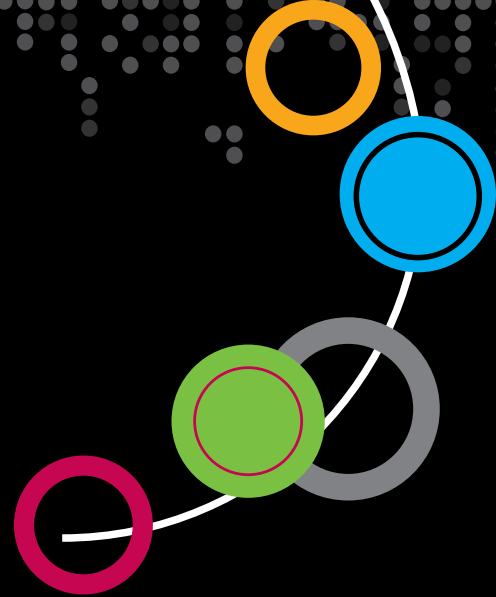


GAWLER ANNUAL REPORT 2014-2015



Gawler



CONTENTS

ANNUAL REPORT 2014/15 TOWN OF GAWLER.....1

 Statement of Commitment to Aboriginal Australians2

FROM THE Mayor.....3

FROM CHIEF EXECUTIVE OFFICER5

HIGHLIGHTS FOR 2014/156

PROFILE8

 Past8

 Present8

Council MEMBERS10

 Local Government Elections 2014.....11

 Council Member Allowances 2014/2015.....12

 Council Member Training and Development.....12

 Meeting Attendance13

COUNCIL14

 Periodic Review of Elector Representation14

 Elector Representation14

 Public Participation at Meetings14

 Committee Structures.....15

 Other Council Committees.....18

 Confidential Items considered19

THE ORGANISATION20

 Corporate Governance21

 Role of Chief Executive Officer.....20

 Role of Council20

 Risk Management.....20

 Human Resources20

 Senior Executive Officers Annual Remuneration.....21

 Community Engagement22

 Internal Review of Council Decisions (Section 270).....22

 Freedom of Information23

 Access to Council Documents23

Financial overview24

Corporate Reporting25

 Community Plan 2014 - 202425

 Corporate Plan 2014 - 201825

 Annual Business Plans / Budget26

 Long Term Financial Plan26

 Competitive Tendering27

 Infrastructure and Asset Management Plan27

 Strategic Directions Report.....27

COMMUNITY PLAN28

 OUR IDENTITY29

 OUR GROWTH34

 OUR COMMUNITY.....44

 OUR ENVIRONMENT53

 OUR LEADERSHIP58

 External Auditors64

FINANCIAL STATEMENTS65

NAWMA ANNUAL REPORT115

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY ANNUAL REPORT135

STATEMENT OF COMMITMENT
TO ABORIGINAL AUSTRALIANS

THE TOWN OF GAWLER IS SITUATED
ON THE TRADITIONAL LANDS OF THE
KAURNA PEOPLE AND WE RESPECT THEIR
SPIRITUAL RELATIONSHIP WITH THEIR
COUNTRY.

WE ACKNOWLEDGE THE KAURNA PEOPLE
AS THE CUSTODIANS OF THE GREATER
ADELAIDE PLAINS REGION AND THAT
THEIR CULTURAL AND HERITAGE BELIEFS
ARE STILL AS IMPORTANT TO THE LIVING
KAURNA PEOPLE TODAY.

Front page photograph:
ANZAC Parade, Pioneer Park Gawler

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MESSAGE FROM THE MAYOR



This Report highlights twelve months in the life of our town that is now nearly 176 years old. It was a year of tremendous highs, some lows. It was a period that gave cause for many celebrations recognising significant achievements for the community and Council.

In January Sampson Flat fires devastated parts of the Hills and put the outer eastern boundary of Gawler on high alert. It was a sobering reminder of the power of nature and the vulnerability of a small community such as Gawler. Though not always appreciated, the some 570 orders issued to local residents to clean up their properties at the beginning of the fire season, are a necessary must do for the safety of our entire township.

2014-2015 was punctuated by the Local Government Elections. I was particularly honoured to be the first female Mayor elected by the community. I pay special tribute to the outgoing Mayor Brian Sambell and Deputy Mayor Brian Thom, both choosing not to renominate for Council, having both made considerable commitment to public service and Gawler. I would also like to acknowledge the Councillors that

were not returned this election and certainly welcome those elected for the first time to Council.

Following years of planning and considerable public consultation, Gawler Connect won Federal Government 'Stronger Regions' funding of the order of \$5.6m in May 2015. With the newly elected Councillors agreeing to invest \$7m, Gawler Connect will now come to life over the coming years, as Council sets about the restoration and adaptive reuse of the Town Hall and Institute Building in the heart of the Gawler CBD.

In our 175th year it was wonderful to again see our beautiful parks, gardens and rivers being utilised so often by our local community and visitors. Whether that use is for the Christmas Carols, the Village Fair or weddings, birthdays, picnics and exercise, the availability of such assets in a peri-urban environment is invaluable. I sincerely thank the Depot crews for their careful planning and expertise in protecting and maintaining our amenity to such high standards. Reid Reserve and Dead Man's Pass linked by shared pathways proved all year to be very popular with cyclists, walkers and our canine friends.

Our Sport and Community Centre and Aquatic Centre were also once again extremely popular with our local community and the greater region of Gawler. Both facilities make an invaluable contribution to our social capital.

This was also a year that had a special focus on our youth and thanks to grants from both the Federal and State governments, Council was enabled with the funds to build the now very popular Clonlea Skate Park and Youth Precinct. The success of this venture has exceeded expectations and the amenity itself is outstanding and in continuous use.

2014-2015 is also the period we planned for and commemorated the centenary of the landing of the ANZAC's on the shores of Gallipoli and Australia's Expeditionary Forces sent to France and the Middle East during WWI.

Three ANZAC events drew enormous numbers of locals and visitors to Gawler. Over 8,000 people attended the Gawler ANZAC Parade held the week prior to ANZAC Day. Led by the soldiers of 7RAR Edinburgh and followed by the Gawler Sub Branch RSL members, cadets and school students, I was extremely proud to represent our town as I stood alongside Lt Col David McGammon Commanding Officer of 7RAR, the Minister for Defence Industries the Honourable Martin Hamilton-Smith and other very important dignitaries who attended this historic march.

The ANZAC Day Dawn Service was preceded by the overnight Vigil held by the ATC Cadets and come dawn some 10,000 people gathered silently in remembrance of the 'great war to end all wars'. Veterans, serving military personnel, grandparents, parents, children of all ages made this special centenary ANZAC event a solemn and uplifting community experience.

In closing I wish to say thank you to the people of Gawler, our near neighbours, our businesses, community service providers and many others who collectively make Gawler such a unique and special place. We have such a depth of recorded history and living history still visible in our architecture today.

I am truly proud to be Mayor of our own. Therefore, I commend this Annual Report as testament to a wonderful year for the Town of Gawler.

Mayor Karen Redman

MESSAGE FROM CHIEF EXECUTIVE OFFICER



The year continued on as from last year, just as exciting and busy.

Focus was directed at improving Council's financial position and delivering a budget surplus, while also striving to drive customer service improvement outcomes. Both of which have and continue to be a daily priority.

Significantly for Council 2014 was a local Government election year with a new Mayor and five new members elected. Important decisions continued to be made ensuring that the election cycle consequences did not negatively influence the need to continue to deliver on community needs and expectations.

In August 2014 Council endorsed its new Community Plan 2014-2024. This is a milestone document which was fully endorsed by the incoming Council after the November elections. The Plan has fulfilled its primary role to provide renewed focus and direction to the organisation in delivering community priorities for the years ahead.

Shortly after the November 2014 election Council lodged with the Federal Government its submission to the National Stronger Regions Fund to pursue the realisation of the Gawler Connect Project. Council was successful in this regard having been only one of four Councils in the State that won funding. \$5.6m was received for a project which has an overall budget allocation of \$12.8m. Pre planning for the project has progressed well during the year.

By December 2014 Council had progressed facilitating the community's celebration of the Council's 175th year. A diversity of community events were held and the significance of Council's heritage acknowledged.

The details presented in this Report overview the ongoing significant depth and scope of services to which the organisation is providing its local, but also regional community. Most if not all parts of the community are either directly or indirectly influenced by the services provided.

Every effort has been directed at ensuring day to day operations are delivered meeting community expectation, while also driving Council's medium to long term strategic positioning on significant social, environmental, financial and cultural factors.

As the Township of Gawler continues to experience growth pressures the priority to ensure that the organisation and overall community are positioned to achieve the maximum benefits of this growth, while also minimising the negative consequences, requires constructive working relationships to continue within the organisation, with the Councillors, the general community, key stakeholder groups, regional bodies and both State and Federal Governments.

I present this Plan to you.

Henry Inat
Chief Executive Officer

HIGHLIGHTS FROM 2014/15

*Securing funding
for projects:*

- Gawler Connect (\$5.6m)
- Murray Street upgrades (Stages 5-6) (\$1.035m)
- Community Energy Efficiency Program (\$194k)
- Digital LG Program (\$186k)
- Playgrounds/Fitness Precinct (\$199k)
- Jack Bobridge Bike path extension (\$50k)
- Skate Park precinct (\$136k)
- Natural Resource Management funding (\$50k)

Celebrating 175 years since the establishment of Gawler

Gawler East negotiations with State Government and private sector investors

Community involvement

- Consultation
- Sponsorship
- Grants

Adoption and implementation of Town of Gawler Community Plan 2014 – 2024, focusing on:

- Our Identity
- Our Growth
- Our Community
- Our Environment
- Our Leadership

Development and implementation of Town of Gawler Corporate Plan 2014-2018, focusing on:

- Leadership
- Customer Experience
- Productivity and value for money
- Employee engagement
- Fairness and Equity
- Innovation

Strategic Directions Report 2014-2024 implementation

- Rural Land Use and Infrastructure Investigation
- Residential and Character DPA and Development Guidelines
- Town Centre Urban Design Precinct Plans
- Gawler East Precinct/Structure Plan
- Evanston Gardens DPA (privately funded)
- Greater Gawler Spatial Framework submission to State Government
- Car Parking Strategy
- Open Space, Sport and Recreation Plan
- Social Infrastructure and Services Study

Reid Reserve

- Walking and cycling paths
- Installation of pedestrian bridge over Gawler River
- Biodiversity projects

Increased collaboration with neighbouring Councils in joint projects

- Regional Public Health and Wellbeing Plan
- Barossa and Lower North Open Space Recreation and Public Realm Strategy
- Barossa Zone Emergency Management Committee
- Barossa Regional Procurement Group
- Control of pest birds with Light Regional and The Barossa Councils

Continuation of Murray Street upgrade

Improved financial position



Skate Park Official Opening

PROFILE

Past

Established in 1839
Gawler is South
Australia's first country
town and the largest and
most significant historic
town.

Main Street, Gawler 1950's image courtesy of the South Australian State Library



Gawler is located approximately 42 kilometres north of the Adelaide Central Business District, and identifies itself as a separate provincial township between the city and the country. The Town of Gawler covers an area of 42 square kilometres.

The Kaurna eponym for the town of Gawler and its districts is Kadlitpiyarta.

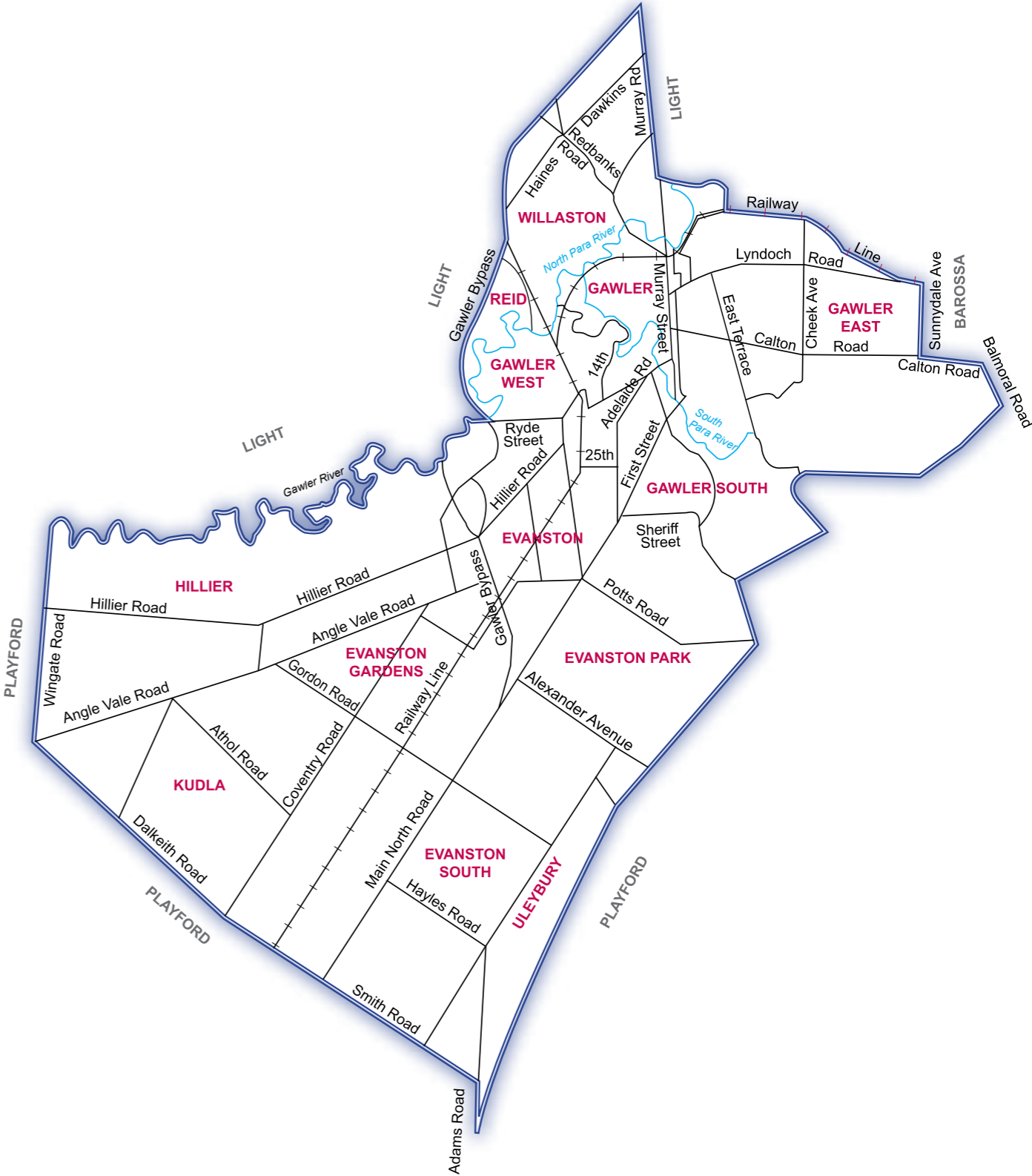
Present

Gawler's estimated population, according to the Australian Bureau of Statistics in 2012, was 21,271. Since its formation in 1839, Gawler has served as a regional centre for the surrounding area providing retail, education, medical, community and recreational services and facilities. The catchment for Gawler is estimated at 90,000 persons.

Young families, retirees and elderly citizens all choose to live in Gawler for its relaxed lifestyle. Residents and visitors identify that the strong sense of history, community and environmental pride are major social assets for Gawler, complementing the services and facilities the Town provides.

The community is actively interested and involved in the changes that affect the town. Community consultation undertaken by Council and the increasing use of social media provides avenues for public debate and the opportunity for residents to influence future outcomes. Council has progressed several policy initiatives which have embraced an increased need to engage and listen to the local community. The policy outcomes that have resulted are based on clearly documented local community priorities.

LOCAL GOVERNMENT AREA



COUNCIL MEMBERS



Deputy Mayor Ian Tooley
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
Gawler Youth Advisory Committee
CEO Performance Management Panel



Cr David Hughes
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
CEO Performance Management Panel
Audit Committee
Council Development Assessment Panel



Cr Kevin Fisher
Infrastructure & Environmental Services
Committee
Gawler Skate Park Committee
Council Development Assessment Panel



Cr Scott Fraser
(19/11/2010 - 16/11/2015)
Cr Fraser passionately represented the citizens
of Gawler as a Member of Council as a Ward
Councillor in 1997 and as an Area Councillor from
2010. Cr Fraser will be sadly missed by all staff
and Council Members of the Town of Gawler after
his passing on 16 November 2015 following a
recurring illness.



Cr Beverley Gidman
Audit Committee



Mayor, Karen Redman
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
External Funds Committee
Gawler Youth Advisory Committee (July –
November 2014)
CEO Performance Management Panel
Audit Committee
Council Development Assessment Panel
(June – October 2014)



Cr Merlyn Nicolson
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
External Funds Committee
Council Development Assessment Panel



Cr Adrian Shackley
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
External Funds Committee



Cr Robin Symes
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
Elderly Centre Advisory Committee



Cr Paul Koch
Corporate & Community Services
Committee
Infrastructure & Environmental Services
Committee
External Funds Committee
Gawler Youth Advisory Committee
CEO Performance Management Panel
Audit Committee
Council Development Assessment Panel
(June – October 2014)



Cr Jim Vallelonga
CEO Performance Management Panel

LOCAL GOVERNMENT ELECTIONS 2014



Mayor Brian Sambell
Audit Committee
CEO Performance Management Panel
Corporate & Community Services
Committee
Gawler Skate Park Committee



Cr Diane Fraser
Corporate & Community Services
Committee
External Funds Committee
CEO Performance Management Panel
Gawler Skate Park Committee
Gawler Volunteering Advisory Committee



Deputy Mayor Brian Thom
CEO Performance Management Panel
Corporate & Community Services
Committee



Cr Dianne Hockley
Audit Committee
CEO Performance Management Panel



Cr Barry Neylon
Corporate & Community Services
Committee
External Funds Committee
CEO Performance Management Panel

Due to the Local Government elections taking place in November 2014, a new Mayor and five new Councillors were elected to Council.

Council Members from the previous term were: Mayor Brian Sambell (did not run for Mayor), Deputy Mayor Brian Thom (did not run for Council), Area Councillors Diane Fraser, Dianne Hockley, Barry Neylon, and Karen Redman (former Councillor elected to the position of Mayor).

The Electoral Commissioner was appointed as the Returning Officer for all council elections, conducted by postal vote. Counting to elect a Mayor and ten area Councillors began on Saturday 8 November 2014. Of 15,497 eligible electors, 4,710 (30.39%) returned declarations. The average returned declarations for Adelaide metropolitan councils in 2014 was 27.74%.

COUNCIL MEMBER ALLOWANCES 2014/2015

Councillors Allowances (July - October 2014)

Mayor	\$20,659
Deputy Mayor	\$ 6,456
Councillors	\$ 5,165

Returning Councillors Allowances July 2014 – June 2015

Councillors	\$14,440
-------------	----------

Council Member Allowances (November 2014 – June 2015)

Mayor	\$37,100
Deputy Mayor	\$11,593.75
Councillors	\$ 9,275

Audit Committee Independent Member Allowances

Chair (Independent Member) \$5,279
Independent Member \$4,223
Councillors sitting on this Committee receive no additional benefits or allowances.

COUNCIL MEMBER TRAINING AND DEVELOPMENT

Council Members attended the following training and development activities during 2014/15.

Mandatory Training	
Module 1 - Introduction to Local Government - Role and function of Council Members	All Council Members elected November 2015
Module 2 - Legal Responsibilities	All Council Members elected November 2015
Module 3 - Council and Committee Meetings	All Council Members elected November 2015
Module 4 - Financial Management and Reporting	All Council Members elected November 2015
Training Topics	
Introduction to Maladministration	Cr D Hockley
Australian Local Government Women’s Association 2015 National Conference	Mayor K Redman
Audit Committee	Cr P Koch
Council Development Assessment Panel Member Fundamentals	Cr M Nicolson Cr I Tooley
Independent Commissioner Against Corruption Elected Members Forum	Mayor K Redman Cr I Tooley Cr S Fraser Cr M Nicolson
Council Member Induction Legal Issues: Register of Interest, Code of Conduct, Mandatory Training, Delegation of Authority, Review of Council Decisions, Confidentiality	Mayor K Redman Cr I Tooley Cr S Fraser Cr B Gidman Cr M Nicolson Cr R Symes Cr J Vallelonga
Public Speaking Skills for Council Members	Mayor Redman

MEETING ATTENDANCE

During 2014/15 Council met 12 times. 11 Special Council meetings were called when a decision of Council was required before the next ordinary meeting or to consider submissions from citizens during a public consultation process.

Council Member	Ordinary Council Meeting			Special Council Meeting		
	Attendance	Apologies	%	Attendance	Apologies	%
Mayor K Redman	11	1	92	11		100
Cr K Fischer	12		100	11		100
Cr S Fraser	6	6	50	2	9	18
Cr D Hughes	10	2	83	9	2	82
Cr P Koch	11	1	92	10	1	91
Cr A Shackley	12		100	10	1	91
November 2014 – June 2015						
Cr B Gidman	8		100	5	2	71
Cr M Nicolson	8		100	7		100
Cr R Symes	8		100	7		100
Deputy Mayor I Tooley	7	1	87	7		100
Cr J Vallelonga	8		100	4	1	57
July – October 2014						
Mayor B Sambell	4		100	2	2	50
Cr D Fraser	4		100	4		100
Cr D Hockley	2	2	50	2	2	50
Cr B Neylon	4		100	4		100
Deputy Mayor B Thom	4		100	3	1	75

Executive Team



COUNCIL

PERIODIC REVIEW OF ELECTOR REPRESENTATION

Section 12 of the Local Government Act 1999, requires Council to conduct an Elector Representation Review at least once in every eight years, the last having occurred in 2013. The citizens of Town of Gawler will be invited to participate in the next review to consider, amongst other matters:

- Elected Mayor or Chairperson selected by Council Members
- The division of the Council area into Wards or the retention of the existing “no Ward” structure
- Need for Area Councillors or Ward Councillors

ELECTOR REPRESENTATION

The Town of Gawler is represented on Council by the Mayor and 11 Area Councillors.

The Town of Gawler’s total representation quota (the number of electors for each councillor) is 1:1,408 (15,497 electors). A comparative table below compares local and similar sized Councils to the Town of Gawler, as at 28 February 2015.

	Town of Gawler	The Barossa Council	Light Regional Council	City of Murray Bridge	City of Whyalla
Electors	15,497	16,803	9,948	13,448	14,832
Councillors	11	12	11	10	10
Ratio	1,408	1,400	904	1,344	1,483

(Information supplied by Local Government Association)

PUBLIC PARTICIPATION AT MEETINGS

Members of the public are welcome to attend Council and Committee meetings. Agendas of Council and Committee meetings are placed on public display no less than three (3) days prior to meetings. Minutes are available for viewing within five (5) days of that meeting at Council’s Administration Office and on Council’s website www.gawler.sa.gov.au

Members of the public have a number of opportunities to express their views on particular issues before Council.

- a) Deputations – People wishing to appear at a meeting of Council, or Committee, must make a written request to the Chief Executive Officer, no later than two weeks prior to the meeting date. The request must include a summary of the deputation.
- b) Petitions – Written petitions (including letters of multiple signatories) can be addressed to the Council on any issue within the Council’s jurisdiction. The recommended petition format is published on Council’s website.
- c) Written Requests – A member of the public can write to the Council regarding any Council policy, activity or service.
- d) Council Members – Citizens can contact Members of the Council to discuss any issue relevant to Council.
- e) Public Open Forum – is held at the commencement of each ordinary Council Meeting to encourage direct communication between the public and Council. There is a twenty minute open segment to make statements or ask questions. The time available will be allocated to speakers on an equal basis with provision of a maximum five minutes per speaker. Therefore if five (5) people want to participate, then a maximum of four (4) minutes each will be allocated. The Mayor will ask at the meeting for the names of people wishing to participate.
- f) Staff Members – Members of the public can contact Council staff to discuss any issue relevant to Council.

COMMITTEE STRUCTURES

Council has established a number of committees to streamline the consideration of Council business in accordance with the requirements of the Local Government Act (Section 41). These Committees have no delegated authority unless otherwise indicated in their Terms of Reference.

Corporate and Community Services

Meeting time:
7pm on the second Tuesday of the month, bi-monthly.

Presiding Member:
Cr K Redman (to Nov 2014)
Cr D Hughes (Nov 2014 to current)

Membership:
Mayor, Deputy Mayor and five Council Members

Terms of Reference

- i. Finance (excluding statutory and Monthly Finance reports tabled direct to Council);
- ii. Human resources;
- iii. Information technology;
- iv. Customer services;
- v. Insurance and legal;
- vi. Economic development;
- vii. Tourism
- viii. Council property administration [leases];
- ix. Community assistance and support;
- x. Home Assistance Scheme and other elderly support services;
- xi. Children & Youth Services;
- xii. Library and community information services;
- xiii. Sport, recreation and community facilities;
- xiv. Immunisation;
- xv. Corporate communications and marketing;
- xvi. Local government and intergovernmental relations;
- xvii. Local government structural reform;
- xviii. Rates Administration;
- xix. Policy reviews;
- xx. Records Management; and
- xxi. Elected Member services

Gawler Visitor Information Centre



Infrastructure and Environmental Services

Meeting time:
7pm on the second Tuesday of the month, bi-monthly.

Presiding Member:
Cr K Fischer

Membership:
Mayor, Deputy Mayor and seven Council Members

Terms of Reference

- i. Roads;
- ii. Footpaths;
- iii. Stormwater;
- iv. Development;
- v. Building;
- vi. Planning;
- vii. Heritage;
- viii. Asset management;
- ix. Works and maintenance;
- x. Parks, gardens, playgrounds and reserves;
- xi. Cemeteries;
- xii. Council properties [maintenance and upgrades];
- xiii. Waste and recycling;
- xiv. Murray Street upgrade;
- xv. Animal and plant control;
- xvi. Flood mitigation and flood protection;
- xvii. Emergency management;
- xviii. Bylaws;
- xix. Dog and cat control;
- xx. General inspectorial services;
- xxi. Environment and community health; and
- xxii. Parking
- xxiii. Directional and Civic Signage

Food Safety Week



CEO Performance Management Panel

Meeting time:
At least once every three months or as determined by members.

Presiding Member:
Cr D Hughes

Membership:
Mayor, Deputy Mayor and three Council Members

Terms of Reference

- i. Process for Performance Review of CEO
- ii. Conduct periodic Performance Review of CEO
- iii. Review remuneration and package of CEO

Elderly Centre Advisory Committee

Meeting time:
At least once every three months or as determined by members.

Presiding Member:
Mr L Hatcher

Membership:
Seven independent members and two Council Members

Terms of Reference

- i. purpose of supporting the effective and efficient management of the Elderly Centre

Gawler Youth Advisory Committee

Meeting time:
At least once every three months or as determined by members

Presiding Member:
Mr D Dean (July – September 2014)
Ms A Jansen (October 2014 – June 2015)

Membership:
Seven independent members and two Council Members

Terms of Reference

- i. to recognise and voice the issues, views and ideas of young people and promote a positive image of youth within the Gawler community.



Making of the Gawler Video

External Funds Committee

Meeting time:
At least once every three months or as determined by members.

Presiding Member:
Cr P Koch

Membership:
Mayor and four Council Members

Terms of Reference

- i. A coordination, communication and liaison point between the Grants consultant, Council Members, Council staff, the community and relevant organisations.
- ii. Assist, where appropriate community organisations considering submitting grant applications in line with the community grant writing assistance procedure.
- iii. Identify strategies to mitigate emerging issues associated with development and implementation of grant submissions
- iv. Provide feedback and strategic advice on progress, milestones, issues resolution and policy directions regarding the Grants consultancy project.
- v. Promote and support grant submission concepts within Council and in the community (eg. letters of support, spokesperson at community meetings). The Committee has delegated powers to endorse grant applications involving spending up to \$10,000 in certain circumstances.

Gawler Volunteering Advisory Committee (wound up by resolution of Council 28 April 2015)

Meeting time:
At least once every three months or as determined by members

Presiding Member:
Mr Peter Heyworth

Membership:
Eight independent members and two Council Members

This Committee was dissolved by Council after a Service Agreement with Northern Volunteering (SA) Inc. to manage the Gawler Volunteer Resource Centre. All meetings are now conducted through this organisation with involvement of Town of Gawler employees.

Gawler Skate Park Committee (wound up by resolution of Council 23 September 2014)

Meeting time:
At least once every three months or as determined by members

Presiding Member:
Cr K Fischer

Membership:
Six independent members and four Council Members

This Committee was dissolved by Council after the successful construction of the Gawler Skate Park at Clonlea Park.

