

7.9 ESSEX PARK & GAWLER SHOWGROUNDS REGIONAL SPORTING PRECINCT MASTER PLAN - PUBLIC CONSULTATION

Record Number: CC19/484;IC20/82

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Previous Motions: Council 17/12/2019, RESOLUTION 2019:12:COU447

Attachments: 1. **Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan CR20/80854**

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OFFICER'S RECOMMENDATION

That the Corporate & Community Services Committee recommends to Council that:

- 1. It approves the release of the Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan for community consultation as outlined within this report.**
- 2. It notes that a further report including the outcomes of the community consultation will be presented to the March 2021 Corporate & Community Services Committee meeting.**

SUMMARY

The Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan is being undertaken as a result of the priorities identified within the Gawler Open Space, Sport & Recreation Plan, being the key strategic document identifying future sporting and recreation infrastructure needs across Gawler. Council has engaged the consultant team of JPE Design Studio and InsideEdge Sport and Leisure Planning to assist Council in delivering a Master Plan for this key sporting and community precinct that will see future planning and development support the growing town and community.

This report is presented to the Corporate & Community Services Committee seeking its recommendation for the Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan, to be released for formal community consultation. The report provides the Committee with a detailed summary of the stakeholder consultation process undertaken by staff and consultants in the development of the Draft Master Plan.

BACKGROUND

In June 2016 Council adopted the Gawler Open Space, Sport & Recreation Plan, a plan developed to guide the future provision, improvement, and management of open space and sport and recreation facilities over the next ten years. This plan was specific to the Gawler Council area and followed the adoption by Council in April 2015 of the Barossa, Light and Lower North Region Open Space, Recreation and Public Realm Strategy, a joint document that included the local government areas of Gawler, Barossa, Light and Mallala (now Adelaide Plains).

The following is taken from the Gawler Open Space, Sport & Recreation Plan Directions Report:

“Undertaking further planning for key sites should be a priority as the planning will ensure the most appropriate design and improvement of sites and the plans can be used to seek grant funding and guide developments.”

The main priorities for future planning is as follows:

1. Develop a master plan for Karbeethan Reserve to guide development of the site expansion as well as the design of and improvement to the whole site.
2. Undertake a feasibility study and develop a master plan for Gawler Oval, Princes Park, the Showgrounds site and Essex Park. One feasibility and master plan study that connects these areas could be undertaken. This planning will guide the future provision of aquatic and indoor facilities and also guide the design and development of the sites.
3. Allocation of appropriate land for sporting and recreation facilities and open space in new development areas.

In response to the above identified key priority of the Gawler Open Space, Sport & Recreation Plan, Council undertook the Gawler Aquatic Centre Needs and Feasibility Analysis to allow a high level understanding of the future provision of a community aquatic facility within Gawler. This study reinforced the community and Council's desire to continue planning for this facility as part of the larger Essex Park & Gawler Showgrounds Regional Sporting Precinct, through the development of a Master Plan.

The Essex Park & Gawler Showgrounds Regional Sporting Precinct is a large physical area, running along the North and South Para rivers. The development and implementation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan will ultimately increase community participation in sport and recreation, both active and passive. The project will provide strategic direction to enable precinct facilities to accommodate population growth, be adaptable and flexible to the changing needs of current and new community members, and to enable Gawler to host high level sporting competitions and events.

The following paragraphs are taken from the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan Project Plan and are provided to further outline the objectives of this initiative.

The development of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan will provide strategic planning and direction for a highly utilised and significant regional community precinct. It will also allow for clubs and associations to develop their own organisations and facilities in line with the strategic direction for the precinct. The impact of unplanned and uncoordinated facility and infrastructure development has been experienced by many organisations in the precinct, with potential future benefits not being fully realised due to this lack of singular direction, in what is such a multi-use area.

