

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

PO Box 366 Seacliff Park, SA 5049

P: 0407 717 368

E: eo@grfma.com

W: www.gawler.sa.gov.au/grfma

Dear Member,

NOTICE OF MEETING

Notice is hereby given pursuant to Clause 6 of the Charter that a meeting for the GRFMA Board has been called for:

Date: Thursday 12 February 2026

Time: 9:45am

Place: Light Regional Council – Council Offices – 93 Main Street Kapunda



David E Hitchcock

EXECUTIVE OFFICER

AGENDA

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY BOARD

ORDINARY MEETING

9:45am, Thursday 12 February 2026

Light Regional Council – Council Offices – 93 Main Street Kapunda Council Offices

1. Meeting of the Board

- 1.1 Welcome by the GRFMA Chairperson
- 1.2 Present
- 1.3 Apologies
- 1.4 Appointment of Observers
- 1.5 Declarations of Interest

2. Confirmation of Minutes

- 2.1 GRFMA Ordinary Meeting Minutes..... Page 4
- 2.2 Actions on Previous Resolutions..... Page 10
- 2.3 Matters Arising from the Minutes

3. Questions on Notice

Nil

4. Motions on Notice

Nil

5. Presentations

Nil

6. Audit and Risk Committee

- 6.1 GRFMA Audit and Risk Committee Meeting Minutes..... Page 11

7. Technical Assessment Panel

Nil

8. Reports

- 8.1 Gawler River Flood Mitigation Business Case..... Page 17
- 8.2 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam..... Page 20

8.3	Strategic Management Framework Review	Page 28
8.4	Financial Report and GRFMA 2025/2026 Budget Review 2.....	Page 29
8.5	Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027..... Budget	Page 46
8.6	Executive Officer Report.....	Page 72

9. Correspondence

Nil

10. Confidential

Nil

11. Urgent Matters Without Notice

12. Next Meeting

Date and Time:

Thursday 16 April 2026, 9:45am

Host:

Adelaide Hills Council

13. Closure

Agenda Item: 2.1
Committee: Board
Meeting Date: 12 February 2026
Title: GRFMA Ordinary Meeting Minutes

Recommendation:

That the Minutes of the Gawler River Floodplain Management Authority Board meeting held on 4 December 2025 be confirmed as a true and accurate record of that meeting.

Refer to the attached minutes of the Gawler River Floodplain Management Authority Board meeting held on 4 December 2025.

MINUTES

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY BOARD

9:45am Thursday 4 December 2025

City of Playford Civic Centre, 10 Playford Boulevard, Elizabeth

1. Meeting of the Board

1.1 Welcome by the GRFMA Chairperson

Mr Lino Di Lerna formally welcomed Board Members, Deputy Board Members, and the Executive Officer and opened the 160th meeting of the Board.

1.2 Present

- Mr Lino Di Lerna, Independent Board Member, Chair
- Mr James Miller, Adelaide Plains Council, Board Member
- Cr Mel Lawrence, Adelaide Plains Council Board Member
- Cr Malcolm Herrmann, Adelaide Hills Council, Board Member
- Mr Ashley Curtis, Town of Gawler, Board Member
- Cr Brian Sambell, Town of Gawler, Deputy Board Member
- Mayor Bill Close, Light Regional Council, Board Member
- Mr Mark McShane, Light Regional Council, Board Member
- Cr Clint Marsh, City of Playford, Board Member
- Mr Greg Pattinson, City of Playford, Board Member
- Mr David Hitchcock, Executive Officer

1.3 Apologies

- Cr Paul Koch, Town of Gawler, Board Member
- Mr Jake McVicar, The Barossa Council, Board Member
- Cr Terry-Anne Keen, Adelaide Plains Council, Board Member
- Ms Jade Ballantine, Adelaide Hills Council, Board Member

1.4 Appointment of Observers

Nil

1.5 Declarations of Interest

Nil

2. Confirmation of Minutes

2.1 GRFMA Ordinary Meeting Minutes

GB61/25 **GRFMA Ordinary Meeting Minutes**
Moved: Cr Malcolm Herrmann
Seconded: Mayor Bill Close

That the Minutes of the Gawler River Floodplain Management Authority Board meeting held on 16 October 2025 be confirmed as a true and accurate record of that meeting.

CARRIED UNANIMOUSLY

2.2 Actions on Previous Resolutions

Nil

2.3 Matters Arising from the Minutes

Nil

3. Questions on Notice

Nil

4. Motions on Notice

Nil

5. Presentations

Mr Tom Gersekowski, Senior Engineer – Dams at GHD provided a presentation (via meeting link) on the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 report, Agenda Item 8.2 at 10.30am.

6. Audit and Risk Committee

6.1 Audit and Risk Committee Meeting Minutes 25 November 2025

GB62/25 **Audit and Risk Committee Meeting Minutes 25 November 2025**
Moved: Cr Malcolm Herrmann
Seconded: Mayor Bill Close

That the GRFMA:

- 1. Receives the minutes of the Gawler River Floodplain Management Authority Audit and Risk Committee meeting held on 25/11/2025.*
- 2. Requests the GRFMA Executive Officer to make a submission to the LGA Asset Mutual Fund (LGAAMF) to consider appropriate insurance coverage for the Bruce Eastick North Para Flood Mitigation Dam.*

CARRIED UNANIMOUSLY

7. Technical Assessment Panel

7.1 Technical Assessment Panel Appointment

GB63/25 Technical Assessment Panel Appointment
Moved: Mr Greg Pattinson
Seconded: Mr James Miller

That Mr Philip Kuhn, City of Playford be appointed to membership of the GRFMA Technical Assessment Panel as a Constituent Council representative.

CARRIED

8. Reports

8.1 Gawler River Flood Management Business Case

GB64/25 Gawler River Flood Management Business Case
Moved: Mr James Miller
Seconded: Cr Malcolm Herrmann

That the GRFMA:

1. *Notes with appreciation, GRFMA's successful application for Disaster Ready Fund (DRF) Round Three funding of \$774,000.*
2. *Endorses the GRFMA Chairman and Executive Officer to:*
 - a. *Complete the required funding agreements and implementation plan.*
 - b. *Initiate actions, to determine the availability and cost of suitable resources to undertake the required project works.*
 - c. *Continue to engage with all stakeholders, including Members of Parliament, industry representatives and key State Government agencies to work through the Dam raise and Levee improvement funding options.*
3. *Receives a project progress report at the February 2026 meeting.*
4. *CEO write to the relevant Minister expressing appreciation for allocation of DRF funding.*

CARRIED UNANIMOUSLY

8.3 Financial Report

GB65/25 Financial Report
Moved: Mark McShane
Seconded: Mel Lawrence

That the GRFMA receives the financial report as of 25 October 2025, showing a cash at bank balance of \$ 113,458.51.

CARRIED UNANIMOUSLY

8.4 Executive Officer Report

GB66/25 Executive Officer Report

Moved: Mr Greg Pattinson

Seconded: Mr James Miller

That the GRFMA receives the report.

CARRIED UNANIMOUSLY

8.5 Schedule of Ordinary GRFMA Meetings

GB67/25 Schedule of Ordinary GRFMA Meetings

Moved: Mr Greg Pattinson

Seconded: Mr James Miller

That the Schedule of ordinary GRFMA meetings, each commencing at 9:45am, for 2026 be:

- *Thursday 12 February 2026, Light Regional Council*
- *Thursday 16 April 2026, Adelaide Hills Council*
- *Thursday 25 June 2026, The Barossa Council*
- *Thursday 20 August 2026, Town of Gawler*
- *Thursday 15 October 2026, Adelaide Plains Council*
- *Thursday 10 December 2026, City of Playford*

CARRIED UNANIMOUSLY

9. Correspondence

9.1 SA Stormwater Management Authority – Approval of the Gawler River Stormwater Management Plan

GB68/25 SA Stormwater Management Authority – Approval of the Gawler River Stormwater Management Plan

Moved: Cr Clint Marsh

Seconded: Mr Mel Lawrence

That the correspondence be received.

CARRIED UNANIMOUSLY

10.24am formal meeting procedures suspended to allow for a short break.

10.30am formal meeting procedures resumed.

8.2 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

Mr Tom Gersekowski, Senior Engineer – Dams at GHD, provided a presentation (via meeting link) on the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 report.

GB69/25 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

Moved: Cr Malcolm Herrmann

Seconded: Cr Clint Marsh

That the GRFMA:

1. *Receives a presentation from GHD on the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam, report.*
2. *Requests the GRFMA Executive Officer to report estimated costs, including engineering aspects, for inspection recommendations at the February 2026 GRFMA Audit and Risk Committee and GRFMA Board meetings.*

CARRIED UNANIMOUSLY

10. Confidential

Nil

11. Urgent Matters Without Notice

Nil

12. Next Meeting

Date and Time: Thursday 9:45am, 12 February 2026

Host: Light Regional Council

13. Closure

The Chairperson thanked the members for their attendance and contributions and closed the meeting at 10.59am.

Chair _____ Date _____

Agenda Item:	2.2
Committee:	Board
Meeting Date:	12 February 2026
Title:	Actions on Previous Resolutions

Number		Action
GB62/25	<i>That the GRFMA:</i> <i>1. Receives the minutes of the Gawler River Floodplain Management Authority Audit and Risk Committee meeting held on 25/11/2025.</i> <i>2. Requests the GRFMA Executive Officer to make a submission to the LGA Asset Mutual Fund (LGAAMF) to consider appropriate insurance coverage for the Bruce Eastick North Para Flood Mitigation Dam.</i>	Submission initiated with LGA AMF
GB64/25	<i>That the GRFMA:</i> <i>1. Notes with appreciation, GRFMA's successful application for Disaster Ready Fund (DRF) Round Three funding of \$774,000.</i> <i>2. Endorses the GRFMA Chairman and Executive Officer to: Complete the required funding agreements and implementation plan.</i> <i>3. Initiate actions, to determine the availability and cost of suitable resources to undertake the required project works.</i> <i>4. Continue to engage with all stakeholders, including Members of Parliament, industry representatives and key State Government agencies to work through the Dam raise and Levee improvement funding options.</i> <i>5. Receives a project progress report at the February 2026 meeting.</i> <i>6. Requests the Executive Officer to write to the relevant Minister expressing appreciation for allocation of DRF funding.</i>	In progress required to be submitted by 9/2/2026 Refer Agenda Item 8.1
GB69/25	<i>That the GRFMA:</i> <i>1. Receives a presentation from GHD on the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam, report.</i> <i>2. Requests the GRFMA Executive Officer to report estimated costs, including engineering aspects, for inspection recommendations at the February 2026 GRFMA Audit and Risk Committee and GRFMA Board meetings.</i>	Refer Agenda Item 8.2

Agenda Item:	6.1
Committee:	Board
Meeting Date:	12 February 2026
Title:	GRFMA Audit and Risk Committee Meeting Minutes

Recommendation:

That the GRFMA receives the minutes of the Gawler River Floodplain Management Authority Audit and Risk Committee meeting held on 02/02/2026.

Refer to the attached copy of the GRFMA Audit and Risk Committee minutes of the meeting held on 02/02/2026.

Matters considered by the 02/02/2026 GRFMA Audit and Risk Committee meeting were:

- External Audit Plan 2025/2026
- GRFMA 2025/2026 Budget Review 2
- Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

Recommendations**GAC25/21 GRFMA 2025/2026 Budget Review 2**

That the GRFMA Audit and Risk Committee:

1. *Notes GRFMA 2025/2026 Budget Review 2.*
2. *Requests that the Executive Officer provide the documents to the next GRFMA Board meeting (12 February 2026) for adoption as the current budget for the period ended 30 June 2026.*

CARRIED UNANIMOUSLY

GAC25/22 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

That the GRFMA Audit and Risk Committee:

1. *Recommends that the expenditure provision of \$100,000 for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD), be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.*
2. *Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022):*
 - *Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.*
 - *Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.*
 - *Undertake a comprehensive update the to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.*
 - *Site based maintenance and minor repairs. P1and P2a GRFMA facilitate \$5,000 - \$10,000.*

CARRIED UNANIMOUSLY

Members recorded the importance of undertaking the Dam Safety Review on the basis that:

- The Safety Review will document the overall performance of the dam assessed against contemporary dams' guidance for Australia and summarise recommended actions to address any potential deficiencies.
- A Safety Review is typically completed at 20-year intervals after construction, which is timely for the Bruce Eastick North Para Flood Mitigation Dam, which was constructed approximately 20 years ago.
- The completion of a Safety Review progresses toward GRFMA, demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.

GAC25/23 Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget

That the GRFMA Audit and Risk Committee:

1. *Recommends that the expenditure provision of \$100,000, for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD), be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.*
2. *Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022):*
 - *Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.*
 - *Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.*
 - *Undertake a comprehensive update to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.*
 - *Site-based maintenance and minor repairs. P1 and P2a GRFMA facilitate \$5,000 - \$10,000.*
3. *Endorses the Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget as amended above items 1 and 2.*
4. *Notes following receipt of feedback from Constituent Councils, adoption of the amended GRFMA draft Annual Business Plan and Annual Budget will be considered at the June 2026 GRFMA Board meeting.*

CARRIED UNANIMOUSLY

Refer to 12/02/2026 GRFMA Board meeting agenda items 8.2, 8.4, 8.6 for recommendations relating to the GRFMA Audit and Risk Committee minutes.