OTHER COMMITTEE STRUCTURES

Town of Gawler has established

- A Council Development Assessment Panel (CDAP) responsible for matters arising under Part 4 of the Development Act 1993 and Development Regulations 1993. The Panel comprises of experts external to Council as well as Council Members and meets as required. Appointments to CPAD are:

Independent Members
Mr B Ballantyne (Chair)
Mr G Brookman
Ms F Bowden
Mr S Zeller
Three Council Members

- An Audit Committee established under Section 126 of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. The Panel comprises of experts external to Council as well as Council Members and meets as required. Appointments to the Audit Committee are:

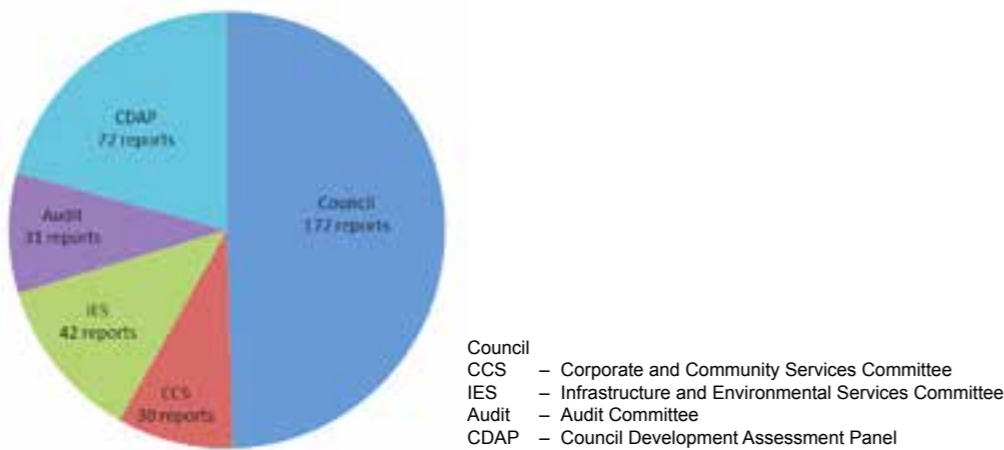
Independent Members
Mr Peter Brass (Chair)
Mr Peter Fairlie-Jones
Four Council Members

The following Subsidiary Committees have been established in accordance with the requirements of the Local Government Act. Annual Reports for these subsidiaries are available in this document.

Northern Adelaide Waste Management Authority (NAWMA) (Section 43)
Cr S Fraser (to Nov 2014)
Cr M Nicolson (Nov 2014 to current)
Cr P Koch
Cr K Fischer (Proxy)
Two members of Council staff

Gawler River Floodplain Management Authority (GRFMA) (Section 43)
Cr B Thom (to Nov 2014)
Cr B Neylon (Proxy) (to Nov 2014)
Cr A Shackley (Nov 2014 to current)
Cr P Koch (Proxy) (Nov 2014 to current)
Two members of Council staff

Number of Reports considered by Council and main Committee meetings



CONFIDENTIAL ITEMS CONSIDERED

Category	Reason to exclude public from a Council meeting pursuant to Section 90(3):	Number of Items
90(3)(b)	information the disclosure of which - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest;	3
90(3)(d)	commercial information of a confidential nature (not being a trade secret) the disclosure of which - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest;	3
90(3)(e)	matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person;	2
90(3)(h)	legal advice;	8
90(3)(i)	information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council;	2
90(3)(k)	tenders for the supply of goods, the provision of services or the carrying out of works;	1
90(3)(m)	information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Plan Amendment Report relating to the amendment is released for public consultation under that Act;	1

Confidential Items as at 30 June 2015	Numbers of Items
Number of orders that remained operative at the end of the financial year	13
Number of matters that are to remain confidential for a certain period of time	9
Number of orders that expired, ceased to apply, or were revoked during the financial year	14
Number of matters where the documents were also kept confidential	13



THE ORGANISATION

Corporate Governance

Role of Chief Executive Officer

The Chief Executive Officer provides leadership to the organisation and is responsible for ensuring Council’s local laws, decisions and policies are implemented in line with the Local Government Act 1999, and other relevant legislation.

The Chief Executive Officer is also responsible for providing timely professional advice to Council and managing a professional relationship with the Mayor, Councillors, staff and volunteers

Role of Council

The role of Council can be summarised as follows:

- Provide for the government and management of the area.
- Act as a representative, informed and responsible decision maker in the interests of the community.
- Provide and co-ordinate various public services and facilities.
- Develop the community and resources in a socially just and ecologically sustainable manner.
- Encourage and develop initiatives for improving quality of life of its residents.
- Represent the interests of the residential and business community.
- Exercise, perform and discharge statutory powers, functions and duties.

Risk Management

Local Government in South Australia is self-insured through the Local Government Risk Services with all insurance covers placed through this scheme (Workers Compensation, Public Liability, Professional Indemnity, Building, Fleet, etc).

Council continues to work towards compliance with the SA Local Government Associations ‘One System’ approach to Work Health and Safety. Council employs a Work Health Safety Officer to provide formal consultations with staff via the Work Health Safety Committee and through the Local Government Association Workers Compensation Scheme.

Human Resources

The Town of Gawler’s future success depends upon the skills, knowledge, energy and commitment of its employees. A clear strategic focus in human resource management aligns the organisation with its business strategy. A highly productive and competent workforce will deliver services that demonstrate Council’s ability to meet infrastructure, community and financial responsibilities.

Council needs to attract, develop and retain talented and skilled individuals and provide a stimulating, supportive and safe work environment that enables them to maximise their contribution.

During the Annual Report reporting period the Council embarked on adopting the Human Synergistics Program to help develop the Town of Gawler as a High Performing Organisation. High performing organisations are proven to have a number of key advantages that promote superior business performance:

- They foster employee motivation, trust, communication, knowledge sharing and innovation.
- They are more adaptive to change.
- They more actively direct tasks and behaviours towards the achievement of the organisation’s strategy.
- They are more successful at retaining staff.
- They work smarter, not harder.

The Human Synergistics Model targets both individuals and Teams behaviours, measuring and developing individual’s styles, competencies and leadership performance. Adopting the program is a journey of several years to shift the internal culture within Council to be more focussed on achieving the objectives and targets of the Community Plan whilst achieving efficiency and effectiveness improvements, through its people.

Organisation Chart



Employment Status - Head Count

	2010/11	2011/12	2012/13	2013/14	2014/15
Full Time	78	80	80	78	83
Part Time	25	24	26	21	23
Casuals (on payroll)	34	41	37	32	22
Agency	10	40	13	18	35
TOTAL	147	189	156	149	163

Senior Executive Officers Annual Remuneration

Town of Gawler’s Executive Group consisted of the Chief Executive Officer and four Managers each receiving a package of base salary in the range of \$140,248 to \$235,975 inclusive of Superannuation contributions and may also include allowances or benefits such as use of a private motor vehicle and provision of telecommunications equipment and salary sacrifice contributions.

The register of employee remuneration and benefits is available for inspection upon request at the Town Hall Administration Centre.

Community Engagement

Town of Gawler is committed to including citizens in its decision making process and has developed a Public Consultation Policy.

The purpose of this Policy is to outline the principles and procedures that Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of the Council to the community through effective communication and consultation strategies.

The principles underpinning this Policy are:

- The community has a right to be involved in, and informed about, decisions affecting their area.
- Community involvement in Council decision making will result in greater confidence in the Council and responsible decision making.
- Council decision making should be open, transparent and accountable.
- The Council recognises that the level of consultation with the community will vary depending on the community interest in the topic, the number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics.
- The Council's desire to balance community views and interests with the other influences such as budgetary constraints.
- The community has a right to be informed and to influence decisions which affect their lives.

Council consultation involves seeking and receiving feedback, as well as providing information. Consultation with citizens takes a variety of forms including:

- a) Hand delivered or posted circular letters.
- b) Letters personally addressed to individuals, including questionnaires.
- c) Street meetings, local area meetings and/or community meetings.
- d) Various pamphlets or publications.
- e) Telephone sample surveys.
- f) The use of Social Media such as Facebook.

The following are some examples of consultation undertaken by Council:

- (1) Reserve Development - Local residents may be consulted on the types of facilities and equipment during the design of reserves or open spaces.
- (2) Development Applications - Residents are notified (where there is a legislative requirement to do so) of some Development Applications. When an application is publicly notified, residents have the opportunity both to write to Council expressing their view on the application and may elect to subsequently personally address the Council before a decision is made.
- (3) Traffic and Transport Management Plans.
- (4) Resident Forums – Various forums are convened on an ‘as needed’ basis to enable residents to discuss proposals that may impact them with both the Officers and Council members.

Internal Review of Council Decisions (Section 270)

Town of Gawler is committed to transparent decision making processes and to providing access to a fair and objective process for the internal review of its decisions. Grievances may arise as a result of dissatisfaction with a decision about a policy, process, service or fee. All attempts will be made to resolve grievances quickly and efficiently without the need for formal applications for review to be lodged. The processes in place provide guidance for dealing with formal requests for internal review of decisions of Council, its employees and other people acting on behalf of Council.

Internal Review of a Council decision is a process established by legislation (Section 270 of the Local Government Act 1999) that enables a citizen to request that Council reconsider all the evidence relied on to make a decision, including new evidence if relevant. The Council will apply its Internal Review of a Council Decision Policy and Internal Review of a Council Decision Procedure upon receipt of a signed Internal Review of a Council Decision Application Form.

Internal Reviews of decisions are only appropriate where a particular identifiable decision is in issue. Internal Reviews of decisions cannot necessarily provide immediate resolution of grievances. For these reasons, lodging a formal ‘Complaints and Requests for Services’ through Council’s website or with Customer Service staff is generally more appropriate processes in the first instance.

During the 2014/15 financial year no requests to undertake an Internal Review under Section 270 of the Local Government Act 1999 were received by the Town of Gawler.

Freedom of Information

Five Freedom of Information applications were received and determined by the Town of Gawler under the Local Government Freedom of Information Act in the 12 months to 30 June 2015.

Of the Applications assessed in 2014/15 none were withdrawn, one was unfinished, two were fully released and three were partially released. No applications were refused.

Inquiries or requests for information under the Act should be forwarded to:

Freedom of Information Officer
Town of Gawler
PO Box 130
Gawler SA 5118

Freedom of Information Statement

This information statement is published annually by the Town of Gawler in accordance with the requirements of the Freedom of Information Act 1991 and is available on the Council’s website.

Access to Council Documents

A number of Town of Gawler documents are available for public inspection at Council’s Town Hall, Administration Office, 89 Murray Street, Gawler, in accordance with Section 132 and Schedule 5 of the Local Government Act 1999. Citizens may purchase these documents by payment of the fees set out in the Fees and Charges Register. Many of the documents are also available for viewing on Council’s website: www.gawler.sa.gov.au

Registers

Members’ Register of Interests	Assessment Book
Members’ Register of Allowances and Benefits	By Laws
Members’ Gifts and Benefits	Community Land
Campaign Donation Returns	Community Management Plans
Officers Register of Salaries	Delegations
Officers Register of Interests	Development Applications
Employees’ Gifts and Benefits	Dogs
Fees and Charges	Parking Controls
	Public Roads

Codes and Policies

Codes of Conduct or practice and Council policies are available on the Town of Gawler’s website, including those required by legislation.

FINANCIAL OVERVIEW

The Town of Gawler improved its financial performance and position during the 2014/15 financial year.

Excluding advanced Australian Government grant payments of \$755,000 received on 30 June 2015, the Council recorded an operating surplus of \$823,000 (compared to an operating surplus of \$169,000 for 2013/14 when 'one-off' asset valuation write-downs were excluded). This is a particularly positive outcome considering the \$3m operating deficits that were incurred as recently as the 2009/10 and 2010/11 financial years.

Council welcomes and recognises the financial support provided by the Australian Government through the annual Financial Assistance and Local Roads Grant allocations. Whilst the grant funding received is 'untied', and thus not allocated to any particular projects, it significantly assists Council in its financial capacity to deliver high quality services to the community.

The improved financial performance has been predominantly due to effective cost containment, as reflected by Council's operating expenditure only having increased by 5.1% since the 2011/12 financial year (i.e. an average increase of only 1.7% for the last three years).

The operating result is the key financial performance measure of a Council, with a recurring operating surplus being representative of a financially sustainable position.

During the financial year the Council's overall financial position also improved, with a further improvement in the Net Financial Liabilities Ratio result. The ratio measures Council's net financial liabilities as a percentage of its annual operating revenue, and it is Council policy (and a widely accepted industry position) that the ratio result not exceed 100%. The ratio result reduced from 49% to 43% during the financial year, which represents a 50% reduction from the 86% result recorded as at 30 June 2011.

This improvement has predominantly been achieved by implementing appropriate and 'best practice' fiscal and treasury management principles, as reflected by Council not having entered into any fixed interest rate long term loan borrowings since the 2010/11 financial year. Instead, short-term loan funding that has been required has only been provided via a variable interest rate cash advance debenture facility with the Local Government Finance Authority. Importantly, such funding can be repaid at any time as cash flow permits, thereby minimising Council's exposure to interest costs.

A consequence of this approach has been that Council's debt has reduced from a peak of \$14.67m (30 June 2011) to \$10.82m (30 June 2015) – a reduction of \$3.85m (26%) in four years. Similarly, the reduced debt has translated to an on-going reduction in Council's interest expense, from a peak of \$971,000 (2011/12) to \$741,000 (2014/15) – a reduction of \$230,000 (24%) over the same period.

Since the reporting date, Council has further reduced its long term debt by \$1.16m, to \$9.66m. Importantly, the substantial reduction in debt has now provided the Council with future loan borrowing capacity, which will be required in coming years as major capital works projects are delivered. However, such borrowings will be considered within the confines of Council's various financial indicators thresholds and parameters.



Town of Gawler staff

CORPORATE REPORTING

Community Plan 2014 - 2024

In 2013 Council commenced a review of its Strategic Plan 2010-2018. Gawler had changed significantly since this Strategic Plan's adoption in 2010, and it was timely for Council to review and update that plan to ensure its strategic direction was still in line with community aspirations.

The Local Government Act 1999 (The Act) requires The Town of Gawler to develop and adopt plans for the management of its council area. While Section 122 of the Act requires the development of a number of specific Strategic Management Plans, it has been essential for councils to prepare an additional and overarching Plan. This document has historically been referred to as the Strategic Plan, which makes reference to key aims, objectives, strategies and desired outcomes. However, most Councils now refer to their Strategic Plan as their Community Plan. This change of title more accurately reflects how the document was created and is perceived by the community.

After extensive community consultation Council endorsed The Gawler Community Plan 2014-2024 in 2014. The Community Plan 2014-2024 is the Town of Gawler's principal strategic document and a reflection of the community's collective aspirations.

The Community Plan will ultimately guide Council's decision-making over the next decade. It will influence the future allocation of resources for the type and level of infrastructure and services to be provided to the community by Council, and identifies the role Council will play in advocating for infrastructure and service provision by other spheres of government, non-government organisations and the private sector.

To ensure the vision described in the Gawler Community Plan 2014-2024 is ultimately achieved at a local level, the goals, objectives and strategies within the Plan cascade down and are ultimately reflected in all Council plans by way of actions, responsibilities and performance measures.

The Community Plan acknowledges Identity, Growth, Community, Environment and Leadership as key pillars of performance.

Corporate Plan 2014 - 2018

In 2013, and in parallel to the development of the Town of Gawler Community Plan 2014-2024, Council commenced the process to prepare to Town of Gawler Corporate Plan 2014-2018.

While the community's vision for the Town of Gawler is reflected in the Community Plan 2014-2024 and used to guide "what" Council needs do over the next decade in order the achieve this vision, the Corporate Plan 2014-2018 outlines "how" council will achieve this vision.

It outlines the Council's Mission, Values, Capabilities, Habits and Key Measures in order to become a high performance organisation, effectively detailing how the organisation will operate on a day to day basis to achieve long terms goals, objectives and targets.



Corporate Plan 2014-2018

Annual Business Plans / Budget

The Annual Business Plan identifies the specific actions and program of works which will be undertaken by Council during the year. The Annual Business Plan is directly linked to the objectives and strategies contained within the Community Plan.

The Local Government Act 1999, and the associated Local Government (Financial Management) Regulations 2011, prescribes the financial governance practices that must be applied by the Council.

In this regard, the key financial management elements are:

- Adoption of an Annual Budget / Business Plan (Section 123 of the Act) – the 2014/2015 Annual Budget / Business Plan was adopted on 5 August 2014;
- Annual review of the Long Term Financial Plan (Section 122(4) of the Act) – the updated Long Term Financial Plan was adopted by Council on 5 May 2015;
- Periodic reviews of the Annual Budget / Business Plan (Section 123(13) of the Act) – quarterly reviews of the 2014/2015 Annual Budget / Business Plan were considered and adopted by Council as at 31 October 2014, 31 January 2015 and 30 April 2015;
- Preparation of Annual Financial Statements (Section 127 of the Act) – the independently audited 2014/2015 Financial Statements are included as an appendix to this Annual Report;
- Internal Control policies (Section 125 of the Act) - Periodic Reports were tabled to Council's Audit Committee relating to the monitoring and compliance of Council's various internal controls.

In addition to the legislative requirements mentioned above, Council also incorporates the following activities within its financial governance framework:

- Monthly Finance Reports are tabled to Council, outside of the periodic (quarterly) reviews of the Annual Budget / Business Plan;
- A Council Comparative Data Report, which compares the financial performance of the Town of Gawler with similar Councils, is tabled to Council on an annual basis (the various financial data provided is sourced from comparative data provided by the South Australian Local Government Grants Commission).

Long Term Financial Plan

The Long Term Financial Plan is reviewed and updated annually to provide an indicative ten year outlook of Council's longer-term financial aspirations. Key elements of the annual review process include:

- *Operating Result* – the key financial performance measure of a Council is its recurrent financial result. A financially sustainable Council is represented by a Council which achieves an on-going operating surplus, without the need for unplanned increases in Rates or disruptive cuts to services.

To this end, the updated Long Term Financial Plan projects an annual small operating surplus for each year of the Plan, and is based on a modest annual rate increase of 4%.

- *Debt Management* – A Council's overall financial position is measured by its Net Financial Liabilities Ratio, which discloses the Net Financial Liabilities as a percentage of its Annual Operating Revenue. The widely accepted industry measure, and Council policy, is that the Net Financial Liabilities Ratio should not exceed 100%.

In this context, the current Long Term Financial Plan projects the Net Financial Liabilities Ratio to be maintained between 50-75% over the life of the Plan.

- *Asset Management Funding* - Council's Infrastructure and Asset Management Plan outlines the Asset Management Funding required to maintain Council's fixed long-term assets (such as buildings, roads, footpaths, stormwater drainage, etc.) in an appropriate condition to support and maintain identified Asset Service Levels.

It is important that the Asset Management Funding identified in the Infrastructure and Asset Management Plan is incorporated within the Long Term Financial Plan.

When the current Long Term Financial Plan was adopted in May 2015, it incorporated all Asset Management Funding identified within the Infrastructure and Asset Management Plan.

However, it has since been identified that additional Asset Management Funding is required over the next ten years. This increased funding requirement will need to be incorporated within the next Annual Review of the Long Term Financial Plan during the 2015/16 financial year.

Should this process identify that the additional funding requirement cannot be fully-funded within the financial parameters of Council's key financial indicators, then it is expected that some of the Asset Management projects included in the Infrastructure and Asset Management Plan may need to be deferred.

Competitive Tendering

Council's Procurement Policy defines the methods by which Council can acquire goods and services and sets out key principles to ensure probity, equity, transparency and accountability in its purchasing processes and practices. The policy is available for inspection at Council's Principal Office or on its website.

To June 2015 the Town of Gawler advertised 16 tenders across three service categories through the SA Tenders and Contracts website. In addition, the Town of Gawler, as part of the five councils: Barossa Regional Procurement Group, tendered for the provision of Stationary, Line-marking, Road Resealing and Building Repairs and Maintenance on a regional basis.

The Barossa Regional Procurement Group is an alliance between the Town of Gawler, The Barossa Council, Mid-Murray Council, Light Regional Council and the District Council of Mallala. The aims of the Group are to, where possible, augment the financial position of member councils, improve internal procurement practices, create efficiencies and reduce the burden on suppliers through standardisation of procurement documentation and deliver potential cost savings for all member councils.

The Barossa Regional Procurement Group achieved these aims through the delivery of four tenders in the 2014/2015 financial year. It is expected the Group will continue to achieve efficiencies and savings through upcoming tenders.

Infrastructure and Asset Management Plan

Council's Infrastructure and Asset Management Plan covers all assets; property, infrastructure, plant and equipment as described in Town of Gawler's Asset Register. The purpose of the Plan is to ensure the long-term, sustainable management of Council's assets appropriate to community expectations and Council's needs. This Plan was updated this financial year in consideration of Council's Community Plan, Development Plan, Long Term Financial Plan and Annual Business Plan.

Strategic Directions Report

In 2013 Council undertook a review of its Planning and Development Policies contained within The Gawler (CT) Development Plan to ensure they are consistent with the South Australian Planning Strategy, and Council's Community Plan 2014-2024 and community aspirations.

Section 30 of the Development Act 1993 requires councils to regularly review their Development Plan to determine how the South Australian Planning Strategy can be implemented in their area. It also enables councils to identify areas for improvement in their Development Plan, whether it is through the introduction

of new policy or simply by making it more legible and user friendly.

The South Australian Planning Strategy and the Gawler (CT) Development Plan are the principal policy documents in the South Australian Planning Policy Library. There should be strong linkages between the South Australian Planning Strategy and the Gawler (CT) Development Plan.

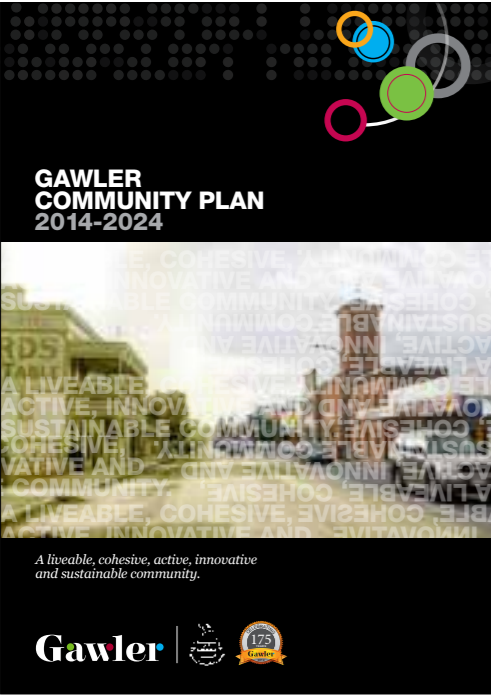
In 2014 Council endorsed the Town of Gawler Strategic Directions Report 2014 – 2018 in response to the State Planning Strategy (30 Year Plan for Greater Adelaide) and the Town of Gawler Strategic Plan 2010 – 2018 and involved extensive community consultation. This Report presented a strategic vision for continued growth in the Council area that would be managed by means of a program of Development Plan Amendments (DPAs). DPA's are a statutory process that translates Council's strategic vision into Development Plan policy. Council has substantially commenced its program of Development Plan Amendments. The Report was presented to the Minister for Planning for adoption.

Strategic Directions Report Workshop



COMMUNITY PLAN

The Town of Gawler
Community Plan 2014-2024 presents five key Strategic Goals:



OUR IDENTITY

GOAL 1: A Uniquely Identifiable Township

OUR GROWTH

GOAL 2: Sustainable Growth Management

OUR COMMUNITY

GOAL 3: A Healthy, Active, Safe, Engaged Community

OUR ENVIRONMENT

GOAL 4: To Respect and Nurture the Environment

OUR LEADERSHIP

GOAL 5: A Strong, Vibrant Community Strong, Vibrant Community

Each of the Goals provides a delivery reference in Council's daily operations and service delivery outcomes, consequently the Outcome Areas and associated Goals have formed a critical reference point in reporting achievement delivery for 2014/15 period.

This section of the Annual Report provides a summary of key achievements over the year whilst also outlining future plans relative to the same or related achievements.

OUR IDENTITY

GOAL 1:

A Uniquely Identifiable Township

OBJECTIVES

- 1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas
- 1.2 Build a local community that is proud of Gawler
- 1.3 Protect and promote Gawler's unique history
- 1.4 Create a vibrant and active, event filled council area
- 1.5 Value the role the Arts play in promoting community spirit and pride

OBJECTIVE

1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas

- Town of Gawler continued to progress the development of a Town Character Development Plan Amendment (DPA) and the preparation of the Residential and Character DPA.

Once Council determines that a DPA is required, it must reach a formal agreement with the Minister regarding the matters to be considered and the processes to be undertaken when changing the Development Plan. This agreement (Statement of Intent) was submitted to the Minister for Planning on 20 November 2014 for authorisation.

- In February 2015 the State Government announced that is had commenced a review of The 30 – Year Plan for Greater Adelaide.

The South Australian Planning Strategy sets out the South Australian State Government's strategic direction for land use and physical development for the State. The Planning Strategy is comprised of several volumes covering the different geographic regions of the state.

The State Government must review and update each volume of the Planning Strategy at least once every five years.

The State Government introduced the 30-Year Plan for Greater Adelaide in February 2010 as the Planning Strategy under the Development Act 1993. It is anticipated that Council will provide input into, and be consulted on, the announced review of The 30 – Year Plan in 2015/16.

Installation of the Gawler 175th signs



SECTION HEADLINE

OUR PLAN

The Community Plan 2014-2024 is based around five key themes with a specific goal and a series of corresponding objectives and strategies identified for each goal.

Vision for Gawler:
A liveable, cohesive, active, innovative and sustainable community.

OUR IDENTITY
GOAL 1
A Uniquely Identifiable Township

OBJECTIVES

- 1.1 Maintain a clearly defined township, one which is distinct from neighbouring areas
- 1.2 Build a local community that is proud of Gawler
- 1.3 Protect and promote Gawler's unique heritage
- 1.4 Create a vibrant and active, event filled council area
- 1.5 Value the role the Arts play in promoting community spirit and pride

OUR GROWTH
GOAL 2
Sustainable Growth Management

OBJECTIVES

- 2.1 Physical and social infrastructure to match population growth
- 2.2 Growth to be respectful of cultural and built heritage
- 2.3 Urban growth to be sustainably managed
- 2.4 The local environment to be respected
- 2.5 Manage growth through the real connection of people and places
- 2.6 Local economic activity to create local job opportunities and generate increased local wealth

OUR COMMUNITY
GOAL 3
A Healthy, Active, Safe, Engaged Community

OBJECTIVES

- 3.1 Health and social wellbeing services in Gawler to meet growing regional community needs
- 3.2 Sporting facilities to meet local and regional community needs
- 3.3 Provision of sufficient structured and informal recreation facilities
- 3.4 Gawler to be recognised internationally as a child and youth friendly community
- 3.5 Recognises, respect, support and advocates on behalf of volunteers
- 3.6 Encourage the development of the Arts
- 3.7 Create a safe community environment

OUR ENVIRONMENT
GOAL 4
To Respect and Nurture the Environment

OBJECTIVES

- 4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor
- 4.2 Support development that respects the environment and considers the impacts of climate change
- 4.3 Protect environmentally significant areas of native vegetation for present and future generations
- 4.4 Support sustainable use of natural resources and minimise further waste to landfill
- 4.5 Support provision of usable open space that preserves natural habitat and biodiversity

OUR LEADERSHIP
GOAL 5
A Strong, Vibrant Community

OBJECTIVES

- 5.1 Support and encourage community teamwork
- 5.2 Be recognised as a 'best practice' Local Government organisation
- 5.3 Deliver ongoing effective and efficient services, including support for regional collaboration
- 5.4 Create and support community partnerships that contribute to the implementation of this Plan

OBJECTIVE
1.2 Build a local community that is proud of Gawler

- Gawler Connect has been a long term vision of Council to create a central community hub that would incorporate the restoration of the town's iconic and heritage listed Town Hall and Institute buildings. The successful application to the Federal Government's National Stronger Regions Fund (\$5.6m) enables council to realise the Gawler Connect vision and create both a 21st century central community hub and economic driver of jobs and wealth creation.
- A number of facilities are managed by Council that provide programs and are available for community hire for events and activities. Local community groups utilised a concession system for the standard hire fees that provided in excess of \$100,000 in reduced hire fees to facility users in 2014/15.
- The Gawler Elderly Centre is home to ten regular user groups that utilise the facility day and night across the week. The Centre is also well used for many other community events such as fundraising quiz nights and fashion shows.
- The Gawler Sport and Community Centre ran regular sporting and fitness programs and the Centre was used by Council and other community groups for meetings, workshops and events. There are more than forty regular hire groups that call the Gawler Sport and Community Centre home with activities ranging from yoga to inline skating, to church groups, martial arts and even chair dancing.
- The Gawler Institute was utilised this past financial year for major events such as the annual SALA Festival as well as being used by regular hire groups for activities such as the very popular calisthenics.
- Additional funding was received this financial year from the Australian Government to develop an innovative youth precinct catering for all ages, with an emphasis on creating a family friendly environment, complementing the adjacent Clonlea Skate Park (which was commissioned in 2013/14). The main features in this youth precinct include extensive landscaping, integrated with existing native plantings, adventure/play walking paths, a community and youth exercise / recreation area and a junior skate/scooter park. Grassed areas provide new BBQ and picnic facilities. The precinct also features CCTV monitoring.
- 2015 marked the centenary of World War I and the landing of Australian soldiers at Gallipoli and subsequent action in Europe and the Middle East. To commemorate the 100 years of the ANZAC legend, Council and the Gawler RSL collaborated to run three major community events.

The week prior to the traditional ANZAC Day ceremony, 7RAR from Edinburgh kindly accepted a joint RSL / Council invitation to lead special ANZAC Parade up Murray Street to Pioneer Park. The troops and colours of 7RAR were followed by local veterans, retired and currently serving military personnel, school children and MFS. Two pipe bands from Elizabeth and Mt Barker provide the marching music. SAPOL estimated over 8,000 people attended the parade. Taking the salute during the parade was the Commanding Officer of 7RAR Lt Col David McCammon. David was joined by the Mayor, the Minister for Defence Industries, the Hon Martin Hamilton-Smith, Senator Sean Edwards, Chief Inspector Alex Zimmerman, the Australian CEO of the RSL Sam Jackman and other dignitaries.

The following Saturday Pioneer Park was a sea of people as an estimated 10,000 people attended the traditional ANZAC Dawn Service, this year marking the centenary of the ANZACs. The Dawn Service was preceded over night by a Youth Vigil with Airforce Cadets guarding the Pioneer Park Cenotaph in appalling weather conditions.