There has not been coordinated planning across the precinct undertaken previously with only limited strategic planning undertaken for the Gawler Showgrounds. It should be noted that the Gawler Central to Adelaide railway line creates a physical divide across the precinct, one that is greatly exacerbated by the location of Gawler Show Society infrastructure such as exhibition sheds. This project will build on the shared use (walking, cycling) path that runs along the North and South Para rivers and create a more connected (visually and physically) sporting and community precinct.

The significant majority of the facilities and infrastructure within Essex Park and the Gawler Showground precinct are ageing, with a number approaching the end of their useful life or their current and future uses being not in line with their construction/development. These changes in facility and infrastructure use, require in many cases significant upgrades that will benefit from collective planning to achieve the best outcomes and efficient use of resources.

In addition to the changes in facility use, factors for consideration include the following:

1. Significant increases in female participation levels
2. Playing surface/surround requirements
3. Expectations/requirements of participants, officials and spectators

The development of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan will ensure that best practice design principles are investigated and incorporated within the Master Plan, including the following influences:

1. Flexibility to accommodate future changes in usage patterns
2. Environmental conservation and Water Sensitive Urban Design (WSUD) principles
3. Crime Prevention Through Environmental Design (CPTED) principles
4. Minimisation of ongoing maintenance costs
5. Public safety
6. Amenity requirements
7. Innovation

The Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan will be developed with consideration of the following elements:

1. Review the existing infrastructure – buildings, facilities and options for shared use
2. Structured and unstructured sport and recreational opportunities
3. The needs and concerns of leaseholders and key stakeholders

4. Accessibility for people with a disability
5. Options for developing a healthy lifestyle through recreational use
6. Pedestrian and cycle access and circulation
7. Car parking
8. Directional and identification signs
9. Picnic areas, including seating, shade and potentially outdoor BBQs
10. Children's play space area
11. Consideration of appropriate lighting
12. Opportunities for Public Art installations

COMMENTS/DISCUSSION

The Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan is being developed to provide Council and community stakeholders with an understanding of future community needs for this key sporting and community recreation precinct within Gawler. The Master Plan will design for the effective and efficient provision, management, and development of sport, recreation and community facilities and services across Essex Park and the Gawler Showgrounds.

This report is presented to the Corporate & Community Services Committee seeking its recommendation for the Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan, as included within this report as **(Attachment 1)**, to be released for formal community consultation. The report provides the Committee with a detailed summary of the stakeholder consultation process undertaken by staff and consultants in developing the Draft Master Plan.

The Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan project commenced in July 2019 with the engagement of the consultancy team of JPE Design Studio and InsideEdge Sport and Leisure Planning and subsequent desktop analysis, site inspections, and auditing of all existing sporting facility provision and compliance across the project site.

The 2019 Gawler Show was utilised as the initial opportunity to engage with the broad community in relation to the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan, with a display being established on the Saturday of the event, 24 August 2019, in the foyer of Gawler Sport & Community Centre. This consultation provided feedback and comments from a very different community demographic – i.e. community members specifically attending an event rather than regular users of a precinct facility and/or service. The most definitive commentary provided at the Gawler Show was that some members of the local community see the overall precinct as a destination linked strongly to the sporting facilities onsite, rather than a community space that provides a range of opportunities including informal recreation and community offerings.

Initial stakeholder consultation occurred during September 2019, commencing with the 10 September 2019 Corporate & Community Services Committee meeting. At this meeting consultants, JPE Design Studio and InsideEdge Sport and Leisure Planning delivered a presentation to committee members with the following three foci:

1. Strategic opportunities for the Essex Park and Gawler Showgrounds Precinct
2. Operational challenges and opportunities across the Essex Park and Gawler Showgrounds Precinct
3. Functional challenges and opportunities across the Essex Park and Gawler Showgrounds Precinct

A series of consultation sessions were conducted on 24 September 2019, focused on seeking information related to how leaseholders and user groups utilise the Essex Park and Gawler Showgrounds Precinct. Sessions were held at Gawler Sport & Community Centre with the following key stakeholders:

1. Gawler Show Society
2. Gawler Bowling Club and Gawler Petanque Club
3. Gawler Greyhound Club and Para Districts Invitation Homing Pigeon Club
4. Gawler Amateur Swimming Club and Department for Education (Swimming)
5. Gawler & District Netball Association

6. Gawler Central Sporting Club
7. Gawler Sport & Community Centre User Groups
8. Council Staff from across the organisation

The following key questions were asked to participants across the various sessions:

1. What are the key site issues and constraints your organisation experiences?
2. What does your organisation see as key development opportunities?
3. What are your organisations key priorities – infrastructure and service provision/delivery?