MINUTES

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY AUDIT AND RISK COMMITTEE MEETING

Monday 02 February 2026

11:30am
MS Teams

1. Present

- Mr Peter Brass, Independent Member, Chairman
- Cr Malcolm Herrmann, Adelaide Hills Council
- Mr Greg Pattinson, City of Playford
- Mr David Hitchcock, Executive Officer
- Mr Daniel Phillips, Audit Manager, CA, Dean Newbery attended to talk to the External Audit Plan Item 5.1

2. Apologies

Nil

3. Minutes of the Previous Meeting

GAC26/01 Minutes of the Previous Meeting

Moved: Cr M Herrmann

Seconded: Mr G Pattinson

That the minutes of the previous GRFMA Audit and Risk Committee meeting held on 25 November 2025, as per copies supplied to Members, be adopted as a true and correct record of the meeting.

CARRIED UNANIMOUSLY

4. Business arising from the Minutes

4.1 Actions on Previous Resolutions

The GRFMA Executive Officer advised that an application has been made to the LGA Asset Mutual Fund for the consideration of insuring the Bruce Eastick North Para Flood Mitigation Dam. Discussion is ongoing currently. Noted that any premium cost will impact the 2026/2027 GRFMA Budget considerations. Executive Officer to check the SA State Government insurance processes for major Dams.

5. General Business

5.1 External Audit Plan 2025/2026

GAC26/02 External Audit Plan 2025/2026

Moved: Mr G Pattinson

Seconded: Cr M Herrmann

That the GRFMA Audit and Risk Committee receives and endorses the External Audit Plan 30 June 2026.

CARRIED UNANIMOUSLY

11:45am following his presentation, Mr Daniel Phillips left the meeting.

5.2 GRFMA 2025/2026 Budget Review 2

GAC26/03 GRFMA 2025/2026 Budget Review 2

Moved: Mr G Pattinson

Seconded: Cr M Herrmann

That the GRFMA Audit and Risk Committee:

1. *Notes GRFMA 2025/2026 Budget Review 2.*
2. *Requests that the Executive Officer provide the documents to the next GRFMA Board meeting (12 February 2026) for adoption as the current budget for the period ended 30 June 2026.*

CARRIED UNANIMOUSLY

5.3 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

GAC26/04 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

Moved: Cr M Herrmann

Seconded: Mr G Pattinson

That the GRFMA Audit and Risk Committee:

1. *Recommends that the expenditure provision of \$100,000 for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD), be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.*
2. *Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022):*
 - *Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.*
 - *Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.*
 - *Undertake a comprehensive update the to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.*
 - *Site based maintenance and minor repairs. P1and P2a GRFMA facilitate \$5,000 - \$10,000.*

CARRIED UNANIMOUSLY

Members recorded the importance of undertaking the Dam Safety Review on the basis that:

- The Safety Review will document the overall performance of the dam assessed against contemporary dams' guidance for Australia and summarise recommended actions to address any potential deficiencies.
- A Safety Review is typically completed at 20-year intervals after construction, which is timely for the Bruce Eastick North Para Flood Mitigation Dam, which was constructed approximately 20 years ago.
- The completion of a Safety Review progresses toward GRFMA, demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.

5.3 Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget

GAC26/05 Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget

Moved: Cr M Herrmann

Seconded: Mr G Pattinson

That the GRFMA Audit and Risk Committee:

1. *Recommends that the expenditure provision of \$100,000, for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD), be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.*
2. *Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022):*
 - *Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.*
 - *Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.*
 - *Undertake a comprehensive update to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.*
 - *Site-based maintenance and minor repairs. P1 and P2a GRFMA facilitate \$5,000 - \$10,000.*
3. *Endorses the Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget as amended above items 1 and 2.*
4. *Notes following receipt of feedback from Constituent Councils, adoption of the amended GRFMA draft Annual Business Plan and Annual Budget will be considered at the June 2026 GRFMA Board meeting.*

CARRIED UNANIMOUSLY

6. Confidential Items

Nil

7. Other Business

Nil

8. Next Meeting

TBC 31 March 2026

9. Schedule of Meetings

February 2026	- Budget Review 2 variations consideration - External Audit Plan - GRFMA 2026/2027 draft Budget and Annual Business Plan	Completed
March/ April 2026	Budget Review 3 variations consideration	
August 2026	Annual Financial Statements – Audit report; 2025/2026 – Auditor to attend	
October 2026	Budget Review 1 variations consideration	
December 2026	- Operation of the Regional Subsidiary – Business Plan progress - GRFMA Insurances	

10. Closure

The Chairman thanked the members for their attendance and contributions.
The meeting closed at 12:25pm.

Chair _____ Date _____

Agenda Item:	8.1
Committee:	GRFMA Board
Meeting Date:	12 February 2026
Title:	Gawler River Flood Management Business Case

Recommendation:

The GRFMA appreciates and endorses the Department of Housing and Urban Development (DHUD) taking the lead on completion of the Gawler River Flood Management Business Case, in collaboration with the GRFMA as the Disaster Ready Fund Project proponent via GRFMA Chairman Mr Lino Di Lerna and Executive Officer Mr David Hitchcock.

Previous 4/12/2025 GRFMA resolution GB64/25

That the GRFMA:

1. *Notes with appreciation, GRFMA's successful application for Disaster Ready Fund (DRF) Round Three funding of \$774,000.*
2. *Endorses the GRFMA Chairman and Executive Officer to:*
 - a. *Complete the required funding agreements and implementation plan.*
 - b. *Initiate actions to determine the availability and cost of suitable resources to undertake the required project works.*
 - c. *Continue to engage with all stakeholders, including Members of Parliament, industry representatives and key State Government agencies to work through the Dam raise and Levee improvement funding options.*
3. *Receives a project progress report at the February 2026 meeting.*

SAFECOM has now requested that the Implementation Plan and funding agreement for the grant be completed and returned by Monday, 9 February 2026.

All SA project Implementation Plans are subsequently submitted to the Commonwealth in a single, consolidated package.

On December 9, 2025, GRFMA Chairman Mr Lino Dileria and Executive Officer Mr David Hitchcock met with Mr David Reynolds, CEO of the Department of Housing and Urban Development (DHUD), to inform DHUD about GRFMA's successful \$774,000 Disaster Ready Fund Grant and to request DHUD's partnership in developing a funding model for flood mitigation infrastructure, such as dam raising and levees.

Mr Reynolds congratulated GRFMA on receiving the grant and mentioned that the State Government was eager for the business case to be completed, given its concerns about flooding risks in the Gawler River area. He also viewed flood mitigation as a chance to encourage housing development there, something he found particularly important.

Mr Reynolds advised that he wanted DHUD to play a major part in finalising the business case and, indeed, wanted DHUD to take the lead, subject to GRFMA also being involved.

He thought the business case needed the resources that the State Government could offer and offered financial support should the business case require additional funding (in the event of cost overruns or cashflow timing issues).

Mr Dileria and Mr Hitchcock welcomed this level of support.

This proposal was then discussed at the 10/12/2025 Business Case Steering Committee meeting.

The following recommendations were approved by the Steering Committee.

That the Gawler River Business Case Coordination and Flood Control Dam Steering Committee notes the following.

1. *GRFMA's successful Disaster Ready Fund (DRF) Round 3 Grant application securing a \$774,000 grant to complete the Gawler River Floodplain Management Business Case (Business Case).*
2. *Following discussions between the CEO of the Department of Housing and Urban Development (DHUD) and the GRFMA, DHUD will now take a lead role, working closely with the GRFMA, to deliver the Business Case.*
3. *Funding for the Business Case work will now comprise the DRF Grant, GRFMA's cash contribution, and potential funding from DHUD, which will mitigate the funding risk for the project, should there be cost over-runs.*
4. *DHUD's leadership and involvement also reduces other project risks, such as effective collaboration between the GRFMA and the State Government and effective communication with State Cabinet and the Federal Government.*
5. *DHUD and the Department of Environment and Water and GRFMA representatives will meet in January 2026 to work through the logistics of the Business Case project, including developing an implementation plan, which is a preliminary requirement of the DRF Grant.*
6. *A project update will be provided to this Steering Committee in February 2026.*

Mr Di Lernia and Mr Hitchcock subsequently attended a meeting with representatives from DHUD and DEW on 22/1/2026 to workshop implications of the proposal and to map out Governance and infrastructure delivery options.

Key notes from the 22/1/2026 meeting were:

Governance and risk management:

- A proposed governance structure for progressing the business case was presented and discussed with all stakeholders. This included a review of the previous structure and consideration of transferring the chairing role of the current Business Case Steering Committee from GRFMA to DHUD.
- It was agreed that the most appropriate methodology for how the project team will operate needs to be reviewed.
- A risk assessment for completing the business case will be developed, building on the existing risk assessment.

Impact and Value for Money:

- Discussion focused on the changing context regarding what the flood protection enables, and the need to revisit the previous economic analysis that considers the unlocking of potential housing outcomes.

Infrastructure delivery:

- The proposed timeframe of the deliverables to complete the Business case for a cabinet submission was outlined.

- Previous processes and assessments, as well as early contract involvement was discussed.

Next Steps:

- Completing the DRF implementation plan is on a critical timeline as it needs to be submitted to SAFECOM by 9 February 2026.

The GRFMA Executive Officer is also engaging with the Office for Design and Architecture SA (ODASA), DHUD on the Northern Parklands master plan.

Agenda Item:	8.2
Committee:	GRFMA Board
Meeting Date:	12 February 2026
Title:	Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam

Recommendation:

That the GRFMA:

1. Includes expenditure provision of \$100,000, for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD) be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.
2. Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022):
 - Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.
 - Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.
 - Undertake a comprehensive update the to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.
 - Site based maintenance and minor repairs. P1and P2a GRFMA facilitate \$5,000 - \$10,000.

The 02/02/2026 GRFMA Audit and Risk Committee meeting resolved:

GAC26/04

That the GRFMA Audit and Risk Committee.

1. *Recommends that the expenditure provision of \$100,000, for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD), be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.*
2. *Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022).*
 - *Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000*
 - *Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000*
 - *Undertake a comprehensive update to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.*
 - *Site-based maintenance and minor repairs. P1and P2a GRFMA facilitate \$5,000 - \$10,000.*

Members recorded the importance of undertaking the Dam Safety Review on the basis that:

- The Safety Review will document the overall performance of the dam assessed against contemporary dams' guidance for Australia and summarise recommended actions to address any potential deficiencies.
- A Safety Review is typically completed at 20-year intervals after construction, which is timely for the Bruce Eastick North Para Flood Mitigation Dam, which was constructed approximately 20 years ago.
- The completion of a Safety Review progresses toward GRFMA, demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.

It is recommended that the GRFMA Board now endorses the GRFMA Audit and Risk Committee position.

Background

GHD Pty Ltd (GHD) were engaged by Gawler River Floodplain Management Authority (GRFMA) to undertake the 2025 Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam.

The Intermediate inspection was undertaken in accordance with the Australian National Committee on Large Dams (ANCOLD, 2003) guidelines and represents compliance (in part) with the due diligence obligations of a dam owner in managing the dam to current guidelines, in lieu of any dam safety regulatory authority (or similar) in South Australia.

Mr Tom Gersekowski, Senior Engineer – Dams at GHD, presented the report (via meeting link) to the 25 November 2025 GRFMA Audit and Risk Committee meeting.

The meeting subsequently resolved:

GAC25/18

That the GRFMA Audit and Risk Committee:

1. *Receives a presentation from GHD on the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam, report.*
2. *Recommends that the report be provided to the 4 December 2025 GRFMA Board meeting for consideration and attention to recommendations.*
3. *Requests that an update on the GRFMA Board deliberations be provided at the next Audit and Risk Committee meeting.*
4. *Requests the GRFMA Executive Officer to report estimated costs, including engineering aspects, for inspection recommendations at the February 2026 GRFMA Audit and Risk Committee and GRFMA Board meetings.*

GRFMA Executive Officer, Mr David Hitchcock, met with Mr Tom Gersekowski, Senior Engineer – Dams, GHD, on 16/01/2026 to prepare a suitable report as requested in Item 4 GAC25/18.

Please refer to the attached for a summary of the recommendations for the Dam based on the Intermediate (Annual) Surveillance Report (GHD 2025)¹, including an indicative estimate of costs for select recommendations. Indicative costs provided in this document are provisional only and subject to refinement based on the actual scope of work to be completed.

The key recommendation is that a Safety Review P2b is completed. Indicative cost Consultant \$100,000.

The Safety Review will document the overall performance of the dam assessed against contemporary dams' guidance for Australia and summarise recommended actions to address any potential deficiencies.

A Safety Review is typically completed at 20-year intervals after construction, which is timely for the Bruce Eastick North Para Flood Mitigation Dam, which was constructed approximately 20 years ago. The completion of a Safety Review progresses toward GRFMA, demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.

Other recommended cost items P2 include:

- Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.
- Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.
- Undertake a comprehensive update to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.
- Site-based maintenance and minor repairs. P1 and P2a GRFMA facilitate \$5,000 - \$10,000. An on-site meeting at the Dam is set for 28/01/2026, so a local contractor can quote for work.