RSL Gawler are to be commended for the professional dignified organisation and management of the three events, commemorating the 100 years since the beginning of WWI.

- This Annual Report reporting period saw a significant switch in how the Council presents its brand and marketing promotions. The advertising budget was significantly reduced over the 12 months as Council become much more active in authoring news for the local papers, in lieu of paid advertising.

A more consistent visual presentation was introduced to reinforce the Council's branding standards and Council has made much more practical use of social media, which has won considerable support from very local active users of media such as Facebook and Twitter.

The support of the local media is gratefully acknowledged as local papers play a key role in how news is reported and how both Council, and the community see itself.

Once again Council's annual street banner program was fully utilised to present community events and recognise community weeks such as National History Month.

The Council website and Facebook continue to grow in visits and activity. Facebook has over 2,700 followers, and social media is slowly being introduced into community consultation. During promotion of the ANZAC events over 52,000 people actively followed each event.

OBJECTIVE
1.3 Protect and promote Gawler's unique history

- The Gawler Public Library continued its support of National History Month with the About Time History Festival display, Revisiting the past: a snapshot of the Gawler Heritage Collection. The display was officially launched by Mayor Redman on 21 May, 2015 and was very well attended. This was an opportunity to showcase some of the recently conserved and unique items that make the Gawler Heritage Collection, and was a fantastic chance for the community to view these items and share their memories of the people, places and objects that have helped to shape Gawler.
- The Gawler Heritage Collection will undergo further development, conservation, promotion and management from the recently established Gawler Heritage Collection Committee. Consisting of Community Representatives and Councillors, the Committee will oversee the implementation of the Gawler Heritage Collection Management Plan. Council's budget for implementing management of the Heritage Collection is \$25,000.
- During the 2014/15 the Town of Gawler became a member of the National Trust via its Civic Partnerships Program, assisting Council to promote and protect the unique natural, built and cultural heritage of Gawler.



- The Local Heritage Incentive Grants Scheme, designed to provide citizens with small historic restoration projects with co-funding (up to \$1500) was promoted by Council.
- Staff continued to build on relationships with staff from the State Government's Heritage Branch to facilitate combined site visits and one-on-one discussions with owners of State Heritage listed properties.
- Gawler Historic Walls grants were approved to eight property owners. Conditions of approval to wall owners required them to enter into a Land Management Agreement (LMA) prior to the grant being finalised (if restoration work is to exceed \$5,000), to be registered on the Land Title. The main term of the LMA is 'after the completion of the Conservation of the Subject Wall the Landowner agrees in future to maintain the Subject Wall in good condition'. This requirement affects both current and future landowners. It is provided to ensure that the public money spent provides an ongoing benefit.
- The issue of unsightly premises continues to be a priority. Town of Gawler Authorised Officers have succeeded in working with property owners to reduce the number of properties on the Unsightly Premises Register from 120 to 40.

Four residential properties are being investigated and approximately 38 properties have been deemed unsightly at a minor and moderate level. The following approach is being used to address the above:

The four residential properties considered as extreme are being addressed through ongoing meetings and site inspections with the owners, Council's Development Assessment Officers and Environmental Health Officers. Officers may seek legal advice as to whether the Development Act or Public Health Act is more applicable in resolving the issues.

- The Willaston Cemetery was established in 1866, replacing the original Gawler Cemetery located at Pioneer Park. It has been the main cemetery for Gawler and the surrounding district since that date.

In 2014/15 a commencement of a Willaston Cemetery Conservation and Management Plan occurred. The purpose of the Plan is to provide strategic direction for the Cemetery, including upgrades required to ensure continued operation of the Cemetery in the foreseeable future. This document will be presented to the Council in 2015/16 for its consideration.

Gawler Historic Walls

OBJECTIVE
1.4 Create a vibrant and active, event filled council area

- The 2014 Gawler Show was once again a great success with in excess of 30,000 people attending the weekend event and reaffirming its position as South Australia's largest Country Show. The 158th instalment of the Gawler Show is managed by the Gawler Agricultural, Horticultural & Floricultural Society Inc. (Show Society) an independent body, run almost exclusively by volunteers.

The Town of Gawler has been a significant supporter and sponsor of the Gawler Show for many years and provides the Council owned grounds and facility for the annual event. Council provides additional in-kind support to the Show Society to ensure the effective delivery of the event through Event Planning and Management activities such as the preparation and remediation of the Showgrounds site, event promotion, installation and monitoring of temporary parking controls and food safety. Council staff continued to work with the Show Society in the lead up to the 2015 Gawler Show, to ensure another great community event. The in-kind support performed by staff is estimated to be valued at some \$22,000, making Council a major sponsor of this massive community event.

- The 2014 'Gawler Super Special Stage' of the 14th Scouts Rally SA was held on 2 and 3 August 2014, within the Gawler Showgrounds precinct. The stage served as Round 4 of the East Coast Bullbars Australian Rally Championship and Round 3 of the South Australian Rally Championship.

This was the second Gawler Super Special Stage, with the inaugural event being held in May 2013. Council supported the event on both occasions with single year commitments of financial and in-kind support. A considerable volume of additional support – logistics and human resource - was provided by local Gawler sporting and community organisations. These organisations came together along with Council and Rally SA to form the Gawler Super Special Organising Committee, planning and coordinating the event. The 2015 Rally SA event is currently being planned and will be held at the Gawler showgrounds on the weekend of 24 and 25 October.

- Council facilitated events such as those listed below, many of which were held in parks and reserves in Gawler, stimulating economic activity and provided wonderful social benefits to our community through participation and spectator opportunities, together with free public access and entertainment for all ages. Individual event participation ranged from 40 to 10,000 people.
- Gawler Little Athletics McDonalds Cross Country Championships 13/07/2014
- P.A.I.N 300km Walk Community Event.....6/10/2014
- Cross Country Petanque Event 12/10/2014
- Australian Disc Golf 11 & 12/10/2014
- Walk For Gawler Health 24/10/2014
- Gawler Rotary Village Fair..... 1/11/2014
- Remembering Precious Souls 2/11/2014
- Remembrance Day 11/11/2014
- Gawler Carols 14/12/2015
- Christmas Carnival 15 to 21/12/2014
- Angle Vale Scout Group - Ice Challenge 13/03/2015
- Gawler Suicide Prevention Launch.....12/4/2015
- ANZAC Parade & Centenary Commemoration Event19/4/2015
- Australian Disc Golf Open23 & 24/04/2015
- ANZAC Eve - Youth Vigil24 & 25/04/2015
- ANZAC Day Dawn Service & Breakfast 25/04/2015
- NAIDOC Committee Family Fun Day5/07/2015

Gawler was promoted through:

- South Australian Tourism Commission Barossa
- Regional Guide
- Quarterly Publication - Barossa Living.
- Website
- Facebook and
- The Gawler Visitor Information Centre.

- Successful Outdoor Cinema events were held during January and February 2015. Families flocked to Apex Park to enjoy a great night out with kid's activities, a BBQ provided by local community service groups and a free movie. An outdoor cinema with a difference was also held on the top level of the multi-level car park in November 2014. The Council, as part of the Gawler NAIDOC Committee, hosted this successful event that presented a popular recent movie, surrounded by recently completed art works on the walls of the car park.



Gawler Fringe Event

OBJECTIVE
1.5 Value the role the Arts play in promoting community spirit and pride

- Funding support to local arts and community events was provided through Council's Temporary Public Arts Grants (\$5,000) and Community Grants (\$15,000).

A total of \$3,710 was provided to six artists to produce ten works as part of the Gawler Summer Initiatives Programs:

- Thinkers Chair.
- Public Affirmations.
- Before I Die Wall.
- Where Our Rivers Run.
- Figure Sculptures.
- Street Tree Wraps.
- Artists Market.
- Suitcase Stairs.
- Seven Dwarves.

This popular Program will continue into 2015/16, with a proposed increase in budget.

- The Gawler Urban Arts Program is an annual youth focused program which gave young people opportunities to participate in a range of activities taking place as part of the Gawler Fringe.

A total of ten works were chosen to 'pop-up' within the community, many during the 2015 Gawler Fringe. These works provided a vibrant and exciting atmosphere that contributed to the overall Fringe celebration and Laneway festivities. Feedback from community members in regard to the pop-up works was extremely positive. This program also assisted Council in establishing stronger working relationships with the local arts community.

- With assistance from Council's 2014/15 Community Grants Program, the local masonic art group from Kaleidoscope Studio – Willaston installed six (6) items of flat rock mosaic artwork around the recently completed Clonlea Park Skate Park and Youth Precinct. This artwork has been highly praised and added considerable value to the amenity of the Park and Precinct.

- Town of Gawler again sponsored the major overall winner's prize of \$2,500 of the Biennial Gawler Art Award. The winning work was presented to Council by the Gawler Community Gallery for addition to the Gawler Heritage Collection at its meeting held on 28 October 2014.

- In April 2014 a consultant was engaged to undertake the development of an Arts and Culture Strategy. Consultation with key stakeholders on the Strategy was undertaken in mid-2015 with community engagement planned for late 2015.

OUR GROWTH

GOAL 2:

Sustainable Growth Management

- OBJECTIVES
- 2.1

Physical and social infrastructure to match population growth
- 2.2

Growth to be respectful of cultural and built heritage
- 2.3

Urban growth to be sustainably managed
- 2.4

The local environment to be respected
- 2.5

Manage growth through the real connection of people and places
- 2.6

Local economic activity to create local job opportunities and generate increased local wealth

OBJECTIVE

2.1 Physical and social infrastructure to match population growth

- The Gawler East Link Road is a critical piece of infrastructure that will facilitate the ongoing development of Gawler East. This roadway will be delivered by the State Government with a \$55M funding commitment commencing in 2016/17 over a three (3) year period. Announcing the funding in late June 2015 the State government have indicated this funding will also upgrade Potts Rd from its intersection with the new roadway and Main North Road as well as upgrade the intersection of Potts Road and Main North Road.

Since the rezoning of Gawler East in 2010 the Council and the State Government have been in ongoing negotiations associated with this roadway. To appropriately consider this matter the Council commissioned various investigations in 2014/15. These investigations were necessary to determine if the State Government’s alignment of the new roadway is appropriately located to cater for the future Gawler community based on known growth in the greater region, amongst a number of other related matters associated with development in Gawler East. At its meeting held on 30 June 2015 the Council considered this matter and resolved on a number of matters associated with the roadway and development in Gawler East in general. Council will continue to work collaboratively with the State Government and other stakeholders (i.e. developers and the general community) in order to facilitate the best outcomes for Gawler East and Gawler, now and into the future.

Road Reseal Works



- Implementation of the of Town of Gawler’s Strategic Directions Report 2014-2018 was progressed. The purpose of the Report is to review the planning and development policies contained within Council’s Development Plan to ensure they are consistent with the South Australian Planning Strategy, Council’s Community Plan 2014 -2024 and community aspirations.

The Strategic Directions Report outlines a strategic vision for growth in the Council area by means of a program of Development Plan Amendments. Development Plan Amendments are a statutory process that translates Council’s strategic vision into Development Plan policy. Development Plans are used by Council to assess development applications.

- The supply of rural, industrial, commercial and residential land within Gawler is monitored by undertaking a number of studies and investigations, such as the Rural Land Use and Infrastructure Investigation and the Greater Gawler Regional Spatial Framework

- In addition to these studies Council is in the process of rezoning 20ha of land in Evanston Gardens from the Deferred Urban Zone to the Residential and Residential Park Zone, via the Evanston Gardens Development Plan Amendment. This rezoning will result in the next stage of orderly and sequenced development in Evanston Gardens. This land was identified within the ‘planned urban lands to 2038’ boundary in The 30-Year Plan for Greater Adelaide, with the State Government’s Housing and Employment Land Supply Program Report, 2010, Greater Adelaide; noting this land should be rezoned for residential purposes in order to maintain an adequate supply of residential land within the region.

- Where appropriate during the financial year Council negotiated with developers to seek contributions towards the provision of community infrastructure, and has recently commission a series of investigations to assist council in identifying infrastructure deficiencies and potential private sector funding mechanisms.

Council staff promoted the ideals and planning principles of mixed-use developments in Zones where they are encouraged. Of particular note, staff managed enquiries and facilitated preliminary advice being provided to developers for such developments around both the Gawler Central and Tambelin Railway Stations.

- The Aquatic and Recreation Services team manage the day to day operation of the Gawler Sport and Community Centre and Gawler Aquatic Centre, as well as the hiring of

other facilities within Gawler such as the Elderly Centre, Gawler Institute and open spaces including Princes Park. These facilities continued to increase in their utilisation by the community with regular users and events.

The Aquatic and Recreation Services team were also involved in managing numerous events within Gawler over the past year including the Gawler Show, Rally SA, Gawler Fringe, SALA Festival, Outdoor Cinemas and the SA BMX Championships hosted by the Gawler BMX Club.

- In 2014/15 a Roof Repair Project was undertaken to resolve all the roof leaks, repair ceiling damage, perform a wide range of associated maintenance work, improve surface drainage and install new skylights to improve the energy efficiency at the Gawler Sport and Community Centre. This project was funded in part by the Federal governments Community Energy Efficiency Program.

A cleaning at height program that included both interior and external cleaning of the facility was implemented in 2015 and the stadium roller door was replaced to allow for safer access to the facility for vehicles and large equipment.

- The addition of a disabled access toilet annex to the existing toilet block in Clonlea Park was completed at a cost of \$89,000. This also involved a general upgrade of the on-site sewerage disposal system, path access and disabled parking provisions in the adjacent carpark. This project complemented the concurrent project establishing the adjacent Clonlea Skate Park and Youth Precinct.

- Other public conveniences have had single flush systems replaced with dual flush systems when the current system became unserviceable, an invest of \$12,000 that will save water and money over the longer term.

- Work was undertaken to replace a water service pipe and upgrade to the amenities block located at the Gawler Caravan Park. The cost of this work was \$11,000.

- Upgrading of air-conditioning units was undertaken at a number of sites as part of Council’s Asset Management Program. A total of five (5) replacements occurred for a total cost of \$37,000.

- A project to provide safe and reliable maintenance access to the roofs of Council owned buildings was completed this financial year. The project included providing safe access points, fall-arrest anchor points and walkways to roof-mounted plant and areas that require regular cleaning. Edge protection in some areas was also provided to minimise the risk of falls-from-height.

The project was commissioned to comply with SA's Work Health Safety legislation. The cost of the work totalled \$38,000.

- It was identified that the existing retaining wall within the Council easement in Harradine Street, Gawler East, had fallen below an acceptable standard due to termite activity and rot throughout the timber sleepers. As part of Council's Asset Renewal Program a budget was adopted to replace this infrastructure, which involved the removal of the existing and installation of a new retaining wall constructed of heavy duty, concrete sleepers and steel beams, backed with a plastic membrane and appropriate drainage. This project was completed on schedule and within budget. This project totalled \$15,000.

- The Renew Park Fencing Program was implemented to provide for the change in the use of wooden permapine posts and rails to a more robust, recycled plastic/wood extruded composite bollard and steel rail. This is a more reliable, non-toxic, crack, splinter, rust and rot free material for post and rail systems. The extruded bollards will flex if impacted by machinery, they are UV resistant and are fire proof. The steel top rail is a physical barrier. The system will have an expected 25 year life span or better. This project was completed for \$30,000.

- A proactive review and planning of street lighting upgrades and improvements at various locations in the Gawler area to provide for pedestrian safety and security of road users at night was undertaken.

It was identified that electricity charges for street lighting have been a significant expenditure to Council. Town of Gawler continues to explore various options available for sustainable, cost effective, low energy street lighting, such as LED Lamps and use of solar panels in non-critical locations.

Council allocated \$25,000 in 2014/15 budget to address the use of LEDs.

Council engaged SA Power Networks to undertake an area-wide street lighting audit and produce an audit report which includes a lighting improvement plan and the feasibility of installing LED lamps as a more sustainable solution, together with prioritising suitable locations for LED installation.

- Underground road drainage was installed in Thomas Terrace to alleviate on-going flooding issues at the corner of Nixon Terrace costing approximately \$73,000. A car park was constructed on the western side of the road

reserve with capacity for 30 plus cars which will provide parking for train users and assist in alleviating Gawler Show parking issues.

- Reconstruction of Dawkins Avenue, Willaston from Redbanks Road to Willaston Cemetery entrance (435m) was completed. The project involved shifting the western side kerb in 900mm to reduce the carriageway width, ensuring adequate protection to historical pine trees on the nature strip and avoidance of future root damage to the new kerb and gutter that was installed. The total project cost for this work was approximately \$215,000.

- 2.5km of Clover Glen and Gordon Roads, Kudla were resheeted with a bitumen stabilised base to reduce dust generation during summer months. The project included the upgrade of driveway entrances and roadside drains for a total project at a cost of approximately \$120,000.

- Hayles Road, Evanston South was upgraded from Nicholson Road to 300m east, accommodating the relocation of the Gawler Market from Tiver Road. The works were jointly funded by the market operators and Town of Gawler. The works included entrance upgrades, construction of an emergency access track and spray and seal road surface to Hayles Road at cost of approximately \$35,000.

- 430 linear metres of kerb and gutter were installed on the south side of Gawler River Road from Holmes Street to south of Elliot Goodger Memorial Park (Willaston Oval) entrance. This also included the upgrade of kerb lines and pedestrian ramps for the Holmes Street intersection and the entrance to Willaston Oval. The total cost of this project was \$156,000.

- In excess of 60 linear metres of slate kerbing in Porter Street, Gawler was renewed. Porter Street is in Gawler's Church Hill State Heritage area. The total cost of this project was approximately \$42,000.

- An upgrade of stormwater drainage was undertaken at Willaston Oval by providing new kerb and gutters and drainage networks. Further works are proposed for 15/16 which will include pavement rehabilitation.

- In May 2015, after consultation with the community, the Council implemented an intersection upgrade at the Murray Street/Calton Road/Walker Place intersection. The project resulted in traffic flow in Walker Place being altered to one way (west to east) and the removal of right hand turns from Calton Road into Murray Street. Traffic islands were installed which is to improve pedestrian safety within

the intersection. The work also included the construction of new footpaths and kerbing, new street lighting around the intersection, the provision of underground conduits for future traffic light installation and the resurfacing of the road to meet national road design standards. The total cost of this project was approximately \$471,000 and was part funded through the State Government's Special Local Roads Program.

- In conjunction with the development by Greyhound Racing SA of a new function facility the old grandstand at Gawler Oval was demolished to make way for a viewing platform.

The Greyhound Racing SA redevelopment cost \$2.6 million, and was officially opened at the Gawler Gold Cup in February 2015. The new building boasts modern features, full catering and bar facilities with premium upstairs viewing of the track through floor-to-ceiling windows. Additional features include a function room, board room, toilets, lift and kitchen, as well as high-grade exterior lighting, new car parking and landscaping.

- In 2014/15 a Willaston Drainage Study was undertaken and provided a detailed design of the further necessary underground drainage infrastructure needs for this community precinct.

The undertaking of the required infrastructure upgrades will be staged over a number of years based on the Council's Annual Budget deliberations.

Renew Park Fencing Program



OBJECTIVE

2.2 Growth to be respectful of cultural and built heritage

- Town of Gawler is committed to the revitalisation and redevelopment of the Town Centre, encouraging investment that will generate employment and economic growth while protecting and enhancing special qualities and unique heritage and character. A number of Council initiatives are now underway aimed at achieving this goal, included the development of the Town Centre Urban Design Precinct Plans.

- During the financial year Planners were faced numerous inquiries regards development proposals in the heritage zones. This remains a careful balancing act to ensure Council encourages development, but at the same time protects the heritage and character of Gawler built environment.

- Development Application numbers remained steady over the 14/15 fiscal year, with 786 applications received during this period compared to 783 applications received in the previous fiscal year. An increased focus was placed on building inspections and compliance with legislative inspection requirements. A major process improvement project and service level review was commenced by the Development Assessment Team.

Initiatives launched include:

- ♦ online tracking of development applications,
- ♦ a more user-friendly website,
- ♦ improved development application form and streamlined internal processes to allow for faster approvals.

Applications (44) were brought before the Council Development Assessment Panel over the 14/15 fiscal year compared to 53, last fiscal year. Of the 44 applications, 29 (66%) were granted Development Plan Consent, 8 (18%) were refused and 7 (16%) were deferred, compared to 34 (64%) granted consent, 12 (23%) refused and 7 (13%) deferred in the 13/14 fiscal year.

- Provision of a Heritage Advisory Service, by consultant, Flightpath Architects, was again available to citizens of Gawler; providing advice to property owners and residents in Historic Conservation areas/zones and assessing development applications.

- Restoration of the heritage listed statue of James Martin, erected in 1903 and located on Whitelaw Terrace was undertaken at a cost of \$24,000. This work occurred in conjunction with the 2014 Gawler Celebrates 175 years of European settlement.

Restoration of James Martin Statue



The refurbishment of this significant statue was completed by a specialist heritage restoration contractor and a community event was held on 15 November 2014 to unveil the statue's restoration.

- In March 2015 Council formed the Reconciliation Action Plan Working Group. The function of the Group is to develop a Reconciliation Action Plan, reflecting community aspirations, in accordance with Reconciliation Australia requirements.

The Plan provides for the allocation of Council resources to programs, activities and services directly provided to Aboriginal and Torres Strait Islander people within the community. It provides a holistic approach from which Council can develop and build service provision and participation in a collaborative environment.

OBJECTIVE

2.3 Urban growth to be sustainably managed

- In 2014/15 Town of Gawler commenced the preparation of a Gawler East Precinct Plan. The Gawler East area was rezoned on 26 August 2010 by the Gawler East Development Plan Amendment (a Ministerial DPA). The area comprises a total of 350ha is zoned for urban development with an estimated yield of 4,000 dwellings together with a Neighbourhood Centre.

- The Rural Land Use and Infrastructure Investigation was also commenced to deliver a clear picture of the significant social, environmental and economic factors influencing's Gawler's rural area. The investigation will determine the viability of this land for primary production into the future. The purpose of this investigation, which will be completed in 2015/16, is to recommend a vision, strategies, policies and actions to inform the provision of infrastructure provisioning and other land-use planning initiatives, which may require a Development Plan Amendment.

- The Council's Land Development Guidelines, Standard Specifications and Drawings have been designed to provide Developers with an easy to access reference document for development within the Town of Gawler. The Guidelines, when used in conjunction with the Gawler (CT) Development Plan, Specifications and Drawings for Water, Sewerage, Roadworks, Drainage and Waterways and Open Space Act as a valuable tool for all designers within the development industry.

These guidelines have been regularly reviewed and updated by staff to ensure they reflect industry changes and community desired service levels.

- Gawler Prize is a Council initiative to acknowledge good design, both in building and landscape. Run every two years for over ten years, the Gawler Prize was again offered in 2014, seeking nominations for high quality, innovative and environmentally sensitive design that contributes to Gawler's street visual character.

Following a two month period of advertising and promotion twelve quality entries were received consisting of five commercial properties, two residential properties and five landscape/garden designs. Phillips/Pilkington Architects kindly agreed to sponsor the Gawler Prize with Scott Meek judging each property and awarding three stunning building and garden designs as the winners of the 2014 award.

Gawler Prize 2014

Excellence in building design - Commercial

Matthew Binns, Golden Fleece Hotel, Murray St, Gawler

Excellence in building design- Residential

T & C Andrews, Blanch St, Gawler East

Excellence in landscape/garden design

Mark Garrard, East Terrace, Gawler East

Commendations

Excellence in building design – Commercial

Spencer, Zeller and Davidson, Bridge Street North, Gawler

Anthony Harnett, Murray Street - The Kingsford Hotel

Excellence in landscape/garden design

V Clark and P Marsden, Seventh Street, Gawler South

Golden Fleece Hotel



- A study of the Gawler Township has been instigated identifying existing social infrastructure and services provided by Council and other sectors. Anticipating future requirements and establishing responsibility for what will allow Council and other providers to strategically plan for the community's current and future needs. This study will be completed in the 2015/16 financial year.
- On 28 July 2014 Council received correspondence from the Department of Planning, Transport and Infrastructure (DPTI) outlining their intention to prepare, in collaboration with the Town of Gawler and The Barossa Council, a Greater Gawler Regional Spatial Framework.

The Greater Gawler Regional Spatial Framework is intended to develop a high-level strategic approach to land use planning in the Greater Gawler area, encompassing the existing Gawler township, suburbs and current planned and proposed growth areas, including Concordia.

- The key outcomes of the project will be:
- A shared vision for the growth of Greater Gawler area, including the Concordia Growth Area, captured in a spatial framework plan.
 - Identification of the strategic policy and strategic infrastructure issues that impact of the discussion for growth in greater Gawler.
 - Endorsement of the framework by key stakeholders, including formal endorsement by the Town of Gawler and The Barossa Council and noted by the Light Regional Council and key landowners.

As part of this project, and at the invitation of DPTI, Council staff met with the State Government to discuss the future urban expansion at Concordia, and to commence a process of long-term planning for urban growth in the Greater Gawler area. This project is due for completion in 2015/16.

Grass fire in Gawler during January



In February 2013 the government appointed an 'Expert Panel' to review the state's planning legislation and system.

- Under its terms of reference the Expert Panel was required to:
1. Review all relevant legislation, governance and administrative arrangements related to planning, urban design and urban renewal.
 2. Review the role and operation of all other legislation that impacts on the planning system.
 3. Consult widely with the community, industry, Councils and parliamentarians.
 4. Undertake research and consider interstate and international planning systems.
 5. Provide a final report by December 2014 and such other interim reports as it considers appropriate.

Over a two year period, the Expert Panel researched and analysed land-use and planning systems interstate and overseas and undertook consultation with key community and industry stakeholders via a number of different mediums, including the Town of Gawler.

This culminated in the Expert Panel's Final Report - The Planning System We Want, which was presented to the State Government on 12 December 2014, and contained 22 recommendations.

In response to the release of the recommendations the government subsequently released its own report - Transforming our Planning System: Response of the South Australian Government to the final Report and Recommendations of the Expert Panel on Planning Reform in March 2015, which outlined the State Government's intention to introduce new legislation into parliament for consideration in September 2015. It is anticipated that Council will play an active role in the debate of any Planning Reform Bill introduced into Parliament.

OBJECTIVE

2.4 The local environment to be respected

- Development Services and Engineering Services teams have worked collaboratively in ensuring a thorough assessment of stormwater impacts occurs, as part of all built form and land division developments. This ensures that Council's guidelines and policies are satisfied and no net impact of additional stormwater negatively affects the wider community away from development sites.
- Town of Gawler commenced development of a Stormwater Management Plan for Gawler and surrounds which will include:
 - Proposed Flood Mitigation Strategy.
 - Floodplain mapping incorporating the proposed Flood Mitigation Strategy.
 - Cost/benefit calculations.
 - Program of works, incorporating priority ranking criteria.
 - Consultation report.
- During the financial year fire danger season Council Rangers paid particular attention to unmaintained properties that would present as a hi-risk during high fire danger days.

During the Flammable Growth Program Rangers inspected virtually every property in Gawler in the lead up to the 17th November Fire Season.

The aim of the Flammable Growth Program is to prevent the outbreak of fire and the subsequent spread of fire across land. This is to protect property from fire and to minimise the threat to human life.

There were 570 Notices sent to property owners ordering their properties to be cleaned up for the fire season. This was a big improvement on the previous year when over 1000 orders were issued to property owners.

OBJECTIVE

2.5 Manage growth through the real connection of people and places

- A grant of \$50,000 from the State Government (Places for People Program) will fund the development of a series of detailed concept plans within an overarching Town Centre Master Plan for the Gawler Town Centre. This will provide an implementable framework to guide the improvement of the public realm and the facilitation of

private development proposals. Gawler and its surrounding region are continuing to experience strong levels of population and housing growth. A thriving and vibrant town centre is key to ensuring that Gawler continues to offer its current and future residents the quality of life and sense of place that they so highly value and expect.

- The Town of Gawler is also developing a Transport and Traffic Management Plan (TTMP) which will form the basis for Council's transport and traffic management actions for the next five to ten years.

The TTMP will provide clear guidance and strategic policy directions for transport and traffic measures for Gawler, in response to the future expansion of new growth areas such as Gawler East, New Southern Urban Areas and Concordia which surround the Town of Gawler.

Public consultation on the Plan occurred in late 2014 and it will be presented to Council in the 2015/16 financial year for adoption.

- A successful Gawler Historic Hotel Guided Walking Tour was developed as part of the SA History Trust of SA History Month Program during May 2015. This received very positive feedback from participants and proved to be a successful project in both promoting local business and sharing the history of our town.

- The Footpath Program in 2014/15 saw 2,500 linear metres, in thirteen streets across the Council area installed with new concrete paths and associated pram ramps and driveways. The cost of the 2014/15 Footpath Program was \$289,000.

- Another significant project during the reporting period was the reconstruction and upgrade of the eastern footpath of Lyndoch Road between Murray Street intersection and High Street. Footpath reconstruction occurred over 70 metre length of footpath, inclusive of extending the Murray Street footpath around the corner and into Lyndoch Road then reworking existing asphalt path levels, to ensure new footpath cross falls were to an acceptable standard. The work carried out was complicated by having to match existing adjacent property lines and due to the location work activities, had to be carried out under strict traffic control conditions. The cost of this project was \$50,400.