All invited sporting and community stakeholder organisations were provided with a follow up survey that sought to confirm details of the organisation including:

1. Organisational membership
2. Anticipated organisational membership growth/decline
3. Facility utilisation (time/participant)
4. Organisational priorities
5. Ability to provide any further information the organisation deemed important for the development of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan

The outcomes provided by the September 2019 consultation sessions, site analysis, and desktop research were consolidated and formed the fundamental components of the presentation made to the 12 November 2019 Corporate & Community Services Committee meeting. The key opportunities and issues/constraints that had been raised by project stakeholders were presented relative to the following three key site locations:

1. Essex Park – comprising all areas north of the railway line
2. Gawler Showgrounds – comprising all areas within the Gawler Showgrounds (excluding Gawler Sport & Community Centre)
3. Gawler Sport & Community Centre – issues solely related to the Sport & Community Centre

The presentation to the Corporate & Community Services Committee also posed a number of questions relative to possible significant and dynamic ideas for consideration and discussion early in the project and prior to the development of the initial Essex Park & Gawler Showgrounds Regional Sporting Precinct Concept Plan. The ideas included significant infrastructure movements such as the consolidation of the current Gawler Aquatic Centre and Gawler Sport & Community Centre into a newly developed single facility located within the Gawler Showgrounds.

The following was resolved at the 12 November 2019 Corporate & Community Services Committee meeting and adopted in turn at the 17 December 2019 Council meeting:

RESOLUTION 2019:12:COU447

Moved: Cr D Hughes

Seconded: Cr D Fraser

That Council notes the adopted Motions from the Corporate & Community Services Committee made under Delegated Authority at the meeting held on 12 November 2019, being:

That the Corporate & Community Services Committee notes:

- 1. The Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan report.*
- 2. That the discussion had at this meeting, further to the details provided in the report, will assist in the ongoing consideration of the main interrelating opportunities and constraints that will go to inform the formulation of the Master Plan over the coming period.*
- 3. Further information be provided with the plan on optimal functionality of the existing infrastructure in the precinct*
- 4. That the potential movement of major sites both within or out of the precinct not be the major focus of the project.*

A community stakeholder workshop was held with the Gawler Show Society on 5 December 2019 to gain an increased level of understanding relative to a number of the specific requirements that the annual Gawler Show event has across the Gawler Showgrounds. This meaningful and positive session provided further clarity regarding the existing Show Society specific infrastructure as well as importantly the shared site infrastructure and how these areas could be developed to provide positive outcomes for all community users.

The development of a Concept Plan for Essex Park and Gawler Showgrounds commenced in early 2020, taking into consideration the significant levels of data gleaned through stakeholder consultation, site analysis and facility audits conducted in 2019. This information identified four key issues across the Essex Park and Gawler Showgrounds that have driven the formation of the Concept Plan:

1. Poor Connectivity and Wayfinding
2. Lack of Community Offering
3. Cluttered and Inefficient Use of Space
4. Non-Compliant, Redundant and/or Ageing Facilities

To address the four identified key issues experienced across Essex Park and the Gawler Showgrounds, five Design Principles were nominated to infuse all aspects of the Concept Plan and ultimately the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan:

1. Draw In River Character
2. Create Community Destinations
3. Delivery Sustainable Outcomes Across Site
4. Improve Connections Within Precinct and Beyond
5. Future Proof Facilities

In the development of the Concept Plan, it was determined that due to the physical nature and size of the project area that it would be segmented into five distinct panning precincts:

