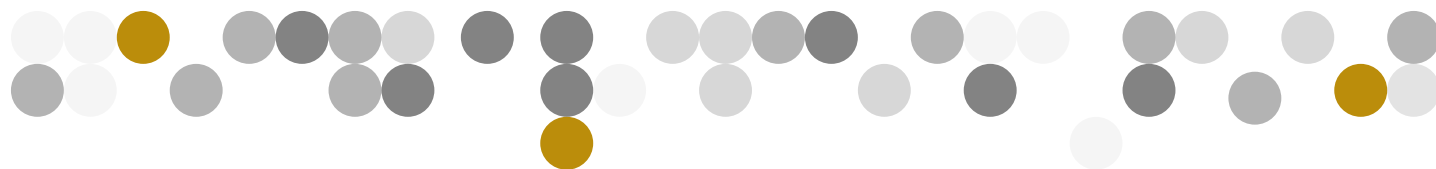
This Statement of Achievements against the Business Plan will form part of the Key Outcomes Summary to Councils following the meetings at which it is tabled. The Statement will be prepared for the October, February, and June Board Meetings. The June report will form part of the GRFMA Annual Report 2012 - 2013.

Part A: Funding

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2009	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	☑ Scheme Total now \$21,697,377 grants total \$16,879,982
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	☑ Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	☑ Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

South Para Works			
<p>The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.</p> <p>Dam safety review and design proposal to modify the dam wall and spillway completed September 2005</p> <p>Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.</p>			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	☑ July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	☑ Practical completion achieved June 2012



Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2012 – 2015 for the period July 2012 to June 2013
 For the previous achievements see the Annual Reports for the years ending June 2003 to 2012.

Gawler River Flood Mitigation Scheme – Mark Two

What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)

- One Reconfirm with the Constituent Councils that a 1 in 100 year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy.
- Two Determine if a second dam on the North Para River is an option. The GRFMA Board is currently calling tenders for a Findings Report to undertake an assessment to determine if a second dam is required and feasible.
- Three The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the District Council of Mallala.
- Four To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan.
- Five Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
- Six Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Rail track infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
- Seven Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council.
- Eight Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs.
- Nine The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land.

Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Feb 2011 – Dam Inspector inspection <input checked="" type="checkbox"/> Sep 2011 – Dam Inspector inspection
Inspection following initial filling of the Dam	Within one month of event	Completion of Inspection Report	

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2012 – 2015 for the period July 2012 to June 2013
For the previous achievements see the Annual Reports for the years ending June 2003 to 2012.

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Performance Review Committee appointed in February 2013 <input checked="" type="checkbox"/> Initial review conducted on 12 April 2013
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2014 <input checked="" type="checkbox"/> Policies reviewed February 2013
Review of the Business Plan	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2013 – Business Plan 2013-2016 adopted <input checked="" type="checkbox"/> August 2012 – Achievements against the Business Plan 2012-2015 presented
Annual Budget	By 31 st March, June, October, December, April	Adopt for consultation forward to Councils Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/> April 2013 – Approved for consultation <input checked="" type="checkbox"/> Budget 2012 – 2014 adopted at June Board meeting
Subscriptions	June December	Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> All subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September	The receipt of the following reports by Councils: <ul style="list-style-type: none"> Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements 	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils on 14 September 2012



introduction • summary • strategic directions • statutory information • **index**

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Asset and Planning

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Tel: 8522 9211 Fax: 8522 9292

Building Rules: 8522 9265

Planning Consent: 8522 9268

Sport & Community Centre

Nixon Tce, Gawler 5118

Tel: 8522 9200 Fax: 8522 7899

Email: sportscentre@gawler.sa.gov.au

Business and Community Services

65 Angle Vale Road

Evanston Gardens 5116

Tel: 8522 0150 Fax: 8522 9212

Gawler Aquatic Centre

Cnr Victoria Tce & Main North Rd,
Gawler 5118

Tel: 8522 2034

Email: swimming.pool@gawler.sa.gov.au

Evanston Gardens Community Centre

65 Angle Vale Road

Evanston Gardens 5116

Tel: 8522 0150

Visitor Information Centre

2 Lyndoch Rd, Gawler 5118

Tel: 8522 9260 Fax: 8522 6817

Email: visitor.centre@gawler.sa.gov.au

Gawler Home Assist

Elderly Centre, 37 Fourteenth St,
Gawler South 5118

Tel: 8522 1177 Fax: 8522 5642

Email: homeassist@gawler.sa.gov.au

Volunteer Resource Centre

65 Angle Vale Road

Evanston Gardens 5118

Tel: 8522 9204 Fax: 8522 9212

Library

91 Murray St, Gawler 5118

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Email: library@gawler.sa.gov.au

Waste & Recycling Transfer Station

Paxton St,
Willaston 5118

Tel: 8523 0143