- Town of Gawler improved its walking and cycling trails with connections to the Town Centre and Victoria Terrace recreation/sporting precinct. This included new sections of the shared path joining into the existing Tapa Pariara (Gawler Rivers) network and construction of three new island pedestrian crossings. The cost of these works was \$177,000.
- The Jack Bobridge Track provides a link for walkers and cyclists between Gawler and Tanunda and was opened in 2014/15. This jointly funded project between the State Government and Town of Gawler involved construction of 500 metres of shared path and associated infrastructure from Sunnydale Avenue (“Wheatsheaf Corner”) corner to Cheek Avenue, thus enabling path users to then connect to the Town Centre and existing Tapa Pariara network, via Lyndoch Road. The project was completed for a total cost of \$181,000.

Town of Gawler continue to liaise with The Barossa Council to encourage the completion of the Jack Bobridge Track between Ann Milroy Lane to “Wheatsheaf Corner”, to ensure an uninterrupted path connection between Gawler and the Barossa Valley.

Tapa Pariara Track



OBJECTIVE
2.6 Local economic activity to create local job opportunities and generate increased local wealth

- During the financial year the Town of Gawler played an active role in liaising with NBN Co and the Australian Government, keen to impress our desire to remain a first mover NBN roll out zone.
- Following a national reassessment of roll out priorities Council was excited to be advised that Gawler was to continue as roll out zone, with the first Service Area Module (SAM) to remain fibre to the premise. This is a significant outcome and will provide residents and businesses with access to 21st century broadband connections at very competitive rates.

The roll out planning and construction has well and truly begun and is on track for the first of five SAM's to be completed and; 'lit up' in March 2016.

- The financing of Gawler Connect through the Stronger Regions Funding and Council was based on independent economic analysis that suggests during construction significant jobs will created. Post construction the potential to create first, second and third tier jobs is also strong. The activities within the Gawler Connect project will create not only jobs, but it is planned to be a hub for start-up businesses and entrepreneurs
- The framework for a new Economic Development Strategy that is closely aligned to the Town of Gawler Community Plan and has a strong Digital Economy component was workshopped with Councillors during 2014/15.

The strategy framework seeks to strengthen council's relationship with the local business community to encourage growth, whilst in parallel use Gawler's unique strategic position to attract new commercial investment.

It is anticipated the Economic Development Strategy will be released for public comment in late 2015.

- The Town of Gawler remained an active member of the Barossa Regional Development Australia Board. The CEO Mr Inat represents Council at the monthly Board meetings held around the region. A key shift for Gawler over the past 12 months has been Gawler strategically moving away from being a 'gateway' township to the Barossa and mid north, to promoting Gawler as a destination and Regional District Centre. This is a significant, if subtle, change of

language. However at the same time how we position 'brand Gawler' is critical to winning new investment and increasing business confidence in the township. The Barossa RDA 'roadmap' is being amended to align and reflect Gawler aspirations and vision.

- Council continues to fund via a special levy on commercial premises the Gawler Business Development Group, made up owners of businesses in Gawler Council is represented on the Group by a Council Member, who attends monthly Board meetings. Each month Council's administration also meets with the Gawler Business Development Group Chair and Executive Officer.
- Over the past 12 months Council's Planning and Development Team has initiated innovative changes to practices to make the unit function more efficiently and effectively, to deliver improved streamlined planning services.

A key change has been the case management approach to development inquiries and Development Applications lodged. This has resulted in Council's Planners working closely with those making development inquiries and submitting Development Applications, to ensure there are no surprises along the road of the application process.

- From 1 July 2014 a new Work for the Dole program was phased in, in selected areas across Australia. The principle focus of this scheme was to expose young job seekers to workplace environments and allow these job seekers to build work experience that could assist them in finding employment.

Town of Gawler supported this initiative and proceeded to partner with the Australian Government in this activity by providing three placements in the 2014/2015 financial year. All three applicants were placed in administrative support roles across three different Teams.

Council has found all three young participants to be a great asset to the organisation with a 'can do' attitude.

Visitor Information Centre staffing levels were reviewed and a streamlined volunteer program and student placement program were implemented.

OUR COMMUNITY

GOAL 3:

A Healthy, Active, Safe, Engaged Community

OBJECTIVE

3.1 Health and social wellbeing services in Gawler to meet growing regional community needs

- The Gawler Home Assist and Community Care team continue to provide quality services to older people and younger people with a disability. The office is located at the Elderly Centre which enhances the HACC team connections with the local community.
- The Gawler Library continued to offer a wide range of activities and programs to the community, often with the generous financial support of the Friends of the Gawler Library. The Library held weekly Storytime sessions that promoted crucial early literacy skills to young children and their families. As well as regular school holiday activities, the Library supported the Children’s Community Book Club and local Book Discussion Groups, hosted a book launch, presented the Library’s own biennial Poetry Competition, and organised events that promoted the Gawler Heritage Collection. The Library also supported the regular Book Sales organised by the Friends of the Gawler Library.

Gawler Home Assist and Community Care



- OBJECTIVES**
- 3.1 Health and social wellbeing services in Gawler to meet growing regional community needs
 - 3.2 Sporting facilities to meet local and regional community needs
 - 3.3 Provision of sufficient structured and informal recreation facilities
 - 3.4 Gawler to be recognised internationally as a child and youth friendly community
 - 3.5 Recognise, respect, support and advocate on behalf of volunteers
 - 3.6 Encourage the development of the Arts
 - 3.7 Create a safe community environment

Being a valuable source of community information, the Library took part in a number of national and state initiatives, including Book Week, Library Lover’s Day, Blind Date With a Book, Every Generation Festival, performing National Simultaneous Storytime at the 2015 Come Out Children’s Festival, and distributed free baby and toddler book packs from the Little Big Book Club.

- A key role of the Town of Gawler is in providing supportive environments for community health and wellbeing. During 2014/15 The Barossa Council, Town of Gawler, Light Regional Council and District Council of Mallala worked in collaboration with Regional Development Australia (Barossa) to develop a Regional Public Health and Wellbeing Plan, in accordance with Local Government’s responsibilities under the South Australian Public Health Act 2011. The planning process was an opportunity to collectively identify public health priorities for the region (including Gawler) and to establish a coordinated approach to promoting community wellbeing.

The Regional Public Health and Wellbeing Plan adopted a holistic approach to promoting health through supportive social, natural, built and economic environments, with its focus being to promote a ‘sustainable region for a healthy community’. The Plan sets four priority areas for achieving a regional vision of a ‘healthy, happy and connected community’:

- Priority Area 1 - A Regional Framework for Public Health Promoting community and stakeholder ownership of public health priorities for the region, through regional engagement and collaboration.
 - Priority Area 2 - Community and Cultural Wellbeing Supporting the community’s capacity to live a healthy lifestyle through community participation, knowledge and support.
 - Priority Area 3 - Natural and Built Environment Providing a regional environment that protects and improves the community’s health through planning, education and regulatory enforcement.
 - Priority Area 4 - Economic Wellbeing Supporting the health of the community through a thriving economy
- The Environmental Health team continued to deliver services to citizens including inspection of food premises, auditing of food safety programs, licencing of supported residential facilities, inspections of public pools, assessment of wastewater works applications, registration of warm water systems (cooling towers) and general health and food complaints.

Throughout the year Environmental Health Officer’s worked

closely with local business owners and community to provide up to date information relating to Public Health.

A review of the public health section was undertaken in 2014/15. The review focused on productivity and service standards, scope of activities and contribution to the Community Plan directions for Town of Gawler.

- Food Safety Week was conducted this year in conjunction with The Barossa Council, Light Regional Council and District Council of Mallala. A media campaign was undertaken jointly funded by all four Councils, targeting the theme of “temperature danger zone”. There were static displays set-up at each Council civic centre and libraries and this proved to be very well received by the public.
- A free online food handler training program on the Council website called “I’m Alert” is promoted by officers. To date, over 3,400 successful applicants have completed this training, demonstrating the increased convenience, easy access and successful marketing by officers of the internet training and education, for food handlers and business owners.
- The Town of Gawler Immunisation Nurse regularly conducted three Council Clinics for the community during each month of the financial year. The Council Clinics are held at the Gawler Sport and Community Centre.

The Immunisation Nurses also attended each of the schools in the Council area providing vaccinations to students in line with the Immunisation Schedule. Vaccines include Hepatitis B, Varicella (Chicken Pox) and Gardasil (HPV).

The Immunisation Nurse also conducted Workplace Flu Clinics for council staff, volunteers, local businesses and local schools. The Flu Clinics were very busy this year following the advertisement campaign initiated by the Federal and State Governments. The Town of Gawler attended and provided flu vaccines to approximately 17 businesses. Apart from the Flu vaccine, Boostrix/Adacel (Diphtheria, Tetanus and Whooping Cough) vaccinations were also attended for staff in ‘at risk’ employment such as Childcare Centres.

- On Friday 20 March, 2015, the Town of Gawler held the third “Ageing in Style Expo”. The aim of the Expo was to showcase the diverse range of activities and services available in the local area, with a primary focus on increasing the connection and participation of the aged within the Gawler community.

OBJECTIVE

3.2 Sporting facilities to meet local and regional community needs

- Council in partnership with the Barossa Council, Light Regional Council and the District Council of Mallala successfully applied to the State Government's Planning and Development Fund and to the Office for Recreation and Sport for grant funding to prepare a strategy for regional open space, recreation and public realm areas across the region. As a result Council adopted the Barossa and Lower North Open Space Recreation and Public Realm Strategy, which is a regional recreation and open space strategy that produced a coordinated and prioritised strategy for the management and design of open space.

- Investigation of options commenced with education facilities to provide better ongoing access to sporting and recreation opportunities within schools, for the local community. This included looking at both short and long term arrangements to provide an increased availability of school open space within Gawler.

- The Gawler (CT) Development Plan provides guidance as to the design and location of Open Space in new developments. State legislation also sets various parameters in this regard. During the 2014/15 period, several new reserves in various greenfield estates were vested to Council. These reserves are provided to Council, serviced by relevant infrastructure, landscaped and with modern community facilities suitable for various demographics.

- A major achievement during 2014/15 for the Gawler Aquatic Centre Swim School, which grew by 77% over the past two seasons, was to win the 2014 South Australia AustSwim Recognised Swim Centre Award, with the centre now being nominated for the National Award. To assist in managing this growth, additional lane fixtures were installed to allow for more flexibility of the pools, along with the purchase of a significant amount of additional equipment. In early 2015 during the off season CCTV cameras and Class 5 Non Slip tiles were installed to assist in ensuring patron, staff and facility safety.

- A number of infrastructure projects were also completed at Gawler Aquatic Centre as part of the Community Energy Efficiency Program (CEEP) to improve operating efficiencies and effectiveness and improve patron experience. A more energy efficient heater for the main 50m pool was installed prior to the 2014/15 season, with new chlorine controllers installed after the season. These

two equipment upgrades will provide more efficient use of gas and chemicals in the heating and treating of the pool water. This will also be assisted by the purchase of new blankets for all pools.

- The installation of a new shade structure at the shallow end of the main pool, including a new BBQ and drinking fountain will be installed prior to the 2015/16 season, in conjunction with other major infrastructure works being undertaken in the same area of the facility

- The Gawler Aquatic Centre Asset Condition Report was developed and adopted by Council during 2015. The report provided a comprehensive analysis of the assets within the facility and their condition, including identified and timed work for maintaining the centre over the coming years. A number of priority projects were identified and will be undertaken during the 2015-16 financial year. Many of these, including the resurfacing of the toddlers' pool and installation of a new heater for the learners and toddlers pool, are planned to be completed prior to the centre opening for the 2015-16 season.

- The Council is responsible for the maintenance of its five (5) sporting reserves, :

- Elliot Goodger Memorial Park (South Gawler Oval).
- Eldred Riggs Oval (Willaston).
- Gawler Oval.
- Karbeethan Reserve.
- Princes Park.

The cost to Council for the provision of fit for purpose grounds at these sporting reserves in 2014/15 was \$489,381. This cost includes all water/sewage charges, electricity, use of contractors, machinery, materials and Council employee costs.

- The Gawler BMX Club proudly held the South Australian State Championships in February 2015. With just under 500 entries, the event saw a mixture of world and national champions descend upon the township to attend this major event. With the scorching summer sun bearing down it was hard slog for riders and officials alike. In stifling 40 degree heat, riders took to the track to defend their titles. With many spills and thrills the event was a wonderful success for the club. The Gawler BMX volunteers and officials are to be congratulated for the preparation of the track and facilities.

OBJECTIVE

3.3 Provision of sufficient structured and informal recreation facilities

- The Gawler Open Space, Sport and Recreation Plan was developed to assist Council in the strategic delivery of the sporting and recreation needs of the community over the next ten years. The plan will be presented to Council for formal adoption in late 2015. Key areas within the Gawler Open Space, Sport and Recreation Plan include the Council managed Gawler Sport and Community Centre and Gawler Aquatic Centre, Karbeethan Reserve, a network of passive nature based open space and the need to balance active and passive recreational requirements.

The development of the Plan was instigated with the commencement of the investigation of service levels and standards for sporting and recreation facilities, as well as recreation based natural environments. Balancing needs for the provision of high quality sporting and recreational facilities, with conservation issues within natural areas such as Dead Man's Pass and the river corridors are paramount to these investigations. Council is committed to the increasingly efficient use of natural resources and the potential impact of climate change, while meeting the sporting and recreation needs of the community.

The Gawler Open Space, Sport and Recreation Plan was undertaken with a \$25,000 contribution from the Town of Gawler and a \$25,000 grant from the Office of Sport and Recreation.

- Young people, from Gawler and far beyond, descended on Clonlea Park on 13 July 2014 for the official opening of the Clonlea Youth Precinct. The event featured the formalities of thanking all of those that assisted in making the dream a reality, before the wheels turned and the skate park was put to the test with a skateboard competition featuring many of the best locals on skateboards. The Clonlea Skate Park received a grant from the State Government of \$160,420 and the Youth Precinct was kindly supported by a grant of \$120,420 from the Federal government.

- A number of playgrounds had equipment upgraded or replaced during 2014/15. The project was jointly funded by Council and the State Government and involved the upgrade of playground facilities by Council staff:

Apex Park:

Existing playground equipment was replaced and anew enclosing fence constructed.

A fitness station was installed adjacent the Gawler Walking and Cycling Path.

Clonlea Reserve

Existing playground equipment was renewed, enhancing the overall revitalisation of this major community recreational facility.

Coleman Parade Reserve

A new shade structure was installed over existing playground fixtures.

Hindmarsh Reserve

Existing playground equipment was renewed including the addition of a new shade structure.

Humphrey George Reserve

Existing playground equipment was renewed including the addition of a shade structure.

The total cost for these projects was \$485,000.

Coleman Parade Reserve new shade structure



- The continued growth in the Council through development of new subdivisions has resulted in approximately 23.4 ha of reserves/parks being transferred over to Council ownership for the benefit of the community.
- Currently Council maintains 10km of sealed walking/bike paths, 5km of rubble walking paths, 23km of waterways, 9 ovals and 97 parks/reserves. These parks/reserves range from open natural reserves to irrigated sports fields, community parks and playground areas.
- Reid Reserve (25ha) has been vested to the Council, in the most part, through development and is located in the suburb of Reid. Specifically between the Gawler River, the Northern Expressway and the Roseworthy railway line. With the assistance of State Government funding and a property developer contribution, the Council commenced a reserve capital improvement project in 2013/14 which was completed in early 2014/15. This project was inclusive of the construction of extensive walking/cycle paths, inclusive of a bridge crossing over the Gawler River, connecting the site paths to the existing Gawler Rivers Path - Tapa Pariara path network. Additional monies were also expended developing the existing site stormwater outlets, into a three stage wet-dryland retention system, prior to any discharge into the river. This work was inclusive of an associated weed and woody weed removal and general biodiversity improvement program which were required to be implemented on site, together with associated planting programs. These programs were assisted in part by Adelaide and Mount Lofty Ranges Natural Resources Management Board funding.
- Facilities at Gawler Oval have improved significantly through the works completed by Greyhound Racing SA and the Gawler Centrals Sporting Association. Upon completion of the new Greyhound facility, the old Administration Centre was transferred to Council ownership on the basis that the site would be leased to the Gawler Centrals Cricket Club for use as a clubroom. A number of internal upgrades of the Administration Centre have been completed, with external upgrades to be undertaken into 2017. This provides an additional area for club members and visitors to use and access throughout the cricket season

Volunteers Week celebrations



OBJECTIVE
3.4 Gawler to be recognised internationally as a child and youth friendly community

- The mission of the Gawler Youth Advisory Committee (GYAC) is to recognise and voice the issues, views and ideas of young people and promote a positive image of youth within the Gawler community. The GYAC aims to serve the community and act in an advisory capacity to the staff and Elected Councillors on matters pertaining to the purpose and place of young people in Gawler.

During 2014/15 GYAC achievements included:

- Assisting at the Australia Day Breakfast
- Volunteering at the Outdoor Cinema initiatives
- Held Youth Week events including a successful Skate Park Competition at Clonlea Park Youth Precinct.
- Contributed to monthly articles to The Bunyip NOW Generation column
- Held the successful Gawler Youth Film Festival
- The Council continued to work with and support the Child and Youth Friendly Greater Gawler Action Group in pursuing bronze recognition from the United Nations Children's Fund (UNICEF), for being a child and youth friendly community. Initiatives included; consultation with young people and a community forum.
- In conjunction with Council's Community Development and Youth Development Officers, the Library hosted the reaffirmation of Gawler as Refugee Welcome Zone in June 2015.

OBJECTIVE
3.5 Recognise, respect, support and advocate on behalf of volunteers

- As at the end of the financial year Council had 94 active volunteers involved in six different programs. Council is seeking to increase its volunteer numbers and programs to meet increasing community needs.
- The Gawler Volunteer Resource Centre provided a range of support services and information to support external volunteers, volunteer coordinators and community groups within the Greater Gawler area.
- On the 1 July 2014, a three year Service Agreement was entered into with Northern Volunteering (SA) Inc.

- whereby they would provide this service on behalf of Council, as an extension to their Volunteer Resource Centre service already provided throughout the northern metropolitan area of Adelaide. Council staff continue to work closely alongside Northern Volunteering representatives to ensure a smooth and professional handover process and high quality support service continues to be provided to volunteers and member organisations in the Gawler community.
- Over 30 member organisations received face to face support by way of personal visits, and the recruitment and referral service saw over 90 volunteers interviewed and referred to fill vacancies with various organisations.
- Over the 2014/15 period, the review and continuous improvement of the Town of Gawler Managed Volunteer Programs was a focus for Council staff. Each individual volunteer program underwent, or began the process of, a review of volunteer roles and responsibilities to ensure they were meaningful and rewarding. An internal audit of screening and governance documentation for all volunteers was also undertaken to ensure Council remains compliant with risk management and insurance obligations. Planning work commenced for the development of several new volunteer roles that will provide additional rewarding and enjoyable options for volunteers to be engaged in volunteering with Council.
- In August 2014 Council held its second Local Service Club Forum. This Forum is an opportunity for the different local service clubs to come together to discuss partnership opportunities and updates on their current initiatives. It also provides opportunities for Council and the clubs to discuss the possibility of shared initiatives and any concerns the clubs have that Council should be aware. These forums have served as a strong networking opportunity and will continue in 2015/16 where new joint initiatives will be explored.

OBJECTIVE

3.6 Encourage the development of the Arts

- Again this year Council supported South Australian Living Artist (SALA) program providing the Institute building as exhibition space free of any charges. SALA continues to prove to be a popular addition to the event calendar with the local community.
- The Gawler Fringe continued to expand and 2015 saw the biggest event to date, with the Fringe focus of Gawler squarely on the Institute and the Place Next Door over the weekend of the 13, 14 and 15 February. For the first time the Gawler Institute was the venue for a number of ticketed shows, including the "Best of the Fringe in Gawler" event on the Sunday night, featuring well-known artists as Laurence Mooney. The Fringe weekend also saw numerous pop up art works appear throughout Murray Street, much to the excitement of all that viewed them. Town of Gawler allocated \$20,000 plus staff in-kind support to this year's Fringe in Gawler event.

Urban Arts Program



- Council commissioned Urban Art projects within Gawler at known graffiti hotspots. The most prominent of these being the top of the town centre multi-level car park with four murals finished and the final wall to be completed during December 2015. As a follow on from the painting of the murals, the top of the multi level car park was used as a venue for an outdoor cinema. The movie 'Bran Nue Dae' was screened in front of the mural painted by a local Aboriginal artist, as part of Council's commitment to 'Closing the Gap' and promotion of indigenous culture.

OBJECTIVE

3.7 Create a safe community environment

- The Town of Gawler allocated \$25,000 to street lighting upgrades and improvements to various locations in the Council area. These works provide for improved pedestrian safety and security of road users at night.

The operating costs required to maintain the 3200 public lights on roads and in reserves in 2014/15 was \$380,000.

- The Willaston Local Area Traffic Management Plan was commenced this financial year and will be completed in 2015/16. The aim of the Plan is to review existing traffic movements and propose necessary short, medium and long term measures required in this suburb.
- Council partnered with the State Emergency Service and State and Australian Governments to implement the FloodSafe initiative.

The FloodSafe program is funded by the Department of Environment, Water and Natural Resources, the Adelaide & Mount Lofty Ranges Natural Resource Management Board and the Town of Gawler.

FloodSafe involves mapping flood-prone areas. By working in partnership with the SES the aim is to increase awareness of local flood-prone areas. –The Town of Gawler contribute \$5000 to this program, plus in-kind staff support.

Some of the local issues to be addressed include:

- Local risks.
- Historic flooding in the area.
- Having a flood plan to reduce the risk to business equipment, stock and staff.
- Protecting your family and property.
- Understanding BOM Flood Watch and Flood warnings.
- Having a home emergency kit.
- How to call for SES assistance.
- The Gawler Sport and Community Centre literally has thousands of people, from all parts of the community come through the doors each week to undertake many and varied activities. Town of Gawler purchased a \$2,000 defibrillator for use onsite in case of an emergency, at the Centre. Having a defibrillator within the Centre, available for trained staff to administer, could make the difference in the first few minutes of a sudden cardiac arrest incident, between life and death.

- Town of Gawler's Animal Management Plan covers a wide range of animal management issues including ways to minimise dog attacks in Council parks and reserves. The Animal Management Plan runs until 2017. The Plan includes a specific focus on dogs and cats, and encourages responsible pet ownership.

In 2014/15 Council adopted key initiatives concerning delivery of key targets relating to dogs. This included a council wide parvo virus awareness program, the creation of dog friendly parks with Rangers monitoring dog and owner behaviour in parks and gardens.

During 2015/16 Council will investigate implementation of 'dog on leash areas' to make our public areas safe. The Plan will also consider parks and reserves suitable for Councils first dedicated dog park. Council created signage to remind dog owners to clean up after their animals and to have their dogs under effective control at all times.

During 2014/15 General Inspectors (Rangers) dealt with 215 reported lost dogs, responded to 495 wandering dogs and dealt with 51 dog attacks. As at June 2015 there were 4,821 dogs registered in the township.

Parvo Virus Awareness Program



Council once again was actively involved in disturbing and relocating the flocks of Corellas’ referred to as birds of abundance. Each year the Corellas cause considerable damage to assets and numbering in their thousands become a nuisance to residents and businesses. The defoliation such flocks cause to native trees is a growing concern.

Council is working with the Local Government Association, the neighbouring councils of Light and Barossa to find a more permanent solution to deal with pest birds.

- Council undertook programmed initiatives at local schools to monitor public safety and traffic management during child drop off and pick up times at our local schools. The program was conducted over a two week period involving observations of unsafe practices by drivers dropping off and picking up children. The public safety campaign highlighted a number of breaches of the Australian Road Rules. Where appropriate, Council issued warnings to drivers. SAPOL Officers from Gawler also supported the initiative and issued infringements for more serious breaches of the rules.

- Our Rangers were kept very busy during the financial year, dealing with everything from roving dogs, to lost sheep and even a kangaroo in a swimming pool. The life of a peri-urban Ranger is never dull.
- Council also commenced assessment of electronic management of its infringement ticket issuing process. The aim was to reduce duplication and to automate document handling. The process improvement will aid in improved management of expiations, reducing manual handling of the current paper based processes.

As part of the development assessment process, all development applications that legislation allows Council to have input into are reviewed against the requirements of the Town of Gawler Development Plan. Planning staff, together with other expert staff and contractors used by Council, provide input into the assessment process, often suggesting design modifications to improve the character and amenity of the locales in which the development is proposed to be sited. Larger developments throughout 2014/15 were presented to the Council Development Assessment Panel, for additional community involvement and independent expert review. These included developments related to large land divisions in Gawler East, and commercial developments in Murray Street and at Gawler Green.

- Council staff continued to meet each six weeks with SAPOL representatives from Gawler Police Station.

Meetings focus on local operational matters, the sharing of intelligence and support from SAPOL to keep an eye on what have been identified as trouble spots for Council (vandalism, anti-social behaviour). This collaboration has worked very well to reduce crime in the region, which in turn has reduced costs for Council.

The Sampson Flat fires were a reminder to Council, businesses and residents of the severe bushfire risks Gawler residents and businesses face each summer.

The fires began on 2 January 2015 during a day of extreme heat in the outer northern area of Adelaide, Sampson Flat and lasted until 9 January 2015. At least 27 houses and 125 outbuildings were destroyed, and 134 people were injured. The town of Kersbrook was worst hit, with 12 houses destroyed. There were no fatalities as a result of the bushfires; and the total cost of the fire was estimated to be more than \$13m. Council is continuing to implement changes to its emergency responses and communications as a result of debriefs conducted by the State government, Emergency Services and CFS.

- A Staff representative continued to participate in the Gawler Community Road Safety Group monthly meetings. The Group provides an avenue for community involvement in addressing priority local road safety issues within the framework of Gawler’s Road Safety Strategy. The Group seeks to assist in the development and implementation of effective community road safety programs. This includes the use of a speed display trailer on roads with speed related concerns or review of traffic signage or provide and facilitate safety awareness programs at community events.



Town of Gawler Rangers

OUR ENVIRONMENT

GOAL 4:

To Respect and Nurture the Environment

OBJECTIVES

- 4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor
- 4.2 Support development that respects the environment and considers, the impacts of climate change
- 4.3 Protection of environmentally significant areas of native vegetation for present and future generations
- 4.4 Support sustainable use of natural resources and minimise further waste to landfill
- 4.5 Support provision of useable open space that preserves natural habitat and biodiversity

OBJECTIVE

4.1 Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor

- The Gawler Urban Rivers Biodiversity Group was established in 2014/15 and is made up of Elected Councillors, staff and community representatives. The role of the group is to provide input and guidance into the five (5) year Gawler Urban River Biodiversity Project. This \$500,000 project is a partnership between the Council and the State government Department of Environment, Water and Natural Resources and will improve the biodiversity along the Gawler Urban Rivers.

- Works undertaken in 2014-15 comprised of fence training/realignment, removal of debris causing silt distribution problems, installing rock armour to eroded areas, woody weed removal from 1.2km of river banks and the planting of 5200 plants.

- The Gawler River Floodplain Management Authority was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Authority is made up of the Constituent Councils, Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Authority was established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing, operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council’s obligations and responsibilities in relation to management of flood mitigation within the Floodplain;

- 4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

Notably in 2014-15 the Authority commenced a study with the assistance of the State Government’s Stormwater Management Authority, exploring further options for continued flood protection in the region. The Authorities Charter was also revised to enable appointment of an independent Chairperson, rather than an appointment through the Adelaide Mount Lofty Ranges Natural Resources Management Board

Woody Weeds Removal Program



OBJECTIVE
4.2 Support development that respects the environment and considers, the impacts of climate change

- The health of Gawler’s natural environment is integral to community and social wellbeing. Managing environmental resources in a sustainable manner and protecting areas of remnant vegetation for habitat and biodiversity conservation is a priority for the community and for Gawler Council. The Gawler Rivers are iconic features of the township with the North and South Para Rivers and Gawler River being recognised as important areas of cultural significance for the Kurna people prior to European settlement. The natural biodiversity values of these rivers are still enjoyed by the entire community through active and passive activities along the river courses

During the year Council implemented in conjunction with the Adelaide and Mount Lofty Ranges Natural Resources Management Board, a Best Practice Operating Procedures Manual for on ground works in the Gawler Rivers’ environs and water affecting areas of the Town. The Manual requires staff, contractors or volunteers to follow and implement prescribed procedures to protect the environment and the quality of water that is passed on downstream during works in these environs. The minimising of erosion is a critical directive to reducing the impacts to our environment.

Council also undertook regular cleaning of a number of pollutant capture devices within its stormwater management system. A summary of the amount of pollutants removed by the Council from these devices in 2014/15 is as follows:

▪ Gross Pollutant Traps	49 tonnes
▪ Trash Racks	7 tonnes
▪ SEP’s	38 tonnes

- A Gawler and Surrounds Stormwater Management Plan was commenced in 2014/15 and undertaken as a joint funded project together with the State Government through the Stormwater Management Authority and the Adelaide & Mount Lofty Ranges Natural Resources Management Board, as well as partnering with four neighbouring Councils. This Plan will provide a strategic framework to the management of stormwater in the Gawler and its surrounds.

- In 2014/15 Council commenced working towards developing its first Environmental Management Plan. The aim of the plan is to:
 1. Apply best practice in environmental management;
 2. Ensure compliance with environmental legislation

- and develop procedures designed to meet environmental performance requirements;
3. Identify, manage and reduce Council’s impact on the environment and identify risks associated with environmental performance;
 4. Define details of when environmental management and mitigation measures are to be implemented;
 5. Provide stakeholders with training and clear environmental management control measures;
 6. Demonstrate due diligence.