1. Essex Park & Aquatic Centre
2. Hallam Drive
3. Netball Association
4. Princes Park & Gawler Showgrounds
5. Gawler Oval

The finalisation of the Concept Plan for Essex Park and Gawler Showgrounds occurred in late March 2020, coinciding with the eventful arrival of the COVID-19 pandemic and the associated public health restrictions to South Australia. The COVID-19 pandemic caused the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan project to be placed upon hold for a number of months during the middle of 2020, due to requirements of staff undertaking localised response to the pandemic and the inability to undertake consultation with community stakeholders relative to Concept Plan.

In August 2020, staff reengaged with community stakeholders of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan advising that the project would be imminently recommencing. A key component of this reengagement was to ask organisations if the past six months had altered any of the commentary previously provided during the project consultation, in particular relative to their priorities. A level of feedback was provided by organisations and considered within the final review and confirmation of the project Concept Plan.

A Council Member workshop was delivered on 14 September 2020, with a number of community stakeholders also in attendance at this session. The presentation at this session provided Council Members with a summary of the process staff and consultants had undertaken in the development of the Concept Plan, the key component of the workshop. The Concept Plan was presented with specific plans and commentary provided for each of the five distinct precincts, as well as the proposed inclusive site wide considerations, namely:

1. The development of a Pedestrian Boulevard along the eastern side of Essex Park and Gawler Showgrounds – Victoria Terrace, Thomas Terrace, Nixon Terrace and Patterson Terrace, with the following features:
 - a) Unification of the site with a consistent frontage

- b) Improvement to the aesthetic identity of the site
 - c) Provision of a great walking and cycling connection
 - d) Improvement to the arrival experience, particularly from public transport
 - e) Integration with Water Sensitive Urban Design (WSUD) and tree planting to create shade
 - f) Upgrading of lighting to LED and solar
2. Enhancement of the Riparian Vegetation
- a) Reinforcement of the existing natural character with new planting
 - b) Ephemeral spaces and species to thrive with flooding
 - c) Alignment with the Gawler Rivers Urban Master Plan
 - d) Provide opportunities for walking trails and linear park connections

The Concept Plan provided plans for each of the five precincts with facility and site upgrade projects presented in two times stages:

1. First Steps (projects identified for priority, nominally across the seven years following the finalisation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan)
2. Moving Forwards (projects, in many cases incorporating significant infrastructure development projects identified for future implementation, nominally beyond eight years of the finalisation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan)

It is important to note that the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan is a strategic plan not only for Council but for all community stakeholder organisations with facilities across the site. The development of the Master Plan provides strategic direction for all organisations to plan, seek funding and implement the upgrade and replacement of infrastructure in a coordinated and intentional manner. The ongoing implementation of strategic community sporting and active recreation capital infrastructure projects such as the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan by Council is subject to Council's Long Term Financial Plan and Annual Budget deliberations, including the attraction of supplementary external funding.

Consultation sessions were held following the Council Member workshop with Kathryn Warhurst, Chairperson of Council's Climate Emergency Action Plan Working Group and community member Lyn Lillecrapp. These session presented the Concept Plan and sought additional commentary relative to environmental sustainability and accessibility opportunities and concerns, respectively, across the Essex Park and Gawler Showgrounds site.

Stakeholder consultation sessions were held during the week commencing 12 October 2020, seeking comment and feedback from each of the varied stakeholders relative to the Concept Plan, how it provided for their organisation and incorporated commentary previously supplied during earlier project engagement. Feedback was actively sought from stakeholders, in particular in relation to the various capital improvements proposed and specifically the nominal timing of the identified projects.

The following sessions were held at Gawler Sport & Community Centre on 13 October 2020:

1. Gawler Show Society
2. Northern (Essex Park) stakeholders – incorporating Essex Park & Aquatic Centre, Hallam Drive and Netball Association precincts.
3. Southern (Gawler Showgrounds) stakeholders – incorporating Princes Park & Gawler Showgrounds and Gawler Oval precincts, including Gawler Sport & Community Centre user groups

Individual stakeholder consultation sessions were held with the Gawler & District Tennis Association (16 October) and Gawler & District Netball Association (17 October).

The Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan, as included within this report, has been updated with regard to commentary provided by stakeholders during the various consultation sessions held during September and October 2020. The most significant changes incorporated within the Final Draft Master Plan being:

Site Wide

1. Update the reference from 'Pedestrian Boulevard' to 'Shared Use Boulevard' – to more inclusively represent its proposed uses

Netball Association Precinct

1. Removal of two western netball courts from Stage 1 and incorporation into Stage 2

Princes Park & Gawler Showgrounds Precinct

1. Relocation of play space adjacent to the community court
2. Move Gawler Show Sheds back adjacent to site boundary
3. Removal of proposed internal road behind Gawler Show Shed and associated site access/egress location at Thomas Terrace/Nixon Terrace
4. Include internal circulation route for trucks to the front of the Gawler Show Sheds
5. Relocation of Gawler Show Storage Shed (to Gawler Oval Precinct)

Gawler Oval Precinct

1. Inclusion of turf cricket nets (associated with the inclusion of turf cricket pitch to Gawler Oval)
2. Relocation of Gawler Show Storage Shed (from Princes Park & Gawler Showgrounds Precinct)

It should also be noted that additional strategic commentary provided by community stakeholder organisations and staff, in particular by Council's Climate Emergency Action Group, is strongly aligned to the Design Principles and Landscape Design Framework for the project and as such will be considered for incorporation within the Master Plan's Final Report.

COMMUNICATION (INTERNAL TO COUNCIL)

Chief Executive Officer

Manager Library & Community Services

The development of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan has been influenced by a diverse contingent of Council teams, with the members from the following teams involved in staff workshops and meetings during the development of the Draft Master Plan:

- Aquatic and Recreation Services
- Engineering
- Environmental Services
- Finance
- Planning
- Property
- Special Projects
- Strategic Planning
- Town Services

CONSULTATION (EXTERNAL TO COUNCIL)

The development of the Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan has incorporated a significant level of consultation with the following community stakeholder organisations having been invited to participate:

1. Lease/Licence Holders
 - a) Gawler & District Netball Association
 - b) Gawler & District Tennis Association
 - c) Gawler Agricultural, Horticultural & Floricultural Society (Gawler Show Society)
 - d) Gawler Amateur Swimming Club
 - e) Gawler Bowling Club
 - f) Gawler Central Sporting Club
 - g) Gawler Greyhound Racing Club
 - h) Gawler Para Pigeon Club

- i) Gawler Petanque Club
- j) Gawler Primary School (Department for Education)
2. Facility user groups and organisations (Gawler Aquatic Centre, Gawler Sport & Community Centre, Princes Park)
3. Event organisers (Princes Park)

A full summary of the stakeholder consultation undertaken in the development of the Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan is included within the 'Comments/Discussion' section of this report.

In the event Council approves the release of the Draft Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan, formal community consultation will be undertaken in accordance with Council Policy 2.3 – Public Consultation.

The formal community consultation is proposed to run for seven weeks from late November 2020 to mid January 2021 and include the following:

1. Drop In Community Information Session held at Gawler Aquatic Centre in early December 2020
2. Public Displays at:
 - a) Evanston Gardens Community Centre Library
 - b) Gawler Administration Centre
 - c) Gawler Aquatic Centre
 - d) Gawler Civic Centre
 - e) Gawler Sport & Community Centre
 - f) Lease Holder facilities within Essex Park and Gawler Showgrounds
3. Invitation to community stakeholder organisations (i.e. Lease Holders and User Groups from within Essex Park or Gawler Showgrounds) for Council Project Manager to meet with their members and host a Question and Answer session about the Draft Master Plan
4. Utilisation of 'Your Voice Gawler' - Council's community consultation platform
5. Promotion of community consultation through Council's digital platforms – website, social media
6. Utilisation of local print and digital media e.g. The Bunyip
7. Consultation directly with the Office for Recreation, Sport & Racing, relevant State Sporting Organisations and local Sporting Associations