Other uncosted recommendations P3 await completion of the Safety Review, which will provide a preliminary assessment and better define these scope items.

Background information

The GRFMA operates a scheduled maintenance program for the Bruce Eastick North Para Flood Mitigation Dam (BENPFM Dam).

GRFMA Audit and Risk Committee GAC 22/07 - 26th July 2022 - *Consideration for minimising annual subscription fluctuations by averaging maintenance costs over the proposed 10-year costed program.*

The budgeted maintenance plan is a scheduled 10-year program and includes:

- Monthly visual inspections by the GRFMA Executive Officer - Main Dam Secondary Spillway, River Flows & Water Levels, Grounds.
- Relevant actions required as result of monthly inspections.
- Maintenance of Access Roads, Fencing & Drainage - Dam Land Excl. Item GI Grounds - Inundation Lan.
- Independent survey to monitor the dam structure for horizontal and vertical movement. (5-year program).
- Completion of a comprehensive inspection of the BENPFM Dam by qualified dam safety professionals, in accordance with the ANCOLD Guidelines on Dam Safety Management (2003) (5-year program).
- The BENPFM Dam, as the major asset, is required to be revalued every 5 years.

Averaging of the cost estimates over 10 years results in a calculated cost of \$69,550pa.

The table below reflects the movement of annual budget allocations against annual maintenance costs and residual cash balances, and indicates cash reserves to manage yearly cost fluctuations

Costed Maintenance 10-year Dam											
Year	1	2	3	4	5	6	7	8	9	10	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Annual budget Ave	69550	69550	69550	69550	69550	69550	69550	69550	69550	69550	695500
Costed repairs	21506	63261	23485	141576	86323	75440	28007	82382	30584	142904	695468
Balance	48044	54333	100398	28372	11599	5709	47252	34420	73386	32	

Current balance of the program funding is represented as:

Detail		
Balance 30/6/2025		\$119,981
Plus 2025/26 Budget	\$69,550	
Less spent as 19/01/26	- \$29,114	
Balance		\$160,417

Changes to the program have resulted in savings through reports and inspections carried out by the Department for Environment and Water during the development of the Gawler River Flood Management Business Case, as well as SA Water's upgrades to road access as part of public water main improvements.

Our ref: 12679046

22 January 2026

David Hitchcock
Gawler River Floodplain Management Authority

Summary of recommendation prioritisation for North Para Dam

Dear David

Further to our meeting of 16 January 2026, please refer to Table 1 (next page) for a summary of the recommendations for North Para Dam based on the Intermediate (Annual) Surveillance Report (GHD 2025)¹, including an indicative estimate of costs for select recommendations.

Indicative costs provided in this document are provisional only, and subject to refinement based on the actual scope of work to be completed.

For the description of the priority rankings, please refer to GHD (2025).

If you have any questions or would like to discuss further, please don't hesitate to contact the undersigned

Regards

Tom Gersekowski
Senior Engineer - Dams
+61 7 447 487 457
tom.gersekowski@ghd.com

¹ GHD (2025). Intermediate Surveillance Report, North Para Dam. GHD Pty Ltd. 23 December 2025.

Table 1 Summary of recommendations and notes

Recommendation from the 2025 inspection	Priority	Suggested action by	Indicative amount (ex GST)	Comments
R 2025(4.3.2)(a) Remove vegetation and saplings from the left abutment block.	P2a	GRFMA	-	Site based maintenance and minor repairs.
R 2025(4.3.2)(b) Repair handrails footings at the left abutment.	P1	GRFMA	-	
R 2025(4.3.2)(a) Remove vegetation and saplings from the right abutment overflow channel.	P2a	GRFMA	-	
R 2025(4.3.3)(a) Remove obstruction from the weir outlet at the stilling basin.	P2a	GRFMA	-	
R 2025(4.3.3)(b) Remove any saplings > 300 mm in height from the rock at the left side of the stilling basin.	P2a	GRFMA	-	
R 2025 (4.3.4)(a) Remove grass/vegetation from within 5 m of the secondary spillway, including any vegetation on the spillway.	P2a	GRFMA	-	
R 2025 (4.3.5) Repair concrete around the right HLOP outlet to prevent future concrete spalling.	P2b	GRFMA	-	
R 2025(5)(a) Develop an instrumentation layout plan for the dam and include this in the OMM.	P2b	Consultant	~\$1000	With information provided by the surveyor, in relation to survey markers.
R 2025 (5)(b) Collect all available reservoir level and rainfall data to a single consolidated source.	P2a	GRFMA	-	This may include liaison with BoM to collect all available historical records of reservoir and rainfall data, and implement methods to collect this data. A dams consultant could support by analysing the data.
R 2025(5)(c) Collate all available survey data to a consolidated source to plot the movement of the dam with time.	P2b	GRFMA	-	Once the information is consolidated by GRFMA, potentially with support by a surveyor, a dams consultant could undertake the assessment / analysis of the survey data.

Recommendation from the 2025 inspection	Priority	Suggested action by	Indicative amount (ex GST)	Comments
R 2025(5)(d) Confirm when the latest survey control survey was completed and document this in the dam log book.	P2b	Surveyor		GRFMA indicated this scheduled to be completed.
R 2025(6.2)(a) Develop a DSMP for North Para Dam.	P2a	Consultant	\$5,000 - \$10,000	Development of a DSMP as described by ANCOLD (2003) ² . Development of this document works towards GRFMA maintaining and operating the dam commensurate to the guidance by ANCOLD (2003)
R 2025 (6.3)(a) Undertake a comprehensive update the to the DSEP in consideration of the recommendations made in the 2025 Intermediate Surveillance Report of North Para Dam.	P2a	Consultant	\$10,000 - \$20,000	A DSEP has been developed already. Based on a preliminary review, some updates are recommended as described by GHD (2025). Routine updates of the DSEP works towards GRFMA maintaining and operating the dam commensurate to the guidance by ANCOLD (2003). Typically, a desktop exercise is also completed to simulate / test the efficacy of the DSEP (cost not included).
R 2025 (6.4)(a) Undertake a comprehensive update the to the OMM in consideration of the recommendations made in the 2025 Intermediate Surveillance Report of North Para Dam.	P2a	Consultant	\$10,000 - \$15,000	A OMM has been developed already. Based on a preliminary review, some updates are recommended as described by GHD (2025). Routine updates of the OMM works towards GRFMA maintaining and operating the dam commensurate to the guidance by ANCOLD (2003). The aim of the OMM will be for GRFMA to have a single consolidated document that summarises the required maintenance and operations aspects of the dam.
R 2025(7.2)(a) Undertake a review of the flood handling capacity of the dam.	P3	Consultant	tbc	These scope items require varying degrees of engineering analysis. The recommendations remain valid; however, it is suggested that R 2025(7.6)(a), the Safety Review, is completed prior. A Safety Review would allow a preliminary review of these items and refined definition of the scope items.
R 2025 (7.3)(a) Update the dam break consequence category with the incorporation of the revised hydrology data per ARR 2019 v 4.2.	P3	Consultant	tbc	
R 2025 (7.3)(b) Confirm the appropriateness of the assumption of 'adequate warning time' is provided for downstream PAR.	P3	Consultant	tbc	

² ANCOLD (2003). Guidelines on Dam Safety Management.

Recommendation from the 2025 inspection	Priority	Suggested action by	Indicative amount (ex GST)	Comments
R 2025 (7.3)(c) Update inundation maps to show depth (m), level (m AHD), depth-velocity product, and the impacted PAR.	P3	Consultant	tbc	
R 2025 (7.4)(a) Undertake an updated stability assessment aligned with the guidance of ANCOLD (2013) to review the performance of the dam, including updated flood and seismic loading conditions.	P3	Consultant	tbc	
R 2025 (7.5)(a) Undertake concrete coring to verify the material design assumptions for the dam.	P3	Consultant	\$850,000	Note a quote for these works was provided in 2025. Such works would be necessary for any potential future dam raising.
R 2025(7.6)(a) Complete a Safety Review for North Para Dam per ANCOLD (2003).	P2b	Consultant	\$100,000	It is recommended that a Safety Review is completed. The Safety Review will document the overall performance of the dam assessed against contemporary dams guidance for Australia and summarise recommended actions to address any potential deficiencies. A Safety Review is typically completed at 20-year intervals after construction, which is timely for North Para Dam which was constructed approximately 20 years ago. The completion of a Safety Review progresses toward GRFMA demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.
Previous recommendations carried forward				
R 2018(6) The cracks in the second spillway should be visually monitored at each inspection for significant change.	P2 (ongoing)	GRFMA	-	-

Agenda Item:	8.3
Committee:	GRFMA Board
Meeting Date:	12 February 2026
Title:	Strategic Management Framework Review

Recommendation:

That the GRFMA requests that the GRFMA Executive Officer schedule a review of the GRFMA Strategic Management Framework plans for October 2026.

The GRFMA Charter provides.

- 13.2.1 *The Authority must prepare and adopt in consultation with the Constituent Councils a Strategic Plan for the conduct of its business which will identify the Authority's objectives over the period of the Strategic Plan and the principal activities that the Authority intends to undertake to achieve its objectives.*
- 13.2.2 *The Authority must review its Strategic Plan in consultation with the Constituent Councils.*
- 13.2.3 *The Authority must undertake a comprehensive review of its Strategic Plan every four years.*

Recognising the imminent and strategic importance of finalising the Gawler River Flood Management Business Case review of the GRFMA Strategic Management Framework will be undertaken in the latter part of the 2026/2027 financial year. The recommendations outlined in the Gawler River Stormwater Management Plan (2025) will be considered during the review of other relevant framework plans.

The GRFMA Strategic Management Framework consists of:

- GRFMA Strategic Plan 2021-2026
- GRFMA Long Term Financial Plan 2022/23 – 2031/32
- GRFMA Asset Management Plan 2023-2032.
- Gawler River Stormwater Management Plan (2025)

Agenda Item:	8.4
Committee:	GRFMA Board
Meeting Date:	12 February 2026
Title:	Financial Report and GRFMA 2025/2026 Budget Review 2

Recommendation:

That the GRFMA receives the report.

Financial Report 31 January 2026

See attachments for the monthly reconciliations:

- ✧ Reconciliation to 31/01/2026
- ✧ Budget result to 31/01/2026
- ✧ Balance Sheet 31/01/2026

Cash Management

The table below provides a summary of internal borrowing currently being utilised to offset Cash Advance Debenture interest costs. Net internal lending \$ 331,589,072.

Internal lend calc		
Deposits	\$	231,982.72
Less Withdraw	\$	20,000.00
Less Interest	\$	374.00
Less CAD principle Pd		
Plus Dam capital	\$	119,981.00
	\$	331,589.72

Budget Review 2

Regulation 9 of Local Government (Financial Management) Regulations 2011 states:

'A report showing a revised forecast of its operating and capital investment activities for the relevant financial year compared with the estimates for those activities set out in the budget presented in a manner consistent with the note in the Model Financial Statements entitled Uniform Presentation of Finances'.

All budget items are within the projected income and expenditure limits. No changes to BR2 are necessary, as there has been no alteration to the approved budget. Savings of about \$14,000 on finance interest have been achieved so far and will be tracked for any needed adjustments at BR3 (April 2026).

The variation between the B2 net operating result of (\$646,598) in the Uniform Presentation of Finances and the BR2 net operating result in MYOB (\$701,598) is principally due to the cash accounting format of MYOB which reflects \$70,000 CAD finance costs as operating expenses and the Uniform Presentation of Finances presents the \$70,000 as \$15,000 finance payments, (operating) and \$55,000 repayment of borrowings i.e. uniform Presentation of Finances net operating loss (\$646,598*) plus \$55,000 CAD repayment = \$701,598 MYOB result. *Rounding variations apply.

The deficit is primarily a result of unfunded depreciation of \$706,098. Internal borrowing to offset Cash Advance Debenture costs is \$331,589.

The GRFMA Audit and Risk Committee meeting 02/02/2026 resolved:

GAC26/03 GRFMA 2025/2026 Budget Review 2

That the GRFMA Audit and Risk Committee:

- 1. Notes GRFMA 2025/2026 Budget Review 2.*
- 2. Requests the Executive Officer provides the documents to the next GRFMA Board meeting (12 February 2026) for adoption as the current budget for the period ended 30 June 2026.*

CARRIED UNANIMOUSLY

Budget Review 1

No amendments to BR1 were required.