- Council was successful in securing funding through the Australian Government’s Community Energy Efficiency Program (CEEP) by the in July 2011 as part of the governments’ climate change strategy. The total Funding provided by the Department is up to \$227,000. Council will deliver a combination of building upgrades and energy efficiency measures at the:

- Elderly Centre, Fourteenth Street, Gawler;
- Gawler Sport and Community Centre, Nixon Terrace, Gawler;
- Gawler Aquatic Centre, Victoria Terrace, Gawler;
- Town of Gawler Library and Administration Centre, Murray Street, Gawler; and
- Evanston Gardens Community Centre, Angle Vale Road, Evanston Gardens.

The energy efficiency upgrades at specified sites included:

- Heating Ventilation Air Conditioning systems, the replacement of internal and external twin 36 watt fluorescents with energy efficient single fluorescents, lighting controls, including daylight sensors;
- Variable speed drives for pool heating, circulation pumps, replacement of pool boiler;
- Air-conditioning and heating upgrades, including timers and insulation and modifications to building fabric;
- Ceiling fans, hot water timer controls; and
- Thermal barriers for display and fridge doors.

OBJECTIVE
4.3 Protect environmentally significant areas of native vegetation for present and future generations

- With increasing development in Gawler East and Gawler South near creek lines and areas of important native vegetation, Council staff are undertaking regular meetings with developers in these areas to ensure the protection, and where possible, enhancement, of areas of native vegetation. Further, staff have undertaken on-site surveys and analysis of the land in areas subject to land division, and where necessary have engaged expert advice to assist with this process.

- In the last 12 months, Council land division standards and guidelines have been updated to ensure that all land developments have due regard to native vegetation retention and management, with a particular emphasis on such vegetation around riverine/creek/biodiversity corridors.

- The Town of Gawler Development Plan, supported through the relevant State legislation, seeks to conserve local regulated trees that provide important aesthetic and environmental benefits. The Plan also seeks to ensure that new development occurs in balance with preserving regulated trees. A request to remove a tree is thankfully not a regular request received by our Planning Department.

During the 2014/15 period, Council considered 19 regulated tree removal applications. It should be noted that in order for a thorough assessment of such applications to occur, many regulated tree applications are presented to Council’s Development Assessment Panel (CDAP) for

a decision. In addition, Council ensures that all requests for the removal of regulated trees are considered and reviewed by an independent consulting arborist. In the event that a regulated tree requires removal, Council’s Development Plan only allows such trees to be removed when it is clearly demonstrated that the tree is diseased, represents a safety risk, is causing damage to a building or is preventing reasonable development from occurring on the land. In the event that a tree is approved for removal, Council requires that two or more trees replace each tree to be removed. In exceptional circumstances, applicants can pay an offset fee to Council, rather than plant replacement trees

- Town of Gawler regularly maintains all street and reserve trees including safety inspections where necessary, cyclic pruning, tree removals, tree maintenance.

The Council allocated \$299,600 to this service during the 2014/15 financial year.

- The Council continues to develop and enhance its biodiversity with various plantings in the areas of streetscape, walking trails and river corridors.

Approximately 350 street trees as well as 3510 shrubs, ground covers and native grasses were planted in the 2014/15 financial year.

- Town of Gawler commenced investigating the re-establishment native grasses in some of its public reserves. The Council will consider the outcome of the investigations in 2015/16.

Re-establishment of native grasses



OBJECTIVE
4.4 Support sustainable use of natural resources and minimise further waste to landfill

- The Northern Adelaide Waste Management Authority (NAWMA) is a Local Government Regional Subsidiary of the Cities of Salisbury and Playford and the Town of Gawler. It provides waste management services to client Councils including The Barossa, Barunga West, Clare/ Gilbert Valley, Copper Coast, Goyder Regional, Light Regional, Mallala, Mount Remarkable, Peterborough, Yorke Peninsula and Wakefield Regional.

NAWMA coordinates kerbside waste management collection in the Playford, Salisbury and Gawler region. The three-bin collection service incorporates household waste, recyclables and garden/food organics. At its centre at Edinburgh North, NAWMA administers and operates a:

- Waste Processing Facility for the sorting of recyclables for market;
- baling of residual waste for its Uleybury landfill;
- Resource Recovery Centre, incorporating a public drive through Waste Transfer Station, a Salvage & Save retail operation and Scout Recycling Centre; and
- Environment Education Centre as an interactive facility to promote environmentally sustainable waste management practices.

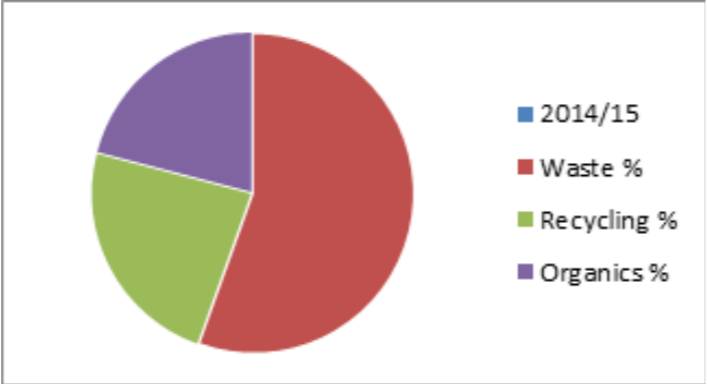
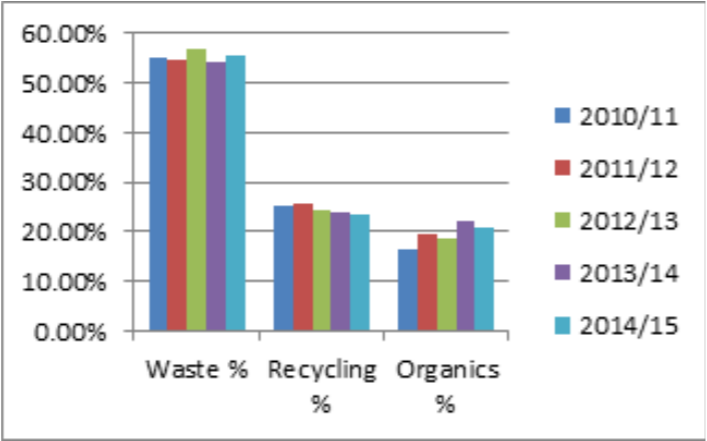
Two Councillors and one staff member from the Town of Gawler sit on the NAWMA Board. During the financial year, NAWMA began the process to review its Strategic Plan and Charter.

The NAWMA Waste Management Strategy 2015-2025 was adopted by Council in June. The ten year strategy is the result of the NAWMA Board and NAWMA staff undertaking a robust and intensive review of the organisation and its future capacity to meet the waste requirements of its constituent Councils, the Council's residents and businesses and NAWMA's growing customer base outside of the constituent council's regions.

The Board also took into consideration, State and National waste management plans and the rapidly changing global trends in waste management.

The NAWMA Charter was also reviewed in 2014/15. The NAWMA Board supported the appointment of an Independent Chairperson based on best practice and the increasing operational size of NAWMA.

Lawyers were tasked to draft amendments to the NAWMA Charter to reflect the appointment of an Independent Chairperson; and review and suggest any areas of change to the Charter. The proposed amendments to the Charter were presented to the NAWMA Board prior to being submitted to the Constituent Councils for approval. For more information on the new strategy and charter go to www.nawma.sa.gov.au



Percentage of Waste removed from landfill

OBJECTIVE
4.5 Support provision of useable open space that preserves natural habitat and biodiversity

- Town of Gawler and Adelaide Mount Lofty Ranges Natural Resources Management Board entered into a four year agreement to fund up to \$50,000 per annum, to undertake work contributing to improved bed and bank stability and biodiversity improvement in the Gawler Urban Rivers corridors. The Board also committed to provide up to \$10,000 towards the removal of woody weeds along the Gawler Urban Rivers with Town of Gawler to provide ongoing maintenance of the sites.
- The Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy commenced in 2012 and following consultation with the community via workshops, discussions with sporting associations and local clubs a final copy of the Strategy was presented to Council in April 2015.

This Strategy compiled an inventory of open spaces that could then be classified into a hierarchy and used as a reference point to assist Council with future asset management. It is an important reference guide for the overall provision of integrated open space, recreation and public realm areas based on current standards and demand.

The final Strategy also contains a series of recommendations including both regional and local strategies for the Town of Gawler.

Gawler Sport and Community Centre



OUR LEADERSHIP

GOAL 5:

A Strong, Vibrant Community

OBJECTIVE 5.1 Support and encourage community teamwork

- The Mayor of Town of Gawler conferred Australian Citizenships on 77 people over five ceremonies throughout 2014/15. 28 of the citizenships were presented as part of the Australia Day 2015 ceremony held in Apex Park.
- Town of Gawler participated in a range of community projects and initiatives such as the 2015 Gawler Fringe Festival, Clonlea Park Mosaic Trail Project, Zonta Domestic and Family Violence Forum, Reconciliation Family Fun Day and a series of events celebrating NAIDOC Week. The support of these activities is testament to Council's goal to continue to build the social capital of our community.
- The Gawler Community Service Forum monthly meetings. The Officer acts as an intermediary between the Forum and numerous groups including services clubs, schools, businesses and other organisations and agencies, providing Council with an awareness of community expectations.
- One of the many support services provided by the Gawler Volunteer Resource Centre (VRC) is training and development opportunities. Under the VRC Service Agreement, Northern Volunteering is committed to providing relevant and high quality training opportunities for local Gawler volunteers and coordinators. The training calendar for the 2014/15 period provided ten individual training sessions delivered at no cost to participants, covering a variety of topics of interest and relevance to the local volunteering sector. Some of these sessions formulated delivery requirements under the Service Agreement, and others were funded with a successful grant application from the Office for Volunteers Free Volunteer Training Grant Program.
- The Sportsperson Sponsorship program continued to recognise and encourage the achievements of young residents of Gawler, 12-25 years of age who represented sport at a State or National level. During this financial year nine young local people across a broad range of sports were supported by Council.

OBJECTIVES

- 5.1 Support and encourage community teamwork
 - 5.2 Be recognised as a 'best practice' Local Government organisation
 - 5.3 Deliver ongoing effective and efficient services, including support for regional collaboration
 - 5.4 Create and support community partnerships that contribute to the implementation of this Plan
- Council's Volunteer Graffiti Program continues to be an effective program and a strong contributor to community partnerships and civic pride. While graffiti removal is the main focus of the program, volunteers use its strong community links and networks to educate and promote graffiti prevention. Over the course of 2014/15 Council received 492 notifications of graffiti and volunteers spent a total of 866 hours removing 2,183 hits

Mayor Redman conducting an Australian Day Citizenship Ceremony



OBJECTIVE

5.2 Be recognised as a 'best practice' Local Government organisation

- Council commenced an initiative to understand and measure the organisations culture. All staff participated in a cultural awareness survey, the results of which are being used to focus attention on constructive behaviours that lead to 'best practice' performance and leadership.
- Council formulated its first Corporate Plan 2014-2018. The Plans' foundation is based on creating a high performance organisation. Having a consistent vision with the Community Plan articulates a mission and core of values that provide purpose and structure to key deliverables. The formulation of High Performance Habits, Key Success measures and Key Result Areas has further provided focus to improve service delivery to the community.
- The Council further improved its financial performance and position during the 2014/15 financial year.

After excluding advanced Australian Government grant payments of \$755,000 (received on 30 June 2015), the Council recorded an operating surplus of \$823,000 (compared to an operating surplus of \$169,000 for 2013/14, when 'one-off' asset valuation write-downs were excluded).

The 'operating result' is the key financial performance measure of a Council, with a recurring operating surplus being a reflection of a financially sustainable position.

The Council's overall financial position for 2014/15 also improved, with a further improvement in the Net Financial Liabilities Ratio result. This ratio measures Council's net financial liabilities as a percentage of its annual operating revenue, and it is Council policy (and a widely accepted industry position) that the ratio result not exceed 100%.

The ratio result reduced from 49% to 43% during the financial year, which represents a 50% reduction from the 86% result recorded as at 30 June 2011.

This improvement has predominantly been achieved by implementing appropriate and 'best practice' fiscal and treasury management principles.

In this context, Council has not entered into any fixed interest rate long term loan borrowings since the 2010/11 financial year – rather, the occasional short-term loan

funding that has since been required, has only been provided via a variable interest rate cash advance debenture facility with the Local Government Finance Authority. Importantly, such funding provided can be repaid at any time as cash flow permits, thereby minimising Council's exposure to interest costs.

In relation to effective management of outstanding Rate Debtors, whilst the percentage of Rate Debtors outstanding did marginally increase during the financial year (from 4.36% to 4.87% of annual rate revenue), Council continued to apply appropriate and responsible practices relating to debtor management. The 4.87% result continues to be the lowest result in the region.

To assist our customers in paying their rates, we now offer additional customer payment options (such as B-Pay View and Direct Debit Facility) as well as streamlined payment arrangements.

Further capital investment in information technology (IT) and communications hardware and software has ensured that our IT infrastructure environment and processing capabilities remain both contemporary and efficient. During the year, a new online requisition and purchasing software module was acquired and implemented to facilitate and promote an efficient and seamless transactional processing environment

- A number of technologies were introduced allowing Councillors more effective access to Council documentation and information. All Councillors were supplied with iPads, thereby delivering continued improvements in information sharing, and further supporting Council business improvement outcomes.
- Council's IT Team continued to provide robust, secure, contemporary solutions and systems for all Council staff. Regular security tests were conducted to provide the Town of Gawler with a high level of assurance. The controls deployed relating to the confidentiality; integrity and availability of information passing over the network, and communications environment are effective and appropriate.
- IT Operational and Strategic Reviews were completed and a number of immediate and long term actions were identified for implementation.
- Three newly designed Digital Inclusion Web Portals were developed and launched through the year as a part of the Federal Government Funding; Digital Local Government Program. The funding allowed Council to

upgrade our digital infrastructure giving our community better access to Council services online.

- Work experience for school/college students, together with work placements for university students has again been accommodated within occupational functions aligning with student career aspirations. For the 2013/2014 financial year Council received 20 applications and was able to accommodate 15 placements. For the 2014/2015 financial year 28 applications were received and 12 placements were accommodated.

Council is looking to formulate and implement a formal strategy to continue to support this work experience program for students. Support of students is viewed by Council as an important individual and social service.

- Funds were committed to continue investment in our employees to deliver training and development opportunities. Employee development is a shared responsibility of management and the individual employee.

- Workforce planning activities were progressed by examining Council’s strategic direction. This involved conducting an environmental scan, workforce analysis and identifying workforce development strategies, to understand current and future knowledge, skills and abilities.

- Council partnered with Local Government Risk Services and commenced a Business Continuity Plan and Emergency Management Plan to review its core functions at a strategic and operational level. The project aims to:

- ♦ Complete an Emergency Risk Assessment relevant to Council as a community leader.
- ♦ Develop procedures for the prevention, preparedness, response and recovery of hazards relevant to Council.
- ♦ Identify and document roles and responsibilities of key staff.

- To ensure that legislative requirements of Work Health and Safety Regulations 2012 were being met Council engaged qualified consultants to complete an audit of all its buildings, developing a Master Register and site Asbestos Management Plan.

- Works continued on the Council Depot Operations Organisational Review, transforming the way it does business to a best practice business model.

The following changes occurred;

1. The Civil and Horticultural Team structures have been revised for improved efficiency, greater work outputs and more aligned to future growth requirements.
2. Detailed Work Plans have been produced covering all functions, broken down into fortnightly work plans.
3. Where necessary machinery and plant have been replaced to align with the new business model.
4. Insourcing of previously contracted works occurred, providing an ongoing saving to the Council.

Further work is continuing in the aligning the operations with best practice in 2015/16, most notably a 360° approach to the pre works associated with the Council’s annual capital works program and continued review of the Town Maintenance Services Team.

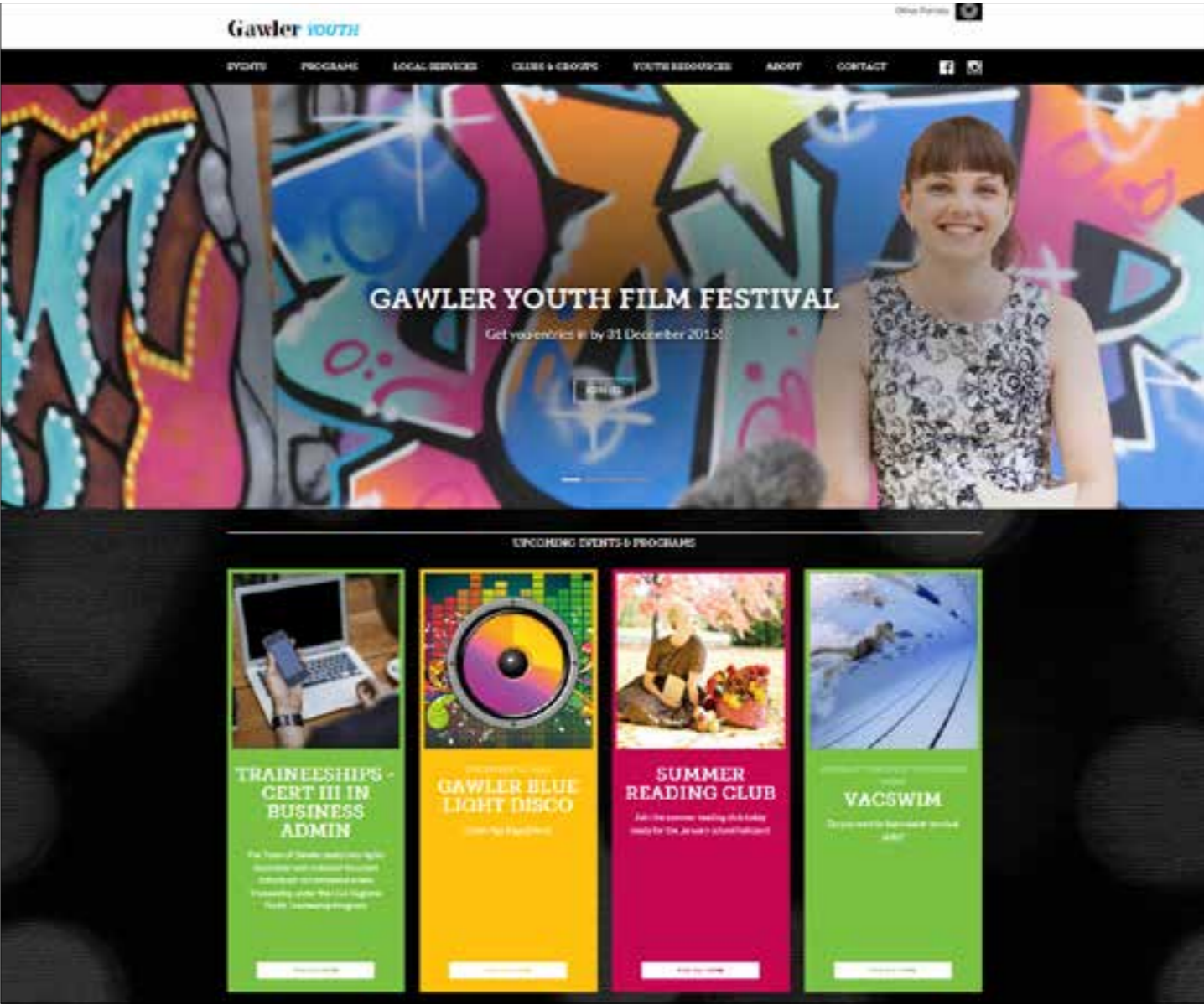
- Council staff embraced the use of social media to communicate with residents and businesses. The growth of Followers on Facebook remains strong, and evidence now exists that some residents use Facebook as the preferred method to communicate with Council.

OBJECTIVE
5.3 Deliver ongoing effective and efficient services, including support for regional collaboration

- Town of Gawler commenced a review of its Town Maintenance Services team in 2014/15 comprising of cleansing, rapid response, drainage and signage functions. The aim of the review was to seek to identify improvements to efficiency, team structure and service levels, to ensure alignment with future growth in the Council.

This review is ongoing but will deliver tailored works plans, better team structures, greater functionality, improved ways of doing business, improved services levels and proactive key precinct inspections once completed within existing resource allocations.

- In 2014/15 a Long Term Capital Works Program was developed by Council staff. The purpose of this Program is to recognise both the Council’s future asset renewal needs, as well as the need for new additional assets to support growth or Council’s identified strategic priorities. Funding required to deliver the Program has been reflected in Council’s Long Term Financial Plan to ensure that the works can be sustainably delivered.



- The Barossa Regional Procurement Group commenced in September 2014, with each of the 5 participating regional councils (The Barossa Council, Light Regional Council, District Council of Mallala and Mid Murray Council) committing to the vision of the Barossa Regional Procurement Group. The group aims to provide enhancement of the local economy, improvement of internal processes and procurement compliance, probity and efficiency, standardisation of documents used by the councils for the benefit of local suppliers and to provide councils with cost savings, efficiencies and improved delivery.

- Council commenced the development and ‘roll-out’ of Service Level Policies for the various services it provides. The Service Level Policies developed to date relate to ‘Finance’, ‘Rates Administration’, ‘Parking Control’, ‘Preventive Health Services’, and ‘Records Management’. The intent of the policies is to disclose the level at which a

particular service is provided, noting that the level at which a service is provided is a key determining factor in the cost of the service.

- Of particular note, that is an exemplary reflection of the benefits of regional collaboration is NAWMA. The Northern Area Waste Management Authority (NAWMA) is not only a unique collaboration between the City of Salisbury, Playford and the Town of Gawler it has grown into a multi-million dollar waste management service business. A business that now serves a growing client base in a complex, costly and essential service.

NAWMA has demonstrated leadership in recycling and dealing with green waste and continues to provide an effective and more efficient service that is in real terms reducing the cost of waste collection and responsible waste disposal.

OBJECTIVE
5.4 Create and support community partnerships that contribute to the implementation of this Plan

- The success of the Town of Gawler Community Plan relies heavily on collaboration and cross agency support, from all levels of the government and the community. During 2014/2015 council continued to strengthen existing relationships with key stakeholder entities and entered into new relationships to deliver on our community objectives and goals.

The spectrum of community based partnerships is broad and touches each key objective Council is pursuing. From Regional Procurement to an alliance of neighbouring CEO's of Councils working together to deliver local outcomes from regional collaboration, council representatives sit on a plethora of committees and community Groups. Road Safety, Suicide Prevention, Showgrounds, SAPOL, Youth, Service Clubs, Christmas Carols, the Wakefield Group. The list is exhaustive. The list is also indicative of a Council that is engaged and very active in the community. The various groups and committees provide both a voice and ear for Councillors and Council staff. Council works with numerous community groups including

- Gawler Urban Rivers Biodiversity Committee
- Elderly Centre Advisory Committee
- Gawler Youth Advisory Committee
- Friends of Library
- Gawler Business Development Group
- Gawler Road Safety Group
- Service Clubs (Forum)
- Community Services Forum
- Suicide Prevention Group
- Showgrounds Precinct Users
- Christmas Carol Committee
- Child and Youth Friendly Greater Gawler Action Group
- SA Police
- Northern Volunteering
- Gawler Show Society
- Wakefield Group
- NC21

- In the 2014/15 financial year, the Barossa Regional Procurement Group sought tenders and awarded contracts for office stationary, line-marking, and a panel of over 30 suppliers for general repairs and building maintenance works. The majority of suppliers awarded contracts are based within the region, with a third of the suppliers Gawler based companies. The benefits achieved from these contracts include cost savings, improved tendering processes, improvements to Work Health and Safety compliance and increased efficiencies in engaging suppliers.

Further regional procurement opportunities will be pursued in 2105/16, including fire safety services, cleaning services, air-conditioning maintenance and the establishment of a horticulture and arboriculture panel of suppliers.

Gawler Youth Advisory Committee



EXTERNAL AUDITORS

*Chartered Accountants
Dean Newbery
and Partners were
responsible for the
independent external
audit of Council’s
2014/15 annual financial
statements.*

The audit fee payable was \$18,200 (excluding GST).

The auditors did not undertake any other services on behalf of Council during the reporting period.

Town of Gawler
GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2015



Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2015

Contents

	Page
1. Council Certificate	2
2. Primary Financial Statements:	
- Statement of Comprehensive Income	3
- Statement of Financial Position	4
- Statement of Changes in Equity	5
- Statement of Cash Flows	6
3. Notes to the Financial Statements	7
4. Independent Auditor's Report - Financial Statements	45
5. Certificates of Audit Independence	
- Council Certificate of Audit Independence	46
- Audit Certificate of Audit Independence	47

Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2015

Certification of Financial Statements


We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Henry Inat
CHIEF EXECUTIVE OFFICER



Karen Redman
MAYOR

Date: 14 October 2015

Town of Gawler

Statement of Comprehensive Income for the year ended 30 June 2015

\$ '000	Notes	2015	2014
Income			
Rates Revenues	2a	18,564	17,166
Statutory Charges	2b	701	648
User Charges	2c	1,276	1,396
Grants, Subsidies and Contributions	2g	3,547	2,061
Investment Income	2d	141	161
Reimbursements	2e	349	366
Other Income	2f	18	53
Net Gain - Equity Accounted Council Businesses	19	135	154
Total Income		24,731	22,005
Expenses			
Employee Costs	3a	8,849	8,211
Materials, Contracts & Other Expenses	3b	10,175	9,626
Depreciation, Amortisation & Impairment	3c	3,323	12,237
Finance Costs	3d	741	811
Net loss - Equity Accounted Council Businesses	19	65	34
Total Expenses		23,153	30,919
Operating Surplus / (Deficit)		1,578	(8,914)
Asset Disposal & Fair Value Adjustments	4	(323)	(1,839)
Amounts Received Specifically for New or Upgraded Assets	2g	1,199	1,219
Physical Resources Received Free of Charge	2h	5,461	12,343
Net Surplus / (Deficit) ¹		7,915	2,809
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	36,620	(1,641)
Share of Other Comprehensive Income - Equity Accounted Council Businesses	19	(119)	401
<i>Amounts which will be reclassified subsequently to operating result</i>			
Nil			
Total Other Comprehensive Income		36,501	(1,240)
Total Comprehensive Income		44,416	1,569

¹ Transferred to Equity Statement

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Statement of Financial Position as at 30 June 2015

\$ '000	Notes	2015	2014
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	4,899	4,506
Trade & Other Receivables	5b	1,406	1,287
Inventories	5d	20	17
Total Current Assets		6,325	5,810
Non-Current Assets			
Financial Assets	6a	66	87
Equity Accounted Investments in Council Businesses	6b	3,527	3,576
Infrastructure, Property, Plant & Equipment	7a	241,084	196,461
Other Non-Current Assets	6c	1,915	2,046
Total Non-Current Assets		246,592	202,170
TOTAL ASSETS		252,917	207,980
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	3,994	2,832
Borrowings	8b	2,169	1,078
Provisions	8c	2,132	1,699
Total Current Liabilities		8,295	5,609
Non-Current Liabilities			
Borrowings	8b	8,652	10,821
Provisions	8c	151	147
Total Non-Current Liabilities		8,803	10,968
TOTAL LIABILITIES		17,098	16,577
Net Assets		235,819	191,403
EQUITY			
Accumulated Surplus		45,272	35,677
Asset Revaluation Reserves	9a	187,696	151,195
Other Reserves	9c	2,851	4,531
Total Council Equity		235,819	191,403

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Statement of Changes in Equity for the year ended 30 June 2015

\$ '000	Notes	Asset Accumulated Surplus	Revaluation Reserve	Other Reserves	Total Equity
2015					
Balance at the end of previous reporting period		35,677	151,195	4,531	191,403
a. Net Surplus / (Deficit) for Year		7,915	-	-	7,915
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	36,620	-	36,620
- Share of OCI - Equity Accounted Council Businesses	19	-	(119)	-	(119)
Other Comprehensive Income		-	36,501	-	36,501
Total Comprehensive Income		7,915	36,501	-	44,416
c. Transfers between Reserves		1,680	-	(1,680)	-
Balance at the end of period		45,272	187,696	2,851	235,819
2014					
Balance at the end of previous reporting period		31,910	152,435	5,489	189,834
a. Net Surplus / (Deficit) for Year		2,809	-	-	2,809
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(1,641)	-	(1,641)
- Share of OCI - Equity Accounted Council Businesses	19	-	401	-	401
Other Comprehensive Income		-	(1,240)	-	(1,240)
Total Comprehensive Income		2,809	(1,240)	-	1,569
c. Transfers between Reserves		958	-	(958)	-
Balance at the end of period		35,677	151,195	4,531	191,403

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Statement of Cash Flows for the year ended 30 June 2015

\$ '000	Notes	2015	2014
Cash Flows from Operating Activities			
Receipts			
Operating Receipts		24,177	22,295
Investment Receipts		141	161
Payments			
Operating Payments to Suppliers and Employees		(17,428)	(17,982)
Finance Payments		(741)	(811)
Net Cash provided by (or used in) Operating Activities	11b	6,150	3,663
Cash Flows from Investing Activities			
Receipts			
Amounts Received Specifically for New/Upgraded Assets		1,199	1,219
Sale of Replaced Assets		173	44
Sale of Surplus Assets		-	471
Repayments of Loans by Community Groups		20	18
Payments			
Expenditure on Renewal/Replacement of Assets		(2,370)	(1,997)
Expenditure on New/Upgraded Assets		(3,860)	(2,349)
Loans Made to Community Groups		-	(29)
Net Cash provided by (or used in) Investing Activities		(4,838)	(2,623)
Cash Flows from Financing Activities			
Receipts			
Proceeds from Bonds & Deposits		160	7
Payments			
Repayments of Borrowings		(1,078)	(995)
Net Cash provided by (or used in) Financing Activities		(918)	(988)
Net Increase (Decrease) in Cash Held		393	52
plus: Cash & Cash Equivalents at beginning of period	11	4,506	4,454
Cash & Cash Equivalents at end of period	11	4,899	4,506

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Contents of the Notes accompanying the Financial Statements

Note	Details	Page
1	Significant Accounting Policies	8
2	Income	14
3	Expenses	17
4	Asset Disposal & Fair Value Adjustments	19
	Current Assets	
5a	Cash & Cash Equivalents	19
5b	Trade & Other Receivables	19
5c	Inventories	19
	Non-Current Assets	
6a	Financial Assets	20
6b	Equity Accounted Investments in Council's Businesses	20
6c	Other Non-Current Assets	20
	Fixed Assets	
7a (i)	Infrastructure, Property, Plant & Equipment	21
7a (ii)	Investment Property	21 n/a
7b	Valuation of Infrastructure, Property, Plant & Equipment	22
	Liabilities	
8a	Trade & Other Payables	24
8b	Borrowings	24
8c	Provisions	25
	Reserves	
9a	Asset Revaluation Reserve	25
9b	Other Reserves	25
10	Assets Subject to Restrictions	27
11	Reconciliation to Statement of Cashflows	27
12a	Functions	29
12b	Components of Functions	30
13	Financial Instruments	31
14	Commitments for Expenditure	35
15	Financial Indicators	36
16	Uniform Presentation of Finances	38
17	Operating Leases	39
18	Superannuation	40
19	Interests in Other Entities	41
20	Non Current Assets Held for Sale & Discontinued Operations	42 n/a
21	Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet	42
22	Events After the Balance Sheet Date	43
	Additional Council Disclosures	
23	Council Information & Contact Details	44
	n/a - not applicable	

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

The Town of Gawler is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 89 Murray Street, Gawler SA 5118. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and

balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2011, one quarter of the 2011/12 allocation amounting to \$321K was paid in advance; in June 2012, two quarters of the 2012/13 allocation: \$691K; and in June 2013, two quarters of the 2013/14 allocation: \$731K; in June 2014, no advance payment was received; and in June 2015, two quarters of the 2015/16 allocation: \$755K.