POLICY IMPLICATIONS

Nil

RISK EVALUATION

Risk	
Identify	Mitigation
Community and stakeholder expectations that projects will be delivered in the immediate term.	<p>Ongoing communication with key stakeholders to manage expectations.</p> <p>The communications will reinforce that:</p> <ol style="list-style-type: none"> 1. The Master Plan is a guide to future improvements and does not represent a commitment of funding by Council. 2. Implementation of the Master Plan is subject to: <ol style="list-style-type: none"> a) Council decisions as part of the annual budget process including financial capacity and broader resource pressures. b) Potential external funding sources. c) Further feasibility studies, technical investigations and/or recommendations for facilities reaching the end of their life

	cycle.Ongoing economic impacts of COVID-19 pandemic.
Inability to secure external funding required for the implementation of the Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan.	Ongoing communication with key project stakeholders (e.g. State Sporting Organisations) and external funding organisations (e.g. Federal and State Governments) to ensure Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan aligns with priorities of stakeholders and external funding organisations. Utilisation of Council Grant Writer to develop funding submissions. Awareness of external funding environment and ability to adapt and be flexible in response.
Opportunity	
Identify	Maximising the Opportunity
Budget and facilities planning.	The strategic sporting and active recreation planning will assist Council and sporting clubs to identify improvement priorities in the short, medium and longer term.
Partnerships and funding.	The strategic sporting and active recreation planning will assist in identifying potential partnerships and funding opportunities to support project delivery.

STATUTORY REQUIREMENTS

Nil

FINANCIAL/BUDGET IMPLICATIONS

The Essex Park & Gawler Showgrounds Regional Sporting Precinct Master Plan is funded through the 2020/21 Council budget, with the total project budget being \$84,850. Council was successful in obtaining \$34,850 of funding from the Office for Recreation, Sport & Racing through the Planning and Research program, with Council contributing the remaining \$50,000 for the project.

As noted earlier, Council's financial capacity to undertake various capital works towards incrementally implementing the Master Plan, will be informed by future updates to the Long Term Financial Plan, Council's annual capital works budget deliberations, and consideration of the impact on Council's core financial indicators.

Given Council's existing financial capacity / constraints, the current Long Term Financial Plan (adopted in August 2020 as part of the 2020/21 Annual Budget) reflects the next major iconic asset investment occurring at the Karbeethan Reserve (indicatively up to \$40m across the 2025/26 and 2026/27 financial years).

Council's future financial capacity for major new/upgraded asset investment will also continue to be informed by available grant funding from other tiers of Government (e.g. the indicative \$40m Karbeethan Reserve upgrade investment is predicated on 50% grant funding being realised), prevailing interest rates (which continue to remain at historic all-time lows), and various economic factors (growth rates, inflation rates, ongoing impact from COVID-19, State Government reform of the *Local Government Act 1999*, etc.).

Following the recent completion of the 2019/20 Financial Statements and the 2020/21 1st Quarter Budget Review (both of which are initially being tabled to Council via the Audit Committee on 11 November 2020), the Administration will commence the next annual review of the Long Term

Financial Plan, in advance of an initial workshop discussion with the Council at the first 2021/22 Budget Workshop scheduled for 28 January 2021.

COMMUNITY PLAN

Objective 1.2: Build a local community that is proud of Gawler

Objective 1.4: Foster a vibrant and active, event-filled Council area

Objective 2.1: Physical and social infrastructure to service our growing population and economy

Objective 3.2: Sporting facilities to meet local and regional community needs

Objective 3.3: Provide facilities for a range of different recreational activities

Objective 4.1: Create and maintain a riverine environment that reflects the social, cultural and landscape values of the river corridor

Objective 5.1: Support and encourage community teamwork

Objective 5.2: Be recognised as a 'best practice' Local Government organisation