Reconciliation ReportPO Box 366
Seacliff Park SA 5049

ABN: 12 925 534 861

Email: eo@grfma.com

ID No.	Date Memo/Payee	Deposit	Withdrawal
--------	-----------------	---------	------------

Account: 1-1110 Bank SA Account
Date Of Bank Statement: 31/01/2026
Last Reconciled: 31/12/2025
Last Reconciled Balance: \$13,772.62

Cleared Cheques

EFT	12/01/2026	GHD		\$2,296.36
GJ000239	15/01/2026	MYOB subs Jan		\$82.00
SC310126	31/01/2026	Safe Deposit fee		\$5.00
			Total:	\$0.00
				\$2,383.36

Cleared Deposits

CR000221	13/01/2026	Payment; Adelaide Hills Council	\$14,342.35	
GJ000238	15/01/2026	BAS refund on GST	\$6,157.00	
CR000222	29/01/2026	Payment; The Barossa Council	\$20,057.95	
CR000223	29/01/2026	Payment; Adelaide Plains Council	\$36,728.45	
			Total:	\$77,285.75
				\$0.00

Reconciliation:

			AccountRight Balance On 31/01/2026:	\$88,675.01
			Add: Outstanding Cheques:	\$0.00
			SubTotal:	\$88,675.01
			Deduct: Outstanding Deposits:	\$0.00
			Expected Balance On Statement:	\$88,675.01

Transaction History Report

Please advise any error or unauthorised transaction promptly to the bank

Account name	GAWLER RIVER FLOODPLAIN MANAGEMENT
Account number	010 0101 248 140
BSB	105-010
Currency	AUD
Opening balance	13,772.62CR
Transaction period from	01/01/2026 to 30/01/2026

Date	Description	Serial number	Debit	Credit	Balance
12/01/2026	INTERNET WITHDRAWAL 12JAN12:15 inv 1120266533		2,296.36		11,476.26CR
13/01/2026	Bank AdelHillsCouncil			14,342.35	25,818.61CR
15/01/2026	ATO ATO129255348611001			6,157.00	31,975.61CR
20/01/2026	SAFE DEPOSIT FEE (INC GST)		5.00		31,970.61CR
23/01/2026	MYOB Australia MYOB 1-92970782990		82.00		31,888.61CR
29/01/2026	The Barossa Coun 108017			20,057.95	51,946.56CR
29/01/2026	Adelaide Plains Adelaide Plains Co			36,728.45	88,675.01CR
	TOTAL		2,383.36	77,285.75	88,675.01CR

Reconciliation Report

ID No.	Date Memo/Payee	Deposit	Withdrawal
--------	-----------------	---------	------------

Account: 1-1130 LGFA Investment Account
Date Of Bank Statement: 31/01/2026
Last Reconciled: 31/12/2025
Last Reconciled Balance: \$88,073.13

Outstanding Deposits

IE310126	31/01/2026	Int LGFA	\$263.94	
GJ000240	31/01/2026	CAD Interest to account	\$29.41	
Total:			\$293.35	\$0.00
Reconciliation:				
AccountRight Balance On 31/01/2026:			\$88,366.48	
Add: Outstanding Cheques:			\$0.00	
SubTotal:			\$88,366.48	
Deduct: Outstanding Deposits:			\$293.35	
Expected Balance On Statement:			\$88,073.13	

Transaction Statement from 01/01/2026 to 31/01/2026 inclusive

Council Deposits

Deal	Action Date	Transaction	Interest Rate	Amount	Balance
Gawler River General					
Council Dep - 24HR Mthly - 64387					
	01/01/2026	Opening Balance	3.90%		\$88,073.13
64387	02/01/2026	Capitalise Interest	3.90%	\$263.90	\$88,337.03
64387	08/01/2026	Loan Instalment	3.90%	-\$29.41	\$88,307.62
	31/01/2026	Closing Balance	3.90%		\$88,307.62
Accrued Interest for Selected Period				\$292.59	
Unpaid Accrued Interest for Interest Period				\$292.59	
Gawler River General Total for Selected Period				\$292.59	
Gawler River General Total Unpaid for Interest Period				\$292.59	

Summary

Council	Accrued Interest	Unpaid Accrued Interest
Gawler River General Total	\$292.59	\$292.59
Grand Total	\$292.59	\$292.59

Local Government Finance Authority of SA

Consolidated Loans and Investments as at close of business 01/02/2026

Debenture Loans

Counterparty	Deal	Deb. No.	Orig. Principal	Rate	Instalment Date	Instalment	Principal	Interest	Current Principal
--------------	------	----------	-----------------	------	-----------------	------------	-----------	----------	-------------------

Cash Advance Debentures

Counterparty	Deal	Instrument	Maturity Date	Facility End Date	Rate	Current Principal	Limit	Available Balance
Gawler River General CA 1 Cash Advance	No current Deal	Council Loan-CAD Variable	02/02/2026	15/12/2031		\$0.00	\$700,000.00	\$700,000.00
Totals						\$0.00	\$700,000.00	\$700,000.00

Council Deposits

Counterparty	Deal	Instrument	Maturity Date	Rate	Balance
Gawler River General	64387	Council Dep - 24HR Mthly	02/02/2026	3.90%	\$88,307.62
Totals					\$88,307.62

Summary as at close of business 01/02/2026

Entity	Amount
Cash Advance Debentures	\$0.00
CAD Limit Available	\$700,000.00
Council Deposits	\$88,307.62
Net Position	\$88,307.62
Weighted Average Interest Rate % (Deposits)	3.90%
Weighted Average Interest Rate % (Loans)	0.00%

Profit & Loss [Budget Analysis]

July 2025 To June 2026

ABN: 12 925 534 861

	Selected Period	Budgeted	\$ Difference
Income			
Admin of GRFMA			
Member Subscriptions	\$149,750	\$149,750	\$0
Interest LGFA	\$1,066	\$1,000	\$66
Other	-\$75	\$0	-\$75
Total Admin of GRFMA	\$150,742	\$150,750	-\$8
Operations Flood Mit Scheme			
Council Subscriptions	\$140,920	\$140,920	\$0
State Grant	\$10,000	\$10,000	\$0
Total Operations Flood Mit Scheme	\$150,920	\$150,920	\$0
Total Income	\$301,662	\$301,670	-\$8
Gross Profit	\$301,662	\$301,670	-\$8
Expenses			
Admin of GRFMA			
Executive Officer Contract	\$32,017	\$62,000	-\$29,983
Adv, printing, stationery post	\$269	\$1,000	-\$731
Travelling Expenses	\$0	\$4,200	-\$4,200
Insurance PL & PI	\$13,499	\$16,000	-\$2,501
Audit Committee	\$1,950	\$2,600	-\$650
Audit Fees	\$6,005	\$6,500	-\$495
Bank Fees	\$106	\$120	-\$14
Legal Fees	\$0	\$2,000	-\$2,000
Honorarium - Chairperson	\$10,589	\$20,000	-\$9,411
Other	\$2,979	\$13,000	-\$10,021
Total Admin of GRFMA	\$67,415	\$127,420	-\$60,005
GRFM Business Case			
Consultancies	\$0	\$20,000	-\$20,000
Total GRFM Business Case	\$0	\$20,000	-\$20,000
Maint Flood Mitigation Scheme			
BENPFM Dam repairs	\$37,782	\$79,550	-\$41,768
Rates & Levies	\$134	\$200	-\$66
Total Maint Flood Mitigation Scheme	\$37,915	\$79,750	-\$41,835
Depreciation			
Depreciation	\$0	\$706,098	-\$706,098
Total Expenses	\$105,330	\$933,268	-\$827,938
Operating Profit	\$196,332	-\$631,598	\$827,930
Total Other Income	\$0	\$0	\$0
Other Expenses			
Interest Expense	\$345	\$70,000	-\$69,655
Total Other Expenses	\$345	\$70,000	-\$69,655
Net Profit/(Loss)	\$195,987	-\$701,598	\$897,585

Balance Sheet

As of January 2026

PO Box 366
Seacliff Park SA 5049

ABN: 12 925 534 861

Email: eo@grfma.com

Assets			
Current Assets			
Bank Accounts			
Bank SA Account	\$88,675.01		
LGFA Investment Account	\$88,366.48		
Total Bank Accounts		\$177,041.49	
Other Current Assets			
Trade Debtors	\$88,739.75		
ATO Payments & Refunds	\$1,100.64		
Total Other Current Assets		\$89,840.39	
Total Current Assets			\$266,881.88
Non-Current Assets			
Infrastructure	\$52,883,174.00		
Accum. Depr. Infrastructure	-\$11,898,714.28		
Land	\$477,000.00		
Access Roads	\$84,000.00		
Accumulated Dep Access Rd	-\$39,200.00		
Repairs / Renewals	\$591,879.00		
Accumulated Depreciation Repairs/Renewals	-\$197,293.60		
Total Non-Current Assets		\$41,900,845.12	
Total Assets			\$42,167,727.00
Liabilities			
Current Liabilities			
GST Liabilities			
GST Collected	\$30,067.00		
GST Paid	-\$11,434.61		
ATO Payments & Refunds	-\$3,215.00		
Total GST Liabilities		\$15,417.39	
Other Current Liabilities			
Accrued Expense	\$82,248.78		
Total Other Current Liabilities		\$82,248.78	
Total Current Liabilities			\$97,666.17
Total Liabilities			\$97,666.17
Net Assets			\$42,070,060.83
Equity			
Accumulated Surplus		\$15,974,461.00	
Asset Revaluation Reserves		\$30,364,320.11	
Retained Earnings		-\$4,464,707.49	
Current Year Surplus/Deficit		\$195,987.21	
Total Equity			\$42,070,060.83

This report includes Year-End Adjustments.

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED BUDGET REVIEW 2 2025/2026**

STATEMENT OF COMPREHENSIVE INCOME

2024/2025 FULL YEAR ACTUAL \$		2025/2026 ADOPTED BUDGET \$	2025/2026 BUDGET REVIEW 1 \$	2025/2026 BUDGET REVIEW 2 \$
	INCOME			
416,922	Subscriptions	290,670	290,670	290,670
85,094	Grants Subsidies and Contributions	10,000	10,000	10,000
1,426	Investment Income	1,000	1,000	1,000
-	Other	-	-	-
503,442	TOTAL REVENUES	301,670	301,670	301,670
	EXPENSES			
220,496	Materials, Contracts and Other Expenses	227,170	227,170	227,170
6,439	Finance Costs	15,000	15,000	15,000
706,098	Depreciation, amortisation & impairment	706,098	706,098	706,098
933,033	Total Expenses	948,268	948,268	948,268
	OPERATING SURPLUS/(DEFICIT) BEFORE CAPITAL AMOUNTS			
(429,591)		(646,598)	(646,598)	(646,598)
-	Net gain (loss) on disposal or revaluation of assets	-	-	-
-	Amounts specifically for new or upgraded assets	-	-	-
-	Physical resources received free of charge	-	-	-
(429,591)	TOTAL COMPREHENSIVE INCOME	(646,598)	(646,598)	(646,598)

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED BUDGET REVIEW 2 2025/2026**

CASH FLOW STATEMENT

2024/2025 FULL YEAR ACTUAL \$		2025/2026 ADOPTED BUDGET \$	2025/2026 BUDGET REVIEW 1 \$	2025/2026 BUDGET REVIEW 2 \$
Inflows (Outflows)		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
	CASHFLOWS FROM OPERATING ACTIVITIES			
	RECEIPTS			
593,447	Operating Receipts	300,670	300,670	300,670
1,354	Investment Receipts	1,000	1,000	1,000
	PAYMENTS			
(251,426)	Operating payments to suppliers & employees	(227,170)	(309,170)	(309,170)
(12,016)	Finance Payments	(15,000)	(15,000)	(15,000)
331,359	Net Cash provided by (or used in) Operating Activities	59,500	(22,500)	(22,500)
	CASH FLOWS FROM INVESTING ACTIVITIES			
	RECEIPTS			
-	Grants specifically for new or upgraded assets	-	-	-
0	Sale of Assets	0	0	0
	PAYMENTS			
-	Capital Expenditure on renewal/replacement of assets	-	-	-
-	Capital Expenditure on new/upgraded assets	-	-	-
-	Net Cash provided by (or used in) Investing Activities	-	-	-
	CASH FLOWS FROM FINANCING ACTIVITIES			
	RECEIPTS			
-	Proceeds from Borrowings	-	-	-
(347,983)	PAYMENTS			
	Repayment of Borrowings	(55,000)	27,000	27,000
(347,983)	NET CASH USED IN FINANCING ACTIVITIES	(55,000)	27,000	27,000
(16,624)	NET INCREASE (DECREASE) IN CASH HELD	4,500	4,500	4,500
41,309	CASH AT BEGINNING OF YEAR	70,733	24,685	24,685
24,685	CASH AT END OF YEAR	75,233	29,185	29,185

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED BUDGET REVIEW 2 2025/2026**