The actual amounts of untied grants received during the reporting periods are disclosed in Note 2.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Infrastructure, Property, Plant & Equipment

5.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

5.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$5,000
Other Plant & Equipment	\$5,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$5,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$10,000
Drains & Culverts	\$10,000
Artworks	\$5,000

5.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

5.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

Building & Other Structures

Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Playground equipment	15 to 20 years
Benches, seats, etc	10 to 20 years

Infrastructure

Sealed Roads – Surface (Asphalt Seal)	25 to 40 years
Sealed Roads – Structure (Spray Seal)	15 to 25 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	80 to 100 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years

Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – Other	25 to 75 years
Pumps & Telemetry	15 to 25 years

Other Assets

Artworks	Indefinite
Playground Equipment	15 to 20 years
Swimming Pools	40 to 50 years
Shade Structures	10 to 30 years
Bores	20 to 40 years
Court Surfaces	14 to 25 years
Other Assets	7 to 100 years

5.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6 Payables

6.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

6.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service

is delivered or damage reinstated, or the amount is refunded as the case may be.

7 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

8 Employee Benefits

8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate	2.31% (2014, 2.89%)
Weighted avg. settlement period	5.4 yrs (2014, 5.2 yrs)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the a number of superannuation schemes. The Scheme

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

9 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incidental to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incidental to ownership of the leased items, lease payments are charged to expense over the lease term.

10 Joint Ventures and Associate Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.

- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

12 New accounting standards and UIG interpretations

Certain new (or amended) accounting standards and interpretations have been published that are not mandatory for reporting periods ending 30 June 2015.

Council has not adopted any of these standards early.

Council's assessment of the impact of these new standards and interpretations is set out below.

Apart from the AASB disclosures below, there are no other standards that are "not yet effective" which are expected to have a material impact on Council in the current or future reporting periods and on foreseeable future transactions.

Applicable to Local Government:

AASB 9 - Financial Instruments (and associated amending standards)

AASB 9 replaces AASB 139 Financial Instruments: Recognition and Measurement and has an effective date for reporting periods beginning on or after 1 January 2018 (and must be applied retrospectively).

The overriding impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets.

Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories:

- fair value and
- amortised cost (where financial assets will only be able to be measured at amortised cost where very specific conditions are met).

AASB 15 - Revenue from contracts with customers and associated amending standards

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

AASB 15 introduces a five step process for revenue recognition with the core principle of the new Standard being that entities recognise revenue so as to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the entity expects to be entitled in exchange for those goods or services.

The changes in revenue recognition requirements in AASB 15 may cause changes to accounting policies relating to the timing and amount of revenue recorded in the financial statements as well as additional disclosures.

The full impact of AASB 15 has not yet been ascertained or quantified.

AASB 15 will replace AASB 118 which covers contracts for goods and services and AASB 111 which covers construction contracts.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2017.

AASB 124 - Related Party Disclosures

From 1 July 2016, AASB 124 Related Party Disclosures will apply to Council.

This means that Council will be required to disclose information about related parties and Council transactions with those related parties.

Related parties will more than likely include the Mayor, Councillors and certain Council staff. In addition, the close family members of those people and any organisations that they control or are associated with will be classified as related parties (and fall under the related party reporting requirements).

AASB 2014 - 10 Sale or contribution of Assets between an Investor and its Associate or Joint Venture

The amendments address an acknowledged inconsistency between the requirements in AASB 10 and those in AASB 128 (2011), in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction

involves a business (whether it is housed in a subsidiary or not).

A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2016.

This standard will only impact Council where there has been a sale or contribution of assets between the entity and the associate/joint venture.

AASB 2014 - Amendments to Australian Accounting Standards - Accounting for Acquisitions of Interests in Joint Operations [AASB 1 and AASB 11]

This Standard amends AASB 11 to provide guidance on the accounting for acquisitions of interests in joint operations in which the activity constitutes a business.

The amendments require:

- (a) the acquirer of an interest in a joint operation in which the activity constitutes a business, as defined in AASB 3 Business Combinations, to apply all of the principles on business combinations accounting in AASB 3 and other Australian Accounting Standards except for those principles that conflict with the guidance in AASB 11; and
- (b) the acquirer to disclose the information required by AASB 3 and other Australian Accounting Standards for business combinations.

This Standard also makes an editorial correction to AASB 11.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2016.

If a joint operation is acquired during the reporting period, then this standard clarifies the accounting for the acquisition to be in accordance with AASB 3, i.e. assets and liabilities acquired to be measured at fair value.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

Not applicable to Local Government per se;

None

13 Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

14 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 2. Income

\$ '000	Notes	2015	2014
(a). Rates Revenues			
General Rates			
General Rates		17,429	16,214
Less: Mandatory Rebates		(299)	(293)
Less: Discretionary Rebates, Remissions & Write Offs		(853)	(806)
Total General Rates		16,278	15,115
Other Rates (Including Service Charges)			
Natural Resource Management Levy		297	289
Waste Collection		1,748	1,527
Separate Rate		162	148
Total Other Rates		2,206	1,964
Other Charges			
Penalties for Late Payment		80	87
Total Other Charges		80	87
Total Rates Revenues		18,564	17,166
(b). Statutory Charges			
Development Act Fees		275	243
Health & Septic Tank Inspection Fees		33	27
Animal Registration Fees & Fines		229	252
Parking Fines / Expiation Fees		119	84
Sundry		46	42
Total Statutory Charges		701	648
(c). User Charges			
Cemetery Fees		130	98
Lease and Property Rents		245	261
Sundry		99	97
OSHC		6	183
Recreation Fees and Charges		448	404
Swimming Pool Fees and Charges		239	244
Visitors Information Centre		79	82
Waste Disposal Fees and Charges		30	27
Total User Charges		1,276	1,396

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 2. Income (continued)

\$ '000	Notes	2015	2014
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		94	105
- Banks & Other		4	2
- Loans to Community Groups		4	6
Developer Contributions		38	48
Total Investment Income		141	161
(e). Reimbursements			
Vehicle Use Reimbursements		56	44
Insurance Claims / Rebates		190	184
Legal Costs		5	17
Other Councils		14	9
Other		84	112
Total Reimbursements		349	366
(f). Other Income			
Sundry		12	47
Commissions		3	4
Donations		3	2
Total Other Income		18	53

(g). Grants, Subsidies, Contributions

Amounts Received Specifically for New or Upgraded Assets	1,199	369
Amounts Received Specifically for New or Upgraded Assets - Pathway Linkage Program	-	850
Total Amounts Received Specifically for New or Upgraded Assets	1,199	1,219
Financial Assistance Grant	1,760	620
Roads to Recovery	220	153
Library Operating Grant	65	67
Home Assistance Scheme Grant	552	530
Local Roads Grant	470	236
Youth Development	3	82
Town Centre Precinct Plan	50	-
Other Grants, Subsidies and Contributions	426	373
Total Grants, Subsidies, Contributions	4,746	3,280

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 2. Income (continued)

\$ '000	Notes	2015	2014
(g). Grants, Subsidies, Contributions (continued)			
(i) Sources of grants			
Commonwealth Government		2,737	1,449
State Government		1,551	1,018
Other		458	813
Total		4,746	3,280
(ii) Individually Significant Items			
Commonwealth Financial Assistance Grant - Advance Payments for 2015/2016 recognised in 2014/2015		755	-
(h). Physical Resources Received Free of Charge			
Land & Improvements		214	166
Stormwater Drainage		1,013	10,177
Kerb & Gutter		1,399	588
Roads & Footpaths		2,835	1,411
Equipment		-	1
Total Physical Resources Received Free of Charge		5,461	12,343

Town of Gawler

Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

Note 3. Expenses

\$ '000	Notes	2015	2014
(a). Employee Costs			
Salaries and Wages		7,682	6,957
Employee Leave Expense		462	545
Superannuation - Defined Contribution Plan Contributions	18	433	621
Superannuation - Defined Benefit Plan Contributions	18	267	30
Workers' Compensation Insurance		372	341
Income Protection Insurance		80	80
Less: Capitalised and Distributed Costs		(447)	(363)
Total Operating Employee Costs		8,849	8,211
Total Number of Employees (full time equivalent at end of reporting period)		106	104

(b). Materials, Contracts and Other Expenses

(i) Prescribed Expenses

Auditor's Remuneration			
- Auditing the Financial Reports		18	17
Bad and Doubtful Debts		-	75
Elected Members' Expenses		224	219
Election Expenses		73	6
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		164	164
Subtotal - Prescribed Expenses		479	481

(ii) Other Materials, Contracts and Expenses

Advertising, Printing, Postage & Freight		129	139
Bank Charges & Payment Collection Agencies		73	66
Canteen Supplies (Cost of Goods Sold)		68	80
Cleaning & Hygiene		212	216
Communications		125	103
Computer Software / Hardware		303	354
Consultants & Agency Staff		1,398	1,078
Contractors		1,240	1,372
Contribution - Other		276	166
Contribution - Gawler Business Development Group		163	148
Contribution - State Government NRM Levy		297	288
Corporate Memberships		82	68
Energy (Fuel, Gas, Electricity)		768	811
Fringe Benefit Tax		74	57
Insurance		250	246
Levies - Emergency Services		18	11

(continued on next page)

Town of Gawler

Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

Note 3. Expenses

\$ '000	Notes	2015	2014
(b). Materials, Contracts and Other Expenses (continued)			
Maintenance		153	135
Materials - Depot Store		21	18
Minor Asset Purchases		100	68
Property Valuations (Valuer General Expenses)		43	43
Rubble, Bitumen, Concrete & Roller Hire		186	173
Security		61	56
Staff Training		97	120
Sundry		847	826
Vehicle / Machine Parts & Registrations		95	90
Waste Collection & Disposal Charges		1,744	1,634
Water Supply & Consumption Charges		570	409
Legal Fees (including Debt Recovery)		190	268
Property Rent		113	102
Subtotal - Other Material, Contracts & Expenses		9,696	9,145
Total Materials, Contracts and Other Expenses		10,175	9,626

(c). Depreciation, Amortisation and Impairment

(i) Depreciation and Amortisation

Infrastructure			
- Stormwater Drainage		760	656
- Roads, Bridges & Footpaths		1,688	1,669
- Roundabouts		28	23
- Urban Elements		122	120
Buildings		237	301
Equipment		298	226
Other Assets		156	159
Subtotal		3,289	3,154

(ii) Impairment

Buildings		34	9,083
Subtotal		34	9,083

Total Depreciation, Amortisation and Impairment	3,323	12,237
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(d). Finance Costs

Interest on Loans		741	811
Total Finance Costs		741	811

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	Notes	2015	2014
Infrastructure, Property, Plant & Equipment			
(i) Assets Renewed or Directly Replaced			
Proceeds from Disposal		173	44
Less: Carrying Amount of Assets Sold		(474)	(1,916)
Gain (Loss) on Disposal		(301)	(1,872)
(ii) Assets Surplus to Requirements			
Proceeds from Disposal		-	471
Less: Carrying Amount of Assets Sold		(22)	(438)
Gain (Loss) on Disposal		(22)	33
Net Gain (Loss) on Disposal or Revaluation of Assets		(323)	(1,839)

Note 5. Current Assets

(a). Cash & Cash Equivalents			
Cash on Hand at Bank		140	88
Deposits at Call		4,759	4,418
Total Cash & Cash Equivalents		4,899	4,506
(b). Trade & Other Receivables			
Rates - General & Other		904	749
Accrued Revenues		44	153
Debtors - General		397	377
Prepayments		43	63
Loans to Community Organisations		22	20
Subtotal		1,410	1,362
Less: Allowance for Doubtful Debts		(4)	(75)
Total Trade & Other Receivables		1,406	1,287
(c). Inventories			
Stores & Materials		20	17
Total Inventories		20	17

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 6. Non-Current Assets

\$ '000	Notes	2015	2014
(a). Financial Assets			
Receivables			
Loans to Community Organisations		66	87
Total Receivables		66	87
Total Financial Assets		66	87
(b). Equity Accounted Investments in Council Businesses			
Gawler River Floodplain Management Authority	19	3,004	3,069
Northern Adelaide Waste Management Authority	19	523	507
Total Equity Accounted Investments in Council Businesses		3,527	3,576
(c). Other Non-Current Assets			
Capital Works-in-Progress		1,915	2,046
Total Other Non-Current Assets		1,915	2,046

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 7a (i). Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/6/2014				Asset Additions	
		At	At	Acc.	Carrying	New / Upgrade	Renewals
		Fair Value	Cost	Dep'n	Value		
Land	2	28,569	-	-	28,569	327	-
Infrastructure	3						
- Stormwater Drainage	3	65,171	-	17,899	47,272	1,183	-
- Roads, Bridges & Footpaths	3	162,292	-	58,902	103,390	4,715	1,688
- Roundabouts	3	1,126	-	277	849	-	-
- Urban Elements		-	4,545	966	3,579	1,878	69
Buildings	2	8,643	97	301	8,439	164	64
Equipment		-	4,389	2,274	2,115	847	767
Other Assets		-	4,292	2,044	2,248	100	22
Total Infrastructure, Property, Plant & Equipment		265,801	13,323	82,663	196,461	9,214	2,610
Comparatives		275,291	11,266	90,358	196,199	14,862	1,632

Note 7a (ii). Investment Property

Nil

Asset Movements during the Reporting Period						as at 30/6/2015			
WDV of Asset Disposals	Depreciation Expense (Note 3c)	Impairment Loss (recognised in P/L) (Note 3c)	Adjustments & Transfers	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Acc. Dep'n	Carrying Value
-	-	-	-	-	-	28,569	327	-	28,896
(2)	(760)	-	-	(59)	-	69,186	-	21,553	47,633
(239)	(1,688)	-	-	-	36,400	173,240	-	28,974	144,266
-	(28)	-	-	-	279	1,409	-	309	1,100
-	(122)	-	-	-	-	-	6,492	1,088	5,404
-	(237)	(34)	12	-	-	8,710	228	530	8,408
(234)	(298)	-	-	-	-	-	5,391	2,195	3,196
(21)	(156)	-	(12)	-	-	-	4,260	2,078	2,182
(496)	(3,289)	(34)	-	(59)	36,679	281,113	16,698	56,728	241,084
(2,354)	(3,154)	(9,083)	-	(6,987)	5,346	265,801	13,323	82,663	196,461

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

\$ '000

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

The entity selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the entity are consistent with one or more of the following valuation approaches:

- *Market approach:* uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.
- *Income approach:* converts estimated future cash flows or income and expenses into a single current (ie discounted) value.
- *Cost approach:* reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the entity gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations for land and buildings undertaken since 1 July 2014 as shown by the valuation dates by individual asset classes below.

Land

- Basis of valuation: Market Value
- Date of valuation: 30 June 2015
- Valuer: Valuer General, GPO BOX 1354, Adelaide SA 5001

Buildings

- Basis of valuation: Market Value
- Date of valuation: 30 June 2015
- Valuer: Chris Chaney of Asset Valuation & Consulting Pty Ltd, 32 Fourth St, St Peters SA 5069

Infrastructure

Roads, Bridges & Footpaths

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2015
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2015
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Infrastructure (continued)

Roundabouts

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2015
- Valuer: Steve Walker of Asset Engineering, PO BOX 211, Plympton SA 5038

Urban Elements

- Recognition at Cost

Plant & Equipment

- Recognition at Cost

All other Assets

- Recognition at Cost

As a result of a change in interpretation of AASB116, the depreciation charge in 2015/2016 is likely to increase significantly. However, due to current reviews in progress in 2015/2016 of both condition and useful life of infrastructure assets, it is estimated that this impact will substantially mitigate the increase in depreciation charges.

Note 8. Liabilities

\$ '000	Notes	2015 Current	2015 Non Current	2014 Current	2014 Non Current
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(a). Trade and Other Payables

Goods & Services	2,186	-	1,182	-
Payments Received in Advance	703	-	844	-
Accrued Expenses - Employee Entitlements	430	-	165	-
Accrued Expenses - Other	394	-	520	-
Deposits, Retentions & Bonds	281	-	121	-
Total Trade and Other Payables	3,994	-	2,832	-

(b). Borrowings

Loans	2,169	8,652	1,078	10,821
Total Borrowings	2,169	8,652	1,078	10,821

All interest bearing liabilities are secured over the future revenues of the Council

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 8. Liabilities (continued)

\$ '000	Notes	2015 Current	2015 Non Current	2014 Current	2014 Non Current
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(c). Provisions

Employee Entitlements for Long Service Leave (including oncosts)	1,170	151	913	147
Employee Entitlements for Annual Leave (including oncosts)	962	-	786	-
Total Provisions	2,132	151	1,699	147

Note 9. Reserves

\$ '000	1/7/2014	Increments (Decrements)	Transfers	Impairments	30/6/2015
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(a). Asset Revaluation Reserve

Land	27,012	-	-	-	27,012
Infrastructure	121,659	-	-	-	121,659
- Stormwater Drainage	1,326	(59)	-	-	1,267
- Roads, Bridges & Footpaths	532	36,400	-	-	36,932
- Roundabouts	-	279	-	-	279
JV's / Associates - Other Comprehensive Income	666	(119)	-	-	547
Total Asset Revaluation Reserve	151,195	36,501	-	-	187,696
Comparatives	152,435	(1,240)	-	-	151,195

\$ '000	1/7/2014	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2015
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(b). Other Reserves

Carparking	425	11	-	-	436
Open Space	47	175	(39)	-	183
Stormwater Drainage	78	78	-	-	156
Plant & Machinery Replacement	319	236	(362)	-	193
Willaston Cemetery	18	26	-	-	44
Willaston Cemetery - Babies Memorial	3	-	-	-	3
Waste Management Service Charge	24	51	(22)	-	53
Infrastructure & Community Assets	311	-	(100)	-	211
Property	1,470	38	(73)	-	1,435
Carried Forward Budget Reserve	1,815	-	(1,815)	-	-
Dog & Cat Management	21	92	-	-	113
Historic Walls	-	24	-	-	24
Total Other Reserves	4,531	731	(2,411)	-	2,851
Comparatives	5,489	2,143	(3,101)	-	4,531

Town of Gawler

Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

Note 9. Reserves (continued)

\$ '000

(b). Other Reserves (continued)

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Carried Forward Budget Reserve

This reserve is used to fund the completion of various projects from the previous year. Council no longer maintains this reserve.

Carparking Reserve

This reserve is used for the retention of developer contributions towards the provision of carpark facilities.

Footpath Reserve

This reserve is used for the retention of developer contributions towards the construction of new footpaths.

Open Space Reserve

This reserve is used for the retention of developer contributions received towards the provision of facilities within Council's Community Parks, Gardens and Open Spaces.

Plant & Machinery Replacement Reserve

This reserve is used for the provision of funding towards the programmed replacement of Council's Plant & Machinery

Cemetery Reserve

This reserve is used for the development and enhancement of facilities at the Willaston Cemetery.

Waste Management Service Charge

Council applies an annual charge for the provision of waste management services, pursuant to section 155 of the Local Government Act 1999. In instances where surplus funds are generated (i.e. where the funds generated from the service charge exceed the cost providing the service) this reserve is credited with the surplus. The balance of the funds in the Reserve will be transferred from the Reserve and rebated to customers during 2015/2016.

Infrastructure & Community

This reserve is used for the planning and design of infrastructure and community assets.

Property Reserve

This reserve is used for future infrastructure and property development.

Historic Walls Reserve

This reserve is used to fund the Historic Walls Grant Scheme.

Dog & Cat Management

This reserve is used to fund future initiatives relating to dog and cat management.

Town of Gawler

Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

Note 10. Assets Subject to Restrictions

\$ '000

Notes

2015

2014

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council or for which the revenues were originally obtained.

Cash & Financial Assets

Developer Contributions	249	472
Southern Urban Areas Developer Contributions	1,435	1,423
Total Assets Subject to Externally Imposed Restrictions	1,684	1,895

Note 11. Reconciliation to Statement of Cash Flows

(a). Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	4,899	4,506
Balances per Statement of Cash Flows		4,899	4,506

(b). Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)	7,915	2,809
Non-Cash Items in Income Statements		
Depreciation, Amortisation & Impairment	3,323	12,237
Equity Movements in Equity Accounted Investments (Increase)/Decrease	(70)	(120)
Non-Cash Asset Acquisitions	(5,461)	(12,343)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)	(1,199)	(1,219)
Net (Gain) Loss on Disposals	323	1,839
	4,831	3,203

Add (Less): Changes in Net Current Assets

Net (Increase)/Decrease in Receivables	(46)	393
Change in Allowances for Under-Recovery of Receivables	71	-
Net (Increase)/Decrease in Inventories	(3)	6
Net (Increase)/Decrease in Other Current Assets	(143)	-
Net Increase/(Decrease) in Trade & Other Payables	1,002	78
Net Increase/(Decrease) in Other Provisions	437	(17)
Net Cash provided by (or used in) operations	6,150	3,663

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2015	2014
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	2i	5,461	12,343
Amounts recognised in Income Statement		5,461	12,343
Total Non-Cash Financing & Investing Activities		5,461	12,343

(d). Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	29	16
LGFA Cash Advance Debenture Facility	3,687	3,687

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014
\$ '000										
Business Undertakings	225	218	32	42	193	176	-	-	2,654	3,085
Community Services	862	1,155	1,679	1,890	(817)	(735)	617	760	8,238	8,197
Culture	103	88	1,002	872	(899)	(784)	65	69	824	873
Economic Development	244	235	507	615	(263)	(380)	-	-	1,164	1,168
Environment	2,078	1,843	2,185	2,055	(107)	(212)	215	27	1,708	66,735
Recreation	776	751	3,407	2,977	(2,631)	(2,226)	330	-	27,838	26,274
Regulatory Services	399	381	1,654	1,301	(1,255)	(920)	391	203	42	46
Transport & Communication	695	396	3,017	2,830	(2,322)	(2,434)	690	390	621	11,421
Plant Hire & Depot/Indirect	15	16	(328)	(234)	343	250	11	11	2,469	2,403
Unclassified Activities	-	-	-	-	-	-	-	-	36	38
Council Administration	19,199	16,805	9,933	18,573	9,266	(1,768)	2,427	1,820	207,323	87,740
Total Functions/Activities	24,596	21,888	23,088	30,921	1,508	(9,033)	4,746	3,280	252,917	207,980

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 12b. Components of Functions

\$ '000

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Development of Land for Resale.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Assistance Scheme, Children and Youth Services, Community Assistance, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries, Public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

CULTURE

Library Services, Other Library Services, Cultural Services, Heritage and Other Cultural Services.

ECONOMIC DEVELOPMENT

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

ENVIRONMENT

Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Waste Disposal Facility, Other Waste Management, Other Environment, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

RECREATION

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centres – Outdoor, and Other Recreation.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

TRANSPORT

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

PLANT HIRE & DEPOT

Plant & Machinery maintenance & repairs, Depot maintenance expenses.

UNCLASSIFIED ACTIVITIES

Road reserve maintenance, 'Rapid Response' team service and other sundry activities.

COUNCIL ADMINISTRATION

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Town of Gawler

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 13. Financial Instruments

\$ '000

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 2% and 2.5% (2014: 2.5% and 2.75%). Short term deposits have an average maturity of 30 days and an average interest rate of 3% (2014: 30 days and 3%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract fines of 2% each quarter and interest of 3% p.a above the applicable Local Government Finance Authority Cash Advance Debenture rate, in accordance with the Local Government Act 1999 (2014: same). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 13. Financial Instruments (continued)

\$ '000

Recognised Financial Instruments

Receivables

Other Levels of Government

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities

Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities

Interest Bearing Borrowings

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, borrowings are repayable over the term of the loans or on an adhoc basis for variable loans; interest is charged at fixed or variable rates between 4.7% and 8.4% (2014: 4.7% and 8.4%).

Carrying Amount:

Approximates fair value.

Liabilities

Finance Leases

Accounting Policy:

Accounted for in accordance with AASB 117.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
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2015

Financial Assets

Cash & Equivalents	4,899	-	-	4,899	4,899
Receivables	427	66	-	493	525
Total Financial Assets	5,326	66	-	5,392	5,424

Financial Liabilities

Payables	3,177	-	-	3,177	3,171
Current Borrowings	2,806	-	-	2,806	2,169
Non-Current Borrowings	-	6,909	4,453	11,362	8,652
Total Financial Liabilities	5,983	6,909	4,453	17,345	13,992

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
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2014

Financial Assets

Cash & Equivalents	4,506	-	-	4,506	4,506
Receivables	477	87	-	564	452
Total Financial Assets	4,983	87	-	5,070	4,958

Financial Liabilities

Payables	2,916	-	-	2,916	2,147
Current Borrowings	1,873	-	-	1,873	1,078
Non-Current Borrowings	-	8,521	5,729	14,250	10,821
Total Financial Liabilities	4,789	8,521	5,729	19,039	14,046

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2015		30 June 2014	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	6.75%	10,821	6.75%	11,899
		10,821		11,899

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments . There is no recognised market for the financial assets of the Council.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 13. Financial Instruments (continued)

\$ '000

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 14. Commitments for Expenditure

\$ '000

Notes

2015

2014

(a). Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure	295	428
	295	428

These expenditures are payable:

Not later than one year	295	428
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	295	428

(b). Other Expenditure Commitments

Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	146	18
Employee Remuneration Contracts	2,362	1,597
	2,508	1,615

These expenditures are payable:

Not later than one year	968	662
Later than one year and not later than 5 years	1,540	953
Later than 5 years	-	-
	2,508	1,615

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 15. Financial Indicators

\$ '000	Amounts 2015	Indicator 2015	Prior Periods 2014	2013
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These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	1,578			
Rates - General & Other Less NRM levy	18,267	9%	(53%)	(1%)

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

823				
18,267	5%	(48%)	(1%)	

2. Net Financial Liabilities Ratio

Net Financial Liabilities	10,727			
Total Operating Revenue	24,731	43%	49%	53%

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

3. Asset Sustainability Ratio

Net Asset Renewals	2,197			
Infrastructure & Asset Management Plan required expenditure	1,732	127%	71%	23%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 15. Financial Indicators - Graphs (continued)

1. Operating Surplus Ratio 	Purpose of Operating Surplus Ratio This indicator is to determine the percentage the major controllable revenue source varies from operating expenditure	Commentary on 2014/15 Result 2014/15 Ratio 9% The Operating Surplus of \$1.578M was significantly influenced by the increase in Rates Revenue (primarily new growth of 3.6%) and Grants, Subsidies and Contributions (including the advance payment of \$755K for 2015/2016)
1a. Adjusted Operating Surplus Ratio 	Purpose of Adjusted Operating Surplus Ratio This indicator is to determine the percentage the major controllable revenue source (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure	Commentary on 2014/15 Result 2014/15 Ratio 5% The reduction in the Operating Surplus was due to the re-introduction of the advance payment of the Commonwealth Financial Assistance Grant of \$755K for 2015/2016. This procedure did not apply in 2013/2014.
2. Net Financial Liabilities Ratio 	Purpose of Net Financial Liabilities Ratio This indicator shows the significance of the net amount owed to others, compared to operating revenue	Commentary on 2014/15 Result 2014/15 Ratio 43% No new loans were made in 2014/2015. This reduction is due to the scheduled payments in 2014/2015.
3. Asset Sustainability Ratio 	Purpose of Asset Sustainability Ratio This indicator aims to determine if assets are being renewed and replaced in an optimal way	Commentary on 2014/15 Result 2014/15 Ratio 127% The asset sustainability ratio is based on the capital expenditure for the replacement and renewal of assets as indicated in the Asset Management Plan and 10 Year Long Term Financial Plan. The target range is 90-100%

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 16. Uniform Presentation of Finances

\$ '000	2015	2014
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	24,731	22,005
less Expenses	(23,153)	(30,919)
Operating Surplus / (Deficit)	1,578	(8,914)
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	2,371	1,997
less Depreciation, Amortisation and Impairment	(3,323)	(12,237)
less Proceeds from Sale of Replaced Assets	(173)	(44)
Subtotal	(1,125)	(10,284)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	3,860	2,349
less Amounts Received Specifically for New and Upgraded Assets	(1,199)	(1,219)
less Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	-	(471)
Subtotal	2,661	659
Net Lending / (Borrowing) for Financial Year	42	711

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 17. Operating Leases

\$ '000	2015	2014																								
<h4>Leases Providing Revenue to the Council</h4> <p>Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.</p> <p>(i) Rental Received</p> <p>Rentals received, and outgoings reimbursed, in relation to property owned by Council are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.</p> <p>Leases commitments under all non-cancellable lease agreements, including those relating to property, are as follows:</p> <table> <tr> <td>Not later than one year</td><td>246</td><td>239</td></tr> <tr> <td>Later than one year and not later than 5 years</td><td>1,007</td><td>-</td></tr> <tr> <td>Later than 5 years</td><td>701</td><td>-</td></tr> <tr> <td></td><td>1,954</td><td>239</td></tr> </table> <p>(ii) Lease Payment Commitments of Council</p> <p>Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.</p> <p>No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.</p> <p>Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease return or acquire the equipment leased</p> <p>Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:</p> <table> <tr> <td>Not later than one year</td><td>85</td><td>114</td></tr> <tr> <td>Later than one year and not later than 5 years</td><td>128</td><td>98</td></tr> <tr> <td>Later than 5 years</td><td>-</td><td>-</td></tr> <tr> <td></td><td>213</td><td>212</td></tr> </table>			Not later than one year	246	239	Later than one year and not later than 5 years	1,007	-	Later than 5 years	701	-		1,954	239	Not later than one year	85	114	Later than one year and not later than 5 years	128	98	Later than 5 years	-	-		213	212
Not later than one year	246	239																								
Later than one year and not later than 5 years	1,007	-																								
Later than 5 years	701	-																								
	1,954	239																								
Not later than one year	85	114																								
Later than one year and not later than 5 years	128	98																								
Later than 5 years	-	-																								
	213	212																								

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2014/15; 9.25% in 2013/14). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of service years, level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2013/14) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2015	2014	2015	2014
Joint Ventures	70	120	3,527	3,576
Total	70	120	3,527	3,576

(i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity	Principal Activity	2015	2014
Northern Adelaide Waste Management Authority	Provision of waste management services	523	507
Gawler River Floodplain Management Authority	Management and co-ordination of flood mitigation projects	3,004	3,069
Total Carrying Amounts - Joint Ventures & Associates		3,527	3,576

Northern Adelaide Waste Management Authority

Established by Town of Gawler, City of Playford and the City of Salisbury, NAWMA is responsible for the provision of Waste Management Services.

Gawler River Floodplain Management Authority

Established by Town of Gawler, City of Playford, Adelaide Hills Council, The Barossa Council, Light Regional Council and the District of Mallala. GRFMA is responsible for the co-ordination of construction and management of projects.

(b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2015	2014	2015	2014	2015	2014
Northern Adelaide Waste Management Authority	9%	9%	9%	9%	33%	33%
Gawler River Floodplain Management Authority	17%	17%	17%	17%	16%	16%

(c) Movement in Investment in Joint Venture or Associate

	Northern Adelaide Waste Management Authority		Gawler River Floodplain Management Authority	
	2015	2014	2015	2014
Opening Balance	507	353	3,069	2,702
Share in Operating Result	135	154	(65)	(34)
Share in Other Comprehensive Income	(119)	-	-	401
Council's Equity Share in the Joint Venture or Associate	523	507	3,004	3,069

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 19. Interests in Other Entities (continued)

\$ '000

(d). Share of Joint Operations Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

(i) Operating Expenditures Payable

Not later than one year	13,517	12,409
Later than one year and not later than 5 years	8,299	29,403
Later than 5 years	-	3,730
	21,816	45,542

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge of those items is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 196 km of road reserves of average width 14 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

2. POTENTIAL INSURANCE LOSSES (continued)

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 1 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2015

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2015, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 20/10/15.

Council is aware of the following "non adjusting events" that merit disclosure;

Subsequent to the 30 June 2015, Council has made a material commitment to the renovation of the historic Town Hall and Institute Buildings. The anticipated project duration is expected to be from May 2016 to December 2017. The project budget amount is expected to approximate \$12.8M.

Town of Gawler

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 23. Council Information & Contact Details

Principal Place of Business:

89 Murray St
Gawler SA 5118

Contact Details

Mailing Address:

PO Box 130
Gawler SA 5118

Telephone: 08 8522 9211
Facsimile: 08 8522 9212

Opening Hours:

Monday - Friday 9:00am - 5:00pm

Internet: www.gawler.sa.gov.au
Email: council@gawler.sa.gov.au

Officers

CHIEF EXECUTIVE OFFICER

Henry Inat

Elected Members

MAYOR

Karen Redman

COUNCILLORS

Ian Tooley
Kevin Fischer
Merylyn Nicolson
Scott Fraser
Adrian Shackley
Beverly Gidman
Robin Symes
David Hughes
Paul Koch
Jim Vallenga

AUDITORS

Dean Newbery & Partners
214 Melbourne St
PO BOX 755
North Adelaide SA 5006

Other Information

ABN: 29 861 749 581



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE TOWN OF GAWLER

We have audited the accompanying financial report of the Town of Gawler, which comprises the statement of financial position as at 30 June 2015 and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the Town of Gawler is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Town of Gawler as of 30 June 2015, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

SAMANTHA ALLARD
PARTNER

Signed on the 20th day of October 2015,
at 214 Melbourne Street, North Adelaide, South Australia 5006.

Office:
214 Melbourne Street
North Adelaide SA 5006

All Correspondence:
PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
F: (08) 8239 0895
E: admin@deannewbery.com.au

Liability limited by a scheme approved under Professional Standards Legislation.

Town of Gawler

General Purpose Financial Statements for the year ended 30 June 2015

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Town of Gawler for the year ended 30 June 2015, the Council's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Henry Inat
CHIEF EXECUTIVE OFFICER

Date: 14 October 2015



Peter Brass
PRESIDING MEMBER, AUDIT COMMITTEE

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of Town of Gawler for the year ended 30 June 2015, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

Dated this 20th day of October 2015

Office:
214 Melbourne Street
North Adelaide SA 5006

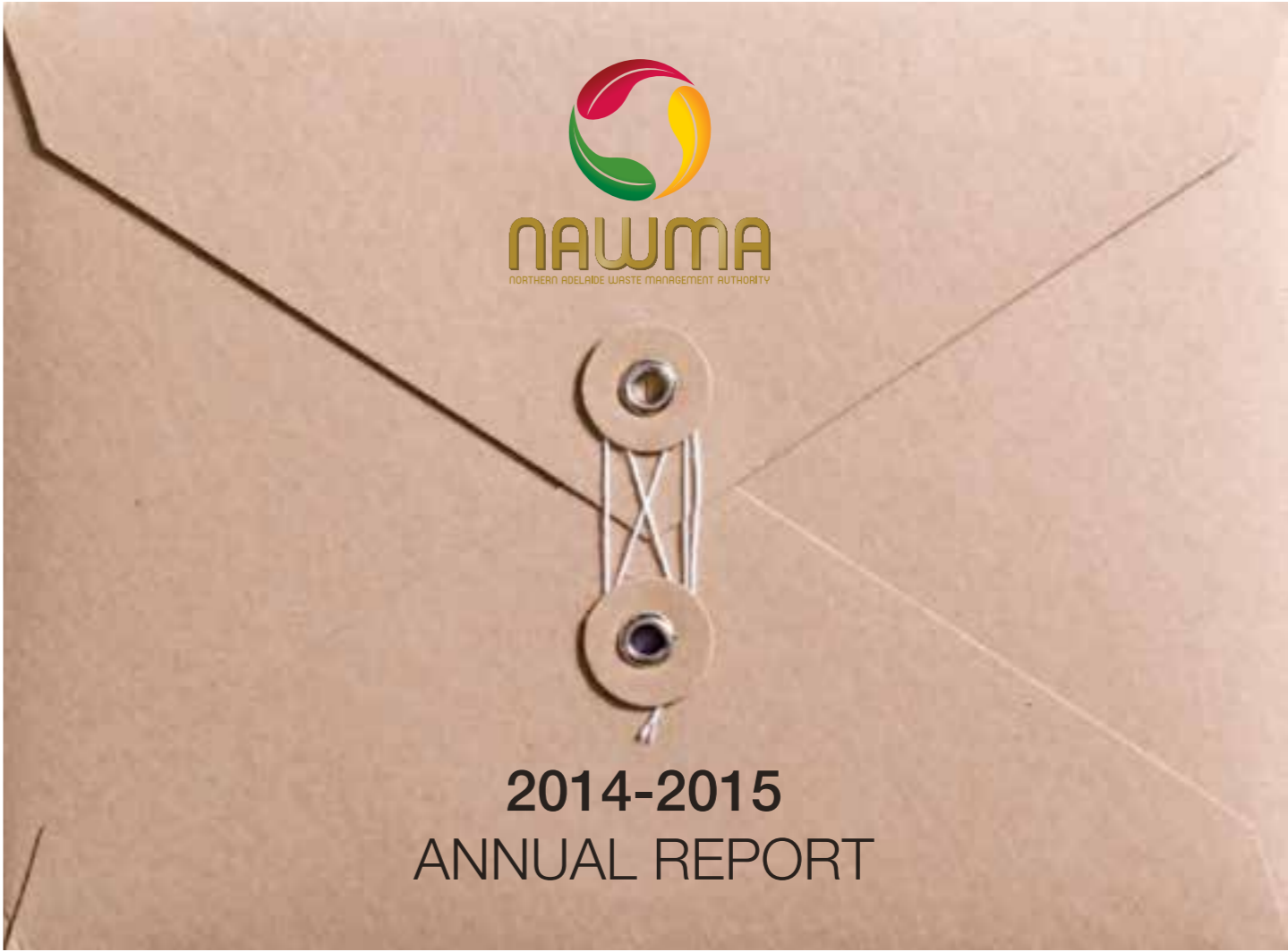
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Making of the Gawler Video



Mission Statements



Operations

To deliver responsible, sustainable and best practice waste and resources management outcomes to constituent and client Councils.



Education

To help communities understand the importance of responsible waste and resources management.

A Regional Subsidiary








NAWMA was established by its constituent Councils – the City of Playford, the Town of Gawler and the City of Salisbury. Together they form the Northern Adelaide Region of Local Government. A function of Local Government is to provide services and facilities that benefit local ratepayers, residents and visitors. This includes waste management.

The constituent Councils resolved to work together through NAWMA to facilitate waste management within the region. As a result, NAWMA implemented many innovative approaches in the management of waste and resources. Its achievements in delivering efficient and effective outcomes for the constituent Councils and their communities are widely acknowledged.

NAWMA continues to focus on achieving economies of scale and this has impacted positively on the cost of waste management and resource recovery within the region.

At its centre at Edinburgh North, NAWMA administers and operates a Waste Processing Facility:

-  for the sorting of recyclables for market;
 -  for baling of residual waste for landfill;
 -  a Resource Recovery Centre, incorporating a public drive through Waste Transfer Station; and
 -  an Environment Education Centre as an interactive facility to promote environmentally sustainable waste management practices.
-  In addition, NAWMA operates a major landfill at Uleybury.

Values

NAWMA has the capacity and the willingness to:

- > extend its reach in waste management;
- > introduce new sophistication and solutions in resources recovery; and
- > educate and inform its communities of the benefits that will result from a shared commitment to these actions.

Efficiently servicing
110,000
households with
250,000
residents

Focus on
resources
recovery
recycling
and re-use

Expanding scope of
education programs

Constantly
exploring
alternative
technologies

Reducing costs
while planning for
growth



for best practice in waste management



Board of Management Report

NAWMA is entering an exciting new phase of its development with direct involvement in resources recovery, recycling and re-use. There will be a reduced reliance on contractors with NAWMA acquiring through staff selection the expertise to operate its major facilities in its own right. Technologies and systems are emerging that NAWMA will explore and implement where strategically viable to maximise resources recovery and minimise residual waste. Over the reporting period, the NAWMA Board and management developed the following cornerstone documents to guide the Authority's future:

- **The Charter.** This document has been reviewed and amended to cater for the increased complexity of NAWMA's business. Of note is the inclusion of an Independent Chairperson to lead the Board.
- **NAWMA Waste Management Strategy 2015-2020.** This document has a far greater strategic focus on specific and measurable outcomes for the business areas crucial to NAWMA's success.
- **Key Financial Performance Indicators.** A new suite of Key Financial Performance Indicators has been developed to enhance Board decision-making. These indicators will be reviewed quarterly to ensure the Board continues to receive financial reports that accurately reflect the evolving business model. They will enable the Board to make informed decisions on financial performance with the aim of reducing costs for constituent Councils with the potential to provide future financial returns.

From an operations perspective, the highlights of the 2014-15 year are as follows:

- **New Material Recovery Facility.** Design and construction is well underway for commencement on 1 January 2017.

This process includes engagement of a management team with extensive knowledge in MRF plant construction and operation.

- **New Kerbside Collection Contract.** A positive financial and environmental result is anticipated from the current tender process for the eight-year contract to collect all three domestic waste streams. The tender was raised by management and released during the reporting period.
- **Third Stage of Uleybury Landfill.** The design for the third and final stage of the landfill was completed and construction commenced. Latest technology modelling provided increased landfill design efficiencies. This resulted in construction costs being about 40 per cent less than originally forecast by surveyors.

NAWMA has the capacity and the willingness to extend its reach in waste management, to introduce new sophistication and solutions in resources recovery, and to educate and inform our communities of the benefits that will result from a shared commitment to these actions



NAWMA Board of Management

STANDING LEFT TO RIGHT: Mark van der Pennen, Sam Green, Stephen Harrison, Carol Muzyk and Shaun Kennedy
SEATED: Julie Woodman, David Balaza and Paul Koch
MISSING: Marilyn Nicolson



Strategy Development

Operating in a growing market with continuing residential and business expansion in the northern region of Adelaide, NAWMA has successfully implemented policies and procedures aimed at reducing the amount of waste being sent to landfill.

The 2000-2015 Master Plan provided the template for these achievements allowing NAWMA to respond to emerging challenges and opportunities in responsible waste management.

Increasingly NAWMA's focus will be on resources recovery, recycling and re-use to ensure waste management is conducted to even higher levels of environmental and economic sustainability on behalf of the communities of our constituent Councils.

Between March and May 2015, members of the Board and management team participated in workshops to develop the NAWMA Waste Management Strategy 2015-2020. The strategy will:

- inform NAWMA's annual business plans in the second half of this decade;
- guide regional and Local Government activities in waste management;
- directly engage and involve business, industry and the wider community; and
- deliver outcomes that are socially responsible, environmentally sound, efficient and affordable.

Board members have also comprehensively reviewed the Long Term Financial Plan that now incorporates financials relating to the new NAWMA operated Material Recovery Facility and updated funding details for the Uleybury landfill Stage 3 liner construction.



Resources Recovery

Resource Recovery Centre

The Northern Adelaide community has enthusiastically embraced the services of NAWMA's state-of-the-art Resource Recovery Centre (RRC) at Edinburgh North.

The fully automated facility on Bellchambers Road includes:

- a drive-through Waste Transfer Station for people to bring in their own waste products, including materials for recycling; and
- a Salvage & Save retail operation operated by Finding Workable Solutions in association with NAWMA offering quality household and second-hand building products to the community.

NAWMA has also welcomed Scouts SA to operate a recycling service for bottles and cans under the auspices of the South Australian Container Deposit Legislation.

A key performance indicator for the RRC is the reduction of waste from landfill.

Following are details of operations of the RRC for the year to 30 June 2015:

- 17,215 paying customers accessed the facility delivering green waste and general waste. This is an increase of 7.6 per cent on the previous reporting period;
- a further 3,056 customers delivered recyclables only, which were free of charge;
- revenue was consistent with the previous reporting period at 6 per cent above expenditure;



- 2,840 tonnes of material (steel, mattresses, cardboard, e-waste, car batteries) was recovered and marketed;
- 30,000 litres of waste oil was collected and recycled;
- 4,041 tonnes of garden organics was processed into mulch products; and
- 1,872 tonnes of residual waste was transported to SITA-ResourceCo for processing into Refuse Derived Fuel (RDF).



Material Recovery Facility

NAWMA's Material Recovery Facility (MRF) at Edinburgh North has also been a major contributor in the diversion of waste to landfill. In the past year:

- 20,725 tonnes of recyclables were received from member Councils;
- 8,199 tonnes of recyclables were received from client and rural Councils; and
- 16,154 tonnes of mixed paper products were either exported or forwarded to Visy's mills for processing. This generated a financial return to NAWMA of \$285,500.

The MRF outcomes in 2014-15 were very similar to the previous year.

Household Hard Waste Collection

The chart (below) shows participation levels and material sourced from household hard waste collection.

All material collected through the hard waste program is recycled, recovered or further processed.

Customer satisfaction levels with the hard waste service were very pleasing with 30 per cent less complaints from residents than in the previous year.

In partnership with SUEZ Environment, NAWMA again coordinated hard waste collection programs in the five major townships of the Light Regional Council area.

Hard Waste	Salisbury		Playford	
	2013/14	2014/15	2013/14	2014/15
Participation	3777	4035	9241	8596
Residual Waste (tonnes)	605.74	585.88	918	878.27
Steel (tonnes)	42.32	52.32	123.97	156.78
Mattresses	1537	1816	1963	2269
E-Waste – TVs	1196	904	2106	1518
Monitors	305	184	491	432
Towers	219	310	309	514
Other	548	630	854	1378
Vouchers	8043	8194		



Performance of Constituent Councils 2014-2015 through kerbside collection services

	Recyclables (tonnages)	Waste (tonnages)	Percentage recovered from landfill	Compared to 2013 -14	and 2012 -13
Gawler	3,676	4,582	44.53%	46.2%	43.2%
Playford	10,185	19,569	36.07%	36.5%	34.7%
Salisbury	25,115	30,730	44.97%	46.6%	45.0%

The percentages recovered (shown above) are based on the kerbside collection service only. They do not include recycling and resource recovery initiatives in place at member Councils' Waste Transfer Stations and NAWMA's Resource Recovery Centre, or via the Container Deposit Legislation (CDL) depots where steel, aluminium, glass or plastic drink containers are returned for cash payment.

Seasonal factors impacted on the tonnages collected. In particular, the dry season resulted in less garden organics.





Kerbside regional performance comparison with previous years

Year	Recyclables (tonnages)	Waste (tonnages)	Percentage Recovered from Landfill
10-11	39,210	50,903	43.51%
11-12	36,816	51,592	41.64%
12-13	37,258	52,246	41.62%
13-14	41,283	53,697	43.46%
14-15	38,394	54,882	42.06%

The recyclables tonnages also include material collected via the hard waste program, none of which is landfilled.

Regional performance from all sources (kerbside and waste transfer stations)

Year	Kerbside Recyclables	Tonnages diverted from landfill from waste transfer stations	Waste tonnages landfilled	Total percentage recovered from landfill
13-14	41,283	19,887	53,697	53.25%
14-15	38,394	21,678	54,882	52.26%



Environmental Outcomes

One of NAWMA's key objectives is to develop ecologically sustainable waste management and minimisation practices that are economically viable and meet environmental targets.

Following are some of the highlights of NAWMA's environmental achievements in the past year.

Gas flaring at the Uleybury Landfill

The volume of landfill gas captured and flared each year continues to grow steadily. In total, 2,187,797 cubic metres of landfill gas was flared at the Uleybury site in 2014-15. This represented a 9 per cent increase in the volume of gas flared over the previous year, and a massive 76 per cent rise over the first year of gas flaring in 2011-12.

One of the key environmental benefits is that about 50 per cent landfill gas is methane (CH4), which is approximately thirteen times more polluting than 'base' carbon dioxide (CO2). Flaring of the methane converts it back into Carbon Dioxide (CO2) and water (H2O) creating a far more environmentally friendly outcome.

- The reduced pollution due to the landfill gas flaring equates to the benefits of:
- removing 350 cars from the road; or
 - planting 150 hectares (about the size of 93 Adelaide Ovals) of trees per day.



Treatment of wastewater (leachate) at the Uleybury Landfill

Leachate emanates from rain that descends through waste. At Uleybury, the leachate, or wastewater, is pumped from the sealed base of the landfill to evaporation ponds.

In 2014-15, a third evaporation pond was commissioned at the landfill allowing all leachate to be contained on site. The new pond has almost doubled the containment capacity at the landfill to around 4,000 cubic metres.



Compressed Natural Gas (CNG) for the kerbside collection fleet

Lower compression ratios with CNG result in a significant reduction in noise emissions – as much as 50 per cent less than from a comparable diesel engine. This has the positive effect of reducing urban noise pollution, an important consideration in early morning urban stop/start operations.

Each truck powered by CNG produces up to 25 per cent less greenhouse gas emissions than a diesel equivalent with significantly less harmful particulate pollution.

As such, NAWMA and its collection partner, SUEZ Environment, is able to achieve greenhouse gas emission savings of 1.3 tonnes per truck per day. For the entire fleet of 23 trucks, this equates to a saving of 7,774 tonnes of greenhouse gas emissions per annum.

Based on Environment Protection Authority calculating methods, these emission savings are the equivalent of:

- removing 1,637 passenger vehicles from the road; or
- redirecting 2,786 tonnes of waste from landfill.



Financial Outcomes

Building on a positive result from last financial year, NAWMA has maintained its solid operational outcome in the latest reporting period. This is reflected in the financial statements showing an operational surplus of \$1.454 million. Commercial activities increased in 2014-15 with waste tonnages received from various sources exceeding the previous year by 5,500 tonnes. Operating expenses were reduced by 3 per cent (\$792,000) from the original budget forecast as a result of NAWMA's continuous self-improvement programs.

Budget performance over the reporting period was well managed, particularly for the constituent Councils with costs for each coming in under forecast levels.

The Board has authorised the use of surplus funds to reduce future borrowings for the new NAWMA Material Recovery Facility, which will commence operations on 1 January 2017.



Social Outcomes

Currently, the population of NAWMA's constituent Councils is approximately 250,000 residents in 110,000 households. The Authority's objectives as outlined in the NAWMA Waste Management Strategy 2015-2020 will require increasing levels of engagement and interaction with residents with the regional population predicted to swell to 276,000 over the next five years. In 2014-15, a total of 48,000 residents used the 1800 free-call number to NAWMA for information on waste management issues.

Approximately 8,000 requests from residents related to Mobile Garbage Bins, specifically about new services, repairs and replacements. Bookings for the household hard waste collection accounted for 2,000 calls. Only 5.6 per cent of calls related to service complaints. A new partnership with Scouts Recycling has enabled residents to return bottles and cans to the Resource Recovery Centre

(RRC) at Edinburgh North for deposit refunds. The RRC continues to play a key role in the promotion of re-use of resources through the Salvage and Save Shop. This enables members of the local community to access quality goods at considerably lower than new prices.

In partnership with SUEZ Environment, NAWMA has supported and will continue to assist community events with a focus on excellence in waste management.

Risk management continues to be a priority for NAWMA. As it prepares for the commissioning of the new Material Recovery Facility (MRF) NAWMA has engaged SA Local Government Risk Services to identify any procedural risk management gaps and to guide the Authority through the complexities of legislative requirements and best practice.



Innovation

NAWMA continues to monitor alternative technologies as it explores opportunities to bring innovative new waste management practices into its operations. The Board receives regular presentations on emerging systems and solutions in resources recovery, recycling and re-use.

In the past year, NAWMA has embraced a number of technological advances to streamline its administrative and operational capacity.

For example, the Authority introduced an optic fibre network to enhance computing capacity and it utilised latest technologies in office equipment.

Latest communications and surveillance technologies have been introduced along with high tech weighbridge systems featuring remote viewing and programming capabilities to improve reporting flexibility.

The design of new Material Recovery Facility and Uleybury landfill Stage 3 liner construction incorporate leading technologies for workplace health and safety monitoring and environmental protection.



Education

Education is a major component of NAWMA's business plans as it builds community understanding and awareness about the benefits of a shared commitment to responsible waste management.

NAWMA's strategic approach to promotions and education continues to evolve to embrace new and emerging communications technologies and opportunities to engage with stakeholders in the region.

Over the past year, the Education Officer – conducted a range of promotional activities and workshops at the Environment Education Centre (EEC) and at other sites in local schools and the community.

A total of 2,868 children and adults visited the EEC during this period while another 3,560 children and adults were engaged in 174 external presentations.

A new EEC is being established at the Edinburgh North site to accommodate increasing numbers of visitors participating in the promotions and education program. This level of engagement with greater numbers of visitors will provide more insights into waste management and contribute to increased participation in recycling and resource recovery.

The My Waste App is a dynamic way to engage with residents, who can access waste management information on computers and mobile telephones.



It is proving to be a useful tool for residents with the My Waste App being accessed 22,200 times during the reporting period.

Other education and community engagement activities in the past year include:

- development and dissemination of resources including USBs, word games, recycling information sheets and videos;
- strategic advertising in local newspapers and cinemas;
- distribution of waste management information packs to all new residents and those seeking replacement bins;
- continuing development and updating of the NAWMA website; and
- the introduction of a Facebook page to utilise social media.



Garden and Food Organics

Forty eight per cent of residents (48,768) now participate in NAWMA's voluntary garden waste collection service. This a very high participation rate considering it is an optional service.

The transition for Playford Council residents from a user pays system to the NAWMA regional program was successful. There is now a participation level of 32 per cent among Playford residents, an increase of 10 per cent.

In total, 26,600 tonnes of garden and food organics were sourced from the region and forwarded to Jefferies for processing. The tonnage of garden waste collected fluctuates from year to year due to seasonal factors.



Future Initiatives

A number of significant initiatives will allow the Authority to achieve its objectives as outlined in the NAWMA Waste Management Strategy 2015-2020.

They are as follows:

- the new Environment Education Centre will be commissioned in December 2015;
- a new kerbside collection contract will also be awarded in December 2015;
- Stage 3 of Uleybury landfill liner system will be commissioned in January 2016;

- the new Material Recovery Facility (MRF) plant will be designed and built to be operational by 1 January 2017;
- plant operators will be engaged and trained to operate the Waste Baling Plant for commencement by 1 January 2017; and
- there will be a reduction in Council waste disposal rates and annual contributions with the potential for annual financial returns being available from 2017-2018.



Financials





NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF COMPREHENSIVE INCOME			
for the year ended 30 June 2015			
	Notes	2015 \$'000	2014 \$'000
INCOME			
User charges	2	24,825	23,217
Investment income	2	296	167
Reimbursements	2	30	81
Other	2	125	118
Total income		25,986	23,583
EXPENSES			
Employee costs	3	1,553	1,115
Materials, contracts & other expenses	3	20,472	19,032
Finance costs	3	224	321
Depreciation, amortisation & impairment	3	1,475	1,429
Other Expenses	3	8	-
Total Expenses		23,732	21,897
OPERATING SURPLUS / (DEFICIT)		1,454	1,686
transfer to Equity Statement			
Asset disposal & fair value adjustments	5	(3)	-
Physical assets received free of charge	2	55	-
NET SURPLUS / (DEFICIT)		1,506	1,686
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment		(1,325)	-
Total Other Comprehensive Income		(1,325)	-
TOTAL COMPREHENSIVE INCOME		581	1,686

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF FINANCIAL POSITION			
as at 30 June 2015			
	Notes	2015 \$'000	2014 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	4	4,212	3,530
Trade & other receivables	4	3,061	2,711
Total Current Assets		7,273	6,244
Non-current Assets			
Infrastructure, Property, Plant & Equipment	5	5,878	8,305
Total Assets		13,151	14,601
LIABILITIES			
Current Liabilities			
Trade & Other Payables	6	2,238	2,145
Provisions	6	293	298
Borrowings	6	1,795	1,212
Total Current Liabilities		4,326	3,655
Non-current Liabilities			
Borrowings	6	1,597	3,551
Provisions	6	2,092	1,595
Total Liabilities		7,925	8,753
NET ASSETS		5,226	5,848
EQUITY			
Accumulated Surplus		5,011	3,505
Asset Revaluation Reserve		915	1,940
Other Reserves		-	-
TOTAL EQUITY		5,926	5,445

This statement is to be read in conjunction with the full financial report.