BALANCE SHEET

2024/2025 FULL YEAR ACTUAL		2025/2026 ADOPTED BUDGET	2025/2026 BUDGET REVIEW 1	2025/2026 BUDGET REVIEW 2
	ASSETS			
\$	CURRENT ASSETS	\$	\$	\$
24,685	Cash and cash equivalents	75,233	29,185	29,185
53,432	Trade & other receivables	56,404	53,432	53,432
-	Inventories	-	-	-
<u>78,117</u>	TOTAL CURRENT ASSETS	<u>131,637</u>	<u>82,617</u>	<u>82,617</u>
	NON-CURRENT ASSETS			
-	Financial Assets	-	-	-
41,900,845	Infrastructure, Property, Plant & Equipment	41,194,747	41,194,747	41,194,747
<u>41,900,845</u>	TOTAL NON-CURRENT ASSETS	<u>41,194,747</u>	<u>41,194,747</u>	<u>41,194,747</u>
<u>41,978,963</u>	TOTAL ASSETS	<u>41,326,385</u>	<u>41,277,365</u>	<u>41,277,365</u>
	LIABILITIES			
	CURRENT LIABILITIES			
99,486	Trade & Other Payables	37,405	17,486	17,486
5,404	Borrowings	286,186	32,404	32,404
-	Short-term Provisions	-	-	-
<u>104,890</u>	TOTAL CURRENT LIABILITIES	<u>323,591</u>	<u>49,890</u>	<u>49,890</u>
	NON-CURRENT LIABILITIES			
-	Long-term Borrowings	-	-	-
-	Long-term Provisions	-	-	-
<u>-</u>	TOTAL NON-CURRENT LIABILITIES	<u>-</u>	<u>-</u>	<u>-</u>
<u>104,890</u>	TOTAL LIABILITIES	<u>323,591</u>	<u>49,890</u>	<u>49,890</u>
<u>41,874,073</u>	NET ASSETS	<u>41,002,794</u>	<u>41,227,475</u>	<u>41,227,475</u>
	EQUITY			
11,509,753	Accumulated Surplus	10,638,474	10,863,155	10,863,155
30,364,320	Asset Revaluation	30,364,320	30,364,320	30,364,320
-	Other Reserves	-	-	-
<u>41,874,073</u>	TOTAL EQUITY	<u>41,002,794</u>	<u>41,227,475</u>	<u>41,227,475</u>

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED BUDGET REVIEW 2 2025/2026**

STATEMENT OF CHANGES IN EQUITY

2024/2025 FULL YEAR ACTUAL \$		2025/2026 ADOPTED BUDGET \$	2025/2026 BUDGET REVIEW 1 \$	2025/2026 BUDGET REVIEW 2 \$
	ACCUMULATED SURPLUS			
11,939,344	Balance at end of previous reporting period	11,285,072	11,509,753	11,509,753
-429,591	Net Result for Year	-646,598	-646,598	-646,598
0	Transfer From Reserves	0	0	0
0	Transfer To Reserves	0	0	0
11,509,753	BALANCE AT END OF PERIOD	10,638,474	10,863,155	10,863,155
	ASSET REVALUATION RESERVE			
30,364,320	Balance at end of previous reporting period	30,364,320	30,364,320	30,364,320
0	Gain on revaluation of infrastructure, property, plant & equipment	0.00	0.00	0.00
0.00	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	0.00	0.00	0.00
30,364,320	BALANCE AT END OF PERIOD	30,364,320	30,364,320	30,364,320
41,874,073	TOTAL EQUITY AT END OF REPORTING PERIOD	41,002,794	41,720,095	41,554,475

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED BUDGET REVIEW 2 2025/2026**

UNIFORM PRESENTATION OF FINANCES

2024/2025 FULL YEAR ACTUAL		2025/2026 ADOPTED BUDGET	2025/2026 BUDGET REVIEW 1	2025/2026 BUDGET REVIEW 2
\$		\$	\$	\$
503,442	Operating Revenues	301,670	301,670	301,670
(933,033)	less Operating Expenses	(948,268)	(948,268)	(948,268)
(429,591)	Operating Surplus / (Deficit) before Capital Amounts	(646,598)	(646,598)	(646,598)
	Less Net Outlays in Existing Assets			
	Capital Expenditure on renewal and replacement of Existing Assets	-	-	-
(706,098)	less Depreciation, Amortisation and Impairment	(706,098)	(706,098)	(706,098)
-	less Proceeds from Sale of Replaced Assets	-	-	-
(706,098)		(706,098)	(706,098)	(706,098)
	Less Net Outlays on New and Upgraded Assets			
-	Capital Expenditure on New and Upgraded Assets	-	-	-
-	less Amounts received specifically for New and Upgraded Assets	-	-	-
-	less Proceeds from Sale of Surplus Assets	-	-	-
-		-	-	-
276,507	Net Lending / (Borrowing) for Financial Year	59,500	59,500	59,500

Profit & Loss [Budget Analysis]

July 2025 To June 2026

ABN: 12 925 534 861

	Selected Period	Budgeted	\$ Difference
Income			
Admin of GRFMA			
Member Subscriptions	\$149,750	\$149,750	\$0
Interest LGFA	\$802	\$1,000	-\$198
Other	-\$75	\$0	-\$75
Total Admin of GRFMA	\$150,478	\$150,750	-\$272
Operations Flood Mit Scheme			
Council Subscriptions	\$140,920	\$140,920	\$0
State Grant	\$10,000	\$10,000	\$0
Total Operations Flood Mit Scheme	\$150,920	\$150,920	\$0
Total Income	\$301,398	\$301,670	-\$272
Gross Profit	\$301,398	\$301,670	-\$272
Expenses			
Admin of GRFMA			
Executive Officer Contract	\$32,017	\$62,000	-\$29,983
Adv, printing, stationery post	\$269	\$1,000	-\$731
Travelling Expenses	\$0	\$4,200	-\$4,200
Insurance PL & PI	\$13,499	\$16,000	-\$2,501
Audit Committee	\$1,950	\$2,600	-\$650
Audit Fees	\$6,005	\$6,500	-\$495
Bank Fees	\$102	\$120	-\$18
Legal Fees	\$0	\$2,000	-\$2,000
Honorarium - Chairperson	\$10,589	\$20,000	-\$9,411
Other	\$2,905	\$13,000	-\$10,095
Total Admin of GRFMA	\$67,336	\$127,420	-\$60,084
GRFM Business Case			
Consultancies	\$0	\$20,000	-\$20,000
Total GRFM Business Case	\$0	\$20,000	-\$20,000
Maint Flood Mitigation Scheme			
BENPFM Dam repairs	\$37,782	\$79,550	-\$41,768
Rates & Levies	\$134	\$200	-\$66
Total Maint Flood Mitigation Scheme	\$37,915	\$79,750	-\$41,835
Depreciation			
Depreciation	\$0	\$706,098	-\$706,098
Total Expenses	\$105,251	\$933,268	-\$828,017
Operating Profit	\$196,147	-\$631,598	\$827,745
Total Other Income	\$0	\$0	\$0
Other Expenses			
Interest Expense	\$137	\$70,000	-\$69,863
Total Other Expenses	\$137	\$70,000	-\$69,863
Net Profit/(Loss)	\$196,010	-\$701,598	\$897,608

Agenda Item:	8.5
Committee:	GRFMA Board
Meeting Date:	12 February 2026
Title:	Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget

Recommendation:**That the GRFMA:**

- 1. Endorses the Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget.**
 - 2. Following receipt of Constituent Council feedback, considers adoption of the GRFMA draft Annual Business Plan and Annual Budget at the June 2026 meeting.**
-

2026/2027 Draft GRFMA Annual Business Plan and Draft Budget

The Gawler River Floodplain Management Authority is established by the Constituent Councils as a regional subsidiary pursuant to Section 43 and Schedule 2 of the Local Government Act 1999.

The GRFMA Charter (2020) provides that the Authority must prepare a budget for the forthcoming financial year.

The Budget must:

- deal with each principal activity of the Authority on a separate basis.
- be consistent with and account for activities and circumstances referred to in the Authority's Annual Business Plan.
- be submitted in draft form to each Constituent Council before 31 March for approval.
- not be adopted by the Authority until after 31 May but before 30 September.
- identify the amount of and the reasons for the financial contributions to be made by each Constituent Council to the Authority.

The Authority shall also have an Annual Business Plan in respect of the ensuing 12 months.

The Annual Business Plan must:

- state the services to be provided by the Authority.
- identify how the Authority intends to manage service delivery.
- identify the performance targets which the Authority is to pursue.
- provide a statement of financial and other resources and internal processes that will be required to achieve the performance targets and objectives of the Authority; and
- specify the performance measures that are to be used to monitor and assess performance against targets.

GRFMA Audit and Risk Committee recommendation.

The 2 February 2026 GRFMA Audit and Risk Committee considered the draft 2026/2027 GRFMA Annual Business Plan and the draft 2026/2027 GRFMA Budget and unanimously resolved:

GAC26/05 Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget That the GRFMA Audit and Risk Committee:

1. *Recommends that the expenditure provision of \$100,000, for a Dam Safety Review, as recommended in the Intermediate Surveillance Inspection of Bruce Eastick North Para Flood Mitigation Dam 2025 Report (GHD), be included in the draft 2026/2027 GRFMA Budget and 2026/2027 Annual Business Plan.*
2. *Endorses the remaining report recommendation items, as below, be funded from the programmed funding outlined in the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032 (Chris Sale Consulting, 26th July 2022):*
 - *Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.*
 - *Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.*
 - *Undertake a comprehensive update to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.*
 - *Site-based maintenance and minor repairs. P1 and P2a GRFMA facilitate \$5,000 - \$10,000.*
3. *Endorses the Draft 2026/2027 GRFMA Annual Business Plan and Draft 2026/2027 Budget as amended above items 1 and 2.*
4. *Notes following receipt of feedback from Constituent Councils, adoption of the amended GRFMA draft Annual Business Plan and Annual Budget will be considered at the June 2026 GRFMA Board meeting.*

The relevant documents have now been drafted in accordance with the committee's recommendations.

2026-2027 GRFMA Draft Annual Business Plan

The format of the Annual Business Plan has been constructed referencing the GRFMA Strategic Plan 2021-2026, the GRFMA Long Term Financial Plan 2022/23 – 2031/32 and the GRFMA Asset Management Plan 2023-2032. It also refers to anticipated options identified by the Gawler River Stormwater Management Plan.

Priority actions for 2026/27 will focus on completion of the Gawler River Flood Management Business Case, review of the Authority's strategic management framework and Maintenance and Operations of the Bruce Eastick North Para Flood Mitigation Dam

Gawler River Flood Management Business Case

The State Government, through the Department of Environment and Water, working with the GRFMA, delivered a business case on flood management strategies for the Gawler River environs.

The business case was presented to the GRFMA and other stakeholders in December 2023 and recommended a preferred strategy to cope with a 1:100-year flood event. The recommended option includes four elements:

- The raising by 10 metres of the Bruce Eastick North Para Dam
- A levee upgrade
- A community awareness program
- Planning Control amendments

The business case had been reviewed by a State agency, Infrastructure South Australia (ISA), and its report highlighted several areas that required further work before it could be recommended to State Cabinet for funding approval.

The key shortcomings of the business case were identified as:

- The need to confirm that a 10-metre rise is feasible, considering the structural integrity of the dam.
- The lack of a funding model to fund the works (with capital works estimated at \$227 million).

The GRFMA endorsed the recommended option and agreed to lead the work required to complete the business case so that it could be presented to the State and Federal governments for a funding decision.

Completion of the business case has been the focus of the GRFMA over the last 18 months or so, with several matters raised by the ISA already dealt with, such as undertaking further flood mapping investigations.

The GRFMA has recently received funding of a \$774k grant from the Federal Government's Disaster Ready Fund (DRF), which, together with GRFMA resources of around \$290k, will assist the business case to be finalised.

The GRFMA will now work collaboratively with the SA Department of Housing and Urban Development, who have offered leadership in finalising the business case, including resources that the State Government could offer as completion of the business case requires.

The key issue to ultimately resolve is the funding of the infrastructure works.

There are multiple potential funding sources for the capital works that need to be considered, such as:

- Federal and State Government grants.
- Property developer contributions who benefit from flood mitigation.
- Local beneficiaries such as residents and businesses.

The GRFMA will continue to engage with all stakeholders, including members of parliament, industry representatives and key State Government agencies, to work through the funding options.

GRFMA Strategic Management Framework.

The GRFMA Charter provides:

- 13.2.1 The Authority must prepare and adopt in consultation with the Constituent Councils a Strategic Plan for the conduct of its business which will identify the Authority's objectives over the period of the Strategic Plan and the principal activities that the Authority intends to undertake to achieve its objectives.
- 13.2.2 The Authority must review its Strategic Plan in consultation with the Constituent Councils.
- 13.2.3 The Authority must undertake a comprehensive review of its Strategic Plan every four years.

Recognising the imminent and strategic importance of finalising the Gawler River Flood Management Business Case review of the GRFMA Strategic Management Framework will be undertaken in the latter part of the 2026/2027 financial year. The recommendations outlined in the Gawler River Stormwater Management Plan (2025) will be considered during the review of other relevant framework plans.

The GRFMA Strategic Management Framework consists of:

- GRFMA Strategic Plan 2021-2026
- GRFMA Long Term Financial Plan 2022/23 – 2031/32
- GRFMA Asset Management Plan 2023-2032

- Gawler River Stormwater Management Plan (2025)

Maintenance and Operations of the Scheme during 2026 to 2027

- Work identified in the previously established Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032.
- Action recommendations from the *Intermediate Surveillance Report North Para Dam Gawler River Floodplain Management Authority 23 December 2025(GHD)*
Principally:
 - Facilitate a Dam Safety Review*, which will document the overall performance of the dam assessed against contemporary dams guidance for Australia and summarise recommended actions to address any potential deficiencies.
 - Develop a Dam Safety Management Plan.
 - Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP).
 - Undertake a comprehensive update to the Operations Maintenance Manual (OMM).
- Scheduled inspections and environmental management of land associated with the Dam location. Routine (monthly), Intermediate (annually), Comprehensive (every 5 years due 2028/2029).
- In partnership with the Landscape SA Northern and York, implement year 3(of 3) of the revegetation program upon land associated with the Bruce Eastick North Para Flood Mitigation Dam.