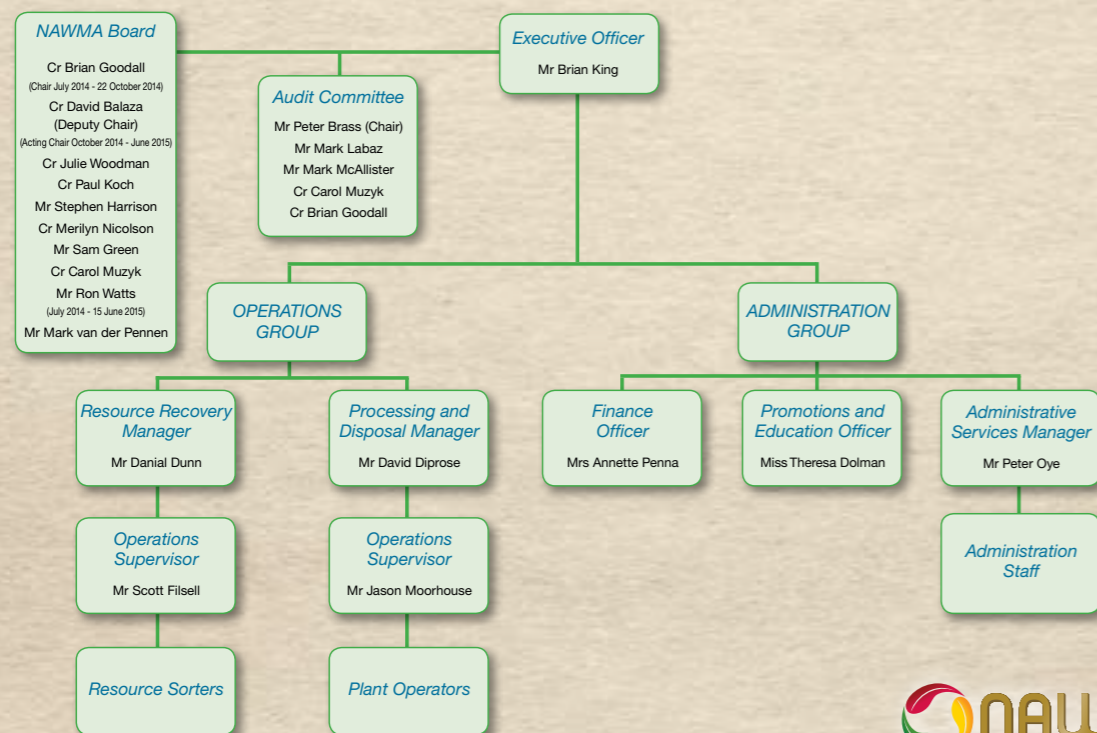


NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY				
STATEMENT OF CHANGES IN EQUITY				
for the year ended 30 June 2015				
2015 \$'000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves
Balance at end of previous reporting period		3,505	1,940	-
Adjustments due to compliance with revised Accounting Standards		-	-	-
Adjustments to give effect to changed accounting policies		-	-	-
Restated Opening Balance		3,505	1,940	-
Net Surplus / (Deficit) for Year		1,506	-	-
Other Comprehensive Income		-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	(1,325)	-
Transfers between reserves		-	-	-
Distributions to Member Councils		-	-	-
Balance at end of period		5,011	915	-
2014 \$'000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves
Balance at end of previous reporting period		1,805	1,940	-
Adjustments due to compliance with revised Accounting Standards		-	-	-
Adjustments to give effect to changed accounting policies		-	-	-
Restated Opening Balance		1,805	1,940	-
Net Surplus / (Deficit) for Year		1,506	-	-
Other Comprehensive Income		-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	-	-
Transfers between reserves		-	-	-
Distributions to Member Councils		-	-	-
Balance at end of period		3,311	1,940	-

This statement is to be read in conjunction with the full financial report.

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF CASH FLOWS			
for the year ended 30 June 2015			
	Notes	2015 \$'000	2014 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts		24,450	23,134
Investment receipts		186	162
Payments			
Operating payments to suppliers & employees		(21,655)	(19,027)
Finance payments		(285)	(450)
Net Cash provided by (or used in) Operating Activities	7	2,716	2,919
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets		-	-
Sale of surplus assets		93	-
Payments			
Expenditure on renewal/replacement of assets		(271)	(150)
Expenditure on new/upgraded assets		-	-
Net Cash provided by (or used in) Investing Activities		(178)	(150)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from Borrowings		-	-
Payments			
Repayments of Borrowings		(1,859)	(1,795)
Net Cash provided by (or used in) Financing Activities		(1,859)	(1,795)
Net Increase (Decrease) in cash held		679	974
Cash & cash equivalents at beginning of period	7	3,533	2,543
Cash & cash equivalents at end of period	7	4,212	3,533

Organisational Structure



NAWMA Cnr Peachey & Belchambers Road, Edinburgh North, SA 5113
Box 10 Mail Delivery Centre, Edinburgh North, SA 5113
Freecall 1800 111 004 Phone 08 8259 2100
Email admin@nawma.sa.gov.au Web www.nawma.sa.gov.au

NB: Cr Brian Goodall and Mr Ron Watts passed away on the dates shown above.
Both members served with great commitment and they will be remembered well into the future.

Gawler River Floodplain Management Authority

Annual Report 2014 - 2015

Constituent Councils:
Adelaide Hills Council
The Barossa Council
Town of Gawler
Light Regional Council
District Council of Mallala
City of Playford

Address: 3/58 Charles Street
Unley South Australia 5061
Mobile: 0413 174 222
Email: deangollan@hotmail.com
Website: www.gawler.sa.gov.au/grfma

Gawler River Floodplain Management Authority

Annual Report 2014 – 2015

Chairman's Forward

Progress has been made with the financial assistance of the Stormwater Management Authority in investigating further options for progressing flood protection. Currently a report from Australian Water Environments is under consideration.

The Adelaide and Mount Lofty Ranges Natural Resources Management Board requested that they no longer be responsible for nominating the GRFMA Chairperson. This has required the Authority's Charter to be amended with the Constituent Councils approval. Since acceptance, interest in appointment has been sought and applicants await a decision to the Authority.

Following the 2014 Council elections and staff resignations, four original members have left the Board. To Mayor Hurn, Councillor Brian Thom, Tim Jackson and Ian Baldwin my personal thanks for your input and dedication.

Finally, I register my appreciation of the continued professional input of the Executive Officer, Dean Gollan.

Dr Bruce Eastick AM
Chairman

GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Charter provides that a representative of the Adelaide Mount Lofty Ranges Natural Resources Management Board (AMLRNRMB) is the Chairperson of the Board of Management of the GRFMA. The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The GRFMA has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

The Board

The Members of the Board are:

Authority	Board Members	Deputy Board Members
AMLRNRMB	Dr Bruce Eastick AM, Chairman	
Adelaide Hills Council	Mayor Bill Spragg to Oct 2014 Cr John Kemp from Feb 2015 Mr Andrew Aitken, CEO	Mr Marc Salver
The Barossa Council	Mayor Brian Hurn to Oct 2014 Mayor Bob Sloane from Feb 2015 Mr Ian Baldwin	Cr Dave de Vries
Town of Gawler	Cr Brian Thom to Oct 2014 Cr Adrian Shackley from Feb 2015 Mr Henry Inat to Oct 2014 Mr Sam Dilena from Feb 2015	Cr Barry Neylon to Oct 2014 Cr Paul Koch from Feb 2015 Mr Scott Reid
Light Regional Council	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
District Council of Mallala	Cr Ann Picard Mr Charles Mansueto to Aug 2014 Ms Katrina Marton from June 2015	Cr Tom Summerton to Oct 2014 Cr Melville Lawrence from Feb 2015 to June 2015 Mr Gary Mavrinac from Aug 2014
City of Playford	Cr Dino Musolino to Oct 2014 Cr Denis Davey from Feb 2015 Mr Tim Jackson, CEO to June 2015	Mr Harry Pitrans Mr Shaun Kennedy to Oct 2014 Cr Carol Muzyk from Feb 2015

Ordinary meetings of the Board are held bi-monthly on the third Wednesday, except December, which is held on the second Wednesday of the even months commencing at 9.00am.

Meetings are hosted by the Constituent Councils on a rotational roster. Six Board meetings were held during the year as follows:

- | | |
|-------------------------------|-----------|
| - Thursday 21 August 2014 | Gawler |
| - Wednesday 15 September 2014 | Gawler |
| - Thursday 16 October 2014 | Mallala |
| - Wednesday 18 February 2015 | Kapunda |
| - Wednesday 15 April 2015 | Gumeracha |
| - Wednesday 17 June 2015 | Nuriootpa |

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Dr Bruce Eastick AM, Chairman
- Dean Gollan, Executive Officer, GRFMA
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Harry Pitrans, Infrastructure Planner, City of Playford
- Chris Wright, Water Projects Officer, Adelaide Mount Lofty Ranges NRM Board
- Derek Moore, Principal Engineer Dams, SA Water

The Panel held one meeting during the year:

- 12 November 2014

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Panel held two meetings during the year:

- 12 August 2014
- 9 October 2014
- 4 May 2015

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Sam Dilella, Town of Gawler
- Cr Des Ellis, Light Regional Council

Executive Officer Performance Review Committee

On 18 February, 2015 a review committee was formed to oversight of the Executive Officer Services Contract, including the annual contract performance review process.

The members of the Committee are:

- Dr Bruce Eastick AM
- Mr Marc Salver, Director, Adelaide Hills Council
- Mr Ian Baldwin, Director, Barossa Council

The Committee held one meeting during the year on 28 April 2015.

Gawler River Flood Mitigation Scheme - Background

The 'Scheme' is described in the 'Gawler River Flood Mitigation Scheme', published by the Northern Adelaide and Barossa Catchment Water Management Board and the Department of Water, Land and Biodiversity Conservation, October 2002. Based on the Gawler River Flood Management Study - Flood Management Plan prepared for The Gawler River Flood Management Working Party, BC Tonkin and Associates, April 1994.

Following the November 2005 flood, the Australian Government, South Australian Government, the six Constituent Councils and the Northern Adelaide Barossa Catchment Water Management Board committed to a funding package totalling \$20 million to implement the Scheme.

The Scheme comprised three parts as follows:

- The construction of a flood mitigation dam on the North Para River near Gawler – the Bruce Eastick North Para Flood Mitigation Dam was completed in December 2007.
- Modifications to the dam wall and spillway of the South Para Reservoir to provide flood mitigation – the modifications reached practical completion in June 2012.
- Construction of levees including the formalization of a controlled parallel flow path together with sensitive vegetation and channel maintenance along the lower reaches of the Gawler River - to be later described as Strategy 6d – this part of the Scheme was abandoned following the findings of the Gawler River Mapping Study in 2008.

In February 2008, the Gawler River Mapping Study was completed to identify the impact of the March 2007 estimates and to identify strategies to mitigate the impact of flooding.

In June 2009, the Board amended the Business Plan to include the preparation of a *Gawler River Flood Mitigation Scheme – Mark Two*, planned to build on the studies of recent years and bring forward strategies that can cost effectively reduce the impact of flooding from the Gawler River. The development of the Mark Two Scheme had been delayed by the need to provide additional funding to complete the modifications to the South Para Reservoir.

Flood Events

4th and 5th September 2010

Heavy rains fell across the catchment, up to 70 mm, estimated to be approximately a 1 in 7 year storm event resulted in strong flows in the North Para River. Water began to rise behind the Bruce Eastick North Para Flood Mitigation Dam on Saturday and at 10.00am on Sunday, reached a maximum height of 70 metres AHD, just below the high-level outlet pipes. Dam waters estimated to be 1.2 GI extended approximately four kilometres upstream, passed through the low level outlet pipe at a controlled flow, returning to stream level at midday the following day. The real time catchment rainfall, river flow data and height of water in the dam were able to be monitored on the Bureau of Meteorology website.

Both the effect of the dam, and filling the South Para Reservoir, mitigated the flow in the Gawler River that caused flooding of grazing land just east and west of the new Port Wakefield Highway. No property damage was reported.

8th December 2010

Following intense storms in the early hours where several centres recorded 24 hour falls of 70 to 80 mm, that gave rise to strong flows in the North Para River that caused the Bruce Eastick North Para Flood Mitigation Dam to operate for the second time in four months. Water rose to 72.5 m, which caused the two High Level Outlet Pipes to operate for the first time. Dam waters estimated to be 1.8 GI extended over 4 kilometres upstream passed through the low level outlet pipe at a controlled flow returning to stream level by late the following afternoon.

Had the Bruce Eastick North Para Flood Mitigation Dam not been in place it is estimated that a breakout just west of Bakers Road to the north would have occurred, flooding a number of horticultural properties.

These events confirmed that the dam operated as designed and provided protection by mitigating the peak flow to a level that could be passed by the lower Gawler River, without overtopping the banks causing flooding as was the case in 2005 and 1992.

Minor Works

A replacement Turretfield Flow Gauge Weir has been constructed 800 metres downstream from the dam on the North Para River. The former flow gauge weir just upstream of the dam wall is drowned out in a flood event by the dam waters and has been decommissioned. The replacement weir is smaller in design, gauging flows up to approximately 300 cubic metres per second. This gauge weir downstream of the junction with Walker Creek provides flow data from the western part of the catchment. Data from this flow gauge will be added to the online real time data on the Bureau of Meteorology web site.

Two additional survey monuments have been constructed at the dam site, to provide a total of four monuments to provide a survey base to monitor the deformation stability of the dam wall and spillway. Part of the maintenance program is to periodically survey the structure to ensure that there is no movement. In particular this is performed after major flood or seismic events.

South Para Reservoir Modifications

To further improve protection of the population at Gawler and the downstream floodplain, mitigation works were necessary at South Para Dam.

SA Water was approached by the GRFMA in September 2001, to discuss the implementation of flood mitigation works at the South Para Dam as part of their overall flood mitigation strategies.

Undertaking the flood mitigation works concurrently with a proposed dam safety upgrade was seen as the most economical solution to achieve compliance with ANCOLD guidelines, whilst providing considerable additional benefit to the community. The flood mitigation work involved modifying the existing spillway crest by raising it by 1.57 m. A 10m central slot remained at the original full supply level to provide a 1 in 100 year flood event flood retention capacity. The height of the dam embankment crest was raised 2 m by adding 1 m of additional fill and installing a concrete parapet wall on top to accommodate the resultant increased flood level.

Since that time, SA Water has been working with the GRFMA for the joint development of the South Para Reservoir to improve flood mitigation on the Gawler and South Para rivers, and dam safety improvements for the reservoir itself.

Detailed design work was completed in September 2010 at a total project cost in excess of \$7.5 million excluding GST. The GRFMA portion of the project cost is \$4,013 million. A contract was awarded for the construction of the works on 12 July 2011. Practical completion was achieved on 25 June 2012 and the contract was completed without any variations and on time.

Gawler River Flood Mitigation Scheme Mark Two

The Board considered the best approach to addressing the next stage in its Business Plan, which is the Gawler River Flood Mitigation Scheme Mark Two.

The studies into the flood issues in the region had identified that although the construction of the Bruce Eastick North Para Flood Mitigation Dam and modifications to the South Para Reservoir have been most successful, there remains 3750 properties still at risk of inundation in a 1 in 100 year flood. Options to rectify this situation include the construction of levees at Gawler, Angle Vale, Two Wells and Virginia and the development of additional flood mitigation storage on the North Para River.

Decisions in relation to the best option had to take into account a vast range of issues including accommodating rail and road corridors, cost effectiveness and the most reliable mitigation for these properties. As the variables and consequences of both options are wide-reaching, the Gawler River Floodplain Management Authority decided to engage professionals to investigate the matter further and to provide a Findings Report. The brief for the report was based on a methodology supported by the Department of Planning, Transport and Infrastructure.

Tenders were called for appropriate professionals to provide the Authority with a Findings Report in mid-2014. Australian Water Environments was appointed to this task.

Issues to be covered by this report include a review of the Hydrological Study of the Gawler River Catchment, the possible construction of a second dam on the North Para River and other structural and non-structural options. The report will also determine the optimal level of protection for the Gawler River Floodplain.

A final draft copy of the report was considered by the Board in June 2015 and has been forwarded to Constituent Councils for comment.

The Stormwater Management Authority is providing a grant of \$50,000 towards the cost of the report. The Findings Report should be completed by late 2015.

General

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Access to Meetings and Documents
- Consultation
- Dam Valuation
- Internal Review of Decisions
- Operations Manual

All meetings of the GRFMA and its committees are open to the public.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for documents to remain confidential - Sec 91(7)	Percentage
Board	54	3	Possible commercial advantage of a person	3	11%
Technical Assessment Panel	-	-	-	-	0%
Audit Committee	14	0	-	-	0%
Executive Officer Performance Review Committee	1	0	-	-	0%

Mr Dean Gollan has been engaged to provide Executive Officer services under a services agreement until 31 December 2016. Mr Gollan has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act. The GRFMA has no employees and all services are engaged on a contract basis.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2015

	Notes	2015 \$	2014 \$
INCOME			
Subscriptions	3	72,501	70,732
Investment income	1(d)	8,859	10,344
Total Income		<u>81,360</u>	<u>81,076</u>
EXPENSES			
Contractual Services	5	216,237	82,868
Depreciation	1(i), 4	231,213	191,510
Other		11,650	8,777
Total Expenses		<u>459,100</u>	<u>283,155</u>
OPERATING SURPLUS / (DEFICIT)		<u>(377,740)</u>	<u>(202,079)</u>
NET SURPLUS / (DEFICIT)		<u>(377,740)</u>	<u>(202,079)</u>
transferred to Equity Statement			
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	2,363,737
Total Other Comprehensive Income		<u>-</u>	<u>2,363,737</u>
TOTAL COMPREHENSIVE INCOME		<u>(377,740)</u>	<u>2,161,658</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF FINANCIAL POSITION
as at 30 June 2015

	Notes	2015 \$	2014 \$
ASSETS			
Current Assets			
Cash and cash equivalents		10,636	11,573
Investments	1(d)	201,302	361,201
Debtors - GST		2,026	3,814
Accrued Interest		1,046	2,318
Total Current Assets		<u>215,011</u>	<u>378,706</u>
Non-current Assets			
Infrastructure	4	18,497,000	18,497,000
Accumulated Depreciation Infrastructure	1(i), 4	(1,618,213)	(1,387,000)
Land	4	326,364	326,364
Total Non-current Assets		<u>17,205,152</u>	<u>17,436,364</u>
Total Assets		<u>17,420,162</u>	<u>17,815,070</u>
LIABILITIES			
Current Liabilities			
Trade & other payables		3,180	20,348
Total Current Liabilities		<u>3,180</u>	<u>20,348</u>
Total Liabilities		<u>3,180</u>	<u>20,348</u>
NET ASSETS		<u>17,416,982</u>	<u>17,794,722</u>
EQUITY			
Accumulated Surplus		14,565,172	14,942,912
Asset Revaluation Reserves	1(h), 4	2,851,810	2,851,810
TOTAL EQUITY		<u>17,416,982</u>	<u>17,794,722</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2015

	Notes	Accumulated Surplus \$	Asset Revaluation Reserve \$	TOTAL EQUITY \$
2015				
Balance at end of previous reporting period		14,942,912	2,851,810	17,794,722
Restated opening balance		14,942,912	2,851,810	17,794,722
Net Surplus / (Deficit) for Year		(377,740)		(377,740)
Other Comprehensive Income				
Balance at end of period		14,565,172	2,851,810	17,416,982
2014				
Balance at end of previous reporting period		15,144,991	488,073	15,633,064
Restated opening balance		15,144,991	488,073	15,633,064
Net Surplus / (Deficit) for Year		(202,079)		(202,079)
Other Comprehensive Income				
Changes in revaluation surplus - infrastructure, property, plant & equipment			2,363,737	2,363,737
Balance at end of period		14,942,912	2,851,810	17,794,722

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CASH FLOWS
for the year ended 30 June 2015

	Notes	2015 \$	2014 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		74,089	158,587
Payments		(245,055)	(174,629)
Net Cash provided by (or used in) Operating Activities		(170,966)	(16,042)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest Receipts		10,131	8,026
Net Cash provided by (or used in) Investing Activities		10,131	8,026
Net Increase (Decrease) in cash held	8.1	(160,836)	(8,016)
Cash & cash equivalents at beginning of period		372,774	380,790
Cash & cash equivalents at end of period	8.2	211,938	372,774

This Statement is to be read in conjunction with the attached Notes

	Revenue			Expenses	
	Year	Grants	Other	Total Revenue	Expenses Total
Administration	2015		\$64,047	\$64,047	\$59,196
	2014		\$64,215	\$64,215	\$60,485
Other Environment: Flood Mitigation	2015		\$17,313	\$17,313	\$168,691
	2014		\$16,861	\$16,861	\$31,160
Total	2015		\$81,360	\$81,360	\$227,887
	2014		\$81,076	\$81,076	\$91,645

3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

	Scheme Works		Maintenance		Operations		TOTALS	
	2015	2014	2015	2014	2015	2014	2015	2014
Constituent Council								
Adelaide Hills Council			\$ 300	\$292	\$9,198	\$8,974	\$9,498	\$9,266
The Barossa Council			\$1,501	\$1,434	\$9,198	\$9,004	\$10,699	\$10,438
Town of Gawler			\$3,002	\$2,929	\$9,198	\$8,973	\$12,200	\$11,902
Light Regional Council			\$1,501	\$1,465	\$9,198	\$8,973	\$10,698	\$10,438
District Council of Mallala			\$5,005	\$4,883	\$9,198	\$8,974	\$13,979	\$13,857
City of Playford			\$6,004	\$5,858	\$9,198	\$8,973	\$14,977	\$14,831
TOTAL	-	-	\$17,313	\$16,861	\$55,188	\$53,871	\$72,501	\$70,732

4 Non-Current Assets Summary

	Fair Value Level	2014				2015			
		At Fair Value	At Cost	Accum Dep'n	Carrying Amount	At Fair Value	At Cost	Accum Dep'n	Carrying Amount
Land and easements	-	\$326,364			\$326,364	\$326,364			\$326,364
North Para Dam	-								
North Para Dam	3	\$18,497,000		(\$1,387,000)	\$17,110,000	\$18,497,000		(\$1,618,213)	\$16,878,787
Total Infrastructure and Land		\$18,823,364		(\$1,387,000)	\$17,436,364	\$18,823,364		(\$1,618,213)	\$17,205,151
Comparatives		\$15,647,157		(\$383,020)	\$15,264,137	\$18,823,364		(\$1,387,000)	\$17,436,364

	2014		Carrying Amount Movements During Year						2015	
	Carrying Amount	New Upgrade	Additions		Disposals	Depreciation	Impairment	Transfers	Net Valuation	Carrying Amount
			Renewals							
Land and easements	\$326,364									\$326,364
Infrastructure - North Para Dam	\$17,110,000					(\$231,213)				\$16,878,787
Total Infrastructure, Property, Plant & Equipment	\$17,436,364					(\$231,213)				\$17,205,151

Comparatives	\$15,264,137				(\$191,510)			\$2,363,737	\$17,436,364
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5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants	2015	2014
Dean Gollan	\$39,001	\$44,034
Pyper Leaker Surveying	\$2,700	\$0
McGees Property	\$2,000	\$0
John Bolton	\$5,800	\$0
Peter Whimpress & Co.	\$250	\$0
IB & CA Sanders	\$5,455	\$0
Mechanical Vegetation	\$1,200	\$0
Enviro Group Pty Ltd	\$3,600	\$4,000
Maloney Field Services	\$7,710	\$12,773
Norman Waterhouse	\$990	\$0
Business Risk A S Solutions	\$1,891	\$1,300
Entura	\$	\$9,000
Australian Water Environments	\$139,859	\$5,286
HLB Mann Judd	\$5,781	\$6,475
TOTALS	\$216,237	\$82,868

6 Comparison of Budget and Actual Results (excluding depreciation)

	2015		2014	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$66,187	\$63,001	\$64,841	\$64,215
Other Environment: Flood Mitigation	\$0	\$0	\$0	\$0
State Grant	\$71,863	\$0	\$0	\$0
Maintenance	\$17,313	\$17,313	\$16,891	\$16,861
Other Environment: Flood Mitigation Capital				
Total Revenue	\$155,363	\$80,314	\$81,732	\$81,076
Expenditure				
Administration	\$66,175	\$56,306	\$59,350	\$60,485
Other Environment: Flood Mitigation	\$167,651	\$163,773	\$50,000	\$27,059
Maintenance	\$10,000	\$4,917	\$10,000	\$4,101
Other Environment: Flood Mitigation Capital				
Total Expenditure	\$243,946	\$224,996	\$119,350	\$91,645
Surplus (deficit)	(\$88,583)	(\$144,682)	(\$37,618)	(\$10,569)

7 Expenditure Commitment

- An agreement has been entered into with Dean Gollan to provide Executive Officer and Supervision of Consultants services to 31 December 2015.

8 Reconciliation Statement of Cash Flows

8.1 Reconcile to operating activities

Net deficit from operations	(\$377,740)
Adjust for non-cash items	
Depreciation	\$231,213
Decrease in Debtors	\$ 2,860
Decrease in Accounts Payable	(\$17,169)
Net Cash decrease from operating activities	(\$160,836)

8.2 Cash and cash equivalents

Balance at bank	\$10,636
Balance at LGFA	\$201,302
Total cash and cash equivalents	\$211,938

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority to certify the financial statements in their final form.

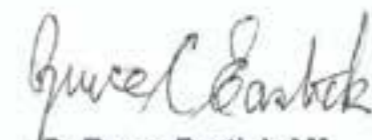
In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Authority's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Authority's accounting and other records.

Date: 22 September 2015



Dean Gollan
EXECUTIVE OFFICER



Dr Bruce Eastick AM
CHAIRMAN

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
INDEPENDENT AUDITOR'S REPORT**

To the constituent councils of the Gawler River Floodplain Management Authority:

We have audited the accompanying financial report of Gawler River Floodplain Management Authority, which comprises the balance sheet as at 30 June 2015, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

Board's responsibility for the Financial Report

The board of the association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Gawler River Floodplain Management Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

Auditor's Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Gawler River Floodplain Management Authority as at 30 June 2015 and its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.

HLB Mann Judd
HLB Mann Judd
Chartered Accountants

C.M. J.
Corey McGowan
Partner

Adelaide, South Australia
24 September 2015

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Schedule of Constituent Council's Interest in Net Assets as at 30th June 2015

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30 June 2015. The value of infrastructure and land as stated in the Audited Financial Statements at 30th June have been included. Grants and contributions from the Commonwealth Government, State Government and Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

Calculation of Net Equity

Assets	
Investments / Debtors	\$ 215,011
Infrastructure	\$ 16,878,787
Land	\$ 326,364
	\$ 17,420,162
Less Liabilities	
Accounts Payable / Creditors	\$ 3,180
NET EQUITY	\$ 17,416,982

Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2015	Accumulated Subscriptions for Maintenance to 30 June 2015	Accumulated Subscriptions for Scheme Works to 30 June 2015	All Subscriptions to 30 June 2015	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$70,626	\$1,503	\$70,988	\$143,117	3.10%	\$539,926
The Barossa Council	\$70,626	\$7,520	\$354,951	\$433,097	9.41%	\$1,638,938
Town of Gawler	\$70,626	\$15,002	\$709,892	\$795,520	17.28%	\$3,009,654
Light Regional Council	\$70,626	\$7,520	\$354,951	\$433,097	9.41%	\$1,638,938
District Council of Mallala	\$70,626	\$25,079	\$1,183,146	\$1,278,851	27.78%	\$4,838,438
City of Playford	\$70,626	\$30,086	\$1,419,763	\$1,520,475	33.02%	\$5,751,088
	\$423,756	\$86,710	\$4,093,691	\$4,604,157	100%	\$17,416,982

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2015 adopted by the Board in accordance with Clause 15.5 of the Charter on 22 September 2015.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Constituent Councils
 Adelaide Hills Council
 The Barossa Council
 Town of Gawler
 Light Regional Council
 District Council of Mallala
 City of Playford

ACHIEVEMENTS AGAINST THE BUSINESS PLAN 2014 – 2017

Plan Adopted 3rd April 2003
 Amended 19th February 2004
 Amended 15th June 2006
 Amended 19th June 2008
 Amended 25th June 2009
 Amended 17th June 2010
 Amended 16th June 2011
 Amended 19th April 2012
 Amended 19th June 2014
 Amended 17th June 2015

For the Period July 2014 to June 2015

Address: 3/58 Charles Street, Unley, South Australia 5061
 Mobile: 0413 174 222
 Email: deangollan@hotmail.com

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2014 – 2017 for the period July 2014 to June 2015

Evaluation of Performance against the Business Plan

This Statement of Achievements against the Business Plan will form part of the Key Outcomes Summary to Councils following the meetings at which it is tabled. The Statement will be prepared for the October, February, and June Board Meetings. The June report will form part of the GRFMA Annual Report 2014 - 2015.

Part A: Funding

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2009	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	<input checked="" type="checkbox"/> Scheme Total now \$21,697,377 grants total \$16,879,982
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	<input checked="" type="checkbox"/> Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	<input checked="" type="checkbox"/> Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

South Para Works			
The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.			
Dam safety review and design proposal to modify the dam wall and spillway completed September 2005			
Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	<input checked="" type="checkbox"/> July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	<input checked="" type="checkbox"/> Practical completion achieved June 2012

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2014 – 2017 for the period July 2014 to June 2015

Gawler River Flood Mitigation Scheme – Mark Two

What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)

One	Reconfirm with the Constituent Councils that a 1 in 100 year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. <i>(Reviewed as part of 'Findings Report')</i> .
Two	Determine if a second dam on the North Para River is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible. <i>(Reviewed as part of 'Findings Report')</i> .
Three	The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the District Council of Mallala. <i>(Reviewed as part of 'Findings Report')</i> .
Four	To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. <i>(Reviewed as part of 'Findings Report')</i> .
Five	Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
Six	Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
Seven	Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council.
Eight	Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs.
Nine	The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land. <i>(Legal opinion received)</i> .

Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Dec 2014 and June 2015 – Dam inspections carried out

Gawler River Floodplain Management Authority
Achievements Against the Business Plan 2014 – 2017 for the period July 2014 to June 2015

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletter to be forwarded to all stakeholders following completion of Findings Report
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Review conducted in April 2015.
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2019 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2014
Review of the Business Plan	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2014 – Business Plan 2014-2017 adopted <input checked="" type="checkbox"/> August 2014 – Achievements against the Business Plan 2013-2014 presented
Annual Budget	By 31 st March, June, October, December	Adopt for consultation forward to Councils Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/> April 2015 – Approved for consultation <input checked="" type="checkbox"/> Budget 2015–2016 adopted at June 2015 Board meeting
Subscriptions	June December	Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> All first half subscriptions paid <input checked="" type="checkbox"/> All second half subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September	The receipt of the following reports by Councils: <ul style="list-style-type: none"> Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements 	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils on 25 September 2014