*A Safety Review is typically completed at 20-year intervals after construction, which is timely for the Bruce Eastick North Para Flood Mitigation Dam, which was constructed approximately 20 years ago. The completion of a Safety Review progresses toward GRFMA, demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.

2026/2027 Draft Budget

The scope of the GRFMA annual budget is small in comparison to the extensive undertakings by Constituent Councils.

The 2026/2027 GRFMA Budget has been constructed by referencing the GRFMA Strategic Management Framework.

Revenue

The budget revenue is sourced from predetermined “formula based’ financial contributions by the six Constituent Councils, opportunistic funding applications and some interest from financial institutions. Recently, any shortfalls in income (over expenditure) have been met from reserves.

The GRFMA has recently received funding of a \$774k grant from the Federal Government’s Disaster Ready Fund (DRF), which, together with GRFMA’s cash resources of around \$290k, will assist the business case to be finalised.

Revenues of Council Subscriptions \$401,762, Grants \$780,600 and Interest \$1,000 = Total \$1,183,362

Expenditure

Expenditure is budgeted on estimated costs of Executive Management and administrative and governance requirements of the Authority; and actions to co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River.

Other costs are incurred with the maintenance of the Bruce Eastick North Para River Flood Mitigation Dam site and access.

Cost escalator

The basic assumptions in relation to the major drivers of GRFMA expenditure include inflation (Consumer Price Index), as well as several expenditure influencers and capital expenditure projections.

The underlying assumption is that the levels of service being provided are relatively unchanged. As indicated above, some of these levels are externally determined. Others depend on GRFMA policy. For instance, if GRFMA wishes to increase the level of expenditure on renewal of assets or to construct new assets, then that is an increase in service level. This increase must be accompanied by an increase in funding, either from an increase in income such as constituent council contributions, state or federal government funding or borrowings.

The Consumer Price Index (CPI) is regarded as Australia's key measure of inflation. It is designed to provide a general measure of price inflation for the Australian household sector. The CPI measures change over time in a wide range of consumer goods and services acquired by Australian metropolitan households and is measured quarterly.

The CPI rose 3.4% in the 12 months to November 2025, down from a 3.8% rise in the 12 months to October 2025.

For the GRFMA budget, an operational cost escalator of 3.4% has been applied, with separate specified increases for certain items.

Significantly, \$100,000 was allocated for a Dam Safety Review, \$7,000 for Cyber Insurance, and the forward estimate for costs associated with the Gawler River Flood Management Business Case increased from \$20,000 to \$30,000.

Operational Contributions (Member Subscriptions)

Operational contributions are calculated to include the costs reflective of the administration of the GRFMA, plus general costs for the provision of consultancies to pursue outcomes envisaged in flood mitigation strategies (Business Case, Stormwater Management Plan) and do not include capital works or maintenance of Assets. Interest received is deducted from the total subscriptions required.

Key Budget Outcome Operational Items

- Administration of the GRFMA \$132,952 and Business Case, \$30,000 minus \$1,000 interest = Total Member Subscriptions \$161,952.
- Completion Business Case- Investment-Ready Business Plan for Gawler River Floodplain Flood Management:
 - Project Duration: 16 months (March 2026 - June 2027)
 - Total Project Value: \$1,644,278
 - DRF Funding Request: \$774,000
 - Co-contribution: Total: \$870,278, comprising \$290,000 cash, \$432,277 historical (since July 2023) and \$148,001 in-kind contributions
 - Net budget movement = \$ 1,064,000 Expenditure
 - \$ 774,000 Income Grant Funding
 - \$ 290,000 GRFMA cash

Operation cost \$2,024,460 - \$706,098 (depreciation) = \$1,225,952

Maintenance Contributions (Council Subscriptions)

Maintenance contributions are calculated from the costs reflective of capital works or maintenance works for the Bruce Eastick Flood Mitigation Dam and any approved flood mitigation capital works.

Key Budget Outcome Maintenance Items

Maintenance and operations of the scheme during 2026 to 2027 will include:

- Facilitate a Dam Safety Review, which will document the overall performance of the dam assessed against contemporary dams' guidance for Australia and summarise recommended actions to address any potential deficiencies. A Safety Review is typically completed at 20-year intervals after construction. \$100,000.
- Work, as relevant, identified in the previously established programmed budget allocation from the Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023–2032 (Chris Sale Consulting, 26 July 2022). \$69,550.
- Additionally, *, the following will also be undertaken within the Mitigation Dam Maintenance Cost Analysis 2023–2032:
 - Develop a Dam Safety Management Plan (DSMP) for the Dam. P2a Consultant \$5,000 - \$10,000.
 - Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP) in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. P2a Consultant \$10,000 - \$20,000.
 - Undertake a comprehensive update to the Operations Maintenance Manual (OMM) P2a in consideration of the recommendations made in the 2025 Intermediate Surveillance Report. Consultant \$10,000 - \$15,000.
 - Site-based maintenance and minor repairs. P1 and P2a GRFMA facilitate \$5,000 - \$10,000.

**Refer Agenda item 8.2 for further information.*
- Continuation of the partnership with Landscape SA Northern and York, of year 3 (of 3) of the revegetation program upon land associated with the Bruce Eastick North Para Flood Mitigation Dam. \$10,000.
- Repayment of \$70,000 (Principal and Interest) of the Cash Advance Debenture previously raised to fund Dam repairs in 2022.
- Rates and Levies \$200.
- Less the \$6,600 grant funding from Landscape SA Northern and York.

Total Maintenance: \$246,410 - \$6,600 = \$239,810 (Council Subscriptions).

Depreciation of Assets

URS Australia Pty Ltd, Dam Designers, have previously advised that a concrete RCC dam wall (as per the Bruce Eastick North Para Flood Mitigation Dam) can be expected to have a life of 80 years after completion.

On that basis, the Bruce Eastick North Para Flood Mitigation Dam wall has been depreciated at the rate of 1.25% annually.

The GRFMA Asset Management Plan 2023-2032 provides:

Funding (cash allocation) of annual depreciation calculations is not undertaken, rather the policy is ensuring the GRFMA is provided with sufficient cash flow to maintain the Dam at required service provision levels.

*This plan covers the infrastructure assets that provide Flood Mitigation comprising of: •
Bruce Eastick North Para Flood Mitigation Dam • Associated land • Road Access*

The projected outlays necessary to provide the services covered by this Asset Management Plan (AM Plan) includes operations, maintenance, renewal and upgrade of existing assets over the 10-year planning period is \$1,233,642.

The Current Valuation for the Bruce Eastick North Para Flood Mitigation Dam is \$53,559,054 based on 2023/2024 market conditions, and the Written Down Value at 30/6/2025 is \$41,423,845.

Annual depreciation of the Dam, land and road access is \$706,098.

The net equity share (of annual depreciation costs) of each Constituent Council is subsequently reflected in the (Financial Statements) Schedule of Constituent Councils' interest in net assets as at 30 June each year, and a statement is prepared to meet the requirements of clause 16.6 of the GRFMA Charter.

Summary

The 2026/2027 draft Budget has been constructed referencing the GRFMA Strategic Plan 2021-2026, the GRFMA Long Term Financial Plan 2022/23-2031/32, the GRFMA Asset Management Plan 2023-2032 and the 2025/2026 GRFMA draft Annual Business Plan.

The draft Budget proposal has been formulated with an inclusive approach to identify service and project requirements for 2026/2027. This has been achieved through the allocation of capital and maintenance expense estimates.

The Authority has endeavoured to minimise cost increases in delivering the functions, operations and project management required.

However, the allocation (expense) of \$100,000 to facilitate a Dam Safety Review is a material addition. The completion of a Safety Review progresses toward GRFMA, demonstrating that works are being undertaken to maintain and operate the dam in accordance with ANCOLD (2003). In South Australia, other dam owners (like SA Water) complete Safety Reviews for their dams at 20-year intervals.

There are ongoing annual commitment costs of \$69,550 towards the 10-year Bruce Eastick North Para Flood Mitigation Dam maintenance program and \$70,00 for annual payback reduction of the existing Cash Advance Debenture, which was secured to facilitate capital repair to the Bruce Eastick North Para Mitigation Dam in 2022.

Revenue requirement calculations for Constituent Council contributions, shown in Table 1, have been based on this inclusive approach. Any budget amendments directed by meeting considerations will subsequently be reflected in the quantum of revenue to be sought from Constituent Councils.

Constituent Council contributions for 2026/2027 are \$401,762, being an increase of \$111,092 (38%) from 2025/2026 contributions of \$290,670.

A net Operating Loss of (\$941,098), as per the uniform presentation of finances, is forecast for 2026/2027. This is materially use of cash reserves for the Business Case contribution and unfunded depreciation of \$706,098.

Reconciliation with the MYOB presentation is a net operating loss of (\$941,098), less \$55,000 repayment of borrowings for CAD = (\$996,098).

See below Table 1 – Constituent Council shares proposed as per draft 2026/2027 GRFMA Budget and further copy of details (MYOB format) of the GRFMA Budget functions which identify the current 2025/2026 Budget BR2 against Year to Date (20/01/2026) income and expenditure and the 2026/2027 Draft Budget income and expenditure proposals.

See separate attachment copies of GRFMA 2026/2027 budgeted financial statements presented, in a manner consistent with the uniform presentation of finances, pursuant to section 123(10)(b) of the Local Government Act 1999.

Table 1

Constituent Council shares proposed as per draft 2026/2027 GRFMA Budget – Refer 1.1 Member Subscriptions (\$161,952) and 3.1 Council Subscriptions (\$239,810).

	2025/2026	2025/2026	2025/2026	2026 2027	2026 2027	2026 2027
Council	Operation:	Maint	TOTAL	Operations:	Maint	TOTAL
Adelaide Plains Council	\$ 23,486	43,293	\$ 66,779	\$ 26,991	\$ 69,329	\$ 96,320
Adelaide Hills Council	\$ 23,486	2,591	\$ 26,077	\$ 26,991	\$ 4,149	\$ 31,140
The Barossa Council	\$ 23,486	12,983	\$ 36,469	\$ 26,991	\$ 20,792	\$ 47,783
Town of Gawler	\$ 23,486	25,967	\$ 49,453	\$ 26,991	\$ 41,583	\$ 68,574
Light Regional Council	\$ 23,486	12,983	\$ 36,469	\$ 26,991	\$ 20,792	\$ 47,783
City of Playford	\$ 23,490	51,933	\$ 75,423	\$ 26,997	\$ 83,166	\$ 110,163
Total	140,920	149,750	\$290,670	\$ 161,952	\$ 239,810	\$ 401,762

Table 2 Percentage Share

Constituent Council	Capital Works	Maintenance of Assets	Operational Costs
	Percentage Share	Percentage Share	Percentage Share
Adelaide Plains Council	28.91%	28.91%	16.66%
Adelaide Hills Council	1.73%	1.73%	16.66%
The Barossa Council	8.67%	8.67%	16.66%
Town of Gawler	17.34%	17.34%	16.66%
Light Regional Council	8.67%	8.67%	16.66%
City of Playford	34.68%	34.68%	16.66%
Total	100%	100%	100%

Gawler River Floodplain Management Authority Budget - Functions & Items 2025/2026 BR2 and 2025/2026 Budget

Code		2025/2026		2026/2027
		Budget	BR2 YTD	Budget
	REVENUE			
	Administration of the GRFMA			
1,1	Member Subscriptions	149,750	149,750	161,952
1,3	Interest LGFA	1,000	802	1,000
1,4	Interest BankSA			
1,5	Other		-75	
	Operations Flood Mitigation Scheme			
2,1	Council Subscriptions			
2,3	State Grant	10,000	10,000	6,600
2,4	Commonwealth Grant			774,000
2,5	Sale of Land			
2,6	Other			
	Maintenance Flood Mitigation Scheme			
3,1	Council Subscriptions	140,920	140,920	239,810
3,3	Other			
	Total			
	TOTAL INCOME	301,670	301,398	1,183,362
	EXPENDITURE	2025/2026		2026/2027
		Budget	YTD	Budget
	Administration of the GRFMA			
6,1	Executive Officer Contract	62,000	32,017	64,000
6,2	Advt, Print, Stat, Postage	1,000	269	1,000
6,3	Travelling Expenses	4,200		4,200
6,4	Insurance - PL & PI	16,000	13,499	17,500
6,41	Audit Committee	2,600	1,950	3,250
6,5	Audit Fees	6,500	6,005	6,700
6,6	Bank Fees	120	102	102
6,7	Legal Advice	2,000	0	2,000
6,8	Honorarium Chairperson	20,000	10,589	20,800
6,10	Other	13,000	2,905	13,400
	Total	127,420	67,336	132,952

	Business Case			
9,7	Consultancies	20,000	0	30,000
9,8	EO Supervision			
9.9	Business Case			1,064,000
	Maintenance Flood Mitigation Scheme			
10,2	Maintenance Contractors	0	0	100,000
10,3	BENPFM Dam Maintenance	79,550	37,782	76,210
10,31	Rates - GST Free	200	134	200
10,4	Depreciation Dam	706,098		706,098
	Other Expense Finance **	70,000	137	70,000
	ALL EXPENDITURE	\$1,003,268	\$105,388	2,179,460
	SURPLUS/DEFICIT	-706,096	196,010	996,098

** MYOB cash format representing Interest and principal payments.

Local Government Model Financial Statements represent interest payments of \$15,000 as operational expenditure and finance repayment \$55,000, CAD, as reduction in liability (Balance Sheet).

*Rounding

GRFMA ANNUAL BUSINESS PLAN

2026-2027

Draft February 2026

Gawler River Floodplain Management Authority

Constituent Councils:

Adelaide Hills Council

Adelaide Plains Council

The Barossa Council

Town of Gawler

Light Regional Council

City of Playford

Business Plan 2026-2027

Gawler River Floodplain Management Authority (GRFMA)

The Gawler River

The Gawler River is formed by the confluence of the North Para and South Para in the town of Gawler and is located in the Adelaide Plains district of South Australia. The district surrounding the river produces cereal crops and sheep for both meat and wool, as well as market gardens, almond orchards and vineyards. The farm gate output of the Gawler River floodplain horticultural areas is estimated to be at least \$500 million.

History

The river is subject to periodic flood events.



Desirable Levels of Protection Cost of Flooding

Flood Frequency (ARI)	Total Estimated Damages Direct and Indirect
1 in 20	\$66.7m
1 in 50	\$189m
1 in 100	\$439.2m
1 in 200	\$627.1m
Average Annual Damage	\$14.7m

GRUMP Mitigation Options Analysis Report, Table 7 January 2022

Properties at Risk

Flood Frequency (ARI)	Number of residential properties within each hazard rating			
	Low	Medium	High	Extreme
1 in 50	1056	785	483	236
1 in 100	1559	1451	1179	457
1 in 200	1814	1652	1419	615

Purpose of the GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Authority has been established for the following purposes:

- to co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
- to raise finance for the purpose of developing, managing and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River; and
- upon application of one or more Constituent Councils pursuant to clause 12.4:
 - to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities; and
 - to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

Numerous factors have a significant influence on the operations of the Authority. These include arrangements for managing stormwater in South Australia are very complicated, reflecting incremental changes over time in legislation, guidelines, structures, and funding arrangements.

For the Authority, specific concerns are:

- There is no clear definition of the responsibilities of levels of government for managing stormwater.
- Floodplain management is not well recognised in the current framework for stormwater management.
- Responsibilities for different aspects of managing the Gawler River sit with various (mostly SA Government) agencies, yet there is no overarching structure, body, or plan to ensure an integrated approach to managing it.
- Most of the Gawler River is located on private land (a common situation in South Australia) which restricts the ability of the Authority (and other bodies) to carry out its functions.
- Most flood management initiatives within the Gawler River catchment and floodplain are beyond the capacity of Constituent Councils to fund and State and Federal Government engagement and funding support will be required before any such initiatives are to be realised.
- The effects of flooding on intensive food production and residential properties on the Northern Adelaide Plains.
- Impacts of climate change on the timing, frequency, and volumes of flows into the river.
- Changes in stormwater flows and the risks of flooding associated with new residential development in the Gawler River catchment.

- The level of community understanding of the risks of flooding within the entire catchment and how individuals can reduce the risks.
- Signs of growing interest in the concept of water cycle management with greater integration of different aspects of water management, including stormwater and floodwater.
- Differences in perspectives and priorities between upstream and downstream Constituent Councils in relation to beneficiaries, funding arrangements, and priorities.
- The limited resource base of the Authority, which is supplemented on an ad-hoc basis through partnering with Constituent Councils.

Governance

The Authority is governed by the Board of Management. The Board comprises of:

- One independent person, who is not an officer, employee or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of two years.
- Two persons appointed from each of the six Constituent Councils (12 members in total). Council appointees comprise of the Council CEO, or delegate and one Elected Member.
- Deputy Board members as appointed by each Constituent Council.

The Board

The Members of the Board are:

Council	Board Members	Deputy Board Members
Chairperson and Independent Member	Mr Lino Dilernia	
Adelaide Hills Council	Cr Malcolm Herrmann Ms Jade Valentine	Cr Leith Mudge Ms Sharon Leith
Adelaide Plains Council	Cr Terry Anne Keen Mr James Miller	Cr Mel Lawrence Mr Tom Jones
The Barossa Council	Cr Tony Hurn Mr Jake Mc Vicar	Mr Ben Clark
Town of Gawler	Cr Brian Sambell Mr Ashley Curtis	
Light Regional Council	Cr Bill Close Mr Mark Mc Shane	
City of Playford	Cr Clinton Marsh Mr Greg Pattinson	Cr Peter Rentoulis Mr Dale Welsh

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Mr Lino Di Lernia, Independent Chair
- Ms Ingrid Franssen, Manager Flood Management, DEW
- *Vacant*, SA Water
- 1 Constituent Council representative Philip Kuhn, City of Playford
- 1 Constituent Council representative, Mr Ben Clark, The Barossa Council
- Mr David Hitchcock, Executive Officer

An Audit and Risk Committee has been appointed to review:

- The annual financial statements to ensure that they present fairly the financial state of affairs of the Board; and
- The adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Authority and reporting to the Board on a regular basis.

The Members of the Audit and Risk Committee are:

- Mr. Peter Brass, Independent Member and Chair
- Cr Malcolm Herrmann, Adelaide Hills Council
- Mr. Greg Pattinson, City of Playford

A suite of Policies has been adopted to provide management guidelines for the day-to-day business of the GRFMA.

Policies include.

- Fraud, Corruption, Misconduct and Maladministration Prevention
- Public Consultation
- Procurement and Procedures
- Code of Practice for Meeting Procedures
- Internal Review of Decisions
- Freedom of Information Statement
- Work Health and Safety
- Anti-Discrimination/Fair Treatment
- Dam Valuation
- Treasury Management
- Internal Review of Decisions
- Information Asset Management Manual and Policy



To meet the statutory and operational responsibilities the Authority maintains appointment of a part time Executive Officer, and External Auditor, on a contract basis.

The GRFMA has engaged LUVROK Pty Ltd to undertake GRFMA Executive Officer services, in accordance with the agreed contract for service, for the term 1 July 2025 to 31 December 2027. Mr David Hitchcock is identified as the key person providing the services pursuant to agreed terms.

Dean & Newbery Pty Ltd was appointed as GRFMA External Auditor for a term of three plus two years, effective 1 July 2024.

The Authority has also facilitated the appointment of a part time administrative assistant on a contract basis.

The Authority is required to hold a minimum of 6 meetings per year and to provide the required Business Plans, Budgets Reports and Audited Statements to its Constituent Councils required by the Charter and Local Government 1999.

The format of the Annual Business Plan has been constructed referencing the GRFMA Strategic Plan 2021-2026, the GRFMA Long Term Financial Plan 2022/23 – 2031/32 and the GRFMA Asset Management Plan 2023-2032.

The Authority will conduct two reviews each year of its performance against the targets set in this Annual Business Plan that will form part of the report to its Constituent Councils and will be included in its Annual Report.

Cost of Operations

The budget revenue is sourced from predetermined “formula based” financial contributions by the six Constituent Councils, opportunistic funding applications and some interest from financial institutions. Recently any shortfalls in income (over expenditure) have been met from reserves.

Expenditure is budgeted on estimated costs of executive management and administrative and governance requirements of the Authority according to its charter. Other costs are incurred with maintenance of the Bruce Eastick North Para River Flood Mitigation Dam site and access.

Work, in partnership with the Department for Environment and Water, to facilitate the Gawler River Flood Mitigation Business Case continues to progress. This is an important and complementary project to the Gawler River Stormwater Management Plan and collaborative approaches will be of benefit to all parties. There is an expectation by the state Government that the GRFMA (including Constituent Councils) will contribute to the development and completion of the business case.

The contributions of the Constituent Councils are based on the following percentage shares for capital works, maintenance of Scheme assets and operational costs of the Authority. (GRFMA Charter Clause 10).

Constituent Council Shares for Contributions

Constituent Council	Capital Works	Maintenance of Assets	Operational Costs
	Percentage Share	Percentage Share	Percentage Share
Adelaide Hills Council	1.73%	1.73%	16.66%
Adelaide Plains Council	28.91%	28.91%	16.66%
The Barossa Council	8.67%	8.67%	16.66%
Town of Gawler	17.34%	17.34%	16.66%
Light Regional Council	8.67%	8.67%	16.66%
City of Playford	34.68%	34.68%	16.66%
Total	100%	100%	100%

Priority Actions 2026/2027

Priority actions for 2026/27 will focus on completion of the Gawler River Flood Management Business Case and review of the Authority's strategic management framework,

Gawler River Flood Management Business Case

The State Government, through the Department of Environment and Water working with the GRFMA, delivered a business case on flood management strategies for the Gawler River environs.

The business case was presented to the GRFMA and other stakeholders in December 2023 and recommended a preferred strategy to cope with a 1:100-year flood event. The recommended option includes four elements:

- The raising by 10 metres of the Bruce Eastick North Para Dam
- A levee upgrade
- A community awareness program
- Planning Control amendments

The business case had been reviewed by a State agency, Infrastructure South Australia (ISA), and its report highlighted a number of areas that required further work before it could be recommended to State Cabinet for funding approval.

The key shortcomings of the business case were identified as:

- The need to confirm that a 10-metre raise is feasible considering the structural integrity of the dam
- The lack of a funding model to fund the works (with capital works estimated at \$227 million)

The GRFMA endorsed the recommended option and agreed to lead the work required to complete the business case so that it could be presented to the State and Federal governments for a funding decision.

Completion of the business case has indeed been the focus of the GRFMA over the last 18 months or so with several matters raised by the ISA already dealt with, such as undertaking further flood mapping investigations.

The GRFMA has recently received funding of a \$774k grant from the Federal Government's Disaster Ready Fund (DRF), which, together with GRFMA resources, of around \$290k, will assist the business case to be finalised.

The GRFMA will now work collaboratively with the SA Department of Housing and Urban Development, who have offered leadership in finalising the business case including resources that the State Government could offer as completion of the business case requires. The key issue to ultimately resolve is funding of the infrastructure works.

There are multiple potential funding sources that need to be considered such as:

- Federal and State Government grants.
- Property developer contributions who benefit from flood mitigation.
- Local beneficiaries such as residents and businesses.

The GRFMA will continue to engage with all stakeholders, including members of parliament, industry representatives and key State Government agencies to work through the funding options.

GRFMA Strategic Management Framework

Recognising the imminent and strategic importance of finalising the Gawler River Flood Management Business Case review of the GRFMA Strategic Management Framework will be undertaken in the latter part of the 2026/2027 financial year. The recommendations outlined in the Gawler River Stormwater Management Plan (2025) will be taken into account during the review of other relevant framework plans.

The GRFMA Strategic Management Framework consists of:

- GRFMA Strategic Plan 2021-2026,
- GRFMA Long Term Financial Plan 2022/23 – 2031/32
- GRFMA Asset Management Plan 2023-2032.
- Gawler River Stormwater Management Plan (2025)

GRFMA Strategic Plan 2021-2026 is arranged under three themes, each with its own objective, related to the outcomes to be pursued.

- Theme 1: Design, build, and maintain physical flood mitigation infrastructure.
Objective: To have in place an agreed extent of physical flood mitigation infrastructure that is fit for purpose and achieves the targeted levels of performance.
- Theme 2: Develop and evolve key relationships.
Objective: To maintain key relationships that are most important to the Authority achieving its purpose.
- Theme 3: Ensure good governance and ongoing financial sustainability.
Objective: To ensure that the Authority meets legislative requirements and contemporary standards of governance and is financially sustainable for the long term.

GRFMA Long Term Financial Plan 2022/23 – 2031/32

The purpose of the long-term financial plan (LTFP) is to guide the future direction of Gawler River Floodplain Management Authority (GRFMA) in a sustainable manner. It describes the way that GRFMA is responding to the requirements of its Charter and flood mitigation investment. The Long-Term Financial Plan is linked with GRFMA's strategic objectives, goals and desired outcomes and is expressed in financial terms.

The GRFMA Asset Management Plan 2023-2032 is a comprehensive process to ensure delivery of services from infrastructure is provided in a financially sustainable manner.

This plan covers the infrastructure assets that provide Flood Mitigation comprising of:

- Bruce Eastick North Para Flood Mitigation Dam
- Associated land
- Road Access



Gawler River Stormwater Management Plan (2025)

The main findings and recommendations from the development of the Gawler River SMP are:

- The flood risk remains and the recommended approach to mitigate that flood risk is to repair / reinstate the existing levees (and ensure ongoing maintenance) and raise the height of the Bruce Eastick Flood North Para Mitigation Dam.
- Revisit and determine the most effective way forward regarding the complicated land ownership and
- responsibility arrangements along the length of the Gawler River including the channel itself and the
- associated levee banks.
- The communities are continually changing within the catchment area and there are many opportunities (and needs) for ongoing community education and awareness programs covering many topics including flooding, climate change, benefits of river systems and opportunities to be involved in the protection and enhancement of the local environment.

Maintenance and operations of the scheme during 2026 to 2027

- Work identified in the previously established, Bruce Eastick North Para Flood Mitigation Dam Maintenance Cost Analysis 2023-2032.
- Action recommendations from the *Intermediate Surveillance Report North Para Dam Gawler River Floodplain Management Authority 23 December 2025(GHD)*

Principally

- Facilitate a Dam Safety Review, which will document the overall performance of the dam assessed against contemporary dams guidance for Australia and summarise recommended actions to address any potential deficiencies. A Safety Review is typically completed at 20-year intervals after construction.
- Develop a Dam Safety Management Plan
- Undertake a comprehensive update to the Dam Safety Emergency Plan (DSEP).
- Undertake a comprehensive update to the Operations Maintenance Manual (OMM).
- Scheduled inspections and environmental management of land associated with the Dam location. Routine (monthly), Intermediate (annually), Comprehensive (every 5 years due 2028/2029).
- In partnership with the Landscape SA Northern and York, implement year 3(of 3) of the revegetation program upon land associated with the Bruce Eastick North Para Flood Mitigation Dam.

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED DRAFT BUDGET 2026/2027**

STATEMENT OF COMPREHENSIVE INCOME

2025/2026 FULL YEAR REVISED ESTIMATE		2026/2027 DRAFT BUDGET
\$	INCOME	\$
290,670	Subscriptions	401,762
10,000	Grants Subsidies and Contributions	780,600
1,000	Investment Income	1,000
-	Other	-
301,670	TOTAL REVENUES	1,183,362
	EXPENSES	
227,170	Materials, Contracts and Other Expenses	1,403,362
15,000	Finance Costs	15,000
706,098	Depreciation, amortisation & impairment	706,098
948,268	Total Expenses	2,124,460
	OPERATING SURPLUS/(DEFICIT)	
(646,598)	BEFORE CAPITAL AMOUNTS	(941,098)
-	Net gain (loss) on disposal or revaluation of assets	-
-	Amounts specifically for new or upgraded assets	-
-	Physical resources received free of charge	-
 (646,598)	TOTAL COMPREHENSIVE INCOME	 (941,098)

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED DRAFT BUDGET 2026/2027**

CASH FLOW STATEMENT

2025/2026 FULL YEAR REVISED ESTIMATE		2026/2027 DRAFT BUDGET
\$		\$
Inflows		Inflows
(Outflows)		(Outflows)
	CASHFLOWS FROM OPERATING ACTIVITIES	
	RECEIPTS	
300,670	Operating Receipts	1,182,362
1,000	Investment Receipts	1,000
	PAYMENTS	
(309,170)	Operating payments to suppliers & employees	(1,403,362)
(15,000)	Finance Payments	(15,000)
(22,500)	Net Cash provided by (or used in) Operating Activities	(235,000)
	CASH FLOWS FROM INVESTING ACTIVITIES	
	RECEIPTS	
-	Grants specifically for new or upgraded assets	-
0	Sale of Assets	0
	PAYMENTS	
-	Capital Expenditure on renewal/replacement of assets	-
-	Capital Expenditure on new/upgraded assets	-
-	Net Cash provided by (or used in) Investing Activities	-
	CASH FLOWS FROM FINANCING ACTIVITIES	
	RECEIPTS	
-	Proceeds from Borrowings	300,000
	PAYMENTS	
27,000	Repayment of Borrowings	(55,000)
27,000	NET CASH USED IN FINANCING ACTIVITIES	245,000
4,500	NET INCREASE (DECREASE) IN CASH HELD	10,000
24,685	CASH AT BEGINNING OF YEAR	29,185
29,185	CASH AT END OF YEAR	39,185

3/02/2026

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED DRAFT BUDGET 2026/2027**

BALANCE SHEET

2025/2026 FULL YEAR REVISED ESTIMATE		2026/2027 DRAFT BUDGET
	ASSETS	
	CURRENT ASSETS	
\$		\$
29,185	Cash and cash equivalents	39,185
53,432	Trade & other receivables	53,432
-	Inventories	-
<u>82,617</u>	TOTAL CURRENT ASSETS	<u>92,617</u>
	NON-CURRENT ASSETS	
-	Financial Assets	-
41,194,747	Infrastructure, Property, Plant & Equipment	40,488,649
<u>41,194,747</u>	TOTAL NON-CURRENT ASSETS	<u>40,488,649</u>
<u>41,277,365</u>	TOTAL ASSETS	<u>40,581,267</u>
	LIABILITIES	
	CURRENT LIABILITIES	
17,486	Trade & Other Payables	17,486
32,404	Borrowings	277,404
-	Short-term Provisions	-
<u>49,890</u>	TOTAL CURRENT LIABILITIES	<u>294,890</u>
	NON-CURRENT LIABILITIES	
-	Long-term Borrowings	-
-	Long-term Provisions	-
<u>-</u>	TOTAL NON-CURRENT LIABILITIES	<u>-</u>
<u>49,890</u>	TOTAL LIABILITIES	<u>294,890</u>
<u>41,227,475</u>	NET ASSETS	<u>40,286,377</u>
	EQUITY	
10,863,155	Accumulated Surplus	9,922,057
30,364,320	Asset Revaluation	30,364,320
-	Other Reserves	-
<u>41,227,475</u>	TOTAL EQUITY	<u>40,286,377</u>

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED DRAFT BUDGET 2026/2027**

STATEMENT OF CHANGES IN EQUITY

2025/2026 FULL YEAR REVISED ESTIMATE \$		2026/2027 DRAFT BUDGET \$
	ACCUMULATED SURPLUS	
11,509,753	Balance at end of previous reporting period	10,863,155
-646,598	Net Result for Year	-941,098
0	Transfer From Reserves	0
0	Transfer To Reserves	0
10,863,155	BALANCE AT END OF PERIOD	9,922,057
	ASSET REVALUATION RESERVE	
30,364,320	Balance at end of previous reporting period	30,364,320
0	Gain on revaluation of infrastructure, property, plant & equipment	0.00
0.00	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	0.00
30,364,320	BALANCE AT END OF PERIOD	30,364,320
41,227,475	TOTAL EQUITY AT END OF REPORTING PERIOD	40,286,377

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
CONSOLIDATED DRAFT BUDGET 2026/2027**

UNIFORM PRESENTATION OF FINANCES

2025/2026 FULL YEAR REVISED ESTIMATE		2026/2027 DRAFT BUDGET
\$		\$
301,670	Operating Revenues	1,183,362
(948,268)	less Operating Expenses	(2,124,460)
<u>(646,598)</u>	Operating Surplus / (Deficit) before Capital Amounts	<u>(941,098)</u>
	Less Net Outlays in Existing Assets	
	Capital Expenditure on renewal and replacement of Existing Assets	-
-	less Depreciation, Amortisation and Impairment	(706,098)
(706,098)	less Proceeds from Sale of Replaced Assets	<u>-</u>
<u>-</u>		<u>(706,098)</u>
(706,098)		
	Less Net Outlays on New and Upgraded Assets	
-	Capital Expenditure on New and Upgraded Assets	-
-	less Amounts received specifically for New and Upgraded Assets	-
-	less Proceeds from Sale of Surplus Assets	<u>-</u>
<u>-</u>		<u>-</u>
-		
59,500	Net Lending / (Borrowing) for Financial Year	(235,000)

Agenda Item:	8.6
Committee:	GRFMA Board
Meeting Date:	12 February 2026
Title:	Executive Officer Report

Recommendation:

That the GRFMA receives the report.

On 28/06/2023 the GRFMA engaged LUVROK Pty Ltd to undertake GRFMA Executive Officer services, in accordance with the agreed contract for service, for the term 1 July 2023 to 31 December 2027.

Mr David Hitchcock is identified as the key person providing the services pursuant to the agreed terms. The contract provides:

Services means the services described in Item 10 of Schedule 1 or such other services as may be agreed in writing by the Principal and the Contractor from time to time.

Item 10 Schedule 1 In accordance with the requirements of GRFMA EO Key Performance Indicators 1 July 2023. The Contractor will report to the Board of the Principal and provide a written report at every Board meeting.

A work management program has been established to identify and measure actions and resources required to deliver the services required.

The work management program reports on Annual Business Plan achievements and GRFMA Strategic Plan priorities, which are a work in progress.

Please refer separate attachment for the GRFMA Executive Officer work management plan.

GRFMA work requirements

Add your board's description here

EO Service requirements

Name	Person	Status	Date	next scheduled	future dates
Maintain the business office of the Authority	David Hitchcock	Done	2026-02-03		
Prepare Agendas & Minutes Attend meetings	David Hitchcock	Done	2026-02-03		
Attend the minute actions as required	David Hitchcock	In progress	2026-02-13		
Management of the GRFMA strategic management documents	David Hitchcock	In progress	2026-02-03	2026-04-07	2026-09-15
Prepare the Annual Report.	David Hitchcock	Done	2025-07-25	2026-07-16	
Prepare the Annual Business Plan, Budgets and reports	David Hitchcock	Done	2026-02-03	2026-06-30	
liaise with constituent councils, Green Adelaide, Northern Yorke Landscape Board, Stormwater Management Authority	David Hitchcock	In progress	2026-02-03		
Engage with relevant federal and state ministers/MPs & CEOs	David Hitchcock	In progress	2026-02-03		2026-09-01
Actively pursue grant funding	David Hitchcock	Done	2026-02-03		
Proactively promote the works and activities of the Authority.	David Hitchcock	In progress			
Report annually on progress with implementation of the SMP .		To be scheduled	2026-02-03	2026-06-30	
Develop and implement a schedule of flood mitigation infrastructure works for the SMP		In progress	2026-02-03		2026-09-01
			2025-07-25 to 2026-02-13	2026-04-07 to 2026-07-16	2026-09-01 to 2026-09-15

Meeting agenda process

Name	Person	Status	Date	next scheduled	future dates
Draft Agenda reports	David Hitchcock	Done	2026-02-03	2026-04-14	
Forward drafts to Admin to format and compile	David Hitchcock	Done	2026-02-03	2026-04-14	
Send Agenda to Board, Councils Town of Gawler webpage	David Hitchcock	Done	2026-02-06	2026-04-14	
Draft minutes , KOS send to Admin to format	David Hitchcock	In progress	2026-02-17	2026-04-14	
Send minutes and KS to Board, Councils, Town of Gawler webpage	David Hitchcock	In progress	2026-02-17	2026-04-14	
Action minute resolutions and directions	David Hitchcock	In progress	2025-10-21	2026-04-14	
			2025-10-21 to 2026-02-17	2026-04-14	

Strategic Plan Priority Actions

Name	Person	Status	Date	next scheduled	future dates
Work to facilitate delivery of the objectives of the Gawler River Stormwater Management Plan	David Hitchcock	Done	2026-02-03	2026-06-30	

Review, with Constituent Councils and stakeholders, design standards for infrastructure works including costs and benefits	David Hitchcock	In progress	2026-02-03	2026-06-30
In conjunction with the Constituent Councils, develop and implement a schedule of flood mitigation infrastructure works for the Gawler River referencing the Gawler River Stormwater Management Plan	David Hitchcock	To be scheduled	2026-02-03	2026-06-30
Working with the Constituent Councils, develop a framework to clearly articulate the respective roles and responsibilities of the Authority and the Councils and suitable partnering arrangements to maintain a low-cost base for the Authority.	David Hitchcock	Done	2026-02-03	2026-06-30
Continue to advocate for improved governance and funding arrangements for flood avoidance, resilience, and mitigation in South Australia	David Hitchcock	Done	2026-02-03	2026-06-30
Assist the Constituent Councils in communicating with general communities and specific interest groups in relation to flood mitigation for the Gawler River	David Hitchcock	In progress	2026-02-03	2026-06-30
			2026-02-03	2026-06-30

GRFMA Projects

Name	Person	Status	Date	next scheduled	future dates
Deliver Stormwater Management Plan	David Hitchcock	Done	2025-11-04		
Engage with DHUD with Business Case completion	David Hitchcock	In progress	2026-02-03	2026-12-14	
Market Test and appointment GRFMA Chairperson position	David Hitchcock	Done	2024-05-01		
Transition EO services to corporate status	David Hitchcock	Done	2023-06-30		
Deliver quarterly GFMA Audit Committee meetings	David Hitchcock	Done	2026-02-02	2026-03-30	
Prepare and finalise 25/26 Financial Statements	David Hitchcock	In progress	2026-06-30	2026-08-04	
			2023-06-30 to 2026-06-30	2026-03-30 to 2026-12-14	

Maintenance and Operations

Name	Person	Status	Date	next scheduled	future dates
Delivery of scheduled maintenance at Dam as per Maintenance Cost Analysis 2023-2032.	David Hitchcock	Done	2026-02-03	2026-03-31	
Scheduled inspections and environmental management of land associated with the Dam location	David Hitchcock	Done	2026-02-03	2026-03-31	
Revaluation of the Bruce Eastick North Para Flood Mitigation Dam (5 year program	David Hitchcock	Done	2024-02-01		

Continuation of the revegetation program	David Hitchcock	Done	2026-02-03	2026-06-30
Implementation of an Information Management Framework for a digital environment	David Hitchcock	Done	2024-06-26	
			2024-02-01 to 2026-02-03	2026-03-31 to 2026-06-30